

19

CORE SERVICES  
CONTINUOUS IMPROVEMENT  
CREDIBILITY

CITY OF TACOMA  
PROPOSED BIENNIAL  
OPERATING & CAPITAL  
**BUDGET**

20



# **CITY OF TACOMA**

## **State of Washington**



**2019-2020**

## **PROPOSED BIENNIAL OPERATING & CAPITAL BUDGET**

**CITY MANAGER**

**Elizabeth Pauli**

**ASSISTANT CITY MANAGER**

**Tadd Wille**

**PREPARED BY**

**OFFICE OF MANAGEMENT AND BUDGET**

**Katie Johnston, Budget Officer**

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David Nash-Mendez**

**Christina Watts Curran  
Cindy Johnson**



# TABLE OF CONTENTS

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## INTRODUCTION

Mayor, City Council, and City Manager ..... 1

Executive Leadership ..... 2

Citywide Organizational Chart ..... 3

Mission, Vision, & Guiding Principles ..... 4

Tacoma 2025 & Departmental Goals..... 5

City of Tacoma At A Glance ..... 7

## BUDGET HIGHLIGHTS

Budget Transmittal Letter ..... 17

Budget Highlights ..... 18

Personnel Complement..... 38

Budget Calendar ..... 49

## DEPARTMENT SUMMARIES

Overview ..... 51

City Attorney’s Office ..... 53

City Council ..... 59

City Manager’s Office ..... 63

Community & Economic Development..... 80

Environmental Services ..... 95

Finance ..... 105

Fire..... 121

Hearing Examiner ..... 135

Human Resources..... 141

Information Technology ..... 155

Library..... 167

Municipal Court ..... 175

Neighborhood & Community Services ..... 181

Non-Departmental..... 191

Planning & Development Services .....	195
Police.....	209
Public Works .....	221
Retirement.....	237
Tacoma Public Utilities.....	241
Tacoma Venues & Events.....	259

## FUND SUMMARIES

Summary of Financial Policies.....	273
Debt Service .....	281
Fund Types .....	283
Department & Fund Matrix.....	287
Revenue & Expenditure Summary (All Appropriated Funds).....	289
General Fund Revenues by Category & Expenditures by Department.....	291
Revenue & Expenditure by Fund with Category.....	293
Revenue Detail by Fund with Line Item.....	317
Expenditure Detail with Line Item.....	393
Expenditures by Department with Line Item (General Fund Only).....	497
Expenditures by Department & Fund with Category .....	531

## CAPITAL BUDGET

Overview .....	551
Capital Projects Summary .....	553
Capital Projects Appropriation Plan .....	557
Funding Summary Report .....	579
Funding Detail Report .....	581
Operating Impacts Report.....	587

## APPENDIX

Additional Resources and Information .....	589
Holidays .....	590
Glossary.....	591
Acronyms.....	595



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Tacoma  
Washington**

For the Biennium Beginning

**January 1, 2017**

*Christopher P. Morrill*

Executive Director



# TACOMA

## CITY COUNCIL



**Victoria Woodards**  
Mayor



**Anders Ibsen**  
Deputy Mayor



**Robert Thoms**  
District 2



**Justin Camarata**  
District 2 (Interim)



**Keith Blocker**  
District 3



**Catherine Ushka**  
District 4



**Chris Beale**  
District 5



**Lillian Hunter**  
At-Large



**Conor McCarthy**  
At-Large



**Ryan Mello**  
At-Large



**Elizabeth Pauli**  
City Manager

# EXECUTIVE LEADERSHIP

---

## GENERAL GOVERNMENT

### CITY MANAGER'S OFFICE

**Elizabeth Pauli**  
City Manager

**Tadd Wille**  
Assistant City Manager

**Celia Holderman**  
Executive Assistant to the  
City Manager

### EXECUTIVE LEADERSHIP TEAM

**Bill Fosbre**  
City Attorney's Office

**Gary Buchanan**  
Human Resources

**Kathryn Johnston**  
Office of Management & Budget

**Jeff Robinson**  
Community & Economic  
Development

**Daniel Key**  
Information Technology

**Peter Huffman**  
Planning & Development Services

**Mike Slevin**  
Environmental Services

**Kate Larsen**  
Library

**Chief Don Ramsdell**  
Police

**Andy Cherullo**  
Finance

**Tanisha Jumper**  
Media & Communications

**Kurtis Kingsolver**  
Public Works

**Chief James Duggan**  
Fire

**Michelle Petrich**  
Municipal Court

**Timothy Allen**  
Retirement

**Randy Lewis**  
Government Relations

**Linda Stewart**  
Neighborhood & Community  
Services

**Kim Bedier**  
Tacoma Venues & Events

**Jeff Capell**  
Hearing Examiner

**Diane Powers**  
Office of Equity and Human  
Rights

## TACOMA PUBLIC UTILITIES

**Jackie Flowers**  
Director and CEO

### MANAGEMENT TEAM

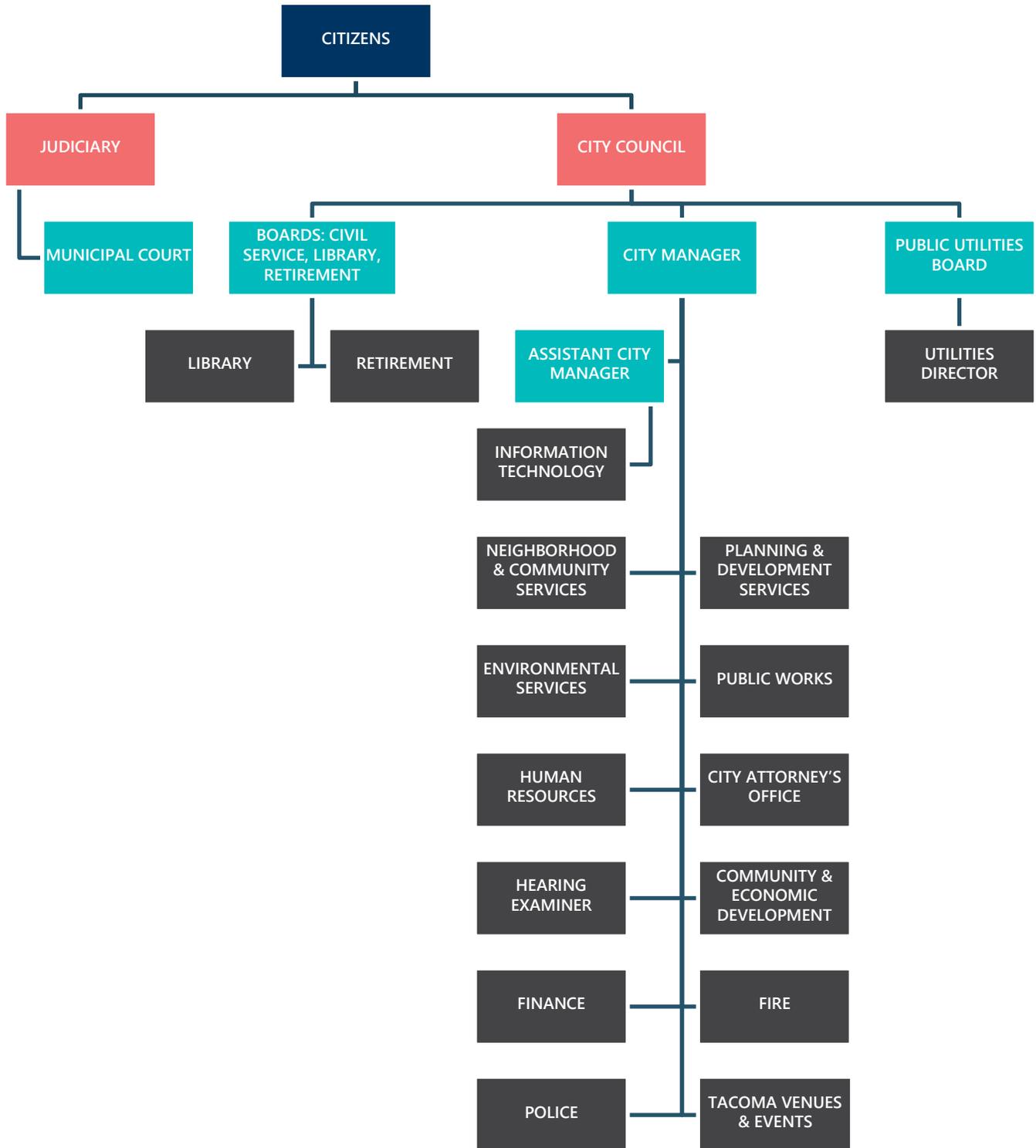
**Chris Robinson**  
Tacoma Power Superintendent

**Dale King**  
Tacoma Rail Superintendent

**Scott Dewhirst**  
Tacoma Water Superintendent

**Steven Hatcher**  
Customer Services Manager

# CITYWIDE ORGANIZATIONAL CHART



# MISSION, VISION & GUIDING PRINCIPLES

---

## OUR MISSION

The City of Tacoma provides high-quality, innovative, and cost-effective municipal services that enhance the lives of its citizens and the quality of Tacoma's neighborhoods and business districts.

## OUR VISION

Tacoma is a livable and progressive international city, regarded for the richness of its diverse population and its natural setting.

## OUR GUIDING PRINCIPLES

**INTEGRITY.** We conduct our personal, work group, and organizational actions in an ethical and honest manner, and we serve as responsible stewards of the public resources entrusted to us.

**SERVICE.** We treat everyone with courtesy and empathy. We provide customer-focused municipal services that produce high value and results.

**EXCELLENCE.** We achieve the highest performance possible. We use collaborative and inclusive approaches to organizational and community issues. We are accountable for individually and collectively meeting high standards.

**EQUITY.** We understand and reflect the community we serve. We ensure every community member has services and opportunities that will enable people to satisfy their essential needs and advance their well-being.

# TACOMA 2025 & DEPARTMENTAL GOALS

---

Tacoma's Strategic Plan is based on a vision the community set for the city. The plan guides the City of Tacoma's efforts and resources toward a common vision for its future that reflects community desires, current and future trends, and bolsters the unique position of Tacoma within the Puget Sound region.

Community workshops were held between November 2014 and January 2015. More than 2,000 residents gave their input about what the vision for the future of Tacoma should be. On January 27, 2015, the City Council approved Resolution 39016: A Resolution approving the City of Tacoma's Ten-Year Citywide Strategic Vision, Tacoma 2025.

Since the City Council approved the community vision, the 2025 Advisory Committee has reviewed the Strategic Vision document and developed five community-wide goal areas to help guide City departments and community partners to actionable plans.



## Education

Ensure that Tacoma has talented and educated citizens with opportunities for lifelong learning.



## Equity & Accessibility

Enable access and ensure equitable distribution of resources to citizens.



## Livability

Build and sustain high-quality neighborhoods that are thriving and connected throughout the city.



## Economy & Workforce

Develop a strong economy that provides growth and attracts and retains talent and opportunities.



## Government Performance

In addition to the community goals articulated by the vision, it is clear that citizens wanted a government that works for them – one that is efficient, fiscally responsible, and effective.



## Civic Engagement

Engage in meaningful opportunities for community input, feedback, and leadership for all Tacoma citizens.

# STRATEGIC FRAMEWORK

## ALIGNMENT TO DEPARTMENTAL GOALS & BUDGET

---



### Priority Areas Defined by Advisory Committee



### 2025 Departmental Goals and 2020 Targets)

Set by Departments and related to  
Tacoma 2025 Priority Areas

### Department Programs and Activities

What will we do?

### Performance Measures

How will we know our  
actions support the goal?

City departments developed biennial goals and performance measures based on the following City Council and City Manager priorities: Public Safety, Affordable Housing, Economic Development, Homelessness, Digital Equity, and Walkability. The 2019-2020 departmental goals and performance measures will help the City track its progress towards its vision of Tacoma 2025. More information about specific goals and measures can be found in each of the department sections.

# THE CITY OF TACOMA

Tacoma is a mid-sized urban port city with a population of approximately 213,500. The third largest city in the state of Washington, it is a diverse, progressive, international city that serves as a gateway to the Pacific Rim and the rest of the world.

Named one of the most livable areas in the country by [Livability.com](#), Tacoma's urban core has steadily evolved since the 1990s, and has been propelled by significant developments that include the arrival of the University of Washington Tacoma, the Tacoma Link light rail system, Washington state's highest density of art and history museums, the restored urban waterfront of the Thea Foss Waterway, and the expansions of the Multicare and Franciscan health systems.

The iconic Tacoma Dome serves as a regional venue for some of the largest names in the entertainment industry. Tacoma is also home to a vibrant, creative community of emerging writers, artists, musicians, photographers, filmmakers, chefs, passionate entrepreneurs, and small business owners who add to the city's colorful commercial landscape. In addition, Tacoma serves as a base for large companies like BNY Mellon, Columbia Bank and Key Bank. Joint Base Lewis-McChord, the Defense Department's premiere military installation on the West Coast, is just nine miles south of Tacoma.



Attracting families who have invested in the area for its charming neighborhoods and big city amenities, Tacoma is a magnet for downtown dwellers looking for competitively priced condominiums and apartments with picturesque mountain and water views.

A playground for hikers, runners, bicyclists and maritime enthusiasts, Tacoma is full of activity at every turn that is further accelerated by the young people attending the University of Washington Tacoma, the University of Puget Sound, and local trade and technical colleges.

Located just 20 minutes away from the Seattle-Tacoma International Airport and easily accessible from downtown Seattle and other neighboring cities, Tacoma is a city on the rise.



# THE CITY OF TACOMA AT A GLANCE

## LAND AREA OF TACOMA



Source: Washington Office of Financial Management

## COUNCIL-MANAGER

City Council consists of an elected mayor and 8 elected council members. The council adopts and amends city laws, approves the City's biennial budget, establishes city policy, and appoints citizens to boards and commissions. The City's day-to-day operations are administered by the city manager, who is appointed by the city council.



## EDUCATIONAL ATTAINMENT

Source: US Census



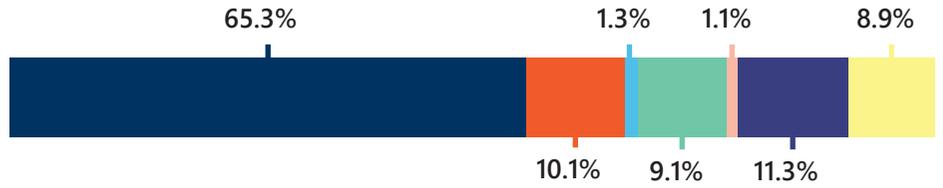
**213,418**  
POPULATION

Source: US Census

# POPULATION DIVERSITY

Source: (Census 2016 Estimate)

- White:
- Black or African American:
- American Indian:
- Asian:
- Native Hawaiian and Pacific Islander:
- Hispanic or Latino:
- Two or more races:



\*Percentages add to over 100% because Hispanics may be of any race, and are reported in multiple categories where applicable.



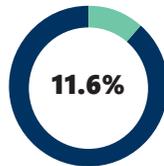
## 32,407

LICENSED BUSINESSES  
Source: US Census



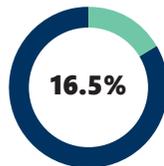
## 3,324

MINORITY-OWNED BUSINESSES  
Source: US Census



## 4,727

WOMEN-OWNED BUSINESSES  
Source: US Census



## UNEMPLOYMENT RATE (2015 AVG.)

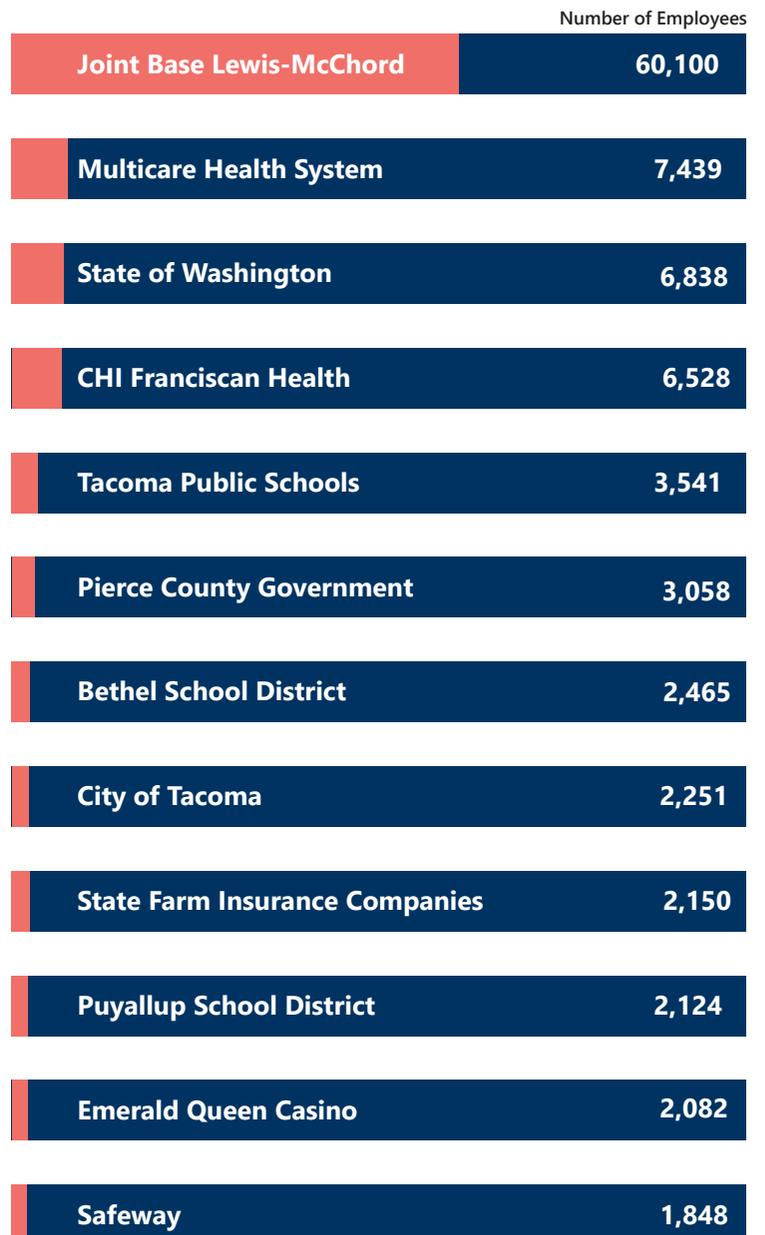
**TACOMA** 5.4%

**U.S.** 4.35%

Source: US Bureau of Labor Statistics

## TOP 10 EMPLOYERS (2017)

Source: Economic Development Board 2014



# TOTAL NUMBER OF HOUSING UNITS

## 87,632

Source: US Census



## HOUSE VALUES/TAX RATES COMPARISON

Source: Pierce County Assessor Treasurer's Office

Tax rate (per \$1,000):

2017

\$16.08

2018

\$15.76

## AVERAGE ASSESSED VALUE OF SINGLE FAMILY RESIDENTIAL HOMES IN TACOMA

Source: Pierce County Assessor Treasurer Residential Revaluation Report

2017

\$223,710

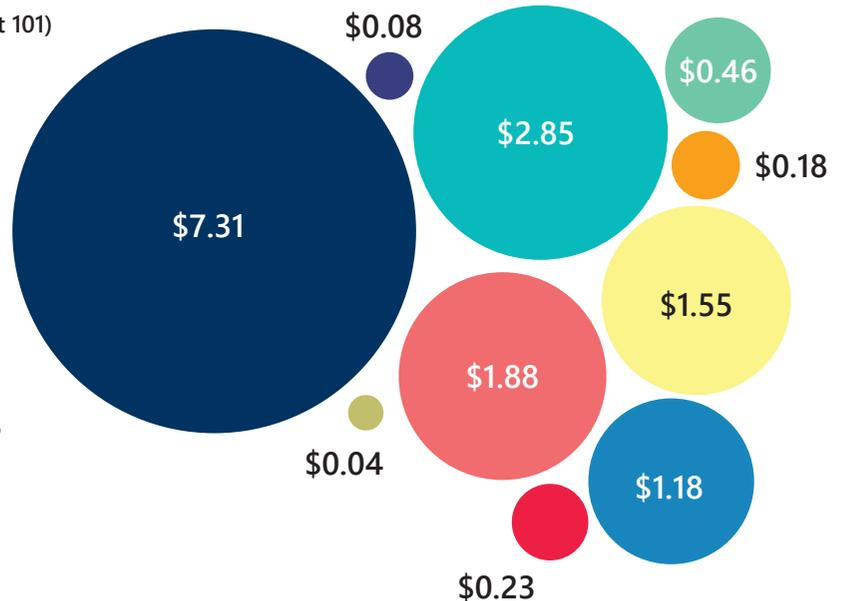
2018

\$256,460

## 2017 PROPERTY TAX RATES

Source: (Pierce County Assessor-Treasurer's Office/Budget 101)

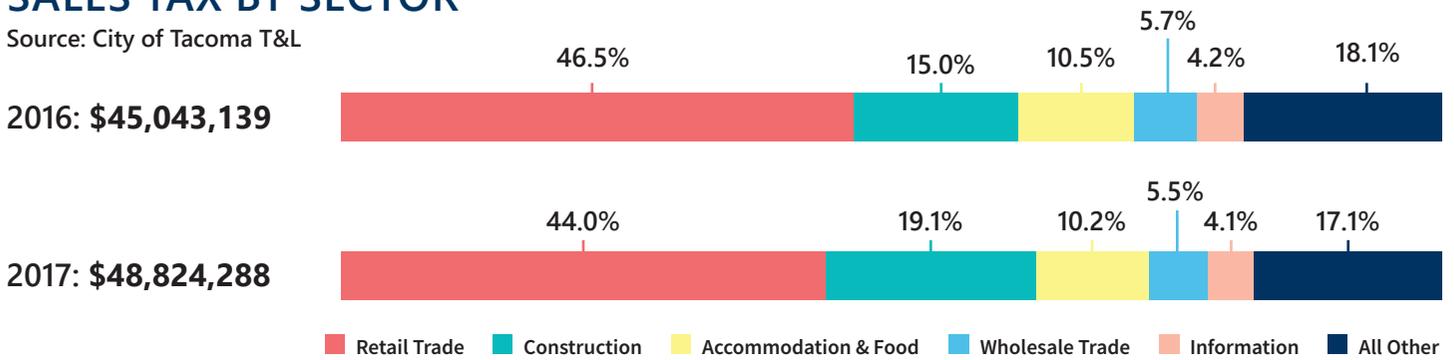
- SOUND TRANSIT
- PORT OF TACOMA
- METRO PARKS
- PIERCE COUNTY
- STATE OF WASHINGTON
- TACOMA SCHOOL DISTRICT
- TACOMA EMERGENCY MEDICAL SERVICES
- CITY OF TACOMA
- FLOOD CONTROL DISTRICT:
- CONSERVATION FUTURES
- EMS



2018 TOTAL RATE DOLLARS PER \$1,000 OF ASSESSED VALUE = \$15.76

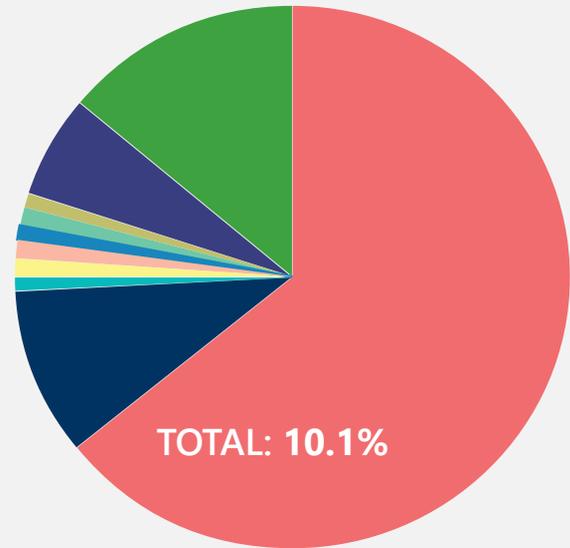
## SALES TAX BY SECTOR

Source: City of Tacoma T&L



## SALES & USE TAX

- 6.5% State of Washington
- 1.0% City of Tacoma
- 0.1% County Criminal Justice
- 0.1% Transportation Benefit District
- 0.1% City Mental Health and Chemical Dependency
- 0.1% South Sound 911
- 0.1% Juvenile Detention
- 0.1% Metro Parks
- 0.6% Pierce Transit
- 1.4% Sound Transit



Source: Washington Department of Revenue/Budget 101

## B&O TAX REVENUES

Source: City of Tacoma T&L

2016: \$46,382,386

2017: \$49,173,850

## TOP 10 B&O TAXPAYERS

COMPANIES	INDUSTRIES	# OF EMPLOYEES
AT&T MOBILITY	WIRELESS TELECOMMUNICATIONS	15
COMCAST CABLE COMMUNICATIONS MANAGE	CABLE TELECOMMUNICATIONS	13
MULTICARE HEALTH SYSTEM	HEALTHCARE SERVICES	5,200
PUGET SOUND ENERGY INC	NATURAL GAS	215
QWEST CORPORATION	TELECOMMUNICATIONS	0
SOUND INPATIENT PHYSICIANS INC	MANAGEMENT OF HEALTHCARE SERVICES	187
ST. JOSEPH HOSPITAL	HEALTHCARE SERVICES	4,766
T MOBILE WEST LLC	WIRELESS TELECOMMUNICATIONS	9
US OIL & REFINING CO	PETROLEUM REFINERY	199
VERIZON WIRELESS	WIRELESS TELECOMMUNICATIONS	2

NUMBER OF EMPLOYEES IN TACOMA

**AGGREGATE TOTAL \$18,688,258**

Source: City of Tacoma T&L



## POLICE



2017  
**131,831 CALLS**



**6:52 MINUTES**  
AVERAGE RESPONSE TIME FOR  
EMERGENCY CALLS (PRIORITY 1 & 2)



**1.6 OFFICERS**  
PER 1,000 RESIDENTS \*



**340**  
ACTIVE COMMISSIONED OFFICERS  
\* Using 2017 population estimate of 208,100



## FIRE



**6:36**  
AVERAGE RESPONSE TIME TO  
EMERGENCY CALLS



**37,998**  
EMERGENCY MEDICAL DISPATCHES



**1,298**  
CONFIRMED FIRES

## SOLID WASTE

**55,608**

SOLID WASTE  
RESIDENTIAL  
CUSTOMERS  
SERVED

**5,363**

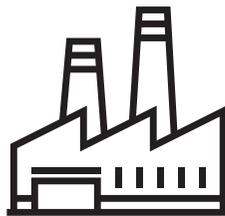
SOLID WASTE  
COMMERCIAL  
CUSTOMERS  
SERVED



## SURFACE WATER



SURFACE  
WATER  
RESIDENTIAL  
CUSTOMERS



**11,083**

SURFACE  
WATER  
COMMERCIAL  
CUSTOMERS

## WASTEWATER

**58,859**

WASTEWATER  
RESIDENTIAL  
CUSTOMERS  
SERVED

**3,764**

WASTEWATER  
COMMERCIAL  
CUSTOMERS  
SERVED

**14,236**

WASTEWATER  
INTERLOCAL  
CONTRACT  
CUSTOMERS  
SERVED

## LIBRARY



**683,232**

2017  
LIBRARY  
VISITS

**1,502,851**

ITEMS  
CHECKED  
OUT



TOTAL MILES OF  
ARTERIAL STREETS

**865**  
miles



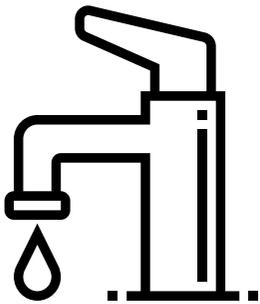
TRAILS (MILES)

**15.5**  
miles



#MILES OF TRACK  
TACOMA RAIL

**140**  
miles



**7,120**

TACOMA WATER  
COMMERCIAL/INDUSTRIAL  
CUSTOMERS

**1,367**

MILES OF  
WATER MAINS



**95,659**

TACOMA WATER  
RESIDENTIAL  
CUSTOMERS



**167**  
GALLONS

AVG. DAILY  
HOUSEHOLD USE





**157,813**

TACOMA POWER  
RESIDENTIAL  
CUSTOMERS  
SERVED



**18,415**

TACOMA POWER  
COMMERCIAL  
CUSTOMERS  
SERVED

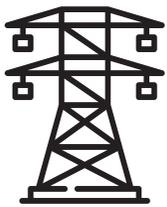


TACOMA  
POWER  
SERVICE AREA

**180**  
SQUARE MILES



## TACOMA POWER # MILES TRANSMISSION & DISTRIBUTION LINES



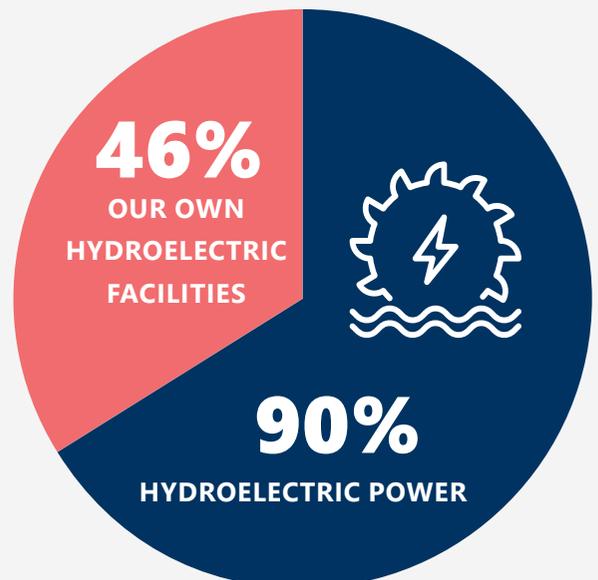
**2,374**

MILES TRANSMISSION  
& DISTRIBUTION LINES

**1,526**  
OVERHEAD

**848**  
UNDERGROUND

## TACOMA POWER ENERGY SOURCES





October 2, 2018

To the Honorable Mayor and City Council:

I am pleased to transmit the 2019-2020 Proposed Biennial Budget. The Budget is balanced and reflects the policy direction of the City Council, service priorities of the community, and maintains the City's strong financial health.

The City has actively managed its expenditure growth, kept long-term liabilities low, and preserved solid operating performance and service levels. The City projects it will end the 2017-2018 biennium with surplus savings to help fund one-time expenses in the 2019-2020 biennium and increase reserves to 16.7% of annual expenditures, meeting financial best practices. The 2019-2020 Proposed Budget aligns ongoing General Fund expenses with recurring revenues.

The Proposed 2019-2020 Budget prioritizes funding between existing services, deferred maintenance, and new or expanded services. The Budget reflects and is focused on the City's core mission and services. It enhances public safety, improves housing and homeless services, begins to address major deferred maintenance and infrastructure needs, and expands several key service areas. The Budget also includes an enhanced program-based view of expenses to provide increased transparency of services.

Carefully developed to balance City Council and community priorities with a sustainable, forward-looking, and equitable financial plan, I am pleased to present the 2019-2020 Proposed Biennial Budget for the City of Tacoma. I would like to express my gratitude to the City Council, Tacoma residents, department directors, and all those who assisted in preparing this document.

Elizabeth Pauli  
City Manager

# BUDGET HIGHLIGHTS

The City’s 2019-2020 Proposed Budget reflects a continued commitment to strong fiscal responsibility and is a framework for how the City uses its resources to better serve the community. Thanks to careful, ongoing reviews of expenses, targeted reductions, and revenue growth, the City will maintain and expand existing core service levels in the 2019-2020 Proposed Budget, especially in the areas of affordable housing, homelessness, public safety, and infrastructure.

The 2019-2020 Proposed Budget is the result of a community-driven process. The Proposed Budget advances community and City Council priorities. The budget recommends funding to expand existing core services in Police and Fire, pilot new programs and services in Economic Development, and improves the City’s maintenance of its fleet and facilities assets through repair programs and new ongoing replacement programs.

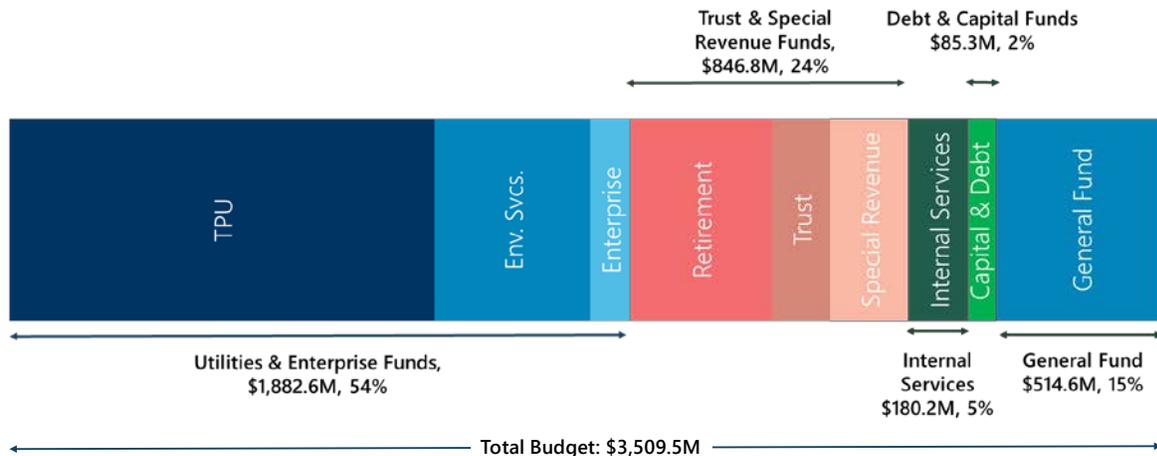


-  Incorporates Long Term Perspective
-  Establishes Alignment with Organizational Goals
-  Focuses on Results & Outcomes Given Available Public Resources
-  Involves & Promotes Effective Communication with Community
-  Reflects Equity Principles

## BUDGETING PRINCIPLES

As part of the City’s ongoing commitment to Fiscal Sustainability, the City Manager followed a set of principles to translate the community and City Council priorities into the 2019-2020 Proposed Budget.

# CITYWIDE BUDGET



The City’s total 2019-2020 Proposed Budget is \$3.5 billion. Within that budget, the City provides a variety of services, ranging from public safety to street repair to utilities to funding for human services. The City manages these services using accounts – called funds – to track expenditures and revenue sources. Of the total Proposed Budget, \$514.6 million, or 15%, is allocated to the General Fund, which is associated with traditional City services such as Police, Fire, and Libraries. Below are examples of key services and related funds:



## POLICE

provides patrol services, community-based policing, criminal investigations, and manages dispatch services.

*General Fund and Special Revenue Funds*



## LIBRARIES

includes eight municipal libraries that provide access to traditional library services as well as computers and electronic items.

*General Fund and Special Revenue Funds*



## FIRE

provides fire suppression, emergency medical services, and assists in planning for emergency management and fire prevention.

*General Fund and Special Revenue Funds*



## NEIGHBORHOOD & COMMUNITY SERVICES

manages the City’s human services contracts and ensures compliance with City codes by property owners.

*General Fund and Special Revenue Funds*



## UTILITIES

provide services for power, water, surface water, wastewater, rail, and solid waste, all funded through user rates.

*Enterprise Funds*



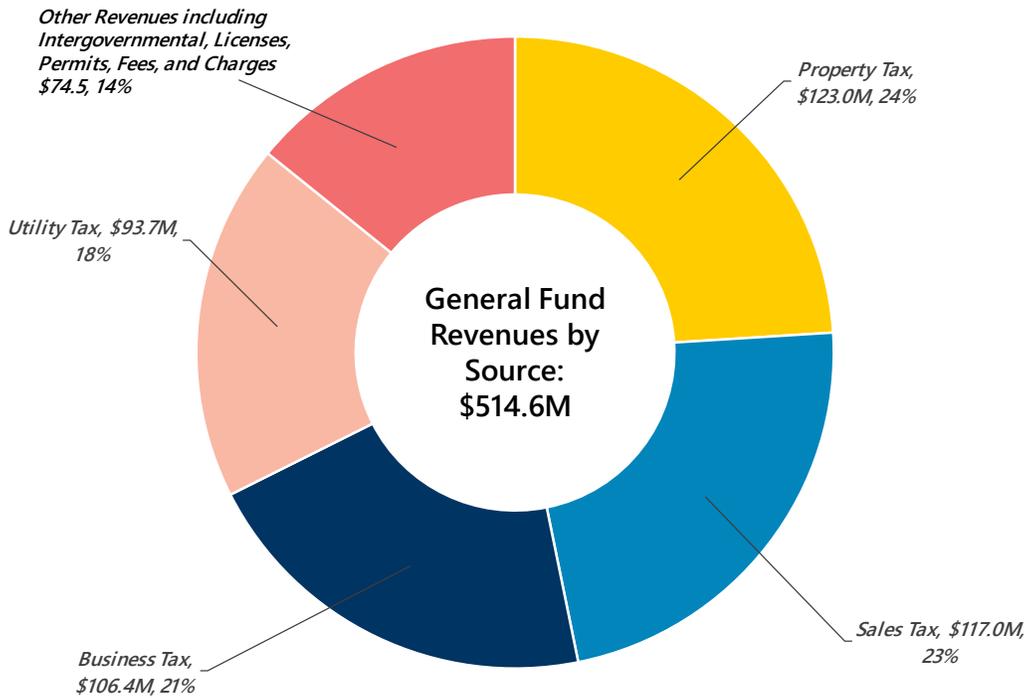
## PUBLIC WORKS

manages the City’s facilities, parking system, fleet, most capital projects, and street and maintenance operations.

*General Fund, Enterprise Funds, Internal Services, and Special Revenue Funds*

# GENERAL FUND REVENUES

Major revenue sources for the General Fund include property tax, business tax, sales tax, and utility tax. The City continually monitors these revenue sources throughout the biennium to ensure compliance with existing tax codes.



**PROPERTY TAXES** represent \$123 million or 24% of General Fund Revenues. Property tax revenues are limited by state law. The City's levy can only increase by 1% from year to year, as well as adding the value of new construction.



**UTILITY TAXES** represent \$93.7 million or 18% of General Fund Revenues. Utility taxes are paid by both private and public utilities and are calculated based on the total operating revenues earned by the utilities.



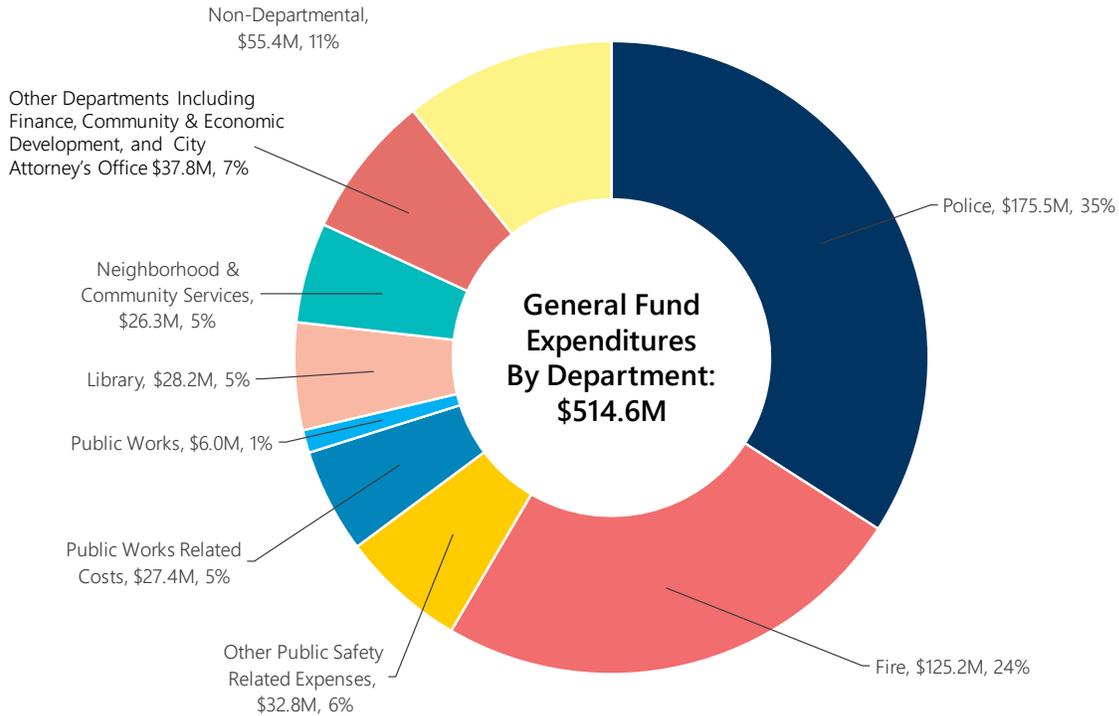
**SALES TAXES** represent \$117 million or 23% of General Fund Revenues. Tacoma consumers pay a sales tax rate of 10.1% of which 1.0% is the City's General Fund portion and 0.1% each for mental health and chemical dependency services and the Transportation Benefit District. These revenues are highly variable depending on economic conditions.



**BUSINESS TAXES** represent \$106.4 million or 21% of General Fund Revenues. Business taxes are paid based on the total income of a business. The City offers exemptions from business taxes for businesses whose gross receipts are less than \$250,000 annually. These revenues are dependent on economic conditions.

# GENERAL FUND EXPENDITURES

Police and Fire services with related expenses, like pensions and jail contracts, represent approximately 65% of the General Fund Budget. Other core services include Libraries, Public Works, Neighborhood & Community Services, and Community & Economic Development. In these core areas, the 2019-2020 Proposed Budget invests in:



**PUBLIC SAFETY** represents 65% of the General Fund. New funding in 2019-2020 includes seven new positions to the Police Department, adds two new Fire Engines for emergency services, converts Engine 13 to a full-time company, and builds Fire Station 5.



## NEIGHBORHOOD & COMMUNITY SERVICES

represents 5% of the General Fund. The 2019-2020 budgets maintains services related to homelessness and expands the Tenant Relocation program.



**PUBLIC WORKS** represents 6% of the General Fund and includes funding for the Safe Routes to School program, sidewalk repairs, signal improvements, new streetlights, and deferred facilities maintenance.

**NON-DEPARTMENTAL** represents 11% of the General Fund and includes miscellaneous costs of City operations such as contributions to MetroParks, repaying bonds, funding capital projects, and providing assigned council.

# 2019-2024 FORECAST

In May 2018, staff from the Office of Management & Budget presented the City Council with a six-year forecast using current levels of service. The shortfall between revenues and expenditures in the General Fund was projected to be \$5.3 million in 2019-2020. The gap in funding was projected to grow further if the City were to address its deferred maintenance needs or add enhanced services.



While finalizing the 2019-2020 Proposed Budget, the Office of Management & Budget updated revenue projections based on trends through 2018 and health care rates. These updates, along with targeted reductions, allowed the City to balance its ongoing revenues and ongoing expenses.

Over the last three biennia, the City has carefully reviewed expenditures and monthly financial reports to monitor its budget. As a result, the City's Proposed Budget includes General Fund reserves equivalent to two months of expenditures, or 16.7%, which is a best practice of the Government Finance Officer Association. It also sets aside savings to fund one-time projects in 2019-2020, and proposes a balanced 2019-2020 budget that funds recurring expenditures with recurring revenues.

## ECONOMIC CONDITIONS

The City of Tacoma has experience robust growth over the last two years, but concerns remain about the longevity of the current growth cycle, which is now one of the longest on record. Property, Sales, and Business taxes have returned to, and in some cases, exceeded pre-recession levels, fueled in part by increasing property values and a construction boom. However, wage growth has not kept pace with housing inflation, creating affordability concerns. State and local unemployment rates have fallen to levels not seen since before the Great Recession, yet wage growth has not kept pace. Additionally, some uncertainty remains regarding national and international economic conditions. This uncertainty could impact the Puget Sound region as well as some services provided by the City of Tacoma.

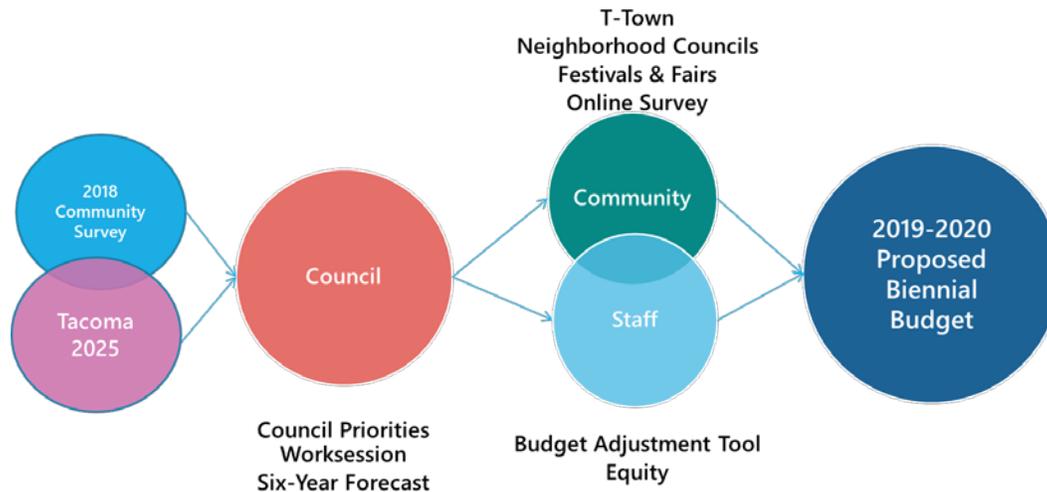
# BUDGET DEVELOPMENT STRATEGY

## 2019-2020 CITY COUNCIL

### PRIORITIES

Public Safety  
 Affordable Housing  
 Economic Development  
 Homelessness  
 Digital Equity  
 Walkability  
 Regional Coordination  
 Civic Engagement  
 All Include a Focus on Equity

The process to develop the 2019-2020 Proposed Budget started with Tacoma 2025, the community vision guiding the direction of the City for the next decade. In the 2018 Community Survey, 752 residents of Tacoma shared their priorities with City Council via a randomized phone survey. These strategic goals were carefully balanced with emerging needs identified by the City Council at their February 2018 Strategic Planning Worksession. The City has used the priority areas identified by the City Council to ground the rest of the budget engagement strategy.



At the T-Town City Services Expo, 2,500 residents attended to learn more about City services and 627 residents stopped by the Allocation Station to rank the City’s 2019-2020 priorities and give feedback. During the summer, 781 residents identified their priority areas at Festivals and Fairs in the Hilltop, Stadium District, Salishan, McKinley, Proctor, and South Tacoma. The City Manager and her staff attended each of the Neighborhood Councils in August and September, with more than 400 residents attending these meetings. For the first time, the Utilities Directors attended these meeting together with the City Manager to discuss rate changes at the same time as the City’s Budget. At the time of the Proposed Budget, more than 3,600 residents will have engaged in the priority setting process.

The City has a number of engagement activities planned for the period between Budget Proposal and Budget Adoption. Four Budget Town Halls with Council Members will be held throughout Tacoma. In addition, staff will livestream and interact on social media with those unable to attend official meetings. Finally, a report-out of engagement activities is planned for the City Council meeting on October 30.

# 2019-2020 PROPOSED BUDGET HIGHLIGHTS

The following sections highlight the services proposed for enhancement in the 2019-2020 Proposed Budget based on identified City Council and community priorities. The 2019-2020 budget also maintains services of significance to both the City Council and Community. For additional detail regarding continued and enhanced services (beyond those found in the budget highlights section of this document), please review the Departmental Pages.

## AFFORDABLE HOUSING

Based on the recommendations of the Comprehensive Action Strategy on Affordable Housing presented to City Council in July 2018, the 2019-2020 Proposed Budget includes \$1.2 million in new funding to seed the creation of an Affordable Housing Trust Fund for Tacoma and two new full-time positions to implement the City's strategy.

The Proposed Budget also includes \$221,000 for a Neighborhood Planning Program. This will expand the capacity of the City to proactively improve engagement and education in the community around issues of growth and development and further assist the City in addressing neighborhood concerns.

## HOMELESSNESS

Recognizing the ongoing impacts of the homelessness crisis, the 2019-2020 Proposed Budget expands support for those experiencing homelessness, while also providing increased support to prevent individuals from entering homeless. This includes \$200,000 in new funds to assist low-income tenants with relocation into other affordable housing options when faced with rents rising above their income levels.



The Proposed Budget includes \$2.3 million to continue funding the Stability Site on Puyallup Avenue for one year, which provides shelter to more than 80 individuals every night and includes \$200,000 to help existing homeless shelter operators increase their capacity to provide shelter to more individuals experiencing homelessness. Additional funding is allocated to address needs related to homelessness.

To address the increase of youth homelessness in Tacoma since 2016, the Proposed Budget includes an additional \$800,000 for the establishment of a crisis residential center to help provide stability and shelter for youth experiencing homelessness. This funding is in addition to the \$1.2 million in previously planned investments.



In cooperation with the Tacoma Municipal Court, the Proposed Budget includes \$150,000 for the creation of a Therapeutic Mental Health Court, which will help individuals experiencing both homelessness and mental health issues by diverting them from the criminal justice system and connecting them with financial benefits, housing, community, and other supportive services.

## PUBLIC SAFETY

The 2019-2020 Proposed Budget enhances public safety services through additional resources for both the Fire and Police Departments.

### Fire

To improve system-wide emergency response, the City proposes redirecting four positions and dedicating \$180,000 in new funding to provide a 24-hour engine response out of Station 13, making it full-time and available in the evening hours.

The Proposed Budget also includes \$1.2 million to replace two Fire Engines in the Department’s aging fleet and \$1 million for the development of a Facility Master Plan for the Tacoma Fire Department. The Master Plan will provide a long-term strategy for the maintenance and construction of fire facilities. The Fire Department has 24 facilities with an average age of 67-years.

The 2019-2020 Proposed Budget also includes an additional \$1.7 million for the construction of a new

### Ground Emergency Medical Transport Funding

Washington State recently approved a new program allowing public agencies that provide Ground Emergency Medical Transport (GEMT) to collect a supplemental payment from the State when they provide service to Medicaid participants. This program will support the Emergency Medical Response Fund, which would otherwise have needed support from the General Fund in 2019-2020 to continue providing life-saving service to some of our most vulnerable community members.



Fire Station #5 in the Tideflats. This brings the total funding for the project to \$7 million, which includes a \$4.5 million contribution from Puget Sound Energy based on the development agreement. The station will provide fire and EMS response as well as specific capabilities to respond to hazardous materials in and around the Port.

## Police

To enhance the Police Patrol Division and increase service levels, the 2019-2020 Proposed Budget includes \$1 million for five new patrol officers, as well as increased funding for training, equipment, and officer wellness.

In alignment with the City's Equity & Empowerment platform and goals established through Project PEACE, the Proposed Budget includes funding for a Hiring Sergeant to supervise hiring and recruiting. This officer will actively work to support the department's goal of a 20% increase in department personnel from under-represented communities by 2020. The Proposed Budget also includes \$500,000 to further the implementation of Project PEACE action items.

At the recommendation of the Property Crimes Task Force, the 2019-2020 Proposed Budget also includes \$500,000 to increase resources for criminal investigations. This includes an improved forensic lab evidence management system, a digital evidence management system, forensics lab equipment, crime scene mapping laser technology, and resources to help track sales of stolen goods online.

## Cybersecurity

To increase the ability of the City to protect critical systems and infrastructure, maintain the confidentiality of sensitive data, and ensure continuity of service from advanced cyber-attacks, the 2019-2020 Proposed Budget also include \$150,000 for intrusion protection enhancements to the City's cybersecurity program.



## ECONOMIC DEVELOPMENT

The 2019-2020 Proposed Budget includes \$50,000 for the development of an Economic Development Strategic Plan for the City of Tacoma. Organizational changes with the Community & Economic Development Department will better align its resources to support City Council priorities.

The Proposed Budget also includes a new Marketing Program to focus on growing businesses through the economic development services and opportunities available in Tacoma; funding for program(s) to encourage walking, biking, or bussing to work city-wide; and a seismic upgrade pilot to lower the cost of preserving and redeveloping our heritage buildings.



### Tacoma Dome

The Tacoma Dome received \$21.3 million in capital funding in the 2017-2018 Budget to provide a number of needed improvements. Upon re-opening in Fall 2018, the Tacoma Dome will be well-positioned to take advantage of changes in the large-event landscape of the Puget Sound.

The Proposed Budget includes funding for six new positions at the Tacoma Dome in anticipation of the increased event bookings. These new positions will cost \$1.9 million for the biennium, a cost expected to be offset by \$2.4 million in additional revenue. The Proposed Budget also includes \$1.5 million in security and infrastructure upgrades to improve crowd flow.

### Green Building and Climate

To further the 2008 Climate Action Plan and 2015 Environmental Action Plan, the Proposed Budget includes a Green Building Program. The Program will be a partnership between Tacoma Public Utilities, Environmental Services, and Planning & Development Services to encourage environmentally sustainable development in Tacoma by identifying incentives and removing barriers to low impact development, sustainable materials use, reuse, and recycling of construction materials. Also included within the Proposed Budget is an Energy Management position to help lower the energy footprint of our City wastewater facilities.



## Permitting

Based on the recommendations of the Permit Advisory Task Force, the 2019-2020 Proposed Budget includes a significant investment in Permitting Services, making Tacoma an easier place to build and grow. The budget includes \$1.2 million in staffing to meet customer needs for faster response times, in some cases improving permit levels of service by more than a week.

The Proposed Budget enhances permitting customer service and includes \$1.2 million to renovate the public spaces in the permitting division, translate key documents, interpret public meetings, and develop tools to make the permitting process more accessible and easy-to-understand. A Tenant Improvement Program is also included in the Proposed Budget to make it easier to flexibly adapt commercial spaced to meet emerging needs.



## TRANSIT ACCESS

In partnership with Pierce Transit and Pierce County, the City proposes an investment of \$1.3 million to support rapid bus services along Pacific Avenue and 6<sup>th</sup> Avenue on Pierce Transit's Route 1, connecting Tacoma Community College with Spanaway, and \$250,000 for improvements along Pierce Transit's Route 2, connecting Downtown Tacoma with Lakewood. This project includes the repair and replacement of outdated traffic signals along Pierce Transit's top corridors. The project will improve transit efficiency, reduce greenhouse gasses, and improve traffic safety.

Focusing on the Pacific Avenue portion of the corridor, the 2019-2020 Proposed Budget also includes \$200,000 for a corridor study to capitalize on the infrastructure investments in a traditionally underserved community. This study will identify ways to encourage transit-oriented development, health equity, and enhanced community engagement along Pacific Avenue.

## WALKABILITY

The 2019-2020 Proposed Budget includes \$4 million in new funding to make Tacoma a safer place for active transportation on foot and wheels. Mary Lyon Elementary School and Whitman Elementary School are included as the next two schools prioritized in the Safe Routes to School Action Plan with proposed funding of \$700,000. 23 flashing school beacons will be installed at nine schools at a cost of \$1 million, completing the priority list developed in coordination with Tacoma Public Schools.



To ensure the safety of those coming to or from the newly constructed Eastside Community Center, the Proposed Budget includes \$500,000 to install sidewalks along East 56<sup>th</sup> Street from McKinley Ave. to Portland Ave. The Proposed Budget also includes \$1 million for asphalt sidewalks along Sheridan Ave. between South 72<sup>nd</sup> to South 84<sup>th</sup>, providing access to Birney Elementary and Baker Middle School.

An additional investment proposed in the budget to enhance walkability is \$1.2 million in funding for the Residential Sidewalk Reconstruction program, which leverages partnerships with property owners to lower the cost of rebuilding sidewalks. This funding will assist in the reconstruction of approximately 300 to 420 residential sidewalk sites in the biennium.

## REGIONAL COORDINATION

As a part of a \$2 billion regional project, the 2019-2020 Proposed Budget includes a \$500,000 contribution to complete the highway connection between SR 167 in Puyallup and SR 509 in Tacoma. This project will improve the connection of the Port of Tacoma to the light manufacturing and shipping hub of the Kent Valley and the agricultural products of Eastern Washington, while improving traffic conditions between Tacoma and eastern Pierce County.

To bring Tacoma in alignment with the Vision 2050 Regional Transportation Plan, the Proposed Budget includes a major update to Tacoma's Transportation Master Plan. This will include the addition of a Vision Zero Safety Plan to have zero traffic deaths in Tacoma. The updated plan will also support sidewalk planning, the Safe Routes to School initiative, and Bus Rapid Transit efforts.



The Proposed Budget includes a \$750,000 contribution toward the Melanie Jan LaPlant Dressel Park, a partnership project between MetroParks, Foss Waterway Development Authority, City of Tacoma, and the broader community.

## DIGITAL EQUITY

To ensure that all residents of Tacoma have access to the internet, to devices that connect to the internet, and to the skills and knowledge to access services and information online, the City is investing in bridging the digital divide. The Proposed Budget includes a \$400,000 investment in installing and providing public Wi-Fi along the Hilltop Light Rail expansion route, providing internet access to a neighborhood with high barriers to access.



The Proposed Budget also includes \$500,000 for upgrading key software that powers more than 100 forms residents and businesses use to access City services. The current software is no longer supported by the manufacturer and does not allow for mobile browsing, a problem for the many residents who access the internet from their tablets and smartphones. The upgrade will also allow online forms to be translated, providing greater language access.

## Libraries and Technology

The Tacoma Public Library serves as the primary access point to the internet for many residents without internet at home. The City proposes to invest \$1 million to improve digital infrastructure at the Tacoma Public Libraries and \$200,000 to return to six days of library service. The Remote Library program, discussed in the Equity Highlight, will also provide Wi-Fi hotspots and tablets for checkout for those needing access at home. Two new Remote Library kiosks are proposed for the Hilltop and Eastside neighborhoods.



## CIVIC ENGAGEMENT

The City is building its capacity for civic engagement. The 2019-2020 Proposed Budget includes a dedicated Language and Engagement Coordinator. As a part of Tacoma's commitment to be a Welcoming City, this coordinator will help expand access to City services and information to those who are not native speakers of English through the strategic use of interpretation and translation. This coordinator will also help the City provide opportunities to become civically engaged, regardless of neighborhood, race, language, or income level.

The City also plans to expand the Youth Explorer Program offered by the Tacoma Police Department, which grew as a result of Project PEACE. Through the program, police officers mentor Tacoma youth from underrepresented communities with a goal of inspiring an interest in a law enforcement career.

To ensure more equitable spending, greater transparency and accountability, and increased levels of participation from traditionally marginalized communities, the City plans to develop a participatory budgeting pilot in the 2019-2020 biennium.

## ASSET MANAGEMENT

Even as the City invests in important services, it remains a steward of many assets vital to day-to-day functions of the organization. These assets require resources and a management plan in order to deliver the essential services to city residents.

The 2019-2020 Proposed Budget includes \$1.9 million for modernizing security at venues owned by the City. Security improvements include video monitor systems and improved lighting at the Tacoma Dome and a new digital video safety system and servers for the Greater Tacoma Convention Center (GTCC). The GTCC will also replace carpeting that is showing signs of age. The replacement will also improve the connection to the hotel, planned to open adjacent to the GTCC in spring 2020.



The Proposed Budget includes \$3.3 million in funding to address the backlog of deferred maintenance issues at City facilities, such as Fire facilities, Public Works facilities, and the Tacoma Municipal Building. The work will include items such as roof replacements, HVAC upgrades, window replacements and exterior repairs. In addition, the Proposed Budget includes \$2.1 million for tenant improvements. The proposed budget dedicates \$8.4 million in vehicle replacements: \$5 million for Police, \$1.2 million for Fire, and \$2.2 million for General Government vehicles, such as Public Works vehicles.

Tacoma Public Libraries constitute an important asset for both the City and its residents. In the 2019-2020 biennium, the City will invest \$1.7 million in several library branches by upgrading HVAC systems as well as replacing outdated equipment, roofs, and windows.

### Streets Initiative

The City will continue to execute the voter-approved Streets Initiative which dedicated increases in property, utility, and sales tax revenues to the repair and improvement of Tacoma's streets. The 2019-2020 Proposed Budget includes \$43 million of tax and general fund revenue for capital improvements and the maintenance of approximately 1,200 City blocks.

# EQUITY IN THE BUDGET PROCESS

## Equity & Empowerment Framework

1. The City of Tacoma Workforce Reflects the Community it Serves
2. Purposeful Community Outreach and Engagement
3. Equitable Service Delivery to Residents and Visitors
4. Commitment to Equity in Local Government Decision Making
5. Support Human Rights and Opportunities for Everyone to Achieve their Full Potential

The City of Tacoma is dedicated to advancing equity through its budget process, ensuring that Tacoma is a more inclusive and welcoming place for individuals of all backgrounds, and a place where everyone has the power and tools to achieve their full potential. Following the Equity and Empowerment Framework adopted by City Council, every new program proposed in the 2019-2020 Budget has been evaluated through an equity lens. This approach required each department to ask how budget decisions affected communities that have been historically underserved or underrepresented.

## Major Equity Initiatives include:

- The development of an Equity Workgroup at Tacoma Public Utilities to expand equity principles throughout the organization and build a workplace reflecting the diversity of our community.
- The establishment of a Remote Library Program in partnership with organizations in the Hilltop and in the Eastside to expand access to programming, books, media, Wi-Fi hotspots, and tablets.
- The expansion of Environmental Equity focused programming around trees and the natural environment in Tacoma. The program will focus on planting and maintaining trees in underserved neighborhoods, improving the inventory of City-maintained trees, and assisting low-income property-owners with the removal of hazardous trees.



In addition to these major initiatives, the 2019-2020 Proposed Budget contains major equity investments in walkability, transit access, language access, equitable hiring, civic engagement, homelessness services, and affordable housing.

# RATE & FEE CHANGES

## PERMITTING & DEVELOPMENT FEES

As a part of the City’s ongoing commitment to both financial sustainability and timely customer service, the Planning & Development Services Department has worked with stakeholders on the Tacoma Permit Advisory Task Force to develop a series of new fees that allow for greater cost recovery of permitting services while improving the level of service provided to those wanting to build or expand homes and businesses in Tacoma.

### Residential Construction Permit Fees

The 2019-2020 Proposed Budget reflects a new fee schedule. The new fees are a part of a new permitting program that reduces the amount of construction permits required for building or altering a single-family home and increases the speed at which permits are issued. The time to issue a permit is expected to drop from 28 days to 24 days for new homes and from 21 days to 16 days for home renovations. These higher service levels will be paid for with a 5% increase in the various Residential Right of Way Construction Permit fees and an increase in the Residential Building Permit Fee from 1.11% of construction value to 1.17%. Staff estimates that these updates will raise \$160,000 biennially to pay for staff to maintain higher levels of service.



### Commercial Permit Fees

The 2019-2020 Proposed Budget also includes enhancements to commercial permit services. Work Order Permits, which are used for reviewing and inspecting public improvements like roads and utilities, will also be issued in 21 days instead of 28 days. This service increase will be paid for by increasing inspection costs from \$110 per hour to \$178 per hour, raising an estimated \$820,000 biennially.

Site Development Permits, which include the review and inspection of onsite infrastructure and utilities, will be issued in 21 days instead of 28 days. A new, simpler cost methodology has been developed which will range from \$600 for a small addition to \$5,000 or more for a large commercial building. This new site development fee structure will raise \$264,000 biennially

## Pre-Application Services Fee

The 2019-2020 Proposed Budget includes an enhancement of the permitting pre-application program. This program allows developers and landowners to work with City permitting specialists before a building permit is filed. This process will allow for red flags to be identified before the application stage and reduce the total time needed to issue a permit. While the current pre-application program is free, it can take between 28 and 42 days for an applicant to receive a response.



With the proposed Pre-Application Services Fee, Type A permits will cost \$1,250 and have a response time of 14 days. Type B permits will cost \$2,500 and have a response time of 28 days. Both fee levels will count as a credit toward a building permit plan review fee if plans are filed within a year. Neither pre-application service fee will be required to file a building permit application. The fee will raise an estimated \$1.1 million biennially.

## Land Use Permits Fee

Land Use permits are for development permits where special consideration is required from the City. This can include variances to City code, like building closer to a property line, or where extra levels of review are required, such as building along shorelines. The 2019-2020 Proposed Budget includes enhancements for increasing the levels of services for land use permitting, speeding up the process by 30 days in many cases. New fees vary by permit type and will raise an estimated \$500,000 biennially. These new funds will be used to hire new staff, which, in turn, will decrease the response times and improve service levels.



## FIRE



Public Safety remains a top concern for City Council and residents alike. The 2019-2020 Proposed Budget includes fee proposals designed to expand the capacity of the Fire Department to respond to emergencies by reducing the number of non-emergency calls, increasing community and firefighter safety, and allowing for a greater staff focus on proactive prevention.

### Fire False Alarm Fine

Tacoma Fire responds to more than 1,300 false fire alarms every year, reducing the response capacity for real emergencies. Most of these false alarms are triggered automatically at commercial locations by preventable causes such as improper maintenance or smoking in non-designated areas. The Proposed Budget includes a proposed fine of \$150 per residential incident and \$250 per commercial incident. These rates are comparable with many other jurisdictions in Washington State and estimated to provide \$489,000 in revenue biennially.

### Non-Emergency Lift Assist Fine

Tacoma Fire responds to approximately 350 non-emergency calls for assistance each year from assisted living facilities and retirement homes to help lift residents who have fallen, but do not need medical attention, and place them back in a chair or bed. These non-emergency calls reduce the capacity for Tacoma Fire to respond to emergencies. The Proposed Budget includes a proposed fine of \$850 for facilities that call for assistance lifting residents when



no other medical service is needed. This proposed fine is estimated to raise \$509,000 in revenue biennially. This fine would not apply to individuals calling for assistance outside of a licensed care facility.

### Commercial Fire Protections Systems Compliance

Following the International Fire Code, Tacoma Fire Department is required by law to inspect all commercial properties and ensure that all fire protection systems are functional. These systems include alarms, fire escapes, commercial kitchen hoods and ducts, and fire sprinklers. Currently, limited funds prevent Tacoma Fire from inspecting these systems as often as is needed to ensure compliance. The Proposed Budget includes a proposed \$25 fee for testing and inspecting these systems, which will raise an estimated \$330,000 biennially and pay for

increased inspections that, consequently, will dramatically increase compliance and community safety. This fee is comparable to other Puget Sound Fire jurisdictions.

### Fire Code Inspection Program (FCIP)

The International Fire Code also requires Tacoma Fire Department to inspect all commercial buildings for compliance with Fire Code regulations. This includes identification of fire hazards such as poor wiring, improper storage of fuels and highly flammable substances, blocked exits, and other hazardous conditions. Currently, the Fire Code inspection program has a range of fees for inspections based on a combination of building square footage and/or



risk profiles ranging from \$37 to \$574, which are automatically adjusted according to inflation as reflected in the Consumer Price Index. Due to increases in personnel costs, the 2019-2020 Proposed Budget includes a proposed 15%-20% inspection fee increase in 2019, followed by a return to fees adjusted by the Consumer Price Index. The proposed fees are lower than neighboring jurisdictions and will raise an estimated \$271,000 biennially.

### Utility Rates

The City operates several large utilities under the direction of the Tacoma Utility Board, including Tacoma Power, Tacoma Water, and Tacoma Rail. The City of Tacoma also manages utility services through its Environmental Services Department, which includes Solid Waste, Wastewater, and Surface Water management.

The following system average rate increases are projected for the 2019-2020 biennium:

Utility	2019	2020
Power	2.0%	2.0%
Water	2.5%	2.5%
Rail	Varies	Varies
Solid Waste	3.0%	3.0%
Wastewater	4.0%	4.0%
Surface Water	3.5%	3.5%



# MAJOR CHANGES IN THE 2019-2020 PROPOSED BUDGET

## PROGRAM BASED BUDGETING

A major change included in the 2019-2020 Proposed Budget is the method by which the City views and manages its budget. Beginning in 2019, the City will move to a Program Based Budgeting approach. Prior budgets showed Department costs by expense type (personnel, maintenance and operations, etc.), and it was difficult to determine the cost of any given program or service. By grouping costs by program, the City will more transparently show the cost of the City's different programs and services offered to its residents and businesses.

Departments adjusted their budgets to Program Based Budgeting by identifying their existing programs and estimating the cost of providing these programs. Programs and the associated costs will be refined and adjusted over time as Departments monitor and track the costs of their programs moving forward.

## ORGANIZATIONAL STRUCTURE CHANGES

One of the advantages of Program Based Budgeting is the ability to more efficiently align programs and departments to better serve residents and address emergent needs.

Organizational structure changes that are reflected in the 2019-2020 Proposed Budget include moving:

- Continuous Improvement Program from Finance to Human Resources
- Risk from Human Resources to Finance
- Office of Arts and Cultural Vitality from Community & Economic Development to Tacoma Venues & Events
- GIS and Demographics Programs from Community & Economic Development to the Information Technology Department
- Neighborhood Council Program from Community & Economic Development to Neighborhood & Community Services
- Tax & License Compliance from Neighborhood & Community Services to Finance
- Road Use Compliance from Neighborhood & Community Services to Public Works
- Workforce Development from Neighborhood & Community Services to Community & Economic Development
- Site Development from Environmental Services to Planning & Development Services
- Labor Relations from Human Resources to City Attorney's Office



## CHANGES IN INTERNAL COST METHODOLOGY

In addition to changes in how costs are evaluated, monitored, and shown, the 2019-2020 Proposed Budget reflects changes to how costs are distributed for internal service departments, such as Human Resources, Information Technology, and Finance. These internal services assess (distribute) their costs to other departments based on the services they provide. For example, Human Resources assesses its costs to the Fire Department based on the number of Fire Department employees.

In preparation for the 2019-2020 Proposed Budget, the City performed an evaluation of internal service costs and the methods by which they were being distributed/assessed across the City to ensure both the utilization of best practices in its methodologies and that the distribution of costs were stable and predictable with a clear connection to the services being received. Among others, major methodology changes for 2019-2020 Biennium include the Finance Department's assessments charged based on the receiving department's budget size as a portion of the City's budget, and the Information Technology Department's assessments quantified as a standard unified service for enterprise-wide services, such as SAP. These changes shifted costs across the City resulting in higher costs for some departments and lower costs for others.

# EMPLOYEE COMPENSATION & BENEFITS

The 2019-2020 Proposed Budget includes contractually obligated pay increases for represented employees. For union contracts yet to be settled, the Budget includes projected increases based on history and other known factors. Non-represented salary increases included in the Proposed Budget are based on growth in consumer prices and, for specific classifications, market data and/or compression. The City Council will review the final 2019 salary schedule for non-represented employees in December 2018. The Proposed Budget projects health and benefit costs similar to those budgeted in 2017-2018.

The 2019-2020 Proposed Biennial Budget includes a total of 3,874.5 authorized Full-Time Equivalents (FTEs) in all funds. The table below illustrates the annualized FTEs for each biennium listed as well as the difference between the 2017-2018 Adopted

Budget and the 2019-2020 Proposed Budget. The second table illustrates FTEs and changes by department, followed by a description of the changes.

