

Appendix D – Agency Service Delivery Survey

This appendix includes the full responses by local agencies to the online gap analysis survey.

Program description

Name of agency: Comprehensive Life Resources		Staff person: Rainey Carlin	
Name of program: Rising Above the Influence		Title/position: Data & Solutions Analyst	
Address: 1201 S. Proctor, Tacoma WA		What is the total budget for the program? \$685,000	
What year did the program become operational: 2017		What ages does the program serve: 8 to 24	
Criteria for admission: Residents of the City of Tacoma, gang-involved youth under 25			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • Case management • Gang outreach • Youth groups, clubs and/or positive enrichment activities • Youth diversion/court alternative 		What is the cost to the youth or family to participate? None	
		Number of youths served by the program annually: 175	
		Is this actual or estimated? Estimated	
		Number of gang-involved youth served annually: 135	
		Is this number actual or estimated? Estimated	
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	80-100%	In your opinion, what percentage of youth in the program are active or former gang members?	60-80%
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			60-80%

Client outcomes

# of youth in your program annually who are placed in a job	25
# of youth in your program annually who are re-enrolled in school	60
# of youth in your program annually who successfully complete the academic year at school	Unknown
# of youth in your program annually who successfully complete the program (please provide definition below)	
# of youth in your program annually who complete another outcome	
# of mediations completed annually by your program	
# of counseling sessions completed annually by your program	
Are the client and programmatic outcomes above actual or estimated?	Estimated
# of client contacts annually by your staff	1600
Is this number actual or estimated?	Estimated
# of service hours that the average youth in the program receives annually	30
Is this number actual or estimated?	Estimated
Does your program use an evidence-based model?	Yes Comprehensive Gang Model

Program description

Name of agency: Girl Scouts of Western Washington		Staff person: La Tasha Durst	
Name of program: Leadership Outreach Program		Title/position: Program Manager	
Address: 1000 Davis Place, DuPont WA 98327/P.O. Box 770 DuPont, WA 98327		What is the total budget for the program annually? \$57,265	
What year did the program become operational: Before 2000		What ages does the program serve: 5 to 17	
Criteria for admission: Girls or one that identifies as female, ages 5 to 17 years			
What type of services does the program provide? <ul style="list-style-type: none"> Youth groups, clubs and/or positive enrichment activities Description: Through cooperative activities and experiences that are girl-led, girls build critical social and emotional skills and values, discover their interests and strengths and begin setting goals for their futures; all of which increases their motivation to succeed in school and in life and empowers them to engage in positive community change. Skill building activities including: building healthy relationships, leadership, advocacy and service learning, media literacy, or entrepreneurship		What is the cost to the youth or family to participate?	\$25 membership fee, financial aid offered
		Number of youths served by the program annually	200
		Is this actual or estimated? Estimated	Estimated
		Number of gang-involved youth served annually	Unsure/Unknown
		Is this number actual or estimated?	Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	Do not know	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			Do not know

Client outcomes

# of youth in your program annually who complete another outcome <ul style="list-style-type: none"> Sense of self; positive values 	
# of youth in your program annually who complete another outcome <ul style="list-style-type: none"> Challenge and learn; maintains healthy relationships 	
# of youth in your program annually who complete another outcome <ul style="list-style-type: none"> Identify and solve problems 	
Are the client and programmatic outcomes above actual or estimated?	Actual
# of service hours that the average youth in the program receives annually	500+
Is this actual or estimated?	Actual
Does your program use an evidence-based model?	Yes
	What model? Youth program quality assessments

Program description

Name of agency: Peace Community Center		Staff person: Kenya Adams	
Name of program: McCarver Scholars		Title/position: Program Manager - Elementary	
Address: 2111 South J Street, Tacoma WA 98404		What is the total budget for the program annually? Unknown	
What year did the program become operational: 2012		What ages does the program serve: 5-10	
Criteria for admission: 1 st generation student, free/reduced lunch, Hilltop resident			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • School support services/tutoring • Sports and recreation • Youth groups, clubs and/or positive enrichment activities • Other: Social-emotional learning 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	120
		Is this actual or estimated? Estimated	Actual
		Number of gang-involved youth served annually	0
		Is this number actual or estimated?	Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	40-60%	In your opinion, what percentage of youth in the program are active or former gang members?	None
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			Do not know

