



Stability Site Temporary Shelter Update and Recommendations


City of Tacoma | Neighborhood and Community
Services



Overview



- Overview of Homelessness in Tacoma
- Homelessness Outreach Team (HOT)
- Stability Site Operations
- Recommendations and Considerations




Point in Time Count

	2018	2019
Pierce County	1,628	1,486
Tacoma	529	436
Veterans	135	134
Survivors of Domestic Violence	165	106
Washington State	22,304	n/a

¹ Pierce County 2018 Point in Time Count Results
² HUD 2018 Annual Homeless Assessment Report

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Primary Causes of Homelessness

Source: Point in Time Count

1. Lack of affordable housing
2. Inadequate income or employment
3. Eviction
4. Mental health/substance abuse
5. Domestic violence and fleeing domestic violence

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Shelter Availability



- Adult and family shelter beds = ~400
 - Additional ~160 beds during inclement weather
- Young Adult shelter beds (ages 18-24)= ~40
- Domestic Violence shelter beds = 117
- Crisis Residential Center beds (ages 12-17)
 - Current 6
 - Future 12 (Arlington)
- Stability Site shelter beds = 100

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Homeless Emergency Declaration



- Council Action in May 2017 Launched 3-Phase Plan
 - Phase I = Mitigation Site
 - Phase II = Stability Site
 - Phase III = Transition individuals to appropriate housing
- Council extended the Declaration in 2017 and 2018
- Currently expires in December 2019

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Contracted Services to Address Homelessness



2019-20 Contracted Amounts

	Community Development Block Grant	Emergency Solutions Grant	General Fund	Mental Health Substance Use Disorder	TOTAL
Homeless Services	\$120,542	\$0	\$158,398	\$1,733,908	\$2,012,848
Housing Services	\$193,166	\$184,842	\$1,328,518	\$1,498,872	\$3,205,398
Sheltering	\$20,000	\$97,357	\$888,437	\$1,303,273	\$2,309,067
Complementary Services	\$65,591	\$0	\$422,378	\$389,244	\$877,213
TOTAL	\$399,299	\$282,199	\$2,797,731	\$4,925,297	\$8,404,526

Homeless Outreach Team (HOT)



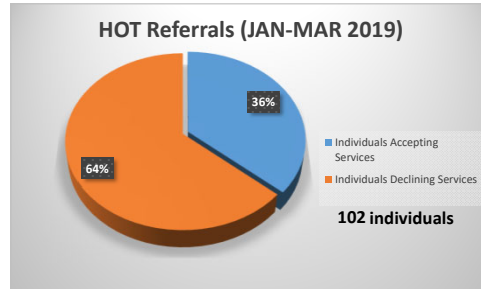
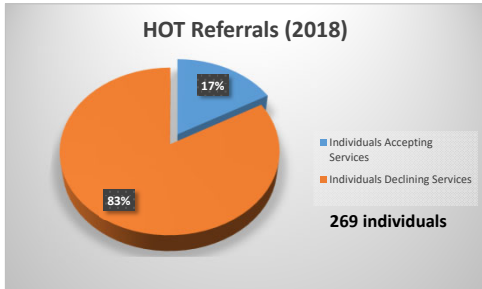
- Launched May 2017
- Innovative partnership between TPD and NCS
 - 5 full-time TPD officers and two full-time NCS outreach workers
 - Prioritize locations, coordinate responses, ensure monitoring
- Integrated what we've learned into operational approaches
 - Collaborating with Washington State Department of Transportation (WSDOT), Metro Parks and Tacoma Public Utilities.
 - Partnering with Stability Site operator to refer individuals at encampments directly to Stability Site.