## FULL TIME EQUIVALENTS BY FUND

Personnel Complement	2015-2016 Adopted	2017-2018 Adopted	2019-2020 Proposed	2019-2020 O/(U) 2017-2018
<b>General Fund</b>				
City Attorney's Office	48.7	17.0	17.5	0.5
City Council	13.0	-	-	-
City Manager's Office	22.1	2.9	3.0	0.1
Community & Economic Development	16.2	14.9	15.7	0.8
Environmental Services	2.2	-	-	-
Finance	93.1	24.0	25.5	1.5
Fire	297.3	321.3	330.9	9.6
Hearing Examiner	2.5	-	-	-
Human Resources	28.4	-	-	-
Library	103.7	106.4	110.6	4.2
Municipal Court	24.9	24.9	24.9	-
Neighborhood & Community Services	29.4	31.3	32.2	0.9
Planning & Development Services	8.0	7.9	7.2	(0.7)
Police	348.4	381.6	396.0	14.4
Public Works	15.5	17.3	17.7	0.4
Tacoma Venues & Events	1.8	2.8	4.3	1.5
<b>General Fund Total</b>	<b>1,055.2</b>	<b>952.2</b>	<b>985.4</b>	<b>33.2</b>

	2015-2016	2017-2018	2019-2020	2019-2020 O/(U)
Personnel Complement	Adopted	Adopted	Proposed	2017-2018
<b>Special Revenue Funds</b>				
1020 - Courts Special Revenue	0.7	0.7	0.7	-
1065 - PW Street Fund	85.5	92.7	110.0	17.3
1085 - 2015 Voted Streets Initiative Fund	-	26.4	26.3	(0.1)
1090 - TFD Special Revenue	15.4	1.5	9.0	7.5
1100 - PW Property Mgmt	1.1	0.9	0.5	(0.4)
1110 - LI Guaranty	0.5	0.1	0.1	-
1145 - NCS Demolition	-	0.4	-	(0.4)
1155 - TFD EMS Special Revenue	75.5	77.5	77.2	(0.3)
1185 - HRHS Special Revenue	18.2	10.2	7.5	(2.7)
1195 - CED Special Revenue	6.4	6.2	7.3	1.1
1236 - CED Small Bus Entrp	2.0	2.3	1.6	(0.8)
1267 - TPD Special Revenue	17.1	5.0	-	(5.0)
1431 - IT Municipal CableTV	18.8	18.8	21.0	2.2
1500 - CED Loc Emp Apprent	2.0	2.3	2.5	0.2
1650 - Traffic Enforcement	17.3	18.1	18.8	0.7
<b>Special Revenue Funds Total</b>	<b>260.4</b>	<b>260.4</b>	<b>282.5</b>	<b>22.1</b>
<b>Capital Project Funds</b>				
1060 - Transportation Captl	24.4	21.1	36.3	15.2
1140 - PWE Paths & Trails	0.3	-	-	-
3211 - Capital Project Fund	0.2	-	-	-
<b>Capital Project Funds Total</b>	<b>24.8</b>	<b>21.1</b>	<b>36.3</b>	<b>15.2</b>
<b>Enterprise Funds</b>				
4110 - Permit Services Fund	53.8	52.5	84.7	32.2
4140 - PWE Prking Operating	17.6	14.5	18.8	4.3
4165 - Convention Center	15.3	16.3	22.8	6.6
4180 - PAF Dome	24.8	25.8	28.2	2.5
4200 - ES Solid Waste	188.6	190.5	196.5	5.9
4300 - ES Wastewater	239.0	227.6	231.3	3.7
4301 - ES Surface Water	105.8	98.3	81.1	(17.3)
4500 - Tacoma Rail	121.5	118.0	126.0	8.0
4600 - Water	256.2	273.5	289.3	15.8
4700 - Power	1,056.3	1,066.8	1,055.4	(11.3)
<b>Enterprise Funds Total</b>	<b>2,078.8</b>	<b>2,083.7</b>	<b>2,134.0</b>	<b>50.3</b>

<b>Personnel Complement</b>	<b>2015-2016 Adopted</b>	<b>2017-2018 Adopted</b>	<b>2019-2020 Proposed</b>	<b>2019-2020 O/(U) 2017-2018</b>
<b>Internal Service Funds</b>				
5050 - TPU Fleet Service	29.5	29.0	30.0	1.0
5400 - Equipment Rental	38.4	39.2	43.2	4.0
5453 - PWS Asphalt Plant	2.0	2.0	1.9	(0.1)
5540 - Comms Equip Res	5.1	5.1	5.0	(0.1)
5550 - ThirdPartyLiabClaims	0.3	0.3	-	(0.3)
5570 - Workers Compensation Fund	8.4	7.9	-	(7.9)
5700 - Muni Bldgs Acq & Ops	20.7	16.5	16.5	-
5800 - General Government Internal Ser	98.2	292.3	329.1	36.9
<b>Internal Service Funds Total</b>	<b>202.4</b>	<b>392.1</b>	<b>425.6</b>	<b>33.5</b>
<b>Trust &amp; Agency Funds</b>				
6050 - Deferred Comp Trust	1.0	1.0	1.0	0.0
6100 - Employees Retirement	7.8	7.7	7.8	0.1
6120 - Rel & Pens Police	1.6	1.1	1.1	(0.1)
6150 - Rel & Pens Fire	1.6	1.1	1.1	(0.1)
<b>Trust &amp; Agency Funds Total</b>	<b>12.0</b>	<b>11.0</b>	<b>11.0</b>	<b>0.0</b>
<b>Grand Total</b>	<b>3,633.5</b>	<b>3,720.4</b>	<b>3,874.5</b>	<b>154.2</b>

## FULL TIME EQUIVALENTS BY DEPARTMENT

Personnel Complement	2015-2016	2017-2018	2019-2020	2019-2020 O/(U)
	Adopted	Adopted	Proposed	2017-2018
City Attorney's Office	48.7	49.7	53.8	4.1
City Council	13.0	13.0	14.0	1.0
City Manager's Office	40.9	44.6	48.5	3.9
Community & Economic Development	26.4	25.4	27.1	1.7
Environmental Services	535.6	519.8	512.8	(7.0)
Finance	94.1	107.4	107.0	(0.4)
Fire	388.2	400.3	419.0	18.7
Hearing Examiner	2.5	2.5	2.5	-
Human Resources	37.7	41.2	47.5	6.3
Information Technology	107.5	112.0	128.1	16.1
Library	103.7	106.4	110.6	4.2
Municipal Court	36.3	36.3	36.3	-
Neighborhood & Community Services	47.6	37.4	34.7	(2.7)
Planning & Development Services	61.8	60.4	91.9	31.5
Police	375.5	394.1	406.3	12.1
Public Works	197.6	227.8	268.8	40.9
Retirement	11.0	10.0	10.0	-
Tacoma Public Utilities	1,463.5	1,487.2	1,500.7	13.5
Tacoma Venues & Events	42.0	45.0	55.3	10.3
<b>Grand Total</b>	<b>3,633.5</b>	<b>3,720.4</b>	<b>3,874.0</b>	<b>153.7</b>

# EXPLANATION OF DEPARTMENTAL STAFFING CHANGES

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## CITY ATTORNEY'S OFFICE (+4.1)

- Moved the Labor Relations division and all positions from Human Resources to the City Attorney's Office (+5.0)
- Eliminated a Paralegal Position from the Civil General Government Division (-1.0)
- Added Legal Assistant positions to the Civil General Government Division (+1.4)
- Moved Public Disclosure positions from the Clerk's Office to Tacoma Public Utilities (-2.0)
- Moved Management Analyst II position dedicated to Tacoma Information Management Systems to Information Technology (-1.0)
- Added Deputy City Attorney to expedite the Tort Litigation claims (+0.2)
- Added Administrative Assistant in City Clerk's Office to maintain current service levels for internal and external customers (+1.0)
- Added Office Assistant position to the Civil General Government Division (+0.5)

## CITY COUNCIL (+1.0)

- Moved Management Analyst III from City Manager's Office to City Council Support program to serve as Chief Policy Assistant to the Mayor (+1)

## CITY MANAGER'S OFFICE (+3.9)

- Increased Assistant to the City Manager Position in the City Manager's Office to full FTE (+0.7)
- Added new Customer Service position in the 311 Customer Support Center starting in 2020 (+0.5)
- Added new Equal Employment Opportunity investigator in the City Manager's Office starting in 2020 (+0.5)
- Added Management Analyst III position in Workforce Equity Program in the Office of Equity and Human Rights to support workforce equity at TPU (+1.0)
- Added Management Analyst II position to the Media and Communications Office to coordinate Language and Engagement (+1.0)
- Ended cost distribution of Media and Communications Director and Community Relation Specialists to Environmental Service utilities (+1.2)
- Moved Management Analyst III from City Manager's Office to City Council Support in 2017 (-1.0)

## COMMUNITY & ECONOMIC DEVELOPMENT (+1.7)

- Removed CED Supervisor position from Workforce Development programs (-0.5)
- Moved GIS & Information staff, CED Supervisor, IT Analyst, Senior Technical, and IT Senior Analyst, to Information Technology Department (-3.0)
- Added two Contract & Program Auditors for Affordable Housing programing and one for SBE/MBDA programs (+3.0)
- Moved one Contract & Program Auditor from NCS to CED to support workforce development (+1.0)
- Added Management Analyst II to support economic development and department analytics (+1.0)
- Added a Project Specialist (+0.5) to support the Minority Business Development Agency.
- Moved part of Special Events, Program Development Specialist and Program Technician, to Tacoma Venues & Events Department (-1.3)
- Added a Program Technician to support Neighborhood Business District program (+1.0)

## ENVIRONMENTAL SERVICES (-7.0)

- Moved Active Transportation Manager to Public Works (-1.0)
- Added Resource Conservation Manager (+1.0)
- Added IT Analyst (+1.0)
- Added Management Analyst II for Environmental and Sustainability Management System (+1.0)
- Added Management Analyst II for Envirochallenger (+1.0)
- Added Management Analyst II to Strategic Plan Implementation (+1.0)
- Added Management Analyst II to assist with budget management and preparation (+1.0)
- Added Customer Service Representative to focus on Surface Water collections and delinquent accounts (+1.0)
- Added Source Control Representative for additional industrial discharge review (+1.0)
- Added Wastewater TP Elec/Inst Tech to address increased automation improvements (+1.0)
- Added additional Solid Waste Collection staff to help meet increased service demand (+4.0)
- Added Grounds Maintenance Workers to maintain green stormwater infrastructure (+2.0)
- Added Energy Management position to oversee energy usage at the Central Treatment Plant (+1.0)
- Added Professional Engineer to focus on asset management related to wastewater assets (+1.0)
- Added Sustainability Outreach and Engagement Coordinator for the Office of Environmental Policy & Sustainability (+1.0)
- Reduce Street Sweeping and Catch Basin Cleaning to recommended timelines (-3.0)
- Moved Site Development Group to Planning & Development Services (-21.0)
  - Administrative Assistant (1.0)
  - Construction Inspection Supervisor (1.0)
  - Construction Inspector (5.0)
  - Development Specialist (2.0)
  - Division Manager (1.0)
  - Engineer (1.0)
  - Principal Engineer (1.0)
  - Professional Engineer (3.0)
  - Engineering Technician II (1.0)
  - Environmental Specialist (2.0)
  - Financial Assistant (1.0)
  - Management Analyst II (1.0)
  - Senior Source Control Representative (1.0)

## FINANCE (-0.4)

- Eliminated two accountant positions due to operational efficiencies (-1.6)
- Moved Continuous Improvement workgroup to Human Resources (-4.0)
- Moved remaining portion of Risk Manager to Finance from Human Resources (+0.7)
- Added a Management Analyst II to Procurement to assist in the continuing efforts of registering/enabling vendors into Ariba (Procurement Software system) (+1.0)
- Moved Risk Analyst from Human Resources to Finance to continue subrogation program (+1.0)
- Made permanent a previously project position in Tax & License due to success of program (+1.0)
- Added a Management Analyst II in budget to restore position previously repurposed to Continuous Improvement (+1.0)
- Added a Finance Manager to Tax & License due to the restructuring of the audit and compliance staff and additional oversight needed of the audit/compliance programs (+1.0)
- Eliminated Employment Standards position in 2020 due to overlap of state regulations (-0.5)

## **FIRE (+18.7)**

- Recognized 8 new firefighters added in 2017-2018 biennium for Squad 15 and peak-time aid vehicle with start dates in Q1 2017 as full time employees in 2019-2020. (+.7)
- Added a Management Analyst III to manage grants and data analytics across the department (+1.0)
- Added 12 new positions to deploy Engine 5 and support Tideflats emergency response: eight Firefighters, three Fire Lieutenants, and one Fire Captain (+12.0)
- Added an Emergency Manager to manage and coordinate Citywide emergency management efforts (+1.0)
- Added a Management Analyst II to support the Ground Emergency Medical Transportation (GEMT) program (+1.0)
- Added a Technical Customer Service Representative to increase support for the Fire Code Inspection Program (+1.0)
- Added a Fire Lieutenant to support internal department training and recruitment (+1.0)
- Added a Fire Lieutenant to manage Commercial Fire Protection Systems Compliance (+1.0)

## **HEARING EXAMINER (NO CHANGE)**

## **HUMAN RESOURCES (+6.3)**

- Moved Labor Negotiation team to City Attorney's Office (-4.0)
- Moved Risk Manager and Risk Analyst from Human Resources to Finance (-1.7)
- Moved Continuous Improvement Division from Finance to Human Resources- Human Resources Assistant Director and Management Analyst IIs (+4.0)
- Added Assistant Human Resources Director, Human Resources Analyst, and Senior Human Resources Analysts, for Employee Recruitment and Relations (+7.0)
- Added Human Resource Analyst, Senior position to support Organizational Development (+1.0)

## **INFORMATION TECHNOLOGY (+16.1)**

- Added Tacoma Public Utilities SAP dedicated staff to the Information Technology SAP program (+11.0)
- Moved an Information Technology Analyst to Environmental Services (-1.0)
- Added Information Technology Analyst, Senior Technical to SAP HANA Analytics & Self Service Reporting (+1.0)
- Added Business Analyst II to Tacoma Information Management Systems (+1.0)
- Added Computer Support Technician for Field Services Operations (+1.0)
- Added Information Technology Analyst, Senior Technical for Municipal Wi-Fi (+0.1)
- Moved Community & Economic Development Coordinator, Information Technology Analyst, Senior, and a Technology Analyst from Community & Economic Development to IT to better GIS services (+3.0)

## **LIBRARY (+4.2)**

- Added an Assistant Library Director (+1.0)
- Added IT Support Staff to support technology uplift (+2.5)
- Added Technical Services & Programming Librarian for auto vending machine operations (+1.0)
- Reassigned vacant positions for a Social Media and a Public Relations Coordinator (-0.3)

## **MUNICIPAL COURT (NO CHANGE)**

## NEIGHBORHOOD & COMMUNITY SERVICES (-2.7)

- Added Program Development Specialists for HOT Team support (+2.0)
- Added Program Development Specialist to continue Neighborhood Council support (+1.0)
- Added temporary Customer Service Representative, Technical position for code compliance support (+1.0)
- Cost added for full-time Director which was previously split between NCS and CMO (+0.3)
- Eliminated FTEs to shift Senior Center staffing to a service provider (-3.0)
- Eliminated vacant half-time Occupational Interns (-1.5)
- Moved Program Development Specialist to CED in Jan 2017 (-1.0)
- Moved Contract & Program Auditor to CED to realign workforce development work (-1.0)
- Eliminated part-time and vacant Office Assistant position (-0.5)

## PLANNING & DEVELOPMENT SERVICES (+31.5)

- Moved Site Development Group from Environmental Services (+21.0)
  - Administrative Assistant (+1.0)
  - Construction Inspection Supervisor (+1.0)
  - Construction Inspector (+5.0)
  - Development Specialist (+2.0)
  - Division Manager (+1.0)
  - Engineer (+1.0)
  - Principal Engineer (+1.0)
  - Professional Engineer (+3.0)
  - Engineering Technician II (+1.0)
  - Environmental Specialist (+2.0)
  - Financial Assistant (+1.0)
  - Management Analyst II (+1.0)
  - Senior Source Control Representative (+1.0)
- Increased Skilled Occupational Intern to Full Time for the improved customer experience initiative (+0.5)
- Added new Site Development Group Staff to meet permit review demands and maintain existing service levels (+2.0)
- Increased Permitting Staff to improve levels of service (+6.0)
- Permit Specialist (+1.0)
- Development Specialist (+1.0)
- Inspector (+1.0)
- Professional Engineer (+1.0)
- Office Assistant (+1.0)
- Financial Assistant (+1.0)
- Added Construction Inspector and Engineer Construction Coordinator for the Hilltop Tacoma Link Light Rail Extension Project (+2.0)

## POLICE (+12.1)

- Added Homeless Outreach Team (+5.0)
- Added Department Records Coordinator (+1.0)
- Added IT Support position to assist with department's advancing technology needs (+1.0)
- Added Hiring & Recruiting Sergeant (+1.0)
- Added 5 Police Officers with staggered start dates to improve police response times and service to the community (+2.7)
- Fully budgeting 2017-2018 positions that had staggered start dates (+1.4)

## **PUBLIC WORKS (+30.2)**

- Added back Parking Enforcement Officer Positions held vacant as a one-time reductions in 2017-2018 (+2.5)
- Added Management Analyst to manage the Residential Parking Program (+1.0)
- Removed labor allocation of Community & Economic Development Supervisor position (-0.5)
- Added filled, but previously unbudgeted positions, dedicated to capital projects (+11.0)
- Added Engineer in support of Capital Projects (+1.0)
- Added a Chief of Party and Survey Technician to create in-house Survey Crew (+2.0)
- Added Engineers in support of stormwater design and project management for the Streets Initiative (+2.0)
- Added Planner to manage the Safe Routes to School Program (+1.0)
- Transferred Planner from the Office of Environmental Policy & Sustainability to manage the Active Transportation Program (+1.0)
- Added Engineer in support of Traffic Engineering, Education, and Enforcement (+1.0)
- Added Engineer & Development Specialist to review traffic impacts of new permits (+2.0)
- Added Signal & Streetlight Apprentices to support LED Streetlight Conversion work (+2.0)
- Added Road Use Compliance Officers to increase level of service and support Sound Transit Link Extension project (+2.0)
- Added Engineering Technician to provide technical support for asset management (+1.0)
- Added Traffic Sign & Marking Specialist to repair and replace damaged street and traffic signs (+1.0)
- Added Grounds Maintenance Worker to increase level of service in business districts and other City-owned property (+1.0)
- Added Concrete Assistants and Crew Lead to create in-house Concrete Sidewalk Repair Crew (+3.0)
- Added Vehicle and Equipment Shop Attendants to increase maintenance shop efficiencies (+4.0)
- Added Senior Real Estate Specialist to assist with increased workload (+1.0)
- Increased Real Property Services labor allocations to Tacoma Public Utilities (-0.1)
- Reduced Real Property Services labor allocations to Environmental Services (+1.1)
- Added Engineer to support Facilities Capital Improvements (+1.0)
- Miscellaneous changes to labor allocations to outside funds (+0.1)

## **RETIREMENT (NO CHANGE)**

## TACOMA PUBLIC UTILITIES (+10.3)

- **RAIL**
  - Added Railway Conductors for potential increase in commercial rail freight traffic (+4.0)
  - Added Locomotive Mechanics to handle increased Locomotive Servicing Demand (+2.0)
  - Added Supervisor of Operations to manage safety programs (+1.0)
  - Added Management Analyst II to handle labor relations claims, staffing and administrative functions (+2.0)
  - Operations Manager was under filled as a Management Analyst II (-1.0)
- **WATER**
  - Added project positions to leverage technology with Advanced Metering Infrastructure (+5.0)
  - Positions to support employee engagement, regulatory compliance, managing assets, operational support and optimization (+10.0)
- **POWER**
  - Added positions for Advanced Metering Infrastructure (+4.6), Asset Management (+1.0), Project Management Office (+1.0), Administration (+4.0), Data Analytics (+7.0) and Technology Projects (+5.25)
  - Power's additions are offset by the elimination of vacant positions and reductions to Click! Network's staff levels due to changes in its business plan.
  - Added positions to Customer Service to support the low-income assistance program and other initiatives (+9.0)
  - Added positions to support for Emergency Preparedness, Safety, Public Records management, Public Utility Board and Community Outreach (+7.0)
- **FLEET SERVICE**
  - Added one position to Fleet Services (+1.0)

## TACOMA VENUES & EVENTS (+10.3)

- Added janitorial staff for increased events at the Tacoma Dome (+2.0)
- Added Sales and Booking Coordinators for more events at the Tacoma Dome (+2.0)
- Added new Management Analyst for budget monitoring with an increase in volume and complexity of TVE financials (+1.0)
- Added new Management Analyst for evaluating operations at the Convention Center to find organizational efficiencies (+1.0)
- Added Special Events staff, Program Development Specialist and Program Technician from Community and Economic Development (+1.3)
- Increased custodial staff to address higher event volume (+2.0)
- Added Maintenance Worker to address increased event demands (+1.0)

# BUDGET CALENDAR

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## BUDGET DEVELOPMENT

### 2018

#### MARCH 24

T-Town City Services Expo held at Tacoma Dome

#### MAY 15

General Fund Six-Year Forecast (2019-2024) provided to City Council

#### JUNE/JULY

City Manager meetings held with necessary staff to review budget recommendations

#### AUGUST/SEPTEMBER

City Manager to attend regularly-scheduled Neighborhood Council meetings to informally share information about the 2019-2020 budget development process

#### SEPTEMBER

2019-2020 Proposed Budget preparation and budget document development

#### OCTOBER 1

2019-2020 Proposed Budget Document provided to City Council

#### OCTOBER 2

2019-2020 Proposed Budget presented during City Council Study Session

#### OCTOBER/NOVEMBER

City Council budget workshops detailing the 2019-2020 Proposed Budget by department and Council priority

#### OCTOBER

Community Budget Town Halls held with City Manager regarding the 2019-2020 Proposed Budget

#### OCTOBER 30

Public hearings held regarding the 2018 Ad Valorem Property Tax and Emergency Medical Services (EMS) Levies, 2019-2020 Proposed Budget, Capital Facilities Program (CFP) and Capital Budget

#### NOVEMBER 6

Public hearings held regarding the 2019-2020 Proposed Budget, CFP and Capital Budget, and first reading of 2018 Ad Valorem Property Tax and EMS Levies Ordinances

#### NOVEMBER 13

First reading of 2019-2020 Proposed Budget, CFP, and Capital Budget Ordinances, and second reading 2018 Ad Valorem Property Tax and EMS Levies Ordinances

#### NOVEMBER 30

Second reading of 2019-2020 Proposed Budget, CFP, and Capital Budget Ordinances

#### DECEMBER 11

2019-2020 Biennial Budget adoption deadline

# BUDGET MONITORING/AMENDMENTS

## 2019

### APRIL

**Reappropriation:** At the end of each biennium, departments have the opportunity to submit reappropriation requests to carry forward unspent but committed budget dollars into the next biennium. A commitment exists if the City has issued a purchase order or entered into some other contractual agreement.

### DECEMBER

**Mid-Biennium Modification:** State law requires that the City Council meet in the final quarter of the first year of the biennium for the purpose of a mid-biennial review and modification of the biennial budget. This allows an opportunity to adjust expenditure budgets (appropriations) and revenues to align them with more recent conditions and projections.

## 2020

### DECEMBER

**Biennium End Modification:** As the biennium progresses, changes to the budget are necessary due to variances in revenue projections and unforeseen expenditure adjustments and/or needs. The purpose of the Biennium End Modification is to more accurately budget for the ongoing needs of the City.

Throughout 2019-2020, the Office of Management & Budget monitors performance of departments and funds and may bring forward additional amendments to Council if appropriation increases are needed.

# DEPARTMENT SUMMARIES

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The following section provides a brief introduction to the work performed by each department as well as a three-biennia overview of financials and performance metrics.

Each department’s section is divided into three major components: introduction, financials, and performance measurement.

## INTRODUCTION

**KEY FUNCTION ORGANIZATION CHART** – a chart illustrating the organization of the major bodies of work performed by each department

**MISSION STATEMENT** – a brief statement describing the overall purpose of each department

**DEPARTMENT SERVICES** – a description of each department’s major services and/or operational divisions

## FINANCIALS

**DEPARTMENTAL FUNDING BY CATEGORY** – a visual representation and breakdown of how the department is funded

**GENERAL FUND REVENUES** – includes major revenue sources for the General Fund such as property tax, sales tax, business tax, and utility tax

**ALL OTHER FUNDS’ REVENUES** – other fund revenue sources include charges for services, grants, and intergovernmental revenues

Note: Excess revenue not assigned to expenditures is deposited into the reserves of a fund; where expenditures exceed revenues, fund balance has been utilized.

**DEPARTMENTAL EXPENDITURES BY CATEGORY** – a visual representation of the total expenditures of a department, including the total departmental FTEs

Note: Department expenditures subdivided by fund can be found on page 481 in the Expenditures by Department & Fund section.

## GOALS AND PERFORMANCE MEASURES

**2025 GOALS AND PERFORMANCE MEASURES** – ten-year departmental goals that align with Tacoma 2025’s strategic vision

**2019-2020 GOALS AND PERFORMANCE MEASURES** – two-year goals to track progress to accomplishing departmental ten-year goals



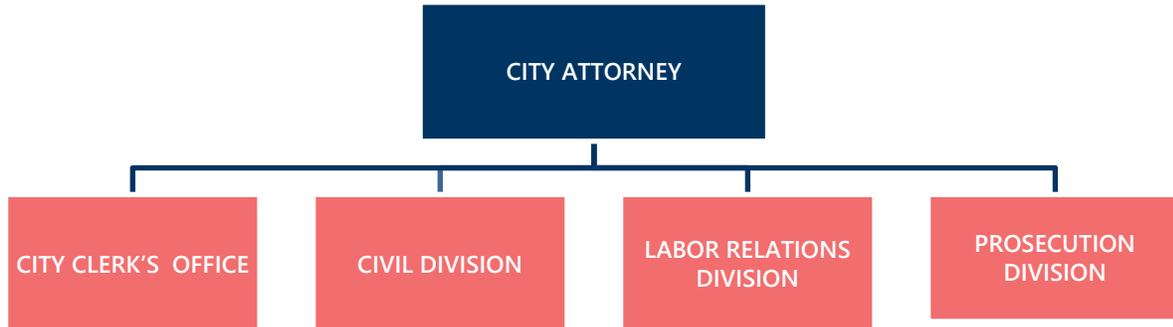
# CITY ATTORNEY'S OFFICE

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## MISSION

Dedicated to advancing the public trust and helping the City of Tacoma achieve its policy goals by providing high quality, ethical, responsive, and economical legal services.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The City Attorney's Office represents the City in its day-to-day operations. The City Attorney acts as legal adviser to the City Council, the City Manager, and all officers, departments, and boards of the City. The department has four divisions: Civil, Prosecution, Labor Relations, and the City Clerk's Office.

### CIVIL DIVISION

The Civil Division is responsible for all legal matters of the City and provides legal counsel and representation to the City's elected and appointed officials. The Civil Division handles all claims, represents the City in all lawsuits and hearings, and prepares and/or approves all legal documents. The Division maintains two primary offices, one at the Tacoma Municipal Building and one at Tacoma Public Utilities.

### PROSECUTION DIVISION

The Prosecution Division is responsible for the prosecution of all violations of City criminal codes before the Tacoma Municipal Court and advises City departments charged with enforcement.

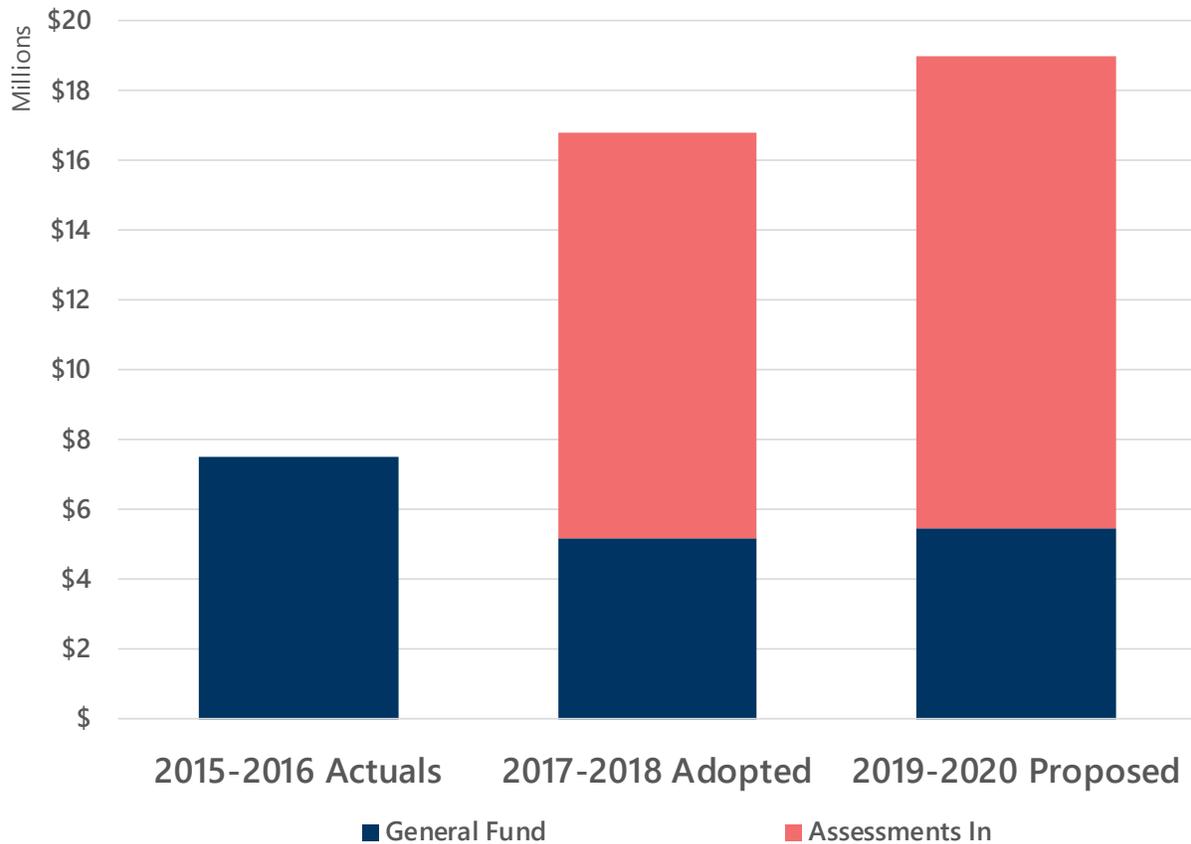
### CITY CLERK'S OFFICE

The City Clerk oversees the City Council's agenda and business meetings, retains the official record of all formal meetings of the City Council, acts as the custodian of the City seal and official City records, and codifies ordinances into the Municipal Code. The City Clerk also serves as the City's municipal election official and assists in the initiative and referendum process.

### LABOR RELATIONS

The Labor Relations Division is responsible for negotiating and administering all labor contracts on behalf of the City of Tacoma and serves as the primary point of contact for union business representatives for 29 collective bargaining units.

## CITY ATTORNEY'S OFFICE FUNDING BY CATEGORY



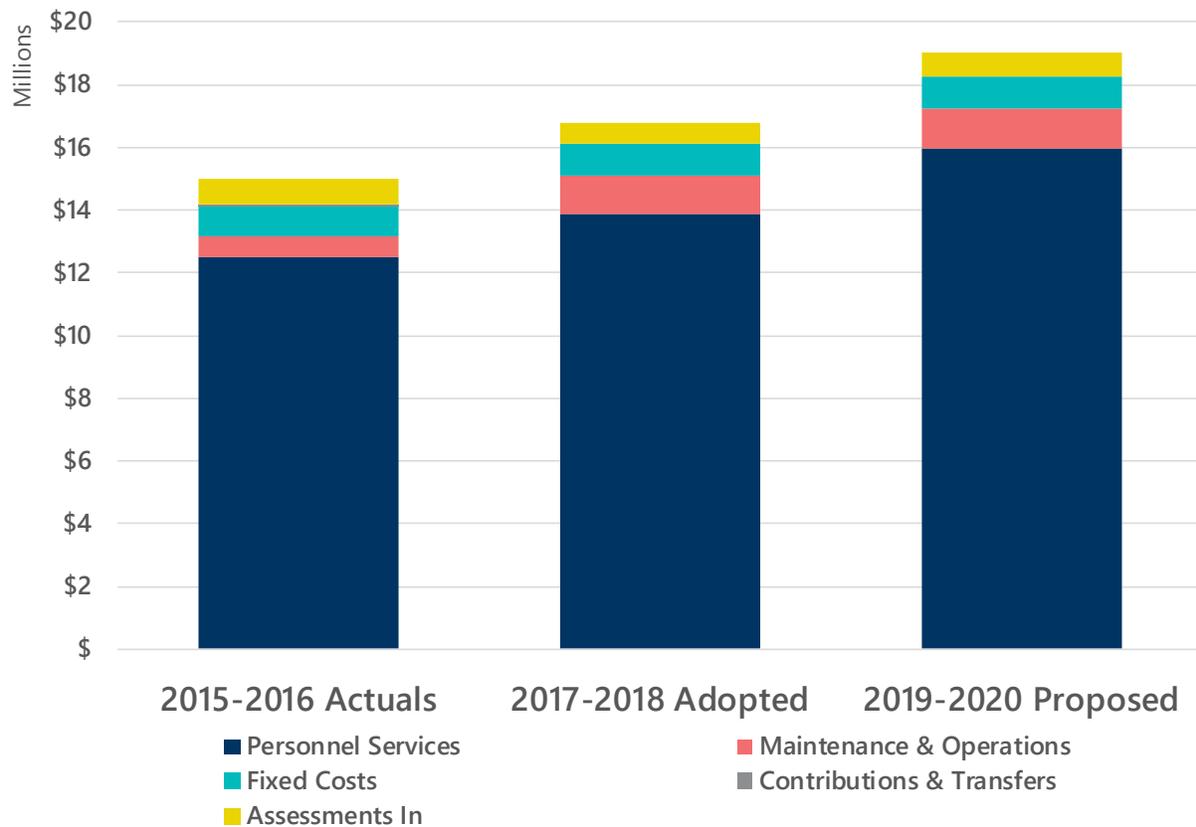
	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	7,493,385	5,164,991	5,457,975
Assessments In		11,617,039	13,555,066
<b>Grand Total</b>	<b>7,493,385</b>	<b>16,782,030</b>	<b>19,013,041</b>

## FUNDING SUMMARY

The City Attorney's Office is funded by assessments and the General Fund. Beginning with the 2017-2018 Adopted Budget, the Civil Division, the City Clerk's Office, and Labor Relations began operating as Internal Service Funds. The Prosecution Division continues to be supported solely by the General Fund.

In prior years, the City Attorney's Office received a credit to expenditures as an Assessment Out instead of a revenue source. This credit reflected the portion of the costs that were sent to other departments. As an Internal Service Fund, the revenue is now classified as an Assessment In from other City departments that utilize the City Attorney's services. The assessments for the 2019-2020 biennium were based on varying computations of the City's Full Time Equivalent (FTE) count, excluding Internal Service Fund departments.

## CITY ATTORNEY'S OFFICE EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	12,483,676	13,897,113	15,952,359
Maintenance & Operations	683,799	1,216,796	1,294,525
Fixed Costs	941,137	989,228	1,031,929
Contributions & Transfers	100,000		
Assessments In	795,222	694,760	734,228
Assessments Out	(7,510,448)	(15,866)	
<b>Grand Total</b>	<b>7,493,385</b>	<b>16,782,030</b>	<b>19,013,041</b>
Full Time Equivalents	48.7	49.7	53.8

## EXPENDITURE SUMMARY

The City Attorney's Office expenditures are projected to increase over the 2017-2018 Adopted Budget primarily due to higher staffing levels. Personnel Services includes the transfer in of 5 Labor Relations staff from Human Resources and represents a net increase of 4.1 (FTEs). Fixed Costs represent charges from other City departments such as rent, insurance, and communications. In prior years, the funding source Assessments In was reported as a credit to expenditures as Assessments Out.

## BUDGET BY PROGRAM

<b>Division</b>	<b>Program</b>	<b>2019-2020 Proposed Budget</b>	<b>FTE's</b>
City Clerk's Office	Clerk's Office	1,119,965	4.9
	Records Management	278,259	0.6
	Committees, Boards, and Commissions	107,845	0.6
	Public Records Requests	107,776	0.3
Civil Division	Civil Division	7,731,907	17.4
	Tort Litigation	1,662,954	5.6
	Code Enforcement	614,255	2.0
	Misdemeanor Jail Contracts	328,230	1.0
Labor Negotiations	Labor Negotiations	1,932,105	5.0
Prosecution	Prosecution	5,129,745	16.5
<b>Grand Total</b>		<b>19,013,041</b>	<b>53.8</b>

## 2025 GOALS AND PERFORMANCE MEASURES



### 1. FAIR AND EQUITABLE CHARGING AND PROSECUTION

In order to minimize the influence of unconscious bias in charging and prosecution, the City Attorney's Office will develop and implement an evaluative tool and innovative practices to ensure fair and equitable charging and prosecution for all identified charges by 2025.



### 2. EQUITABLE, EFFECTIVE, AND EFFICIENT SERVICE DELIVERY TO CITY DEPARTMENTS

In order to reduce legal risk and provide equitable, effective, and efficient services, the City Attorney's Office will increase proactive outreach to City departments by 2025.

## 2019-2020 GOALS & PERFORMANCE MEASURES

### 1. FAIR AND EQUITABLE CHARGING AND PROSECUTION

#### What is our goal?

In order to minimize the influence of unconscious bias in charging and prosecution, the City Attorney's Office will develop and implement an evaluative tool to capture data related to prosecution recommended conditions of release for out of custody arraignments by 2020.

#### Why is it Important?

By developing a tool to evaluate unconscious bias, the City Attorney's Office will be better able to implement practices to minimize the influence of unconscious bias in charging and prosecution. Achieving this goal will contribute to the City's goal of realizing equity in the provision of City services and will improve the lives of the community by increasing public trust and ensuring equitable impacts for victims and offenders.

#### What will we do?

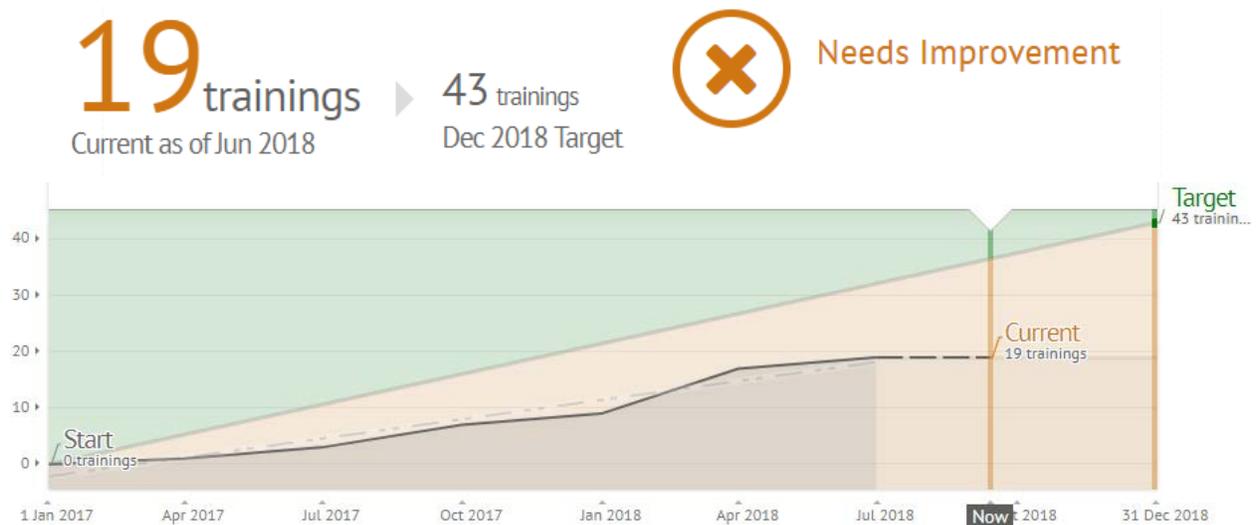
The City Attorney's Office will develop and implement an evaluative tool for out of custody arraignments to capture data related to prosecution recommended conditions of release. The tool will track the race of the defendant, the factors used to make the prosecution recommendation for conditions of release, and the difference between the prosecution recommendation and what the court ordered. The data will then be analyzed to establish a baseline to identify areas where bias may be impacting charges or prosecution practices. Prosecution staff will continue to take annual training related to identifying and managing implicit bias.

## 2. EQUITABLE, EFFECTIVE, AND EFFICIENT SERVICE DELIVERY TO CITY DEPARTMENTS

### What is our goal?

In order to reduce legal risk and provide equitable, effective, and efficient services, the City Attorney's Office will develop and implement internal policies focused on proactive outreach to City departments through such activities as ongoing education and training. During this process, the CAO will maintain its training target by completing 22 trainings by 2020.

### Current Performance



### Why is it Important?

The City Attorney's Office desires to increase proactive legal services, including opportunities for training, in order to better incorporate best practices in City services and to improve the accuracy and efficiency of service delivery.

### What will we do?

The City Attorney's Office will evaluate training gaps and develop and implement proactive outreach policies for internal staff. During this process, the City Attorney's Office will continue providing training in the following areas:

- City Council Orientations
- Code Enforcement
- Committees, Boards, Commissions
- Labor Relations
- Legislation
- New Supervisor Training
- Public Disclosure
- TPD Roll Calls
- TPU Board Orientations

# CITY COUNCIL

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## MISSION

Provide high-quality, innovative, and cost-effective municipal services that enhance the lives of our residents and the quality of our neighborhoods and business districts.

## KEY FUNCTION ORGANIZATIONAL CHART

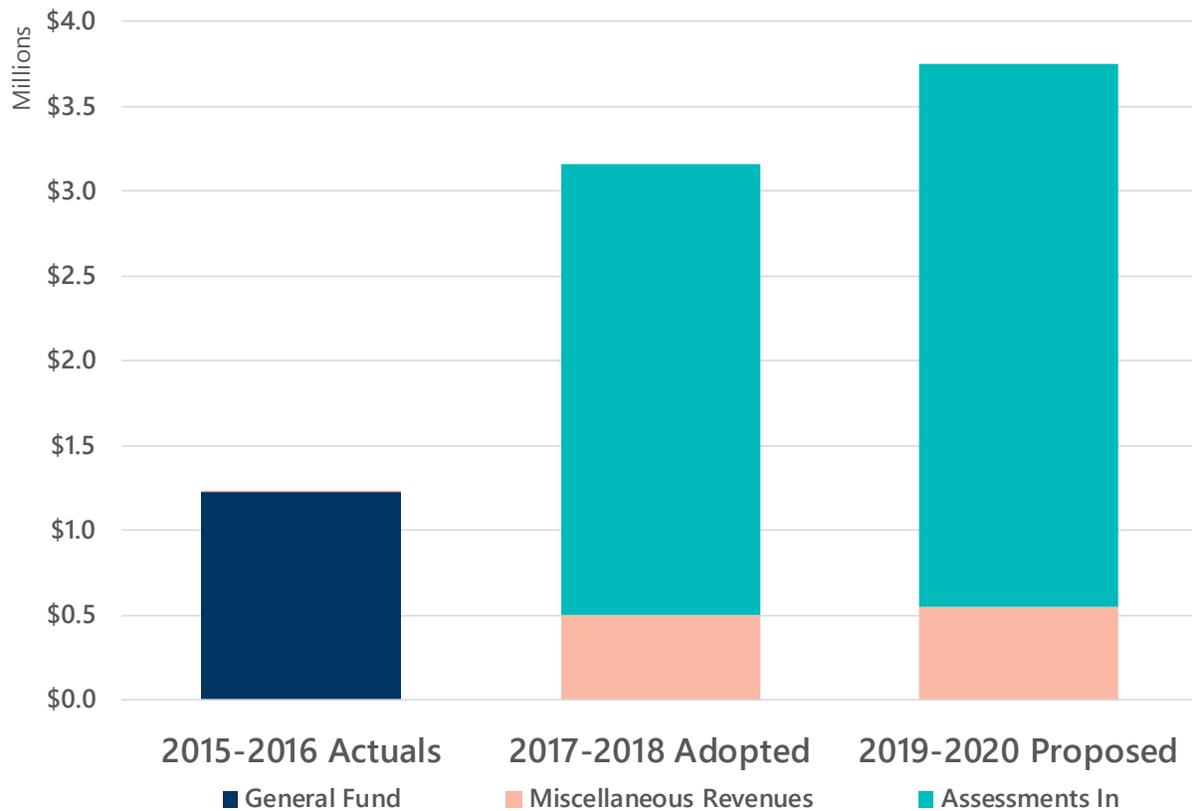


\*Includes City Council Staff Support

## DEPARTMENT OVERVIEW

The City of Tacoma operates under the Council-Manager form of local government. The City Council consists of the Mayor, who is elected by the community at large, and eight elected Council Members (five representing defined geographical districts and three representing one community). All serve four-year terms. Council duties include adopting and amending City laws; approving the budget; establishing City policies and standards; approving contracts and agreements; appointing residents to boards, committees and commissions; and representing the City. The City Council appoints the City Manager to administer the City's day-to-day operations, work with City departments to carry out its policies and priorities, and ensure the entire community receives equitable City services.

## CITY COUNCIL FUNDING BY CATEGORY

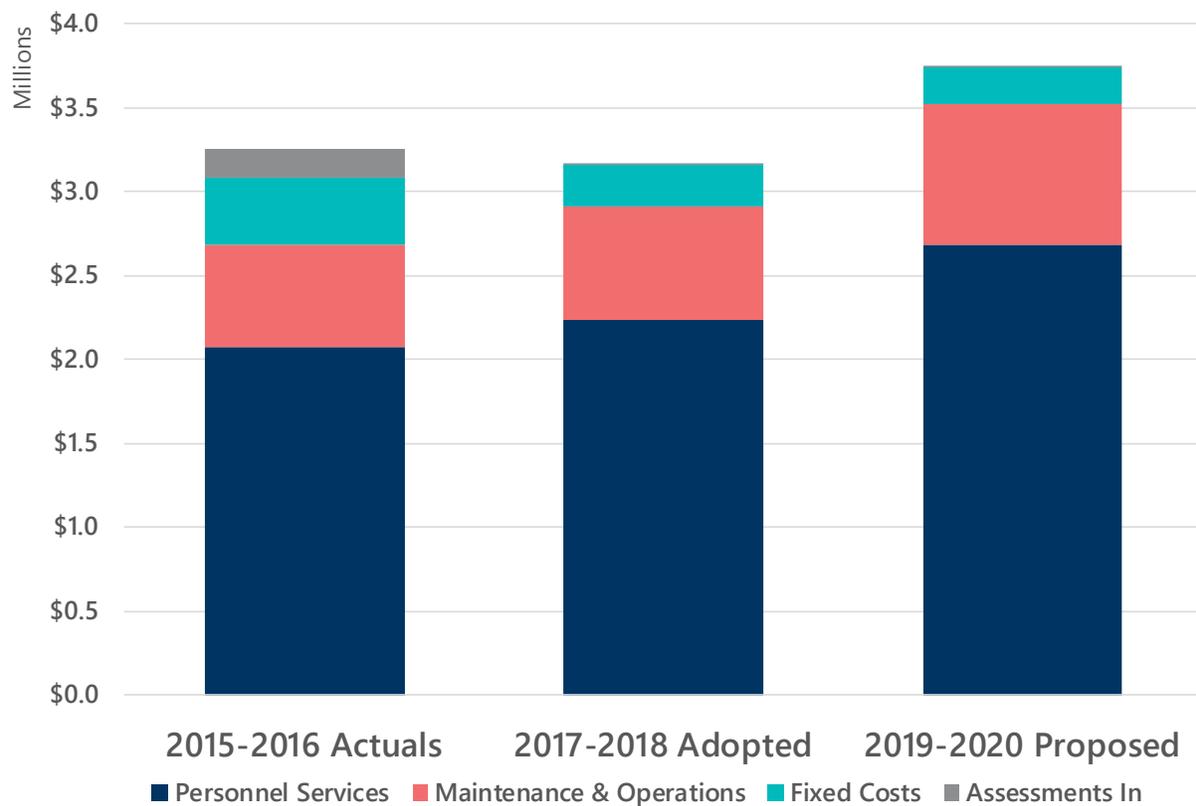


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	1,221,657		
Miscellaneous Revenues	14,145	500,000	550,000
Assessments In		2,664,244	3,204,295
<b>Grand Total</b>	<b>1,235,802</b>	<b>3,164,244</b>	<b>3,754,295</b>

## FUNDING SUMMARY

The City Council is funded primarily through assessments charged to the different operating departments, with an additional \$500,000 of miscellaneous revenues allocated biennially to the Council Contingency Fund. This fund allows the Council to allocate funding for unanticipated expenses on an as-needed basis throughout the biennium. In the 2019-2020 Proposed Budget, there is an additional \$50,000 in miscellaneous revenues for the funding of the Deportation Defense Fund. In the 2015-2016 Biennium, the Council spent down an existing cash balance for the Council Contingency that was carried over from prior years, reflecting the lower miscellaneous revenue in 2015-2016.

## CITY COUNCIL EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	2,071,669	2,231,312	2,679,871
Maintenance & Operations	610,024	684,610	843,448
Fixed Costs	401,771	246,729	222,072
Assessments In	168,146	9,812	8,904
Assessments Out	(1,629,565)	(8,220)	
<b>Grand Total</b>	<b>1,622,046</b>	<b>3,164,244</b>	<b>3,754,295</b>
Full Time Equivalent	13.0	13.0	14.0

### EXPENDITURE SUMMARY

Personnel services comprises the majority of expenditures for City Council and pays for employee wages and benefits for Council and support staff. The increase to Personnel Services includes the Chief Policy Analyst to the Mayor position added in 2017. The increase in Maintenance & Operations includes continued funding of the Deportation Defense Fund and additional funding for Civic Engagement. Prior to 2017-2018, Assessments distributed City-wide are shown as a credit to "Assessments Out." Without this revenue, the total expenses in 2015-2016 were \$3.3 million.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
City Council	Office of Mayor & Council	1,939,819	9.0
	City Council Support	1,264,475	5.0
	Contingency Fund	500,000	-
	Deportation Defense for Citizens	50,000	-
<b>Grand Total</b>		<b>3,754,295</b>	<b>14.0</b>

# CITY MANAGER'S OFFICE

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## MISSION

Work in support of the City Council's mission, vision, and goals and provide oversight for all City departments.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT SERVICES

The City Manager's Office manages the operations of the City and houses six service areas: Customer Support Center, Government Relations Office, Media and Communications Office (MCO), Office of Equity and Human Rights (OEHR), Equal Employment Opportunity program, and the Tacoma 2025 Strategic Planning program.

### CUSTOMER SUPPORT CENTER

The TacomaFIRST 311 Customer Support Center provides a "one-stop shop" with a concierge feel for services, with access through face-to-face interaction, telephone support, online resources, and mobile connectivity. The mission of the Customer Support Center is to deliver exemplary support to Tacoma residents, visitors, and business owners by providing timely, responsive service that informs, connects, and resolves customer needs.

### GOVERNMENT RELATIONS OFFICE

The Government Relations Office provides comprehensive representations of the City's interests before the Washington State Legislature and tribal, state, and regional bodies. It also provides focused representation on key issues and specific goals before the U.S. Congress and federal agencies.

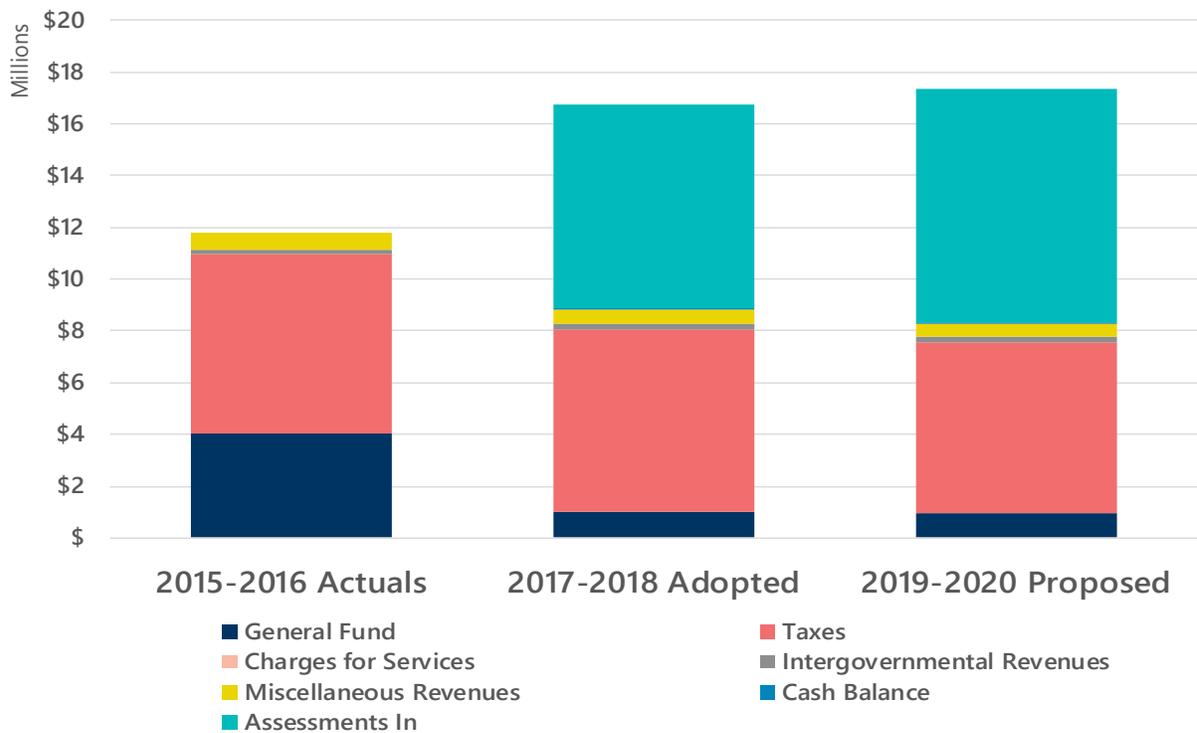
### MEDIA & COMMUNICATIONS OFFICE

MCO serves as the communications liaison between the City and the public. Through a variety of multimedia activities, MCO works to tell the story of the City of Tacoma – its accomplishments, programs, and services – by creating and leveraging opportunities to advance the mission and strategic direction of the organization.

## **OFFICE OF EQUITY & HUMAN RIGHTS**

The mission of OEHR is to achieve equity in the service delivery, decision-making, and community engagement of the City. The office does this work by identifying and eliminating the underlying drivers that perpetuate racial inequity and provide opportunity and advancement for all. The Human Rights Division is responsible for informing businesses, housing providers, and community members of their civil rights and responsibilities under relevant antidiscrimination laws and statutes.

## CITY MANAGER'S OFFICE FUNDING BY CATEGORY



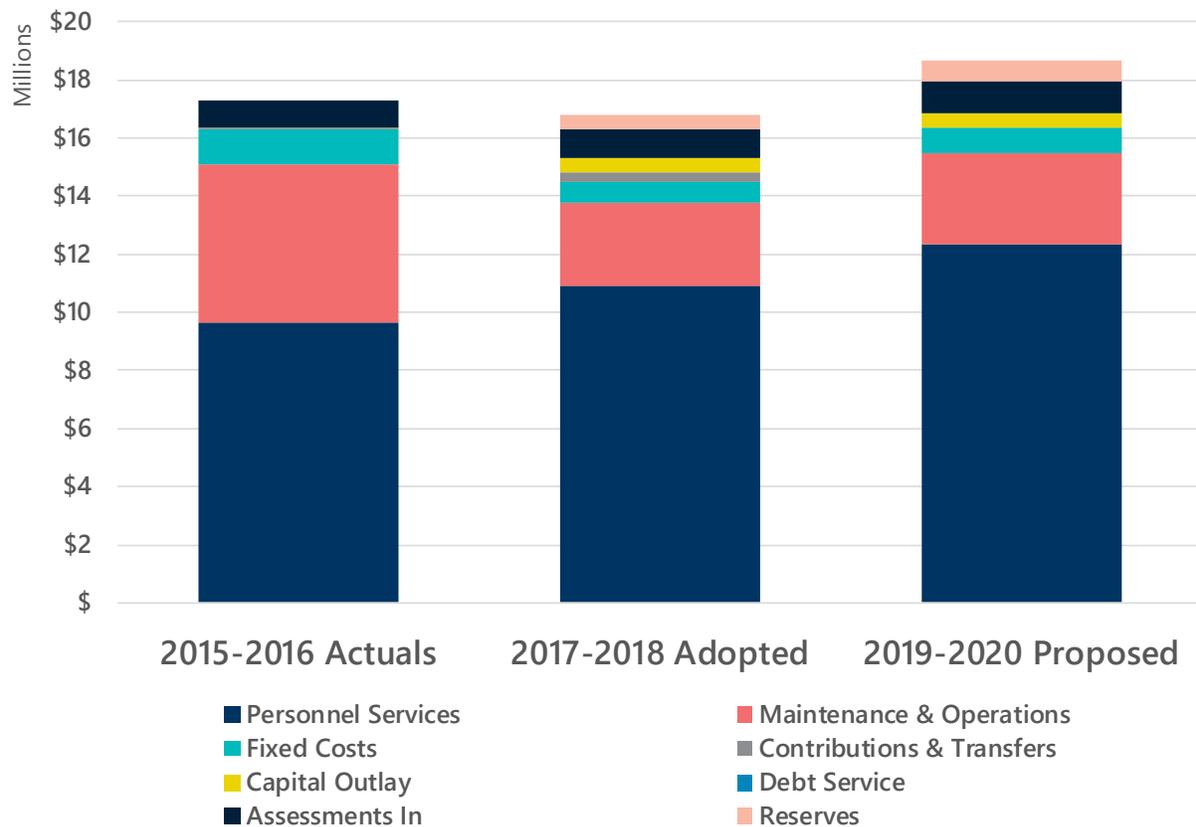
	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	4,064,193	989,761	980,758
Taxes	6,899,857	7,085,468	6,559,149
Charges for Services	7,571		
Intergovernmental Revenues	175,958	220,000	220,000
Miscellaneous Revenues	632,263	522,136	525,920
Cash Balance		56,117	22,159
Assessments In		7,885,095	9,067,274
<b>Grand Total</b>	<b>11,779,842</b>	<b>16,758,577</b>	<b>17,375,261</b>

## FUNDING SUMMARY

The City Manager's Office is funded through a variety of sources, with the largest source being assessments to the various departments for services provided to the entire City. General Fund dollars, supplemented by intergovernmental grant revenues, support the Human Rights division of OEHR. Taxes and miscellaneous revenues are received by MCO from Cable TV franchise fees.

The City Manager's Office reflects a small increase in revenues in the 2019-2020 Proposed Budget, primarily occurring in Assessments In as a result of new positions. Assessments In also includes new assessment revenue to cover a predicted shortfall in cable franchise fee revenue which funds the Media and Communications Office. The funding model for MCO will be evaluated in the upcoming biennium.

## CITY MANAGER'S OFFICE EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	9,649,876	10,910,810	12,369,975
Maintenance & Operations	5,463,630	2,889,267	3,114,126
Fixed Costs	1,185,719	709,222	849,025
Contributions & Transfers	35,000	305,572	
Capital Outlay	9,702	500,000	500,000
Assessments In	973,357	1,013,410	1,126,239
Assessments Out	(3,537,680)	(16,833)	(1,317,393)
Reserves		447,128	733,289
<b>Grand Total</b>	<b>13,779,605</b>	<b>16,758,577</b>	<b>17,375,261</b>
Full Time Equivalents	40.9	44.6	48.5

## EXPENDITURE SUMMARY

Personnel Services comprises the majority of expenditures in the City Manager's Office, paying for employee wages and benefits. Growth in this category reflects the addition of equity staff at TPU, Customer Support Center staff, an EEO Investigator position, and an Assistant to the City Manager position. Maintenance & Operations expenditures include appropriations for the overall departmental operations, such as external contracts, association fees and dues, and travel and training costs. The increase in Maintenance & Operations for 2019-2020 includes funds for a City-wide leadership development initiative and small increases associated with the new positions. Fixed costs include costs that are managed City-wide, including rent and insurance.

The Media & Communications Office includes funding designated by law for television-related capital expenses, primarily shown in Capital Outlay. Excess revenue from this source is included in Reserves for use in future bienniums.

As the City has implemented a new funding model, with the introduction of the Internal Service Fund, MCO now accounts for its Assessments In revenue differently. In the 2019-2020 Proposed Budget, MCO will assess some of its costs in order to fill a projected shortfall of TV taxes. Since MCO is not within the Internal Service Fund, this assessment is still included as a credit towards expenditures under Assessments Out.

Internal Service Fund programs do not generally receive assessments from other Internal Service Fund programs. However, several City Manager Office programs are not considered Internal Services, including the Human Rights Division of the Office of Equity & Human Rights and the Media and Communications Office. Assessments In reflect assessments against these programs. Reserves represent projected savings of Public, Education, and Government funding for future capital investments.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
City Manager's Office	City Administration	2,467,152	4.9
	Special Projects	637,194	2.1
	Equal Employment Opportunity (EEO)	390,401	1.4
	Strategic Planning - Tacoma 2025	380,294	1.0
Customer Support Center	Customer Service - 311	1,226,634	5.5
Government Relations	Regional & State Legislative Priorities	728,938	0.8
	Federal & Tribal Programs	664,812	0.8
Media & Communcations	Cable Franchise Srvc & Video Production	3,773,752	11.1
	MCO Capital Investments (PEG)	1,162,492	-
	Community and Digital Engagement	892,468	2.5
	External Comm & Media Relations	888,100	5.0
	Employee Engagement	334,266	1.0
	TPU CMS Assistance	33,991	1.5
Office of Equity and Human Rights	Equitable Services Analysis	1,021,988	3.4
	Workforce Equity Development	859,675	2.1
	Civil Rights Investigations and Outreach	761,587	2.7
	OEHR Administration	509,337	1.3
	Landlord Tenant Program	322,803	1.1
	Commission on Immigrant & Refugee Affairs	114,801	0.2
	Human Rights Commission	110,002	0.3
	Commission on Disabilities	66,049	0.2
	Capacity Building	28,526	-
	<b>Grand Total</b>		<b>17,375,261</b>

## 2025 Goals and Performance Measures



### 1. CONFIDENCE IN CITY GOVERNMENT

In order to build confidence, the City Manager's Office will communicate and engage with the residents of Tacoma so that at least 90% of the residents of the City of Tacoma express trust in the City by 2025.



### 2. SERVICE QUALITY

In order to improve service quality, the City Manager's Office will coordinate, support, and empower City departments so that satisfaction with every service the City provides that is measured by the National Citizen Survey improves at a rate appropriate for its current satisfaction rating.



### 3. EQUITY, EMPOWERMENT, AND ENGAGEMENT

In order to improve the equity of City services, the City Manager's Office will coordinate with and empower its divisions and all City departments to ensure equitable access to City services as indicated by no statistically significant differences between the satisfaction levels of respondents of different council districts as reflected in the National Citizen Survey.

## Office of Equity & Human Rights Goals and Performance Measures



### 4. CITY STAFF, BOARDS, AND COMMISSIONS ARE REPRESENTATIVE

In order to increase the equity of the City, the Office of Equity & Human Rights will ensure staff, boards, and commissions reflect the racial & ethnic demographics of the city by 2025.



### 5. EQUITABLE SERVICE DELIVERY

In order to improve equity and accessibility of City services, the Office of Equity & Human Rights will work with City departments and community partners to eliminate identified disproportionate impacts related to service delivery 60% by 2025.



### 6. ENFORCEMENT OF ANTI-DISCRIMINATION LAWS

In order to protect human rights, the Office of Equity & Human Rights will improve enforcement of anti-discrimination laws in the areas of housing, employment, and public accommodation by increasing the number of cases investigated and closed by the Department.

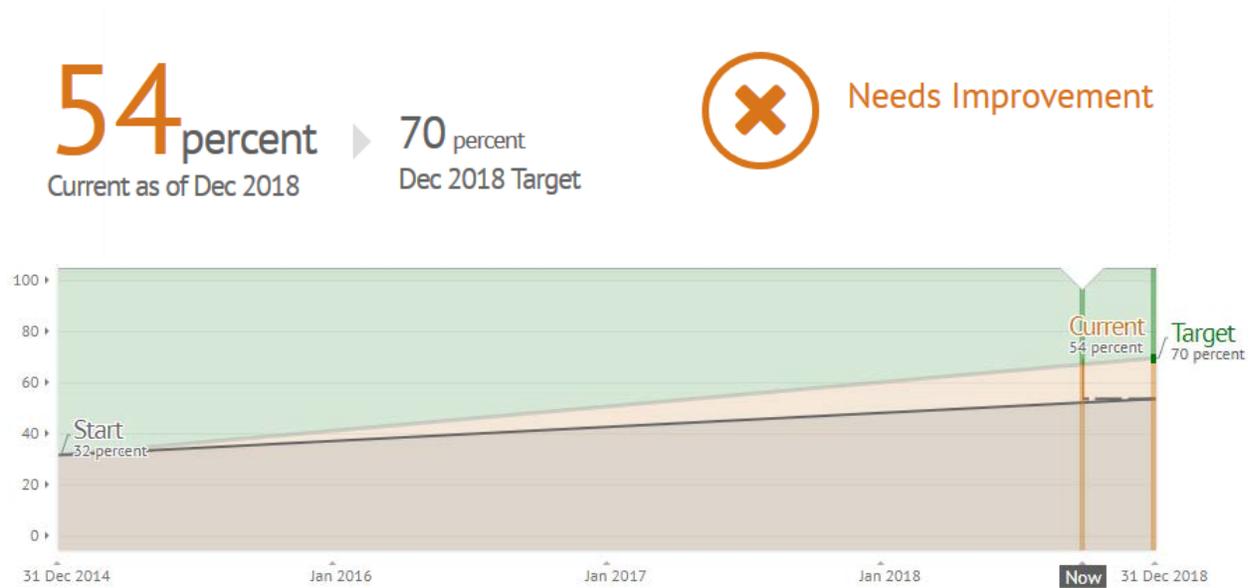
# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. CONFIDENCE IN CITY GOVERNMENT

### What is our goal?

In order to build confidence, the City Manager's Office will communicate and engage with the residents of Tacoma so that at least 70% of the residents of the City of Tacoma express trust in the City, a 16% increase, by 2020.

### Current Performance



### Why is it important?

In the 2018 Community Survey, 54% of respondents stated that they had confidence in the City. This result increased over the previous survey, held in 2014, and demonstrated that residents have increased confidence in the City of Tacoma. As the City works to continue to improve relationships and trust, resident wellbeing will improve as people feel more represented by the City.

### What will we do?

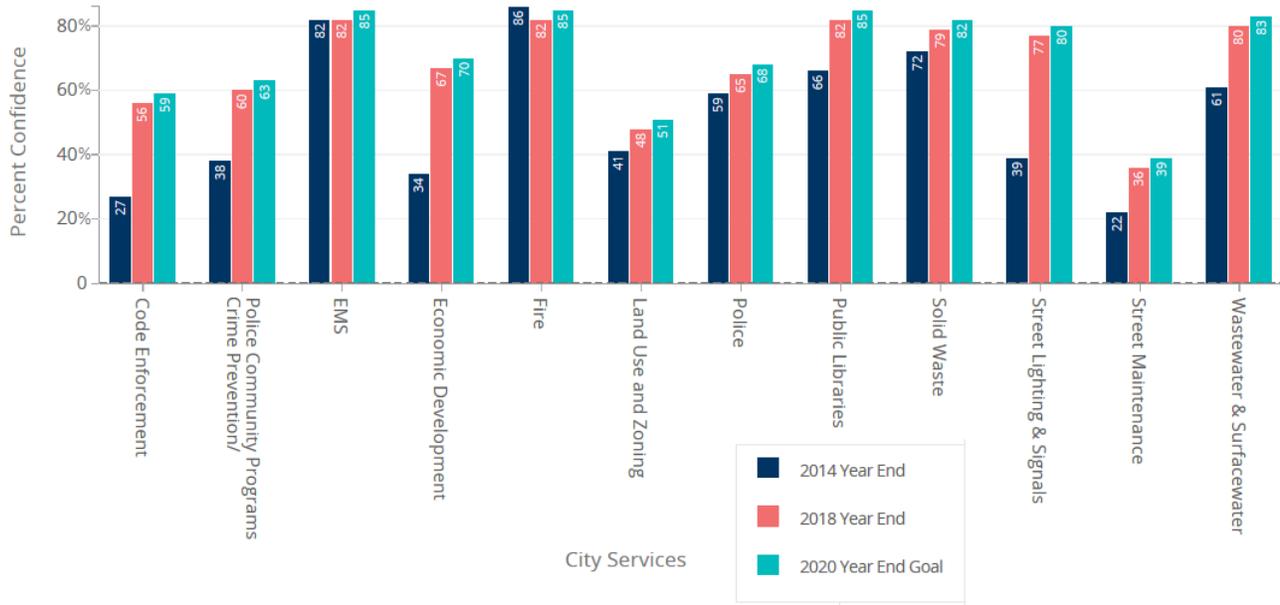
The City Manager's Office will coordinate with, support, and empower City departments to improve their relationships and engagement with the community.

## 2. SERVICE QUALITY

### What is our goal?

In order to improve service quality, the City Manager's Office will coordinate, support, and empower City departments to increase satisfaction with every service the City offers. Measured by the Community Survey, the target is to increase the current satisfaction rating is targeted to increase by three percent by 2020.

### Current Performance



### Why is it important?

The National Citizen Survey indicates that there are low levels of resident satisfaction with City services. In order to achieve this goal, the City will operate in a more customer oriented fashion resulting in a higher quality of life for Tacoma residents.

### What will we do?

The City Manager's Office will coordinate, support, and empower the City Manager's Office divisions and City departments to improve service quality. In addition, the Customer Support Center will continue to provide quality service and monitor customer satisfaction levels and the timeliness of responses to requests.

## Current Performance

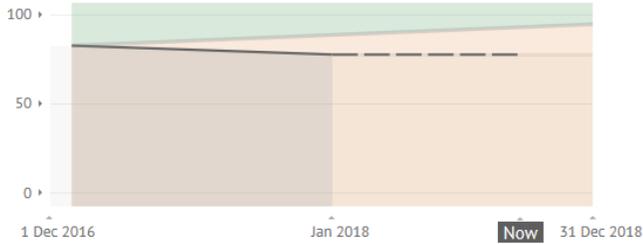
### Percentage Customer Satisfaction

Increase the customer satisfaction percentage to 95%, a 15% increase, by 2020.

#### Customer Satisfaction

78  
percent

Increase customer satisfaction to 95 percent by December 2018



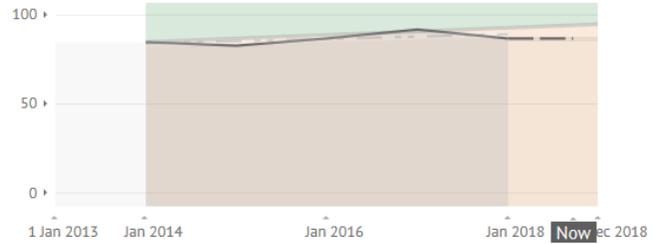
### Percentage of Requests that met Service Level Agreements

Increase Requests that meet service level agreement to 95 percent, a 7% increase, by 2020.

#### Meeting Service Level Agreements

87  
percent

Increase Requests that Met Service Level Agreement to 95 percent by December 2018

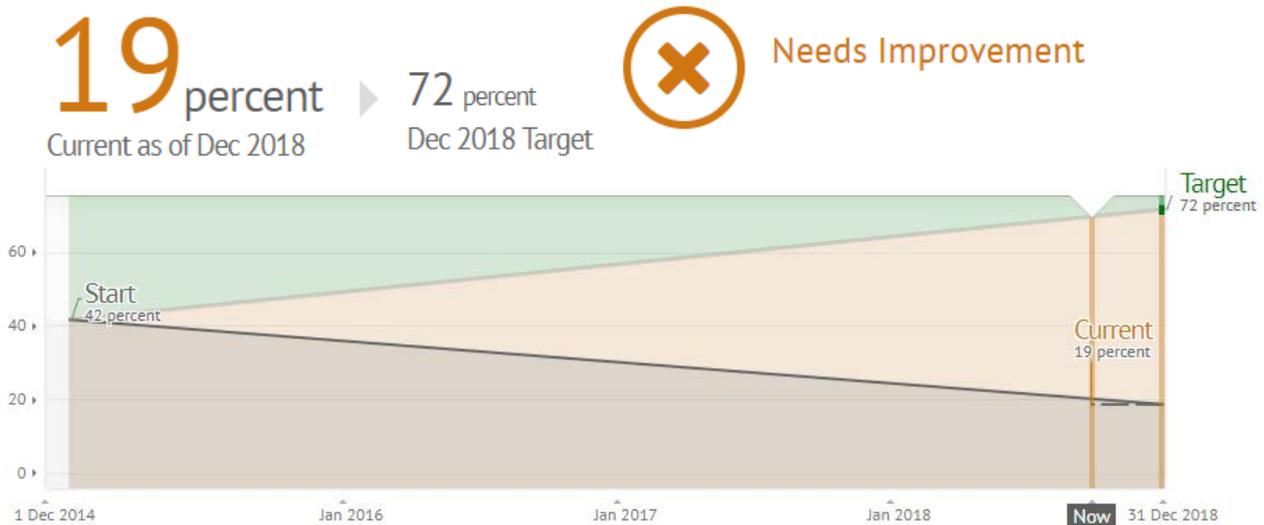


### 3. EQUITY, EMPOWERMENT, AND ENGAGEMENT

#### What is our goal?

In order to improve the equity in service delivery, the City Manager's Office will coordinate with and empower all City departments to ensure equitable access to services. This is measured as a percentage of the number of City-provided services with no statistically significant differences between respondents of different city council districts, as reflected in the Community Survey. The goal is to increase this ratio by 33% by 2020.

#### Current Performance



#### Why is it important?

The Department is working to address inequitable access to services, a workforce that is not reflective of the community, and inequitable engagement and empowerment in local decision-making. Residents will have access to the opportunities necessary to satisfy their essential needs, advance their well-being, and achieve their full potential.

#### What will we do?

The City Manager's Office will continue to support the Office of Equity & Human Rights, Customer Support Center's Tacoma311 service, Media & Communications Office, and Tacoma 2025 strategic plan.

## Current Performance

### Number of Services with No Statistical Differences Across Districts

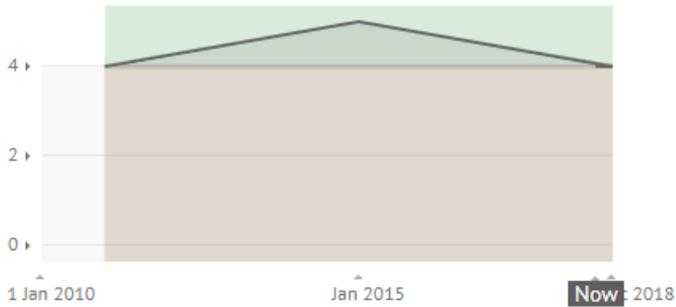
Increase the number of services with no statistical differences across districts to 6, a 2 service increase, by 2020.

4

services

[Explore the data >](#)

Increase number of services with no statistical differences across districts to 4 services by December 2018

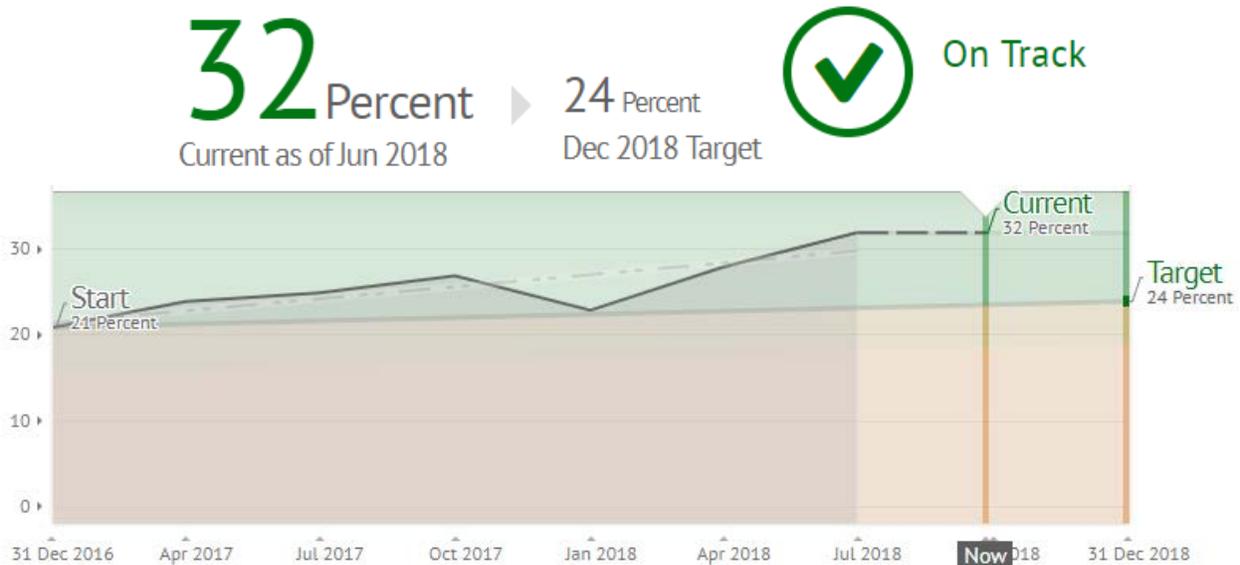


## 4. CITY STAFF, BOARDS, AND COMMISSIONS ARE REPRESENTATIVE

### What is our goal?

To ensure decision-making and community engagement is representative of the community, the Office of Equity & Human Rights will increase participation of under-represented populations serving on committees, boards, and commissions to 35%, a 3% increase, by 2020.

### Current Performance



### Why is it important?

Currently, City staff and members of committees, boards, and commissions are not reflective of the racial and ethnic demographics of the community. OEHR is working to end disparities between the racial/ethnic demographics of the city and staffing, committees, boards, and commission numbers. Diverse staff and volunteers bring an inclusive understanding of the needs of Tacoma community members and a fuller array of skill sets to meet those needs. The City of Tacoma's workforce and community representation on committees, boards, and commissions models the City's efforts to build equity into both public and private sectors throughout Tacoma.

### What will we do?

The Office of Equity & Human Rights facilitates a 4-hour training workshop, Equity 101, required for City staff. The training addresses three objectives: it builds a common language for advancing equity, it provides a brief history of inequities and institutional racism, and it establishes a common understanding of our community demographics. Equity 101 provides a foundation to create and sustain an inclusive and supportive culture and helps employees understand the community we serve.

## Current Performance

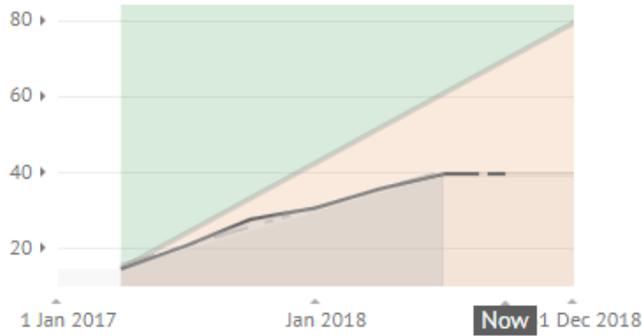
### Employees Trained in Equity

Increase percentage of City employees trained in equity to 90% by 2020.

40  
Percent

[Explore the data >](#)

This goal is measured by tracking number of employees trained in diversity at the City as a percentage of all staff.

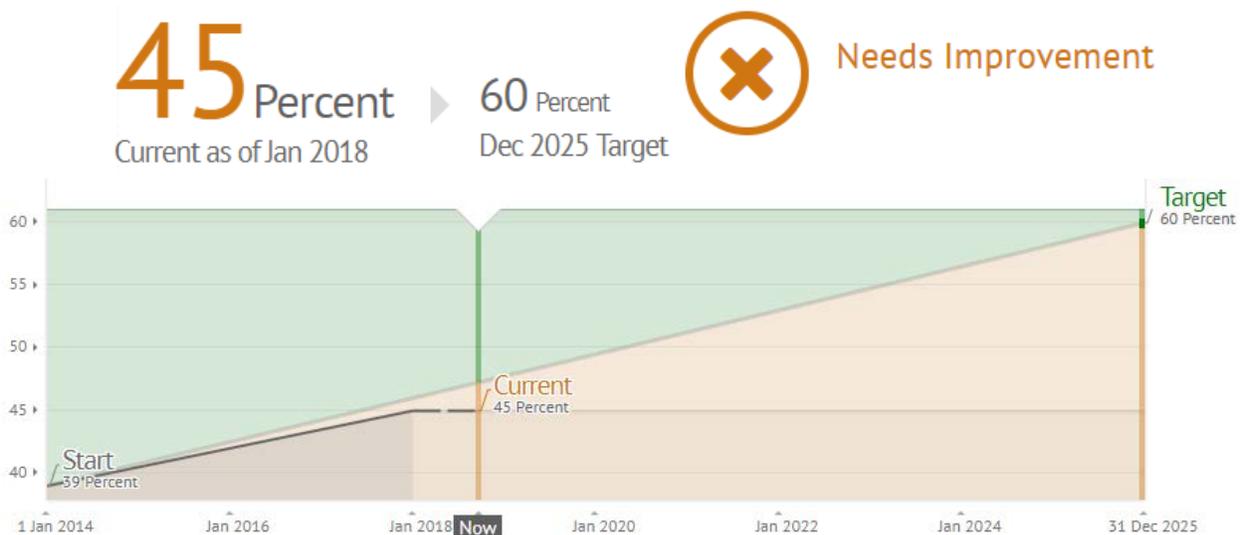


## 5. EQUITABLE SERVICE DELIVERY

### What is our goal?

In 2018, a community survey showed there were significant disparities in the community satisfaction with the City's services when broken down by race. In order to improve equity and accessibility of City services, the Office of Equity & Human Rights will work with City departments and community partners to increase the number of service satisfaction levels in the community survey with no statistical difference from respondents by race to 60% of services by 2025.

### Current Performance



List of Services with Statistically Significant Differences by Race: Police Patrol, Police Investigations, Policy Community Programs, Emergency Medical Services, Traffic Signal Performance and Timing, Street Cleaning, Garbage, Recycling, Yard and Food Waste Collection, Storm Drainage, Sewer Services, Drinking Water, Utility Billing and Customer Services, Walking Infrastructure, Public Transit Services, City Events, Public Art, Permitting Services, Overall Customer Service

### Why is it important?

Race and ethnicity should not predict service access or outcomes. A service delivery system that directs services and resources to those who know how to access service may inadvertently create disproportionate impacts on historically under-represented and under-resourced communities. Improving the equitability of service delivery can ensure that communities receive services appropriately, hold government accountable, and empower the residents of Tacoma.

### What will we do?

The Office of Equity & Human Rights will establish an equity index to identify inequities impacting underserved or underrepresented communities. This information will help departments make evidence-based equitable policy and service decisions. After initial analysis, OEHR will apply tools to help departments, specifically the 12 with inequitable responses, address disproportionate impacts in service delivery.

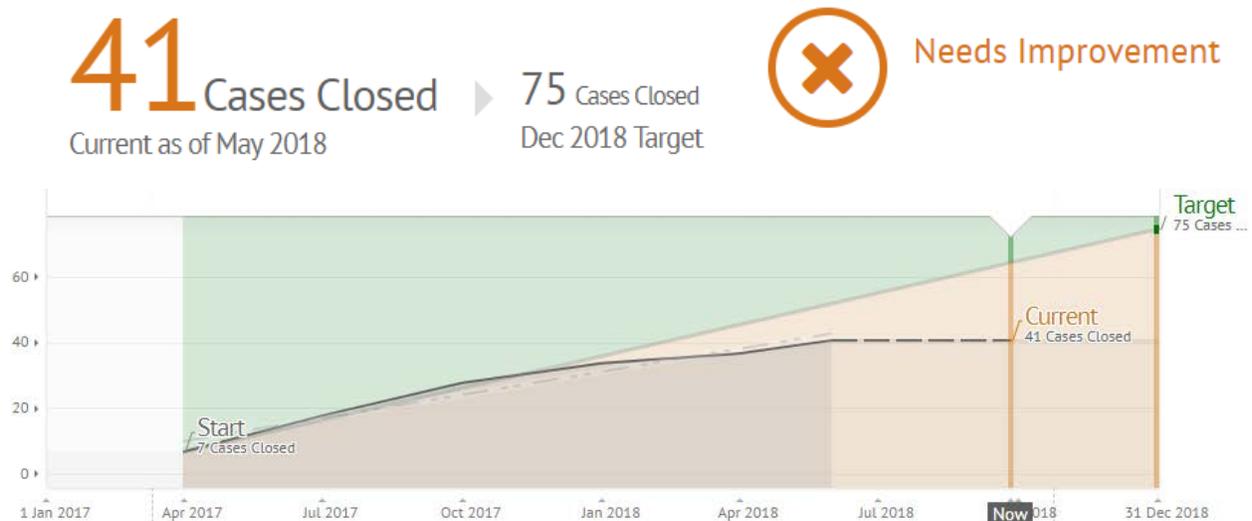
<b>Performance Tracking</b>	<b>2019 Target</b>	<b>2020 Target</b>
<b>Develop an Equity Index to identify communities of concern by Census track</b>	Complete interactive webpage	Include Tacoma Public Utilities and City services
<i>This tool will help identify inequities impacting underserved or underrepresented communities.</i>		
<b>Develop and implement a service and policy analysis tool</b>	Implement the Tool	Improve Survey Results
<i>The Office of Equity and Human Rights will apply a service analysis tool to help departments achieve equity in services delivery and outcomes.</i>		

## 6. ENFORCEMENT OF ANTI-DISCRIMINATION LAWS

### What is our goal?

In order to protect human rights, the Office of Equity & Human Rights will improve enforcement of anti-discrimination laws in the areas of housing, employment, and public accommodation by increasing the number of cases investigated and closed to at least 95 cases, a 20% increase, by 2020.