Client outcomes

# of youth in your program annually who are placed in a job		
# of youth in your program annually who are re-enrolled in school		
# of youth in your program annually who successfully complete the academic year at school		
# of youth in your program annually who successfully complete the program (please provide definition below)		
# of youth in your program annually who complete another outcome		
# of mediations completed annually by your program		
# of counseling sessions completed annually by your program		
Are the client and programmatic outcomes above actual or estimated?		Actual
# of client contacts annually by your staff		
Is this number actual or estimated?		Actual
# of service hours that the average youth in the program receives annually		6
Is this number actual or estimated?		Estimated
Does your program use an evidence-based model?	Yes	What model? YPQA

Program description

Name of agency: Tacoma Urban League		Staff person: Michele Ogden	
Name of program: Girls with Purpose		Title/position: Office Manager	
Address: 2550 South Yakima Avenue, Tacoma WA		What is the total budget for the program annually? \$10,000	
What year did the program become operational: 2015		What ages does the program serve: 12-18	
Criteria for admission: Middle school and high school girls			
What type of services does the program provide? <ul style="list-style-type: none"> Mentoring 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	15-25
		Is this actual or estimated? Estimated	Estimated
		Number of gang-involved youth served annually	0
		Is this number actual or estimated?	Actual
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	None	In your opinion, what percentage of youth in the program are active or former gang members?	None
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			None

Client outcomes

# of youth in your program annually who are placed in a job		
# of youth in your program annually who are re-enrolled in school		
# of youth in your program annually who successfully complete the academic year at school	25	
# of youth in your program annually who successfully complete the program (please provide definition below)	25	
# of youth in your program annually who complete another outcome <ul style="list-style-type: none"> Enrichment activities 253 STEM 	25	
# of mediations completed annually by your program		
# of counseling sessions completed annually by your program		
Are the client and programmatic outcomes above actual or estimated?	Estimated	
# of client contacts annually by your staff		
Is this number actual or estimated?		
# of service hours that the average youth in the program receives annually	52	
Is this number actual or estimated?	Actual	
Does your program use an evidence-based model?	Do not know	What model?

Program description

Name of agency: The REACH Center		Staff person: Nick Bayard	
Name of program: The REACH Center (30+ programs with YYA)		Title/position: Director	
Address: 714 S. 27 th Street, Tacoma WA		What is the total budget for the program annually? \$2.5 million	
What year did the program become operational: 20009		What ages does the program serve: 16-24	
Criteria for admission: Ages 16 to 24			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • School support services/tutoring • Alternative education/GED • School suspension alternative • Counseling/mental health services • Case management • Employment readiness classes • Job placement • Drug and alcohol treatment • Gang outreach • Youth groups, clubs or positive enrichment activities • Parenting support, programs or classes • Youth diversion/court alternative • Other: Housing • Other: Pro bono legal support 	What is the cost to the youth or family to participate?		None
	Number of youths served by the program annually		2500
	Is this actual or estimated? Estimated		Actual
	Number of gang-involved youth served annually		Unknown
	Is this number actual or estimated?		Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	20-40%	In your opinion, what percentage of youth in the program are active or former gang members?	10-20%
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			40-60%

Client outcomes

# of youth in your program annually who are placed in a job	500
# of youth in your program annually who are re-enrolled in school	450
# of youth in your program annually who successfully complete the academic year at school	200
# of youth in your program annually who successfully complete the program (please provide definition below)	2000
# of mediations completed annually by your program	
# of counseling sessions completed annually by your program	200
Are the client and programmatic outcomes above actual or estimated?	Estimated
# of client contacts annually by your staff	3000
Is this number actual or estimated?	Estimated
# of service hours that the average youth in the program receives annually	8.1

Is this number actual or estimated?		Actual
Does your program use an evidence-based model?	Yes	What model? <ul style="list-style-type: none"> • Rapid Rehousing • Housing first • Harm reduction • Critical time intervention • Trauma informed care