JM2
JM3
SL4



HOT Results

	2018	JAN-MAR 2019
Encampment Cleanups*	127	38
311 Responses	2069	507



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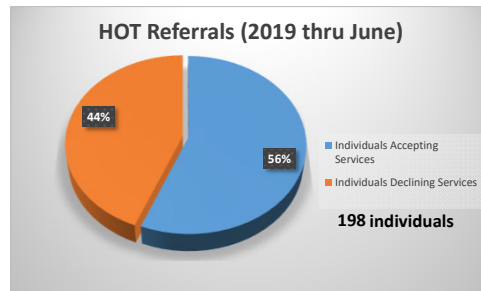
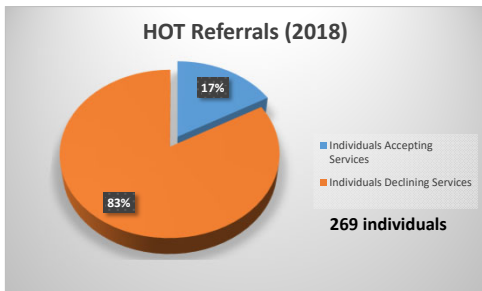
*Encampment cleanups took place on multiple sites

JM2
JM3
SL4



HOT Results

	2018	2019 (Thru June)
Encampment Cleanups*	127	95
311 Responses	2069	789



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*Encampment cleanups took place on multiple sites

Slide 9

JM2 Please align year in graph with year in table

Jorgensen, Matthew, 3/18/2019

JM3 TPD Must vet their numbers with our numbers and we must all be consistent

Jorgensen, Matthew, 3/18/2019

SL4 YES PLEASE!

Stewart, Linda, 3/31/2019

Stability Site



Total Individuals served since opening in June 2017	304
Individuals housed since June 2017	93
Current Program Data (YTD)	
Individuals currently at Stability Site	87
Completed housing stability plan	77
Enrolled in Employment Connections Program	15
Employed after participation in Employment Connections Program	6
Enrolled in Coordinated Entry	46
Individuals placed in Stability Site referred from HOT	3

Sheltered at the Stability Site



Demographics	Current
Male	64%
Encampment or Living Outside Prior to Entry	100%
Living with disability	72%
Currently Employed	8%
Veterans	3%
Current participant since June 2017	2%
Number of Tacoma residents	100%
Homeless for more than a year	91%

Stability Site Calls for Police Response



Calls for Service with Tacoma PD as Primary Unit	2017	2018	2019
Calls listing the address	63	74	20
Calls from the Area listing Homeless Contact as Disposition	161	356	24
Calls from the Area listing Mental Health Contact as Disposition	24	25	83

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2019 Stability Site Operations



2019 Stability Site Costs	
Stability Site Operator	\$1,772,644
Facilities and Maintenance	\$206,712
Services Rentals	\$115,180
Employment connections	\$160,000
Transportation	\$51,507
Utilities	\$31,402
Total	\$2,337,445

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Recommendations



- Improve site safety and security by replacing small tents with pallet shelters and transitioning all to inside the large tent
- Reduce the number of Stability Site units, to improve operational efficiency, and free up resources for other homelessness initiatives
- Mid-biennial budget authorization to fund site maintenance and operations at a reduced level
- Extend the Homeless Emergency Declaration through December 2020

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Impacts



- Replacing tents with pallet shelters and relocating all shelters to inside the large tent results in a net loss of 31 units
 - Pallet shelters can accommodate more than one individual (can maintain site capacity of 100)
- Potential for longer waiting list
- Site amenities (mobile shower, laundry, restrooms) are leased and will require refurbishment or replacement
 - Not intended for long-term, day to day use

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Proposed Budget for 2020 Stability Site Operations



Estimate 2020 Stability Site Costs

Stability Site Operator	\$750,000
Facilities and Maintenance	\$206,712
Services Rentals	\$119,210
Employment connections	\$160,000
Transportation	\$51,507
Utilities	\$31,402
One-Time Purchase 18 Additional Pallet Shelters	\$80,388
Total	\$1,399,219

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Concurrent Efforts



- Continue working with partners to increase shelter capacity and access to day services
- Build momentum for regional approach to addressing homelessness
- Identify opportunities for transfer of ownership and operations of site to non-profit
- Pursue HB1406 resources for affordable and permanent supportive housing (AHAS)

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