### Current Performance



### Why is it Important?

The Office believes that the current number of discrimination-based investigations completed by the Department is low considering the size and population of the City. This may indicate that City residents are not aware of their rights under federal, state, and local anti-discrimination laws. By increasing the number of anti-discrimination cases closed, helps empower community members with the tools and knowledge to achieve their full potential. Explaining the complex policies, laws, rules, and regulations to the community clarifies misinformation. Tacoma is the only city in Washington State with a landlord-tenant coordinator.

### What will we do?

The Office of Equity & Human Rights will educate and conduct outreach to inform community members of their civil rights. By educating the public about their civil liberties, it holds governments accountable to their obligations under universal civil rights norms and respects the inherent dignity in human life. Education opportunities can be community festivals, group training, and/or community organized seminars.

## Current Performance

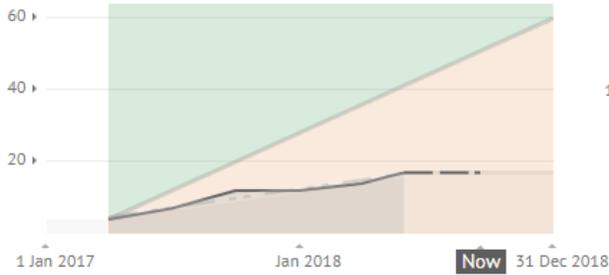
### Education and Outreach

Increase the number of Anti-Discrimination Education and Outreach Events to 44, a nearly 100% increase, by 2020.

17  
Activities

[Explore the data](#)

This goal is measured by tracking the number of anti-discrimination outreach and education activities.



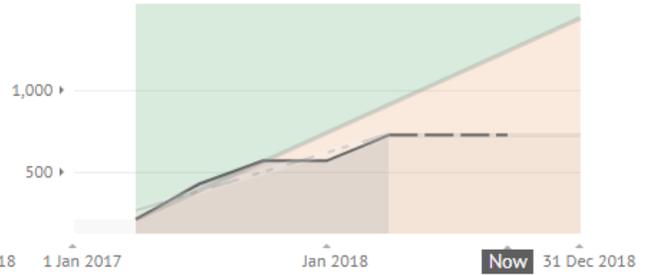
### Landlord-Tenant Intakes

Increase the number of new Landlord-Tenant intakes (within the city limits) to 1650, a 30% increase, by 2020.

736  
intakes

[Explore the data](#)

This goal is measured by tracking Number of new landlord-tenant intakes within the city limits.



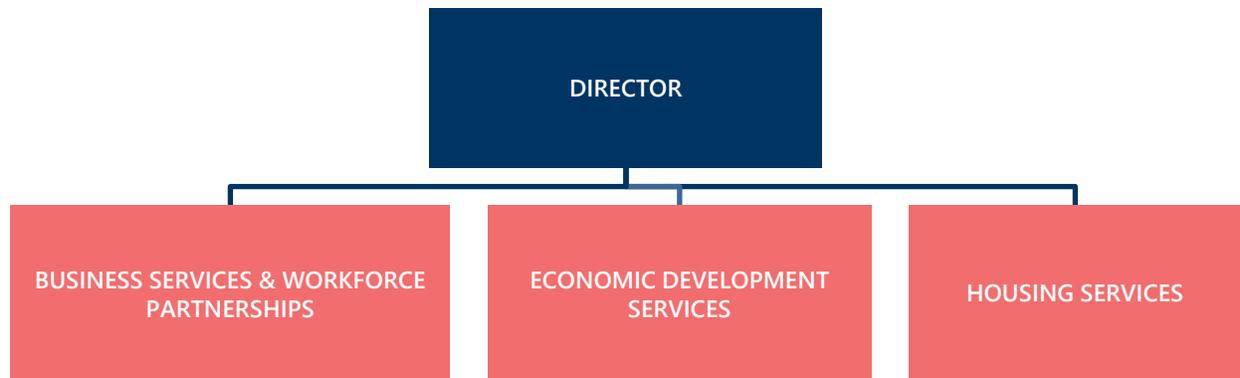
# COMMUNITY & ECONOMIC DEVELOPMENT

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## MISSION

To facilitate equitable economic growth and opportunity by supporting existing businesses, enabling reinvestment and revitalization, and promoting the attraction and creation of new businesses, living wage jobs, and housing options to enhance the quality of life in the community.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Community & Economic Development (CED) Department leverages staff expertise, the City’s resources and community partnerships to drive economic growth and improve life for residents in and visitors to Tacoma.

### ECONOMIC DEVELOPMENT SERVICES

Economic Development Services provides business retention, expansion, and attraction services for employers through direct outreach and contracts with partner organizations. The program also facilitates real estate development activities and proactive marketing of public and private properties to support development opportunities. It conducts research and provides information for Tacoma’s businesses, supports recruitment and facilitation of international trade activities through partnerships with Sister Cities, and acts as a City advocate on behalf of external customers. It also provides business support services and coordination on planning and infrastructure projects. The Multifamily Property Tax Exemption Program, which provides tax incentives for property owners that invest in multifamily housing in the downtown or Mixed Use Centers, is also administered by this Division.

### BUSINESS SERVICES & WORKFORCE PARTNERSHIPS

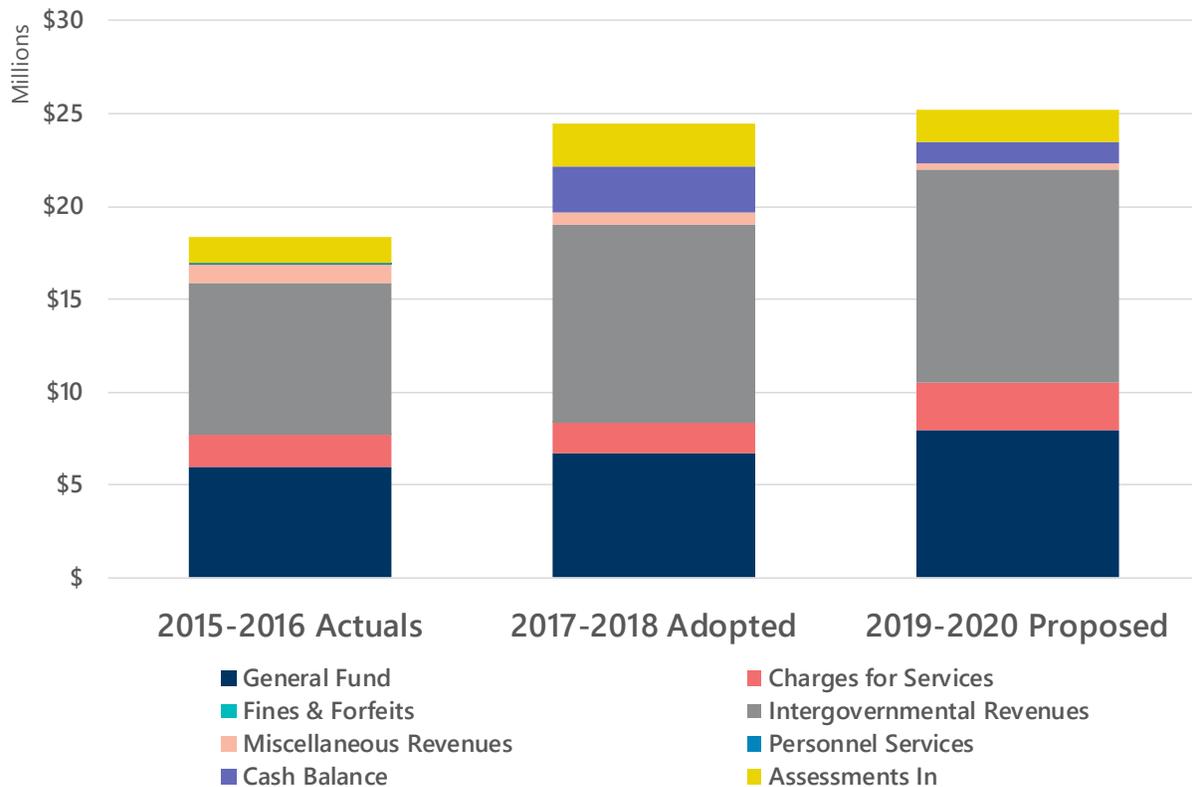
Business Services & Workforce Partnerships coordinates City efforts for collaborative revitalization of neighborhoods, which includes small business development, and pays special attention to equity and inclusion. The unit leverages economic development services existing programs, community assets and relationships to successfully implement elements of the economic development strategy and specific goals of the Neighborhood Business Districts, Workforce Development, and other programs.

Other Workforce Partnership programs include, Local Employment & Apprenticeship Training Program (LEAP), Small Business Enterprise Program (SBE), and Minority Business Development Agency (MBDA). LEAP provides residents of Tacoma, particularly those from the Community Empowerment Zone, with the training and support services necessary to complete apprenticeship requirements, which lead to livable wage jobs in the building and construction trades. SBE aims to increase employment opportunities for small business contractors and individuals seeking to increase their skills through training and apprenticeship on City-funded projects. In 2016, the U.S. Department of Commerce awarded the City of Tacoma a five-year grant to support minority-owned businesses. The Minority Business Development Agency Business Center Program delivers technical assistance and business development services to eligible minority-owned business enterprises (MBE) in Tacoma and the Puget Sound area.

## **HOUSING SERVICES**

Housing Services finances and enables the production and preservation of affordable housing throughout the city. It funds non-profit housing developers and housing organizations for rehabilitating existing housing and increasing the number of affordable housing units in Tacoma. This Division provides down-payment assistance to income-eligible homebuyers in targeted areas of the city and offers housing repair and rehabilitation assistance to low-income seniors, families, and persons with disabilities. It also seeks to identify select opportunities to acquire and redevelop properties in support of affordable housing and neighborhood revitalization.

## COMMUNITY & ECONOMIC DEVELOPMENT FUNDING BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	5,959,651	6,678,751	7,925,091
Charges for Services	1,726,784	1,673,800	2,557,273
Fines & Forfeits	6,409	18,000	
Intergovernmental Revenues	8,220,313	10,671,821	11,466,566
Miscellaneous Revenues	978,029	600,000	340,000
Personnel Services	24,309		
Cash Balance		2,504,491	1,182,175
Assessments In	1,430,322	2,336,063	1,706,461
<b>Grand Total</b>	<b>18,345,816</b>	<b>24,482,926</b>	<b>25,177,566</b>

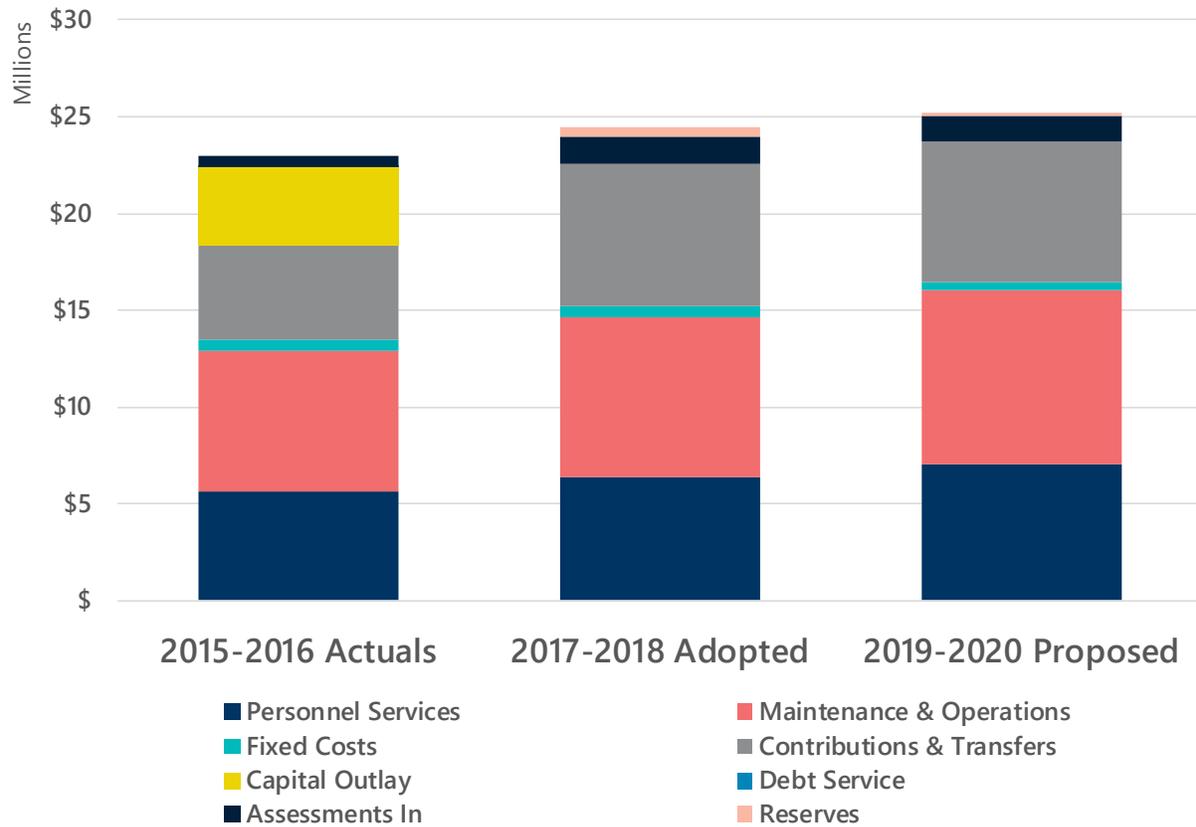
## FUNDING SUMMARY

The General Fund supports many programs of the Community & Economic Development Department. A majority of the increase in the 2019-2020 biennium is due to new positions for Affordable Housing and Neighborhood Business District Programs. Charges for Services are primarily comprised of fees for the Downtown Business Improvement Area (DBIA) Program. The remaining amount in this category is made up of consulting fees from the Minority Business Development Agency (MBDA) program and processing fees from the Youth Education & Development program. The 2019-2020 increase is directly related to the increased service area of DBIA in 2018 and the addition of the MBDA Program after the budget was adopted in 2017-2018.

The Local Employment & Apprenticeship Training Program charges construction projects civil penalties for not following federal labor requirements, which result in Fines & Forfeits revenue. These were not budgeted for the 2019-2020 biennium as the number of charges has decreased over time. Intergovernmental Revenues supply the majority of the Department's funding. The two largest grants are from the U.S. Department of Housing and Urban Development, which support CED's Housing Division. Two other grants make up the rest of the funding. One is from the U.S. Department of Commerce which funds the City's Minority Business Development Agency (MBDA) Program, while the other is from the Environmental Protection Agency funding LEAP's environmental hazardous training program. The Intergovernmental Revenues increase in 2019-2020 reflects the addition of the MBDA Program after the budget was adopted in 2017-2018.

Miscellaneous Revenues is comprised of transfers from the General Fund to support the Youth Education & Development program. Cash Balance decreased in the 2019-2020 biennium as the Urban Development Action Grant (UDAG) repayment money for one-time development projects in 2017-2018 was removed. Assessments In is comprised of funding received from other City departments for internal services provided to CED. The programs which receive assessment revenues are Local Employment & Apprenticeship Training Program (LEAP), Small Business Enterprise (SBE), and the Tacoma Training and Employment Program (TTEP). Assessments In decreased between 2017-2018 and 2019-2020 bienniums due to removal of one-time enhancements for SBE.

## COMMUNITY & ECONOMIC DEVELOPMENT EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	5,676,767	6,398,255	7,049,806
Maintenance & Operations	7,220,999	8,275,959	9,012,817
Fixed Costs	547,844	538,277	395,610
Contributions & Transfers	4,912,885	7,344,455	7,278,031
Capital Outlay	4,001,879		
Debt Service	46		
Assessments In	627,951	1,394,768	1,328,066
Reserves		531,211	139,823
<b>Grand Total</b>	<b>22,988,372</b>	<b>24,482,926</b>	<b>25,177,566</b>
Full Time Equivalents	26.4	25.4	27.1

## EXPENDITURE SUMMARY

Personnel Services, which includes expenditures for wages and benefits for employees, make up about 27% of the Department's expenditures in 2019-2020. The increase over the 2017-2018 biennium was due to the addition of Housing Division staff and a reorganization of the Neighborhood Business Districts Division staff. Fixed Costs are expenditures managed at the citywide level rather than the department level, which include rent and insurance. This category of costs decreased as the majority of telecommunication services were moved to the Assessments In category.

Maintenance & Operations are costs that directly support departmental functions, such as contracts and printing, which comprise the majority of the Department's expenditures. Maintenance & Operations increased between 2017-2018 and 2019-2020 due to the addition of one-time dollars for special projects, marketing, and training. Contributions & Transfers, categorized as budgeted amounts sent by one fund to another fund or external agency, support the Tacoma Community Redevelopment Authority (TCRA). Assessments In expenses decreased slightly in 2019-2020 due to the removal of one-time projects by internal service providers. Reserves are for balancing the planned revenues the department will receive from the CDBG and MBDA grants for the 2019-2020 biennium.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's	
Administration	Administration - CED	2,312,527	4.8	
Community Development	Neighborhood Business Districts Program	942,643	3.4	
	Neighborhood Revitalization Program	179,554	0.5	
	Sister Cities Program	159,875	0.2	
	Farmers Markets	69,288	0.1	
	Economic Development	Downtown Business Improvement Area (BIA)	2,856,762	0.3
	Public/Private Development Facilitation	1,601,911	1.6	
	Business Attraction/Retention/Expansion	1,453,664	1.9	
	Urban Development Action Grant	724,708	-	
	Minority Business Development Agency	658,436	2.4	
	Local Employment Apprenticeship Prog	551,791	1.5	
	Small Business Enterprise (SBE)	528,521	1.1	
	Youth Educational Development & Training	406,959	-	
	LEAP Grants	333,883	0.5	
	Marketing and Communication	258,306	0.3	
	International Business Opportunities	172,113	0.4	
	MultiFamily Property Tax Exemption	116,797	0.4	
	Economic Development Services	53,299	(0.0)	
	LEAP Special Projects	34,691	-	
Housing	Affordable Housing Economic Environment	4,516,890	-	
	Housing Rehabilitation	1,460,232	0.6	
	Public Service - Economic Environment	1,014,324	-	
	CDBG Administration	947,117	3.2	
	HOME Lakewood Contribution	929,948	-	
	Pub Fac Improvements Economic Environ	710,132	0.1	
	Affordable Housing	511,690	2.3	
	Local Economic Development Grants	348,511	-	
	Affordable Housing Safety	208,488	0.9	
	HOME Program Administration	206,943	0.6	
	Down Payment Assistance	154,906	0.1	
	Sewer Loan Conservation Program	33,084	0.2	
	Multi-Generational Services	Work Force Development	545,622	-
		Gen Fund Workforce Development	93,426	-
		Educational Support Services	80,528	-
<b>Grand Total</b>		<b>25,177,566</b>	<b>27.1</b>	

# 2025 GOALS AND PERFORMANCE MEASURES



## 1. STRONG LOCAL ECONOMY

In order to build a strong local economy and strengthen the tax base in Tacoma, the Community & Economic Development Department will design and implement equitable strategies to facilitate private investment through the retention, expansion and attraction of businesses and commercial construction activities by expanding outreach to potential employers, investors, and developers. Efforts will be targeted toward increasing the number of and access to livable wage jobs, private capital investment, and revitalized real estate in Tacoma.



## 2. NEIGHBORHOOD BUSINESS DISTRICTS ENHANCEMENT

Implement an equitable outreach and engagement strategy with community stakeholders in our recognized Neighborhood Business Districts to share information on business resources, technical assistance and/or financing to existing businesses that result in an improved business climate and that leverage programs and services to build partnerships for sustainable neighborhoods.



## 3. CREATING MORE HOMES FOR MORE PEOPLE

In order to increase the affordable housing supply in Tacoma for rental (up to 80% of Area Median Income) and homeowner (up to 120% of Area Median Income) units, the Community & Economic Development Department will partner with developers to add affordable housing units.

# 2019-2020 GOALS & PERFORMANCE MEASURES

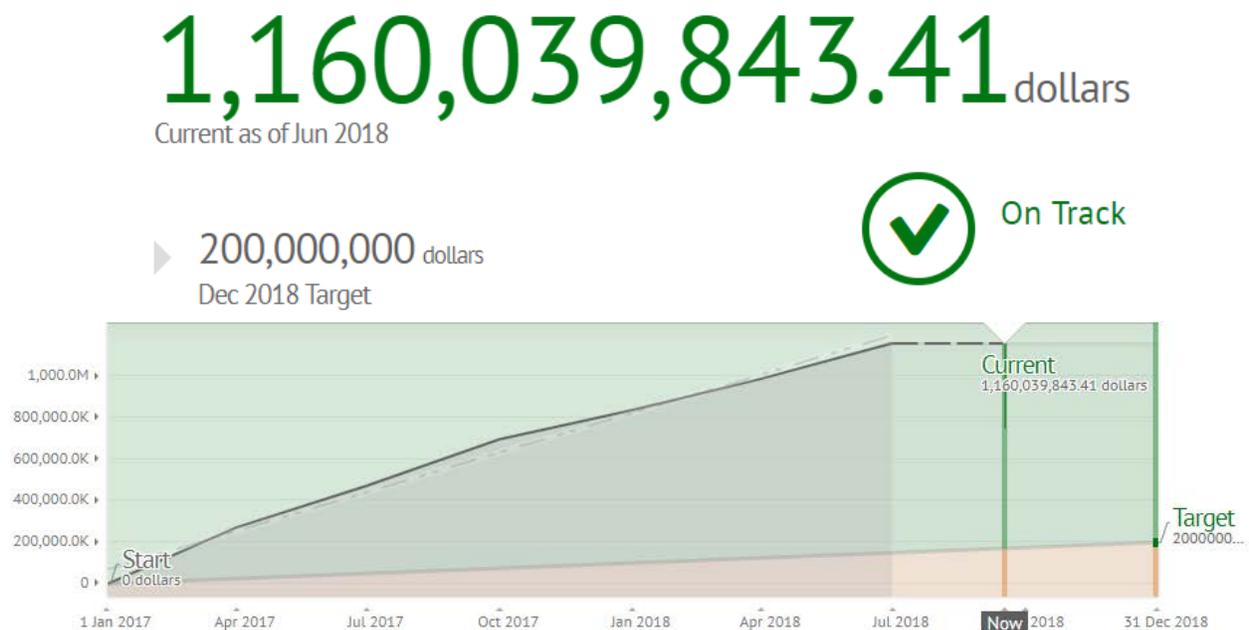
## 1. STRONG LOCAL ECONOMY AND TAX BASE

### What is our goal?

In order to build a strong local economy and strengthen the tax base in Tacoma, the Community & Economic Development Department will design and implement equitable strategies to facilitate private investment through the retention, expansion and attraction of businesses and commercial construction. Activities will include expanding outreach to potential employers, investors and developers. Efforts will emphasize increasing the number of livable wage jobs, private capital investment, and revitalized real estate in Tacoma. Outreach to existing and potential employers, investors, property owners, and developers will be increased by 20% by December 2020.

This is a change from how the department has been tracking their impact through private invest the Department helped facilitate.

### Current Performance



### Why is it Important?

The three focus areas noted above comprise the foundation of a sustainable economic development ecosystem and are necessary for Tacoma to remain healthy throughout all phases of each economic cycle. Since these cycles are largely influenced by external forces, this foundation needs to be established for Tacoma residents and businesses to build upon during the economic upswings and adapt during the downturns.

Business retention, expansion and attraction, as well as commercial construction, contribute to this ecosystem and will strengthen the City's tax base, providing the City adequate revenues to provide high-quality services to all residents, businesses and visitors.

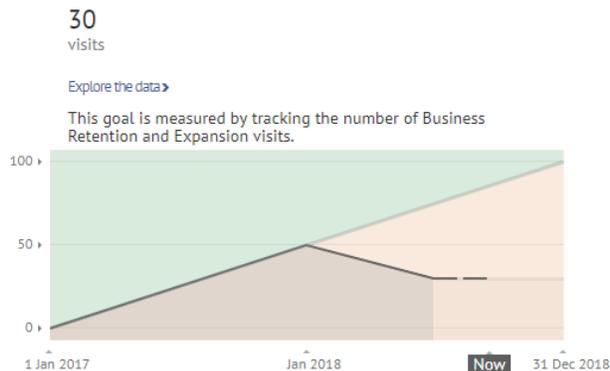
## What will we do?

CED will monitor the return on investment from contracted community partners, collect and maintain data regarding workforce readiness by employment sector, and provide recommendations regarding workforce development and targeted recruitment activities. The Department will evaluate current financial incentive and loan programs and increase equitable access to such programs. We will track indicators such as the number of livable wage jobs, number of people who both live and work in Tacoma, the median household income, the assessed valuation of Tacoma and tax revenues received by the City.

## Current Performance

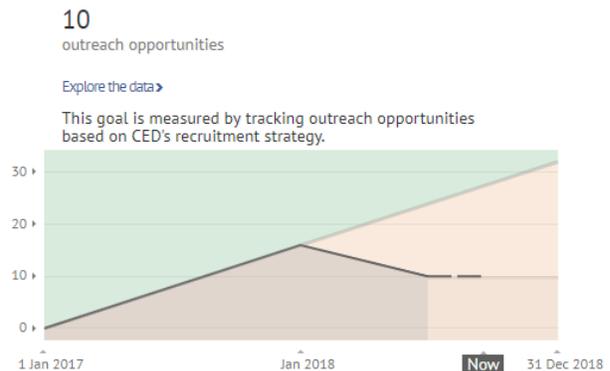
### Increase Business Retention & Expansion Visits

Increase the number of BRE visits by 70, a 47% increase, by 2020.



### Outreach Based on Recruitment Strategies

Increase the outreach based on CED's recruiting strategy to 80, 60% increase, by 2020.



## New Metrics for 2019-2020

### Assisting Owners of Underutilized Sites

Increase property owners in opportunity zones contacted to 110 owners by 2020.

### Services Delivered to Small Businesses

Increase pre-acquisition/ application services to small businesses to 100 services by 2020.

### New Businesses Participating in Business Welcome Program

Establish new Business Welcome program and increase business participation to 500 by 2020.

## 2. NEIGHBORHOOD BUSINESS DISTRICTS ENHANCEMENT

### What is our goal?

The Community & Economic Development Department will engage Neighborhood Business District stakeholders with an emphasis on five districts that have inactive business associations to provide direct outreach efforts to no less than 140 existing businesses and 50 existing commercial property owners by 2020 for the purpose of expansion, retention, and recruitment of businesses to reduce commercial vacancy rates and increase level of technical assistance provided to businesses.

### Why is it Important?

Neighborhood Business Districts without an active business association typically receive less proactive outreach, problem solving and relationship building from the NBD Program. This provides inequities in service, but also misses opportunities to support the retention and expansion of existing business and leverage the strength and stakeholder energy of the surrounding community.

### What will we do?

The Department will collect baseline data on the number of businesses, commercial property owners, neighborhood-based stakeholder groups and community-based organizations within the five NBDs. The Department will conduct direct outreach to business and property owners to distribute information on services, as well as invite feedback on existing business goals, barriers/opportunities to achieve their goals, and how the City services may assist in overcoming barriers and seizing perceived opportunities. One on one meetings will be conducted where feasible as well as meet and greets and business development workshops. Performance measures will include number of outreach efforts, attendance at workshops, referrals for technical assistance or financing, utilization of services and the implementation of five NBD Action Plans.

#### **Number of Workshops**

Increase the number of workshops participants to 50 by 2020.

#### **Commercial Property Owners Contacted**

Increase the number of property owners contacted to 50 by 2020.

#### **Number of Business Consultations**

Increase the number of business consultations to 140 by 2020.

#### **Number of Referrals for Technical Assistance**

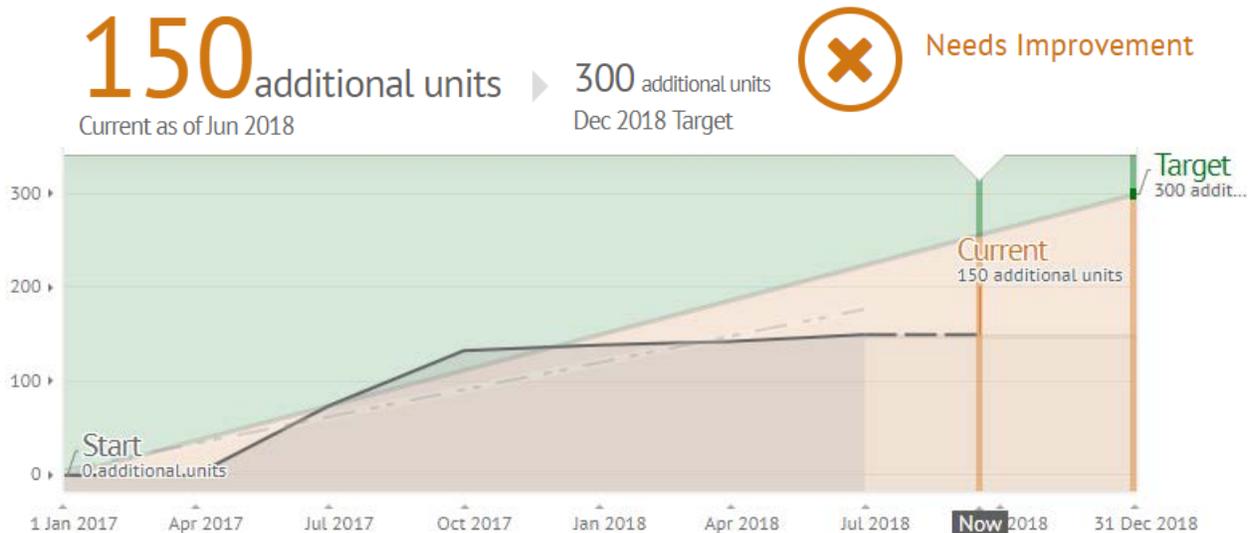
Increase the number of referrals for technical assistance to 15 (10 business and 5 commercial property owners) by 2020.

### 3. IMPLEMENT COMPREHENSIVE STRATEGIES TO MAKE A POSITIVE IMPACT ON AFFORDABLE HOUSING CRISIS

#### What is our goal?

In order to address the growing affordable housing crisis in Tacoma, the Community & Economic Development department will implement the City's 10-year Affordable Housing Action Strategy and create 600 additional housing units by 2020.

#### Current Performance



#### Why is it Important?

The City of Tacoma developed its Affordable Housing Action Strategy (AHAS) as a strategic response to a changing housing market, increasing displacement pressure among residents, and a widespread need for high-quality, affordable housing opportunities for all residents. While the City of Tacoma has a strong legacy of working to solve its affordable housing challenges, it recognized a need for a more strategic approach to its housing investments—both today and in the future. The City of Tacoma needs to increase housing affordability as a way to maintain the quality of life that the city is known for and ensure housing costs do not worsen as the city grows over time.

The AHAS contains four strategic objectives to address the affordable housing crisis:

1. Create More Homes for More People
2. Keep Housing Affordable and in Good Repair
3. Help People Stay in Their Homes and Communities
4. Reduce Barriers for People Who Often Encounter Them

Each strategic objective is supported by a set of actions and implementation steps. Targets and their associated level of investment were broadly estimated for each strategic objective. These targets are intended to guide public investments in housing activities and enable the City of Tacoma to track and report its progress along three key metrics:

1. Number of units produced
2. Number of units preserved
3. Number of households served

## **What will we do?**

The Department will begin implementation of the AHAS. The AHAS includes a series of actions per strategic objective the City can take in the immediate, short, and long-term to create affordable housing opportunities, including, the creation of a dedicated source of funding to support the creation of new units; modification of the City's inclusionary housing policy; updating the City's Multi-Family Property Tax Exemption (MFPT) Program; leveraging publicly owned land to support the development of affordable housing; and, increasing the participation in first-time homebuyer programs. Another critical action will be developing a system to address and rehabilitate derelict properties; developing and adopting a preservation ordinance; targeting resources to improve the livability of existing owner-occupied homes; and, improved tracking and monitoring of existing subsidized and unsubsidized affordable housing properties.

Additionally, actions will be taken on the expansion of tenant protections, creating and accessing a range of resources through partner organizations for households experiencing a housing crisis, and creating a source of local tax relief to stabilize more low-income homeowners. Finally, other measures will be conducted including streamlining processes for households applying for and using rental assistance; creating stronger alignment across the Tacoma-Lakewood-Pierce County Continuum of Care; and, integrating culturally competent and trauma-informed practices into new and existing programs.

## **New Metrics for 2019-2020**

### **Affordable Housing Units Preserved**

Increase the number of retained affordable housing units 460 units by 2020.

### **Number of Households who can stay in their homes/ multifamily buildings**

Increase the number of households who can stay in their dwellings by 240 by 2020.

### **Reduced Barriers**

Decrease the number of households who experience reduced barriers by 200 by 2020.



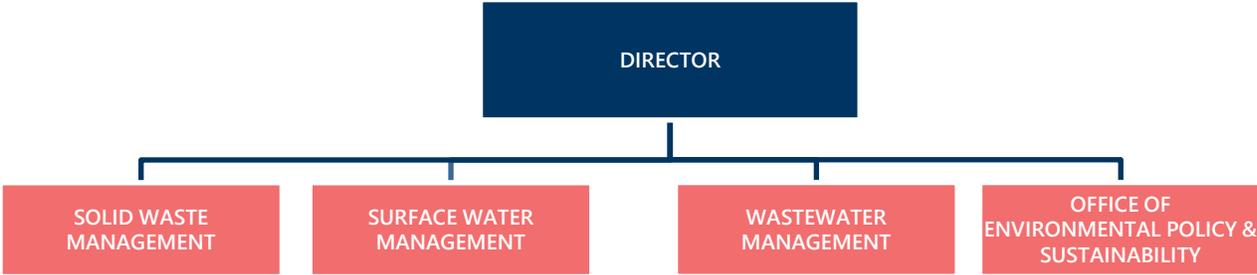
# ENVIRONMENTAL SERVICES

## MISSION

Everything Environmental Services does supports healthy neighborhoods and a thriving Puget Sound, leaving a better Tacoma for all.

Healthy Neighborhoods + Thriving Puget Sound = A Better Tacoma

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

Environmental Services plans, manages, and implements the City’s environmental policies. Major areas of overseen by this department include the collection and disposal of waste products (Solid Waste), water quality (Wastewater and Surface Water), and policy planning (Office of Environmental Policy & Sustainability). Like other utilities, Environmental Services primarily funds its operations through rate payments made by service users.

### SOLID WASTE MANAGEMENT

Solid Waste improves the quality of life for residents in Tacoma by safely, reliably, sustainably, and effectively managing the collection, disposal, and recycling of a variety of disposable materials. This division of Environmental Services serves 55,608 residential customers and 5,363 commercial customers throughout the City, collecting recycling, garbage, food/yard waste, and other waste products. In concert with the City’s Code Compliance staff, Neighborhood Enforcement Team, and Call2Haul program, Solid Waste also provides a variety of related services to the community.

### SURFACE WATER MANAGEMENT

Surface Water is responsible for protecting the environment and flood prevention by maintaining the City’s capacity to move rain and property run-off away from ratepayers’ properties using environmentally friendly practices. Additionally, the Surface Water division protects water quality by maintaining an intricate network of pipes, pump stations, and structures throughout the City of Tacoma. Surface Water seeks to improve these and other infrastructure assets through capital projects and managing other programmatic elements. In this endeavor and throughout its services, Surface Water works in compliance with the National Pollutant Discharge Elimination System (NPDES) permitting system, the Washington State Department of Ecology, and the Environmental Protection Agency.

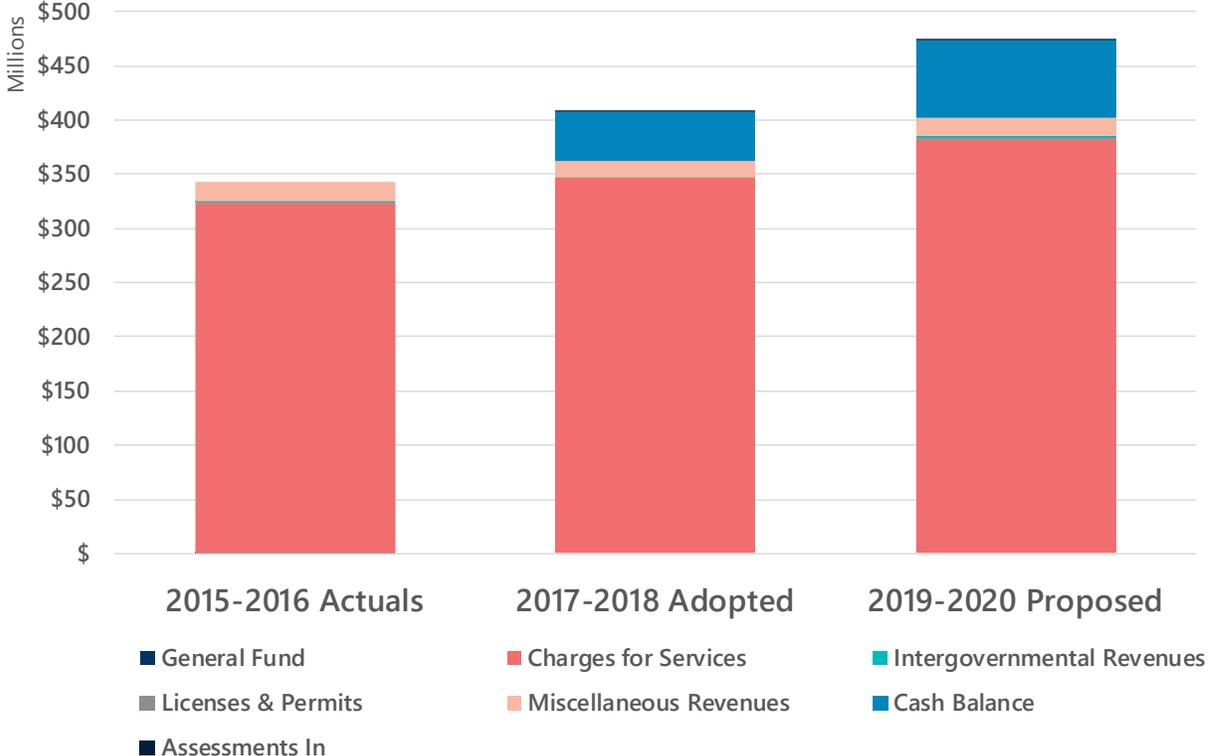
## **WASTEWATER MANAGEMENT**

Wastewater protects the public from contaminants in water discharged from household or business sinks, toilets, and drains. Much like the Surface Water division, Wastewater complies with the National Pollutant Discharge Elimination System (NPDES) permit system issued by the Washington State Department of Ecology. The aim of water treatment, recycling of bio-solids, collection and use of biogas, and other services provided by Wastewater is to preserve and enhance the aquatic environment in the greater Tacoma area. The division operates two wastewater treatment plants, maintains hundreds of miles of wastewater pipes, and oversees dozens of pump stations throughout the City.

## **OFFICE OF ENVIRONMENTAL POLICY & SUSTAINABILITY**

The Office of Environmental Policy and Sustainability (OEPS) develops, promotes, and implements sustainable practices for both the City government and its citizens. OEPS tracks and improves these practices through education, community partnerships, and performance management.

# ENVIRONMENTAL SERVICES FUNDING BY CATEGORY

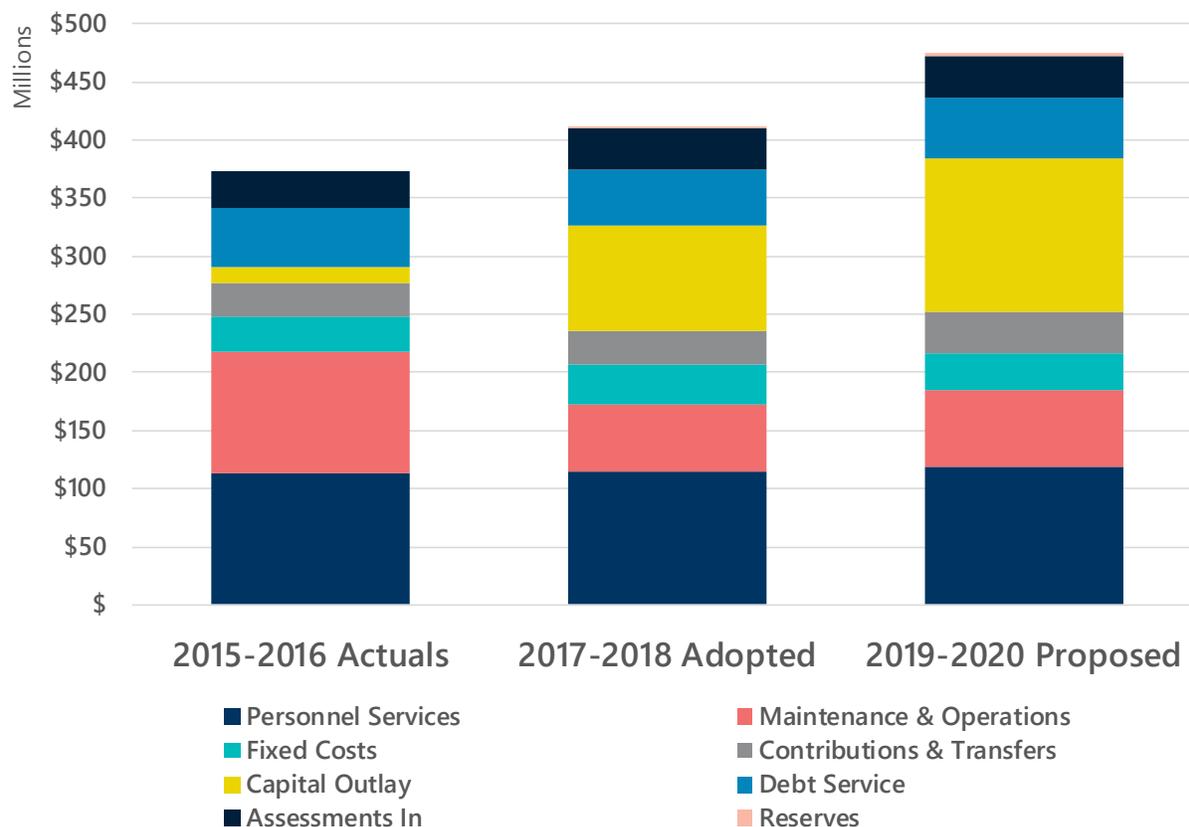


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	984,293		
Charges for Services	323,175,374	346,589,294	382,814,550
Intergovernmental Revenues	857,615	231,600	2,600,000
Licenses & Permits	26,932		
Miscellaneous Revenues	17,284,047	14,928,157	16,239,048
Cash Balance		45,985,477	72,597,808
Assessments In		1,225,887	1,297,200
<b>Grand Total</b>	<b>342,328,260</b>	<b>408,960,415</b>	<b>475,548,606</b>

## FUNDING SUMMARY

Environmental Services is primarily funded through charges for service to customers who use the utilities services, which include solid waste (garbage, recycling, and food/yard waste), surface water, and wastewater. Revenues for the three utilities are projected to increase over the course of the next few years, due in part to the favorable economic environment. The Department’s Intergovernmental Revenues includes State and Federal grants which fluctuate from biennium to biennium. Another significant revenue sources is Miscellaneous Revenues, which includes capital related grants, pool investment income, and rental revenue. The 2019-2020 Proposed Budget includes a planned increase Cash Balance, based on a bond issuance planned for 2019, to finance additional capital project spending.

## ENVIRONMENTAL SERVICES EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	113,607,833	114,275,999	118,274,675
Maintenance & Operations	103,886,030	57,759,928	66,419,044
Fixed Costs	30,481,437	34,590,686	31,262,756
Contributions & Transfers	28,617,850	29,453,576	35,785,200
Capital Outlay	14,330,110	89,890,905	132,846,388
Debt Service	50,388,081	48,262,824	52,470,699
Assessments In	31,586,716	35,889,506	35,248,023
Assessments Out	(378,042)	(1,163,917)	
Reserves		907	3,241,821
<b>Grand Total</b>	<b>372,520,014</b>	<b>408,960,415</b>	<b>475,548,606</b>
Full Time Equivalents	535.6	519.8	512.8

## EXPENDITURE SUMMARY

Personnel Services—employee salaries and benefits—represents 25% of total expenses. The 2019-2020 Proposed Budget also includes an increase in planned capital spending, representing almost 28% of the department’s total expenses. Capital increases include expansion and replacement of collection systems, undertaken mostly by Surface Water, in coordination with the Streets Initiative.

The Environmental Services expenditure budget also includes other overhead costs such as Fixed Costs and Maintenance and Operations. Fixed Costs include fleet maintenance and repair, insurance, and rent. Fleet Services costs have decreased as the Solid Waste utility operates a newer fleet of fuel efficient vehicles. Maintenance and Operations expenditures are those that support the Department's function, such as supplies, equipment, and professional services. The Environmental Services utilities also pay a Gross Earnings Tax that is shown in expenditures as a transfer out.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's	
Office of Environmental Policy & Sustainability	Office of Environmental Policy & Sustainability	6,278,925	14.5	
Solid Waste	Solid Waste Revenues & Taxes	40,774,568	-	
	Solid Waste Residential Collection	23,007,737	60.8	
	Solid Waste Garbage Disposal & Transport	21,993,419	13.0	
	Solid Waste Recovery & Transfer Center	16,785,838	51.5	
	Solid Waste Administration	11,756,639	31.3	
	Solid Waste External Admin Support	11,599,762	-	
	Solid Waste Commercial Collection	9,671,002	28.3	
	Solid Waste Construction	8,244,991	-	
	Solid Waste Community Clean Up	4,376,286	1.3	
	Solid Waste Environmental Programs	1,402,082	1.0	
	Solid Waste Science & Engineering	945,595	3.6	
	Solid Waste Community Relations	542,494	-	
	Surface Water	Surface Water Construction	45,883,807	-
		Surface Water Debt Service	14,003,000	-
Surface Water External Admin Support		9,250,164	-	
Surface Water Water Quality (S&E)		8,215,255	20.6	
Surface Water Capital Project Planning & Delivery (S&E)		7,849,180	22.9	
Surface Water Transmission		7,604,246	19.0	
Surface Water Administration		4,109,044	3.9	
Surface Water Revenues & Taxes		4,068,322	-	
Surface Water Private Development (S&E)		2,643,968	1.0	
Surface Water Source Control		2,552,177	9.0	
Surface Water Open Space		1,874,961	1.5	
Surface Water Plant & Pump Station Maintenance		911,655	0.4	
Surface Water Community Relations		192,305	-	
Wastewater		Wastewater Construction	55,780,881	-
	Wasterwater Debt Service	27,638,000	-	
	Wastewater Plant & Pump Station Maintenance	20,819,912	51.6	
	Wastewater Plant Operations	20,533,027	34.0	
	Wastewater Capital Project Planning and Delivery (S&E)	16,380,908	48.7	
	Wastewater Transmission	15,241,345	40.0	
	Wastewater External Admin Support	14,253,050	-	
	Wastewater Revenues & Taxes	13,768,231	-	
	Wastewater Administration	8,981,628	21.8	
	Wastewater Treatment by Others	6,239,348	-	
	Wastewater Laboratory (S&E)	3,264,886	12.0	
	Wastewater Source Control	2,856,492	9.0	
	Wastewater TagroSoil Amendments	1,603,500	11.0	
	Wastewater Private Development (S&E)	1,266,651	1.0	
Wastewater Community Relations	383,324	-		
<b>Subtotal</b>		<b>475,548,606</b>	<b>512.8</b>	

## 2025 Goals and Performance Measures



### 1. GREENHOUSE GAS EMISSIONS

In order to support a sustainable community, Environmental Services will decrease greenhouse gas emissions 15% by 2025.



### 2. CUSTOMER SATISFACTION

In order to ensure service excellence, Environmental Services will develop a coordinated customer service process and work to continuously improve the culture of the Department to increase customer satisfaction with Environmental Service utilities 10% by 2025.



### 3. ASSET MANAGEMENT PLANS FOR STORMWATER AND WASTEWATER COLLECTION SYSTEMS

In order to improve the efficiency of operations and maintenance, Environmental Services will establish an asset management program utilizing data in decision making, performing cost-benefit analysis, and performing life-cycle cost financial management of all utility assets by 2025.

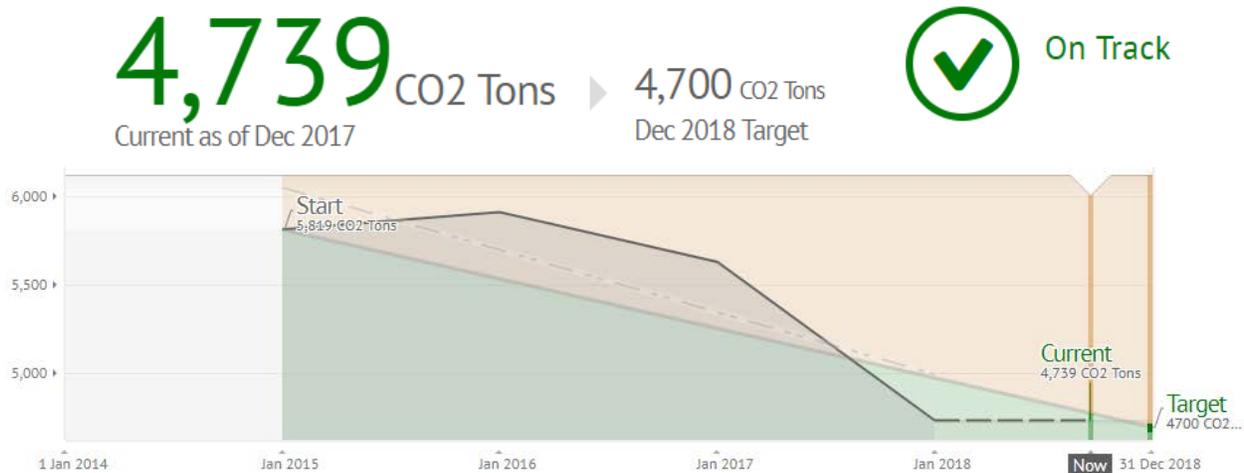
# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. GREENHOUSE GAS EMISSIONS FROM COLLECTION FLEET

### What is our goal?

In order to support a sustainable community, Environmental Services will decrease greenhouse gas emissions from collection fleet vehicles to 4,600 CO2 Tons, a 2% decrease, by 2020.

### Current Performance



### Why is it Important?

Climate change resulting from greenhouse gas emissions threatens life in Tacoma; current and expected impacts include warming temperatures, increased extreme weather events, higher temperatures, sea-level rise, and ocean acidification.

### What will we do?

Environmental Services will convert the Solid Waste Management diesel collection fleet to compressed natural gas (CNG) trucks to reduce carbon dioxide greenhouse gas emissions. CNG trucks produce less greenhouse gases and particulate emissions than comparable diesel powered trucks. Locating the CNG fueling station at the Recovery Transfer Center further reduces greenhouse gas emissions by eliminating the need to drive to a fueling location.

### New Metrics for 2019-2020

#### CNG Collection Vehicles

Increase the number of CNG collection vehicles to 49% of the collection Fleet by 2020.

## 2. CUSTOMER SATISFACTION

### What is our goal?

In order to ensure service excellence, Environmental Services will develop a coordinated customer service process and work to continuously improve the culture of the Department to increase customer satisfaction with Environmental Services utilities by 4% over the 2016-17 baseline by 2020.

### Current Performance

Environmental Service Division Customer Satisfaction Rating	2016-2017 Actual	2019-20 Target
Solid Waste	82%	86%
Sewer	78%	82%

### Why is it Important?

Environmental Services customers rate the Department's services as fair to good. The goal is for customers to rate utility services as excellent. Improving the customer experience will require quality control of services as well as quality control of contact with customers. Improving services and interactions with customers will provide the community with a cleaner environment (cleaner water, a cleaner city, better management of the waste products of urban living) while ensuring that customers are treated with courtesy and respect and made aware of the benefits the Environmental Services utilities provide.

### What will we do?

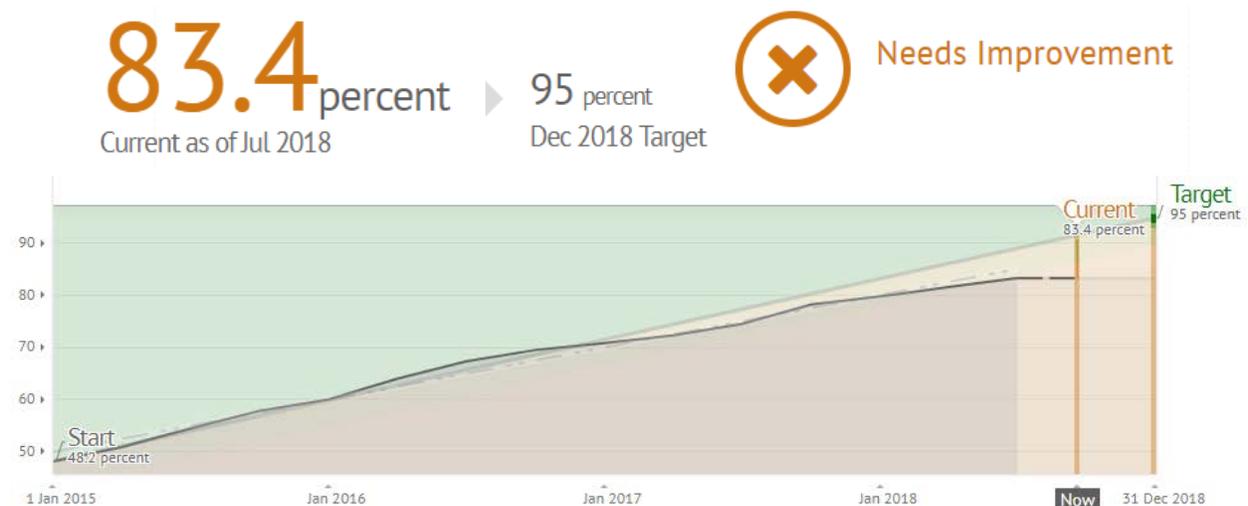
Environmental Services will strengthen and maintain service quality control mechanisms. A baseline customer survey was conducted in 2016-17 to determine areas that need improvement, develop a coordinated customer service process, and work to continuously improve the culture of the department to increase customer satisfaction with Environmental Services utilities. Staff will conduct the first follow-up survey in December of 2018. Results from the 2018 survey will be compared to the baseline date to assess improvement in customer service and to identify opportunities for further improvement. An additional customer satisfaction survey will be scheduled for 2020.

### 3. ASSET MANAGEMENT PLANS FOR STORMWATER AND WASTEWATER COLLECTION SYSTEMS

#### What is our goal?

In order to plan for replacement of sewer pipes, Environmental Services will perform a condition assessment (video inspection) on 92% of all stormwater sewer pipes and sanitary sewer pipes, a 9% increase, by 2020.

#### Current Performance



#### Why is it Important?

Lack of condition assessments (video inspections) information hinders the ability to plan for the replacement of the sewer collection systems. The ability to accurately plan for the replacement of the sewer pipes will reduce the number of emergency replacements, service interruptions, and sanitary sewer overflows due to failure of the pipes.

#### What will we do?

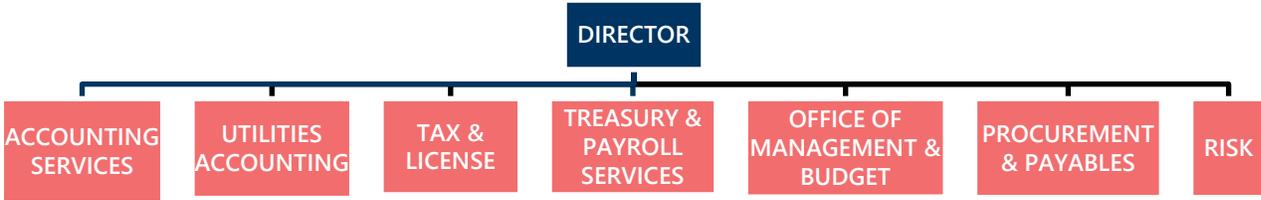
Environmental Services will prioritize maintenance activities related to video inspection of stormwater and sanitary sewer pipes, as well as contract out video inspection services as required.

# FINANCE

## MISSION

To provide high-quality, innovative, and cost-effective municipal services to residents, businesses, taxpayers, and ratepayers by providing financial expertise, cost-effective financial management, accountability, and transparency.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### ACCOUNTING SERVICES

This office provides accounting services, financial analysis, planning, reporting, compliance, and grant financial management for the City.

### UTILITIES ACCOUNTING

This office is responsible for providing accounting and fund management services, maintaining the general and cost ledgers, and preparing financial statements for the various divisions of Tacoma Public Utilities.

### TAX & LICENSE

This office is responsible for registering and licensing businesses in Tacoma; collecting annual business and regulatory license fees; collecting City Business & Occupation taxes; admissions, utility and gambling taxes; and the administration and collection of pet licenses.

### TREASURY & PAYROLL SERVICES

This office manages the City’s payroll services, cash resources, investments, outstanding debt, billing, collection, and other related financial services that support all departments within the City while providing transparency and accountability to residents, businesses, taxpayers, and ratepayers.

### OFFICE OF MANAGEMENT & BUDGET

This office is responsible for developing and managing the City’s budget, providing fiscal planning and analysis, while also helping the City’s various departments facilitate improvements for more efficient and effective business processes. It supports the City in meeting the needs of current and future residents in a fiscally sustainable way.

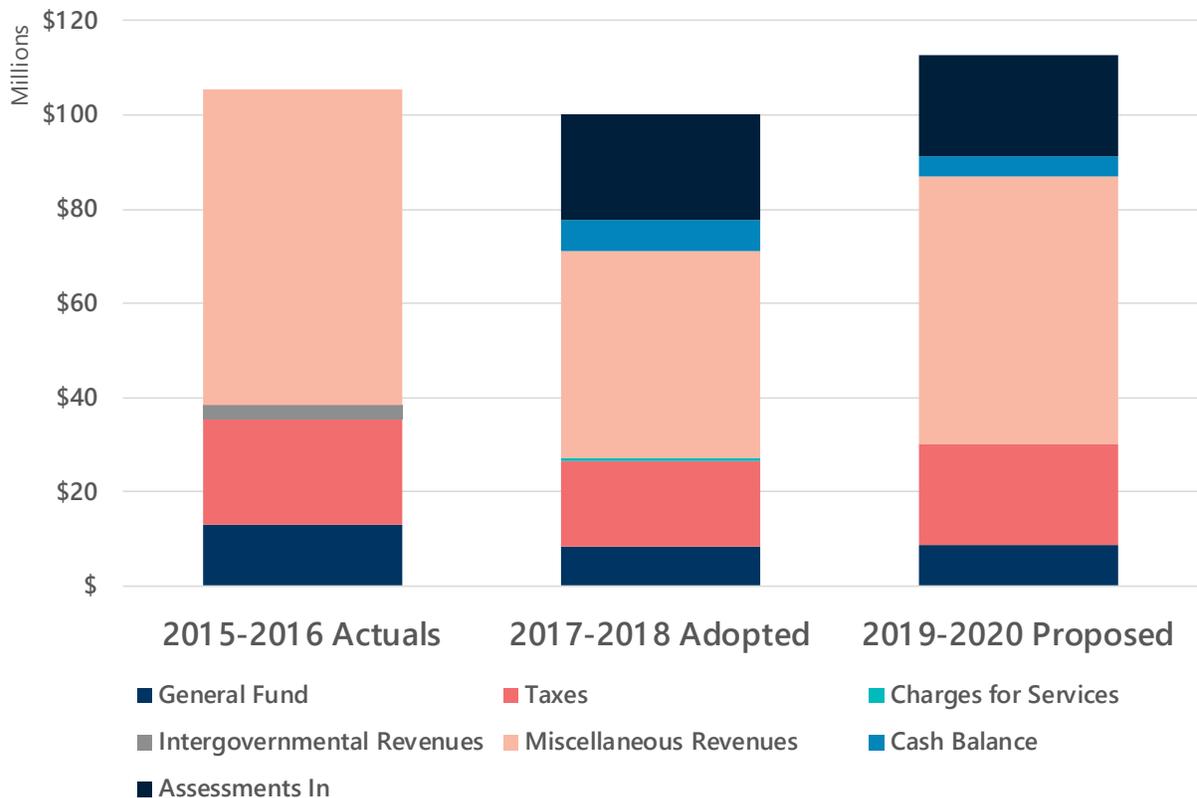
### PROCUREMENT & PAYABLES

This office works in partnership with City departments and the business community to provide timely, effective, and legal procurement of and payment for goods and services.

## **RISK**

This office manages the self-insurance program, procures insurance for City vehicles, employees, buildings, and watercrafts. It also pursues recovery for the loss of or damage to City-owned property, manages risk in collaboration with City departments and recommends strategies to reduce liability exposure.

## FINANCE FUNDING BY CATEGORY

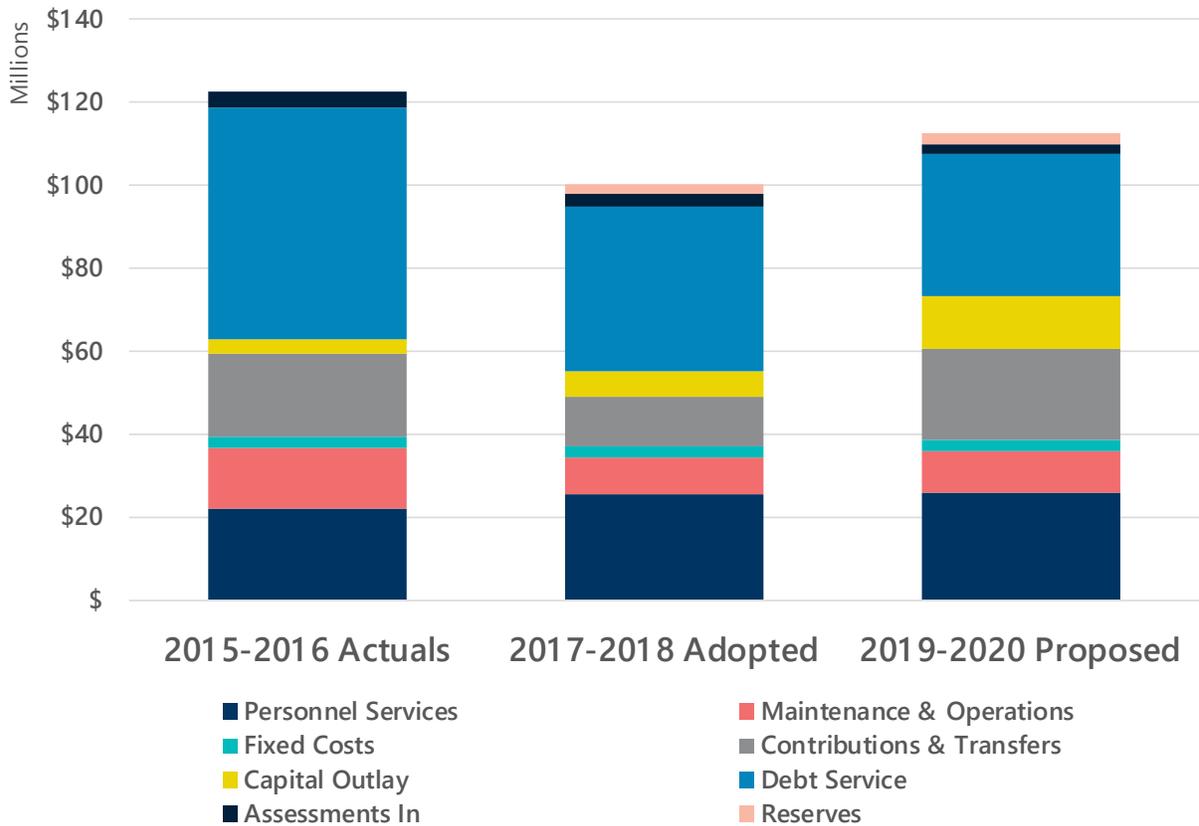


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	12,856,800	8,266,400	8,806,909
Taxes	22,610,978	18,422,500	21,440,751
Charges for Services	6,630	370,000	
Intergovernmental Revenues	2,967,745		
Miscellaneous Revenues	67,016,306	43,871,519	56,808,681
Cash Balance		6,690,846	4,014,647
Assessments In		22,553,433	21,632,079
<b>Grand Total</b>	<b>105,458,459</b>	<b>100,174,699</b>	<b>112,703,067</b>

## FUNDING SUMMARY

The Finance Department has seven divisions. Most divisions provide services to other City departments, such as payroll, treasury, purchasing, accounts payable, and accounting. These services are funded primarily through payments from other City departments (called assessments). The Finance Department's Tax & License Division provides a direct service to the businesses and residents of the City of Tacoma and its cost for operations are paid out of the General Fund (\$8.8 million). Cash balance is the targeted use of reserves to fund specific portions of the Department's operations, typically to pay for initiatives that were not completed prior to the end of the previous biennium.

## FINANCE EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	22,196,358	25,388,369	26,052,511
Maintenance & Operations	14,659,314	9,195,275	9,765,972
Fixed Costs	2,686,313	2,489,375	2,965,543
Contributions & Transfers	19,803,873	12,145,000	21,757,634
Capital Outlay	3,547,383	5,823,572	12,700,966
Debt Service	55,889,001	39,868,527	34,168,457
Assessments In	4,005,457	3,210,481	2,328,315
Assessments Out	(14,339,644)	(76,195)	
Reserves		2,130,295	2,963,670
<b>Grand Total</b>	<b>108,448,056</b>	<b>100,174,699</b>	<b>112,703,067</b>
Full Time Equivalents	94.1	107.4	107.0

## EXPENDITURE SUMMARY

In 2019-2020, Personnel Services increased due to restructuring of the Tax & License compliance officers and Risk Management to the Finance Department from other Departments. A portion of this increased cost is off-set by the elimination of vacant positions. Maintenance & Operations are expenditures used to support the department and its staff such as training, supplies and professional services. These costs remain relatively stable over time.

The Department's fixed costs consist of telecom services, liability insurance, and rent for the space occupied by the various Finance divisions in the Municipal building and Tacoma Public Utilities building. Contributions and Transfers are projected to increase primarily due to higher Real Estate Excise Taxes.

The 2019-2020 Proposed Budget includes an increase in planned General Government capital projects of \$12 million such as municipal tenant improvements, library facility repairs and rehabilitation, security improvements at the Greater Tacoma Convention Center and Tacoma Dome, and a Fire Facility Master Planning effort.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Accounting Services	Accounting Services	5,295,711	20.6
	Annual Audit and CAFR Preparation	1,320,210	3.5
	Capital Asset Management	756,824	3.1
	Grant Administration and Management	564,436	1.7
	Annual Audit and Statement Preparation	488,916	2.0
	Interim Financial Reporting	146,027	0.5
Administration - Finance	Finance Administration	604,948	1.0
	Strategic Planning	453,230	0.8
	Labor Relations/H.R Strategic Planning	271,019	0.9
	Budget Management	110,948	0.2
	Website/Social Media Management	21,854	0.1
	Public Records Requests	16,506	0.1
Office of Management & Budget	Operational Budget Development	1,786,010	6.2
	Capital Budget	219,516	0.8
	Labor Analysis and Planning	91,089	0.3
	Performance Management and Strategy	82,053	0.3
	Community Engagement	52,233	-
Payroll	Payroll Processing	912,282	3.6
	Tax Returns (W2's, 1099's)	124,393	0.5
	Personnel Training/Dev./Problem Res.	123,793	0.4
Purchasing	Procurement Services	3,044,950	12.1
	Ariba Management	1,316,534	4.8
	Accounts Payable	1,085,487	4.6
	Purchasing Card Administration	606,365	2.5
	Procurement Administration	326,328	1.1
	Public Records Requests	118,845	0.5
Risk	Third Party Liability	6,111,206	-
	Self Insurance	3,727,394	-
	Subrogation	285,055	1.3
	Risk	257,073	0.7
Tax & License	B&O Tax Auditing	2,830,496	7.7
	Customer Service Business Tax & Licens	2,751,007	7.1
	Compliance - Tax & License	1,986,380	6.6
	Employment Standards	588,333	2.1
	Customer Service - Animal Licensing	254,050	0.7
	Customer Service - Regulatory Licensing	220,519	0.8
	Electronic Content Management System	168,821	0.6
	Public Records Requests	7,303	0.0
Treasury	Accounts Receivable	651,565	2.5
	Treasury Administration	505,942	1.2
	Bank and Account Reconciliations	393,517	1.3
	Commerical/Merchant Services	387,588	1.2
	Debt Management	374,390	1.0
	Investment Management	117,198	0.3
	Public Records Requests	25,924	0.1
<b>Subtotal</b>		<b>41,584,271</b>	<b>107.0</b>

<b>Division</b>	<b>Program</b>	<b>2019-2020 Proposed Budget</b>	<b>FTE's</b>
Bonds	LTDGO 1997 A&B	8,478,340	-
	2010 UTGO	5,440,750	-
	2010D LTGO Bonds	5,233,616	-
	2017 LTGO Bonds	3,462,974	-
	2009 LTGO Bonds A	2,305,455	-
	2010C LTGO Bonds	2,175,309	-
	2010E LTGO Bonds	1,444,525	-
	PWTF Loan 04-691-068	1,172,259	-
	2010B LTGO Bonds	593,482	-
	2009 LTGO Bonds C	460,188	-
	2009 LTGO Bonds B	423,632	-
	2010 Bond D	307,966	-
	Capital	General Government Capital Projects	12,997,634
Real Estate Excise Tax 2		8,948,334	-
Real Estate Excise Tax 1		8,448,334	-
General Fund Capital Project Support		8,226,000	-
Local Revitalization		1,000,000	-
<b>Subtotal</b>		<b>71,118,797</b>	<b>-</b>
<b>Grand Total</b>		<b>112,703,067</b>	<b>107.0</b>

# 2025 GOALS AND PERFORMANCE MEASURES



## 1. FISCAL HEALTH AND SUSTAINABILITY

In order to maintain the financial health and create fiscal sustainability so that the City can meet the current and future needs of the community, the Finance Department will enforce financial policies and work to reduce cost drivers to ensure that the growth in ongoing expenditures does not outpace the growth in ongoing revenues through 2025.



## 2. EFFICIENT PURCHASING OPERATIONS

In order to improve financial operations, the Finance Department will apply continuous improvement techniques to improve financial operations and processes and review, refine, and/or modify purchasing operations by 2025.



## 3. FINANCIAL MATERIALS

In order to improve the readability of financial materials to increase financial transparency, the Finance Department will create more appealing, visual, and readable financial documents by 2025.



## 4. TAX & LICENSE – ONLINE REGISTRATION

In order to improve financial operations, the Finance Department will apply continuous improvement techniques to improve financial operations and processes and review, refine, and/or modify Tax & License operations by 2025.

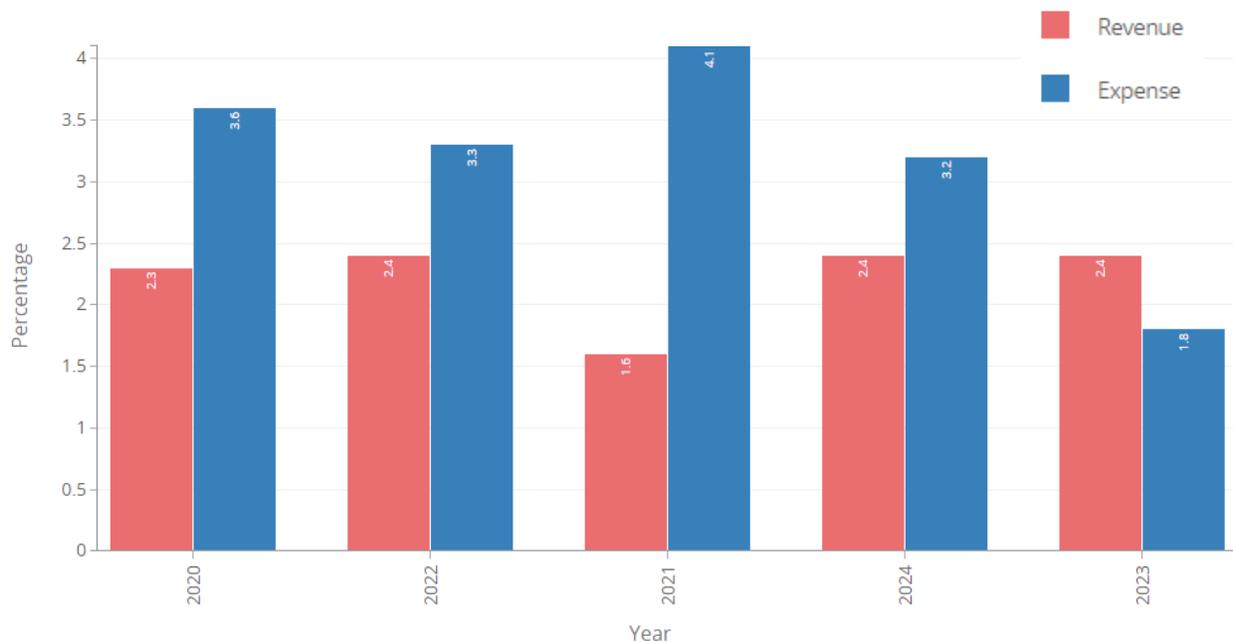
# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. FISCAL HEALTH AND SUSTAINABILITY

### What is our goal?

In order to maintain the financial health and create fiscal sustainability so that the City can meet the current and future needs of the community, the Finance department will enforce financial policies and work to reduce cost drivers to ensure that the growth in ongoing expenditures does not outpace the growth in ongoing revenues.

### Current Performance



### Why is it Important?

During the Great Recession, the City struggled to manage its expenditure growth. The City is limited in its ability to raise tax rates or generate new revenue. Therefore, the City has and continues to face a structural deficit when ongoing revenues are unable to cover ongoing expenditures. The community trusts the City to manage its financial resources wisely and sustainably to ensure that current service levels can be maintained and expanded if needed. Failure to follow these practices could lead to long-term instability and create financial emergencies that reduce service levels and the needs of the community.

### What will we do?

The Finance department will examine and plan for ongoing cost drivers, follow adopted and proscribed financial policy, provide transparent monthly financial reporting, maintain or increase the City's bond ratings, avoid audit findings, and regularly monitor reserve levels and debt capacities.

## Current Performance

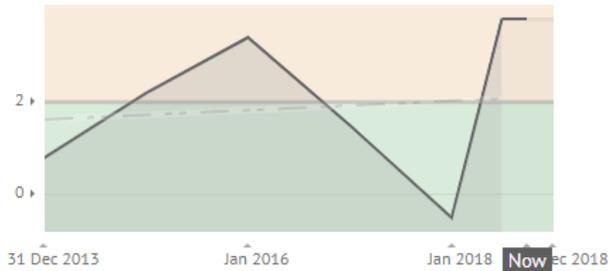
### General Fund Revenues as a Percentage of Projection

Maintain the variance (difference between General Fund revenue projection and actuals) between 0% and 2% through 2020. A positive variance means the revenues are above the budgeted projection.

3.8  
percent

[Explore the data >](#)

This goal is measured by tracking projected General Fund revenues as a percent of budget verses actual.



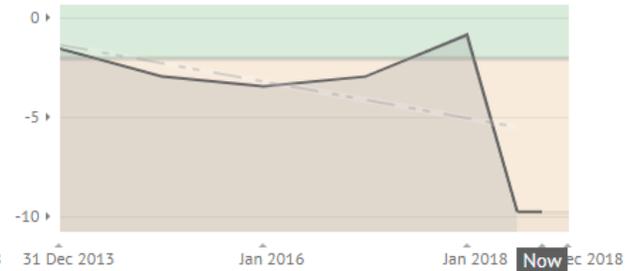
### General Fund Expenditures as a Percentage of Projection

Maintain the variance (difference between General Fund expenditure projection and actuals) between 0% and -2% by 2020. A negative variance means that expenditures are under budgeted projection.

-9.7  
percent

[Explore the data >](#)

This goal is measured by tracking projected General Fund expense as a percent of budget verses actual.

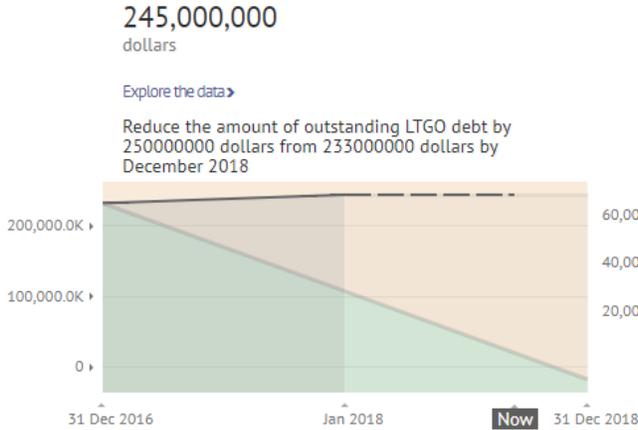


## City Bond Ratings

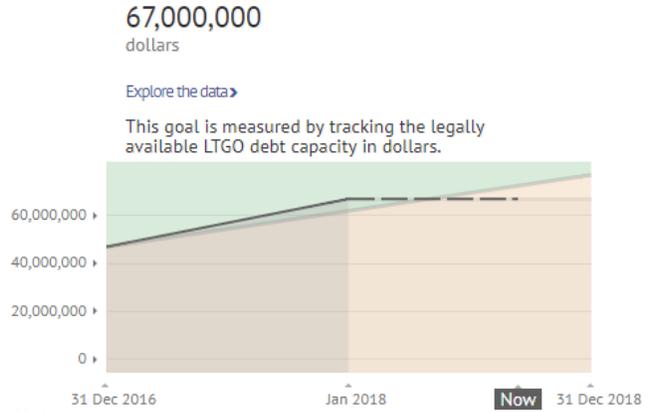
Maintain the City's bond ratings through 2020.