Program description

Name of agency: Asia Pacific Cultural Center		Staff person: Sinuon Hem	
Name of program: Asia Pacific Islanders Program, Promised Leaders of Tomorrow		Title/position: Youth program manager	
Address: 4851 South Tacoma Way, Tacoma WA 98409		What is the total budget for the program annually? Do not know	
What year did the program become operational: 2010		What ages does the program serve: 11-18	
Criteria for admission: At Risk Youth and students needed any type of academic assistance for high school completion and needed post-secondary assistance for furthering their education.			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • School support services/tutoring • Alternative education/GED • School suspension alternative • Case management • Job placement • Youth groups, clubs or positive enrichment activities • Educational scholarships Other: we also connect our students to Community Resources and work with multi-language cultural parents, we work with students that are lack of credits and help them to gain more credits to gain the high School diploma.	What is the cost to the youth or family to participate?	None	
	Number of youths served by the program annually	90 to 120	
	Is this actual or estimated? Estimated	Actual	
	Number of gang-involved youth served annually	10	
	Is this number actual or estimated?	Estimated	
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	40-60%	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			60-80%

Client outcomes

# of youth in your program annually who are placed in a job	25
# of youth in your program annually who are re-enrolled in school	80%
# of youth in your program annually who successfully complete the academic year at school	45-50
# of youth in your program annually who successfully complete the program (please provide definition below)	50
# of mediations completed annually by your program	
# of counseling sessions completed annually by your program	
Are the client and programmatic outcomes above actual or estimated?	Estimated
# of client contacts annually by your staff	
Is this number actual or estimated?	
# of service hours that the average youth in the program receives annually	75-96
Is this number actual or estimated?	Estimated

Does your program use an evidence-based model?	Yes	What model? David P. Weikart, Center for Youth Program Quality, we focus on Social and emotional learning, Social Engagement, Youth Voices, interaction, Supportive Environment and Safe Environment.
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Program description

Name of agency: Tacoma Urban League		Staff person: John Levi	
Name of program: MIP		Title/position: Program manager	
Address: 2550 South Yakima Avenue, Tacoma, WA 98444		What is the total budget for the program annually? About \$200,000	
What year did the program become operational: 2012		What ages does the program serve: 8-18	
Criteria for admission: Target group is Males of color. Typically serving students with level 2 ACE score, and males who want to do better and want support.			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • Case management 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	115
		Is this actual or estimated? Estimated	Estimated
		Number of gang-involved youth served annually	3-5
		Is this number actual or estimated?	Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	60-80%	In your opinion, what percentage of youth in the program are active or former gang members?	Less than 10%
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			10-20%

Client outcomes

# of youth in your program annually who are placed in a job		
# of youth in your program annually who are re-enrolled in school		
# of youth in your program annually who successfully complete the academic year at school		115
# of youth in your program annually who successfully complete the program (please provide definition below)		115
# of mediations completed annually by your program		
# of counseling sessions completed annually by your program		
# of youth in your program annually who complete another outcome Attended 50% of classes Completed 32 hours of mentorship		115
Are the client and programmatic outcomes above actual or estimated?		Actual
# of client contacts annually by your staff		115
Is this number actual or estimated?		Actual
# of service hours that the average youth in the program receives annually		32
Is this number actual or estimated?		Actual
Does your program use an evidence-based model?	Yes	What model? School embedded mentorship model, which varies from an after-school

		<p>mentor program model. In which we work with staff, admin, counselors, parents and students to fill our caseload. We host a mentor class in leu of their elective class once a week. Evidence shows that if you remove barriers to access programs, then the intended target group will more likely attend. Thus, we use this model to guide of mentor program. Reaching students during their school day is great, because they are already there and must be there.</p>
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Program description

Name of agency: Consejo Counseling & Referral Service		Staff person: Yvonne Elmendorf	
Name of program: Behavioral Health Services		Title/position: Clinical Manager of Substance Use Disorder and Youth and Family Services	
Address: 5915 Orchard Street West, Tacoma, WA 98467		What is the total budget for the program annually? \$890,000	
What year did the program become operational: Before 2000		What ages does the program serve: All	
Criteria for admission: Substance use disorder diagnosis or mental health diagnosis			
What type of services does the program provide? <ul style="list-style-type: none"> School suspension alternative Counseling/mental health services Case management Drug and alcohol treatment Youth diversion/court alternative 	What is the cost to the youth or family to participate?		None
	Number of youths served by the program annually		500+
	Is this actual or estimated? Estimated		Estimated
	Number of gang-involved youth served annually		100+
	Is this number actual or estimated?		Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	20-40%	In your opinion, what percentage of youth in the program are active or former gang members?	20-40%
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			20-40%