City Bond Ratings	2015 Actual	2016 Actual	2017 Actual	2018 YTD Actual	2019 Target	2020 Target
Fitch	A+	A+	AA	AA	AA	AA
Moody's	Aa3	Aa3	Aa3	Aa3	Aa2	Aa2
Standard & Poor's	AA	AA	AA	AA	AA	AA
Audit Findings	0	0	0		0	0

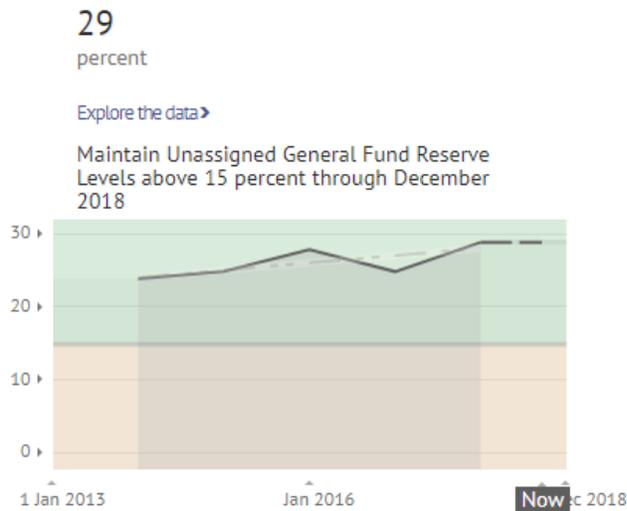
**Amount of Outstanding LTGO Debt**  
 Measure the amount of outstanding LTGO debt through 2020.



**Legally Available LTGO Capacity**  
 Increase the legally available LTGO debt capacity to \$156 million by 2020.



**Unassigned General Fund Reserve Levels**  
 Maintain General Fund reserve levels above 15% of total expense through 2020.

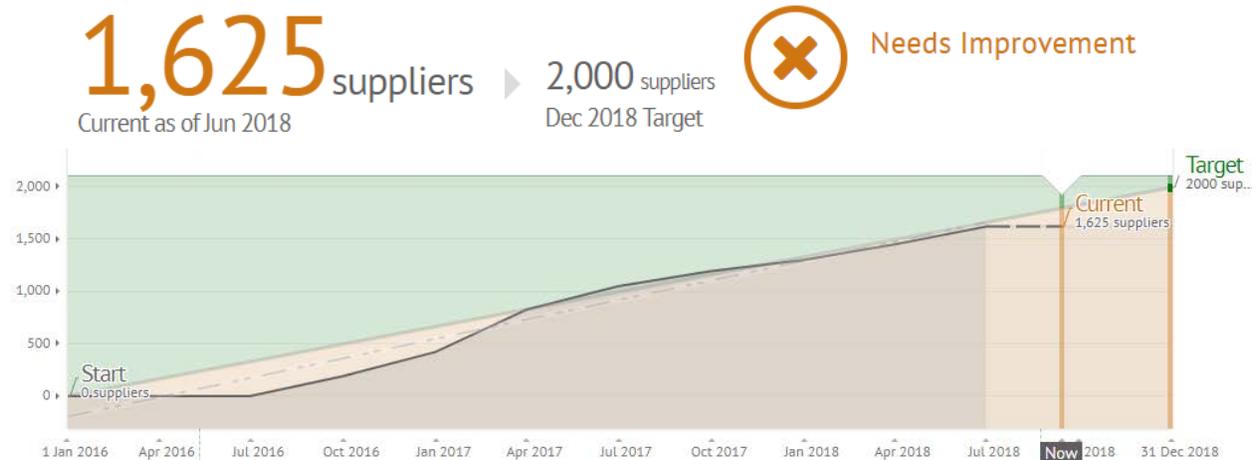


## 2. EFFICIENT PURCHASING OPERATIONS

### What is our goal?

In order to improve financial operations, the Procurement & Payment Division will focus on modernizing major processes by increasing the number of transacting suppliers enabled in Ariba (the City's procurement software) to 600 suppliers, a 56% increase, by 2020. This revised measurement includes current suppliers only and will exclude inactive suppliers in Ariba.

### Current Performance



### Why is it Important?

Many of the City's financial processes are old, inefficient, manual, and paper-based, which causes them to be slow and prone to errors. Improving these processes will increase access to critical information, improve processing times, and reduce the number of manual errors and rework, while increasing overall organizational throughput.

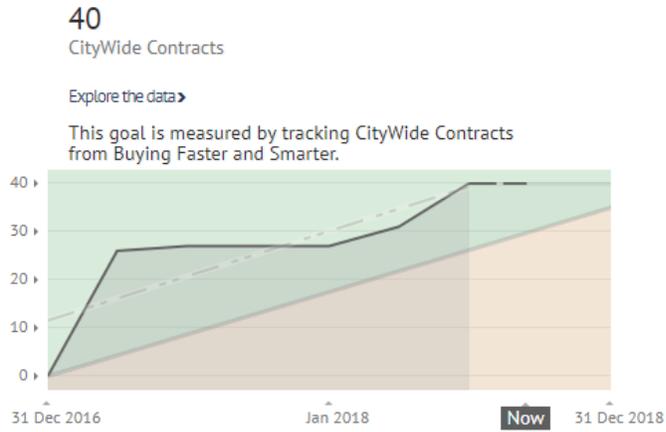
### What will we do?

During the 2017-2018 biennium, the Finance department began implementing new purchasing software (SAP Ariba). The Department will continue to build new citywide contracts, making it easier and cheaper for departments to make purchases to support its operations..

## Current Performance

### Citywide Contracts

Increase active Citywide contracts to 60, a 33% increase, by 2020.



### 3. FINANCIAL MATERIALS

#### What is our goal?

In order to improve the readability of financial materials to increase financial transparency, the Finance department will create a more appealing, visual, and readable document based on the information found in the Comprehensive Annual Financial Report (CAFR) by 2020. Additionally, the department will decrease the number of days it takes to produce the CAFR by 18 days, a 13% reduction, by 2020.

#### Current Performance



#### Why is it Important?

The CAFR and other financial documents have a wealth of information that is not easily accessible to citizens. Improving the readability and accessibility of these reports will increase citizen understanding of the City's financial operations and build trust in its financial management.

#### What will we do?

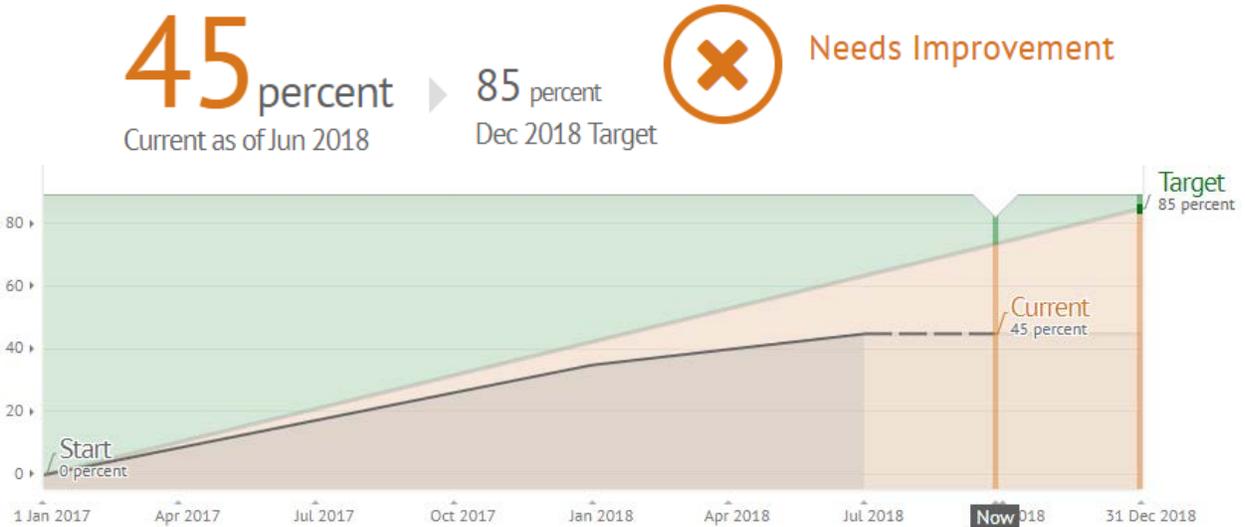
In order to increase public consumption of the CAFR, the Department will make the documents publicly available, create a fun and visual CAFR document, and explore additions to the document such as "Top 10 Things you Should Know about Tacoma."

## 4. TAX & LICENSE – ON-LINE REGISTRATION

### What is our goal?

In order to improve financial operations, the Department will focus on modernizing major processes in Tax & License by increasing on-line registration of new business license applications to 85% of total registrations received, a 40% increase, by 2020.

### Current Performance



### Why is it Important?

Many of the City's Tax & License processes are old, inefficient, manual, and paper-based, which causes them to be slow and prone to errors. Improving these processes will increase access to critical information, improve processing times, and reduce the number of manual errors and rework, while increasing overall organizational throughput.

### What will we do?

In 2017, 35% of businesses registered online and estimate that 45% will file online in 2018. During the 2019-2020 biennium, the Finance department will encourage citizens to register for new business licenses online.

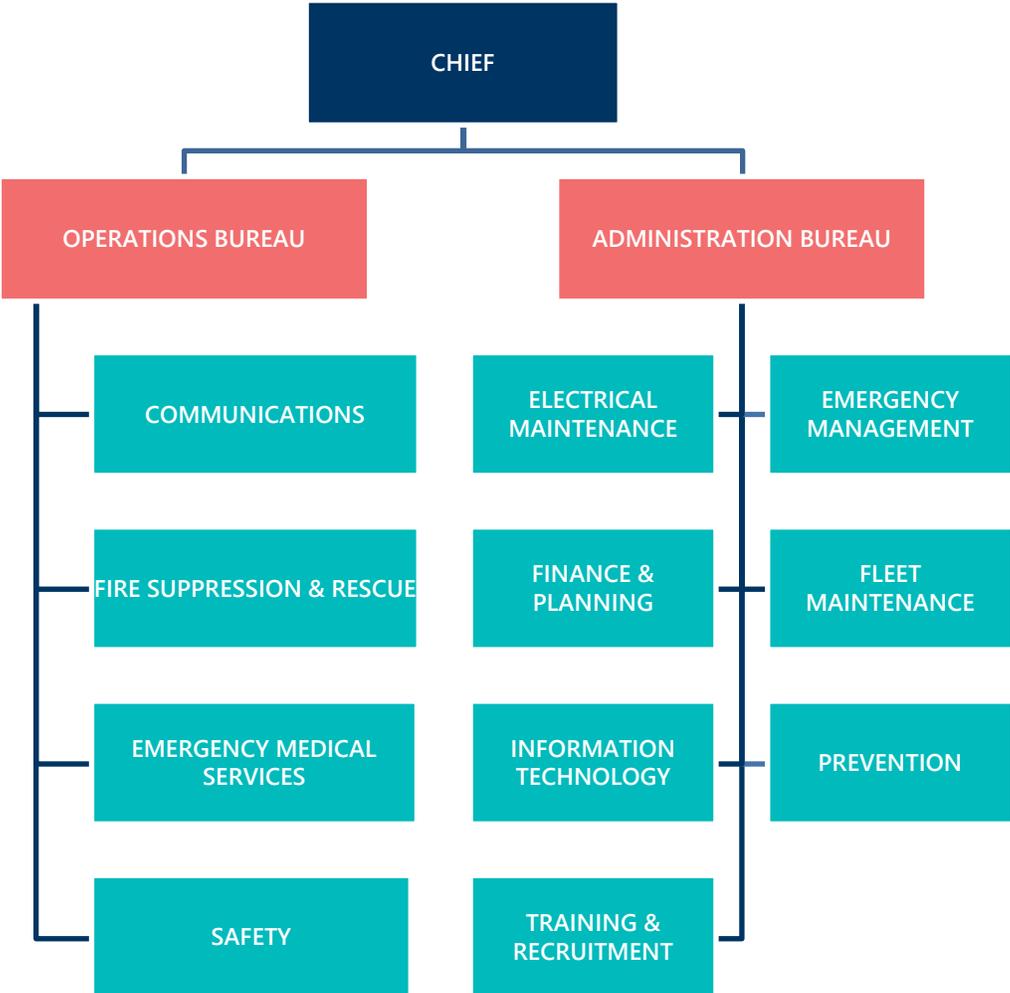


# FIRE

## MISSION

Protect people, property, and the environment.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Tacoma Fire Department offers vital services to the residents of Tacoma, Pierce County Fire District 10 (PCFD 10), Fife, and Fircrest.

### 911 DISPATCH & EMERGENCY SERVICES

The Tacoma Fire Department operates a 911 call center, providing initial dispatch and emergency incident communications for the Tacoma Fire Department and its service area, the City of Ruston, and American Medical Response private ambulance. The center is staffed with uniformed firefighters, all certified as emergency medical technicians, and emergency medical dispatchers.

## **FIRE SUPPRESSION, SPECIAL OPERATIONS & EMERGENCY MEDICAL SERVICES (EMS)**

Firefighters assigned to engine, medic, and ladder companies serve as first-responders to all emergency incidents, including structure, vehicle, and brush fires. There are special teams that respond to technical rescue, hazardous material, and marine incidents. They also respond to all emergency medical incidents and initiate medical treatment and patient rescue before paramedics arrive. They conduct basic fire safety inspections for more than 5,000 residential, commercial, and industrial buildings annually. Paramedics provide advanced life support treatment and patient transport to an emergency medical facility.

## **EMERGENCY MANAGEMENT**

The Emergency Management Program oversees the City's efforts to prepare for, mitigate against, respond to, and recover from disasters or major emergencies affecting the community. Emergency Management staff coordinates departmental efforts citywide to ensure continued governmental operations during disasters and provides education and training to residents and City employees on disaster preparedness. Additionally, this group interfaces with external organizations, including state and federal agencies, to provide a coordinated response and obtain additional resources when necessary.

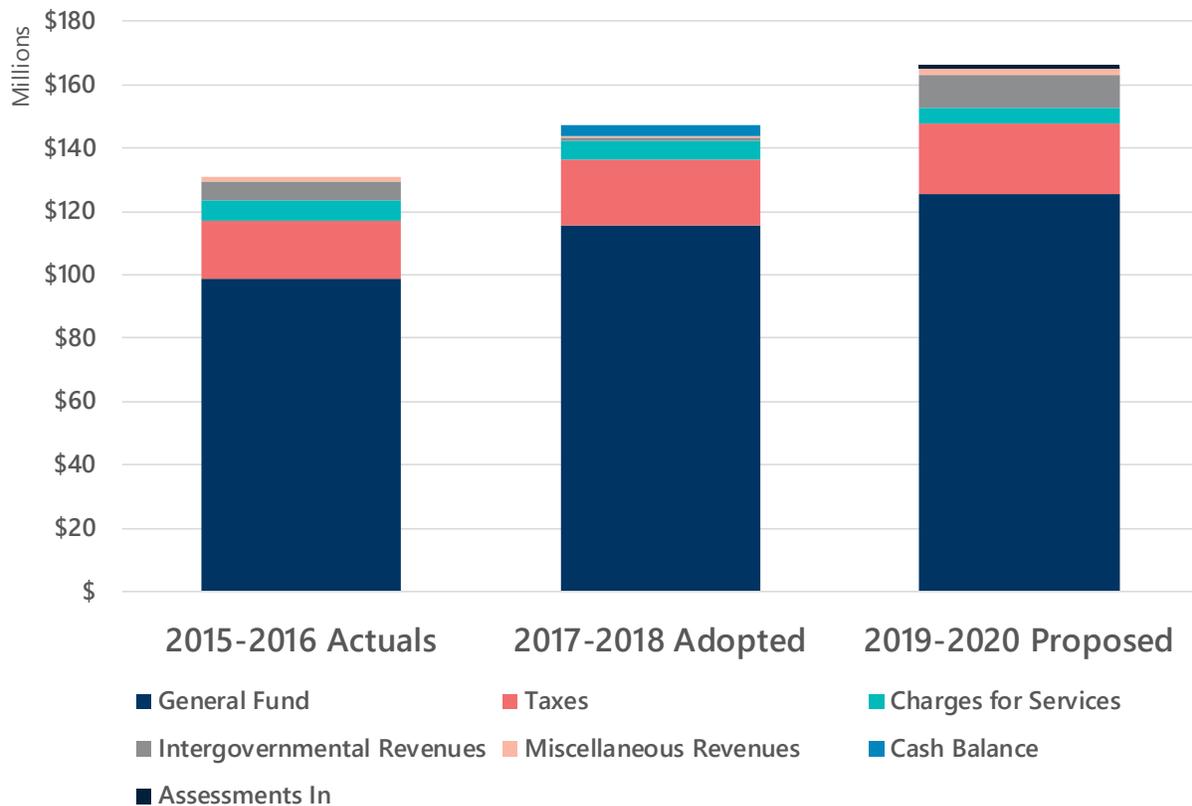
## **FIRE PREVENTION**

Fire Prevention staff conduct technical inspections required for hazardous and high-occupancy buildings, such as hospitals and multi-family apartment buildings. Personnel within this division also investigate fires, issue permits for fire protection systems, and review new construction plans for adherence to fire safety codes.

## **FIRE ADMINISTRATION**

Fire Administration handles the general administration and management of Tacoma Fire Department resources and supports Fire Department operations. Divisions within Fire Administration include administrative support, electrical maintenance, EMS prevention and outreach, facility maintenance and supplies, finance and budget, fire apparatus and vehicle maintenance, grants management, harbor code enforcement, human resources, information systems and technology, public relations, training and education, and volunteer services.

## FIRE FUNDING BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	98,810,839	115,386,892	125,216,956
Taxes	18,435,302	21,004,881	22,543,500
Charges for Services	6,025,662	5,991,505	4,939,000
Intergovernmental Revenues	6,195,638	910,124	10,329,308
Miscellaneous Revenues	1,376,543	377,100	1,900,011
Cash Balance		3,446,884	249,506
Assessments In			755,321
<b>Grand Total</b>	<b>130,843,984</b>	<b>147,117,386</b>	<b>165,933,601</b>

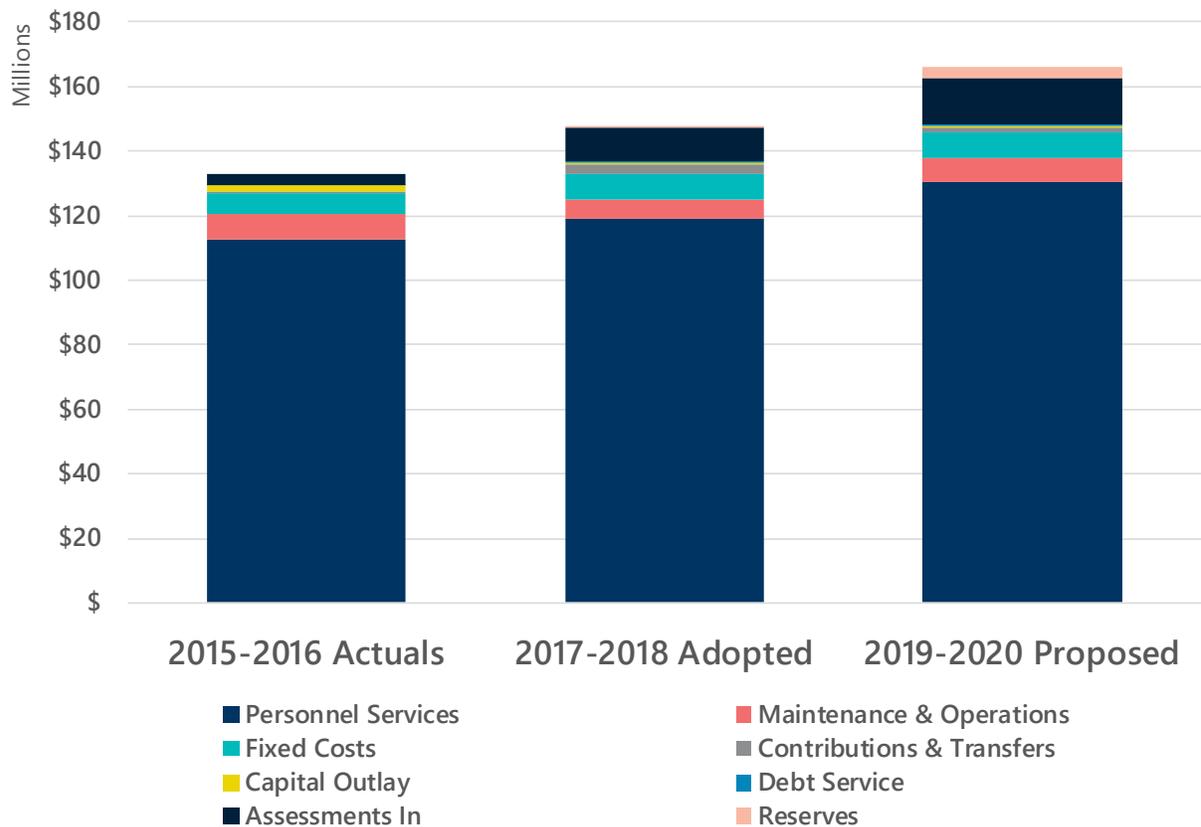
## FUNDING SUMMARY

While the Tacoma Fire Department is primarily funded by the General Fund, it generates revenue. These revenues come from \$9.3 million in protection service contracts with Fircrest and PCFD 10, \$2.7 million from prevention permits and fire code inspection fees, and \$515,000 in sales tax share from SouthSound911 to support the communications and dispatch functions. The 2019-2020 Proposed Budget includes fines for Fire False Alarm (\$489,000) and Non-Emergent Lift Assist (\$509,000) that are being proposed to recover costs and charge private companies for utilizing public emergency resources and taking resources out of service for non-emergent calls. A fee for Commercial Fire Protection Systems Compliance (\$333,000), a charge to owners of these systems to ensure they are in compliance with required testing, maintenance, and necessary repairs, are also being proposed. Taxes are an EMS levy on Tacoma properties that partly fund the emergency medical services program. Charges for Services are comprised of \$3.6 million for emergency transport fees, which have been decreasing over the last few years, and \$887,000 from the private ambulance transport contract.

Intergovernmental Revenues include federal and state grants and revenue share programs; the largest increases for 2019-2020 includes the Staffing for Adequate Fire and Emergency Response (SAFER) Grant, the Port Security Grant Program (PSGP), and the GEMT program that provides supplemental cost recovery for Medicaid transport in addition to the transport rate charged.

Miscellaneous Revenues increase are due to the City's \$1.6 million required match for the SAFER grant being provided to the grant fund. Approximately 1% of the Department is supported using special revenue cash reserves. Finally, Assessments In, reflect that the Department began assessing the cost of the Citywide Emergency Management program to other City departments in 2019-2020.

## FIRE EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	112,682,406	118,834,430	130,392,822
Maintenance & Operations	7,693,071	5,983,480	7,265,456
Fixed Costs	6,746,093	7,934,769	8,164,799
Contributions & Transfers	535,391	3,329,700	1,200,000
Capital Outlay	1,678,525	338,600	696,659
Debt Service	282,492	296,668	296,668
Assessments In	3,442,123	10,316,039	14,609,285
Reserves		83,700	3,606,833
<b>Grand Total</b>	<b>133,060,102</b>	<b>147,117,386</b>	<b>165,933,601</b>
Full Time Equivalents	388.2	400.3	419.0

## EXPENDITURE SUMMARY

Personnel Services, including wages and benefits for 419 Full Time Equivalents (FTEs), comprises more than 79% of expenditures. In the 2017-2018 Adopted Budget, the Department added 13 positions for enhanced response and community support. Midway through the 2017-2018 biennium, another 13 positions were added to deploy a fire engine in the Tideflats – with a federal SAFER grant providing much of the funding to cover these hires for their first three years of employment – and provide analytical services. In the 2019-2020 Proposed Budget, five positions have been added to enhance Emergency Management, Training, Commercial Fire Protection Systems compliance, and support the Ground Emergency Medical Transport (GEMT) and Fire Code Inspection programs.

Maintenance & Operations include a range from medical & safety equipment to communications and fire station utility costs. The 2019-2020 Proposed Budget for Maintenance & Operations is projected to increase based on planned external contracts to support new initiatives (consultant and audit expenses for GEMT and implementation of a new Fire Code Inspection software) and training & professional development, most of which is from funding through the Port Security Grant Program.

Fixed Costs are expenditures that are managed at the City level rather than the departmental level, such as rent and insurance costs. Fixed Costs also consist of the Departments' fleet maintenance expenses. Contributions & Transfers included one-time dollars in 2017-2018 for fleet replacements (replacement of three fire engines, one fire ladder truck, and one heavy-duty technical rescue vehicle) and a transfer from the TFD Special Revenue Fund to the General Fund. In 2019-2020, the contribution for fleet replacements will fund the replacement of two fire engines.

Debt Service is for the payment of an inter-fund loan for the renovation of fireboat Commencement. Capital Outlay includes replacement of extrication & rescue equipment in 2019-2020 and continuing to enhance the capabilities of our hazardous materials team with new equipment and detectors. Assessments In are internal service charges from City departments such as Human Resources, Finance, Information Technology, and the City Attorney's Office. Increases between 2017-2018 and 2019-2020 are due to methodology changes for how the City charges for Finance, Information Technology, and City Attorney's Office services. Additionally, expenses for Finance, Human Resources, and Information Technology increased over the previous biennium. Reserves represent surplus budgeted revenue from GEMT that will replenish the fund balance of the EMS Fund.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Communications	911 Dispatch and Communications - GF	4,664,753	11.4
	911 Dispatch and Communications - EMS	1,915,455	5.3
	Comm & Electrical Equip Maintenance	1,650,637	4.3
	E911 Revenue Share	576,000	-
Emergency Management	Emergency Management	472,908	0.9
	Emergency Preparedness	282,413	1.0
	Emergency Management Planning	230,293	1.0
	Citizen Emergency Response Team	43,865	0.1
Fire Administration	TFD Administration - GF	3,429,441	5.8
	Projects and Support	2,280,110	5.3
	Fleet Maintenance and Management	1,822,209	7.9
	Building Ground Maintenance	1,218,501	0.7
	TFD Administration - EMS	1,087,353	2.2
	Patient Billing/Collections/Records	1,019,795	2.8
	Financial Management and Reporting	930,099	3.5
	Data Analysis and Performance Management	713,782	2.0
	Equipment Reserve	496,800	-
	Capital Reserve	150,000	-
	Public Disclosure Request Support	136,444	0.5
	Fleet Warehousing	66,124	-
	Fire Prevention	Building Inspections	1,923,174
Fire Prevention		966,057	1.7
Fire Investigations		745,469	1.9
Permit Plan Review and Code Inspections		544,509	1.4
Operations	Fire Suppression and Readiness	102,272,055	279.7
	ALS Medical Response/Patient Care/Trans	26,497,141	54.0
	Local and Federal Grants	2,831,941	8.0
	Fire Safety Planning	2,627,035	6.3
	Haz Mat Response and Containment	1,007,429	-
	Fireboat Response and Rescue	5,117	-
Public Education	High Utilizer Outreach	752,150	2.0
	Public Education and Relations	13,735	-
Training	Training and Certifications	2,067,921	3.8
	Recruit Academy	492,887	0.4
<b>Grand Total</b>		<b>165,933,601</b>	<b>419.0</b>

## 10 YEAR GOALS "2025"



### 1. LOSS OF LIFE AND PROPERTY FROM FIRE

In order to increase public safety, the Tacoma Fire Department will provide community outreach education to eliminate the loss of life from fire and reduce the value of property loss 25% by 2025.



### 2. EMERGENCY MEDICAL SERVICE INCIDENTS

In order to improve the ability of firefighters to respond to true medical emergencies, the Tacoma Fire Department will reduce the number of EMS dispatches 15% by 2025.



### 3. TACOMA FIRE DEPARTMENT'S COMMISSIONED WORKFORCE DIVERSITY

In order to increase equity, the Tacoma Fire Department will employ recruitment strategies aimed to diversify the commissioned workforce of the Fire Department to reflect the (racial and gender) demographics of the community by 2025.



### 4. FALSE ALARMS

In order to improve the Department's response time to emergency incidents, the Tacoma Fire Department will reduce the number of false alarm incidents 25% by 2025.

# 2019-2020 GOALS & PERFORMANCE MEASURES

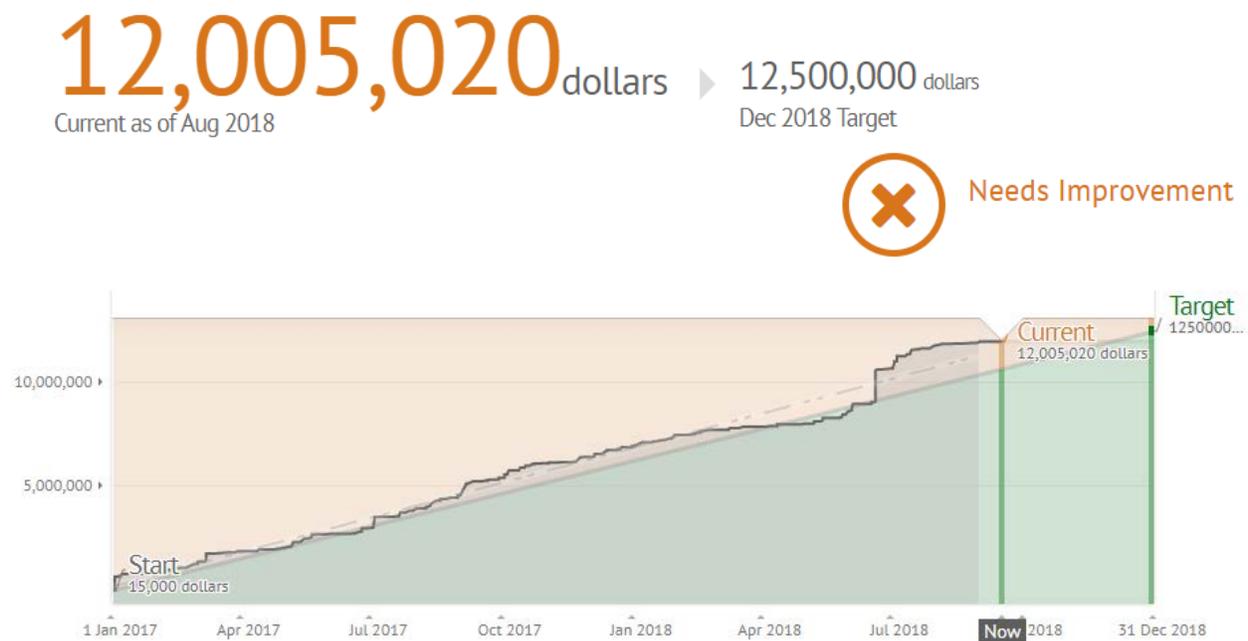
## 1. LOSS OF LIFE AND PROPERTY FROM FIRE

### What is our goal?

The Tacoma Fire Department will provide community outreach education to eliminate the loss of life from fire and reduce the number of structural fires by 29 fires, a 5% reduction, by 2020.

This is a change from how the department measures this impact by tracking the dollar value of structural fires.

### Current Performance



### Why is it Important?

The consequences of structure fires can be devastating to individuals and the community. Financial loss, injuries, and even death can occur as a result of these often preventable fires.

### What will we do?

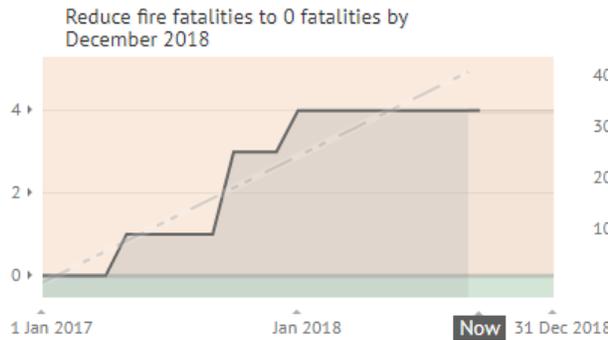
The Tacoma Fire Department will increase participation in education classes, conduct commercial building safety inspections, and strive to meet response time goals to fires to reduce the number and impacts of structure fires in our community.

## Current Performance

### Fire Fatalities

Eliminate fatalities due to fire by 2020.

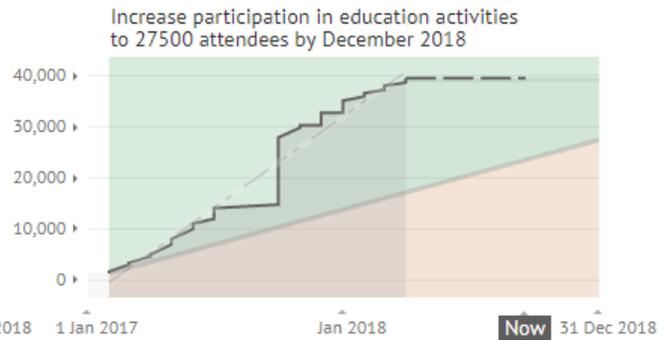
4  
fatalities



### Education Activities

Increase education events with 45,000 attendees, a 38% increase, by 2020.

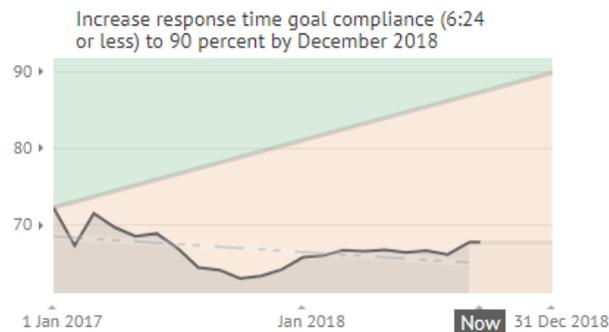
39,649  
attendees



### Response Time

Increase response time goal compliance (6:24 minutes or less) to 90%, by 2020.

67.88  
percent



## New Metric for 2019-2020

### Businesses Inspected

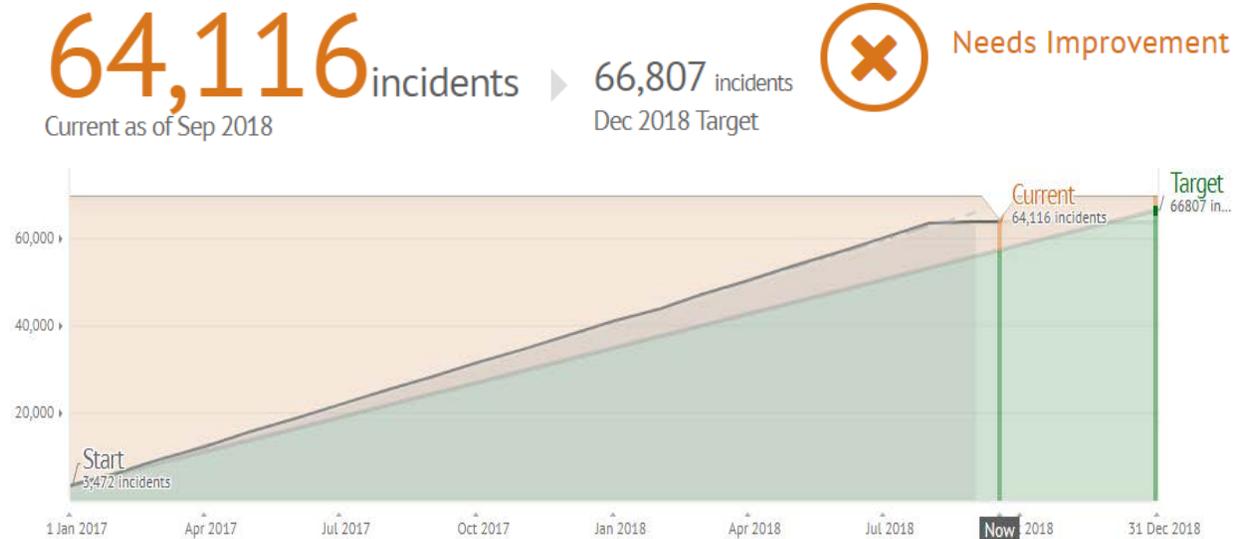
Increase number of commercial building safety inspections by 2020. Baseline will be developed in the next biennium.

## 2. EMERGENCY MEDICAL SERVICE INCIDENTS

### What is our goal?

In order to improve the ability of firefighters to respond to true medical emergencies, the Tacoma Fire Department will reduce the number of non-emergency EMS dispatches by 77,610 incidents, a 2% reduction, by 2020.

### Current Performance



### Why is it Important?

Timely response to emergency medical incidents can increase patient outcomes as the elapsed time to effective medical intervention has a direct relationship in determining survivability and ultimately the quality of life. The continual growth of citizens using the emergency response system for non-emergency situations is problematic for the community. Proper use of 911 will improve response times to true emergencies by increasing firefighter availability. Responses to EMS incidents has risen an average of 3% a year since 2012.

### What will we do?

The Tacoma Fire Department will connect high utilizers of the 911 system with alternative community resources, work with long-term care facilities about the proper use of 911, and provide EMS prevention education to the community.

## Current Performance

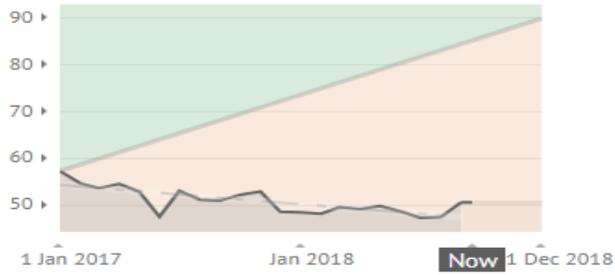
### Response Time

Increase response time goal compliance (6:30 minutes or less) to 90% by 2020.

50.78  
percent

[Explore the data >](#)

Increase response time goal compliance (6:30 or less) to 90 percent by December 2018



### 3. COMMISSIONED WORKFORCE DIVERSITY

#### What is our goal?

In order to increase equity, the Tacoma Fire Department will employ recruitment strategies aimed to diversify the workforce of the Fire Department to reflect the community.

#### Current Performance

Commissioned Workforce	American Indian/ Alaskan	Asian or Pacific Islander	Black/ African American	Hispanic
2017 Actuals	1.9%	6.6%	7.4%	3.6%
Mid-Year Actuals	2.2%	6.6%	8.2%	3.6%
2020 Targets	2.2%	7.0%	9.0%	5.0%
2010 Census	2.0%	9.0%	11.0%	11.0%

#### Why is it Important?

The racial and gender diversity of the Department does not match the community served. Improving diversity will increase the level of trust of the community and the cultural competency of TFD firefighters.

#### What will we do?

The Tacoma Fire Department will establish a TFD Firefighter Cadet program. This program will develop the knowledge of young, diverse, and potentially eligible fire candidates.

#### Current Performance

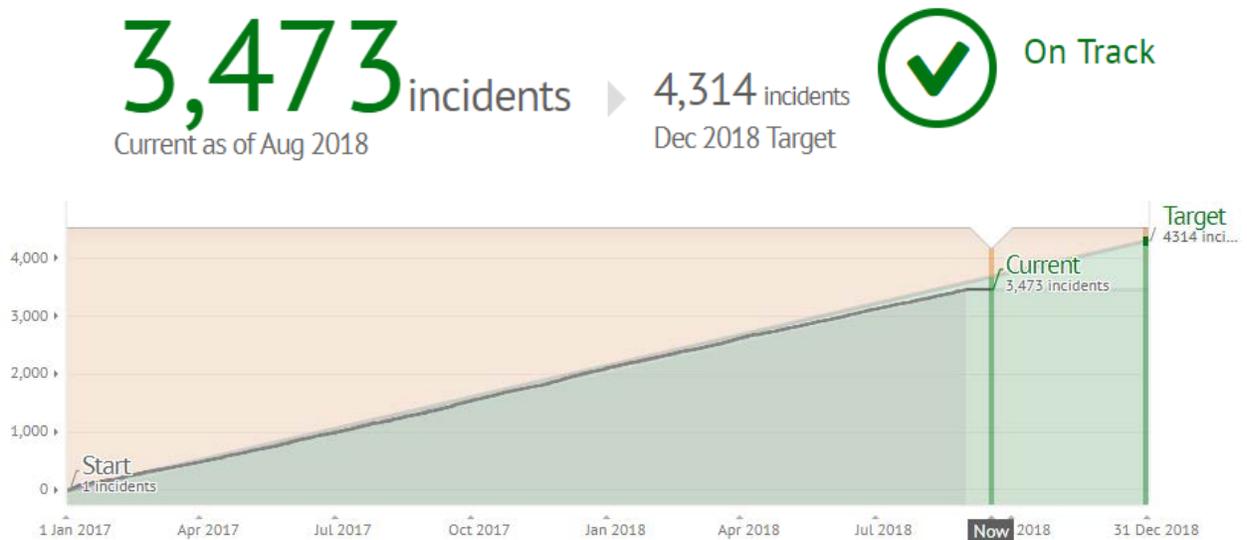
New Commissioned Hires and Retention	American Indian/ Alaskan	Asian or Pacific Islander	Black/ African American	Hispanic
2017 Actuals	0.0%	15.4%	15.4%	0.0%
2017 Actuals that Completed Probation	0.0%	15.4%	7.7%	0.0%
Mid-Year Actuals	4.2%	8.3%	25.0%	4.2%
Mid-Year Actuals that Completed Recruit Academy	4.2%	4.2%	16.7%	4.2%
2010 Census	2.0%	9.0%	11.0%	11.0%

## 4. FALSE ALARMS

### What is our goal?

In order to improve the responsiveness to emergency incidents, the Tacoma Fire Department will reduce the number of false alarm incidents by 237 incidents, a 5% reduction, by 2020.

### Current Performance



### Why is it Important?

Firefighters are not available to respond to true emergencies when they are committed to false alarm incidents. Reducing false alarms will improve response times to true emergencies by increasing firefighter availability.

### What will we do?

The Tacoma Fire Department will educate fire alarm owners on proper maintenance and use of their system and explore potential financial penalties for repeat offenders.

# HEARING EXAMINER

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## MISSION

Provide an efficient and effective administrative hearing process that allows parties a full and fair opportunity to present their positions before an impartial hearing officer, followed by the issuance of a timely and legally sound decision or recommendation based upon the facts and governing law.

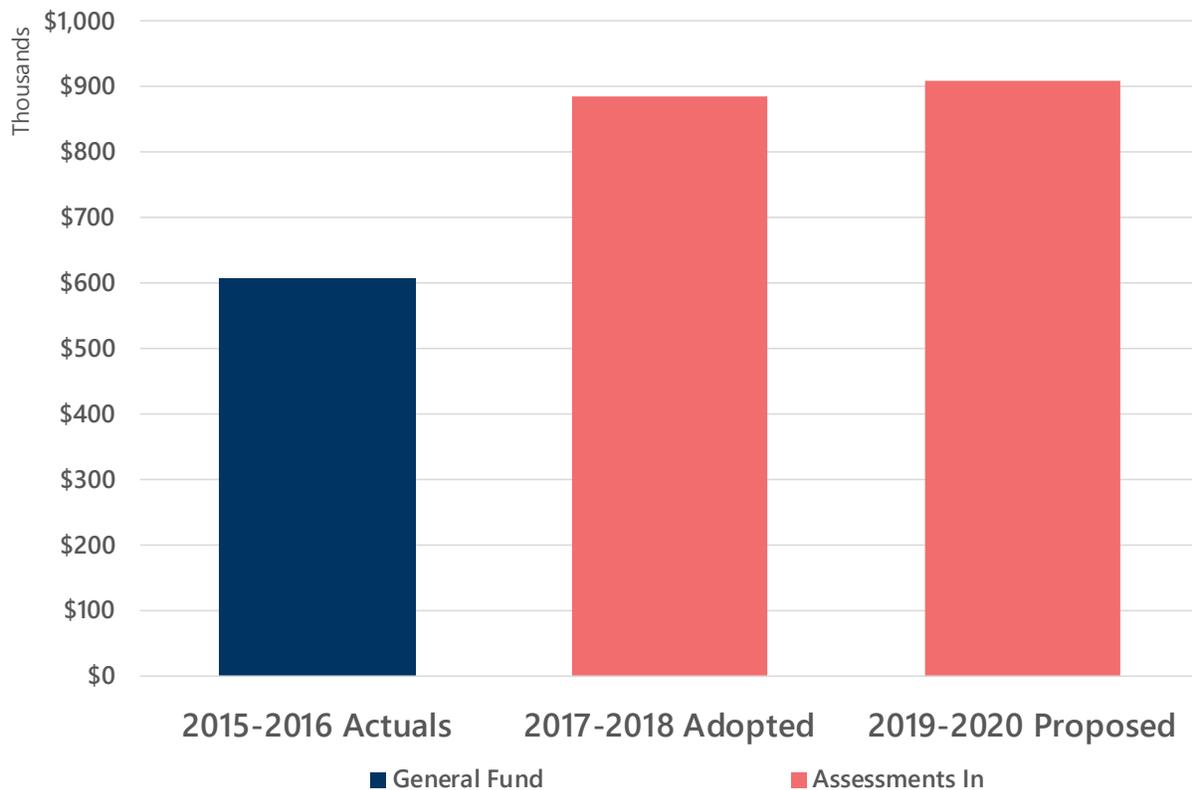
## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Office of the Hearing Examiner is charged with conducting fair, cost-effective, and impartial administrative hearings in many types of cases identified in the Municipal Code. These cases include contested hearings on appeals and public hearings regarding proposed developments. The Department’s administrative hearing services provide an accessible forum for meeting the due process requirements of the Federal and State Constitutions arising in connection with City actions. The Hearing Examiner’s decision in a case is often the City’s final decision on City actions.

## HEARING EXAMINER OFFICE FUNDING BY CATEGORY

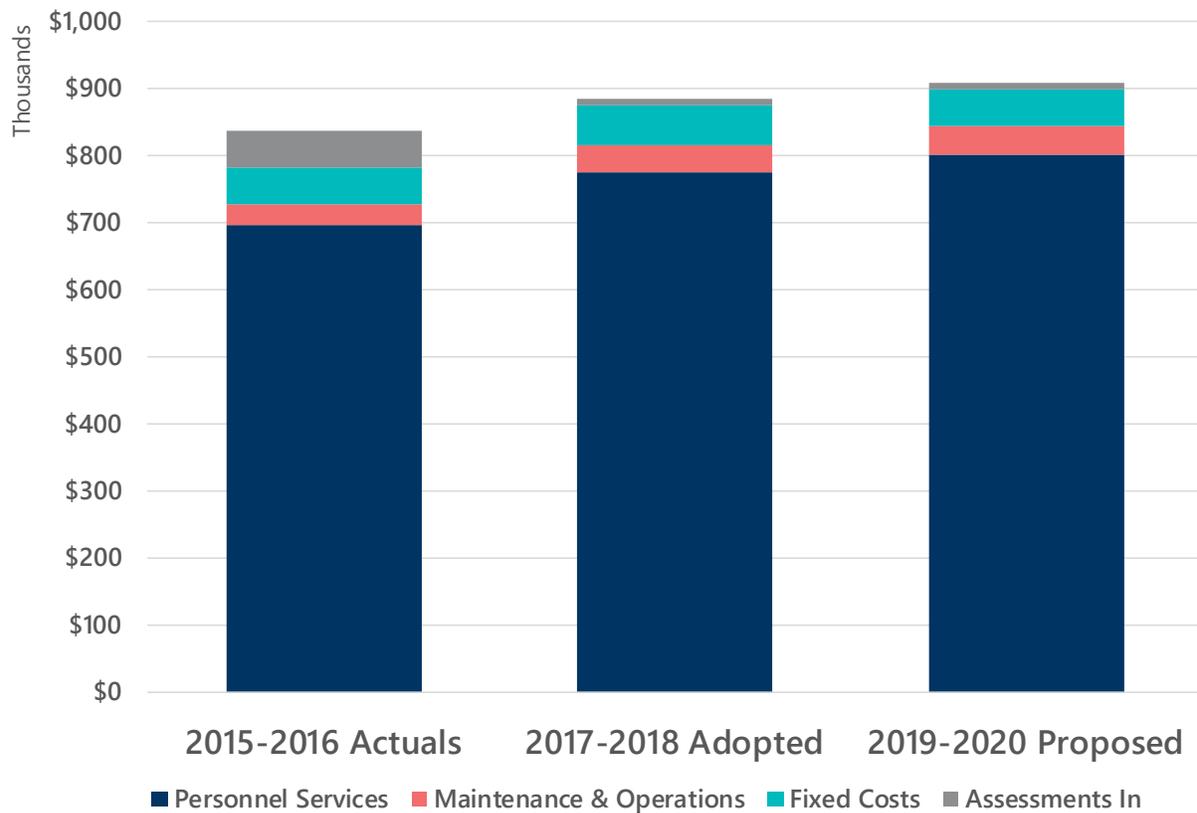


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	607,303		
Assessments In		884,697	908,057
<b>Grand Total</b>	<b>607,303</b>	<b>884,697</b>	<b>908,057</b>

### FUNDING SUMMARY

The Hearing Examiner’s Office was funded with General Fund monies during the 2015-2016 biennium. Beginning with the 2017-2018 Adopted Budget, the Department began operating as an Internal Services Fund. In prior years, the Hearing Examiner received a credit to expenditures as an Assessment Out instead of a revenue source. This credit reflected the portion of the costs that were sent to other departments. As an Internal Service Fund, the revenue is now classified as an Assessment In from other City departments that utilize the Hearing Examiner’s services. The assessments for the 2019-2020 Proposed Budget were calculated on the average number of hearings over a two year period.

## HEARING EXAMINER OFFICE EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	697,351	776,030	802,528
Maintenance & Operations	30,181	40,114	42,437
Fixed Costs	56,160	58,366	54,188
Assessments In	53,968	10,187	8,904
Assessments Out	(230,357)		
<b>Grand Total</b>	<b>607,303</b>	<b>884,697</b>	<b>908,057</b>
Full Time Equivalents	2.5	2.5	2.5

## EXPENDITURE SUMMARY

The Hearing Examiner’s Office is projected to have an increase in budgeted expenditures primarily due to the rising costs of wages and benefits in Personnel Services. Maintenance & Operations are expenditures supporting departmental functions. Fixed Costs include charges from other City departments such as rent, insurance, and communications. In prior years, Assessments Out was reported as a credit to expenditures. This reporting methodology changed when the Hearing Examiner became an Internal Service Fund and is now reported as a revenue from other City departments. Assessments In account for the charges received from the Tacoma Public Utilities Department.

# BUDGET BY PROGRAM

		<b>2019-2020</b>	
<b>Division</b>	<b>Program</b>	<b>Proposed Budget</b>	<b>FTE's</b>
Hearing Examiner	Customer Service Inquiries & Assistance	908,057	2.5
<b>Grand Total</b>		<b>908,057</b>	<b>2.5</b>

# 2025 GOALS AND PERFORMANCE MEASURES



## 1. EFFICIENT HEARING EXAMINER OPERATIONS

In order to increase the efficiency of the process, the Office of the Hearing Examiner will increase the timeliness of hearings scheduled and timeliness of decisions issued through the hearing process 10% by 2025.

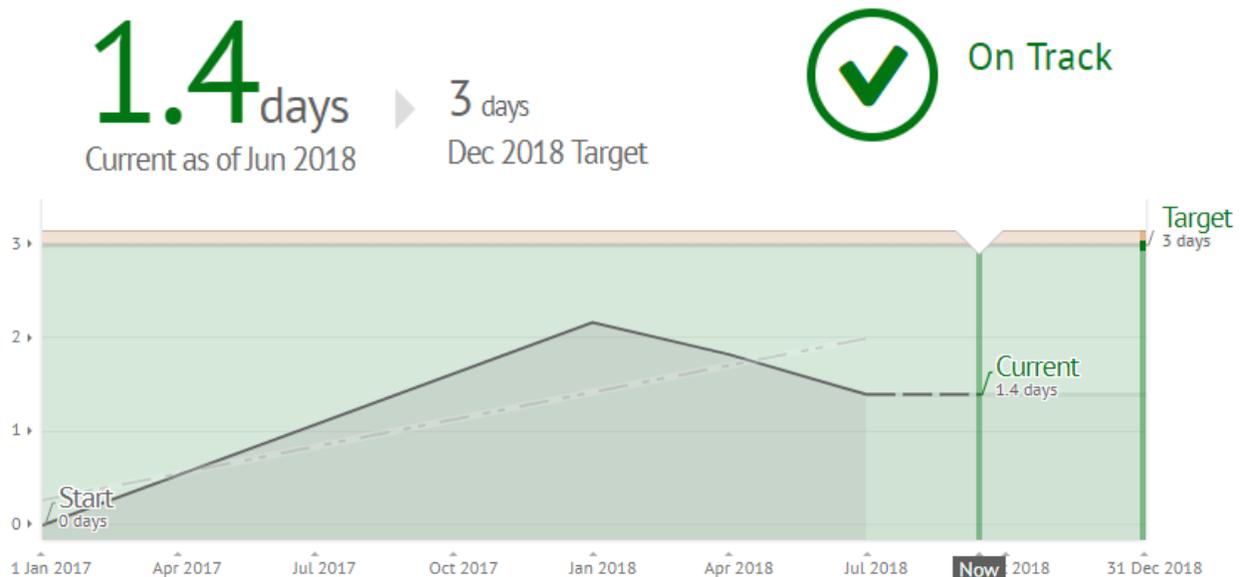
# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. EFFICIENT HEARING EXAMINER OPERATIONS

### WHAT IS OUR GOAL?

In order to increase the efficiency of the process, the Office of the Hearing Examiner will offer appellants a hearing date or pre-hearing conference date (where warranted) within three (3) days of an appeal being filed through 2020. The Office of the Hearing Examiner will always engage its best efforts to provide a timely hearing to the parties, but will also strive to have a hearing that meets the needs and timing of the parties as well.

### CURRENT PERFORMANCE



### WHY IS IT IMPORTANT?

Delays in holding a hearing and issuing a decision inhibit citizens' ability to move forward with their business. In some cases, delays could result in increased costs. Ensuring efficiency in processing cases help participants in the hearing process feel like they were afforded appropriate and efficient due process.

### WHAT WILL WE DO?

The Hearing Examiner began monitoring times for setting hearings and issuing decisions in 2017 and will continue to do so in order to ensure an efficient timeline, while still taking the time necessary to afford all participants adequate consideration.

## CURRENT PERFORMANCE

### Average Number of Days between Cases Filing and Hearing

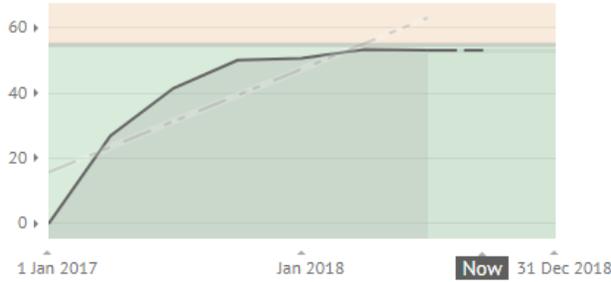
Maintain average number of days between case filing and hearing below 55 days through 2020.

53.29

days

[Explore the data >](#)

Maintain average number of days between case filing and hearing below 55 days through December 2018



### Average Number of Days between Hearing Record Close and Decision Issuance

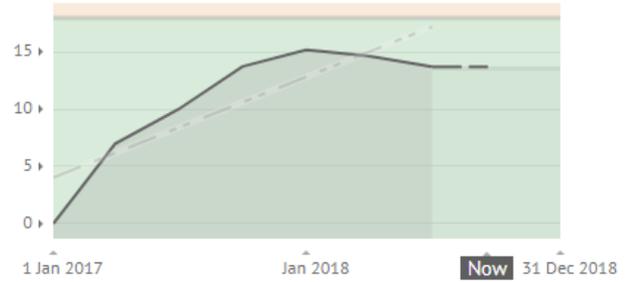
Maintain average number of days between hearing record close and decision issues below 18 days through 2020.

13.71

days

[Explore the data >](#)

Maintain average number of days between hearing record close and decision issued below 18 days through December 2018



# HUMAN RESOURCES

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## MISSION

We lead with expertise and partnerships to attract, develop, and retain a talented workforce.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

Human Resources provides comprehensive services to support high-performing City operations. Human Resources staff serve as advisors and strategic partners for all City managers and supervisors on talent acquisition, total rewards, training and organizational development, continuous improvement, and safety and health.

### TALENT SERVICES

The Talent Services Division partners with organizational leaders to develop people-related strategies and programs to attract, engage, and retain a skilled and diverse workforce. They serve as consultants and coaches on cultural development, organizational design, managing performance, conflict, and change related to people matters. They assist employees and leaders with accessing and navigating other Human Resources services offered by the City.

### COMPENSATION & BENEFITS

The Compensation & Benefits Division is responsible for the compliance and administration of the City’s classification and compensation program, health and welfare benefit plans, and disability and leave management programs. These areas support a Total Rewards strategy to attract, motivate, and retain a qualified and engaged workforce.

### SAFETY & HEALTH

The Safety and Health Division is responsible for compliance with and administration of the City’s Safety and Health, Workers’ Compensation, and Return to Work Programs. The Division seeks to provide safe and healthy City workplaces, free from recognized hazards, and prevent accidents and injuries through analysis, oversight, and proactive measures.

### ADMINISTRATION

The Administration Division is responsible for coordinating processes and procedures to provide support to all operations within the Human Resources Department and serves as the liaison and management representative with the City of Tacoma’s Civil Service Board.

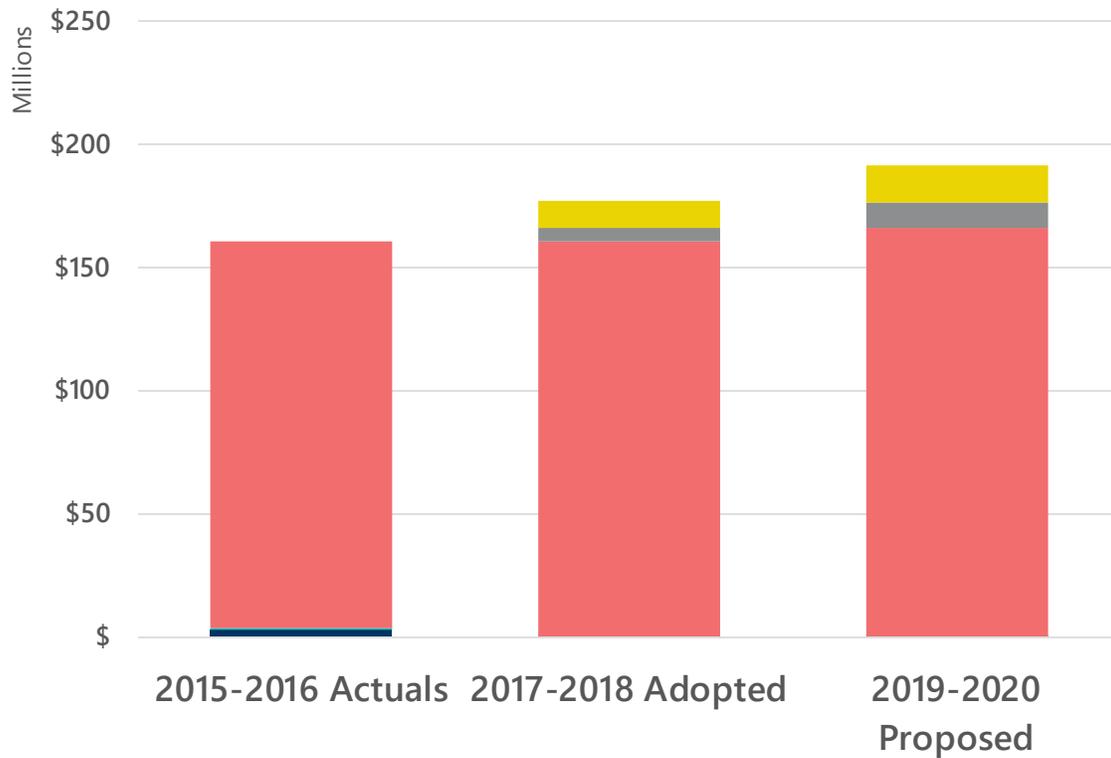
## **CONTINUOUS IMPROVEMENT**

The Continuous Improvement Division (CI) leads improvement projects in priority areas identified by the City Council and executive leadership. CI staff members work with departments to identify problems, implement solutions, and develop analytical capacity citywide.

CI also assesses the City's strategic direction and identifies training and development needs and opportunities in order to develop and strengthen employee competencies and skills to meet current and future needs.

Finally, the division oversees organizational development and continues to develop a culture of innovation, efficiency, and effectiveness; assists the organization in navigating rapidly changing and complex environments; and fosters a workplace where individuals and workgroups are best enabled to meet their goals.

## HUMAN RESOURCES FUNDING BY CATEGORY



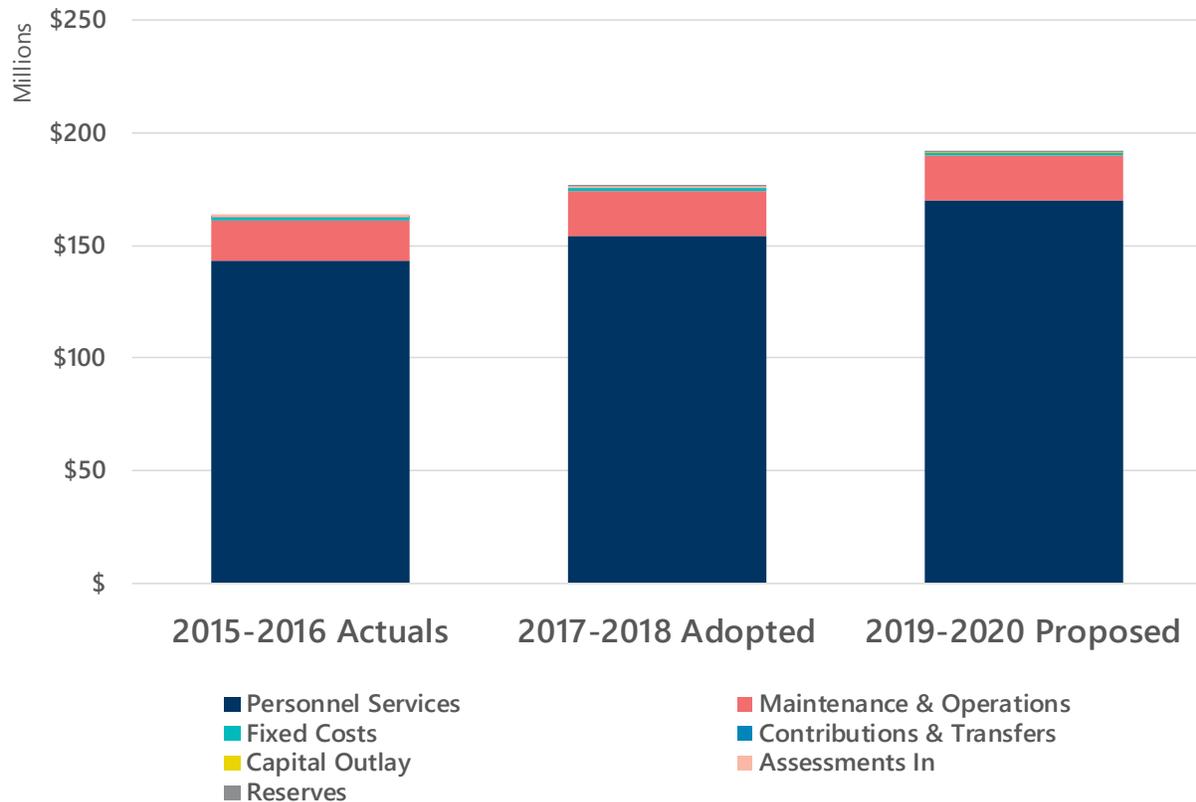
■ General Fund
 ■ Miscellaneous Revenues
 ■ Charges for Services
 ■ Cash Balance

	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	143,548,552	153,972,000	169,789,647
Maintenance & Operations	17,915,159	20,104,521	20,109,615
Fixed Costs	1,304,121	1,272,292	1,249,689
Contributions & Transfers	38,232		
Capital Outlay	-		50,000
Assessments In	1,447,208	727,952	72,730
Assessments Out	(7,398,020)	(13,694)	
Reserves		886,272	387,381
<b>Grand Total</b>	<b>156,855,252</b>	<b>176,949,343</b>	<b>191,659,062</b>

## FUNDING SUMMARY

The Human Resources Department's core operation as an internal service fund is to support other City Departments and thus are funded through Assessments In. Costs are assessed citywide, primarily based on Full Time Equivalent (FTEs). Other revenues include Charges for Services from fund managers to support the City's deferred compensation program, Miscellaneous Revenues that are made up of contributions from the City and employees to the City's benefit funds, and use of cash in the City's various risk funds.

## HUMAN RESOURCES EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	143,548,552	153,972,000	169,789,647
Maintenance & Operations	17,915,159	20,104,521	20,109,615
Fixed Costs	1,304,121	1,272,292	1,249,689
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Assessments Out	(7,398,020)	(13,694)	
Reserves		886,272	387,381
<b>Grand Total</b>	<b>156,855,252</b>	<b>176,949,343</b>	<b>191,659,062</b>
Human Resources	37.7	41.2	47.5

## EXPENDITURE SUMMARY

Personnel Services comprises the majority of expenses and includes nearly \$176 million in City Employee Benefits as well as \$15 million in wages and benefits. Fixed costs are primarily liability and other insurance costs, as well as rent expenditures. Worker's Compensation represents \$14 million of Human Resources's Maintenance & Operations costs, with the remaining spent on bus passes and vanpool services, job posting, and recruiting tools.

Assessments In are costs for services from internal service departments such as Information Technology, Finance, etc. Reserves are the use of cash accumulated in previous years used to support current operations.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Administration - HR	HR Administration	1,800,081	5.0
Compensation & Benefits	Benefits Management & Administration	2,462,456	5.0
	Employee Classification & Compensation	1,001,390	1.9
	Deferred Compensation	435,218	1.0
	Employee Leave Management	371,489	1.1
	Wellness Programs	350,999	1.2
	Labor Relations	93,999	0.3
	ADA Administration	68,848	0.4
	Continuous Improvement	Workforce Development	1,239,047
Project Management		704,012	2.7
Training- Employee Onboarding		547,491	2.2
Organizational Development		437,589	1.5
Advocate Training		208,044	0.7
Competency Modeling		57,788	0.1
Safety	Safety	1,712,306	6.0
	Industrial Hygiene	10,621	-
	Workers Compensation Administration	1,614	-
Talent	Employee Recruitment	2,344,573	9.2
	Employee Relations	1,176,695	3.8
	Performance Management Program	450,045	2.0
	HRMS & Other HR Systems Support	350,812	1.5
<b>Subtotal</b>		<b>15,825,115</b>	<b>47.5</b>
Dental Care	Washington Dental Service	7,084,436	-
	Willamette Dental	3,660,000	-
	Labor Management Dental	11,194	-
Health Care	Regence Medical Plan	125,982,092	-
	Group Health Medical Plan	13,969,065	-
	Flex Spending Plan	2,328,947	-
	Commissioned VEBA	2,059,261	-
	Labor Management Health Care	1,090,400	-
	Vision	1,009,028	-
	Employee Assistance Plan	142,100	-
	Long Term Disability	130,000	-
Life	Basic Life Insurance Trust	1,592,204	-
Unemployment	Unemployment	1,267,200	-
Workers Compensation	Risk Management	15,508,020	-
<b>Subtotal</b>		<b>175,833,947</b>	<b>-</b>
<b>Grand Total</b>		<b>191,659,062</b>	<b>47.5</b>

## 2025 Goals and Performance Measures



### 1. STAFF REPRESENTATIVE OF TACOMA'S DEMOGRAPHICS

In order to increase racial diversity at all levels of the City's workforce, the Human Resources department will facilitate the recruitment and hiring of staff that embody the City of Tacoma Guiding Principles (Integrity, Service, Excellence, and Equity) and reflect the racial demographics of the City of Tacoma by 2025.



### 2. WORKFORCE PLANNING AND RETENTION

In order to improve workforce planning and retention, the Human Resources department will implement process improvements and programs to improve the use of data in recruiting and retaining its workforce by 2025.



### 3. HEALTHY WORKFORCE

In order to improve City employees' health outcomes, the percentage of claims paid for active participants with chronic disease conditions will be reduced through the efforts of the Tacoma Employee Wellness Program through 2025.



### 4. SAFE WORKPLACE

In order to improve the safety of City employment, the Human Resources department will implement practices and policies in Safety to reduce financial loss by the City due to claims 20% by 2025.



### 5. CONTINUOUS IMPROVEMENT

In order to promote a continuously improving organization, the Human Resources department will improve the use of data-informed decision-making and quality service delivery through 2025.

# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. STAFF REPRESENTATIVE OF TACOMA'S DEMOGRAPHICS

### What is our goal?

In order to attract and retain staff that reflects the racial demographics of Tacoma residents, the Human Resources department will develop and implement recruitment, outreach, and hiring strategies to communities of color to achieve the equity target by Equal Employment Office (EEO) to reduce the diversity gap across the City's workforce.

### Current Performance

City of Tacoma Demographics	American Indian/ Alaskan	Asian or Pacific Islander	Black/ African American	Hispanic
2017 Actuals	1.5%	7.8%	7.0%	3.4%
City of Tacoma Q2 2018 Actuals	1.6%	7.8%	6.9%	3.6%
2020 Target	2.0%	9.4%	8.3%	4.3%
2010 Census	1.5%	9.3%	10.7%	11.3%

### Why is it Important?

The City believes a diverse workforce is an innovative, high-performing workforce. When the City draws on the wisdom of a workforce that reflects the diversity of our community, the City is better able to understand and meet the needs of its residents.

### What will we do?

**Recruitment Strategies:** Through a Workforce Equity Study, complete an evaluation of the hiring policies and practices with a lens on diversity, equity and inclusion to identify opportunities to eliminate actual or perceived barriers in our recruiting process to diverse candidates.

**Hiring Strategies:** To ensure awareness of unconscious bias concepts, develop and provide mandatory training for hiring managers and individuals who participate on interview panels by December 2020.

**Outreach Strategies:** Attend at least 25 outreach events in 2019 and 2020 aimed at familiarizing communities of color with opportunities available at the City of Tacoma. In 2019, host a regional Diversity, Equity and Inclusion summit providing local municipalities with the opportunity to learn and share best practices in the area of Diversity, Equity and Inclusion.

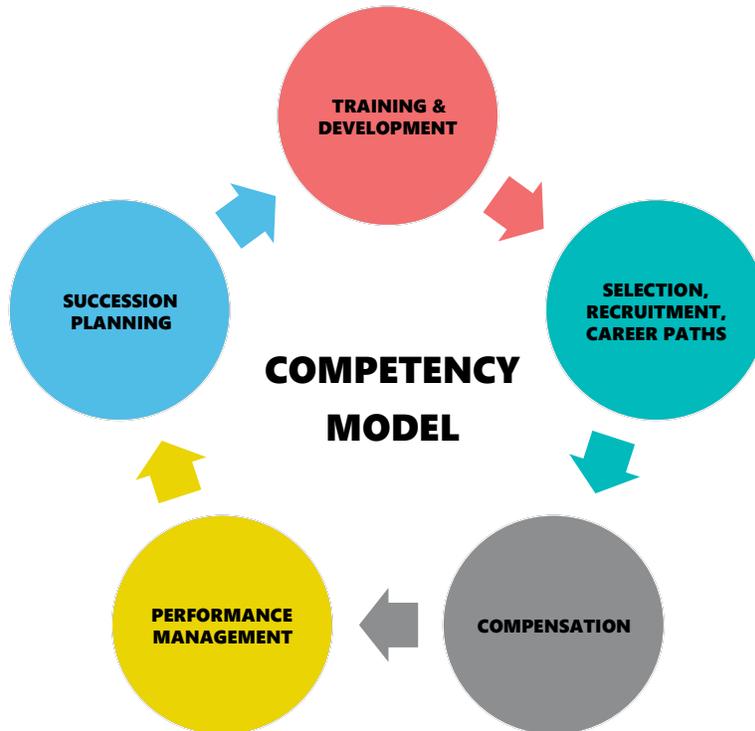
## 2. WORKFORCE PLANNING AND RETENTION

### What is our goal?

In order to improve the retention of high-performing staff, the Human Resources Department will provide a competency model framework used to more precisely select, develop and evaluate employees.

### Why is it Important?

Retaining a high performing, engaged workforce delivers exceptional services to the residents in Tacoma. A competency model provides a roadmap and common language used to support employee engagement by identifying competencies that are key to success and using those competencies in the recruitment, development, and evaluation of employees



### What will we do?

The Human Resources Department will begin the implementation of this competency model by completing a series of competency assessments specific to jobs within the City.

### Current Performance

#### Competency Assessments

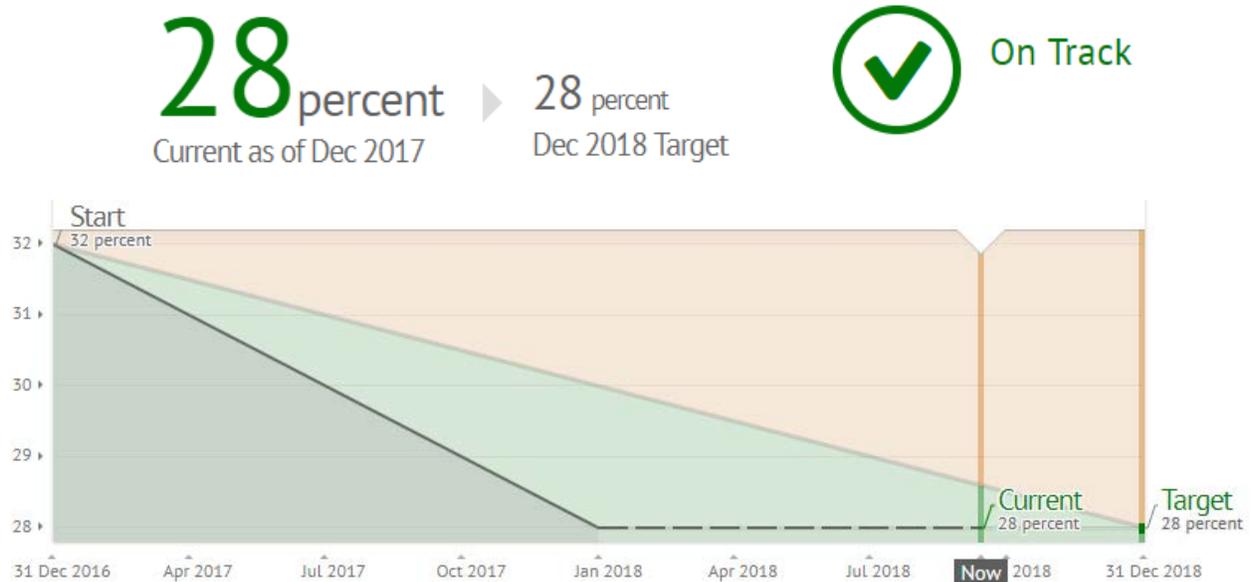
Increase the number of competency assessments completed to 125 by 2020.

### 3. HEALTHY WORKFORCE

#### What is our goal?

In order to improve City employees' health outcomes, the percentage of active participants with claims paid for chronic disease conditions will remain even or be reduced through the use of the Tacoma Employee Wellness Program to 24% by 2020.

#### Current Performance



#### Why is it Important?

Chronic diseases are ongoing, often preventable, and frequently manageable through early detection, improved diet, exercise, and treatment therapy. A more engaged, healthy, and productive workforce serving the Tacoma community will also incur lower costs associated with healthcare and absenteeism.

#### What will we do?

The Human Resources department will implement wellness program enhancements and deliver health and wellness education to employees.

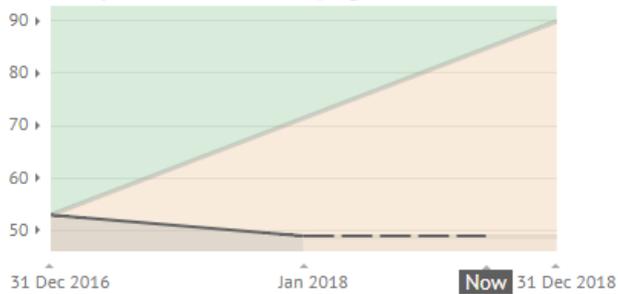
## Current Performance

**Employee Participation In Wellness Program**  
 Increase percentage of employees participating in City's Wellness program by 20% by 2020.

49  
 percent

[Explore the data >](#)

This goal is measured by tracking the percent of employees participating in the City of Tacoma's wellness program.

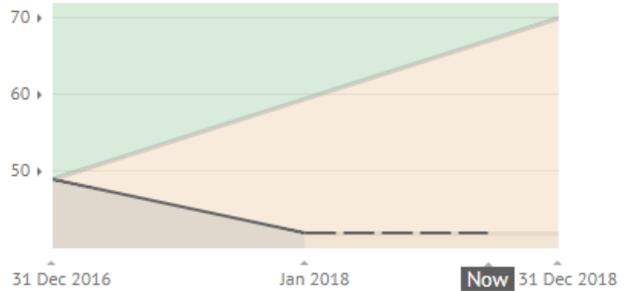


**Employee Completion of Wellness Incentive**  
 Increase the percentage of employees who completed requirements for the wellness incentive by 18% by 2020.

42  
 percent

[Explore the data >](#)

This goal is measured by tracking the percentage of employees who completed their requirements for the annual wellness incentive.

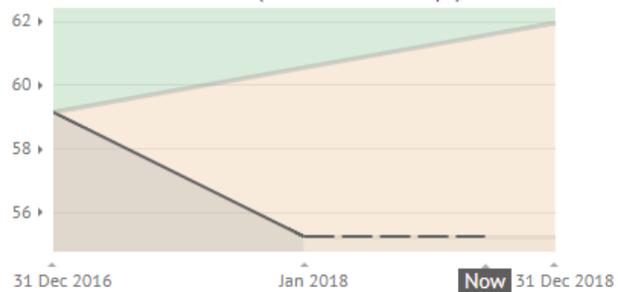


**Preventative Claims from Regence Participants**  
 Increase percentage of employees with Regence Health Insurance who submit preventative claims by 12% by 2020.

55.3  
 percent

[Explore the data >](#)

This goal is measured by tracking the percentage of employees with Regence health insurance who have preventative health care claims. (i.e. annual check-ups)

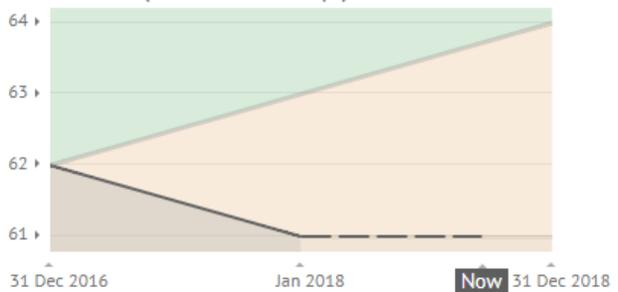


**Preventative Claims from Kaiser Participants**  
 Increase percentage of employees with Kaiser Health Insurance who submit preventative claims by 7% by 2020.

61  
 percent

[Explore the data >](#)

This goal is measured by tracking the percentage of employees with Kaiser health insurance who have preventative health care claims. (i.e. annual check-ups)

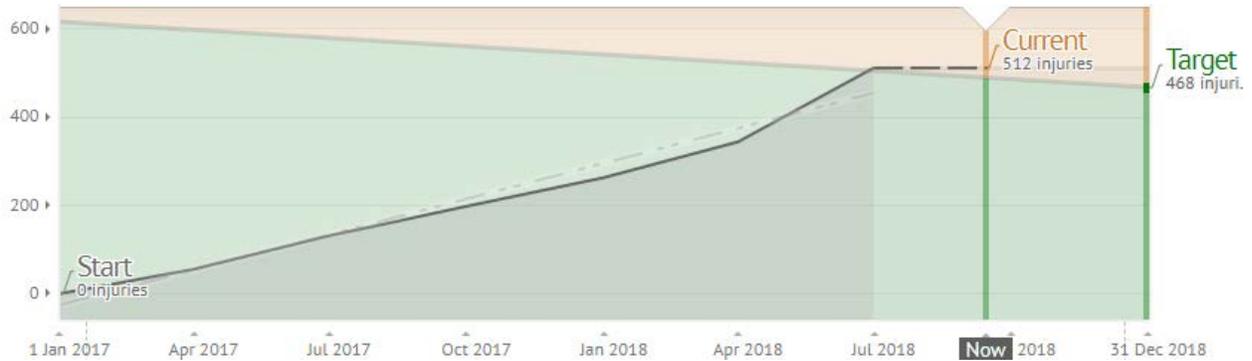


## 4. SAFE WORKPLACE

### What is our goal?

In order to improve the safety of City employees, the Human Resources Department will implement practices and policies to reduce number of injury claims by 64 claims, a 24% decrease, by 2020.

### Current Performance



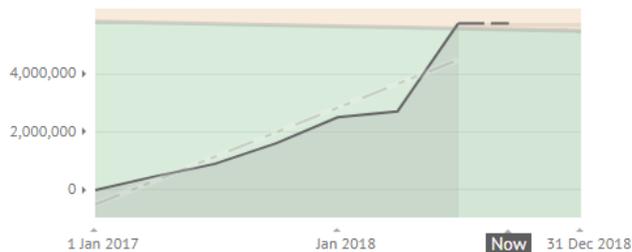
### Incurred Claims Cost

Reduce the dollar amount from claims by reducing the number claims due to injuries.

**5,757,075**  
dollars

[Explore the data >](#)

Reduce the amount of claims due to injuries by 320932 dollars from 5820932 dollars by December 2018



### Why is it Important?

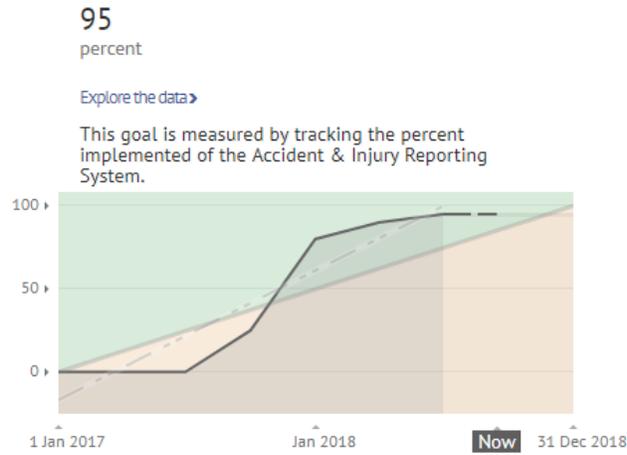
The City experiences a high number of unsafe acts, accidents, and injuries. Lowering injuries will reduce the cost of workers compensation claims and improve the morale of the workforce, which results in satisfied customers and lower operating costs.

### What will we do?

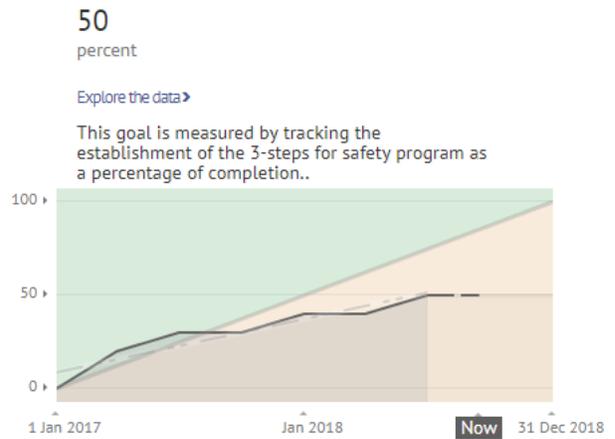
Implement key elements of a world-class Safety Management System to improve the safety culture.

## Current Performance

**Accident & Incident Reporting System**  
Percent implemented of the Accident & Injury Reporting System.



**3-Steps for Safety**  
Establishment of the 3-Steps for Safety Program as a percentage of completion.



## 5. CONTINUOUS IMPROVEMENT

### What is our goal?

In order to ensure an efficient and effective, well-run government, Human Resources Department Continuous Improvement Division will oversee projects across at least 60% of departments that result in projected savings (in terms of staff time, cost avoidance, or expenditure reductions) that exceed the cost of administering the program.

### Why is it Important?

The highest value of the Continuous Improvement program is a long-run shift in the culture toward a mindset of daily, incremental improvements that accumulate to large gains over time. Modeling the benefits of innovative initiatives creates momentum and helps guide the organization as it continues to develop in its approach to continuous improve. While dedicated resources are a critical tool for addressing complex and emergent issues, the practice of continuous improvement should be embedded throughout the daily work of the entire organization.

### What will we do?

The Human Resources Department Continuous Improvement Division will lead improvement projects in priority areas identified by the City Council and executive leadership. Additionally, the Division will continue to offer multiple cohorts of the Continuous Improvement Advocate Training program each biennium to train new CI Advocates while supplying additional to support CI Advocates alumni in their future project work.

### New Metrics for 2019-2020

#### Charted Projects By Division

Increase the number of charted projects led by CI Analysts to 30 projects by 2020.

#### Advocate/Mentored Projects

Increase the number of projects lead by advocates and mentored projects to 80 projects by 2020.

#### Staff-hours Saved

Increase the number of projected staff-hours saved from recommendations to 5,000 hours by 2020.

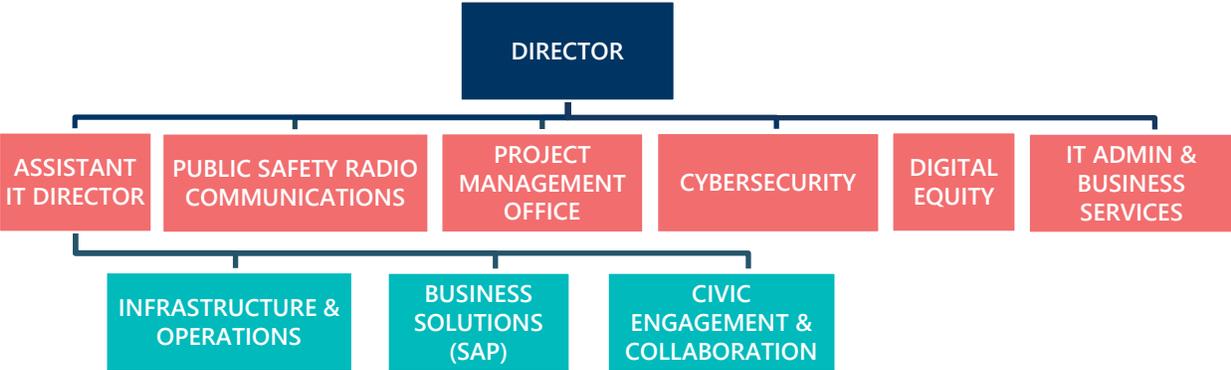


# INFORMATION TECHNOLOGY

## MISSION

Provide technology leadership and solutions to business units and residents in support of effective City and utility operations, robust community engagement, and a thriving local economy.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The City’s Information Technology Department provides resilient Information Technology (IT) infrastructure for City operations, provides business applications for management of information, and supports City departments and utility divisions in digital initiatives for residents and customers.

### IT ADMINISTRATIVE AND BUSINESS SERVICES

The IT Administrative & Business Services Programs provides for IT service management (including service-level management and performance management), asset management, program management, information systems governance, and strategic planning.

These programs administer product licensing and commercial support services for the City’s IT operations. The program provides financial management services for the IT department, including budget, rate, assessment modeling, management of inter-local business agreements, and customer billing. This program also manages IT organizational development, team member recruitment, professional development, employee performance management, and labor relations.

### BUSINESS SOLUTIONS

The Business Solutions Program provides business applications support and business process automation for all City departments. This program provides software services for the City’s Enterprise Resource Planning, Customer Relationship Management, and related enterprise systems. IT services provided under this program include business and systems analysis, software development, testing, implementation, training, and support for the City’s enterprise software applications.

## **CIVIC ENGAGEMENT AND COLLABORATION**

The Civic Engagement and Collaboration Programs support digital government transformation services. Specifically, this program provides technology solutions and supports enabling online payment processing, citizen service requests, open data, and access to Geographical Information Systems (GIS) data, web applications and services, cloud applications, and Office 365 collaboration tools.

## **CYBERSECURITY**

The Cybersecurity Program establishes and monitors appropriate information security policies and architecture for the organization in accordance with City goals, business objectives, risk tolerances, and regulatory compliance requirements. The program increases organizational awareness of informational security threats and employee responsibilities.

The Cybersecurity Program also establishes and monitors appropriate information systems controls to protect against data loss, disruption of City services, and other misuse of City information and technology systems. This program manages ongoing risk analysis in consideration of dynamic cybersecurity threats.

## **DIGITAL EQUITY**

The Information Technology Department is currently developing a Digital Equity Program, which will focus on improving access to the Internet for underserved areas of the community, promoting digital literacy skills-building for Tacoma residents, and ensuring that the City's digital government services are sufficiently designed to reach all community members.

## **INFRASTRUCTURE SERVICES AND OPERATIONS**

The Infrastructure Services and Operations Division has enterprise responsibility for technical infrastructure, network communications, electronic messaging, service desk, application integration and data management programs. Services offered include telecommunications, end user computing devices, Wi-Fi services, private data networks, data storage, systems hosting, backups and internet access.

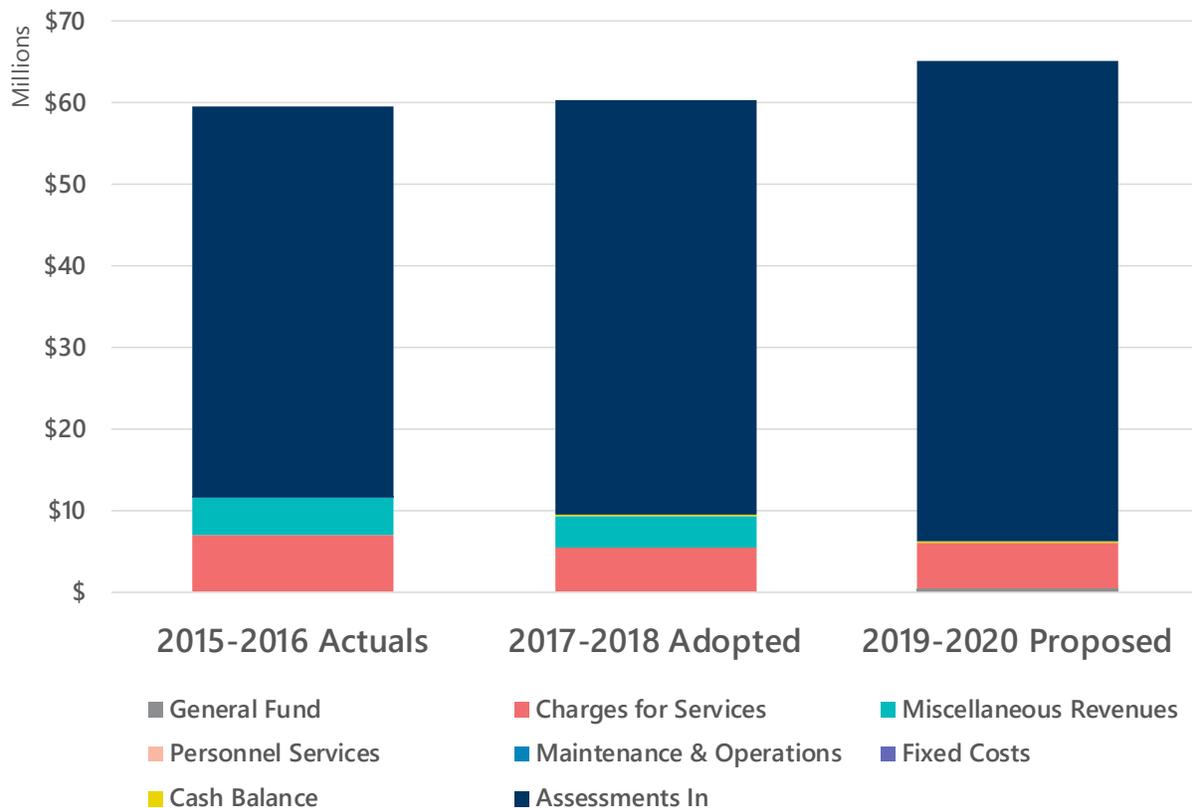
## **PROJECT MANAGEMENT OFFICE**

The Project Management Office provides a project portfolio management process to reinforce a structured project management methodology. This process increases project success rates, provides visibility to projects, and helps maintain alignment with the organization's goals.

## **PUBLIC SAFETY RADIO COMMUNICATIONS**

The Public Safety Radio Communications Program provides radio system infrastructure services, radio support services and dispatch support services for Tacoma General Government and 30 external organizations.

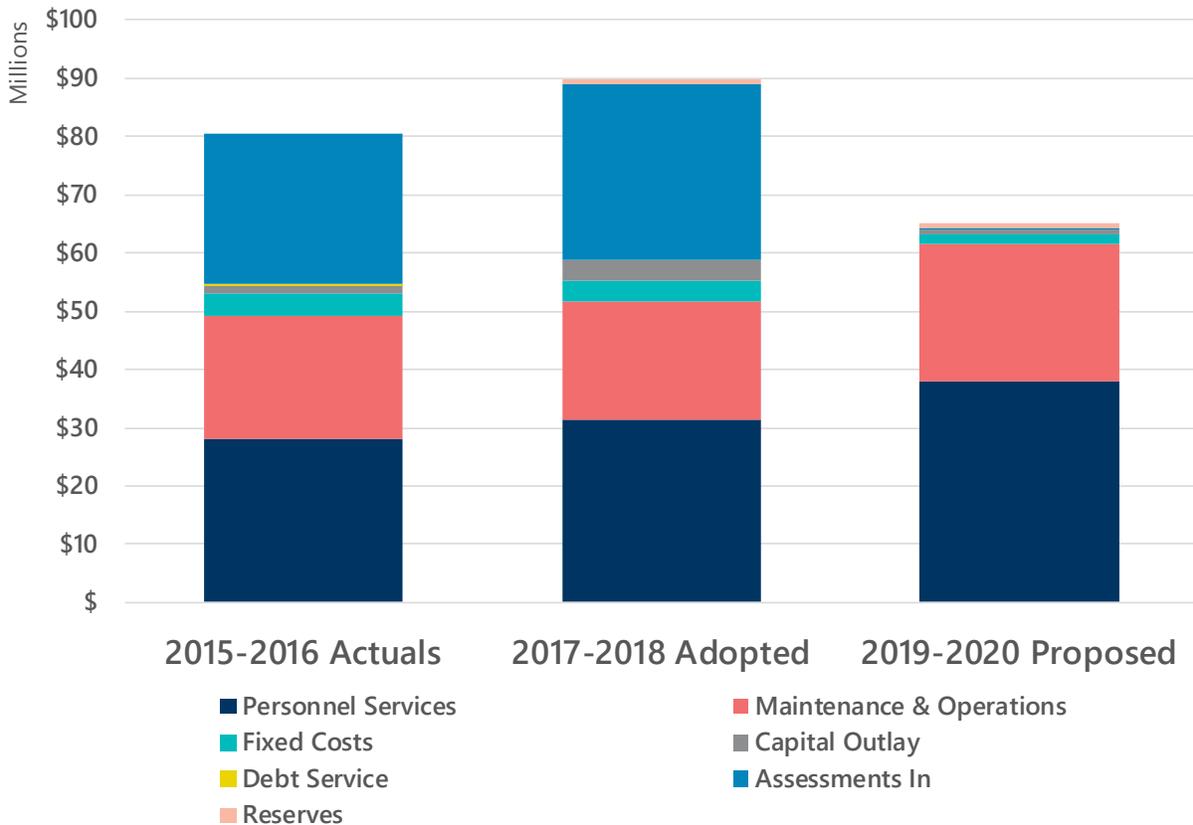
## INFORMATION TECHNOLOGY FUNDING BY CATEGORY



## FUNDING SUMMARY

The 2019-2020 Proposed Budget for Information Technology includes revenues from Assessments In that account for 90% of the department's funding. Assessments In is determined by Information Technology charging its costs to other City departments for rendering a multitude of technology services based on specific methodologies and metrics. Charges for Services includes fees for public safety radio communication services provided to other City departments as well as external organizations. General Fund support for Digital Equity is also included in the 2019-2020 Proposed Budget.

# INFORMATION TECHNOLOGY EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	28,144,825	31,364,234	38,072,421
Maintenance & Operations	20,955,284	20,299,663	23,403,951
Fixed Costs	3,931,314	3,676,753	1,643,255
Capital Outlay	1,521,625	3,490,374	764,733
Debt Service	5,730	-	-
Assessments In	25,886,204	30,083,429	295,122
Assessments Out	(24,077,365)	(29,429,180)	-
Reserves	-	849,584	885,619
Assessments	-	-	-
<b>Grand Total</b>	<b>56,367,616</b>	<b>60,334,857</b>	<b>65,065,101</b>
Full Time Equivalents	107.5	112.0	128.1

## EXPENDITURE SUMMARY

The majority of the Information Technology budget is comprised of costs from Personnel Services, which account for 58% of total expenditures. Personnel Services is projected to be higher due to anticipated increases in wages and benefits as well as an increase of 16.1 FTEs over the 2017-2018 Adopted Budget. In addition, Maintenance and Operations is also recommended at an increase primarily due to the inclusion of the Telecom computer replacement expenses that were previously recognized in Fixed Costs utilizing an assessment model.

Capital Outlay projections have decreased from the 2017-2018 Adopted Budget as most capital improvement costs have already been included as funding in the Assessments In category. The Assessments In category has dramatically decreased due to the Department no longer receiving assessments from other Internal Services Funds (except for rent charges from TPU). Reserves are budgeted at a slight increase over the 2017-2018 Adopted Budget based on a new reserve policy. This category also includes monies set aside for the Radio Communications Fund to replace radio equipment provided to City staff.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's	
Administration - IT	Administration - IT	3,032,377	6.0	
	Enterprise Licensing	2,539,343	-	
	Technology Procurement and Sourcing	638,043	3.0	
	IT Digital Equity	422,188	-	
	Mobile Device Management	292,953	0.4	
	Enterprise Architecture	154,757	0.4	
Business Solutions	SAP Operations and Software	12,316,590	24.6	
	SAP Transformational Projects	4,734,323	9.4	
	SAP Enhancement Projects	1,839,874	6.0	
	SAP System Support	1,576,026	4.8	
	SAP Planning and User Support	1,049,575	3.6	
	SAP Mobile Solutions	636,711	2.4	
Cyber Security	Cybersecurity	2,297,736	2.9	
IT Infrastructure	Desktop Support	3,066,894	13.0	
	Telecommunications	2,712,960	3.2	
	Network Corporate Connectivity	2,661,332	3.4	
	Server Administration/Support/Maint	1,627,064	1.7	
	Service Management	1,536,375	2.1	
	General Government PC Replacement	1,465,994	-	
	Data Management - Backup	1,055,560	1.4	
	Application Integration	949,472	3.0	
	Help Desk	802,516	3.3	
	File Server and Data Storage	783,946	1.3	
	Enterprise Electronic Messaging & Comm	745,907	2.2	
	Network Wi-Fi	619,189	1.1	
	Database Administration and Support	423,191	0.8	
	Application Administration (Cloud)	332,143	1.1	
	Project Management	Project Management	1,884,810	5.0
	Radio	Radio Infrastructure Services	3,542,158	3.1
Radio Subscriber Support Srvcs Internal		869,694	1.1	
Radio Capital Replacement		765,815	-	
Dispatch Console Services		578,769	0.4	
Radio Subscriber Support Srvcs External		133,286	0.4	
Web & Information Services		Collaboration Services	1,846,185	4.3
	GIS Enterprise Support	1,517,500	4.6	
	Application Development - Web	1,073,382	2.2	
	Website Development and Support	781,730	2.3	
	GIS Technology Infrastructure	577,363	1.5	
	GIS Coordination and Leadership	515,849	0.9	
	GovMe Support	509,415	1.0	
	GIS Demographics	156,105	0.6	
<b>Grand Total</b>		<b>65,065,101</b>	<b>128.1</b>	

# 2025 Goals and Performance Measures



## 1. DIGITAL CITIZEN ENGAGEMENT

In an effort to enhance Civic Engagement, the Information Technology department will provide innovative digital engagement services that keep Tacoma technologically relevant through 2025.



## 2. DIGITAL WORKPLACE

In order to become a digital workplace, the Information Technology department will improve access and use of mobile technology by City employees performing City functions.



## 3. CYBERSECURITY & RESILIENCY

In order to ensure protection of citizen information and resiliency in government and utility services, the Information Technology department will reduce the number of vulnerabilities, cyberattacks, and potential exploits that transgress the City's cybersecurity perimeter by 2025.

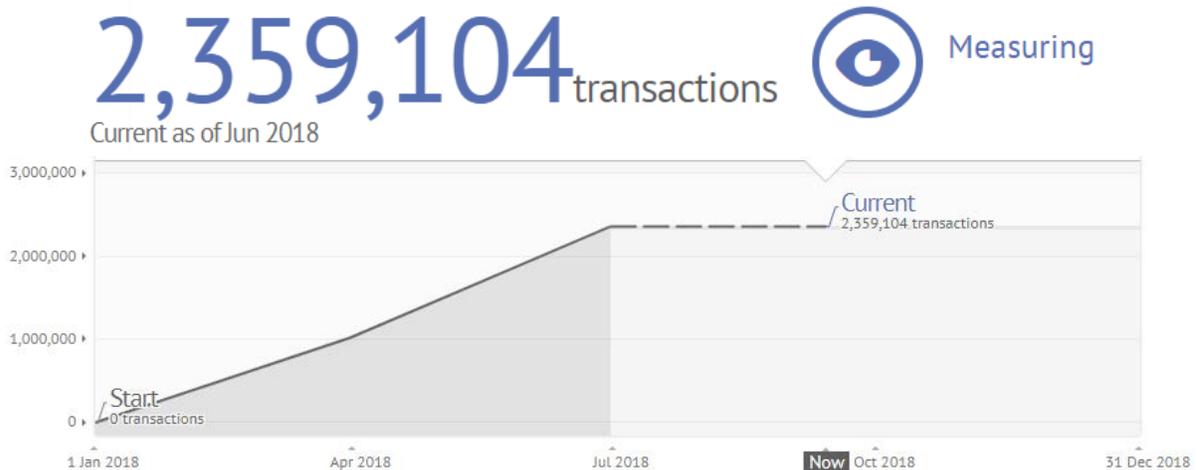
# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. DIGITAL CITIZEN ENGAGEMENT

### What is our goal?

In an effort to enhance civic engagement, the Information Technology Department will partner with city business units and technology service providers to deliver innovative technology applications that enable citizen engagement, services growth, and business efficiency. This will be measured by increasing the number of online transactions to 15.7 million by 2020.

### Current Performance



### Why is it Important?

Citizen's expectations of government are evolving in alignment with the consumerization of technology. The City needs to enhance its online presence to an experience expected by ratepayers, residents and businesses. By expanding digital citizen engagement, the IT department will give the City new tools to increase engagement beyond traditional ways of interacting with City Hall. The degree to which the City's online presence is visited and interacted with gives the department a measure of engagement.

### What will we do?

As the general population of Tacoma becomes more accustomed to digital government services, a modern portfolio of digital business applications will represent business-to-employee (B2E), business-to-business (B2B), and business-to-citizen (B2C) relationships. The IT department will work with departments providing services over each two-year period to modernize and replace applications in each of these areas.

Note: The IT department will include new online applications added in 2017-2018, therefore changing how the department tracks actuals. The target is based off of the new applications.

### New Metrics for 2019-2020

#### Online Programs

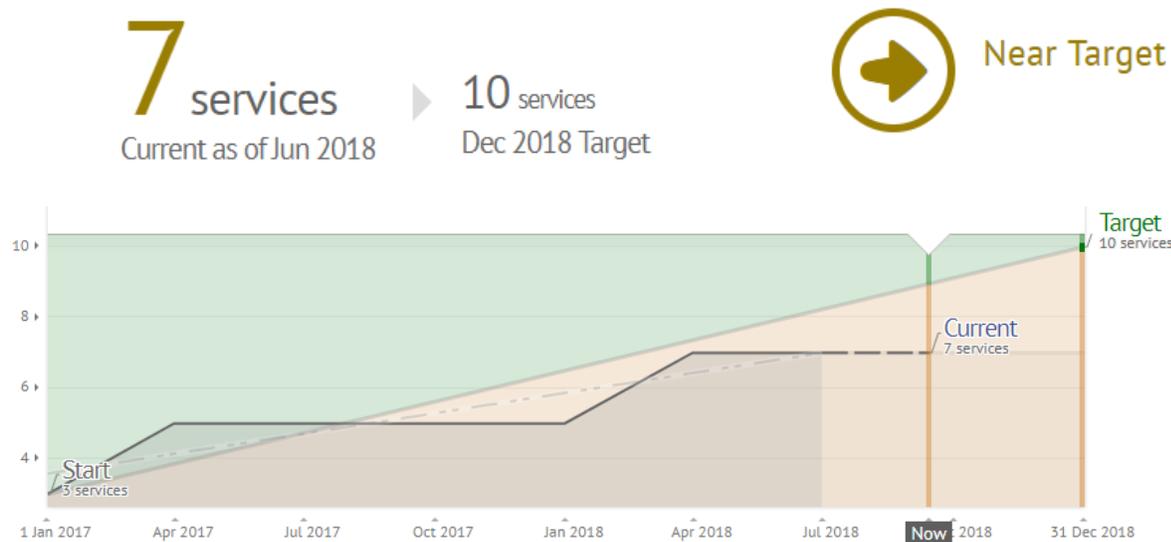
Increase the number of online programs available to 30 programs through 2020.

## 2. DIGITAL WORKPLACE

### What is our goal?

In order to become a digital workplace, the Information Technology department will deliver major technology infrastructure services and business application projects that enable mobility, sustainability, and resiliency of City business and services. This will be measured by increasing the number of business process or services digitalized to 10, a 30% increase over current actuals, by 2020.

### Current Performance



### Why is it Important?

Currently, many City business processes and information systems are not optimized to support the mobile City employees that provide direct citizen services in the community. Productivity, safety, and service delivery could be significantly improved by leveraging technology to access relevant information at the point of service. This technology along with real-time information access can improve communications, decision-making, employee safety and service delivery to citizens.

### What will we do?

The IT department will implement and deploy new technology that enables emergency radio communications on authorized smart phones. In addition to these advancements, the IT department will work to improve communications for mobile workers and engage City departments in order to digitize their business processes and services.

## Current Performance

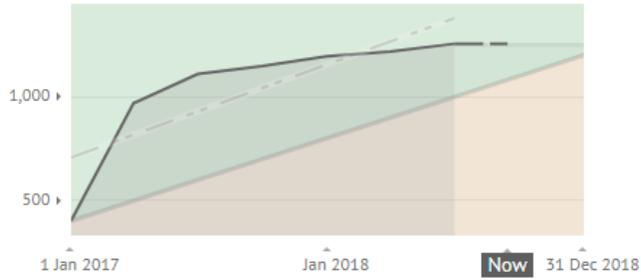
### Mobile Devices

Measure the number of City-authorized and secured mobile devices through 2020.

1,254  
devices

[Explore the data >](#)

Increase the number of city-authorized and secured mobile devices to 1200 devices by December 2018

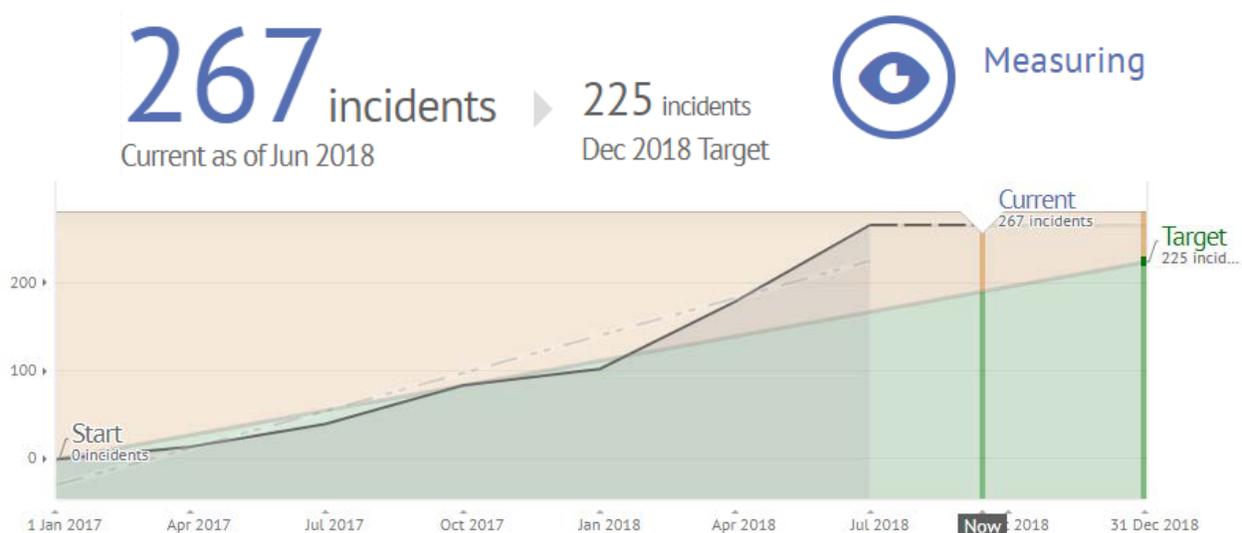


### 3. CYBERSECURITY & RESILIENCY

#### What is our goal?

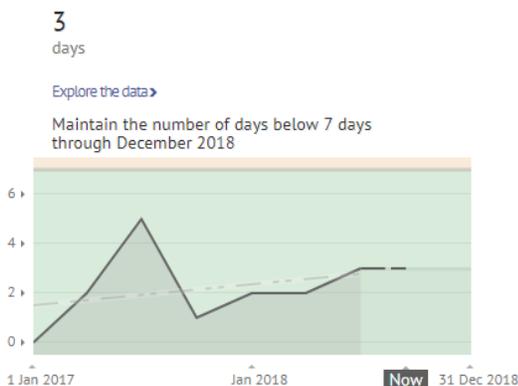
In order to ensure protection of citizen information and resiliency in government and utility services, the Information Technology department will improve cybersecurity boundary defenses through a reduction in malware introduced through email and malicious or compromised websites by 15 incidents, a 5% reduction, and maintain the time to resolve external network vulnerabilities to three days or less through 2020.

#### Current Performance



#### Average Number of Day to Remediate Identified Cybersecurity Incidents

Maintain the number of days to remediate cybersecurity incidents to below seven days



#### Why is it Important?

The Information Technology department is working to reduce the risk of cybersecurity breaches for the City and its constituents and business partners. This will ensure IT systems are available to support City services and will reduce the risk of protected citizen or critical asset data being compromised. Improved cybersecurity resiliency may also bolster citizen trust in government operations.

## **What will we do?**

The Information Technology department will work to improve technologies, processes, and training to improve cybersecurity. The department will add the following metrics to support digital security across the City.

### **New Metrics for 2019-2020**

#### **Security Patches Deployed**

Maintain number of day to deploy critical security patches from the date the patch is released below five days through 2020.

#### **Automated Security Success**

Maintain the protection level of the City's automated security controls against devices prone to security threats above 85% through 2020.

#### **Average Cost of Security Incident**

Maintain the average cost of security incident mitigation below \$300 per incident through 2020.

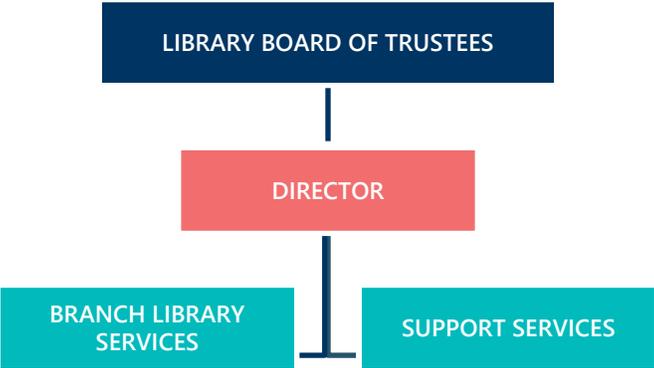
# LIBRARY

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## MISSION

Enhance Tacoma’s diverse citizenry by providing access to ideas and perspectives from around the world and stimulate the development of literacy, knowledge, wisdom, critical thought, and valuable interaction through innovative library services that yields positive experiences and a thriving community.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Tacoma Public Library provides access to materials in all formats: standard, electronic/digital, large print, audio, DVD, and CD. The Department also provides quality information, educational and online resources in every subject. Resources include language learning (Rosetta Stone), to vocational (Microsoft IT Academy, Lynda.com) and Homework Help. Eight locations – a Main Library, two regional libraries in the north and south of the city, and five neighborhood libraries – provide computing services and access to the Internet and Wi-Fi. The library provides enriching and educational programs, workshops, and events to meet the needs and interests of residents of every age and demographic. The Library also provides free community meeting space in six locations. Through reciprocal agreements with neighboring library districts, Tacoma residents have access to a wide variety of materials and information resources.

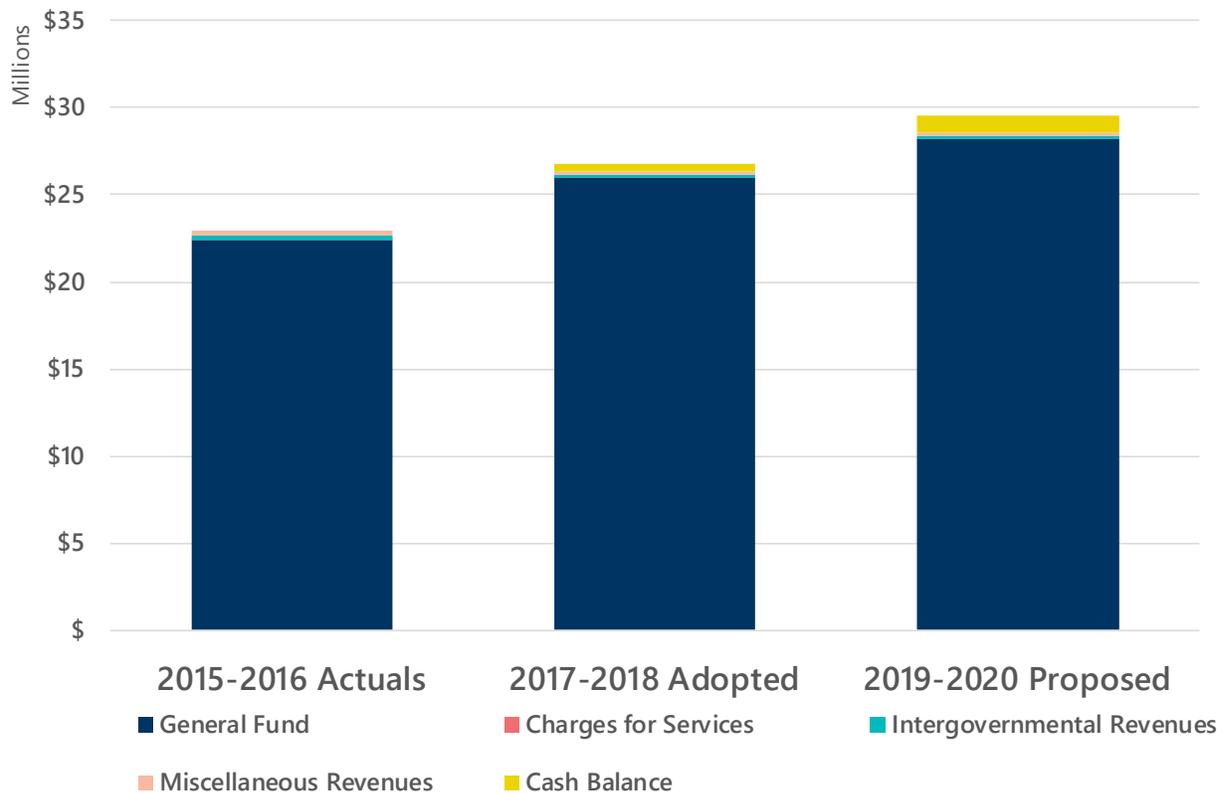
### BRANCH LIBRARY SERVICES

The Tacoma Public Libraries currently provide in-person services five days a week: 45 hours at the Main branch and 40 hours in the remaining seven branches. The branch libraries proudly provide a wide range of direct services to all citizens of Tacoma and anyone else who enters our buildings. The Proposed Budget includes updated library service hours during the school year in 2019-2020.

### SUPPORT SERVICES

Support Services provides the services that keep the branch libraries running: Administration, Facilities, Information Technology, Collection Development (materials ordering and processing), Payroll & Finance, Community Relations, and Human Resources.

## LIBRARY FUNDING BY CATEGORY

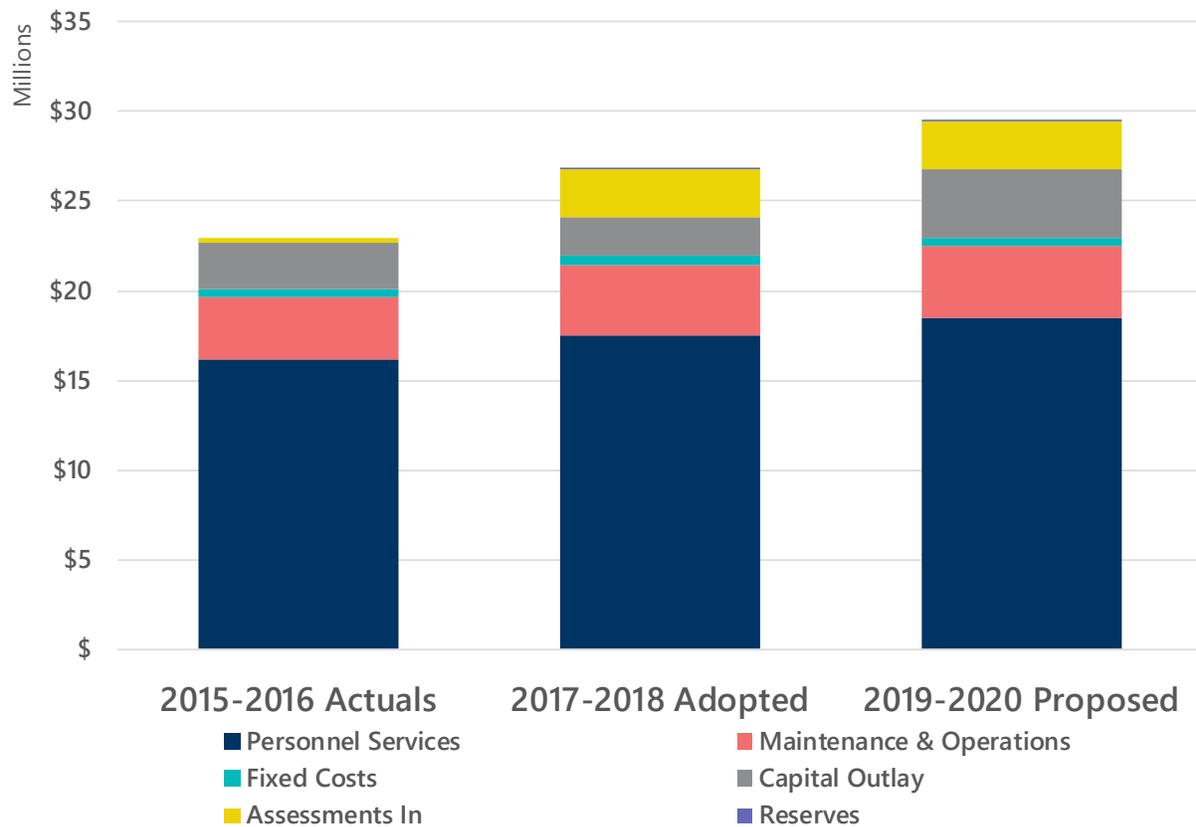


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	22,447,678	25,993,345	28,209,623
Charges for Services	8,534	17,374	2,000
Intergovernmental Revenues	253,640	168,188	190,000
Miscellaneous Revenues	203,909	196,939	186,710
Cash Balance		416,795	918,000
<b>Grand Total</b>	<b>22,913,761</b>	<b>26,792,641</b>	<b>29,506,333</b>

## FUNDING SUMMARY

The department is 95% funded by General Fund dollars with additional monies from Charges for Services representing collections directly from residents for Fines, Non-Resident Fees, Parking rentals, and items sold (book bags, copies, etc.). Other revenues of the Department are collected in a Special Revenue Fund and include sales of maps and publications, especially from the Northwest Room, Library Services, and Donations. Intergovernmental Revenues are grants designed to offset costs to provide internet access to the community. Miscellaneous Revenues are interest gained from pooled investments. Cash is used from the sale of surplus library materials.

## LIBRARY EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	16,209,192	17,503,218	18,489,916
Maintenance & Operations	3,453,720	3,917,267	4,016,974
Fixed Costs	470,239	512,224	481,120
Capital Outlay	2,551,642	2,170,704	3,770,704
Assessments In	284,443	2,670,232	2,742,209
Reserves		18,996	5,410
<b>Grand Total</b>	<b>22,969,237</b>	<b>26,792,641</b>	<b>29,506,333</b>
Full Time Equivalents	103.7	106.4	110.6

## EXPENDITURE SUMMARY

In The 2019-2020 Proposed Budget, Personnel Services increased due to the addition of new positions and the salaries and benefits. Capital Outlay increased due to new investments in infrastructure and technological improvements.

## BUDGET BY PROGRAM

<b>Division</b>	<b>Program</b>	<b>2019-2020 Proposed Budget</b>	<b>FTE's</b>
Library	Library Technical Services	3,046,873	10.8
	Library Collection Development	2,925,291	2.0
	Maintaining Facilities	2,690,808	7.0
	Library Administrative	2,501,746	8.0
	Library Reference	2,174,778	9.0
	Library Info Tech Computer Supp/ILS Web	2,173,813	4.0
	Library Wheelock Branch	1,966,541	11.4
	Library Moore Branch	1,872,717	10.2
	Library Swasey Branch	1,507,468	9.0
	Checking Out Materials	1,276,417	6.0
	Library Fern Hill Branch	1,199,261	6.7
	Library Kobetich Branch	997,574	5.3
	Library Children's Services	970,721	4.0
	Shelving Materials	778,959	7.3
	Library Northwest Room	642,490	3.0
	Library Community Relations	598,477	2.0
	Library Non-departmental Trust	505,670	-
	Library South Tacoma Branch	437,470	2.4
	Library Mottet Branch	427,873	2.4
	Library Automation Sinking	357,000	-
	Library Virginia Helen Marshall	234,000	-
	Library Marion C. Gibson Memorial	71,000	-
	Library Trust Summer Reading	60,040	-
	Library Margaret Berger Memorial	50,000	-
	Outreach Programs	20,348	-
	Library G & G Hug Memorial	12,000	-
	Library William Antes Memorial	7,000	-
	<b>Grand Total</b>		<b>29,506,333</b>

## 2025 Goals and Performance Measures



### **1. DIGITAL EQUITY AND DIGITAL ACCESS**

In order to improve and increase digital access across the City, the Tacoma Public Library will maintain and expand the infrastructure to support high speed internet access and connectivity.



### **2. ACCESS TO THE LIBRARY**

In order to support livability, the Tacoma Public Library will increase access to library services and facilities.

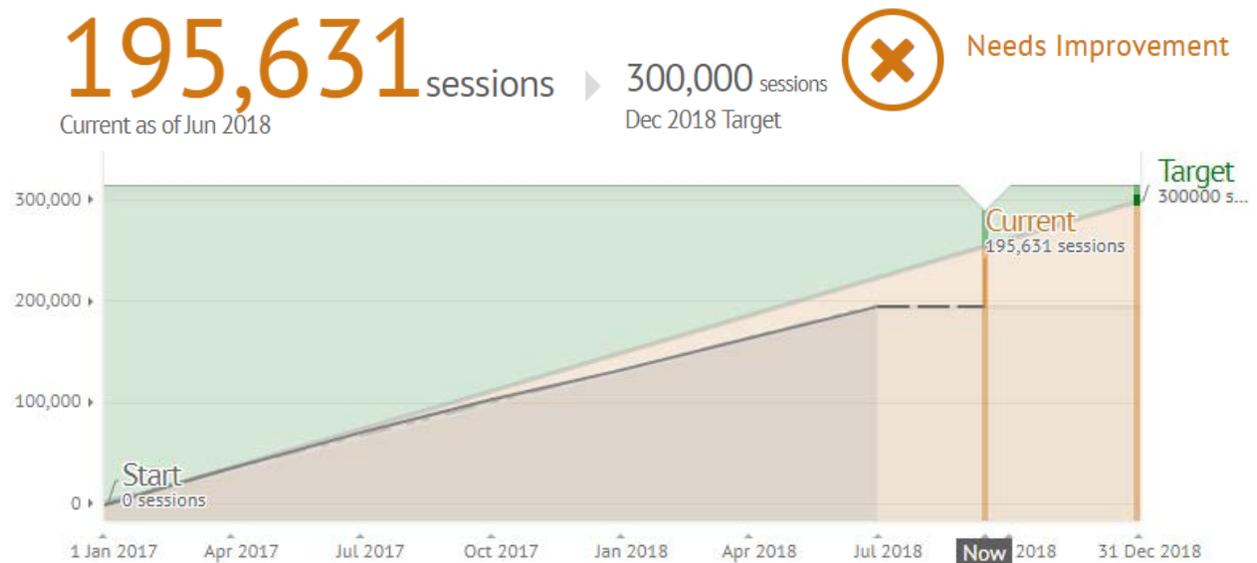
# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. DIGITAL EQUITY & ACCESS

### What is our goal?

In order to improve and increase digital access across the City, the Tacoma Public Library will upgrade its technology infrastructure to support standard and innovative services to the public by increasing public computer sessions to 300,000 by 2020.

### Current Performance



### Electronic Items Checked Out

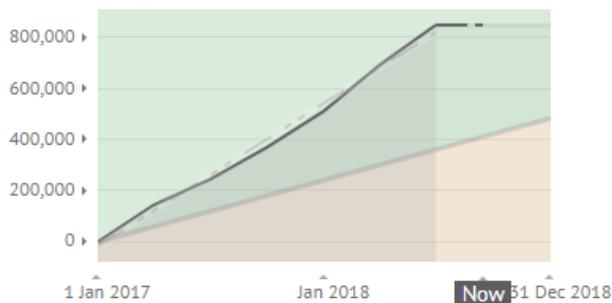
Increase electronic items checked out to 1 million items, a 50% increase, by 2020.

**850,958**

items

[Explore the data >](#)

This goal is measured by tracking the number of electronic items checked-out.



**Why is it Important?**

The growth of online communication, media, and gaming is driving dramatic changes in how people learn. Responding to these shifts, new forms of technology-enhanced learning and instruction, such as personalized learning, open online courses, educational games and apps, and tools for learning analytics hold tremendous promise for improving learning experiences and outcomes. Despite this promise, however, evidence is mounting that these new technologies tend to be used and accessed in unequal ways, and they may even exacerbate inequality. Traditionally, underserved areas of the City have low adoption rates.

**What will we do?**

In conjunction with the City of Tacoma's Information Technology department, the Library will upgrade its aging technology infrastructure. At the same time, the Library will implement remote services in two new locations, in partnership with MetroParks. Remote vending services, made possible through the previous implementation of Radio Frequency Identification, will be available at the Eastside Community Center and in an as-yet undetermined location in Tacoma's Hilltop neighborhood. These partnerships will enable the library to provide access for materials checkout, holds for pickup, and materials returns. They also will allow the implementation of innovative services such as tablet and Wi-Fi hotspot checkouts, helping to increase digital equity and access.

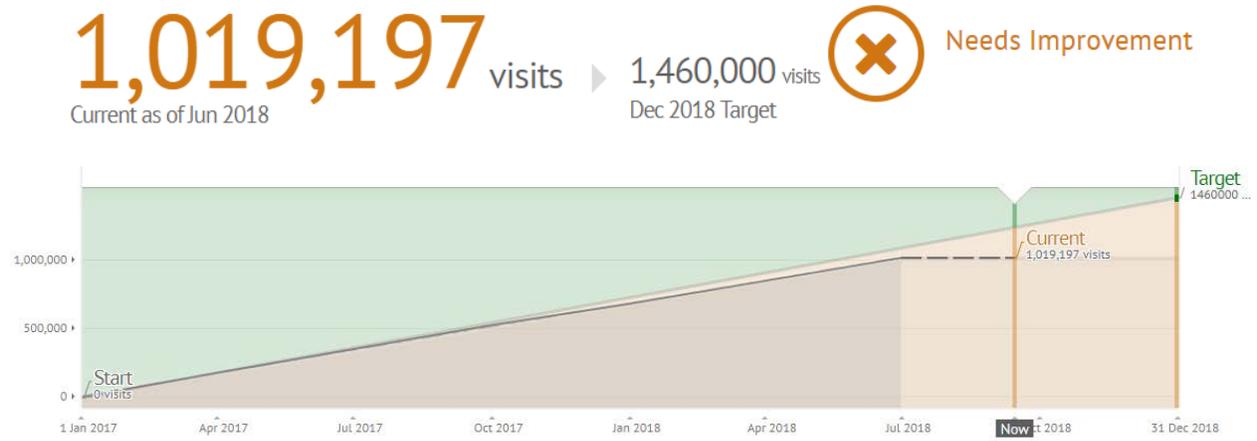
The Library will continue to offer Microsoft Office certifications, basic computing classes, and other instructional services and programs around the use of technology. Additionally, the Library will seek ways to offer these services outside branch libraries, utilizing partnerships with educational facilities throughout Tacoma.

## 2. ACCESS TO THE LIBRARY

### What is our goal?

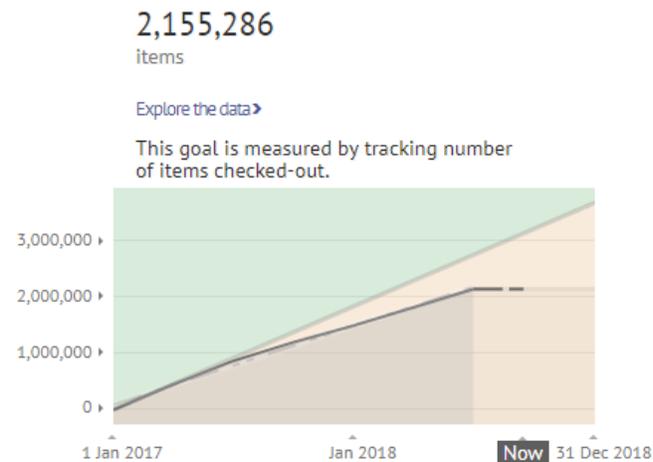
In order to support livability, the Tacoma Public Library will increase access to library services and physical facilities by 1,4 million visits by 2020.

### Current Performance



### Items Checked-out

Increase the number of items checked-out by 2,000,000 items by 2020.



### Why is it Important?

Tacoma residents will be able to access our collections and the many services of the Library System; the educational programs, as well as the educational benefits of the Library's mission including literacy of the citizenry; technology for use in the Libraries; the expertise of the Library staff; the library facility as a community gathering place.

### What will we do?

The Library will increase the hours of operation to Moore, Kobetich, and Wheelock branches. Starting in 2019, these branches which will be open Sundays from 1-5 p.m. during the school year. Extended hours will improve access to materials, programs, and services. These services are important to Tacoma's vibrancy and can be vital for many City residents.

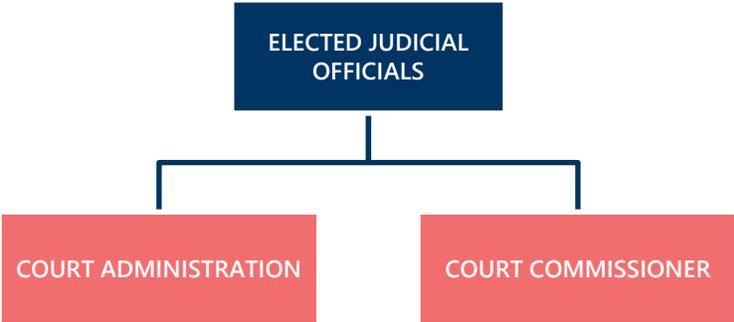
# MUNICIPAL COURT

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## MISSION

Promote public safety, administer justice, and protect individual rights in an efficient, safe, accessible environment while fostering respect for the law and society. The Tacoma Municipal Court is a statutorily created court of limited jurisdiction.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Municipal Court acts as the judicial branch of the City government. It enforces aspects of the City Code, including criminal offenses, parking infractions, and traffic violations.

### CRIMINAL OPERATIONS

Criminal Operations manages adjudication for misdemeanor and gross misdemeanor criminal cases including arraignments, pre trials, and jury trials. This division also monitors for sentence compliance with recommended substance abuse, domestic violence, and mental health treatments. It also receives fine and restitution payments.

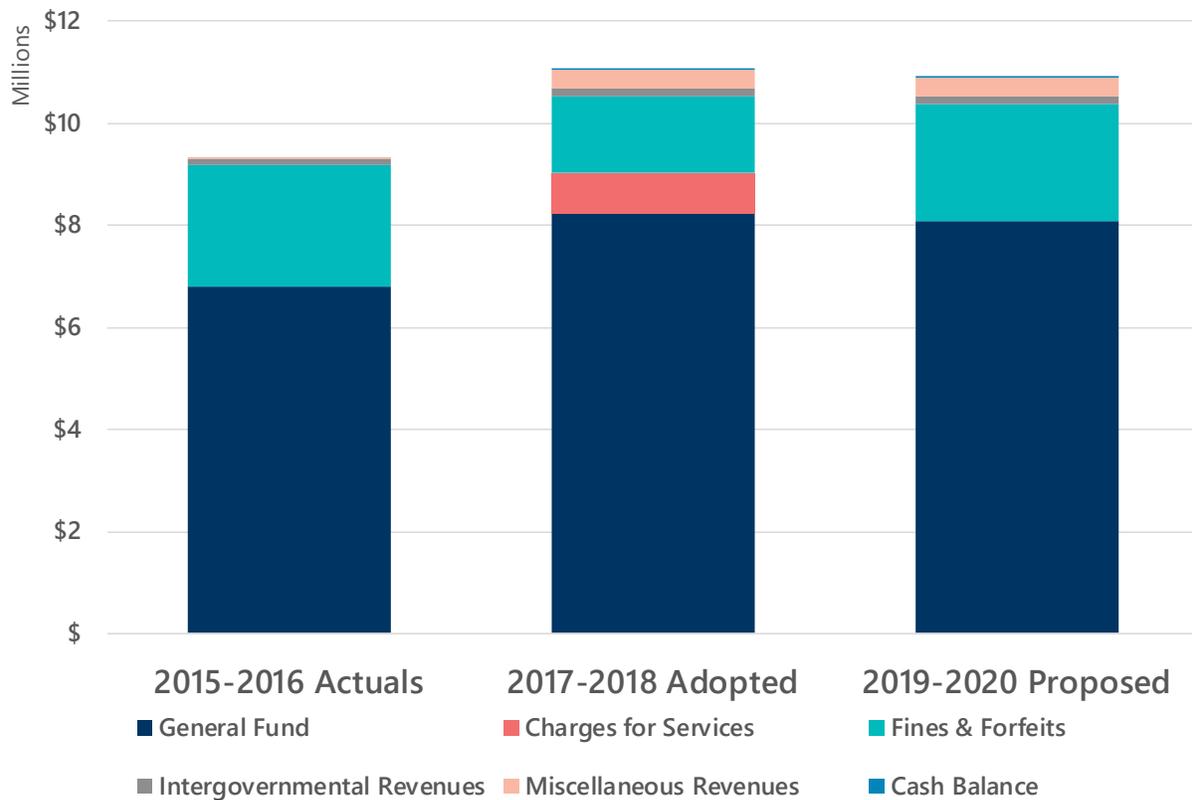
### PARKING INFRACTION OPERATIONS

Parking Infraction Operations handles adjudication for parking violation cases. The division monitors compliance with case conditions as well as payment of penalties. It also sends resolution information including notices such as failure to appear, respond, or pay the Department of Licensing.

### TRAFFIC INFRACTION OPERATIONS

Traffic Infraction Operations handles moving vehicle violations and camera-enforced citations. This division monitors compliance with case conditions as well as payment of penalties. It also sends resolution information including notices such as failure to appear, respond, or pay the Department of Licensing.

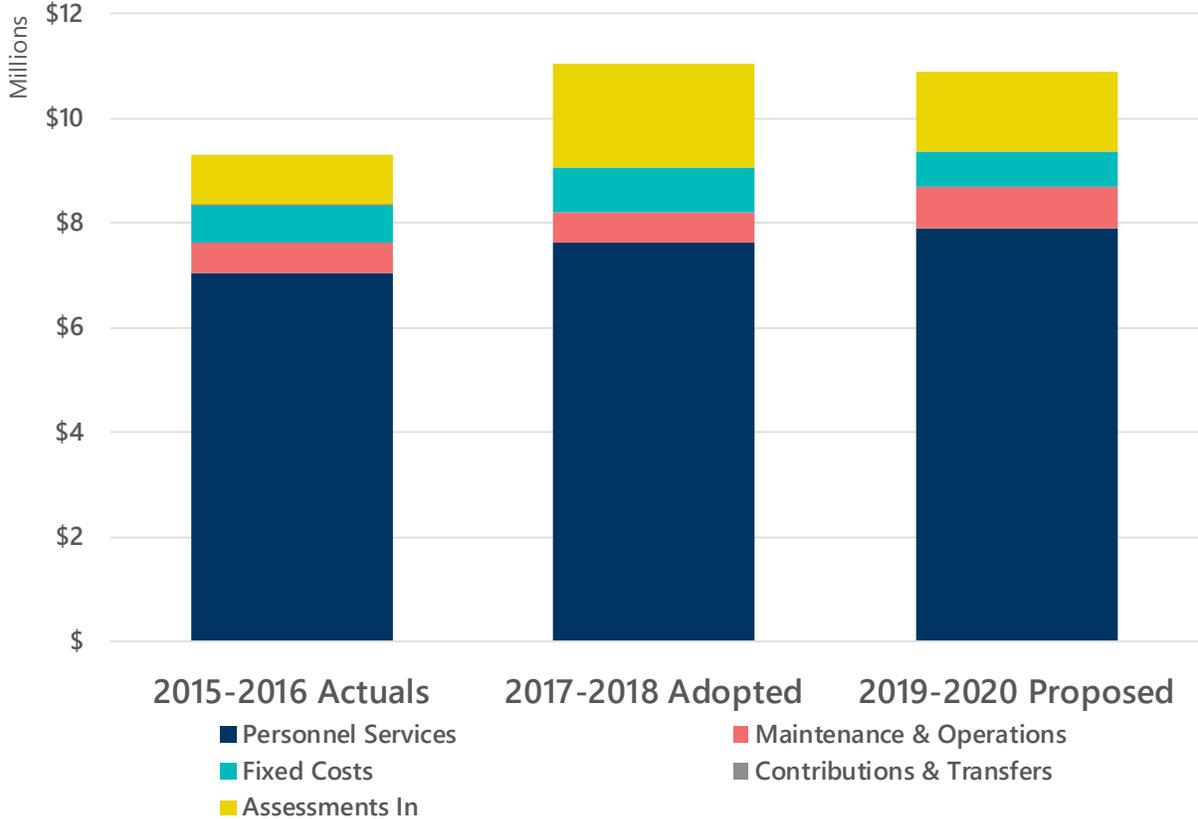
## MUNICIPAL COURT FUNDING BY CATEGORY



## FUNDING SUMMARY

The Tacoma Municipal Court is mainly supported by the General Fund. The Court also receives funding through court fees, traffic violation revenue, and transfers from the Traffic Education, Enforcement, and Engineering Fund. A new vendor monitoring Tacoma's speed and red light camera system will result in a reduction of General Fund transfers necessary for the Court. A change in practice altered the categorization of revenues collected by Parking Infraction Operations; in 2017-2018, these revenues were counted as Charges for Services. In 2019-2020, they will be counted as Fines & Forfeits.

# MUNICIPAL COURT EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	7,044,211	7,621,934	7,910,414
Maintenance & Operations	575,319	590,318	786,011
Fixed Costs	721,586	848,088	671,412
Contributions & Transfers	26,252		
Assessments In	937,070	1,986,591	1,533,446
<b>Grand Total</b>	<b>9,304,438</b>	<b>11,046,931</b>	<b>10,901,283</b>
Full Time Equivalents	36.3	36.3	36.3

## EXPENDITURE SUMMARY

Personnel Services comprise expenditures for wages and benefits for the Municipal Court Judges, Court Clerks, and administrative staff at the Court. Fixed Costs include items managed by the City on behalf of the Court, such as rent paid to the County City Building, insurance, and communications billing and equipment. The Municipal Court pays for these services, performed by other City departments, through the Assessments In category. Maintenance & Operations expenditures include support for overall departmental operations, including external contracts, juror expenses, and technology investments. In the 2019-2020 Proposed Budget, the Municipal Court will begin to move its record keeping onto a digital platform. This initiative is to improve the efficiency of the Court as well as its clarity with members of the public who have business before the Court. Thus, the Court hopes that the new digital platform will save on expenses but also improve its interactions with the public and thereby improve access to justice.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Municipal Court	Criminal Operations	8,237,346	25.6
	Traffic Infraction Operations	1,841,258	7.1
	Parking Infraction	822,679	3.6
<b>Subtotal</b>		<b>10,901,283</b>	<b>36.3</b>

## 2025 Goals and Performance Measures



### **1. IMPROVED COURT TECHNOLOGY**

In order to enhance government performance, the Court will focus efforts on fully automating its record management by 2025.

# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. IMPROVED COURT TECHNOLOGY

### What is our goal?

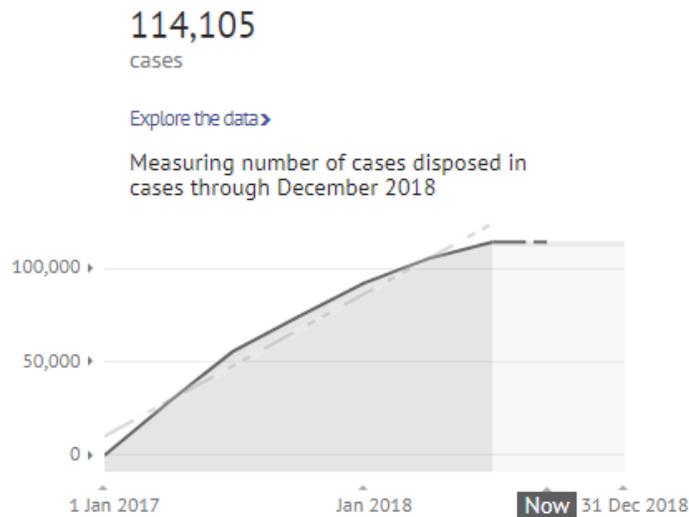
In order to enhance government performance, the Court will move to a case filing system to increase automation and offer paperless options by 2020.

### Current Performance



### Cased Disposed

Measuring the number of cases disposed through 2020.



### Why is it Important?

Currently, the Municipal Court spends a significant amount of staff time to manage paper processes. By automating its records, like other jurisdictions, the Municipal Court will improve operations. Processes will be more user-friendly, timely, and understandable.

### What will we do?

The Municipal Court has researched all available forms of case management and case storage. In the 2019-2020 biennium, the Court will work with the Washington State Administrative Office of the Courts on pending projects to provide Courts of Limited Jurisdiction with new Case Management Systems.

# NEIGHBORHOOD & COMMUNITY SERVICES

## MISSION

Lead the City’s efforts to maintain healthy, safe and clean neighborhoods and households through community engagement and problem-solving, code compliance, data-informed investments in services, and partnering with stakeholders on innovative approaches to the City’s most challenging issues.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### CODE COMPLIANCE

By ensuring that property owners maintain compliance with the Tacoma Municipal Code, NCS protects the health, safety, and welfare of the public, which increases the quality of life for residents of Tacoma. During the process of responding to thousands of code concerns reported each year, Code Compliance works collaboratively with property owners, providing resources and guidance to resolve compliance issues.

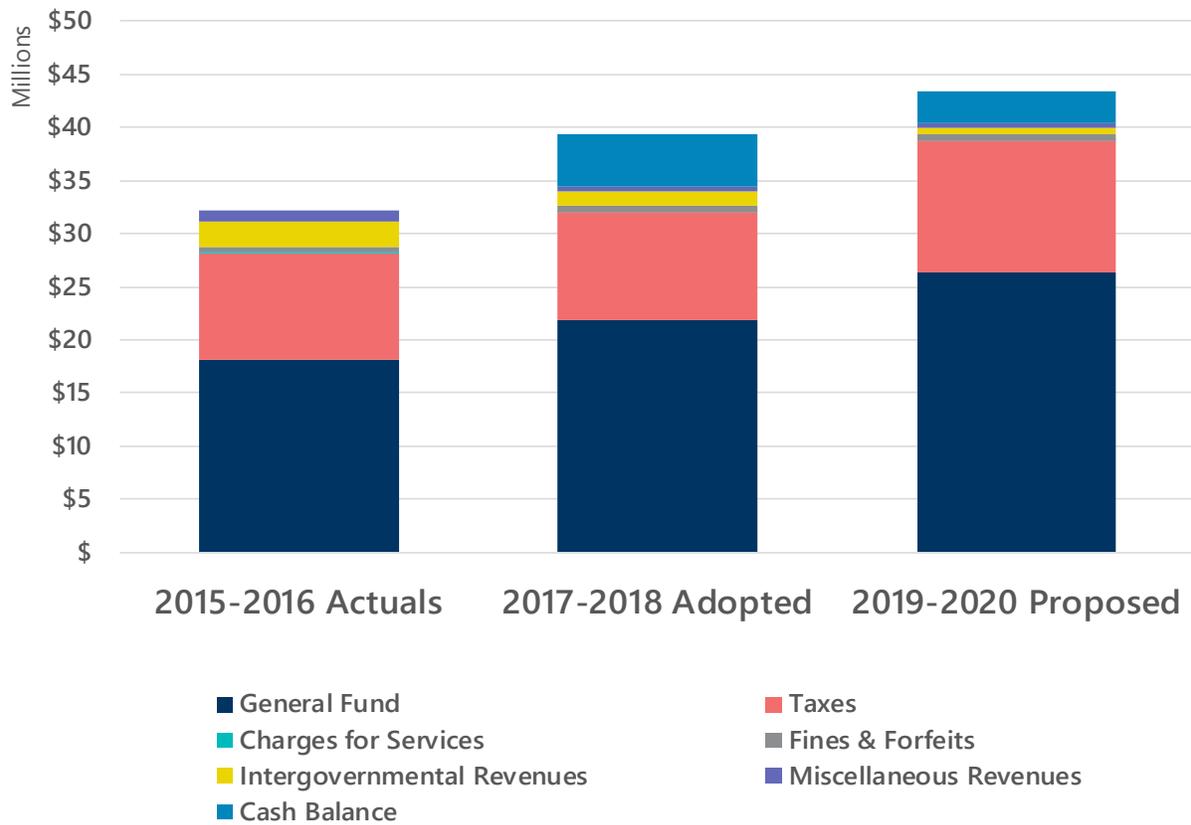
### MOBILIZE & ENGAGE NEIGHBORHOODS

NCS facilitates community partnerships to support safe and clean neighborhoods. The Department provides and funds services designed to increase community knowledge of City services, reduce neighborhood blight, build self-sufficiency, and develop workforce skills.

### ASSESS COMMUNITY NEEDS & FUND CONTRACTS

NCS administers the allocation and oversight of public resources invested in local community programs and projects intended to build stronger and healthier neighborhoods. The Department partners with community organizations and other government agencies to assess and implement strategies to address community needs.

## NEIGHBORHOOD & COMMUNITY SERVICES FUNDING BY CATEGORY

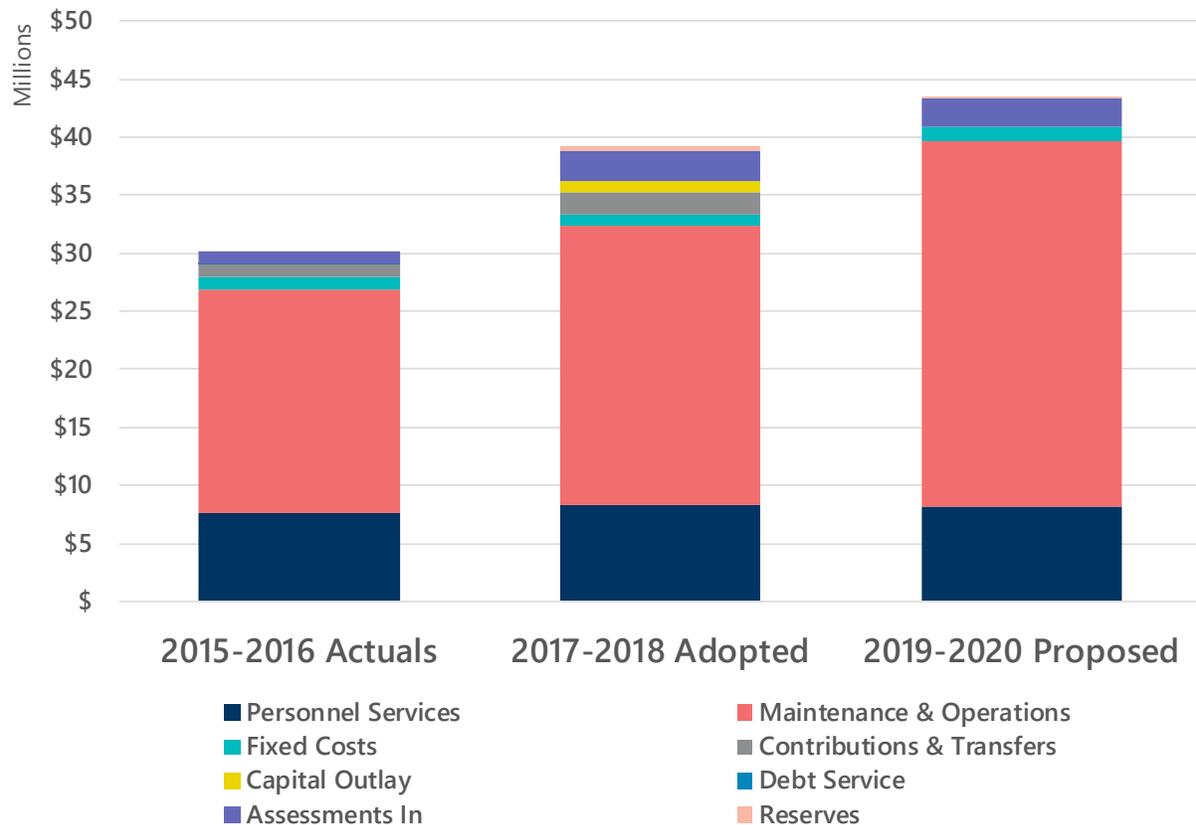


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	18,167,408	21,885,968	26,317,940
Taxes	10,050,258	10,165,101	12,425,934
Charges for Services	115,599	52,214	44,356
Fines & Forfeits	484,726	502,375	608,853
Intergovernmental Revenues	2,250,037	1,433,554	592,804
Miscellaneous Revenues	1,042,814	360,631	436,124
Cash Balance		4,910,790	2,894,617
<b>Grand Total</b>	<b>32,110,842</b>	<b>39,310,633</b>	<b>43,320,629</b>

## FUNDING SUMMARY

In the 2019-2020 Proposed Budget, General Fund support increases by approximately \$4.0 million to \$25.8 million due to costs associated with the Emergency Declaration, Phase II. The \$2.3 million increase in anticipated tax revenue is primarily mental health sales tax, assessed at 0.1% of taxable purchases within the City of Tacoma. Intergovernmental Revenues is less than previous years due to less certainty of federal Department of Justice grants. The use of Cash Balance is the result of additional revenues and less expenditures, particularly one-time capital spending.

## NEIGHBORHOOD & COMMUNITY SERVICES EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	7,656,702	8,252,338	8,145,681
Maintenance & Operations	19,160,308	24,098,601	31,568,218
Fixed Costs	1,086,710	1,025,953	1,145,839
Contributions & Transfers	1,141,872	1,900,000	
Capital Outlay	45,313	1,000,000	
Debt Service	250		
Assessments In	1,106,847	2,551,212	2,455,327
Reserves		482,529	5,564
<b>Grand Total</b>	<b>30,198,001</b>	<b>39,310,633</b>	<b>43,320,629</b>
Full Time Equivalent	47.6	37.4	34.7

## EXPENDITURE SUMMARY

NCS' budget is comprised mainly of Maintenance & Operations spending, which includes over \$30.8 million in contracts with service providers, non-profits, and community partners to address specific needs. The increase in the 2019-2020 budget reflects the Council's and community's desire to allocate more resources to address homelessness. Personnel costs reflect total compensation for approximately 35 Full Time Equivalent (FTEs). This count is lower in the 2019-2020 biennium because the Tax & License Inspection program moved to the Finance Department, and the Road Use Compliance program moved to Public Works. Finally, Reserves include money set aside for future use in one or more of NCS's various special revenue funds.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Community Improvements	Neighborhood Blight Reduction	511,404	1.1
	Rapid Graffiti Removal	353,607	0.5
	Crime Prevention (CPTED)	340,343	1.1
Community Outreach & Partnership	Community Engagement	1,482,792	2.4
	Neighborhood Council Program	320,841	1.0
	Innovative Grants	320,716	-
	Community Partnership Development	211,255	0.9
Compliance	Property Compliance	2,713,430	8.5
	Derelict or Unfit Building Abatement	1,009,398	0.8
	Building Compliance	908,320	1.0
	Property Abatement	281,466	1.0
Contracts for Serv to Promote Self Sufficiency	MH Youth and Adult Co-Occuring	2,757,797	0.7
	Youth Development	1,558,030	0.6
	Gang Prevention & Intervention	1,239,130	1.1
	Commercially Exploited Children	918,260	0.6
	DOJ OJP Grant #3	142,945	-
	Youth Educational Dev & Training	79,720	-
Emergency Declaration Phase II & III	Homelessness Declaration - Phase II	7,055,799	0.2
	Homelessness Declaration - Phase III	762,903	0.5
Encampment Services	Site Reclamation	599,988	0.7
	Encampment Administration	109,009	0.5
Homelessness Services	Homelessness Services	3,646,296	2.3
	Sheltering	2,896,097	0.5
	Housing Services	1,283,549	0.4
	Complimentary Services	523,412	0.3
	Tenant Relocation	15,000	-
Multi-Generational Services	Senior Wellness	1,547,319	0.2
	Educational Support Services	693,043	-
	Financial Empowerment	329,908	-
Strategic Alignment	Administration - NCS	1,874,925	4.1
	Data Management & Analysis	536,148	1.9
	Public Disclosure Requests	123,478	0.6
	Committees & Commissions Support	68,516	0.4
Support for Individual Health & Safety	Health and Health Care	4,135,502	0.9
	Domestic Violence Services	1,970,279	0.4
<b>Grand Total</b>		<b>43,320,629</b>	<b>34.7</b>

## 2025 Goals and Performance Measures



### **1. SENSE OF SAFETY IN COMMUNITY**

In order to increase the feeling of safety for individuals and neighborhoods, the Neighborhood & Community Services Department will reduce the timeframe of case from initial case reporting to resolution by 35% and eliminate chronic homeless encampments by 2025.



### **2. UTILIZATION OF CITY SERVICES BY UNDERREPRESENTED COMMUNITIES**

In order to increase the equity of service delivery and increase accessibility, the Neighborhood & Community Services Department will eliminate the disparity of utilization of City services by non-white and white residents by 2025.