Client outcomes

# of youth in your program annually who are placed in a job		
# of youth in your program annually who are re-enrolled in school		450
# of youth in your program annually who successfully complete the academic year at school		450
# of youth in your program annually who successfully complete the program (please provide definition below)		
# of mediations completed annually by your program		
# of counseling sessions completed annually by your program		1150
Are the client and programmatic outcomes above actual or estimated?		Estimated
# of client contacts annually by your staff		
Is this number actual or estimated?		
# of service hours that the average youth in the program receives annually		72 to 150
Is this number actual or estimated?		Actual
Does your program use an evidence-based model?	Yes	What model? Guiding Good Choices, Seeking Safety, Seven Challenges, ACR-A,

Program description

Name of agency: Hilltop Artists Collective		Staff person: Kimberly Keith	
Name of program: Hilltop Artists		Title/position: Executive Director	
Address: 602 North Sprague Avenue, Tacoma WA 98403		What is the total budget for the program annually? \$1.4 million including in-kind	
What year did the program become operational: Before 2000		What ages does the program serve: 12 to 21	
Criteria for admission: Must be a middle or high school student in greater Tacoma			
What type of services does the program provide? <ul style="list-style-type: none"> • Sports and recreation • Youth clubs, groups and/or positive enrichment activities • Other: Glassmaking and interdisciplinary arts • Other: Wrap-around outreach services • Other: Activities for girls on diversion and dependency • 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	650
		Is this actual or estimated? Estimated	Actual
		Number of gang-involved youth served annually	Unknown
		Is this number actual or estimated?	Actual
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	Do not know	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			Do not know

Client outcomes

# of youth in your program annually who are placed in a job	50
# of youth in your program annually who are re-enrolled in school	20
# of youth in your program annually who successfully complete the academic year at school	630
# of youth in your program annually who successfully complete the program (please provide definition below)	
# of mediations completed annually by your program	
# of counseling sessions completed annually by your program	
Are the client and programmatic outcomes above actual or estimated?	Actual
# of client contacts annually by your staff	
Is this number actual or estimated?	
# of service hours that the average youth in the program receives annually	180
Is this number actual or estimated?	Actual
Does your program use an evidence-based model?	Yes What model? we use the Survey of Academic Youth Outcomes (SAYO) as our evaluation tool and we are a YPQI (Youth Program Quality Initiative) site

Program description

Name of agency: A Step Ahead in Pierce County		Staff person: Melissa Russell	
Name of program: BOOST		Title/position: BOOST Coordinator/IMH Specialist	
Address: 10324 Canyon Road, Puyallup, WA		What is the total budget for the program annually?	
What year did the program become operational: Before 2008		What ages does the program serve: 0-3	
Criteria for admission: Children must be 0-3 and have an open dependency case in Pierce County. They may live with a foster family, relative or fictive kin.			
What type of services does the program provide? <ul style="list-style-type: none"> Other: Infant Mental health/home visits to children 0-3 in foster care 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	100
		Is this actual or estimated? Estimated	Estimated
		Number of gang-involved youth served annually	0 (but many of their birth parents are involved)
		Is this number actual or estimated?	Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	40-60%	In your opinion, what percentage of youth in the program are active or former gang members?	20-40% (parents of toddlers)
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			20-40%

Client outcomes

# of youth in your program annually who are placed in a job	
# of youth in your program annually who are re-enrolled in school	
# of youth in your program annually who successfully complete the academic year at school	
# of youth in your program annually who successfully complete the program (please provide definition below)	
# of mediations completed annually by your program	
# of counseling sessions completed annually by your program	490
# of youth in your program annually who complete another outcome: <ul style="list-style-type: none"> Increased bonding/attachment to caregivers Maintain placement Make developmental progress 	90 90 90
Are the client and programmatic outcomes above actual or estimated?	Estimated
# of client contacts annually by your staff	500
Is this number actual or estimated?	Estimated
# of service hours that the average youth in the program receives annually	n/a

Is this number actual or estimated?		
Does your program use an evidence-based model?	Yes	What model? We utilize Circle of Security as well as Promoting First Relationships to guide our IMH sessions.