### **3. LENGTH OF SHELTER STAY AND RETURNS TO HOMELESSNESS**

In order to improve livability, the Neighborhood & Community Services Department increase shelter capacity by 20%, decrease the number of families and individuals below the poverty line to no more than 10%, and eliminate the disproportionality of people of color experiencing homelessness by 2025.

# 2019-2020 GOALS & PERFORMANCE MEASURES

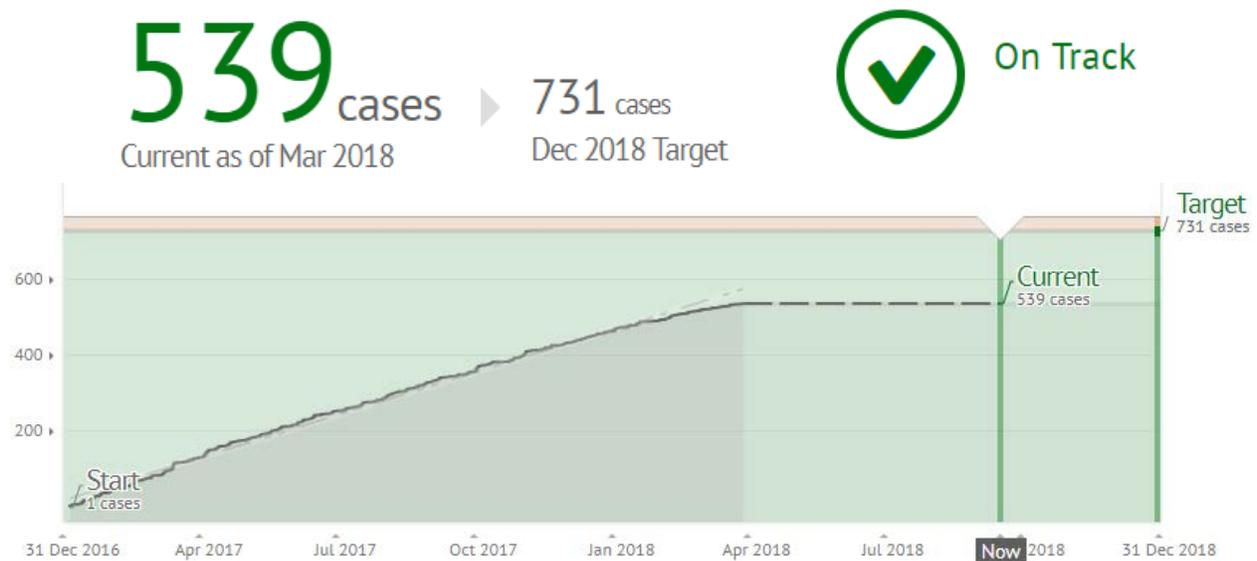
## 1. SENSE OF SAFETY IN COMMUNITY

### What is our goal?

In order to increase the feeling of safety for individuals and neighborhoods, the Neighborhood and Community Service department will reduce the length of open code compliance cases by 26 days, a 20% reduction, by 2020. This is a change from the previous biennium of reducing the number of substandard and derelict building cases.

The department will also implement site interventions at all identified chronic homeless encampments to ensure equitable prevention of encampment re-population by 2020.

### Current Performance



### Why is it Important?

The presence of blighted homes and encampments leads to feelings of insecurity in Tacoma neighborhoods. Blighted conditions are also indicative of housing instability in the community. Reducing the presence of blighted buildings and eliminating homeless encampments will benefit the community by making neighborhoods feel safer and transition formerly blighted conditions into positive community uses.

## What will we do?

Neighborhood and Community Services will continue to evaluate and expand programming for vulnerable property owners in violation. By proactively identifying issues and offering services, NCS is able to divert resources into assistance programs and educating residents about how to prevent new violations from occurring.

In order to prevent encampments from re-populating, Neighborhood and Community Services will assess encampment areas for site improvements and work with property owners to implement recommendations. Staff will also routinely monitor chronic encampments and provide referrals to shelter services.

### Average Days from Inspection to Compliance for Substandard Buildings

Maintain the average number of days from inspection to compliance below 150 days through 2020.



### Average Days from Inspection to Compliance for Derelict Buildings

Maintain average number of days from inspection to compliance below 200 days through 2020.



## New Metrics for 2019-2020

### Reduce Case Backlog

Reduce the backlog of uninspected cases by 250 cases by 2020.

### Code Enforcement Response Time

Maintain Code Enforcement response time from complaint to inspection to 14 days through 2020.

### Reduce HOT Team Contacts

Maintain the number of contacts the HOT Team makes with individuals residing at unauthorized encampments below 6,000 contacts by 2020.

### Multiple Cleanings of Public Property

Reduce the number of times a public property has been cleaned more than once by 10 properties by 2020.

### Individuals Offered Services

Increase the number of individuals at encampments offered services by the HOT Team to 300 individuals by 2020.

### Individuals Accepting Services

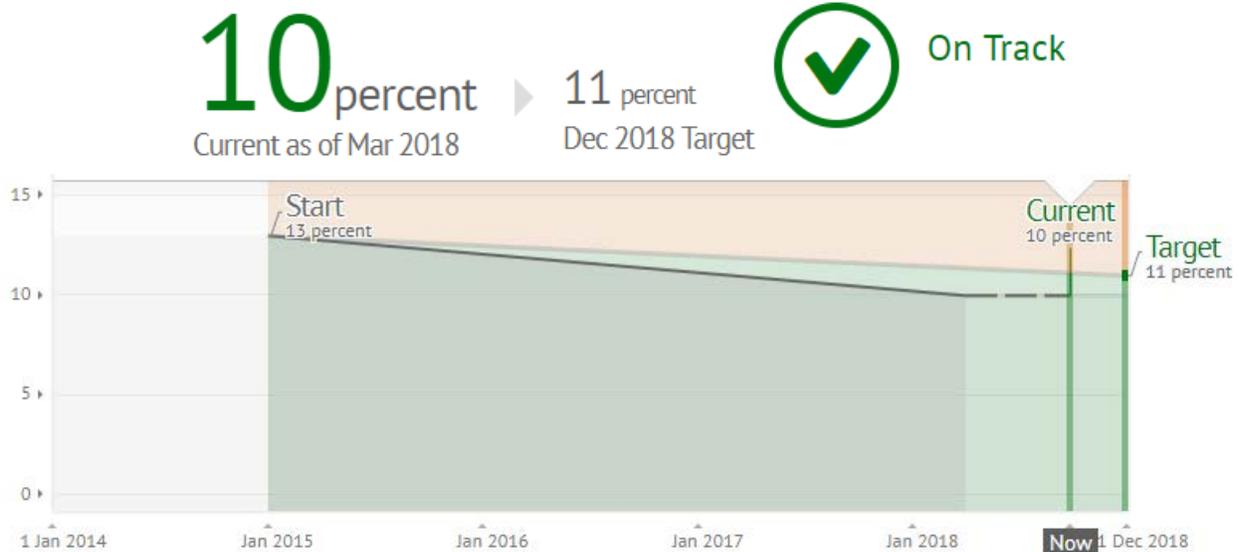
Increase the number of individuals who accept services by the HOT Team to by 2020.

## 2. UTILIZATION OF CITY SERVICES BY UNDERREPRESENTED COMMUNITIES

### What is our goal?

In order to increase the equity of service delivery and increase accessibility, the Neighborhood & Community Services department will decrease the disparity between white and non-white individuals accessing City services by 3% by 2020.

### Current Performance



### Why is it Important?

Over the past biennium, NCS was able to use data to verify that NCS neighborhood programs disproportionately serve individuals who are white and own their own homes. By focusing our strategies on meeting the needs of underrepresented groups, the Department will be able to promote safe and healthy neighborhoods for all Tacoma residents regardless of geographic location, age, race, gender, or other protected category.

### What will we do?

NCS will use existing demographic data from each of our programs to implement new engagement strategies among underrepresented populations. Strategies for improvement may include door-to-door engagement, translating materials into most commonly spoken languages, increasing participation with diverse stakeholder groups, and developing equity-focused contracted services.

### 3. LENGTH OF SHELTER STAYS AND RETURNS TO HOMELESSNESS

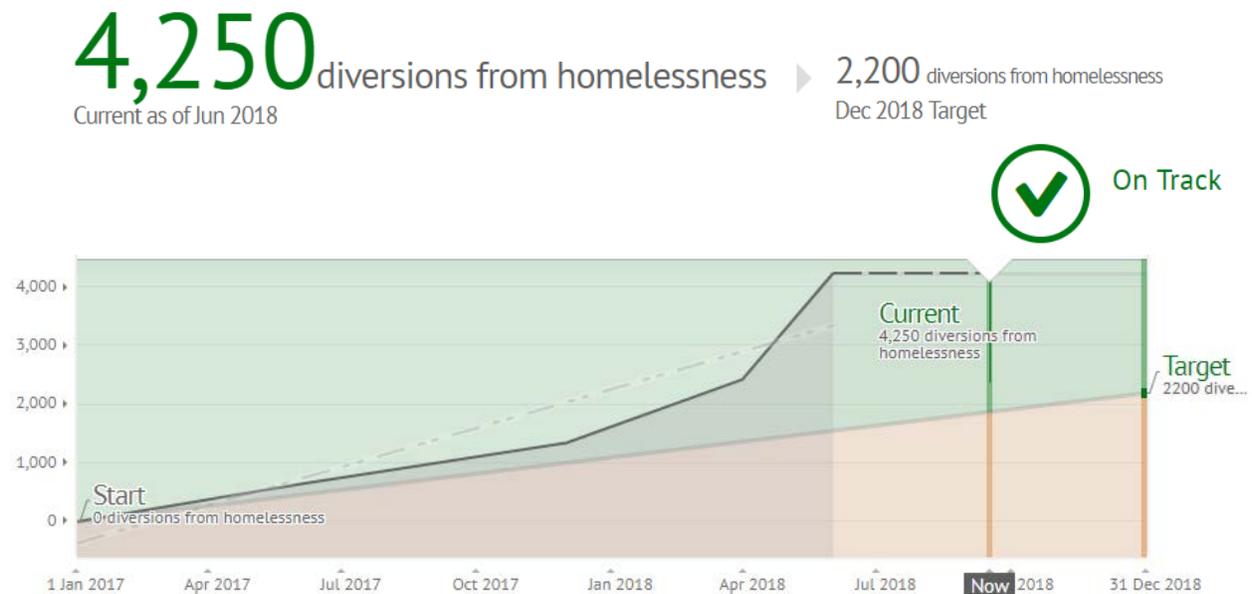
#### What is our goal?

In order to ensure an equitable increase in shelter capacity and decrease the length of time individuals experience homelessness, the City of Tacoma will increase shelter capacity by 100 beds by 2020.

Previously, the department measured the following goal:

In order to decrease the length of time individuals experience homelessness, the City of Tacoma will increase the number of diversions from homelessness to 2,200 diversions by 2018.

#### Current Performance



#### Why is it Important?

There is a limited amount of shelter capacity in the City of Tacoma, which leaves many families and individuals living in places not meant for human habitation while they wait for shelter space to become available.

Households experiencing homelessness spend more time than necessary waiting for shelter space to become available, creating an unsafe and unstable environment. Families and individuals should move through the shelter system more quickly and into permanent housing solutions.

#### What will we do?

To increase shelter capacity for families and individuals experiencing homelessness, the City of Tacoma has undertaken a process to expand shelter capacity with capital projects, engage faith-based institutions, and non-profits organizations to support temporary sheltering efforts. Using a systems framework that encourages service providers and agencies to create a shared vision. The result will be fewer occurrences of homelessness, to ultimately increase shelter capacity in the 2019-2020 biennium.

## Current Performance

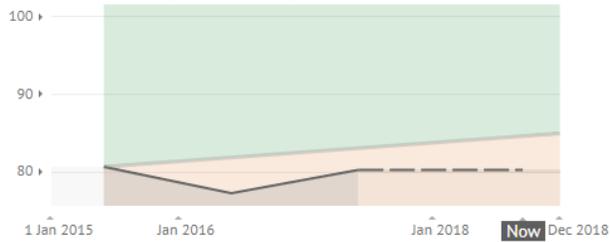
### Short-term Shelter Stays

Increase the number of individuals who stay in short-term shelters less than 90 days, a 15% increase, by 2020.

80.3  
percent

[Explore the data >](#)

This goal is measured by the percent of homeless individuals who stayed in a short-term shelter less than 90 days. This indicator is important as homelessness should be experienced briefly.



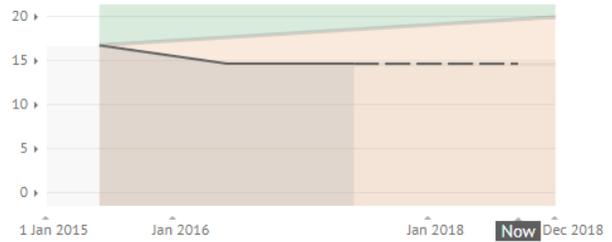
### Exits to Permanent Housing

Increase the number of individuals who found permanent housing to 687, a 10% increase, by 2020.

14.7  
percent

[Explore the data >](#)

This goal is measured by the percent of homeless individuals who stayed at a shelter and found permanent housing. This indicator is important as individuals experience with homelessness should not reoccur.



# NON-DEPARTMENTAL

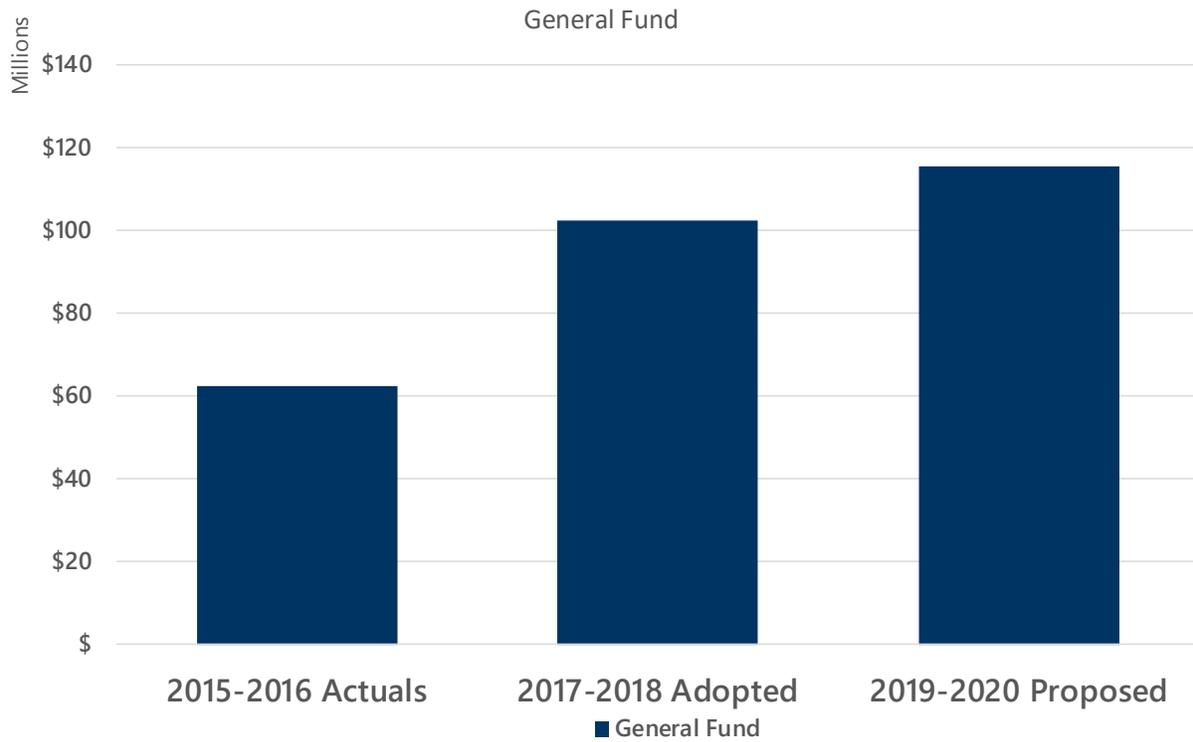
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## PURPOSE

Non-Departmental is used for items that cannot clearly be associated with an existing program area or department, and where it does not make sense to create a new program area in an existing department. This includes debt service payments, transfers, some pension costs, and similar expenditures.

Non-Departmental may also be used in cases in which conflicts of interest may occur. For example, some monies require clear separation from their departments, such as the Public Defender's Office. In these cases, the Non-Departmental area will hold and track those expenses.

## NON-DEPARTMENTAL FUNDING BY CATEGORY

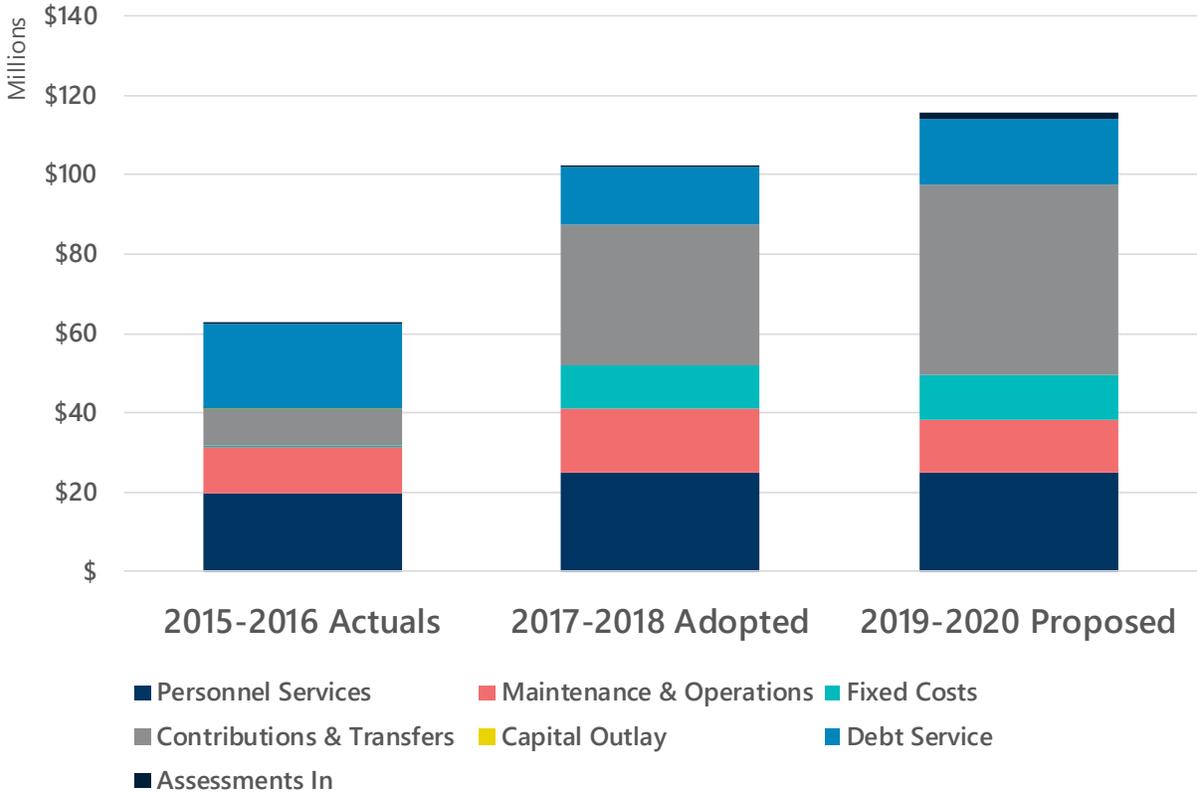


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	62,562,380	102,544,069	115,633,883
<b>Grand Total</b>	<b>62,562,380</b>	<b>102,544,069</b>	<b>115,633,883</b>

## FUNDING SUMMARY

The Non-Departmental area is funded by the General Fund. Support for Non-Departmental expenditures has increase in conjunction with expenditures. For a detailed explanation, please see the Expenditure Summary on the next page.

# NON-DEPARTMENTAL EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	19,780,498	25,031,568	24,827,409
Maintenance & Operations	11,815,181	15,990,155	13,484,764
Fixed Costs	296,517	10,957,352	11,322,802
Contributions & Transfers	9,008,411	35,501,438	48,015,262
Capital Outlay	6,969		
Debt Service	21,680,824	14,506,010	16,557,798
Assessments In	100,420	557,545	1,425,848
Assessments Out	(126,441)		
<b>Grand Total</b>	<b>62,562,380</b>	<b>102,544,069</b>	<b>115,633,883</b>

## EXPENDITURE SUMMARY

Non-Departmental expenditures are unusual; in most cases, they are not easily associated with a particular City department. Some of the expenditures include Contributions & Transfers to outside agencies such as Metro Parks Tacoma, the Puget Sound Clean Air Agency, and the Department of Assigned Counsel. In other cases, expenses must be separated from the main department—the Office of Assigned Counsel, for example, must be managed outside their main department. Still other Contributions & Transfers include the City’s jail contract (\$11 million), the Permit Fund (\$1.5 million), and Traffic Enforcement (\$1.5 million) as well as programs as large as City Streets and the Streets Initiative (\$26 million) and as small as Jobs253 (\$340,000). Personal Services are for public safety legacy pension costs. Finally, the Non-Departmental area handles several of the City’s debt obligations.

## BUDGET BY PROGRAM

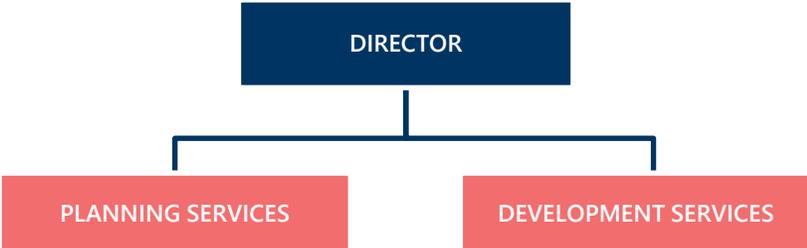
<b>Division</b>	<b>Program</b>	<b>2019-2020 Proposed Budget</b>	<b>FTE's</b>
Non-Departmental	Contributions to Other Funds	89,149,187	-
	Contributions to Outside Agency	24,629,046	-
	Admin Budget Transfers	1,271,748	-
	Non-Departmental	583,902	-
<b>Grand Total</b>		<b>115,633,883</b>	<b>-</b>

# PLANNING & DEVELOPMENT SERVICES

## MISSION

Partner with the community to build a livable, sustainable, and safe city by providing strategic, timely, predictable, and cost-effective planning and development services with a culture focused on community engagement, customer service, creativity, accountability, and continuous improvement.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### PLANNING SERVICES

Planning Services manages and processes amendments to the City’s Comprehensive Plan and Land Use Regulatory Code and conducts policy and planning analysis relating to the development of land use, regulations and policy. The Division is also responsible for providing coordination with state and regional planning agencies to ensure consistency and compliance with the Washington State Growth Management Act (GMA), Puget Sound Regional Council Vision 2040, Shoreline Management Act (SMA), State Environmental Policy Act (SEPA), and Pierce County Countywide Planning Policies. Planning Services provides staffing support to the Planning Commission and the Landmarks Preservation Commission.

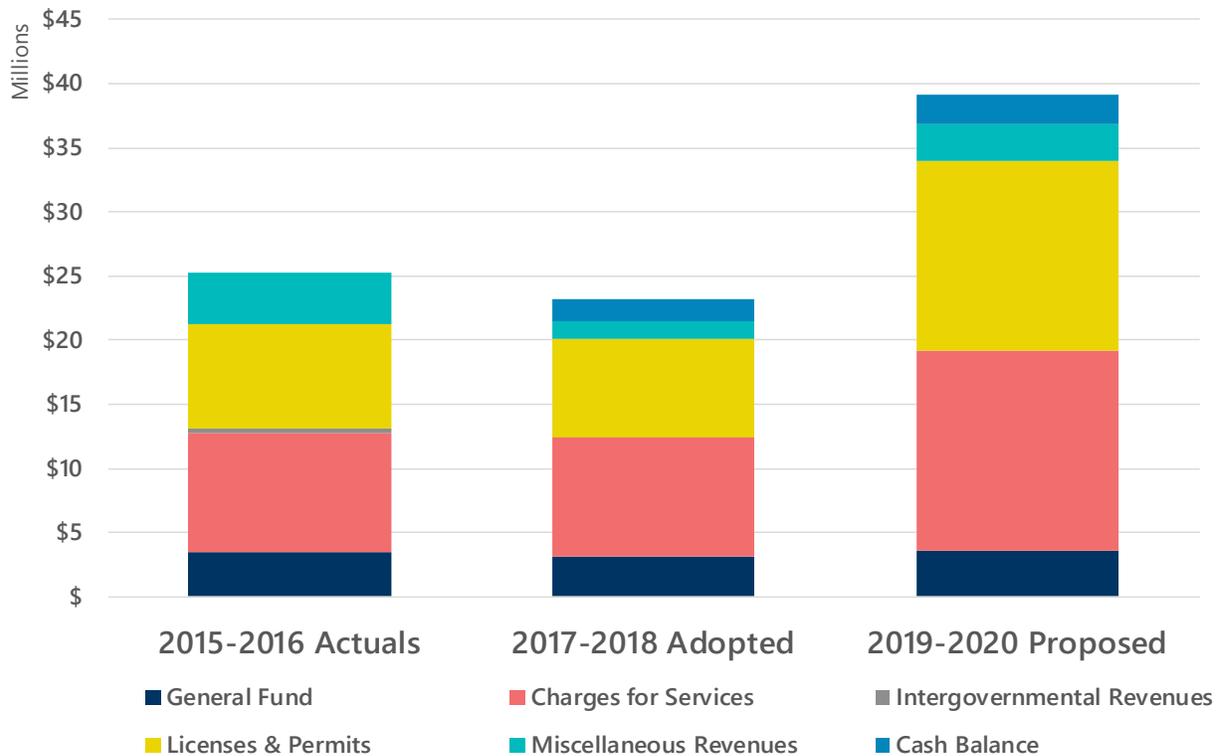
The Urban Design Studio within this Division works with the community, development partners, and other departments and agencies to advance the design quality of places citywide. The program’s mission is to build upon Tacoma’s unique setting and history, its special character and its changing populations, to elevate the quality of public and private spaces and create a more vibrant, livable, walkable, and sustainable city. The program oversees a design review process and works to translate visions and ideas into policy, objectives, guidelines and projects to fulfill community-supported design.

The Historic Preservation Office within this division oversees the designation of historic properties, historic and conservation districts, and administers land use regulations relating to the design, demolition, and construction of historic properties in the city. The Historic Preservation Office also provides and coordinates informational and educational programming to expand community awareness of historic sites, highlight the importance of heritage, and promote the roll of historic preservation in community identity.

## DEVELOPMENT SERVICES

Development Services coordinates development permitting processes, from concept to certificate of occupancy, for all residential and commercial construction projects. Over the past biennium, Development Services has been enhanced to include a more robust pre-application and permit coordination function. Development Services has also added permitting services of Street Occupancies and special events to its services. Additionally, in 2015, Site Development permit reviews were incorporated into Development Services to further align building and site reviews to meet customer needs. In January 2019, the Site Development group, responsible for the review and inspection of onsite infrastructure and utilities, will be formally integrated into Planning and Development Services' financial and organizational structures. The "one-stop-project services shop" provides streamlined services by proactively coordinating development related functions of Building, Land Use, and Site reviews. Functions include application services, site plan review, building plan review, permitting, and inspections.

## PLANNING & DEVELOPMENT SERVICES FUNDING BY CATEGORY



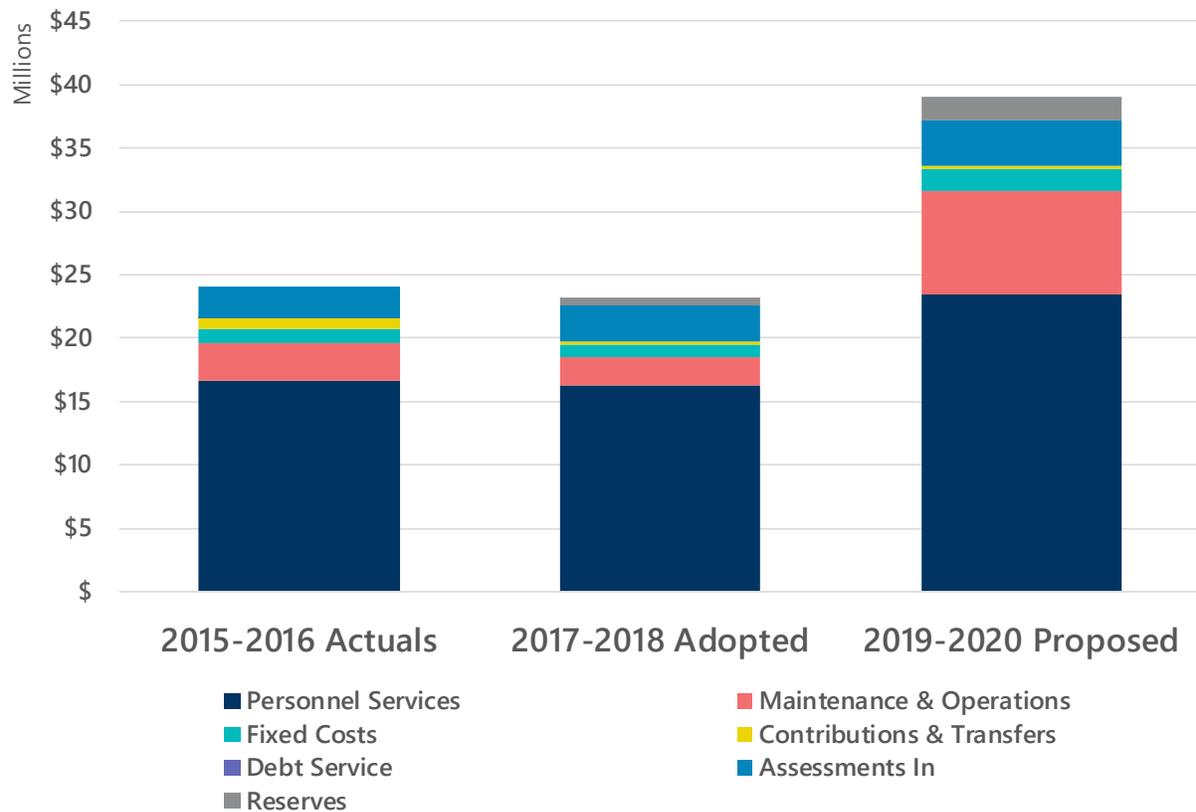
	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	3,436,399	3,164,264	3,662,272
Charges for Services	9,306,605	9,239,827	15,480,884
Intergovernmental Revenues	360,661	60,000	
Licenses & Permits	8,206,790	7,672,595	14,848,990
Miscellaneous Revenues	3,984,086	1,396,904	2,905,002
Cash Balance		1,650,540	2,189,981
<b>Grand Total</b>	<b>25,294,541</b>	<b>23,184,129</b>	<b>39,087,129</b>

## FUNDING SUMMARY

Planning & Development Services (PDS) is funded primarily through Charges for Services, including building plan review and building permit fees. The Department is also supported by the General Fund. In 2019-2020 the General Fund will contribute additional monies for historic preservation and comprehensive plan changes. Charges for Services and Licenses & Permits in 2019-2020 increased by \$3.2 million due to the adopted fee code changes establishing new dedicated funds in support of Natural Resources, Emergency Preparedness, Technology, and Reserve Funds. In 2019, Site Development Group moved into the Department, which is projected to increase revenues by \$6.4 million. In addition, revenue projections for the permit enterprise fund are projected to be \$20.7 million.

Intergovernmental Revenues are less in 2019-2020 due to expiring grants. Miscellaneous Revenues includes the Environmental Services transfer to PDS to support the move of Site Development Group to the Department in the amount of \$1.4 million.

## PLANNING & DEVELOPMENT SERVICES EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	16,693,881	16,302,130	23,460,688
Maintenance & Operations	2,897,091	2,135,221	8,121,887
Fixed Costs	1,072,699	1,033,233	1,810,816
Contributions & Transfers	936,054	226,235	134,921
Debt Service	1,386		
Assessments In	2,470,054	2,892,322	3,605,218
Reserves		594,988	1,953,598
<b>Grand Total</b>	<b>24,071,165</b>	<b>23,184,129</b>	<b>39,087,129</b>
Full Time Equivalents	61.8	60.4	91.9

## EXPENDITURE SUMMARY

Personnel Services is the largest expenditure category in the Department. These expenditures pay for employee wages and benefits. Increases are primarily due to added positions to support increased permit activity increasing and the addition of Site Development Group. Fixed Costs include expenditures that are managed at the City level rather than by the department such as rent, fleet costs, insurance, and communications. Maintenance & Operations expenditures include support for overall departmental operations including external contracts and are higher due to investments in technology and customer experience improvements. Assessments In is made up of charges received for services from internal service departments. Reserves are the projected revenues not utilized by the expected expenses and are designed to offset future volatile market trends.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Administration	Administrative - Development Services	3,929,311	11.7
	Administrative - Planning Services	257,418	0.3
Development Services	PDS Building Development	9,150,692	22.2
	PDS Site Review & Development	5,629,316	15.2
	PDS Permit Resource Center	2,904,001	5.0
	General Inquiries/Community Engagement	2,107,423	7.4
	Private Work Orders	1,982,230	6.9
	PDS Land Use	1,901,555	5.6
	Records Management	812,914	2.1
	Code Enforcement	665,316	2.2
	Emergency Management	500,000	-
	Special Projects (Interdepartmental Support)	473,748	0.7
	Code Development	233,451	0.7
	Fire Permits	132,054	0.3
	Flood Plain Management	109,869	0.3
	Technology	46,000	-
Permit Dedicated Funds	Technology	1,098,704	2.7
	Natural Resources	1,000,000	-
	Emergency Preparedness	815,876	0.9
	PDS Endangered Species	713,500	-
	Reserve	400,000	-
Planning Services	PDS Planning	2,587,884	5.3
	Historic Preservation	892,517	1.9
	Open Space	444,154	-
	Urban Design Studio	170,977	0.3
	Advisory Commission Support	125,223	0.4
	Regional Planning & Coordination	2,995	-
<b>Grand Total</b>		<b>39,087,129</b>	<b>91.9</b>

# 2025 Goals and Performance Measures



## 1. CIVIC ENGAGEMENT

To promote government performance and civic engagement at the City of Tacoma, the Planning & Development Services department will develop and implement community engagement practices that will increase the number of in-person and digital engagements by 2025.



## 2. COMPACT, COMPLETE, AND CONNECTED DEVELOPMENT

To promote the livability and vitality of Tacoma's neighborhoods, the Planning & Development Services department will, in collaboration with other City departments, develop and implement effective strategies to achieve 80% of Tacoma's population living within growth centers and "20-minute neighborhoods" by 2025.



## 3. CONSERVATION AND PROTECTION OF ENVIRONMENTAL AND CULTURAL ASSETS

To promote the livability and vitality of Tacoma's neighborhoods, the Planning & Development Services department will, in collaboration with other City departments and the community, increase the valuation of historic rehabilitation projects by 25% by 2025 and expand efforts to protect and preserve Tacoma's environmental, cultural, and historic characteristics.



## 4. FINANCIALLY SUSTAINABLE PERMITTING SYSTEM

In order to meet community expectations for government performance relative to the City's permitting process, the Planning & Development Services Department will create a financially sustainable permitting system with a fund balance of 120 days of operating expenses by 2025.



## 5. EFFICIENT AND ENHANCEMENT PERMITTING

In order to achieve a predictable, timely, and user-friendly permitting process, the Planning & Development Services department will increase the number of residential and commercial permits reviewed within the stated timeline to 85% by 2025.

# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. CIVIC ENGAGEMENT

### What is our goal?

To promote Government Performance and Civic Engagement at the City of Tacoma, the Planning & Development Services Department will develop and implement community engagement practices that will increase the number of in-person and digital engagements by 2020. The department will establish a baseline as it begins to track this work.

### Why is it Important?

One of the Planning Division's primary goals is to "involve citizens in the decisions that affect them." Recognizing that the work of PDS impacts virtually all Tacoma residents, this initiative is a series of efforts to continuously develop improved communications with residents and customers of PDS. To provide quality customer service, it is important that the community be educated, informed, and understands the impacts of the decisions made. To achieve transparency and accountability, investment in this initiative is critical to ensure the success and satisfaction of our customers and the community as a whole.

### What will we do?

The department will move forward with the following initiatives that are designed to directly support improved community outreach and engagement:

- Development of a Communications Strategy and the addition of a customer relations specialist to coordinate and assist in implementation
- Translation services to provide PDS Tip Sheets and website information in multiple languages
- Expanded multi-media outreach, including social media, newsletters and education and outreach events
- Improved permitting website and online tools
- Expand internship opportunities to assist with tasks such as organizing the code library, updating tip sheets, creating standard materials for simple projects, and creating a tool to ease use of the code

### New Metrics for 2019-2020

#### Attendance at Historic Preservation Events

Increase attendance at Historic Preservation events through 2020. A baseline will be established as the Department tracks this.

#### Customer Satisfaction

Increase customer satisfaction in the Department's survey by 2020. A baseline will be established as the Department tracks this.

## 2. COMPACT, COMPLETE, AND CONNECTED DEVELOPMENT

### What is our goal?

In order to promote the livability of Tacoma's neighborhoods, the Planning & Development Services Department, in collaboration with other City departments, will develop strategies to realize and support growth centers and "20-minute neighborhoods." The Department will measure this by working to increase new residential development occurring within and near mixed-use centers to 72% by 2020.

### Why is it Important?

Tacoma's identity now and in the future is significantly shaped by the design and physical structure of the city and its neighborhoods. How people live and get around is partly determined by the location of services and other destinations and the arrangement and design of buildings, streets and other public spaces. Residents' lives would improve if they had access to services and amenities if they were in 20 minutes time from where they live. Where housing and services are built, where street networks are connected, and how all of this is designed provides a key opportunities to: (1) enable people to meet more of their daily needs locally, (2) strengthen neighborhoods, (3) improve equitable access to services, (4) support healthy, active living and (5) reduce greenhouse gas emissions and adapt to climate change.

### What will we do?

The department will move forward with the following initiatives that are designed to directly support growth that is consistent with the One Tacoma Comprehensive Plan:

- Establish an Urban Design Studio, through a substantial public process, with the requisite code amendments, design manuals, public process, and fees to enhance the City's capacity to ensure higher quality urban design in public and private development and encourage long-term growth, community vitality, and trust in City government
- Perform a 20-minute neighborhood assessment to establish the City's baseline conditions and facilitate future refinement of goals and identification of key action strategies
- Conduct area-wide rezones to address inconsistencies between the One Tacoma Comprehensive Plan and Zoning Code; implement the City's Urban Form policies
- Continue to implement the adopted Downtown and Tacoma Mall Subarea Plans
- Evaluate and summarize the City's growth and development trends (housing types, location) and complete a baseline analysis of urban growth by 2019
- Conduct, in partnership with Pierce Transit, Public Works and other departments, a Corridor Plan for Pacific Avenue (in coordination with the Bus Rapid Transit project)
- Create a Neighborhood Planning Program, which will enable the Department to proactively engage with community members on growth and land use issues, partner with Neighborhood Councils and other neighborhood groups, and conduct additional corridor planning and revitalization strategies

### New Metrics for 2019-2020

#### Percent of Population in 20-minute Neighborhoods

Increase the percentage of Tacoma's residents living within "20-minute neighborhoods" by 2020. A baseline will be established as the Department tracks this.

#### Residential growth as a Percentage of Urban Pierce County's growth

Increase the percentage of Tacoma's residential growth as a percentage of Urban Pierce County's residential growth by 2020. A baseline will be established as the Department tracks this.

### 3. CONSERVATION AND PROTECTION OF ENVIRONMENTAL AND CULTURAL ASSETS

#### What is our goal?

To promote the livability and vitality of Tacoma's neighborhoods, the Planning & Development Services (PDS) department will, in collaboration with other City departments, expand efforts to protect and preserve Tacoma's place-defining characteristics, including historic and cultural resources, scenic views, and natural setting. The department will track the valuation of historic rehabilitation projects and increase it by 10%, by 2020.

#### Why is it Important?

PDS is working to mitigate the loss of valuable historic and cultural resources and landmarks that provide a sense of community and continuity for residents of Tacoma and visitors alike. PDS encourages residents to be proactive stewards of the resources that define the city's history, culture, and identity. The Department also encourages residents and tourists to engage with the city's heritage and culture, which promotes the local economy through tourism and skilled trades. Additionally, this will improve the way the City operates as an organization by ensuring a more unified development and permit review process and closing gaps in the City's regulations.

#### What will we do?

The department will move forward with the following initiatives that are designed to directly support the protection and preservation of this community's unique cultural and environmental assets:

- Incorporate a Green Building Specialist to identify incentives, remove barriers, and provide technical assistance and education regarding environmentally sustainable development and building techniques
- Develop a user-friendly Continuity of Operations Plan to proactively evaluate operational needs following a significant natural disaster or other event
- Expand our Historic Preservation Program to include technical assistance to the general public, especially traditionally underserved populations and neighborhoods, and other agencies
- Use consultant services to pro-actively evaluate "high-probability" wetlands throughout the city, which will increase predictability for both the development industry and the general community

#### New Metrics for 2019-2020

##### Number of "high-probability" wetlands evaluated

Evaluate 100% of "high-probability" wetlands by 2020.

##### Proactive Historic Inventories

Inventory 20% of historic properties in the City's mixed-use centers by 2020.

##### Number of Locally-Designated Landmarks

Increase the number of locally-designated landmarks by 2020. Baseline will be established as the Department begins to track this measure.

## 4. FINANCIAL STABILITY

### What is our goal?

In order to promote financial sustainability, Planning & Development Services Department will establish and maintain a reserve fund balance with 50 days of operating expenses by 2020.

### Why is it Important?

Planning & Development Services' Permitting Division operates an Enterprise Fund where finances are managed responsibly to ensure long-term cost recovery and responsive, accountable service levels. In April 2018, the City Council adopted new financial policies for PDS, which created a Permit services Reserve Fund that is intended to help provide financial stability through fluctuating economic cycles and enhance service delivery through capital investment. The adopted PDS Financial Policy calls for creating and maintaining a 3-month operating reserve goal.

### What will we do?

The Department will move forward with the following initiatives that are designed to directly support improved financial stability of the Permit Enterprise Fund:

- Proposed commercial, Site Development, Land Use and pre-application fee adjustments to better align program costs with fees
- Regular review, and adjustment as necessary, to ensure that permit fees are aligned with program costs
- Create a new financial interface between SAP and Accela to better ensure appropriate accounting and transparency of permit revenues

### New Metric for 2019-2020

#### **Operating Revenues as a percentage of Operating Expenditures**

Ensure that expenses do not exceed revenues by maintaining a positive percentage through 2020.

#### **Valuation of Permits**

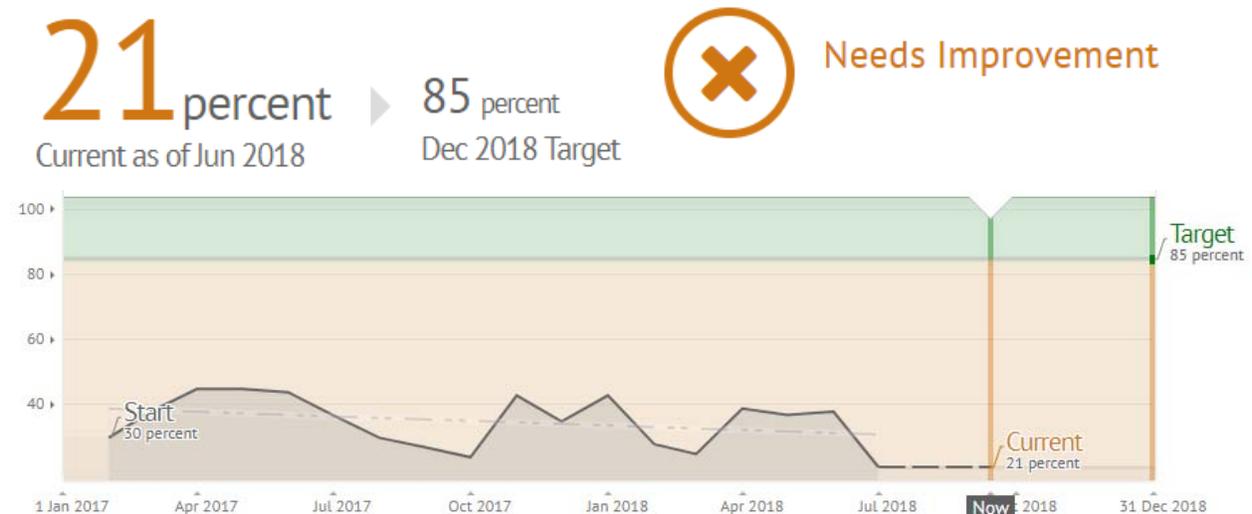
Track the valuation of permits through 2020.

## 5. EFFICIENT AND EFFECTIVE PERMITTING - COMMERCIAL

### What is our goal?

In order to achieve a predictable, timely, and user-friendly permitting process, Planning & Development Services Department will issue commercial permits within 8 weeks or less 60% of the time through 2020.

### Current Performance



### Why is it Important?

PDS strives to improve the efficiency, consistency and quality of service delivery to our customers – the development community and the community at-large. Providing efficient, consistent, transparent, accurate and user-friendly services is critical to supporting the community’s economic development goals, facilitating quality development and the creation of great neighborhoods. PDS is focused on continuous process improvement, developing sound and agreed upon service delivery standards, and meeting those expectations.

### What will we do?

The department will move forward with the following initiatives that are designed to directly support improved permit service delivery:

- Continue close coordination with the Master Builders Association and other key permit stakeholders to evaluate permit processes and identify potential efficiencies
- Continue implementation of the Integrated Permitting Service Delivery Initiative (“One-Stop-Shop” model) by integrating key groups and services to support consolidated customer service and permit review
- Focused enhancements to improve service levels and address customer demands and specific bottlenecks, to include launching proposed studio pilots, such as a Tenant Improvement Program, a Restaurant Program, and Small Business Liaison Program
- Support expanded use of the Expedited Permitting Program, in which applicants can pay extra for accelerated review
- Continued use of consultant services to ensure service goals are maintained through short-term spikes in permitting activity
- Permitting customer counter remodel to facilitate cross-functional, integrated permitting review and an improved customer experience
- Enhanced staffing in the Site Development Group, with a focus on supporting traffic review
- Launch new electronic plan review software

## Current Performance

### Average Days for First Review Cycle

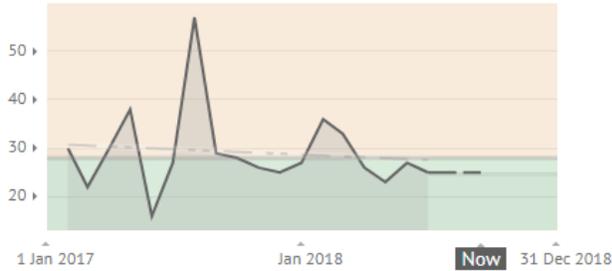
Complete first review cycle in less than 28 days or less through 2020.

25

Days

[Explore the data >](#)

This goal is measured by tracking the average number of days for the first review cycle of Commercial Permits.



### Average Review Cycles per Application

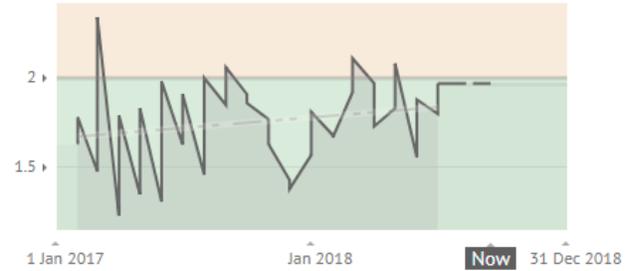
Complete less than two review cycles per application through 2020.

1.97

Cycles

[Explore the data >](#)

This goal is measured by tracking the average number of review cycles per Commercial Permit.



### Number of Commercial Permits

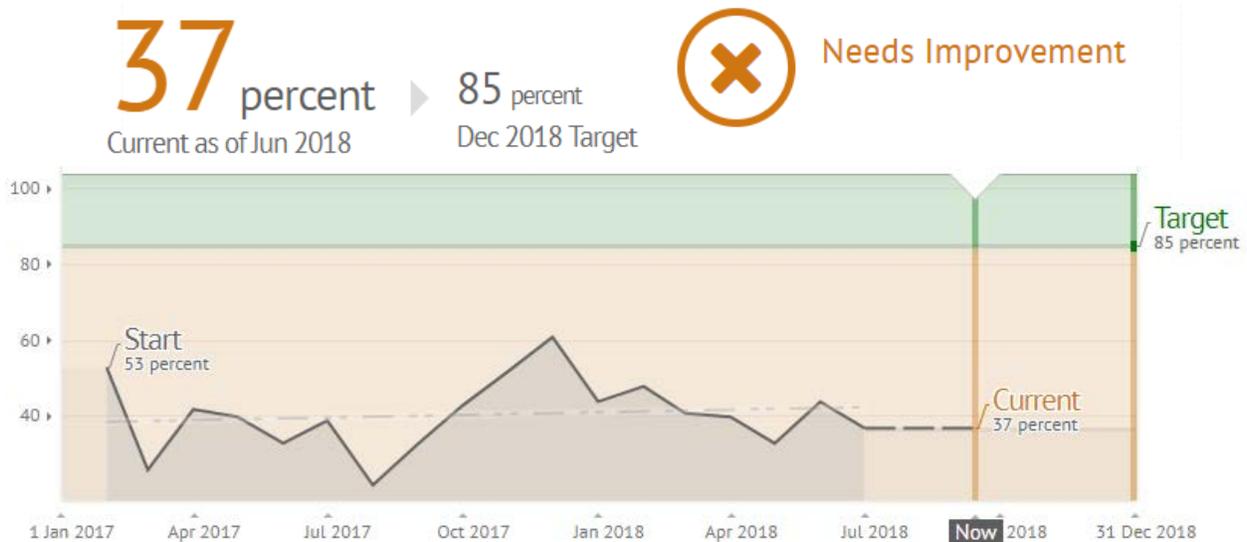
Track the number of permits through 2020.

## 5. EFFICIENT AND EFFECTIVE PERMITTING - RESIDENTIAL

### What is our goal?

In order to achieve a predictable, timely, and user-friendly permitting process, Planning & Development Services will issue residential permits within two weeks or less 60% of the time through 2020.

### Current Performance



### Why is it Important?

PDS strives to improve the efficiency, consistency and quality of service delivery to our customers – the development community and the community. Providing efficient, consistent, transparent, accurate, and user-friendly services is critical to supporting the community’s economic development goals, facilitating quality development, and the creation of great neighborhoods. PDS is focused on continuous process improvement, developing sound and agreed upon service delivery standards, and meeting those expectations.

### What will we do?

The department will move forward with the following initiatives that are designed to directly support improved permit service delivery:

- Continue close coordination with the Master Builders Association and other key permit stakeholders to evaluate permit processes and identify potential efficiencies
- Continue implementation of the Integrated Permitting Service Delivery Initiative (“One-Stop-Shop” model) by integrating key groups and services to support consolidated customer service and permit review
- Focused enhancements to improve service levels and address customer demands and specific bottlenecks, to include launching proposed studio pilots, such as a Tenant Improvement Program, a Restaurant Program, and Small Business Liaison Program
- Support expanded use of the Expedited Permitting Program, in which applicants can pay extra for accelerated review
- Continued use of consultant services to ensure service goals are maintained through short-term spikes in permitting activity
- Permitting customer counter remodel to facilitate cross-functional, integrated permitting review and an improved customer experience

- Enhanced staffing in the Site Development Group, with a particular focus on supporting traffic review
- Launch new electronic plan review software

## Current Performance

### Average Days for First Review Cycle

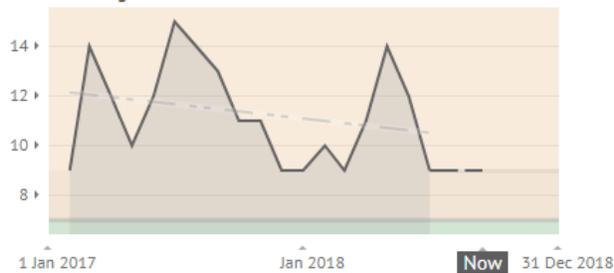
Complete first review cycle in less than seven days through 2020.

9

Days

[Explore the data >](#)

Maintain Average Number of Days below 7 Days through December 2018



### Average Review Cycles per Application

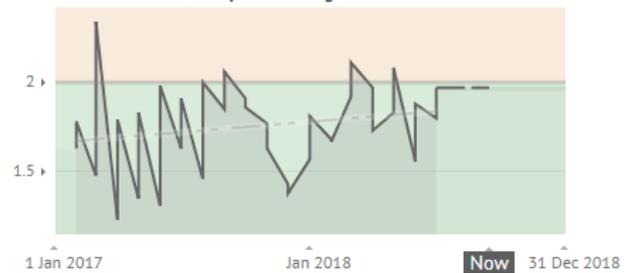
Complete less than two review cycles per application through 2020.

1.97

Review Cycles

[Explore the data >](#)

Maintain Average Number of Review Cycles below 2 Review Cycles through December 2018



### Number of Residential Permits

Track the number of permits through 2020.

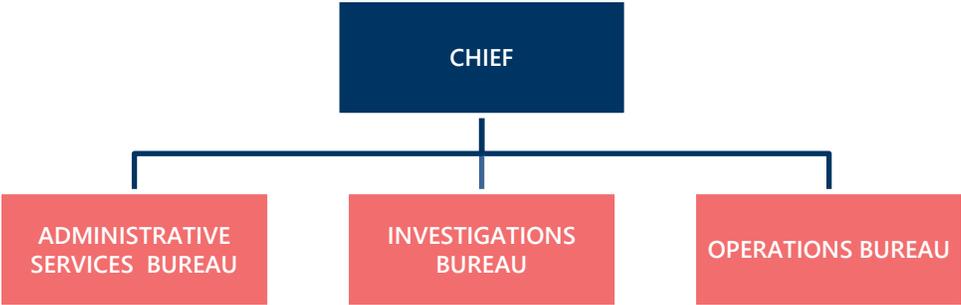
# POLICE

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## MISSION

Create a safe and secure environment in which to live, work, and visit by working together with the community, enforcing the law in a fair and impartial manner, preserving the peace and order in neighborhoods, and safeguarding constitutional guarantees.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### ADMINISTRATIVE SERVICES BUREAU

The Administrative Services Bureau oversees the Internal Affairs Section, which is responsible for the investigation of police conduct and citizen complaints, and the Support Services Division, which manages the training, recruitment, hiring, accreditation, finance, crime analysis, information technology, public information, and community relations functions.

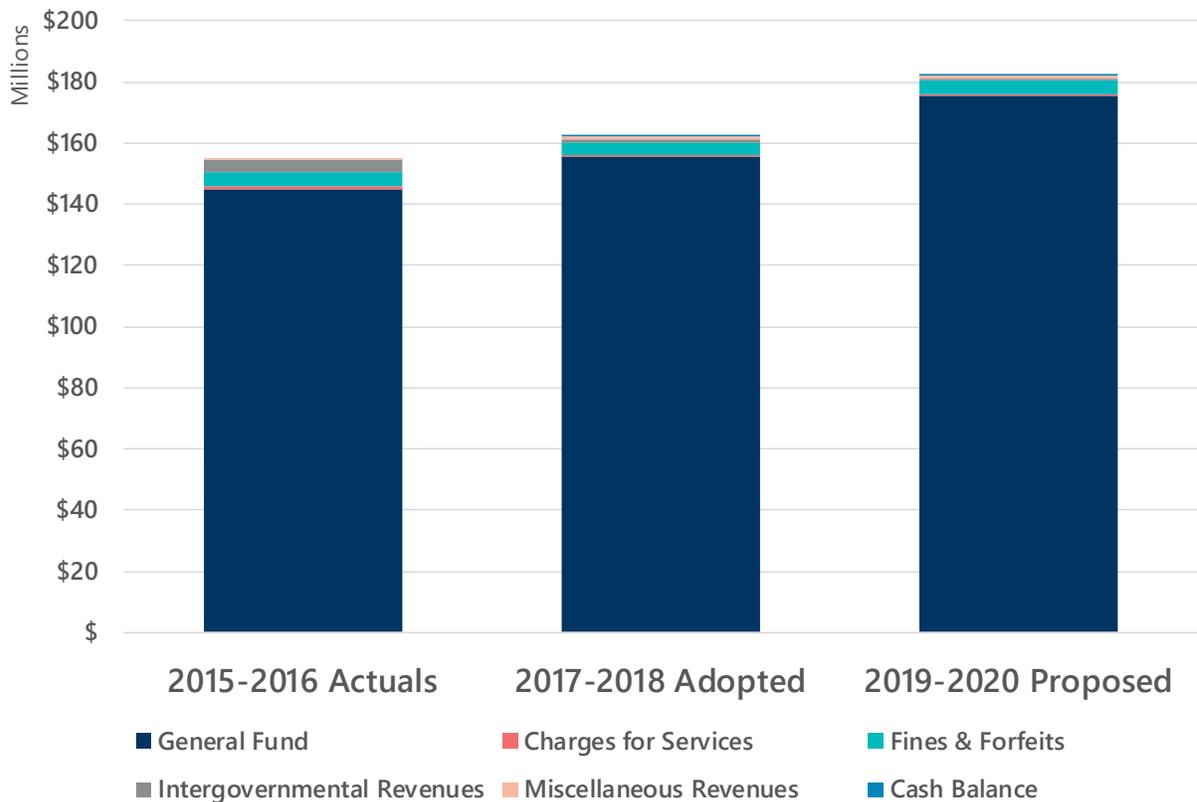
### OPERATIONS BUREAU

The Operations Bureau Patrol Division provides 24/7 patrol coverage within the City of Tacoma. Patrol Officers respond to emergency and non-emergency calls for service and conduct initial investigations of crimes. The Community Policing Division focuses on prevention and crime reduction through innovative, proactive, and collaborative efforts with the community and various public and private entities. The bureau plans special events for the Police Department and oversees Homeland Security which includes the Specialty Teams to include, SWAT, Bomb Squad, Special Response Team, Marine Services Unit, K-9, Search and Rescue, and Dive Team.

### INVESTIGATIONS BUREAU

The Investigations Bureau conducts follow-up investigations of crimes against persons and property, prioritized by the seriousness of the offense, availability of personnel, and factors related to the solvability of crimes, patterns, and trends. The Violent Crimes Section is comprised of the Homicide/Aggravated Assaults Unit and Special Assaults Unit. The Major Crimes Section investigates career criminals, financial crimes, juvenile/domestic violence, and arson. The Special Investigations Section handles narcotics and vice related criminal activity. The Forensic Services Section is responsible for processing crime scenes and collection of evidence. The Investigations Bureau is also responsible for oversight of the Hazardous Environment Team.

## POLICE FUNDING BY CATEGORY

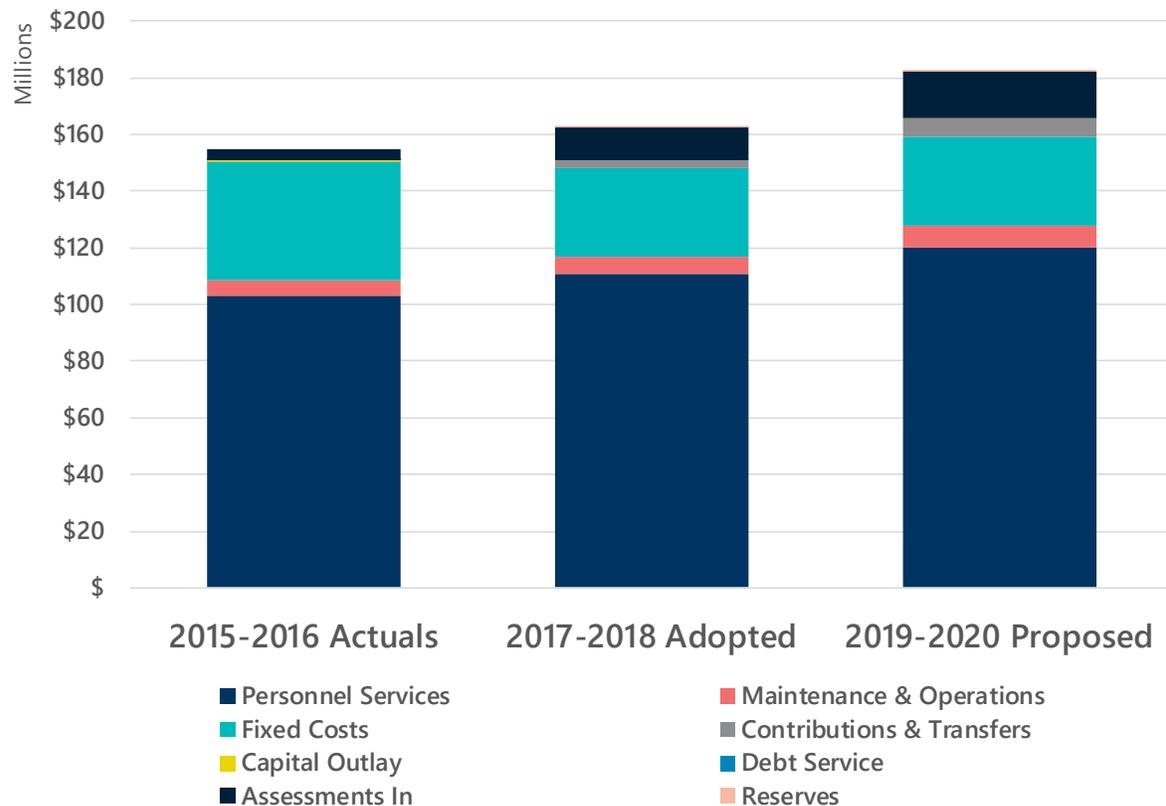


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	145,056,897	155,355,006	175,483,382
Charges for Services	698,914	500,000	300,000
Fines & Forfeits	4,716,548	4,240,721	4,670,974
Intergovernmental Revenues	4,208,792	1,213,056	722,000
Miscellaneous Revenues	101,524	963,675	1,066,587
Cash Balance		542,948	458,711
<b>Grand Total</b>	<b>154,782,675</b>	<b>162,815,406</b>	<b>182,701,653</b>

## FUNDING SUMMARY

Police Department funding is nearly all contributed by the General Fund, which increased in the 2019-2020 Proposed Budget due to personnel and assessment increases from changed methodology. Grant funding, shown under Intergovernmental Revenues, has declined since 2017 as many of the City's Community Oriented Policing Services grants, which pay for salaries and wages for a set number of officers, expired. Funding for school resource officers is received from the Tacoma School District and appears under Charges for Services. Fines & Forfeits includes narcotics seizures as well as red light, speed camera, and traffic infractions. Miscellaneous Revenues represents a transfer from the General Support to support operations of the Traffic Enforcement, Education, & Engineering Fund.

## POLICE EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	102,877,609	110,827,422	119,984,865
Maintenance & Operations	5,926,008	6,268,307	7,807,179
Fixed Costs	41,742,003	30,970,603	31,450,329
Contributions & Transfers	16,086	2,963,630	6,293,790
Capital Outlay	106,600	95,000	29,032
Debt Service	11,177		
Assessments In	4,379,128	11,110,209	16,985,104
Reserves		580,236	151,354
<b>Grand Total</b>	<b>155,058,612</b>	<b>162,815,406</b>	<b>182,701,653</b>
Full Time Equivalents	375.5	394.1	406.3

## EXPENDITURE SUMMARY

Officer salary and wages make up most of the expense for the Police Department. Those officers also need equipment and vehicles to keep Tacoma safe which makes up a large portion of the department's Fixed Costs. Internal city operations costs such as accounting, IT support and other departmental overhead costs are included in Assessments. Assessments In increased in 2019-2020 due to changes in how some of those services are charged to receivers. Contributions & Transfers increased in the 2019-2020 Proposed Budget that reflects increased transfers to the City's Fleet fund to establish a Police Fleet Replacement program.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Administration	911 Dispatch and Communications	15,342,360	-
	Quartermaster	14,450,372	1.0
	Finance	4,853,781	4.0
	Support Services	4,546,033	12.0
	Property and Evidence Management	1,629,215	-
	Internal Affairs	1,517,309	4.0
	Computer Support	1,471,545	3.5
	Range Operations	1,397,318	2.5
	Crime Analysis	1,209,742	4.0
	Training - Employee/Staff	886,342	1.0
	Media/ Public Relations	768,373	3.0
	Grant Administration and Management	701,500	-
	CALEA Accreditation	664,695	2.0
	Academy Instructors	332,184	1.0
	Harrison Range	285,000	-
	Vessel Registration Fees	61,044	-
	Chief	Administration - Chief's Office	4,004,840
Criminal Investigations	Homicide	5,220,082	14.0
	Special Assaults/Sex Offender	5,121,267	15.0
	Forensics	4,837,237	14.0
	Vehicle Crimes/Burglary	4,381,515	12.0
	Domestic Violence	1,977,597	5.0
	TPD CID	1,801,529	4.0
	Juvenile Unit	1,041,704	3.0
	Financial Crimes	870,337	2.0
	Arson/General Investigations	685,061	2.0
	Internet/Cyber Crime Investigations	403,527	1.0
	TPD SID Admin	262,890	-
	TPD Tech Intel	21,873	-
	Municipal Court Operations	Traffic Infraction Operations	34,562
Patrol Services		68,869,461	207.3
Operations Administration		6,941,685	15.8
Community Engagement		5,289,917	16.0
Traffic Enforcement		5,122,999	10.3
SRO Program		2,043,248	6.0
Gang Prevention & Intervention		1,943,577	6.0
Homeless Outreach Team (HOT)		1,773,054	5.0
Animal Control		1,356,545	5.0
Business Improvement Officers (BIA)		654,423	2.0
Police Desk Officers		644,299	2.0
Special Teams		429,270	-
Special Events		404,924	-
TPD Sectors 1-4		100,574	-
Police Grants		TPD Special Revenue	158,956
Special Investigations	Narcotics	5,333,677	15.0
	State Drug Seizure	784,211	-
	Federal Drug Seizure	70,000	-
<b>Subtotal</b>		<b>182,701,653</b>	<b>406.3</b>

## 2025 Goals and Performance Measures



### 1. DIVERSITY OF POLICE FORCE

In order to increase the diversity of the Department, the Tacoma Police Department will employ new hiring and recruitment strategies to increase the diversity of the Police Department workforce by 25% to better reflect the diversity of the community by 2025.



### 2. PUBLIC TRUST AND COMMUNITY RELATIONSHIPS

In order to increase public trust and community relationships, the Tacoma Police Department will increase community outreach to develop partnerships, build public trust, and promote authentic engagement with a focus on underserved communities. The Tacoma Police Department will increase its community outreach 20% by 2025.



### 3. COMMUNITY FEELS SAFER

In order to improve safety, the Tacoma Police Department will work to increase the City of Tacoma residents' perception of safety in the community 20% by 2025.



### 4. POSITIVE RELATIONSHIPS WITH YOUTH

In order to build meaningful relationships with youth, the Tacoma Police Department will employ strategies to expand youth outreach 25% by 2025.

# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. DIVERSITY OF POLICE FORCE

### What is our goal?

In order to increase the diversity of the department, the Tacoma Police Department will employ new hiring and recruitment strategies to increase the number of diverse applicants on the eligibility list in each minority category by 2020.

### Current Performance

Commissioned Workforce	American Indian/ Alaskan	Asian or Pacific Islander	Black/ African American	Hispanic
2017 Actual	0.9%	8.0%	6.2%	3.3%
Mid-Year Actuals	0.6%	8.4%	5.4%	5.1%
2020 Targets	1.5%	8.5%	6.0%	5.5%
2010 Census	2.0%	9.0%	11.0%	11.0%

### Why is it Important?

Many law enforcement agencies have difficulty not only identifying and hiring qualified candidates, but keeping them as well. This is partly due to a high attrition rate for a variety of reasons, but in particular a large number of retirements associated with hiring surges that occurred in the late 1980's and early 1990's to combat violent crime associated with gangs and drugs.

Tacoma's greatest asset is our diversity and so the demographics of the Tacoma Police Department should also reflect the demographics of our community.

### What will we do?

The Department will work to increase the diversity of applicants and those attending the hiring workshops. These workshops provide applicants with an in-depth understanding of the hiring process and an opportunity to practice the physical agility and oral board exams. Applicants who attend may be better prepared for the application process. Attracting diverse applicants to the workshops may increase their chances for success, a higher placement on the eligibility list, and an opportunity to be invited to the oral boards.

### Current Performance

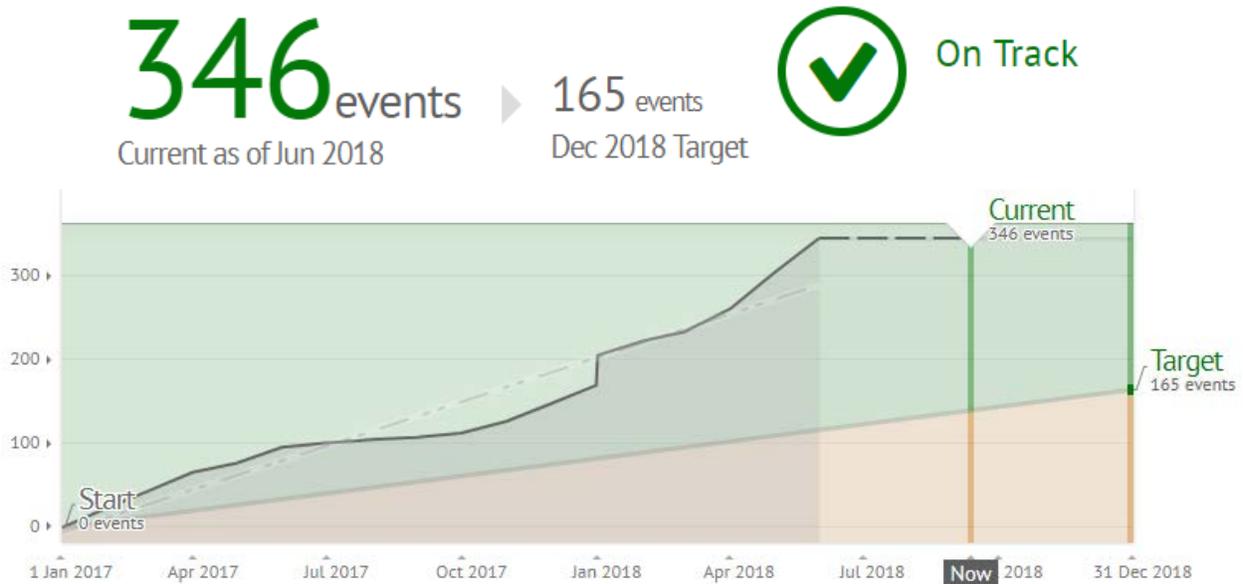
New Hires	American Indian/ Alaskan	Asian or Pacific Islander	Black/ African American	Hispanic
2017 Actuals	0.0%	3.7%	18.5%	11.1%
Mid-Year Actuals	0.0%	21.1%	10.5%	31.6%
2010 Census	2%	9%	11%	11%

## 2. PUBLIC TRUST AND COMMUNITY RELATIONSHIPS

### What is our goal?

In order to increase public trust and community relationships, the Tacoma Police Department will increase community outreach to develop partnerships, build public trust, and promote authentic engagement with a focus on underserved communities. The Tacoma Police Department will increase its community outreach by 18 events, a 10% increase, by 2020.

### Current Performance



### Why is it Important?

The Department believes that increased outreach will lead to improved understanding and trust between the police force and the diverse community. Therefore, the Tacoma Police Department will work to increase transparency through community engagement.

### What will we do?

The Tacoma Police Department will continue to implement Project PEACE action items and participate in community engagement events.

### New Metric for 2019-2020

#### **Reduce the Gap between Communities of Color and White Regarding "Perception of Safety"**

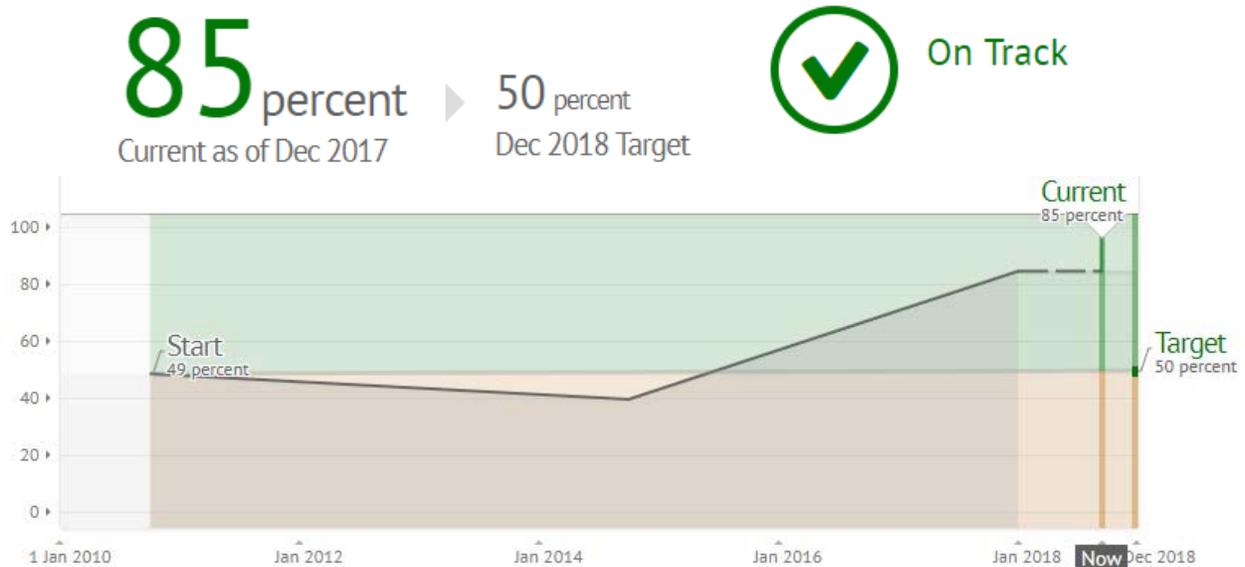
Reduce the gap between respondents of color and white respondents regarding their "Perception of Safety" in the Community Survey by 10% by 2020.

### 3. COMMUNITY FEELS SAFER

#### What is our goal?

In order to improve safety, the Tacoma Police Department will work to maintain the City of Tacoma residents' positive perception of safety in the community at a level of 85% or greater by 2020.

#### Current Performance



#### Why is it Important?

Currently, not all residents feel safe in their neighborhood or in certain parts of the city. Feeling safe is a vital component of livability for a city. In addition to reducing crime, it is important to improve how individuals perceive the safety of their community.

#### What will we do?

The Tacoma Police Department will employ the Tacoma Crime Control System (TCCS) to identify crime trends, crime spikes, and quality of life issues through data analysis. In addition, the Department will continue to provide Fair and Impartial Training on the components of procedural justice in an effort to reinforce transparency, which in turn increases trust and partnerships with diverse and underserved communities.

The Tacoma Police Department will provide crime related data, education, and crime prevention strategies to the community through various public meetings and social media platforms.

## Current Performance

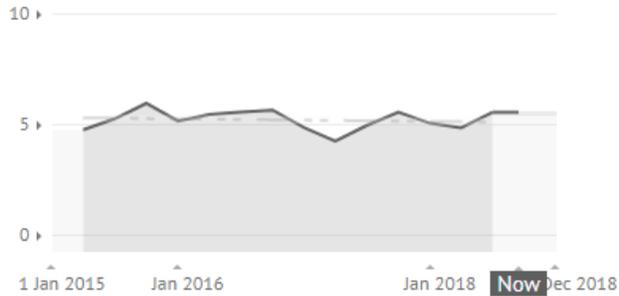
### Crimes Against Persons

Reduce crimes against persons to 5 per 1,000, a 4.8% reduction, by 2020.

5.6  
crimes

[Explore the data >](#)

Measuring crimes against persons per 1,000 residents in crimes through December 2018



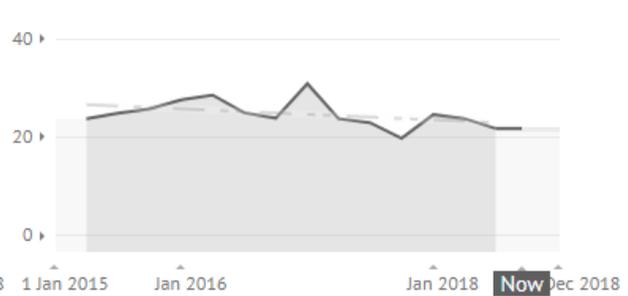
### Crimes Against Property

Reduce crimes against property to 20 per 1,000, a 1.9% reduction, by 2020.

21.9  
crimes

[Explore the data >](#)

Measuring crimes against property per 1,000 residents in crimes through December 2018



### Vehicle Crimes

Reduce vehicular crimes by 14% by 2020.

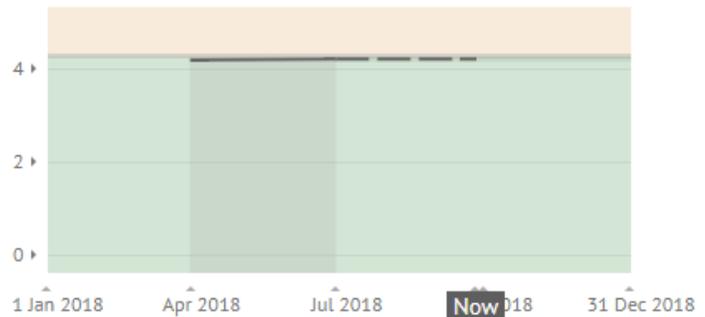
### Response Time

Maintain response time below 4:30 minutes through 2020.

4.24  
average minutes

[Explore the data >](#)

Maintain response time to priority one calls below 4.3 average minutes through December 2018

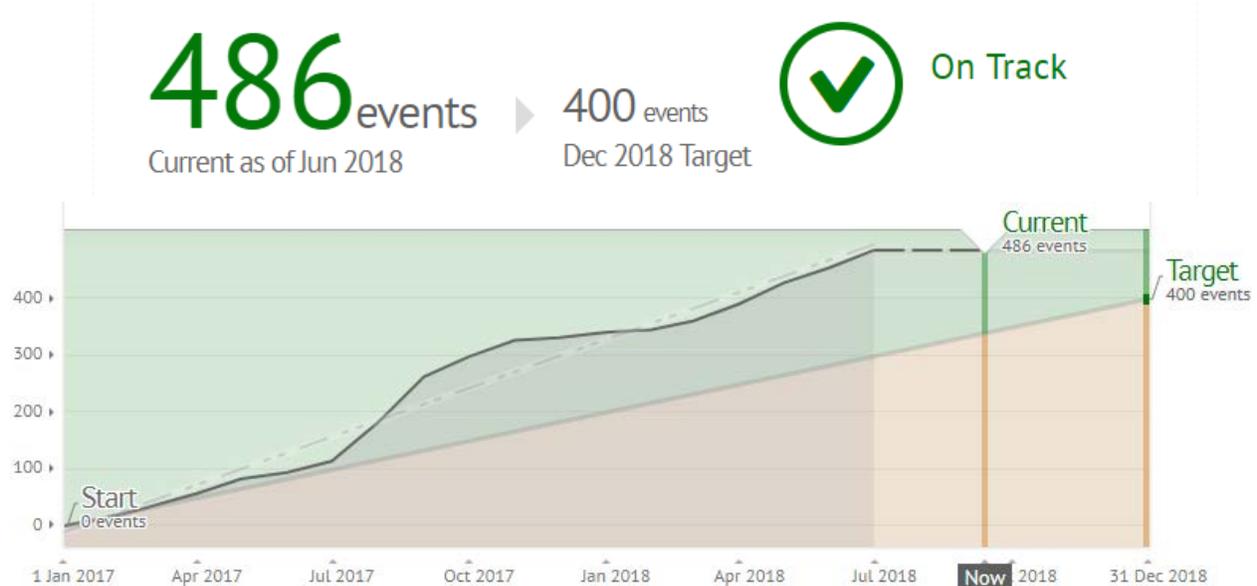


## 4. POSITIVE RELATIONSHIPS WITH YOUTH

### What is our goal?

In order to build meaningful relationships with youth, the Tacoma Police Department will establish a baseline of youth outreach activities in 2019. In 2020, the Tacoma Police Department will increase youth outreach activities by 34 events, a 10% increase.

### Current Performance



### Why is it Important?

Non-enforcement activities provide opportunities for police officers and community youth to interact in positive settings as a means to build strong, trusting, and meaningful relationships.

### What will we do?

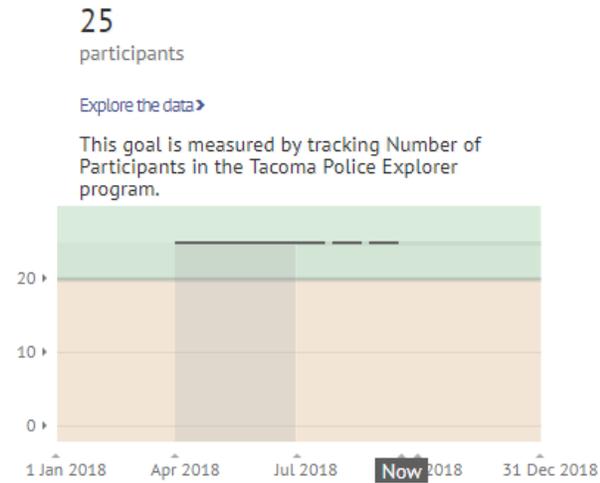
The Department continues to identify both formal and informal activities to engage in various youth non-enforcement interactions to include:

- Continue to increase the membership of the Tacoma Police Explorer Program;
- Continue conducting youth academies focused on middle and high school students;
- Continue to partner with Tacoma Public Schools and conduct Police Officer led classroom instruction on policing to all 10<sup>th</sup> grade students in Tacoma Public high schools;
- Continue to participate in Project Peace Executive Committee sponsored youth dialogues;
- Continue to conduct Harvey and Beulah elementary school assembly presentations

## Current Performance

### Police Explorer Program Participants

Increase the number of Tacoma Police Explorer program participants to 30, a 17% increase, by 2020.



## New Metric for 2019-2020

### 10<sup>th</sup> Grade Classroom Instruction

Complete Police-led classroom instruction sessions in Tacoma Public Schools by 2020.



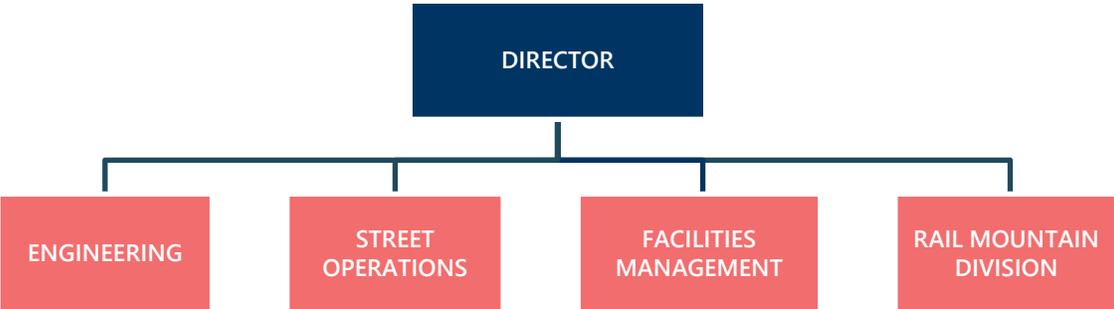
# PUBLIC WORKS

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## MISSION

To provide essential public services by designing, building, maintaining, and preserving public infrastructure that enhances the quality of life for the people of Tacoma in a fair, responsive, sustainable, and equitable manner. Public Works does this through an open and engaged partnership with customers, cost-effective services, and a consistent approach in satisfying the needs of the community.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### ENGINEERING

Engineering provides engineering and program management for transportation and major capital facilities projects. Program areas include street and active transportation design, capital facilities design, transportation engineering, project management, construction management, parking services, asset management, grant administration, Local Improvement Districts, and road use compliance. Other services include design review for private development, traffic data collection and analysis, development of engineering standards, traffic safety investigations, Safe Routes to Schools program, sidewalks and traffic control approval, permitting, and the maintenance and operation of the City’s streetlights and traffic signals.

### STREET OPERATIONS

Street Operations is responsible for the operation and maintenance of 864 lane miles of arterial streets, 8,020 blocks of residential streets, 38,000 street signs, 19 City-owned parks and 15.5 miles of walking, hiking, and biking trails. This division is responsible for maintaining gravel alleys and gravel streets as well as the removal of snow and ice, downed or fallen trees within the public right-of-way, and other debris from city streets and rights-of-way. During natural disasters, Street Operations is also responsible for closing severely damaged roads and bridges and clearing roads and bridges of debris.

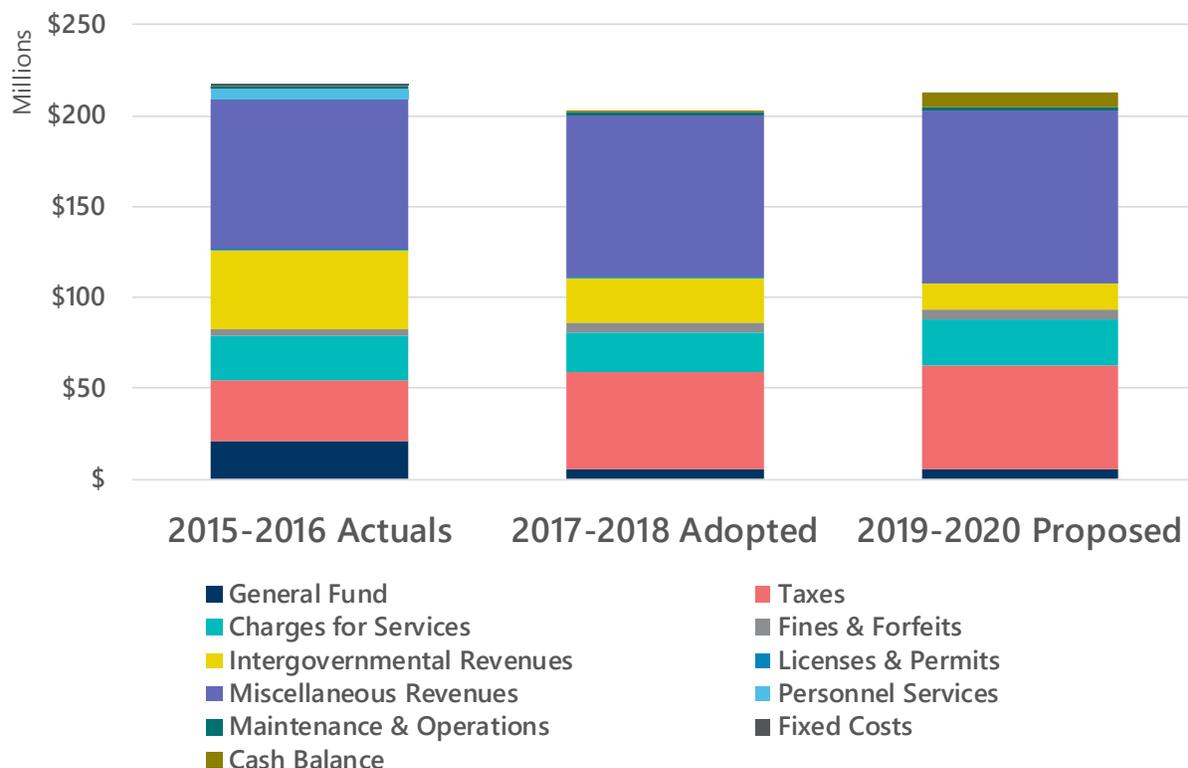
## **FACILITIES MANAGEMENT**

Facilities Management provides services for Facilities Maintenance, Real Property, Fleet Services, and Capital Projects. Facilities Maintenance manages City-owned General Government non-enterprise facilities including Fire, Police, Public Works, Neighborhood & Community Services, and the Municipal Complex. Real Property Services manages the use of rights-of-way and all City-owned real property. Services include acquisitions and dispositions, easements, and general property management. Fleet Services supports the City's transportation requirements for General Government by managing a safe, efficient, cost-effective, and diversified fleet of vehicles and equipment. The Capital Projects section provides management of major and minor capital improvements to City-owned facilities.

## **RAIL MOUNTAIN DIVISION**

The Tacoma Rail Mountain Division (TRMW) is responsible for the operation and maintenance of 92 route miles extending from Tacoma through Frederickson, where it splits with one line from Eatonville to Morton, and another to McKenna. The Mountain Division serves 11 customers, mostly in the Frederickson area.

## PUBLIC WORKS FUNDING BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	20,889,857	5,643,967	6,001,884
Taxes	34,005,325	53,680,291	56,830,276
Charges for Services	23,782,984	21,714,394	25,352,486
Fines & Forfeits	3,793,594	4,781,057	5,456,588
Intergovernmental Revenues	43,063,923	25,122,629	13,869,224
Licenses & Permits	1,311,287	748,529	490,000
Miscellaneous Revenues	81,955,574	88,190,636	95,156,192
Personnel Services	5,561,832		
Maintenance & Operations	2,312,421	1,900,000	1,160,000
Fixed Costs	206,970		
Cash Balance		1,437,496	8,215,628
<b>Grand Total</b>	<b>216,883,768</b>	<b>203,218,999</b>	<b>212,532,277</b>

## FUNDING SUMMARY

The Public Works Department (DPW) manages multiple funds that receive a variety of funding sources. A portion of Public Works is General Fund supported. Prior to 2017, the General Fund transfers were accounted for as part of the Public Works Budget. Beginning in the 2017-2018 Adopted Budget, those transfers were changed to Non-Departmental, thus reducing the Public Works direct reliance on the General Fund budgeted revenues and expenditures.

Taxes include utility gross earnings taxes, sales taxes, property taxes, and vehicle license fees all dedicated to street repair and rehabilitation. The difference from the 2017-2018 Adopted Budget to the 2019-2020 Proposed Budget is due to increased revenue projections, particularly in Gross Earnings Taxes.

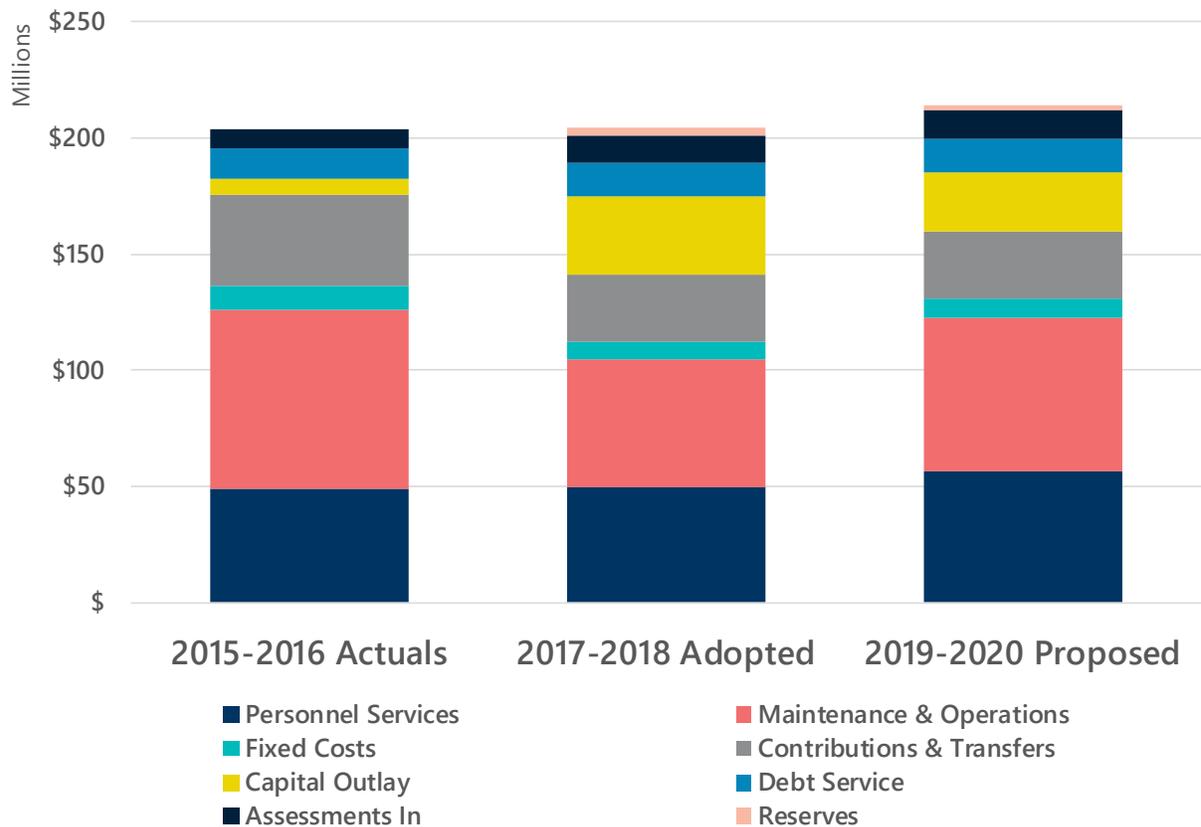
Intergovernmental Revenues include motor vehicle fuel tax, grants, and other revenues dedicated for transportation purposes, which fluctuate from biennium to biennium. The 2019-2020 Proposed Budget includes fewer grants related to capital projects than in previous bienniums.

The Department's use of Cash Balance also fluctuates from biennium to biennium depending on the need to balance funds or fund one-time improvements. Licenses & Permits revenues are collected through street vacations and in conjunction with some transportation programs. The 2019-2020 Adopted Budget reflects a decrease from the prior biennium based on a portion of street vacation fees transferring to the General Fund.

Roughly half of the Department's Charges for Services are collected by Parking Operations to support the City's parking system. These revenues are projected to increase in 2019-2020. Parking Operations also collects the Department's Fines & Forfeits in the form of parking infractions. The Facilities Management Division collects Charges for Services for the operations and maintenance of City-owned facilities. The Tacoma Rail Mountain Division collects Charges for Services for the operations and maintenance of the Tacoma Rail Mountain Division rail line. The Asphalt Plant is supported by charging a warehouse overhead, which reports as Maintenance and Operations.

Miscellaneous Revenues are comprised of internal transfers that support General Fund supported funds, facility operations, vehicle replacements, capital projects, and the Streets Initiative. General Fund support increased in the 2019-2020 Proposed Budget in all of these areas.

## PUBLIC WORKS EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	48,831,815	49,734,455	56,799,035
Maintenance & Operations	76,966,915	54,842,905	65,967,650
Fixed Costs	10,897,340	7,463,684	8,436,246
Contributions & Transfers	38,646,960	28,908,288	28,345,475
Capital Outlay	7,092,795	33,851,846	25,564,241
Debt Service	12,890,608	14,410,996	14,374,309
Assessments In	8,176,123	12,004,971	12,510,423
Assessments Out	(729,300)	(1,513,811)	(1,259,438)
Reserves		3,515,665	1,794,336
<b>Grand Total</b>	<b>202,773,255</b>	<b>203,218,999</b>	<b>212,532,277</b>
Full Time Equivalents	197.6	227.8	268.8

## EXPENDITURE SUMMARY

In the 2019-2020 Proposed Budget, Public Works expenditures increased from the 2017-2018 Adopted Budget mainly due to the increase in Personnel Services within the Department. Approximately 40 new Full Time Equivalents (FTEs) were added to the Department. The additional staff will help address increased demands for service in capital project support, fleet, facilities, street operations, and permit review. They will also support new programs within the Department including a Concrete Crew and Safe Routes to Schools.

Other portions of Public Works expenditures include Fixed Costs such as fleet maintenance, insurance, and rent, and Maintenance & Operations, which includes departmental operations costs. Increased revenues for streets maintenance and parking means increased spending in those areas. Capital Outlay decreased in the 2019-2020 Proposed Budget due to fewer grants related to capital projects than in previous bienniums.

Contributions and Transfers includes transfers of Motor Vehicle Fuel Tax and Transportation Benefit District revenues to streets maintenance and the Streets Initiative. Debt Service reflects debt payments for Union Station, Parking Operations, and a Public Works Trust Fund loan. The Department's Reserve fluctuates from biennium to biennium depending on the need to balance funds or fund one-time improvements.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's
Administration - Public Works	Director's Office	1,259,431	6.0
	Transf, Contrib, and Ext Contracts	100,000	-
Engineering	Streets Initiative Contracted Services	18,472,657	-
	Transportation Revenues	11,503,932	-
	Streets Initiative Capital & Programs	11,000,000	-
	Capital Projects	10,762,241	35.5
	Streetlight and Traffic Signal Operation & Maintenance	10,376,718	19.2
	Capital Projects Administration	5,910,372	11.1
	Engineering Administration	2,617,482	6.1
	Bridge Operations & Maintenance	2,400,000	-
	Capital Programs	2,120,000	-
	Traffic Administration	2,096,135	3.0
	Sidewalk Capital	1,260,000	0.4
	Road Use Compliance	1,018,668	3.0
	Roadway Striping/Pavement Markings	1,000,000	-
	Active Transportation Program Management	763,483	1.1
	Traffic Signs and Markings Engineering	643,141	1.9
	LID Program Management	529,433	1.6
	Traffic Signal/Streetlight/ITS Engineering	499,318	1.1
	Traffic Engineering, Enforcement, and Education	429,191	1.4
	ADA Program Management	355,077	1.0
	Sidewalk Program Management	325,241	1.0
	Safe Routes to School Program Management	169,681	0.7
	Development Review & Permitting	129,472	0.4
	Transportation Policy and Planning	119,831	0.3
Neighborhood Program Management	110,670	0.3	
LID Capital	(0)	0.4	
Facilities	Municipal Bldg Operations	6,279,507	7.4
	Police Facilities	2,007,493	3.5
	Planned Capital Projects	1,716,065	4.5
	Fire Facilities	1,261,902	3.4
	Community Services Facilities	445,050	1.0
	Public Works Fleet Fac Maintenance	295,748	0.7
	Municipal Services Center	148,236	0.3
Fleet	Carpenter/Paint Shop Fac Maintenance	79,190	0.2
	Fleet Gen Fund Equipment Replacement	8,705,000	-
	Fleet Maintenance Solid Waste	4,599,868	17.5
	Fleet Maintenance Fleet Operations	4,329,420	16.5
	Fleet Administration	3,997,172	4.7
	Fleet Equipment Replacement	2,248,100	-
	Fleet Parts Solid Waste	522,632	2.3
	Fleet Parts Fleet Operations	512,761	2.3

<b>Division</b>	<b>Program</b>	<b>2019-2020 Proposed Budget</b>	<b>FTE's</b>
<b>Parking</b>	Parking Debt Service	6,219,789	-
	Parking Services Off-Street	3,537,818	-
	Parking Services Enforcement	3,000,247	12.2
	Parking Services Administration	1,930,832	3.0
	Parking Initiatives and Capital	1,110,000	-
	Parking Services On-Street	1,053,879	-
<b>Real Property Services</b>	Real Property Services	1,330,557	3.1
	Property Management	382,469	0.4
	Open Space	370,075	0.4
	Property Acquisition/Disposition	326,520	0.8
	Permit and Plan Review	172,263	0.6
	In Lieu Assessment Management	165,884	0.6
	Street Vacations	145,939	0.5
	Lease Management	145,076	0.4
	Franchise Management	138,146	0.5
	Metro Parks Contract Management	119,535	0.4
	<b>Street Operations</b>	Street Maintenance	27,318,459
Transportation Benefit District Revenues		17,921,498	-
Grounds Maintenance		3,470,357	11.0
Operations Admin		2,720,687	5.8
Asphalt Production		2,099,891	0.7
Signs & Markings		1,852,088	5.0
Asphalt Operations		948,656	0.5
Asphalt Plant Maintenance and Repair		203,213	0.7
Emergency Response		3,052	-
Community Service		-	2.0
<b>Tacoma Mountain Rail Union Station</b>		Tacoma Mountain Rail	4,789,504
	Union Stn Ops	7,935,530	-
<b>Grand Total</b>		<b>212,532,277</b>	<b>268.8</b>

# 2025 Goals and Performance Measures



## 1. SAFE ROUTES TO SCHOOLS PROGRAM

To enhance health and safety in Tacoma, the Public Works Department will implement a Safe Routes to Schools Program that will improve walking and biking infrastructure at all Tacoma Public Schools to reduce school-age children involved in pedestrian and bicycle collisions 30% by 2025.



## 2. STREET CONDITIONS

In order to improve livability, the Public Works Department will increase Tacoma's overall Pavement Condition Index (PCI) from 60 (Marginal) to 70 (Good) by 2025.



## 3. STREETLIGHT ENERGY CONSUMPTION

In order to improve lighting and reduce energy use, the Public Works Department will replace all residential and arterial streetlights over the next ten years with new LED technology, reducing streetlight energy consumption 50% by 2025.



## 4. TRAFFIC FLOW AND SAFETY ON CITY STREETS

To increase health and safety, the Public Works Department will upgrade obsolete traffic signal equipment, improve accessibility, and synchronize signalization across the City.



## 5. DEFERRED REPAIR AND REPLACEMENT

In order to improve safety and performance of the City of Tacoma, the Public Works department will improve the overall condition of General Government non-utility, non-enterprise City facilities by 2025.



## 6. FLEET ASSET MANAGEMENT AND FUEL EFFICIENCY

In order to increase health and reduce energy use, the Public Works department will eliminate the backlog of deferred fleet replacements in General Government and work to expand electric vehicle and alternative fuels.

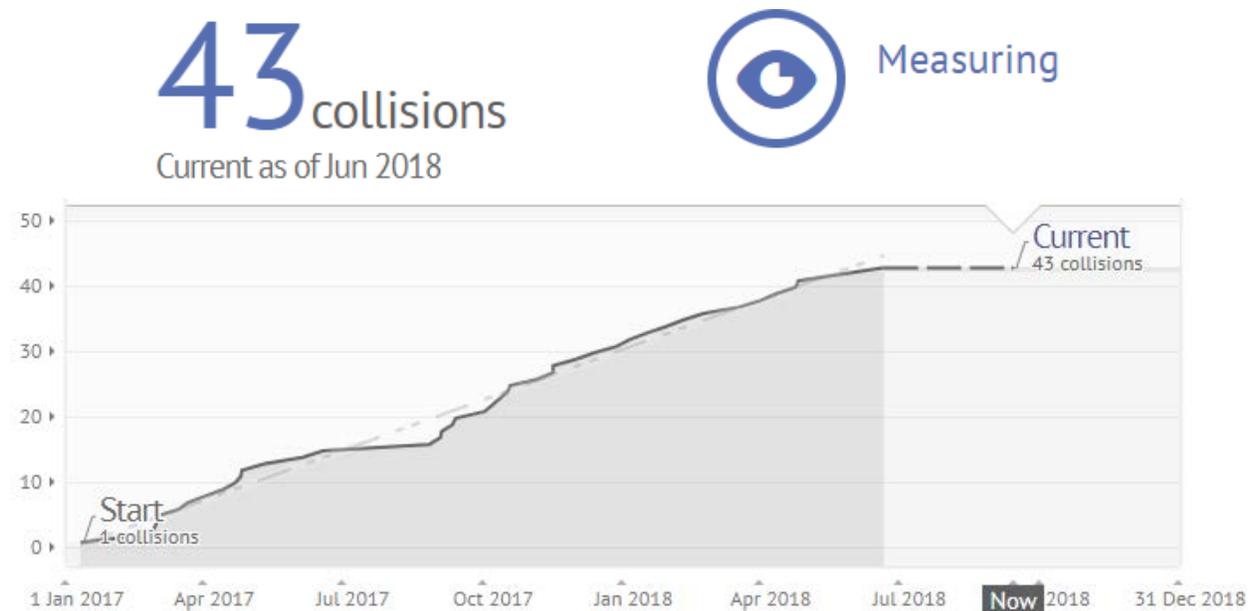
# 2019-2020 GOALS & PERFORMANCE MEASURES

## 1. SAFE ROUTES TO SCHOOLS PROGRAM

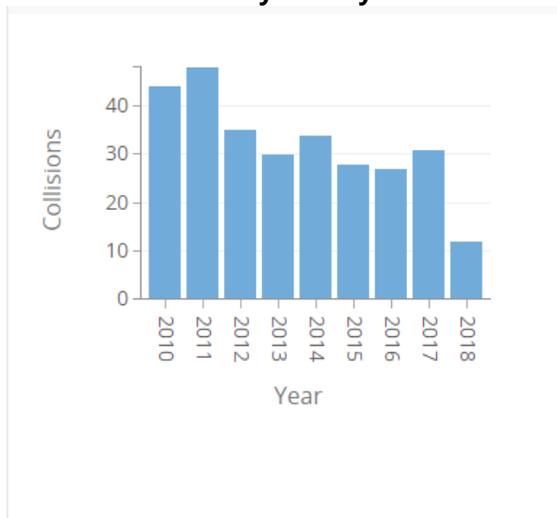
### What is our goal?

To enhance health and safety in Tacoma, the Public Works department will implement a Safe Routes to Schools Program that will improve walking and biking infrastructure at all Tacoma Public Schools and reduce school-age pedestrian and bicycle collisions by 2020.

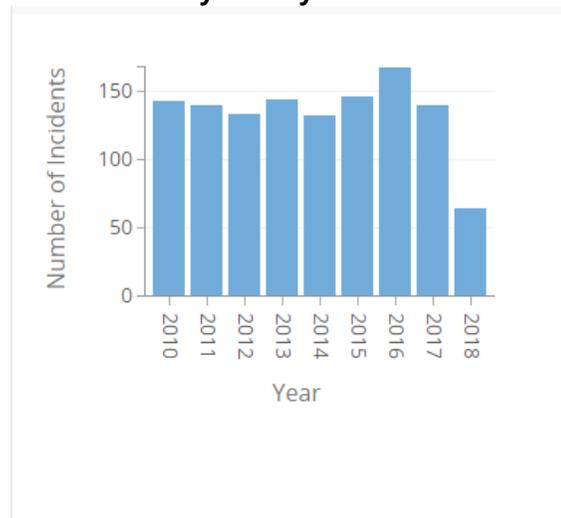
### Current Performance



**Collisions Involving School-aged Pedestrians and Bicyclists by Year**



**All Collisions Involving Pedestrians and Bicyclists by Year**



### Why is it Important?

Public Works will work to reduce the number of collisions involving school-age children while walking or biking. This will improve the sense of safety and maintain the well-being of youth in the community.

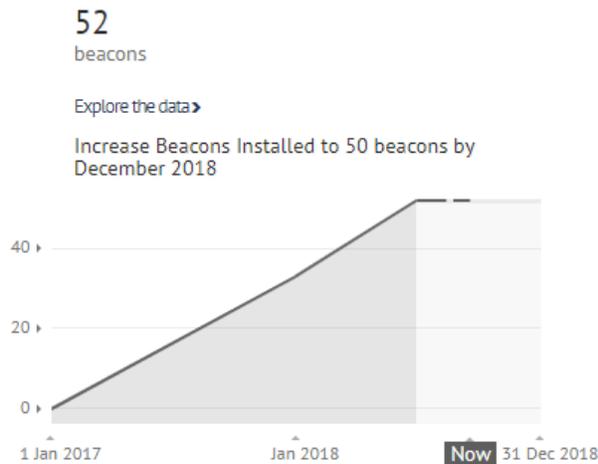
### What will we do?

Public Works will implement a Safe Routes to School program, continue to collect data, and make necessary Safe Routes to School Improvements to be consistent with the Implementation Plan.

### Current Performance

#### School Advance Beacons Installed

Increase the number of school advance beacons installed by 23 beacons at 9 schools, a 44% increase, by 2020.



### New Metrics for 2019-2020

#### Family Bicycle Workshops

Increase the number of family bicycle workshops or events to 8 workshops by 2020.

#### “Walk and Roll to School Day”

Increase the number of “Walk and Roll to School Day” events to 27 events by 2020.

#### Comprehensive Walking & Biking Audits

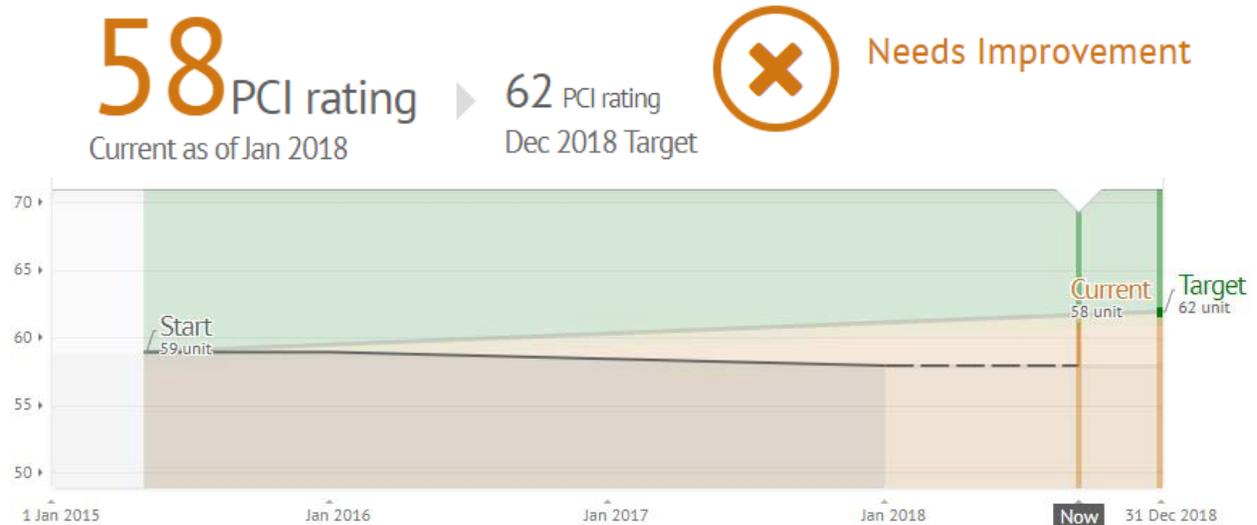
Complete comprehensive walking & biking audits at 10 schools by 2020. The audit will include an evaluation and inventory of walking/bicycling facilities and barriers within a school’s attendance boundary that is not eligible for bus transportation.

## 2. STREET CONDITIONS

### What is our goal?

In order to improve livability, the Public Works Department will increase Tacoma's Overall Pavement Condition Index (PCI) from 59 (Marginal) to 62 (Good), a 3% increase, by 2020.

### Current Performance



### Why is it Important?

The City of Tacoma has many poor or deteriorating streets. Better street conditions will improve the quality of life by making neighborhoods look and feel better, allow for easier travel by all modes of transportation, and help promote commerce. Better street conditions also put the City on a path toward more sustainable maintenance plans that will allow for more effective and sustainable use of limited budget dollars.

### What will we do?

The Public Works department will maintain pavement data in order to effectively plan maintenance; maintain overlay, surface treatment, and preventative maintenance programs; partner with utilities that perform work that impacts streets; and work with developers who are required to make street improvements or repairs in compliance with the City's restoration policy.

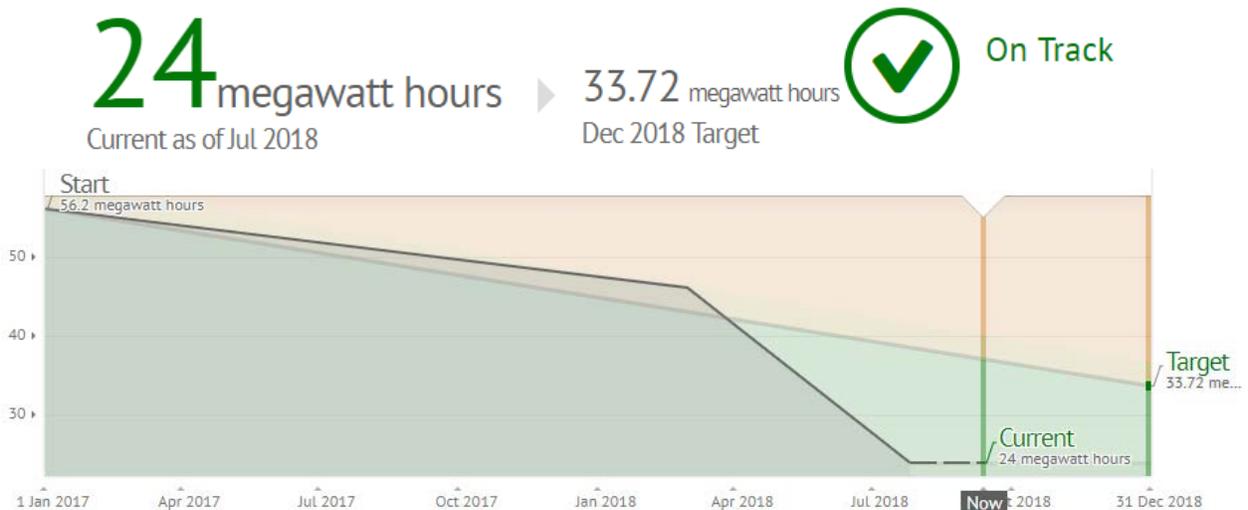
### 3. STREETLIGHT ENERGY CONSUMPTION

#### What is our goal?

In order to improve lighting and reduce energy use, the Public Works Department will continue to replace and upgrade streetlights to LED technology, reducing streetlight energy consumption.

In 2017-2018 approximately 75% of the City's streetlights were upgraded to LED technology. Power savings were greater than initially anticipated and cut streetlight power consumption by more than 50%, achieving the Department's 10-year goal quicker than anticipated. Public Works will monitor power streetlight power consumption savings that will be realized through replacement of decorative streetlights, however those savings may be offset by the installation of new streetlights.

#### Current Performance



#### Why is it Important?

The Public Works Department will replace dated and energy inefficient streetlight fixtures to improve safety while achieving energy reduction goals. Replacing streetlights will improve safety by better lighting city streets and will help Public Works address deferred maintenance of the streetlight system.

#### What will we do?

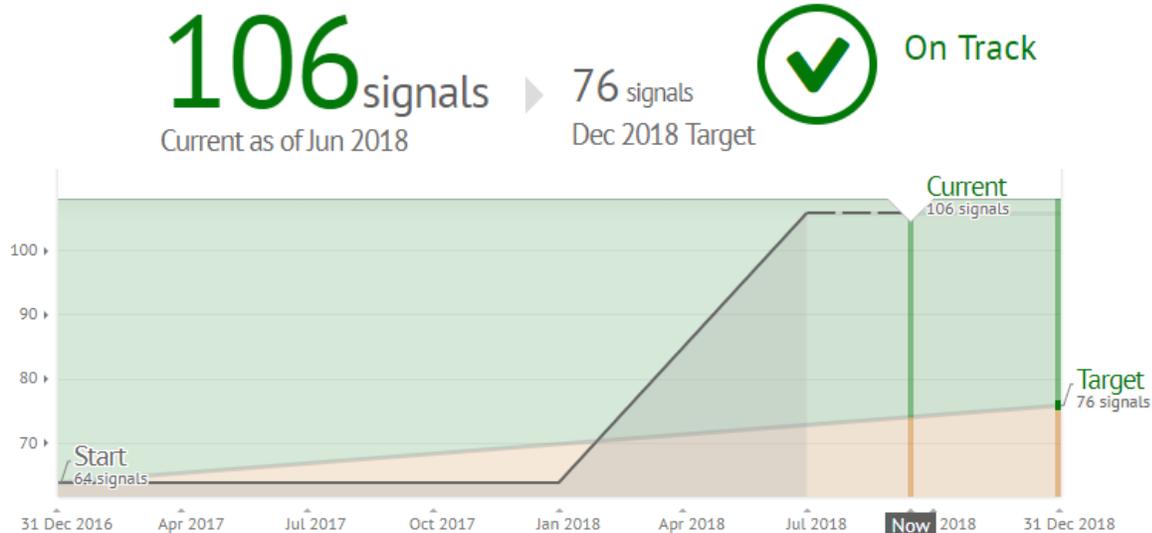
In 2019, Public Works will continue to upgrade old streetlights to LED technology, which will result in additional power savings. These power savings may be partly offset by the addition of new streetlights.

## 4. TRAFFIC FLOW AND SAFETY ON CITY STREETS

### What is our goal?

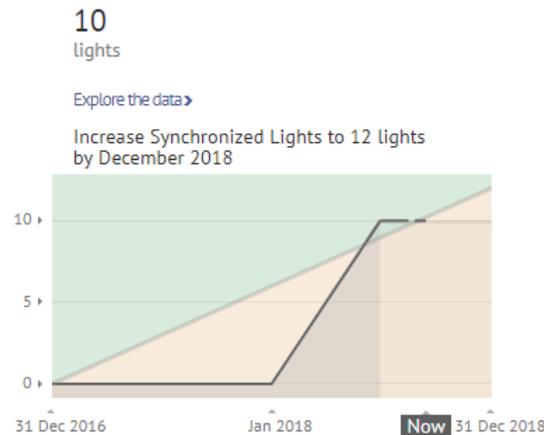
To increase health and safety, the Public Works Department will upgrade obsolete traffic signal equipment, improve accessibility, and synchronize signalization across the city (optimize an additional 23 intersections, a 38% increase, and synchronize an additional 69 intersections, a 23% increase) by 2020.

### Current Performance



### Synchronized Lights

Increase the number of lights synchronized to 79 lights, an 85% increase, by 2020.



### Why is it important?

Poor traffic flow and unsynchronized signals are a direct cause of longer wait times at traffic lights, bad detection, bad timing, and intersections that are not accessible to people with disabilities. By improving intersections, the Public Works Department will reduce the time spent by residents waiting at lights and allow pedestrians, cyclists, and people with disabilities to travel more efficiently and safely. Intersection improvements will also allow for quicker response times for emergency services.

### What will we do?

Through the maintenance and the execution of capital projects, Public Works will replace outdated technology and upgrade intersections to current standard specifications.

## **5. FACILITIES ASSET MANAGEMENT**

### **What is our goal?**

The Public Works Department will quantify the deferred repair and replacement need across General Government non-utility, non-enterprise City facilities and present findings and funding alternatives.

### **Why is it Important?**

Public Works Facilities Division is responsible for the management of 50 City-owned facilities. The average age of these facilities is approximately 55 years old, and the majority are in fair to poor condition. These facilities represent a significant investment by Tacoma taxpayers and are the foundation for many of the services the City provides. Developing a deferred repair and replacement plan for City facilities will:

- Extended useful life of facilities
- Minimize service disruptions
- Provide for long-term fiscal sustainability

### **What will we do?**

To provide an accurate baseline of need the Public Works Department will complete the Facilities Condition Assessment and present findings along with funding proposals to the City Council and City Manager's Office.

Public Works will continue to track the average age and condition of City facilities.

## **6. FLEET MANAGEMENT**

### **What is our goal?**

Develop funding alternatives to reinstate the General Government non-utility fleet replacement program.

### **Why is it Important?**

Public Works Facilities Division manages approximately 1,270 vehicles (860 General Government non-utility, 410 Environmental Services). Nearly half of the General Government non-utility vehicles are currently overdue for replacement. Vehicle replacement cycles that are too long lead to higher operating costs and increased vehicle idleness. Ideal vehicle replacement cycles aim to minimize the overall total cost of ownership by balancing capital replacement cost and operating costs. A funded replacement program stabilizes capital expenditures and provides a sustainable method to replace vehicles at their optimal replacement age.

### **What will we do?**

The Public Works Department will work with the Office of Budget and Management to develop strategies and identify funding to reinstate the fleet replacement program. Public Works will track the average age of the fleet in relation to optimal replacement age on an annual basis.



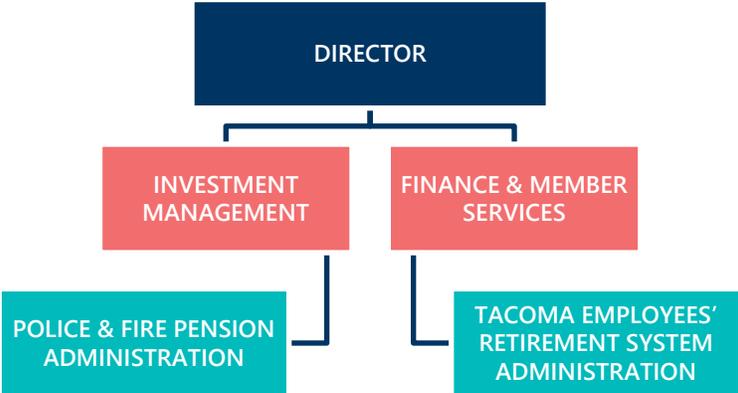
# RETIREMENT

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## MISSION

Provide quality benefits through professional plan administration and prudent management of financial assets

## KEY FUNCTION ORGANIZATIONAL CHART

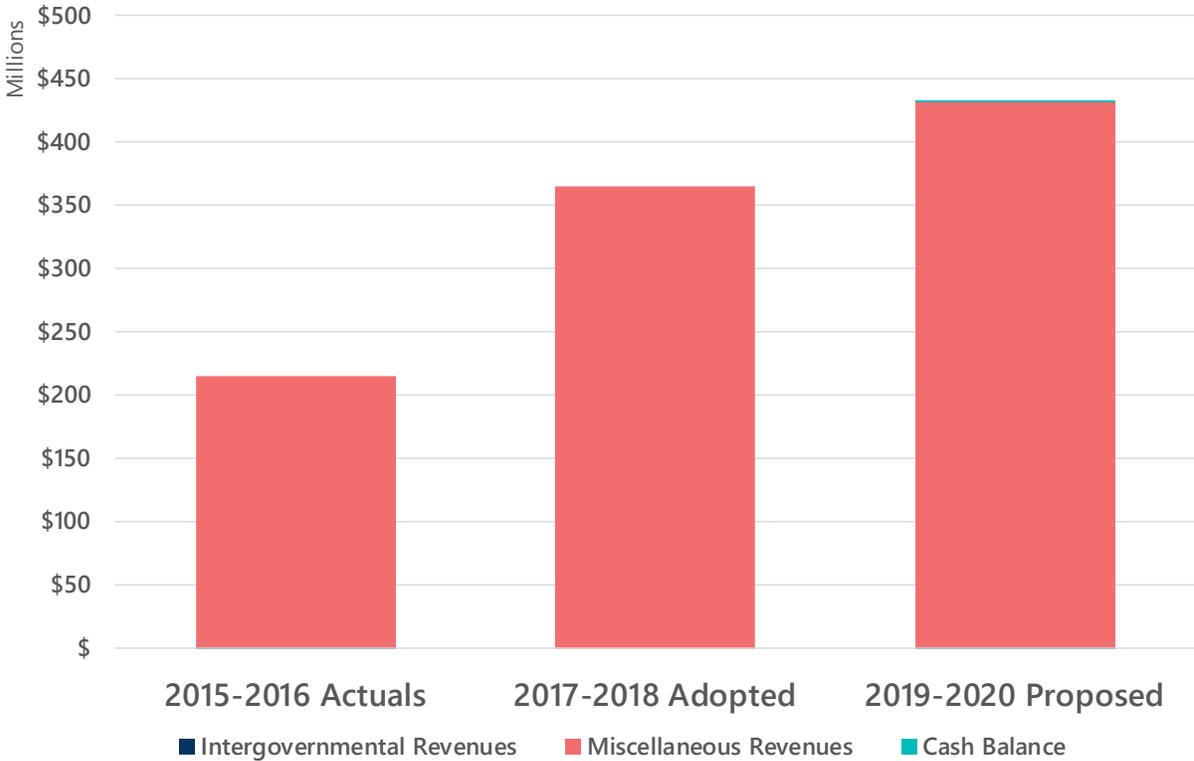


## DEPARTMENT OVERVIEW

The Tacoma Employees’ Retirement System (TERS) is a multiple-employer defined benefit pension plan, covering the majority of the employees of the City of Tacoma as well as the Tacoma-Pierce County Health Department, and legacy members in Pierce Transit and South Sound 911. It is administered in accordance with the Tacoma Municipal Code and Washington State statutes. The system has approximately 3,500 active and deferred employee members and 2,400 retirees and survivors. The system is funded by employer contributions, employee contributions, and investment earnings.

The Police and Fire LEOFF1 pension system is administered by the Police and Fire Pension Boards in accordance with the provisions of Washington State statutes. LEOFF1 is a closed retirement system with 498 members (one active and 282 retired Fire employees and 215 retired Police employees). Mandated pensions and full medical benefits are provided to eligible members.

# RETIREMENT FUNDING BY CATEGORY

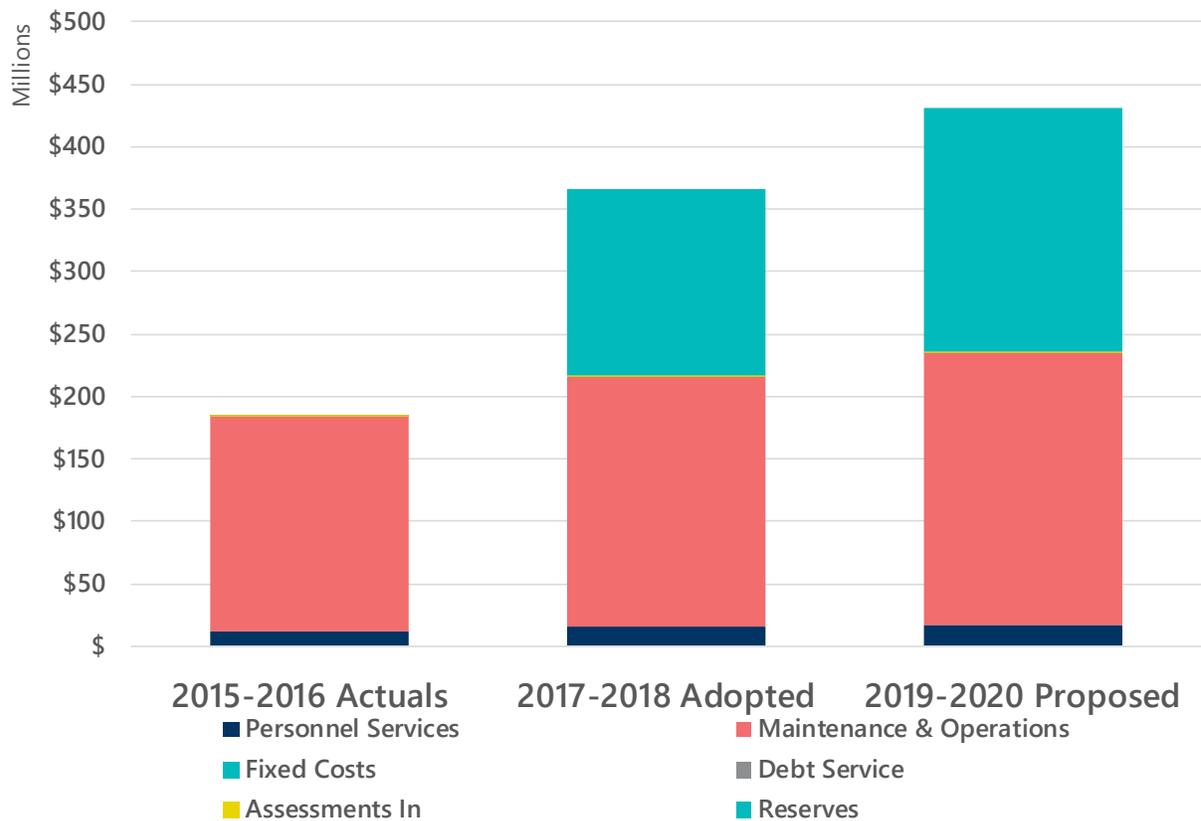


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Intergovernmental Revenues	739,117		795,000
Miscellaneous Revenues	214,189,996	365,641,178	430,754,377
Cash Balance			48,501
<b>Grand Total</b>	<b>214,929,114</b>	<b>365,641,178</b>	<b>431,597,878</b>

## FUNDING SUMMARY

TERS revenues include mandatory contributions from employers and employees as established in the Tacoma Municipal Code. A more volatile revenue component for TERS comes from earnings on the \$1.7 billion investment portfolio, which will vary based on market returns. LEOFF1 is funded on a pay-as-you-go basis through General Fund contributions, although revenues also include state-mandated taxes on fire insurance premiums.

## RETIREMENT EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	11,752,898	15,955,925	16,851,344
Maintenance & Operations	171,925,771	199,861,035	218,074,850
Fixed Costs	305,207	326,645	317,492
Debt Service	10,376		
Assessments In	718,902	654,183	1,063,606
Reserves		148,843,390	195,290,586
<b>Grand Total</b>	<b>184,713,154</b>	<b>365,641,178</b>	<b>431,597,878</b>
Full Time Equivalents	11.0	10.0	10.0

## EXPENDITURE SUMMARY

Personnel Services includes more than \$14.3 million in forecasted medical benefits for LEOFF1 retirees, which for accounting reasons, are also included in Maintenance & Operations. Maintenance & Operations is comprised of nearly \$158 million in pension payments and contribution withdrawals for TERS members and nearly \$15 million in estimated asset management fees, and other service provider costs. Fixed Costs are made up primarily of rent and insurance expenditures. Assessments In are charges for internal services such as Human Resources and Information Technology. Reserves are projections of growth in investment and designed to offset future adverse events and should not be viewed as surplus funds.

# BUDGET BY PROGRAM

<b>Division</b>	<b>Program</b>	<b>2019-2020 Proposed Budget</b>	<b>FTE's</b>
Retirement	Retiree Benefits - TERS	374,848,324	-
	Administration - TERS	19,835,424	7.8
	Fire Pension	11,950,709	1.1
	Police Pension	10,398,343	1.1
	Police Health Care	7,371,052	-
	Fire Health Care	7,194,025	-
	<b>Grand Total</b>		<b>431,597,878</b>

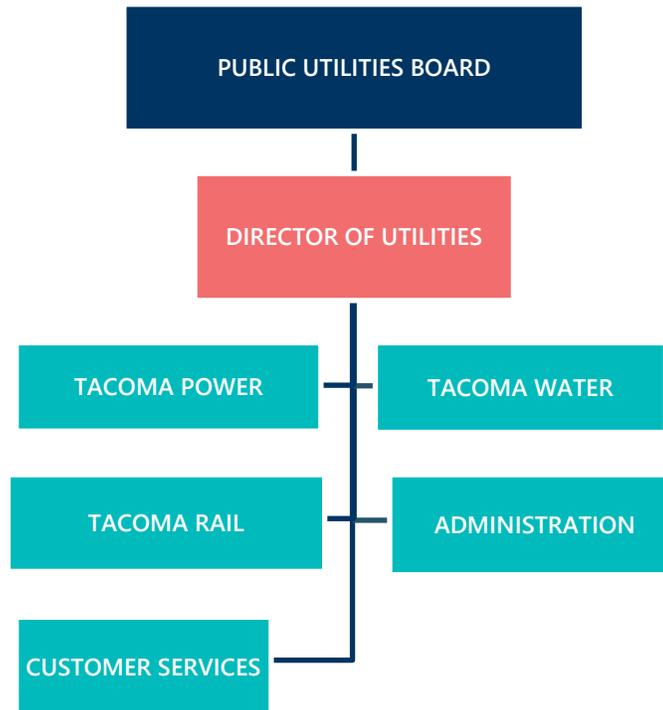
# TACOMA PUBLIC UTILITIES

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## MISSION

Tacoma Public Utilities (TPU) provides services that are vital to our quality of life.

## KEY FUNCTION ORGANIZATION CHART



## DEPARTMENT SERVICES

TPU is comprised of all the services of Tacoma Power (including Click! Network), Tacoma Water, and Tacoma Rail. Customer Services and Administration are internal service providers assisting the utilities in fulfilling their mission.

### TACOMA POWER

Tacoma Power is a publicly-owned electric utility that generates, transmits, and distributes electricity and provides energy and telecommunications services in an increasingly competitive marketplace. Tacoma Power is committed to providing high-value, competitively-provided products and services to its customers through the quality of its employees and the responsiveness that results from local ownership.

Tacoma Power serves more than 175,000 customers over a 180-square mile area, both inside and outside the city of Tacoma. A first-class environmental steward, almost 100% of power supplied to Tacoma Power customers is from carbon-free and renewable hydroelectric resources. Tacoma Power is also a leader in conservation and maintains some of the lowest power rates in the region.

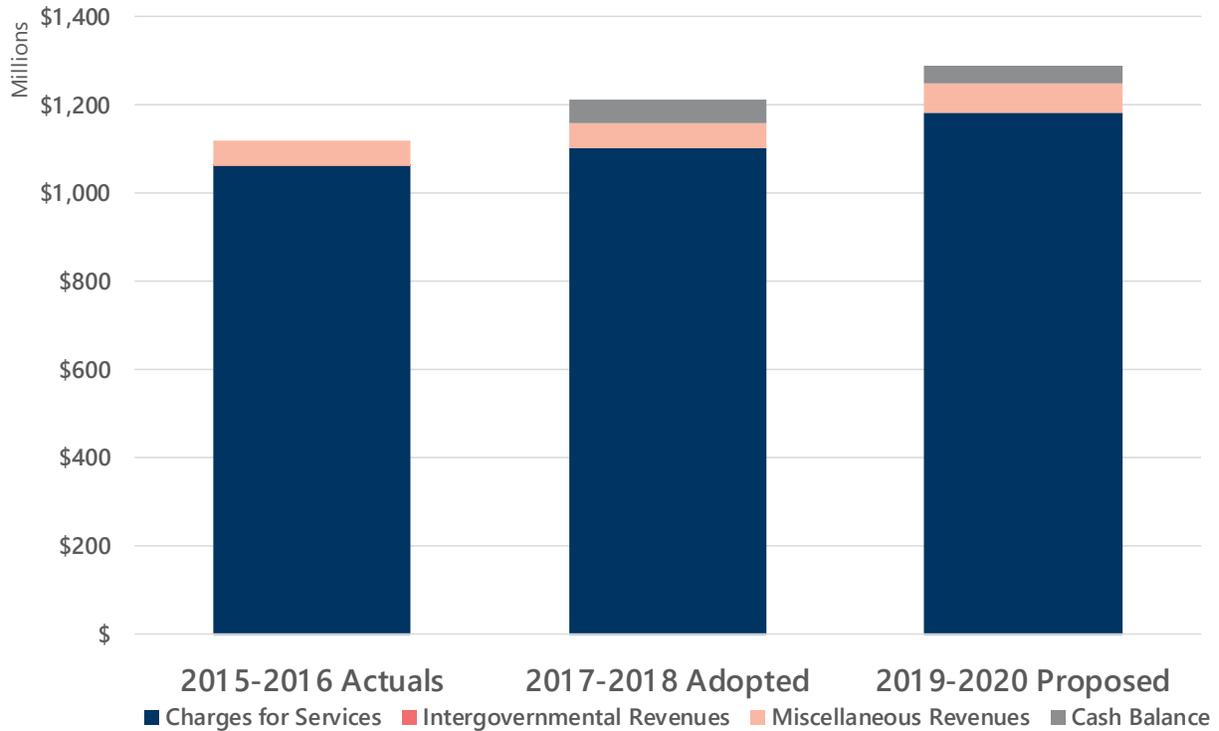
## **TACOMA WATER**

Tacoma Water provides clean, reliable water now and in the future. In recent years, Tacoma Water celebrated its 100th year of drinking water from its primary supply, the highly valued Green River. Tacoma Water serves over 100,000 customers both inside and outside the city of Tacoma and its water resources will meet the growth and development needs of the service area for another 50-plus years.

## **TACOMA RAIL**

Tacoma Rail provides safe, reliable, and efficient rail transportation solutions to support the continued economic development of Tacoma and the Puget Sound region. Tacoma Rail provides services that are vital to the economic health of its customers. It links approximately 52 customers with North America and the world. Tacoma Rail provides rail freight service in western Washington, including important services to the Port of Tacoma. It is one of the busiest short-line railroads in the country in terms of revenue-generating freight movements, utilizing sixteen locomotives along approximately 140 miles of track.

# TACOMA PUBLIC UTILITIES FUNDING BY CATEGORY

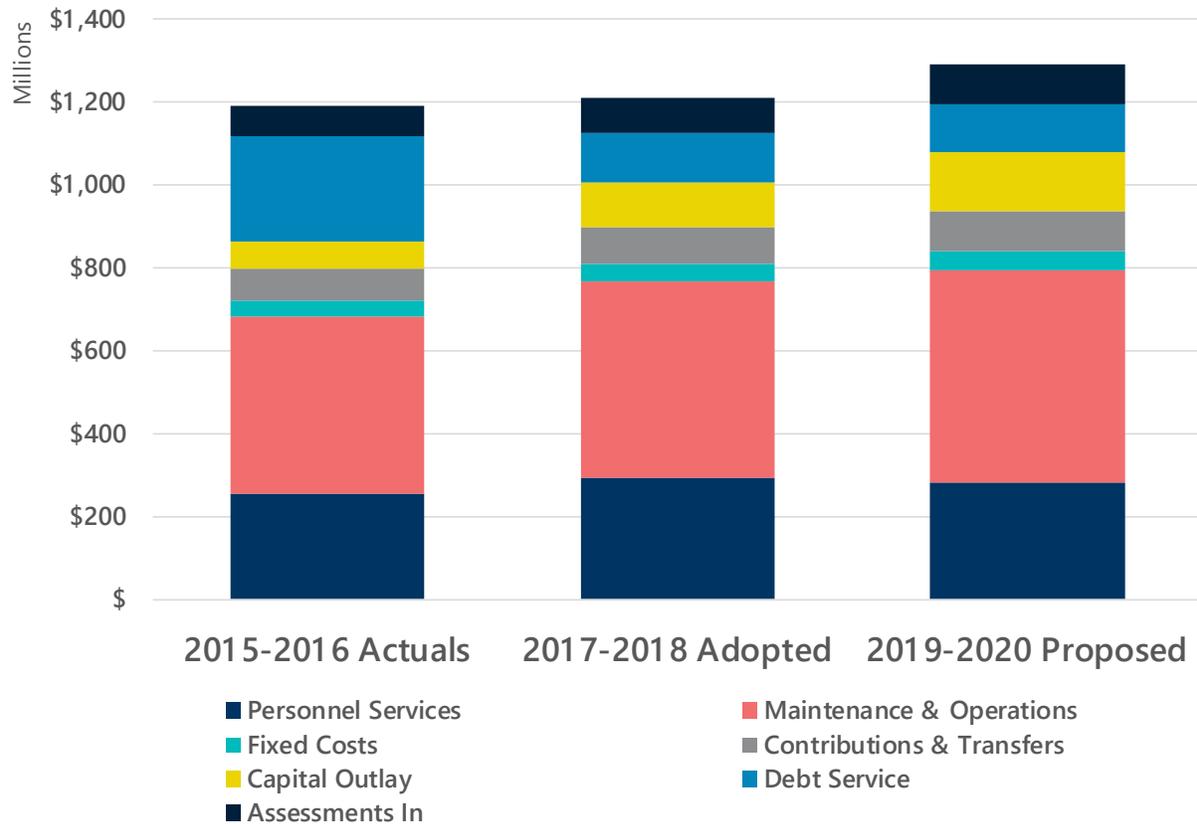


	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Charges for Services	1,063,864,333	1,103,608,079	1,183,343,705
Intergovernmental Revenues	10,427		
Miscellaneous Revenues	55,747,900	57,119,803	66,485,801
Cash Balance		51,383,527	40,537,555
<b>Grand Total</b>	<b>1,119,622,660</b>	<b>1,212,111,409</b>	<b>1,290,367,061</b>

## Funding Summary

TPU is comprised of enterprises, including Tacoma Power, Tacoma Water, and Tacoma Rail, which are primarily funded through customer charges for services provided. Services include the provision of electricity, telecommunications, Click! Network, and water to homes and businesses, as well as short-line rail services.

# TACOMA PUBLIC UTILITIES EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	256,707,363	293,166,094	284,117,183
Maintenance & Operations	428,037,510	474,060,850	509,824,257
Fixed Costs	35,921,405	44,053,671	47,289,294
Contributions & Transfers	76,403,498	86,273,232	94,067,645
Capital Outlay	68,260,331	107,557,516	146,030,153
Debt Service	251,004,753	121,808,086	113,983,774
Assessments In	74,553,887	85,191,961	95,054,755
<b>Grand Total</b>	<b>1,190,888,745</b>	<b>1,212,111,409</b>	<b>1,290,367,061</b>
Full Time Equivalents	1,463.5	1,487.2	1,500.7

## EXPENDITURE SUMMARY

Personnel Services includes wages and benefits for nearly 1,500 employees who dedicate their time, expertise, and energy contributing to the valuable services provided by TPU. Maintenance & Operations costs are essential to TPU operations and comprise a significant portion of expenses with more than half of the amount going toward purchasing power from the Bonneville Power Administration and other sources and operating Tacoma Power’s hydroelectric generation resources.

Debt Service and Capital Outlay are driven by the long-term and capital-intensive nature of the utilities. Debt service covers costs to finance long-term assets while capital outlay provides new important infrastructure and strategically maintains or replaces aging assets.

TPU compensates the City of Tacoma for centralized internal shared services, which appear as a component of Assessments In, and also contributes to General Government revenues through gross earnings taxes, as Contributions & Transfers, which are applied to revenues at the rate of 7.5% for Tacoma Power and 8.0% for both Tacoma Water and Tacoma Rail.

# 2025 Goals and Performance Measures Tacoma Public Utilities



## 1. BETTERMENT OF THE COMMUNITY

In order to contribute to the betterment of the community, Tacoma Public Utilities will engage as a community partner in numerous ways.

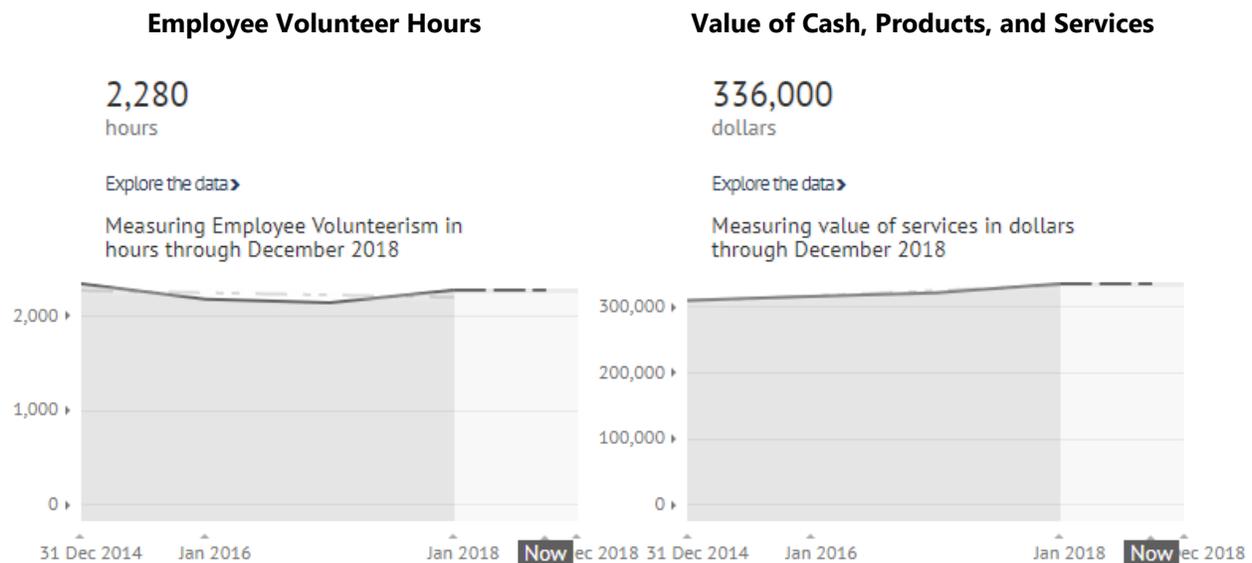
## 2019-2020 Goals and Performance Measures

### Betterment of the Community

#### What is our goal?

In order to contribute to the betterment of the community, Tacoma Public Utilities employees will make significant community contributions through time, monetary donations, and products by partnering with non-profit organizations such as United Way of Pierce County, the Emergency Food Network, community Boys and Girls Clubs, Habitat for Humanity, and others.

#### Current Performance



## 2025 Goals and Performance Measures Tacoma Power



### 1. FISCAL SUSTAINABILITY

In order to support fiscal sustainability, Tacoma Power will plan for and seek to execute a fiscal strategy for the enterprise which maintains existing AA-level bond ratings or higher.



### 2. ENVIRONMENTAL STEWARDSHIP

In order to be outstanding stewards of the environment, Tacoma Power will invest in clean power resources and energy conservation and will meet renewable energy portfolio standards.



### 3. ENHANCE NEIGHBORHOODS

In order to be outstanding stewards of the environment and to enhance Tacoma's neighborhoods, Tacoma Power will promote environmentally-friendly actions within its enterprise and communities.



### 4. BILL PAYMENT ASSISTANCE

In order to aid income eligible customers, Tacoma Power will offer bill payment assistance coupled with a financial literacy program. For the benefit of all customers, Tacoma Power will provide conservation assistance and tips.

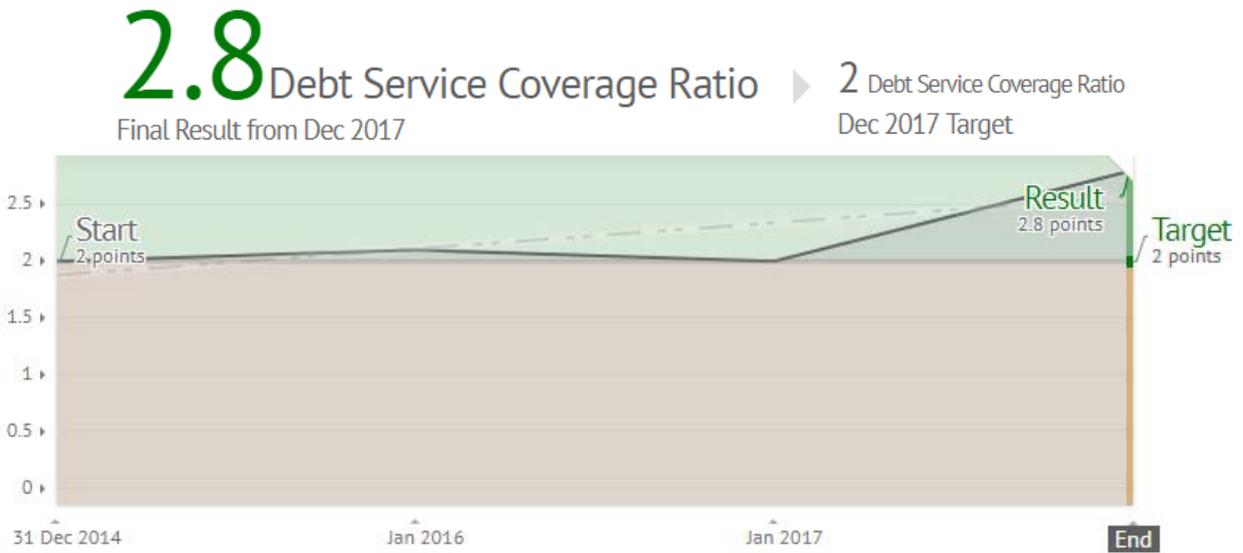
# 2019-2020 Goals and Performance Measures

## 1. Fiscal Sustainability

### What is our goal?

In order to support fiscal sustainability, Tacoma Power will maintain key financial metrics which support existing AA-level bond ratings.

### Current Performance



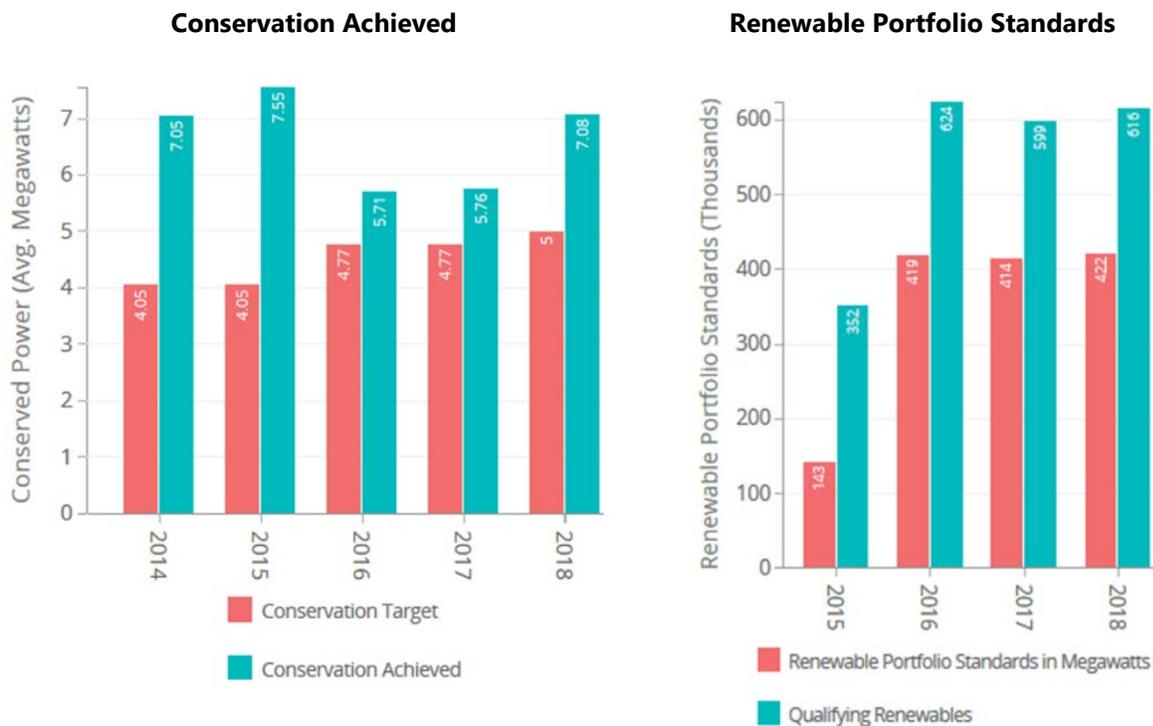
## 2. Environmental Stewardship

Tacoma Power’s conservation programs provide information, education, rebates, loans, and low-income grants to help our customers save money and protect the environment. The programs reduce power loads and over the long-run, cost the utility and its rate payers less than new power supply alternatives, while meeting Washington State’s Energy Independence Act requirements. The year 2018 represented a milestone, with Tacoma Power customers using conservation programs to save over ½ billion kWh since 2009.

### What is our goal?

In order to be outstanding stewards of the environment, Tacoma Power will meet or exceed established energy conservation goals and renewable portfolio standards for 2019 and 2020.

### Current Performance



### 3. Enhance Neighborhoods

#### What is our goal?

In order to be outstanding stewards of the environment and to enhance neighborhoods, Tacoma Power will develop and assist in implementation of a city street lighting enhancement plan with the Public Works department, which will improve lighting quality, greatly reduce energy consumption, and save operating and maintenance costs.

By the end of 2018, Tacoma Public Works and Tacoma Power will have replaced over 75% of the city's aging overhead sodium vapor street lights with new, energy efficient LED fixtures. Continuing the replacement of the 16,000 cobrahead and shoebox streetlights will save over 10,500 MWh a year, equal to powering 1,000 homes a year in Tacoma. This project is estimated to save Tacoma residents more than \$5 million over the next 15 years.

**Before LED Installation**



**After LED Installation**



## 4. Bill Payment Assistance

### What is our goal?

In order to aid income eligible customers, Tacoma Power implemented a bill payment assistance program which supplements bill credits with financial education to help customers better manage their finances. Additional resources will be dedicated to the program in 2019 and 2020.

### Current Performance



# 2025 Goals and Performance Measures Tacoma Water



## 1. FISCAL SUSTAINABILITY

In order to support fiscal sustainability, Tacoma Water will plan for and seek to execute a fiscal strategy for the enterprise which maintains existing AA-level bond ratings or higher.



## 2. ENVIRONMENTAL STEWARDSHIP

In order to be outstanding stewards of the environment, Tacoma Water will contribute toward survival and recovery of endangered fish species.



## 3. PUBLIC HEALTH AND SAFETY

In order to contribute to public health and safety, Tacoma Water will employ all measures necessary to supply the community with safe, clean drinking water and will provide reliable and effective fire hydrant services to Tacoma.



## 4. BILL PAYMENT ASSISTANCE

In order to aid income eligible customers, Tacoma Water will offer bill payment assistance coupled with a financial literacy program. For the benefit of all customers, Tacoma Water will provide conservation assistance and tips.

# 2019-2020 Goals and Performance Measures

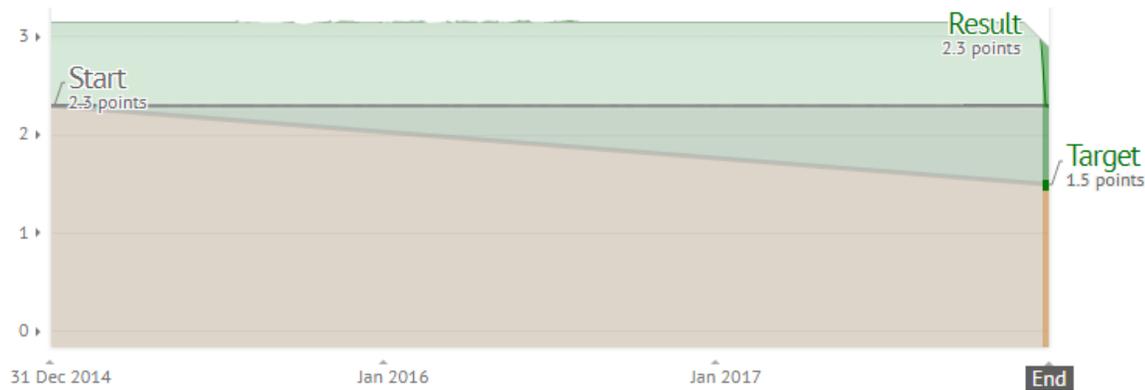
## 1. Fiscal Sustainability

### What is our goal?

In order to support fiscal sustainability, Tacoma Water will maintain key financial metrics which support existing AA-level bond ratings.

### Current Performance

**2.3** Debt Service Coverage Ratio **Final Result from Dec 2017** ▶ **1.5** Debt Service Coverage Ratio **Dec 2017 Target**



## 2. Environmental Stewardship

### What is our goal?

In order to be outstanding stewards of the environment, Tacoma Water will conduct handling operations at the Green River Headworks adult fish trap and sort facility that result in a survival rate of 99.5% or more for adult Chinook, Coho, and Steelhead salmon through 2020.

### Current Performance

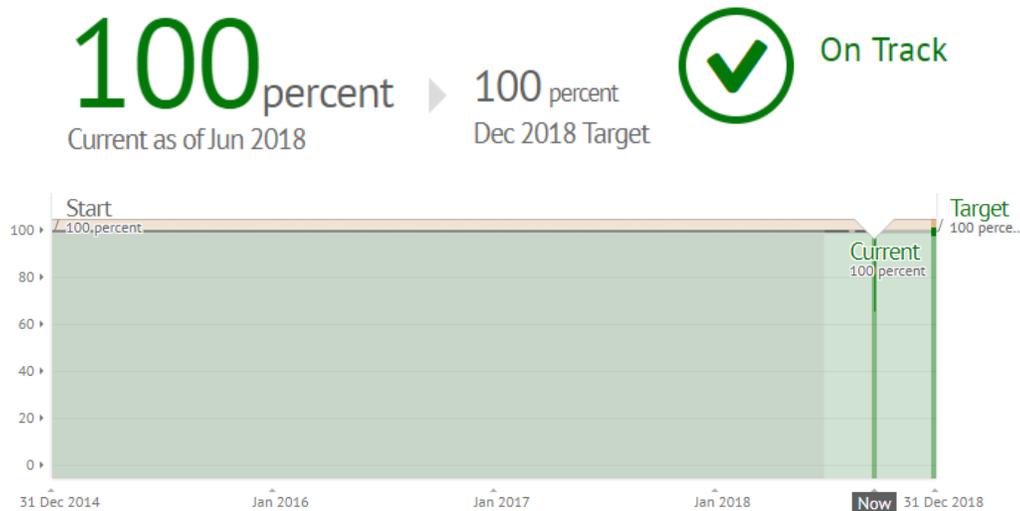


### 3. Public Health and Safety

#### What is our goal?

In order to improve public health and safety, Tacoma Water will employ techniques necessary to meet all federally determined health-related drinking water standards in 2017 and 2018.