Program description

Name of agency: Peace Community Center		Staff person: Ruth Tollefson	
Name of program: Hilltop Scholars		Title/position: Acting Executive Director	
Address: 2106 South Cushman Avenue, Tacoma, WA		What is the total budget for the program annually? \$570,000	
What year did the program become operational: 2003		What ages does the program serve: 11-25	
Criteria for admission: Live in Hilltop community and be a student of color, student impacted by poverty, or will be first generation college bound			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • School support services/tutoring • Sports & recreation • Youth groups, clubs and/or positive enrichment activities • Educational scholarships 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	260
		Is this actual or estimated? Estimated	Actual
		Number of gang-involved youth served annually	15
		Is this number actual or estimated?	Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	10-20%	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			10-20%

Client outcomes

# of youth in your program annually who are placed in a job	
# of youth in your program annually who are re-enrolled in school	
# of youth in your program annually who successfully complete the academic year at school	260
# of youth in your program annually who successfully complete the program (please provide definition below) <ul style="list-style-type: none"> • Attend school 90% of the time 	209
# of mediations completed annually by your program	
# of counseling sessions completed annually by your program	
Are the client and programmatic outcomes above actual or estimated?	Estimated
# of client contacts annually by your staff	
Is this number actual or estimated?	
# of service hours that the average youth in the program receives annually	50
Is this number actual or estimated?	Estimated
Does your program use an evidence-based model?	Yes
What model?	Check and Connect mentoring

Program description

Name of agency: Big Brothers Big Sisters of Puget Sound		Staff person: Jolynn Kenney	
Name of program: Big Brothers Big Sisters		Title/position: VP of Programs	
Address: 3640 South Cedar Street, Suite R, Tacoma, WA		What is the total budget for the program annually? \$500,000	
What year did the program become operational: Before 2000		What ages does the program serve: 6-16	
Criteria for admission: 6 to 16 years old in need of a mentoring relationship			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • Youth groups, clubs and/or positive enrichment activities • Parenting support, programs or classes 	What is the cost to the youth or family to participate?		None
	Number of youths served by the program annually		200
	Is this actual or estimated? Estimated		Estimated
	Number of gang-involved youth served annually		Unknown
	Is this number actual or estimated?		Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	40-60%	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			40-60%

Client outcomes

# of youth in your program annually who are placed in a job		
# of youth in your program annually who are re-enrolled in school		
# of youth in your program annually who successfully complete the academic year at school		
# of mediations completed annually by your program		
# of counseling sessions completed annually by your program		
Are the client and programmatic outcomes above actual or estimated?		
# of client contacts annually by your staff		
Is this number actual or estimated?		
# of service hours that the average youth in the program receives annually		
Is this number actual or estimated?		
Does your program use an evidence-based model?	Yes	What model? Big Brothers Big Sisters has done many research studies that show evidence-based outcomes for our youth.

Program description

Name of agency: Hilltop Artists		Staff person: Sasha Tepper-Stewart	
Name of program: Arts Connect		Title/position: Program Manager	
Address: 3640 South Cedar Street, Suite R, Tacoma, WA		What is the total budget for the program annually?	
What year did the program become operational: 2009		What ages does the program serve: 12-18	
Criteria for admission: Youth referred by probation office, CASA, or Guardian Ad Litem and is on Probation/diversion or dependency			
What type of services does the program provide? <ul style="list-style-type: none"> • Mentoring • Youth groups, clubs and/or positive enrichment activities • Youth diversion/court alternative 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	65
		Is this actual or estimated? Estimated	Actual
		Number of gang-involved youth served annually	
		Is this number actual or estimated?	
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	Do not know	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			Do not know

Client outcomes

# of youth in your program annually who are placed in a job	
# of youth in your program annually who are re-enrolled in school	
# of youth in your program annually who successfully complete the academic year at school	
# of mediations completed annually by your program	
# of counseling sessions completed annually by your program	
Are the client and programmatic outcomes above actual or estimated?	
# of client contacts annually by your staff	
Is this number actual or estimated?	
# of service hours that the average youth in the program receives annually	40
Is this number actual or estimated?	Actual
Does your program use an evidence-based model?	What model?

Program description

Name of agency: Tacoma Pierce County Health Department		Staff person: Victor Rodriguez	
Name of program: Family Support Partnership		Title/position: Family Support Partnership Program Manager	
Address: 3629 South D Street, Tacoma, WA 98418		What is the total budget for the program annually? \$1.7 million	
What year did the program become operational: Before 2000		What ages does the program serve: Under 5 to over 30	
Criteria for admission: Any family with children ages birth to 12			
What type of services does the program provide? <ul style="list-style-type: none"> • School support services/tutoring • Counseling/mental health services • Case management • Employment readiness classes • Job placement • Youth groups, clubs and/or positive enrichment activities • Parenting support, programs or classes • Other: Referrals to community resources • Other: Assistance with public benefits • Other: Community events 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	Home visiting: 300 All other services: 25,000
		Is this actual or estimated? Estimated	Estimated
		Number of gang-involved youth served annually	Parents of children
		Is this number actual or estimated?	Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	80-100%	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			40-60%

Client outcomes

# of youth in your program annually who are placed in a job		
# of youth in your program annually who are re-enrolled in school		
# of youth in your program annually who successfully complete the academic year at school		
# of mediations completed annually by your program		
# of counseling sessions completed annually by your program		
Are the client and programmatic outcomes above actual or estimated?		
# of client contacts annually by your staff		
Is this number actual or estimated?		
# of service hours that the average youth in the program receives annually		25
Is this number actual or estimated?		Estimated
Does your program use an evidence-based model?	Yes	What model? Positive Parenting Program (Triple P) Abriendo Puertas/Opening Doors (APOD) Promoting First Relationships (PFR)

		Parents as Teachers (PAT)
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Model: Positive Parenting Program [Triple P] Curriculum: Levels 1-5 individual, group, online Triple P Outcomes Research: Triple P reduces problem behavior in children and improves parents' wellbeing and parenting skills. Triple P slows rates of child abuse, reduces foster care placements and decreases hospitalizations from child abuse injuries. In communities where, Triple P is widely available, children have fewer behavioral and emotional problems. [http://www.triplep.net/glo-en/the-triple-p-system-at-work/evidence-based/key-research-findings/]

Model: Abriendo Puertas/Opening Doors [APOD] Curriculum: units 1 thru 10 Outcomes Research: Parents demonstrate significant growth in parenting practices that promote school readiness. Abriendo Puertas program specifically promotes Latino parents' leadership and advocacy as well as parenting practices that foster children's early learning and development in a culturally-relevant manner. [Child Trends Publication 2014-24, 2014].

Model: Promoting First Relationships (PFR) Curriculum: 1-10 Outcomes Research: PFR showed a reduction in sleep problems mediated by a reduction of separation distress, improvement in social attention and learning and were less likely to exhibit attention seeking behavior and separation distress during the parent child interactions; mothers showed less depression. (Spieker, S.J., et al. (2012). Child Maltreatment, 17(4) 271-286.)

Model: Parents as Teachers (PAT) Curriculum: 1-10 sessions Outcomes Research: Children's developmental delays and health problems are detected early. Children enter kindergarten ready to learn and the achievement gap is narrowed. Children achieve school success into the elementary grades. Parents improve their parenting knowledge and skills. Parents are more involved in their children's schooling. Families are more likely to promote children's language and literacy (https://parentsasteachers.org/results-evidence-based-home-visiting-model)

Program description

Name of agency: Shared Housing Services		Staff person: Mark Merrill	
Name of program: Youth Host Home Program		Title/position: Executive Director	
Address: 901 South 11 th Street, Tacoma WA		What is the total budget for the program annually? \$264,800	
What year did the program become operational: 2013		What ages does the program serve: 18-25	
Criteria for admission: Participants must be experiencing homelessness and must agree to work with case management on educational and/or employment goals			
What type of services does the program provide? <ul style="list-style-type: none"> • Alternative education/GED • Case management • Other: Housing in host homes 		What is the cost to the youth or family to participate?	None
		Number of youths served by the program annually	25-30
		Is this actual or estimated? Estimated	Actual
		Number of gang-involved youth served annually	Unknown
		Is this number actual or estimated?	Estimated
In your opinion, what percentage of youth in the program are highly at risk to join a gang?	10-20%	In your opinion, what percentage of youth in the program are active or former gang members?	Do not know
In your opinion, what percentage of youth in the program have siblings, parents or other family members who are involved in gangs?			Do not know

Client outcomes

# of youth in your program annually who are placed in a job	18-20	
# of youth in your program annually who are re-enrolled in school	8-10	
# of youth in your program annually who successfully complete the academic year at school	n/a	
# of youth in your program annually who successfully complete the program	20	
# of mediations completed annually by your program	n/a	
# of counseling sessions completed annually by your program	n/a	
Are the client and programmatic outcomes above actual or estimated?		
# of client contacts annually by your staff		
Is this number actual or estimated?		
# of service hours that the average youth in the program receives annually	50 to 70	
Is this number actual or estimated?	Estimated	
Does your program use an evidence-based model?	Skipped	What model? Self-sufficiency and well-being matrix