#### Current Performance



### 4. Bill Payment Assistance

#### What is our goal?

In order to aid the City's less advantaged customers, Tacoma Water will implement a new bill payment assistance program in 2017 which supplements bill credits with financial education to help customers better manage their finances.

#### Current Performance



# 2025 Goals and Performance Measures Tacoma Rail



## 1. FISCAL SUSTAINABILITY

In order to support fiscal sustainability, Tacoma Rail will plan for and seek to execute a fiscal strategy for the enterprise which maintains sound financial metrics.



## 2. ENVIRONMENTAL STEWARDSHIP

In order to be outstanding stewards of the environment, Tacoma Rail will invest in upgrading its diesel locomotive fleet to attain clear-burning emission levels.



## 3. ECONOMIC VIBRANCY

In order to contribute to the economic vibrancy of the region, Tacoma Rail will maintain rates which are competitive with its short-line railroad peers as it provides essential services at the Port of Tacoma and elsewhere in carrying out its mission.

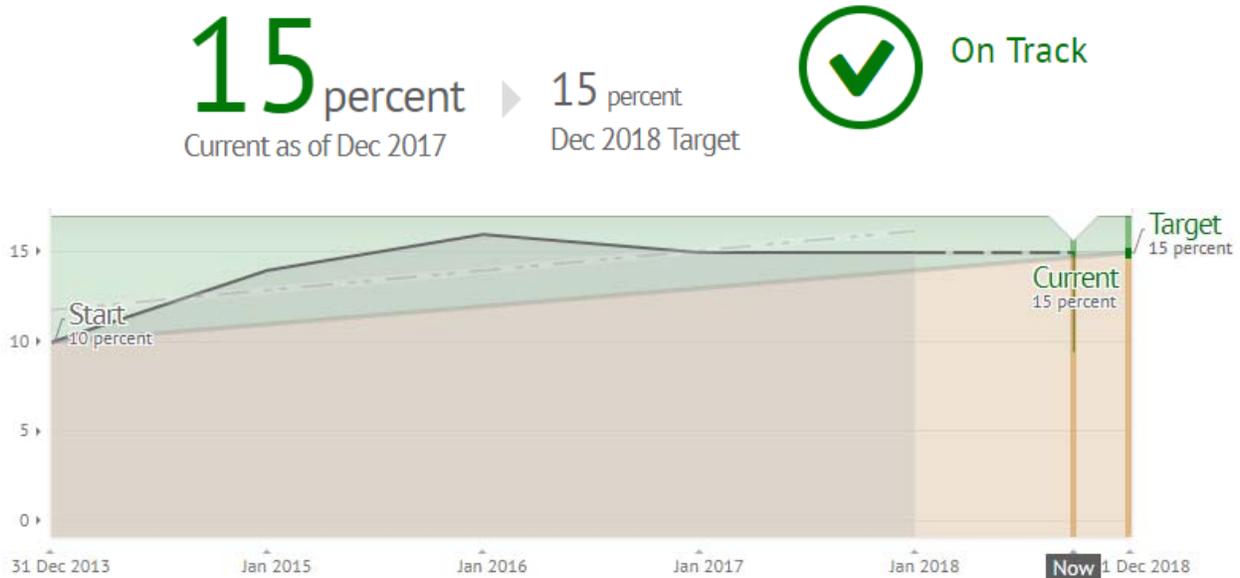
# 2019-2020 Goals and Performance Measures

## 1. Fiscal Sustainability

### What is our goal?

In order to support fiscal sustainability, Tacoma Rail will maintain key metrics above financial policy minimums through 2018.

### Current Performance

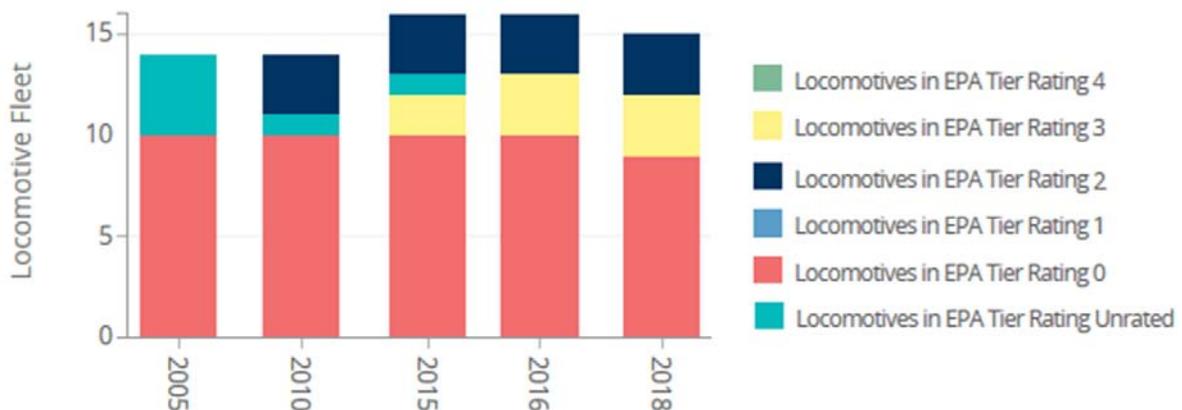


## 2. Environmental Stewardship

### What is our goal?

In order to sustain and improve the environment, Tacoma Rail will repower one or more locomotives to cleaner-burning tier 3 or higher levels (as defined by the EPA) by the end of 2020.

### Current Performance

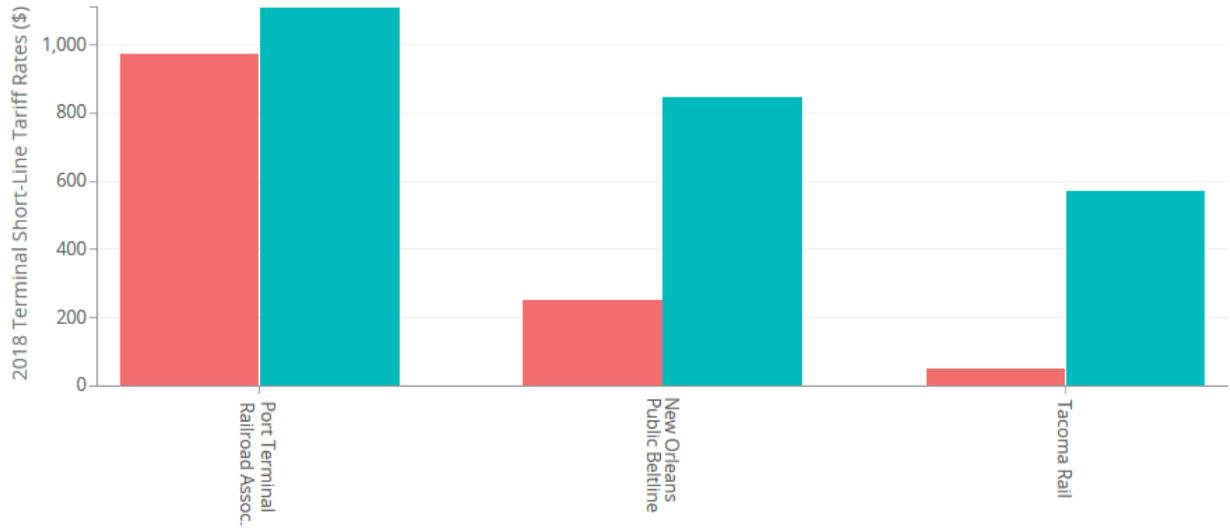


### 3. Economic Vibrancy

#### What is our goal?

In order to contribute to the economic vibrancy of the region, Tacoma Rail will continue to employ a rate structure that falls below Tacoma Rail's peer short-line railroads through 2020.

#### Current Performance





# TACOMA VENUES & EVENTS

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## MISSION

Provide professionally managed and well-maintained venues, continuing a tradition of superlative service while supporting a vibrant cultural sector that fosters a creative, cohesive community.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

Tacoma Venues and Events (TVE) is responsible for sports and entertainment venues within the City of Tacoma, including the Tacoma Dome, Greater Tacoma Convention Center (GTCC), Pantages and Rialto Theaters and Theater on the Square, and Cheney Stadium. The venues host concerts, performances, public gatherings, sporting events, meetings, conventions, conferences, trade and consumer shows, and community celebrations. Most of the venues produce revenue to fund facility operations. TVE also partners with Travel Tacoma to promote both the GTCC and the destination, and with South Sound Sports to drive sporting events to the venues and the community. In 2018, the Office of Arts & Cultural Vitality moved to TVE, as did the Special Events Program, to better align with department missions.

### TACOMA DOME

One of the world's largest wooden-domed structures, the iconic Tacoma Dome hosts events for up to 22,000 attendees. Commencing in the summer of 2018, the Tacoma Dome is underway with a \$32 million renovation to include replacement of all seating, expanded restrooms, artists quarters, and loading docks. This is the first major renovation of the Tacoma Dome since its construction in 1983. Upon completion the Dome will be well positioned for success in the competitive venue market of the Puget Sound region. TVE will continue to strategically invest in staff and other upgrades including enhanced security measures.

### GREATER TACOMA CONVENTION CENTER

The Greater Tacoma Convention Center opened in November 2004. It provides 119,000 square feet of contemporary event space, including the 50,000 square foot column-free exhibit hall and a 13,400 square-foot ballroom. The GTCC aims to make Tacoma a destination for national, regional, state, and local conventions and events. The ability to attract these events will be enhanced by the construction of the Tacoma Convention Center Hotel immediately adjacent to GTCC and by continuing to revitalize the downtown business district. These actions will positively impact the greater Tacoma area and its economic development. The hotel is scheduled to open in early 2020.

## **THEATERS**

The City of Tacoma owns three theaters in downtown Tacoma: the Pantages, the Rialto, and the Theatre on the Square. Broadway Center for the Performing Arts (BCPA) is a non-profit organization contracted by the City to manage the theaters. The venues offer live performances, educational events, festivals, and other programming that reflects the creativity and diversity of Tacoma. BCPA maintains the venues with funding from the City. The City has funded renovations to the Pantages, which will reopen with new seating and support amenities in the fall of 2018.

## **CHENEY STADIUM**

Cheney Stadium is home to the Tacoma Rainiers, the AAA affiliate of the Seattle Mariners Baseball Club. The 9,600 seat Stadium was renovated in 2011 and is operated by the Rainiers on behalf of the City. In 2018, the Stadium began to host games for the Sounders 2 Football Club. The Rainiers have invested in capital improvements in recent years, and the 2019-2020 budget continues to provide City funds to maintain the facility.

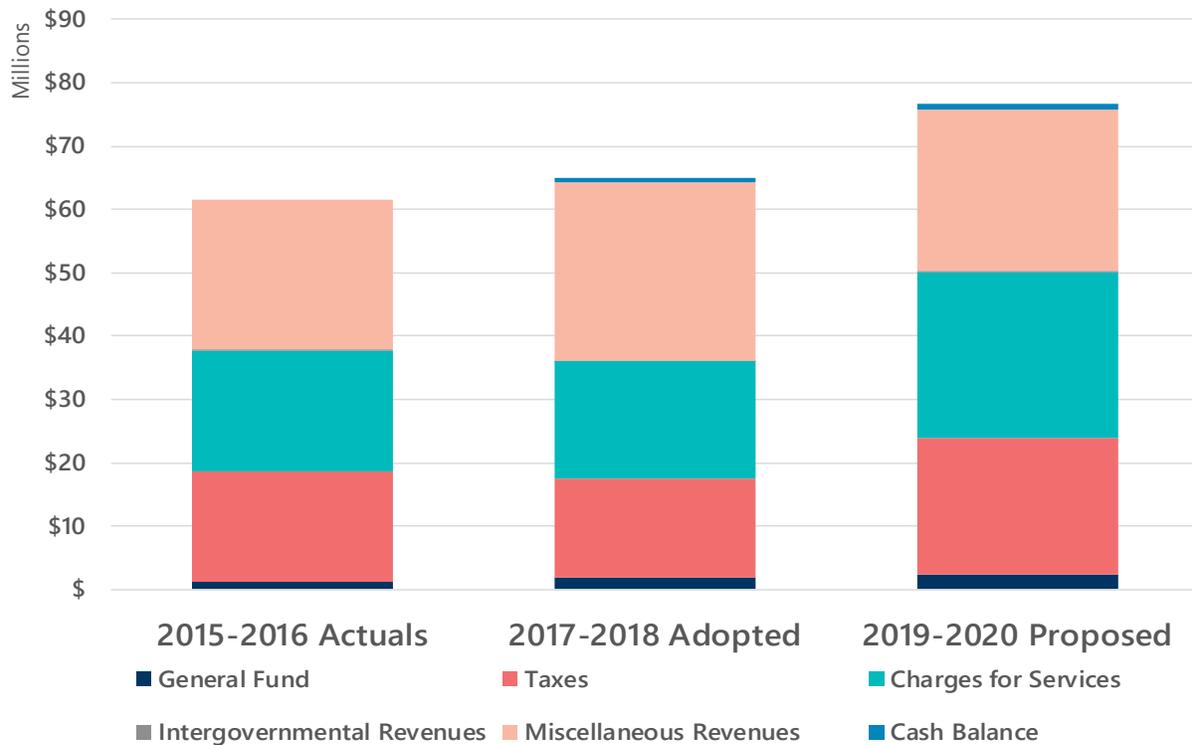
## **OFFICE OF ARTS AND CULTURAL VITALITY**

The Office of Arts & Cultural Vitality is guided by the ArtFull Tacoma strategic plan. The Office focuses on Cultural Programming including the annual Tacoma Arts Month every October, Public Art and Creative Placemaking (administering the Municipal Art Program and providing public funding for artists and arts organizations), the Creative Economy including Spaceworks Tacoma, Cultural Tourism, and Cultural Equity and Community Engagement. The Office also provides support to the Tacoma Arts Commission.

## **SPECIAL EVENTS PROGRAM**

The Special Events Program provides assistance to event permit applicants and authorizes permission to produce events in the City of Tacoma. Staff also provides support to the City's Events & Recognitions Committee which advises on City-hosted events and special recognition programs, including the Martin Luther King, Jr. Celebration and the City of Destiny Awards.

## TACOMA VENUES & EVENTS FUNDING BY CATEGORY



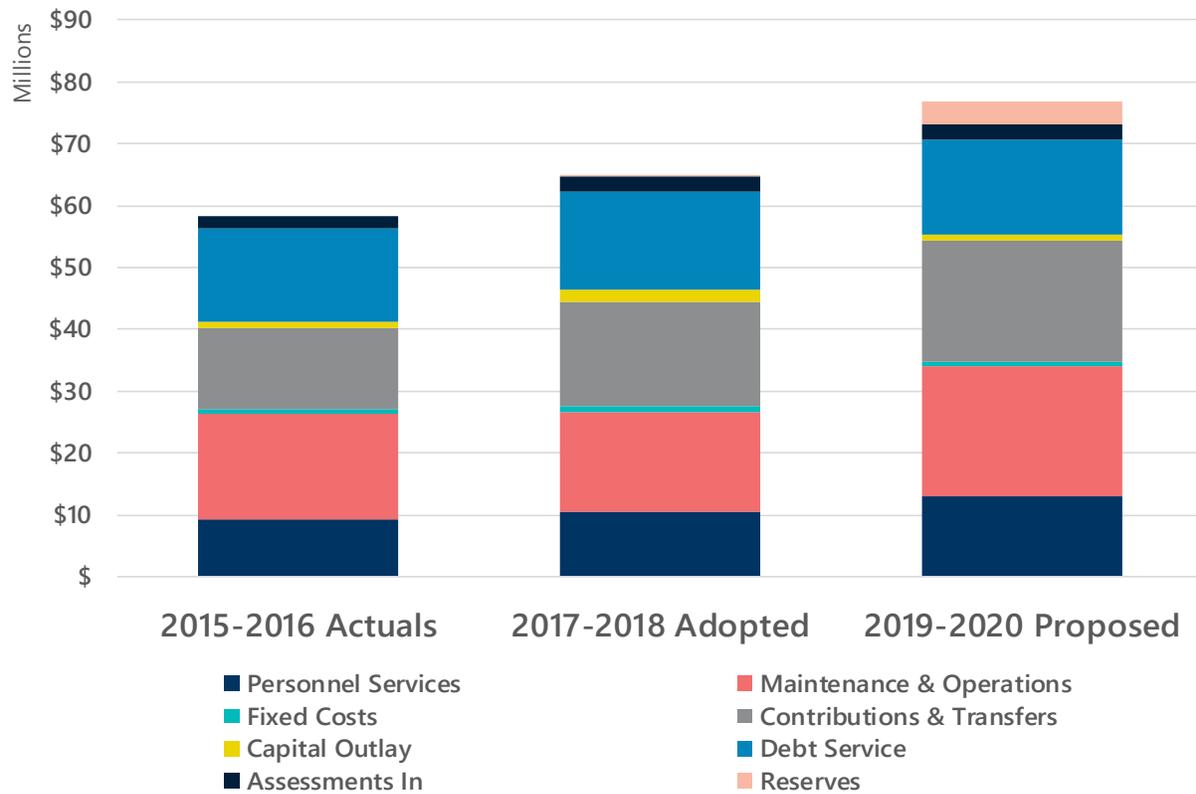
	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
General Fund	1,246,351	1,899,270	2,422,664
Taxes	17,387,922	15,603,380	21,479,035
Charges for Services	19,140,646	18,571,090	26,180,874
Intergovernmental Revenues	61,470	100,000	144,000
Miscellaneous Revenues	23,763,272	28,114,921	25,535,395
Cash Balance		666,649	991,665
<b>Grand Total</b>	<b>61,599,661</b>	<b>64,955,311</b>	<b>76,753,633</b>

## FUNDING SUMMARY

Funding for TVE comes from several sources including tax revenues from admissions tax and a citywide hotel/motel tax. Beyond taxes, TVE relies on two greater sources of revenue. Charges for Service include fees for use of venues and associated ancillary revenues including parking revenues. Miscellaneous Revenues are received by TVE through contributions by the General Fund and the Greater Tacoma Regional Convention Center Public Facilities District (PFD), which collects regional sales tax rebate revenue. The Office of Arts and Culture is funded directly through the General Fund.

Increased revenue generated through events hosted at the Tacoma Dome and the GTCC have reduced reliance on the General Fund for operational support. The 2019-2020 biennial budget will strategically invest in capital upgrades to these venues including enhanced security measures. The renovated Tacoma Dome and renovated Pantages Theater will both open for events in 2019.

## TACOMA VENUES & EVENTS EXPENDITURES BY CATEGORY



	2015-2016 Actuals	2017-2018 Adopted	2019-2020 Proposed
Personnel Services	9,164,923	10,574,102	12,951,220
Maintenance & Operations	17,073,965	15,947,870	20,956,254
Fixed Costs	914,022	1,017,267	933,711
Contributions & Transfers	13,023,086	16,858,636	19,431,151
Capital Outlay	1,084,657	1,900,000	1,000,000
Debt Service	14,969,940	15,995,872	15,319,599
Assessments In	2,004,848	2,350,273	2,547,247
Reserves		311,290	3,614,451
<b>Grand Total</b>	<b>58,235,441</b>	<b>64,955,311</b>	<b>76,753,633</b>
Full Time Equivalents	42.0	45.0	55.3

### EXPENDITURE SUMMARY

As TVE has hosted more events and higher-quality events, its event-related costs have increased in nearly every category. However, these costs are recovered with the revenues collected through those events.

Personnel Services, Maintenance and Operations (day-to-day expenses), and Contributions and Transfers are among the largest expenditure categories for TVE. The transfers are mainly from the Public Facilities tax district (PFD) which funds the GTCC. Debt Service is also a large expenditure category for TVE; these funds pay for capital projects at Cheney Stadium, the Tacoma Dome, and the Convention Center. Additionally, staff has been relocated from the Community and Economic Development department. These sections include the Special Events program and the Office of Arts and Cultural Vitality. This move accounts for some of the additional salary expense. Beyond this organizational change, TVE plans to hire several new employees to manage the increase in events held in Tacoma.

Capital Outlay includes spending for projects at the Tacoma Dome, GTCC, and the three City-owned Theaters—The Pantages, The Rialto, and the Theatre on the Square. These outlays typically do not rise to the level of a major renovation or construction project. Rather, these funds are for upgrades and maintenance required to keep the building systems up to date, deal with emerging facility issues, and upgrade equipment and service capacity at the venues.

Assessments are charges received for services from other City departments. These charges include Human Resource services, Information Technology hosting and troubleshooting services, Finance and accounting services, budget preparation and monitoring services, and the City Attorney's Office and its legal services.

Reserves are monies held by the department. Increased revenues have allowed TVE to hold more money in reserve for the 2019-2020 biennium. This money will be used to support TVE operations, maintenance and capital projects in City-operated venues in the future.

# BUDGET BY PROGRAM

Division	Program	2019-2020 Proposed Budget	FTE's	
<b>Business Administration</b>	Business Admin - Tacoma Dome	6,225,306	6.3	
	Business Admin - Convention Center	2,021,705	4.7	
<b>Cheney Stadium</b>	Cheney Stadium 2009 Bond Financing	2,819,998	-	
	Cheney Stadium Facility Operations	243,370	-	
	Cheney Stadium Capital Repair and Replacement	202,000	-	
<b>Community Development</b>	Special Events Facilitation/Management	541,127	0.5	
	Special Events Permitting	171,145	0.8	
<b>Convention Center</b>	Tourism & Convention	9,901,314	-	
	Public Facilities District	9,263,448	-	
	GTCC 2013 LTGO	6,760,800	-	
	GTCC Sales/Booking	2,786,872	-	
	GTCC Facility Operation	2,685,496	2.0	
	GTCC Events	2,148,119	7.3	
	GTCC 2015A LTGO Refunding Bonds	1,880,876	-	
	GTCC 2015 Parking Rev Ref Bonds	1,614,604	-	
	GTCC 2010B LTGO	1,066,144	-	
	GTCC Custodial	1,011,723	5.5	
	GTCC HVAC, Electrical & Conveyance	704,106	2.5	
	GTCC Public Services/Security	472,916	-	
	GTCC Food & Beverage Service	468,004	-	
	GTCC 2010 Revenue Bond	431,533	-	
	GTCC Marketing	309,848	0.7	
	GTCC AV & IT Systems	41,134	0.2	
	GTCC Life Safety & Alarm Systems	18,313	-	
	GTCC Grounds	4,578	-	
	<b>Office of Arts and Cultural Vitality</b>	Tacoma Arts Commission	751,457	1.5
		Municipal Art	651,585	-
Arts Community Outreach		456,829	0.7	
Arts Administration		232,668	0.5	
Arts External Consulting		219,283	0.3	
Spaceworks		50,153	0.2	
<b>Tacoma Dome</b>	Tacoma Dome Events	10,068,528	7.8	
	Tacoma Dome Facility Operations	2,233,343	1.0	
	Tacoma Dome HVAC, Elect & Conveyance	965,611	3.5	
	Tacoma Dome Marketing	902,092	2.3	
	Tacoma Dome Business Development	673,491	1.0	
	Tacoma Dome Custodial	658,276	3.5	
	Tacoma Dome Sales/Booking	599,855	2.0	
	Tacoma Dome Public Services/Security	381,849	-	
	Tacoma Dome Parking	355,743	-	
	Tacoma Dome AV & IT Systems	186,972	0.9	
	Tacoma Dome Self/Promote-Admin & Operations	100,000	-	
	Tacoma Dome Food & Beverage Services	40,900	-	
	Tacoma Dome Life Safety & Alarm Systems	10,377	-	
	Tacoma Dome Grounds	5,087	-	
<b>Theaters</b>	Theaters Maintenance	3,415,057	-	
<b>Subtotal</b>		<b>76,753,633</b>	<b>55.3</b>	

# 2025 Goals and Performance Measures



## 1. CAPITAL INFRASTRUCTURE IN TACOMA VENUES & EVENTS FACILITIES

In order to establish and maintain Tacoma venues as premier facilities, the City will invest \$88.4 million in capital infrastructure by 2025.



## 2. EVENTS IN TACOMA VENUES & EVENTS FACILITIES

In order to ensure the provision of a robust variety of entertainment, sporting and cultural events, Tacoma Venues & Events will increase the number of events at the Tacoma Dome and Convention Center 25% by 2025.



## 3. CUSTOMER SATISFACTION AT TACOMA VENUES & EVENTS FACILITIES

In order to enhance the reputation of Tacoma venues, Tacoma Venues & Events will raise the overall customer experience ratings on satisfaction surveys 10% by 2025.



## 4. REGIONAL HUB FOR CREATIVE ENTERPRISE

In order to position Tacoma as a Regional Hub for Creative Enterprise, Tacoma Venues & Events Office of Arts and Cultural Vitality will increase the percentage of business activity represented by creative industries.



## 5. PARTICIPATION IN ARTS AND CULTURE

In order to enhance and promote cultural equity among Tacoma's diverse people, places and cultures, Tacoma Venues & Events Office of Arts and Cultural Vitality will increase investment in public arts programs and grow the presence of public art projects in underrepresented areas ("art deserts").

# 2019-2020 GOALS & PERFORMANCE MEASURES

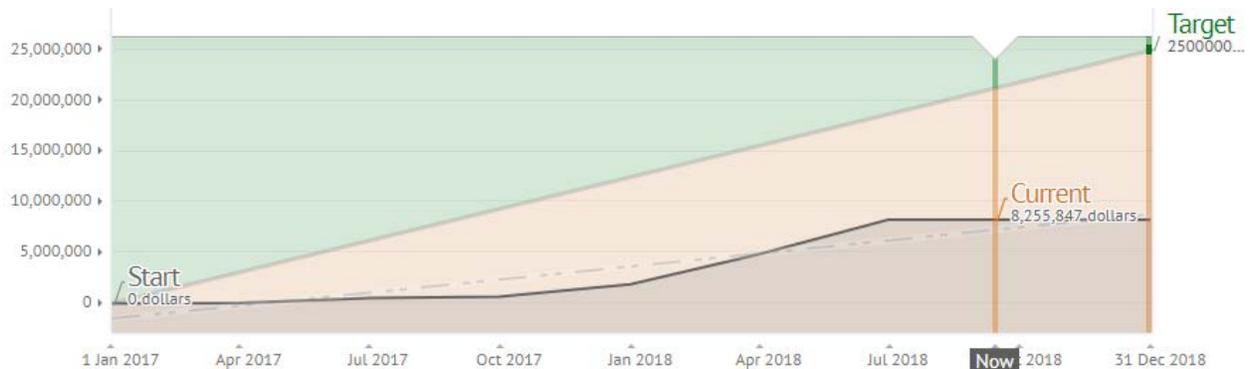
## 1. CAPITAL INFRASTRUCTURE IN TACOMA VENUES & EVENTS FACILITIES

### What is our goal?

In order to establish and maintain Tacoma venues as premier facilities, the City will invest \$29 million in capital infrastructure by 2020.

### Current Performance

**8,255,847** dollars ▶ 25,000,000 dollars  
 Current as of Dec 2018 Dec 2018 Target

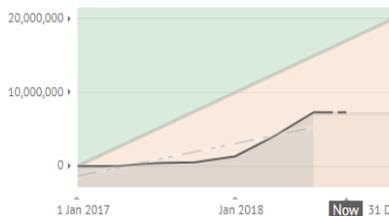


**Tacoma Dome Capital Expense**  
 Increase capital expense on the Tacoma Dome to \$22 million by 2020.

7,291,114 dollars

[Explore the data >](#)

Increase capital expense on the Tacoma Dome to 20000000 dollars by December 2018



**Convention Center Capital Expense**  
 Increase capital expense on the Convention Center to \$3.5 million by 2020.

0 dollars

[Explore the data >](#)

Increase capital expense on the Convention Center to 1000000 dollars by December 2018



**Theater Capital Expense**  
 Increase capital expense on the Tacoma Theaters to \$3.5 million by 2020.

964,733 dollars

[Explore the data >](#)

Increase capital expense on the Tacoma Theaters to 4000000 dollars by December 2018



**Why is it Important?**

City venues operate in a highly competitive market and have considerable deferred maintenance needs and a high demand for customer amenities. Capital improvements and investment in City venues will positively impact viability and appeal to users. This will result in continued and new opportunities for cultural, sporting, and entertainment programming providing associated economic impact and promoting civic pride.

**What will we do?**

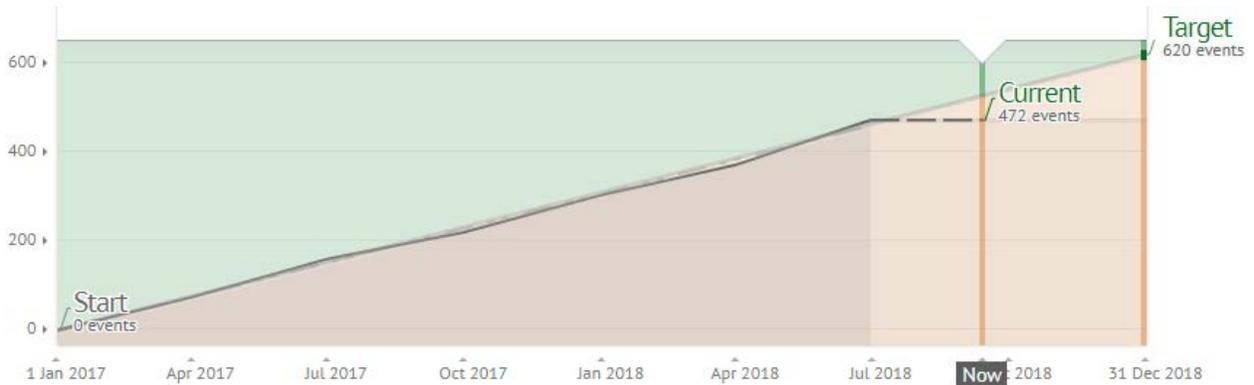
Tacoma Venues & Events staff will secure and manage funding for capital reserve accounts for the Tacoma Dome, Convention Center, and Theaters.

## 2. EVENTS IN TACOMA VENUES & EVENTS FACILITIES

### What is our goal?

To ensure the provision of a robust variety of entertainment, sporting, and cultural events, Tacoma Venues & Events will increase the number of events at the Tacoma Dome by 10 events, a 13% increase, by 2020. This is a slight change from measuring total events from the Tacoma Dome and Convention Center in the 2017-18 Biennium.

### Current Performance

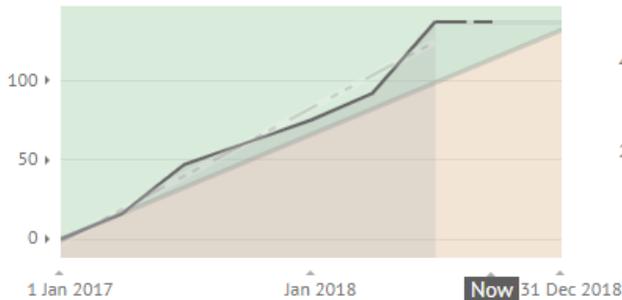


#### Tacoma Dome Events

**137**  
events

[Explore the data >](#)

This goal is measured by tracking Tacoma Dome events.

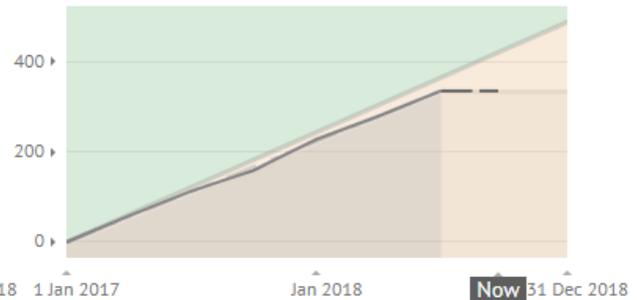


#### Convention Center Events

**335**  
events

[Explore the data >](#)

This goal is measured by tracking Convention Center events.



## Why is it Important?

Tacoma City-managed venues historically have had dates available for further programming. Increasing the number of events at these venues will result in more and varied entertainment, sporting, and cultural event opportunities and the attraction of business and leisure travelers. This in turn will enhance the livability of the region, provide additional operational and tax revenues for the City, and deliver funds to continually reinvest in the facilities. The Tacoma Dome has already increased its number of events 23% since 2015.

## What will we do?

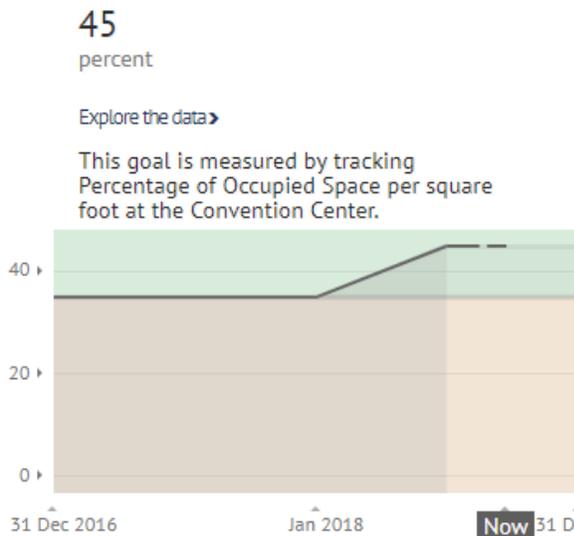
Tacoma Venues & Events staff will devote resources to and invest in proactive venue booking and marketing through key partnerships, participation in industry events and associations, branding and positioning, self-promotion, and other creative sales methods.

Tacoma Venues & Events will continue its partnership with Travel Tacoma/Pierce County to provide a focused sales team and destination marketing to specifically benefit the Greater Tacoma Convention Center. Marketing and promotion plans will be developed for the new hotel as it comes on line later in the biennium. The event mix will continue to shift to events of higher value coupled with room nights for enhanced economic impact.

## Current Performance

### Convention Center Occupation Per Sq.Ft.

Increase the percentage of time the Convention Center is occupied by events per square foot above 38% through 2020.



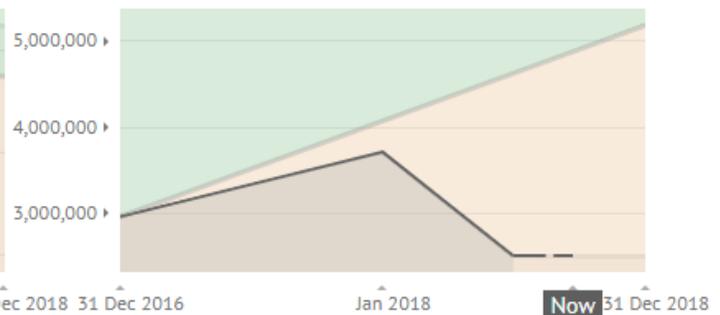
### TRCVB Revenue Generation

Increase the revenue generated at the Convention Center through events marketed and booked by the Tacoma Regional Convention Visitor's Bureau (TRCVB) as contracted to \$5.2 million by 2020.

2,522,932  
dollars

[Explore the data >](#)

Increase TRCVB Revenue Generation from Events to 5200000 dollars by December 2018



## New Metric for 2019-2020

### Tacoma Dome New Promoter Bookings

Increase the number of new promoter bookings at the Tacoma Dome by eight events by 2020.

### 3. CUSTOMER SATISFACTION AT TACOMA VENUES & EVENTS FACILITIES

#### What is our goal?

In order to enhance the reputation of Tacoma venues, Tacoma Venues & Events will raise the overall customer experience on satisfaction surveys to a rating of 5 by 2020.

#### Current Performance

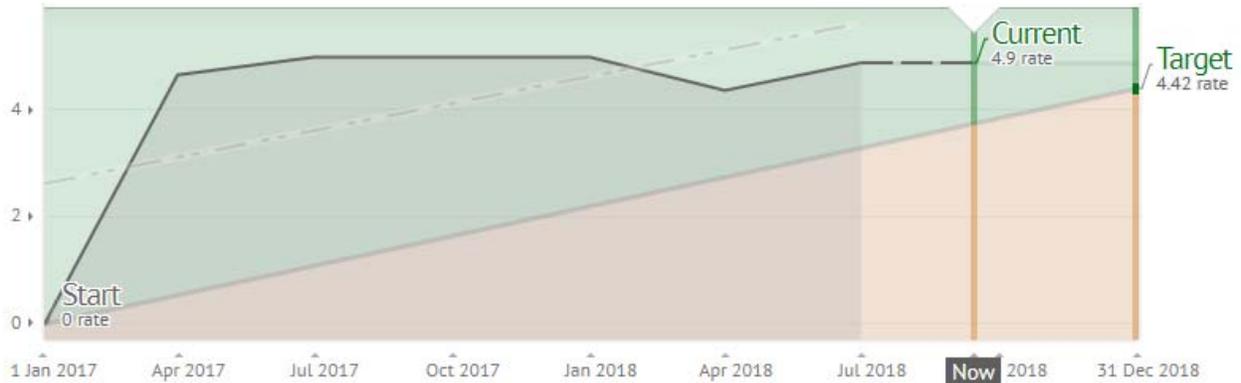
##### Tacoma Dome

**4.9** rate  
Current as of Jun 2018

▶ **4.42** rate  
Dec 2018 Target



On Track

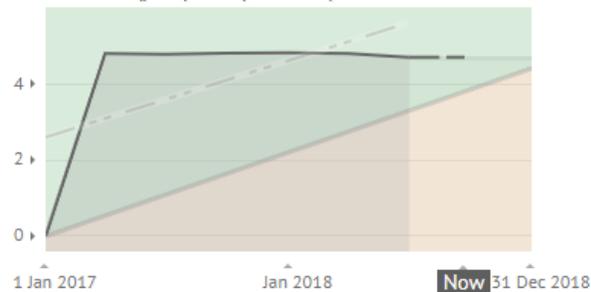


##### Convention Center

**4.71**  
rate

[Explore the data](#)

This goal is measured by tracking average customer satisfaction at the Convention Center events using a survey with scale from 1 (poor) to 5 (excellent).



## Why is it Important?

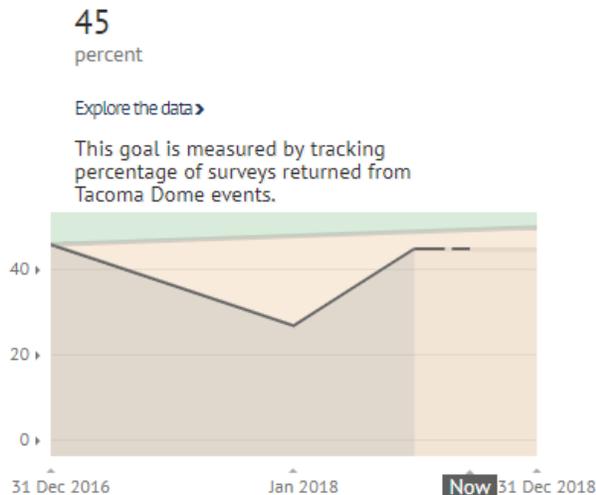
Tacoma Venues & Events must continually strive to elevate customer experience and satisfaction at City-managed venues (Tacoma Dome and Convention Center) to remain competitive with other regional venues. Heightened customer satisfaction enhances the reputation of the City and its venues, as well as the City's ability to maintain and increase activity and revenues. Additionally, when the Tacoma Dome reopens after renovations with a new food and beverage provider, it will be important to assess customer satisfaction as related to these significant changes.

## What will we do?

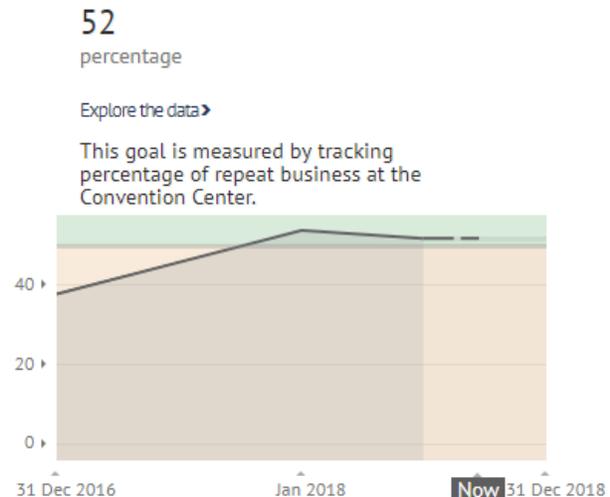
Tacoma Venues & Events staff will devote resources to and invest in customer amenities, customer service training, and the cultivation of a customer service-based culture that will garner quality and repeat events. Additionally, we will increase the rate of return of client surveys for the Tacoma Dome by 10%. Currently, roughly 45% of clients consistently return surveys. During the 2019-2020 biennium, we will also benchmark attendee feedback in order to provide customer satisfaction measures in future biennia.

## Current Performance

**Tacoma Dome Client Surveys Returned**  
Increase the percentage of surveys returned regarding Tacoma Dome events to 50% by 2020.



**Percentage of Repeat Business at the Convention Center**  
Maintain the percentage of repeat business at the Convention Center at 50% or above through 2020.



## **4. REGIONAL HUB FOR CREATIVE ECONOMY**

### **What is our goal?**

In order to position Tacoma as a Regional Hub for Creative Enterprises, Tacoma Venues & Events Office of Arts and Cultural Vitality will increase the percentage of business activity represented by creative industries by 2020. Benchmarks for this increase will be established in the 2019-2020 biennium.

### **Why is it Important?**

For-profit and non-profit creative businesses reflect the values of an innovative community, create jobs, and serve as destinations to generate wealth locally.

### **What will we do?**

The Department will increase supply and build capacity of local creative entrepreneurs by providing training, professional development and networking events, supporting the work of Spaceworks Tacoma, identifying and nurturing growth sectors such as the film industry and maker community and providing opportunities for artists and arts organizations to grow and gain visibility through Tacoma Arts Month, public art, and funding.

## **5. PARTICIPATION IN ARTS AND CULTURE**

### **What is our goal?**

In order to enhance and promote cultural equity among Tacoma's diverse people, places and cultures, Tacoma Venues & Events Office of Arts and Cultural Vitality will increase investment in public arts programs and grow the presence of public art projects in underrepresented areas ("art deserts") by 2020. Benchmarks for this increase will be established in the 2019-2020 biennium.

### **Why is it Important?**

Equitable distribution of and access to the arts means ensuring opportunities to encounter and participate in the arts by all people throughout all neighborhoods. Underrepresented areas related to this goal are East Tacoma, South End, West End and North East Tacoma. In addition, a diverse collection of public art created by artists who represent the richness of all cultures and ethnicities best reflects the vision and stories of all our citizens and contributes to authentic and engaged place making.

### **What will we do?**

The Department will increase installation of public art city-wide through effective use of the Municipal Art Program (1% of construction costs committed to public art in public construction projects), leveraging partnerships with Metro Parks, Sound Transit, Tacoma Housing Authority and others to increase opportunities, access and reach. The Department will also investigate opportunities for private investment for public art.

# SUMMARY OF FINANCIAL POLICIES

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This is a summary of some of the City's key financial policies. The City's financial policies are intended to guide the City in meeting both its immediate and long-term objectives. These policies recognize that:

- The City is accountable to its citizens for the use of public dollars.
- Structurally balanced budgets are critical for the City to maintain its fiscal integrity.
- All activities supported by the City must function within the limits of its financial resources.
- These policies are applied over periods of time extending well beyond the current budget period.

## BUDGET AND CONTINGENCY POLICIES

To maintain financial stability, a budget showing that revenues and other financing resources meet or exceed expenditures will be prepared and adopted by the City Council. A fiscally sound budget will include the following:

- An adopted budget that will fund recurring operating expenditures with recurring operating revenues.
- The Contingency Fund may be funded at the beginning of each biennium in an amount not to exceed \$3 million. The 2019-2020 proposed biennial budget includes a contingency fund appropriation of \$500,000.
- General Fund revenue and expenditure forecasts will include two biennia beyond the proposed budget period to create a six-year forecast. The projection will provide insight into whether the current mix and level of resources are likely to continue to be sufficient to cover current service levels and to provide for long-term strategic planning.
- The City-operated utilities should show positive net operating results.

## RESERVE POLICIES

### GENERAL POLICY STATEMENT

The principle reasons for building and maintaining reserves are:

- Financial best practices and fiscal prudence dictates that the City should have a reasonable amount of resources in reserve to address unanticipated declines in revenue.
- Large unexpected one-time expenditures/expenses are more easily funded from reserves.
- Reserves help mitigate the effects of an economic downturn or other unanticipated events on revenue growth. A weak economy will slow revenue growth relative to expenditures/expenses.
- Reasonable cash reserves are needed to maintain favorable credit ratings.

### GENERAL FUND

- Reserves should be maintained between 10% and 20% of projected annual expenditures. Ideally the City should have total reserves equal to at least 15% of projected annual expenditures. Any proposed use of the reserves will require super-majority (majority plus one of voting members) approval by the City Council.
- The first 5% to 10% of reserves shall only be available to fund one-time emergencies, unanticipated expenditure requirements, or to offset unanticipated revenue fluctuations occurring within a fiscal year.

- The next 10% to 15% of reserves is a counter cyclical reserve. This portion of the reserve is to either maintain General Fund current service level programs or transition expenditure growth to match slower revenue growth during the first 12-18 months of a recession.

## UTILITY WORKING CASH BALANCES

City-owned utilities will maintain working cash balances in the following amounts:

UTILITY	MINIMUM WORKING CASH BALANCES EQUAL TO:
Tacoma Power	90-days of budgeted expenditures
Tacoma Water	60-days of budgeted expenditures
Tacoma Rail	60-days of budgeted expenditures
Tacoma Wastewater	60-days of budgeted expenditures
Tacoma Surface Water	60-days of budgeted expenditures
Tacoma Solid Waste	60-days of budgeted expenditures

## REVENUE POLICIES

Service demands require that an adequate revenue stream be maintained. A diversified and stable revenue structure will be maintained to shelter the City from fluctuations in any single revenue source. City funds will be prudently invested to provide for safety of the principal amounts invested, sufficient liquidity to meet cash flow needs and finally to provide interest earnings. The following will serve as guidelines for maintaining the City’s revenue stream:

- The City will seek to avoid dependence on temporary or unstable revenues to fund basic municipal services.
- The City will work to ensure that it receives its fair share of available state and federal revenues.
- The City will actively protect current revenues received from State and Federal sources.
- The City will actively oppose state and federal legislation that will mandate costs to the City of Tacoma without providing a revenue source to offset those mandated costs.
- The City will diligently collect due revenues and ensure compliance with revenue regulations.
- User fees to the extent appropriate for the character of the service and its user should recover full costs, including all direct costs, capital costs, department overhead, and citywide overhead.
- The City will seek opportunities to generate revenues by providing services to other local jurisdictions and will ensure the City is fully compensated for the actual cost of service provision.

## ACCOUNTING AND FINANCIAL REPORTING POLICIES

- The City will maintain its accounting records in accordance with state and federal law and regulations. Budgetary reporting will be in accordance with Washington state budget laws and regulations. The City will annually report its financial condition and results of operations in accordance with state regulations and generally accepted accounting principles (GAAP).

- As an additional, independent confirmation of the quality of the City's financial reporting, the City will annually seek to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement in Excellence for Financial Reporting for the City's Comprehensive Annual Financial Report (CAFR). The CAFR will be presented in a manner designed to clearly communicate to citizens the financial affairs of the City. In addition to the citywide CAFR, each utility with outstanding bonded indebtedness shall prepare a separate, audited Component Unit Financial Report (CUFR).
- Reports outlining the status of revenues and expenditures shall be done monthly and will be distributed to the City Council, City Manager, Director of Public Utilities, department directors, and any interested parties.

## AUDIT POLICIES

The City's Comprehensive Annual Financial Report (CAFR) will be audited annually by the Washington State Auditor's Office as required by State law.

In addition to the annual audit of the CAFR, each utility fund with outstanding revenue bonds will receive a separate audit of their Component Unit Financial Report (CUFR) from an audit firm with expertise in their industry.

The City will also contract for other external audits when deemed necessary for the City's operations. Audit advisory, oversight, and liaison functions are the responsibility of the Government Performance and Finance Committee. The Committee will be supported in these functions by an Audit Advisory Board consisting of the four members of the Government Performance and Finance Committee, two members appointed from the Public Utilities Board, and one citizen member.

## DEBT POLICIES

The City of Tacoma has adopted the following Debt Policies which are intended to apply to all forms of long-term debt including voted bonds, non-voted bonds, revenue bonds, interfund loans, and conduit debt. The intent of the City Council is that the City shall manage its long-term debt in a manner designed to utilize its credit to optimize City services while balancing overall debt levels and annual debt service obligations. The City recognizes that prudent use of its credit can both facilitate construction of essential capital improvements and serve as a method for sharing the costs of those improvements between current and future beneficiaries.

### GENERAL POLICIES

**Debt Not to be Used for Operating Expenses:** When considered necessary, long-term debt may be used to provide for capital acquisitions and construction. Long-term debt will not be used to fund operating expenses except in extraordinary circumstances as authorized by the City Council. This policy recognizes that some City staff costs such as project engineers are integral to the capital projects and are reasonably chargeable to bond fund proceeds.

**Term of Debt:** Long-term debt will be structured in a manner so that the life of the debt does not exceed the expected useful life of the asset being funded by the debt. To the maximum extent possible, the City will fund its capital needs on a pay-as-you-go basis.

**Method of Sale of Bonds and Notes:** It is the City's policy to sell debt through a competitive sale unless there are clearly expressed reasons for selling debt through a negotiated process. This policy does recognize that a negotiated sale may be in the City's best interests when refunding an existing bond issue or when unusual conditions exist that may make it difficult for the marketplace to reasonably evaluate the risks of the bonds being sold. Whenever a negotiated method of sale is being recommended to the City Council, the justification and rationale for not using a competitive sale must be clearly explained.

**Refunding Bonds:** As a general rule, existing bonds will not be refunded through the issuance of refunding bonds unless the refunding plan will achieve a net present value savings of at least 5%. As an exception to this general rule, bonds may be refunded to obtain more favorable covenants when it is clearly in the City's interests to do so.

## GENERAL OBLIGATION AND NON-UTILITY DEBT

**Legal Limitation of Indebtedness:** The City will utilize general obligation (GO or "Voted") and Limited Tax General Obligation (LTGO or "non-voted") debt authority prudently. The Finance Department will annually calculate the City's Constitutional Limit of Indebtedness and monitor the City's outstanding debt to avoid exceeding the constitutional limits.

**Reserve of Debt Authority:** At a minimum, the City will maintain at least 10% of its legal limit of Non-Voted General Purpose Indebtedness (LTGO) as a reserve for emergencies.

**Preservation of Credit Rating:** The City will carefully consider the future fiscal impacts of incurring additional long-term debt and will recognize the implicit, additional future costs of any debt issuance that adversely impacts the City's credit rating.

**Use of Revenue Debt Whenever Possible:** The City recognizes that its ability to pledge its taxing authority as security for debt is a limited resource that should be preserved whenever possible. Therefore, whenever the improvement being financed with debt is expected to produce off-setting revenues that can be used to secure all or part of the debt in lieu of a pledge of the City's taxing authority, that revenue should be used to secure the debt to the maximum practical extent to minimize usage of the City's limited voted and non-voted debt capacity. For example, in financing a parking structure expected to produce net revenues for the parking system, revenue bonds secured by parking system revenues should be used to the maximum practical extent to finance the improvement.

**Internally Financed Debt:** In accordance with the City's Investment Policy, the City can invest in its own bonds and notes to a maximum of 5% of the City's investment portfolio. State law also permits the City to make inter-fund loans when it is prudent to do so.

## UTILITY DEBT

Each rate-based utility will adopt a capital financing policy which allocates capital financing needs between debt and pay-as-you-go use of current revenues. When it is determined that issuance of debt is needed for capital construction, debt will be secured solely by a pledge of rate revenues and will not utilize any general pledge of the City's taxing authority except in extraordinary circumstances approved by the City Council.

## CONDUIT DEBT

The City can permit itself to be used as a conduit for debt secured by others where such an arrangement is required by law or regulation and where the City is not, in any way, contingently liable for the repayment of debt. The chief example of conduit debt is Local Improvement District (LID) debt where the City sells bonds on behalf of property owners benefited by the LID. LID bonds are repaid solely by special property tax assessments on benefited properties. For another example, the City serves as a conduit for Economic Development Bonds issued by the Economic Development Board in support of private development as authorized by State laws and repaid solely by those businesses.

## INSURANCE POLICIES

- The City shall maintain a Self-insurance Program Claim Fund, Unemployment Compensation Self-Insurance Fund, Self-Insured Workers' Compensation Fund, and Public Utilities Self-Insurance Fund.
- There will be sufficient premiums paid annually by the insured City departments to cover all of the actuarially estimated current claims, plus eliminate any prior claims, fund deficiencies as scheduled by the actuary, and build up individual departments' reserve accounts to the actuarially recommended levels.
- Any transfer, appropriation, or expenditure of funds deposited in the Self-insurance Program Claim Fund for any purpose other than those set forth in Ordinance No. 20909 shall require unanimous approval of the City Council.
- The City will periodically review the insurance market to determine whether to self-insure or purchase commercial insurance.

## UTILITY FUND RATE PROJECTION POLICIES

- Utility rate studies shall be conducted at least every five years to update assumptions and ensure the long-term solvency and viability of the City's utilities.
- Utility rates shall be reviewed at least biennially and necessary adjustments shall be made to reflect inflation, construction needs, and to avoid major rate increases.
- Rates should be adequate to ensure reliable, competitive-priced services for customers. Net revenues in excess of both legal requirements and minimum working cash balances should be used to minimize future rate increases, fund approved capital projects, retire high cost debt, and augment fund reserves established to reduce ratepayer risk.

## CAPITAL BUDGET POLICIES

The major sources of funding for the capital budget are revenues, grants, and debt. Financing planned capital replacement costs are an ongoing challenge. It involves evaluating capital assets, estimating their expected useful lives, projecting replacement costs, examining financing options, determining bonding levels, estimating user fees/tax levies, and evaluating the impact on property owners/stakeholders.

Estimating future needs well in advance helps the City develop practical strategies for meeting future demands. Preparing for the challenges of infrastructure replacement or enhancements demands a long-term view of replacement needs in an effort to:

- Ensure that the City's infrastructure is improved to meet the community's expectations and that there is no further growth in aggregate dollar amount of deferred maintenance.
- Moderate changes in tax levies and user fees.
- Manage debt levels.
- Predict and carefully plan for future debt issuance.
- Provide stable revenues.
- Limit the use of special assessments to finance replacement costs.

In general, sharp changes in tax levies and user fees are unacceptable to citizens, business owners, and elected officials. In order to provide stability the City will:

- Develop a six-year capital planning and financing system for use in preparing a multi-year capital plan for adoption by the City Council as required by the Growth Management Act of Washington State.
- Assign the responsibility for coordinating and preparing the City's Capital Facilities Program to the Office of Management & Budget.
- Consider long-term borrowing as an appropriate method of financing large capital projects that benefit more than one generation of users.

## APPROPRIATING THE CAPITAL BUDGET

Unlike the operating budget, which sets appropriation levels for the two years of the upcoming biennium, the capital budget establishes multiyear or long-term appropriation authority. Budgetary control, the level at which expenditures cannot legally exceed the appropriated amount, is exercised at the fund level. The capital budget approved by City Council establishes the appropriation or spending authority for the duration of all projects residing in each capital fund. Amounts approved will not lapse and will remain until expended for the intended purpose or unencumbered by a future ordinance.

Capital project and grant appropriations lapse when the project or grant activity is completed. For open projects, any unspent appropriations at biennium end will not lapse and will be carried over to the next biennium without further Council action.

Amendments to a capital fund budget may be initiated for any the following reasons:

- To appropriate new projects as approved by the City Council.
- To appropriate additional expenses as a result of new funds or use of reserves.
- To transfer funds between projects that have a similar purpose.

The Office of Management & Budget shall perform an annual review of all capital projects and provide status updates to the City Council. The review will include capital budget amendments.

## SUMMARY OF INVESTMENT POLICY

The City Charter creates a Finance Committee composed of the Mayor, Finance Director, and the City Treasurer. The Finance Committee is charged with overseeing the City's investments and has adopted Investment Policies to guide the City Treasurer in investing City funds. The following is a brief summary of those policies:

- The City will strive to maximize the return on its investments with the primary objective of preserving capital in accordance with the City's ordinances and prudent investment practices including diversification requirements.
- Disbursement, collection, and deposit of funds will be managed to ensure needed cash availability.

## INTERGOVERNMENTAL REVENUE POLICIES

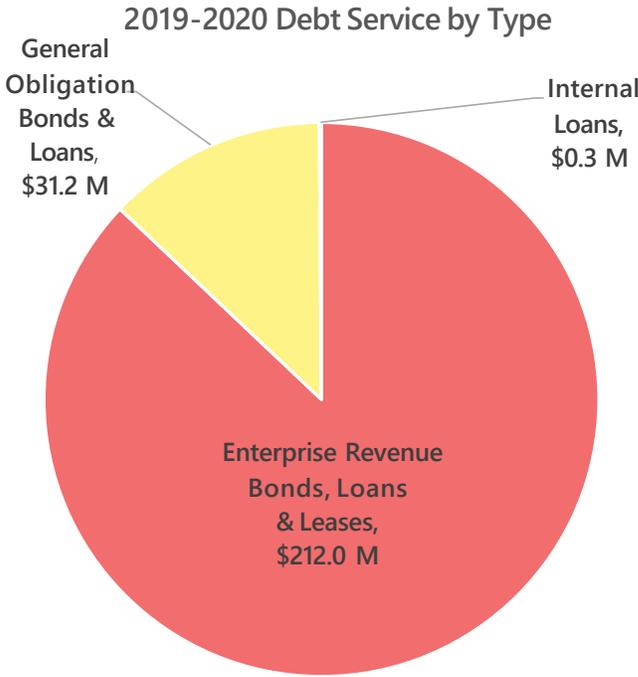
- Other governments influence many service costs of the City, either because of service overlaps or mandates imposed by the federal, state, or county governments. The City should take advantage of opportunities to enhance services through intergovernmental cooperation, shared revenues, or grants.
- For planning purposes, all grants will be treated in the same manner as other temporary and uncertain resources and will not be used to fund ongoing, basic service needs.

- Appropriate City staff, including Finance, City Attorney's Office, and sponsoring department will review agreements to ensure compliance with state, federal, and City regulations.
- The City will budget expenditures for grant-funded programs only after receipts of grant award or letter of commitment and only for the amount of the grant award. City overhead or indirect costs for grant-funded programs may be included in all grant proposals, where permitted.
- The City will aggressively oppose state or federal actions that mandate expenditures that result in the reallocation of local resources, without local control (i.e., unfunded mandates). The City will pursue intergovernmental funding to support the incremental cost of those mandates.

*Note: The Debt and Financial Policies of the Public Utility are contained in public utility board policy numbers 3.4, 3.5, and 3.6 and will be incorporated into the rate policies during the next revisions. The Environmental Services Department financial policies are contained in resolution 35288 and were adopted in September of 2001.*



# DEBT SERVICE



The 2019-2020 Proposed Biennial Budget includes expenditures related to debt service, which includes payments of principal and interest toward different types of debt. These types are outlined below.

## TYPES OF DEBT

### GENERAL OBLIGATION

General Obligation (GO), also called General Purpose, debt is backed by the full faith and credit of the City. GO bond proceeds and loans are used to finance capital improvements (i.e. municipal buildings or improvements required for public safety purposes) and may be incurred in two ways:

with or without a vote of the people. The City may incur more debt with a vote of the people than without voter approval. Debt that is approved by a vote of the people is called Unlimited-Tax General Obligation (UTGO) and debt that does not require voter approval is called Limited-Tax General Obligation (LTGO). The City has UTGO and LTGO debt.

### REVENUE

Revenue debt is not backed by the full faith and credit of the City, but by revenues collected by the issuing entity. These bonds and loans are generally used to finance public facilities or infrastructure for proprietary functions of the City including the delivery of power, water, sewer, and solid waste services. The revenue from these functions is then used to repay the debt. The City has numerous revenue bonds and loans used to pay for Parking, Convention Center, Wastewater, Surface Water, Solid Waste, Power, Water, and Rail projects.

### INTERNAL LOANS

Internal loans are used when one fund of the City borrows from another. The debt is paid back, with interest, per the debt schedule. It does not impact the debt capacity of the City but is included in the Debt Service category for budget reporting.

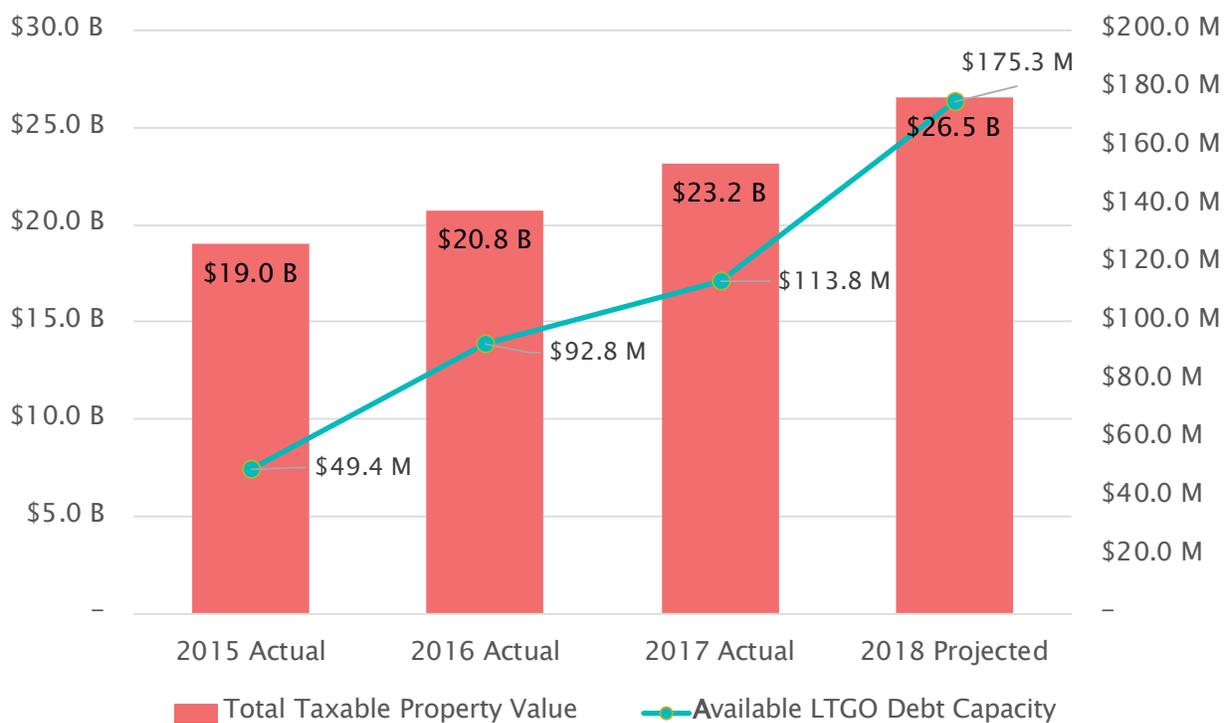
# CONSTITUTIONAL LIMIT OF INDEBTEDNESS

## GENERAL OBLIGATION INDEBTEDNESS

The Revised Code of the State of Washington sets limits on the amount of debt that a jurisdiction can lawfully incur for GO indebtedness. The total General Obligation Indebtedness cannot exceed 2.5% of the Total Taxable Property Value (i.e. Assessed Value (PV)). Non-voted General Obligation Indebtedness (LTGO) may be up to 1.5% PV only if voted General Obligation Indebtedness does not



2015–2018 LTGO Debt Capacity & Property Values



A calculation is performed annually in the Comprehensive Annual Financial Report which determines the City’s legal capacity to issue debt for the acquisition of capital assets or the completion of capital projects.

In addition to limitations in the state code, the City's Financial Policies require the maintenance of a reserve of 10% of LTGO debt capacity. The 2018 projection allows for more than \$175 million in LTGO debt capacity. After reserves are taken out, \$158 million remains for usage.

# FUND TYPES

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The City has established separate funds for the purpose of reporting and accounting for all financial transactions. Each fund represents a separate financial and accounting entity established for the purpose of carrying out a specific set of activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations that pertain to the operations or resources of the fund. Below is a definition of each fund type that includes a list of the funds contained in the following financial pages.

## GENERAL FUND

Although the General Fund is not the largest in dollar volume, it is the primary fund of the City and associated with traditional City services such as Police, Fire and Libraries. The accounting for all financial resources except those required to be accounted for in another fund is accomplished within this fund. It derives a majority of its revenue from property, sales, business and utility taxes, and receives all other revenues not designated for specific use by statute or the City Charter.

In the financial reports that follow this fund is shown as:

- 0010 - General Fund

## SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specific purposes. For example, federal or state grants received for a dedicated purpose or restricted funding such as the Transportation Benefit District Fund, which collects revenue from a vehicle licensing surcharge and directs those revenues to street improvements.

- 1020 - Courts Special Revenue
- 1030 - Contingency Fund
- 1050 - PWS Transportation Revenues
- 1065 - PWS Operations, Engineering & Transportation
- 1070 - PWS Transportation Benefit District
- 1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)
- 1085 - Voted Streets Initiative
- 1090 - TFD Special Revenue
- 1100 - PWF Property Management
- 1110 - Local Improvement Guaranty
- 1145 - PWB Building & Land Use Services
- 1155 - TFD EMS Special Revenue
- 1180 - Tourism & Conventions
- 1185 - NCS Special Revenue
- 1195 - Economic Development Grants
- 1200 - Library Special Revenue
- 1236 - CED Small Business Enterprise
- 1267 - TPD Special Revenue
- 1431 - CMO Municipal Cable TV
- 1500 - CED Local Employment Apprenticeship Program
- 1650 - Traffic Enforcement, Engineering & Education

## DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, interest and principal on general long-term debt. It is further used to account for the payment of debt on special assessment projects.

- 2010 - Voted Bonds
- 2035 - LTD GO Bonds 1997 A & B
- 2038 - Public Works Trust Fund Loan
- 2040 - LTGO 2009 Series A-F Bond Redemption
- 2041 - 2010 LTGO Bonds Series 2010B - 2010E
- 2042 - 2013 LTGO Refunding Bonds
- 2043 - LTGO Bond Issuances

## CAPITAL FUNDS

Capital Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds). It is also used to account for construction of special assessment capital projects.

- 1060 - PWS Transportation Capital & Engineering
- 1140 - PWE Paths & Trails Reserve
- 3209 - 1997 Bond Issue Const/Dvl PM
- 3210 - Real Estate Excise Tax
- 3211 - Capital Projects Fund
- 3216 - Police Facility 2002
- 3218 - 2009 LTGO Bond Capital Projects
- 3220 - 2010 LTGO Bonds

## ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the stated intent is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

- 4110 - Permit Services Fund
- 4120 - PW Tacoma Rail Mountain Division
- 4140 - PWE Parking Operating
- 4165 - Convention Center
- 4170 - Cheney Stadium
- 4180 - Tacoma Dome
- 4190 - Performing Arts
- 4200 - Solid Waste
- 4300 - Wastewater
- 4301 - Surface Water
- 4450 - Union Station
- 4500 - Rail
- 4600 - Water Utility
- 4700 - Power
- 4800 - TPU Self Insurance Claim
- 4805 - TPU Low Income Assistance

## INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments of the City, or to other governmental units, on a cost-reimbursement basis.

- 5007 - Finance Payroll/Organizational Mgmt
- 5016 - Finance Management & Budget
- 5027 - Business System Improvement Project
- 5042 - IT Graphics Services
- 5050 - TPU Fleet Service
- 5086 - Tacoma Training & Employment Program
- 5400 - PW Fleet Equipment Rental
- 5453 - PWS Asphalt Plant
- 5540 - Radio Communications Equipment
- 5550 - Third Party Liability Claims
- 5560 - Unemployment Compensation
- 5570 - Worker's Compensation
- 5700 - Municipal Building Acquisition & Operations
- 5800 - General Government Internal Services

## TRUST & AGENCY FUNDS

Trust and Agency Funds are used to account for assets that are held by the City as trustee or agent for individuals, private organizations, and/or other governmental units and/or funds. These include, but are not limited to, pooling funds for employee and retiree benefits and funds held for special districts.

- 6050 - Deferred Compensation Trust
- 6100 - Employees Retirement
- 6120 - Relief & Pension Police
- 6150 - Relief & Pension Firefighters
- 6430 - Health Care Trust Labor Management
- 6440 - Group Life Trust
- 6450 - Misc Payroll D&M
- 6460 - Dental Care Labor Management
- 6470 - Health Care Trust Firefighters
- 6480 - Health Care Trust Police
- 6795 - Public Facilities Districts



## 2019-2020 Department and Fund Matrix

	City Attorney's Office	City Council	City Manager's Office	Community & Economic Dev.	Environmental Services	Finance	Fire	Hearing Examiner	Human Resources	Information Technology	Library	Municipal Court	Neighborhood & Community Serv.	Non-Departmental	Planning & Development Services	Police	Public Works	Retirement	Tacoma Public Utilities	Tacoma Venues & Events
0010 - General Fund	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓			✓
1020 - Courts Special Revenue												✓								
1030 - Contingency Fund		✓																		
1050 - Transportation Revs																	✓			
1060 - Transportation Captl															✓		✓			
1065 - PW Street Fund																	✓			
1070 - Transportation Benefit District																	✓			
1080 - 2% GET (St Op & Mnt)																	✓			
1085 - 2015 Voted Streets Initiative Fund																	✓			
1090 - TFD Special Revenue							✓													
1100 - PW Property Mgmt																	✓			
1110 - LI Guaranty						✓														
1140 - PWE Paths & Trails																	✓			
1145 - NCS Demolition													✓							
1155 - TFD EMS Special Revenue							✓													
1180 - Tourism & Convention																				✓
1185 - HRHS Special Revenue			✓	✓	✓								✓							
1195 - CED Special Revenue				✓											✓					✓
1200 - Library Special Revenue											✓									
1236 - CED Small Bus Entrp				✓																
1267 - TPD Special Revenue																✓				
1431 - IT Municipal CableTV			✓																	
1500 - CED Loc Emp Apprent				✓																
1650 - Traffic Enforcement												✓				✓	✓			
2010 - Voted Bonds						✓														
2035 - LTGO Bonds 1994/1997						✓														
2038 - CTED PWTF #98 Loan						✓														
2039 - LTGO Ref Bonds 2001						✓														
2040 - LTGO Bonds 2009A-F						✓														
2041 - 2010 LTGO Bonds						✓														
2042 - 2013 LTGO REF Bonds						✓														
2043 - LTGO Bond Issuances						✓														
3209 - 1997 Bnd Cons/Dvl PM																	✓			



## Revenue & Expenditure Summary

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Revenue</b>				
Taxes	495,556,971	525,463,724	585,357,630	59,893,906
Licenses & Permits	19,295,341	21,061,924	29,939,035	8,877,111
Intergovernmental Revenues	90,065,092	59,891,755	62,348,227	2,456,472
Charges for Services	1,458,122,993	1,521,249,885	1,655,237,327	133,987,442
Fines & Forfeits	12,975,479	12,434,377	14,740,814	2,306,438
Miscellaneous Revenues	634,723,984	771,129,983	868,924,394	97,794,412
Personnel Services	9,514,062	-	-	-
Fixed Costs	315,022	-	-	-
Maintenance & Operations	3,055,964	1,900,000	1,160,000	(740,000)
Cash Balance	-	143,104,100	165,559,431	22,455,332
Assessments	49,238,920	110,994,135	126,272,558	15,278,424
<b>Revenue Total</b>	<b>\$ 2,772,863,828</b>	<b>\$ 3,167,229,881</b>	<b>\$ 3,509,539,417</b>	<b>\$ 342,309,536</b>
<b>Expenditure</b>				
Personnel Services	947,478,406	1,033,017,738	1,094,974,372	61,956,634
Fixed Costs	141,709,637	150,714,417	151,697,928	983,511
Maintenance & Operations	916,949,279	917,488,039	1,021,806,936	104,318,897
Contributions & Transfers	193,245,448	225,209,763	262,309,108	37,099,345
Debt Service	407,134,665	261,734,587	247,171,304	(14,563,283)
Capital Outlay	104,237,533	246,707,017	324,025,376	77,318,359
Assessments	103,761,211	173,082,129	192,780,660	19,698,531
Reserves	-	159,276,191	214,773,734	55,497,543
<b>Expenditure Total</b>	<b>\$ 2,814,516,179</b>	<b>\$ 3,167,229,881</b>	<b>\$ 3,509,539,417</b>	<b>\$ 342,309,536</b>



## General Fund Revenues by Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Taxes</b>				
Property Tax	110,685,688	115,955,284	122,993,153	7,037,869
Sales Tax	95,516,869	98,888,552	116,993,269	18,104,717
Business Tax	92,151,929	94,632,523	106,365,631	11,733,108
Utility Tax	83,707,133	86,297,859	93,740,974	7,443,115
Other Taxes	4,105,710	3,727,884	3,985,960	258,076
<b>Taxes Total</b>	<b>\$ 386,167,328</b>	<b>\$ 399,502,102</b>	<b>\$ 444,078,986</b>	<b>\$ 44,576,884</b>
<b>Charges for Services</b>				
Interfund Charges for Services	2,722,654	2,700,000	2,700,000	(0)
Processing Fees	1,258,265	193,367	250,406	57,039
Public Facility Usage Fees	51,149	32,330	30,080	(2,250)
Public Safety Fees	3,102,652	3,319,079	5,168,924	1,849,845
Transportation Fees	0	-	-	-
Other Charges for Services	29,838	36,982	25,924	(11,058)
<b>Charges for Services Total</b>	<b>\$ 7,164,558</b>	<b>\$ 6,281,758</b>	<b>\$ 8,175,335</b>	<b>\$ 1,893,577</b>
<b>Fines &amp; Forfeits</b>				
Civil Penalties	1,183,928	890,983	1,344,584	453,601
Criminal Penalties	406,288	502,319	365,081	(137,238)
<b>Fines &amp; Forfeits Total</b>	<b>\$ 1,590,216</b>	<b>\$ 1,393,302</b>	<b>\$ 1,709,665</b>	<b>\$ 316,363</b>
<b>Intergovernmental Revenues</b>				
Federal Grants	126,210	-	-	-
Grants from Local Units	2,111,707	-	515,100	515,100
State Grants	355,150	100,000	-	(100,000)
State Shared Revenue	9,626,685	9,065,145	9,345,214	280,069
Intragovernmental Revenue	8,310,299	10,424,265	11,026,242	601,977
Payments in Lieu of Taxes	28,770	28,770	28,770	-
Public Safety Fees	-	-	364,000	364,000
<b>Intergovernmental Revenues Total</b>	<b>\$ 20,558,821</b>	<b>\$ 19,618,179</b>	<b>\$ 21,279,325</b>	<b>\$ 1,661,146</b>
<b>Licenses &amp; Permits</b>				
Business Licenses & Permits	8,538,633	11,418,604	12,852,827	1,434,223
Non-Business Licenses & Permits	1,211,699	1,222,196	1,747,218	525,022
<b>Licenses &amp; Permits Total</b>	<b>\$ 9,750,332</b>	<b>\$ 12,640,800</b>	<b>\$ 14,600,045</b>	<b>\$ 1,959,245</b>
<b>Miscellaneous Revenues</b>				
Contributions	1,736,239	1,379,383	1,295,280	(84,103)
Interest	1,951,782	1,441,731	1,774,659	332,928
Transfers From Other Funds	1,269,838	1,014,400	-	(1,014,400)
Other Miscellaneous Revenues	155,264	76,147	924,824	848,677
<b>Miscellaneous Revenues Total</b>	<b>\$ 5,113,123</b>	<b>\$ 3,911,661</b>	<b>\$ 3,994,763</b>	<b>\$ 83,102</b>
<b>Cash Balance</b>	<b>\$ -</b>	<b>\$ 17,860,785</b>	<b>\$ 20,784,423</b>	<b>\$ 2,923,638</b>
<b>Grand Total</b>	<b>\$ 430,344,377</b>	<b>\$ 461,208,587</b>	<b>\$ 514,622,542</b>	<b>\$ 53,413,955</b>

## General Fund Expenditures by Department

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
City Attorney's Office	7,493,385	5,164,991	5,457,975	292,984
City Council	1,221,657	-	-	-
City Manager's Office	4,064,193	989,761	980,758	(9,003)
Community & Economic Development	5,959,651	6,678,751	7,925,091	1,246,340
Environmental Services	984,293	-	-	-
Finance	12,856,800	8,266,400	8,806,909	540,509
Fire	98,810,839	115,386,892	125,216,956	9,830,064
Hearing Examiner	607,303	-	-	-
Human Resources	2,981,305	-	-	-
Information Technology	-	-	422,188	422,188
Library	22,447,678	25,993,345	28,209,623	2,216,278
Municipal Court	6,786,049	8,235,902	8,081,016	(154,886)
Neighborhood & Community Services	18,167,408	21,885,968	26,317,940	4,431,972
Non-Departmental	62,562,380	102,544,069	115,633,883	13,089,814
Planning & Development Services	3,436,399	3,164,264	3,662,272	498,008
Police	145,056,897	155,355,006	175,483,382	20,128,376
Public Works	20,889,857	5,643,967	6,001,884	357,916
Tacoma Venues & Events	1,246,351	1,899,270	2,422,664	523,394
<b>Grand Total</b>	<b>\$ 415,572,445</b>	<b>\$ 461,208,587</b>	<b>\$ 514,622,542</b>	<b>\$ 53,413,955</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>0010 - General Fund</b>				
<b>Revenue</b>				
Taxes	386,167,328	399,502,102	444,078,986	44,576,884
Charges for Services	7,164,558	6,281,758	8,175,335	1,893,577
Fines & Forfeits	1,590,216	1,393,302	1,709,665	316,363
Intergovernmental Revenues	20,558,821	19,618,179	21,279,325	1,661,146
Licenses & Permits	9,750,332	12,640,800	14,600,045	1,959,245
Miscellaneous Revenues	5,113,123	3,911,661	3,994,763	83,102
Cash Balance	-	17,860,785	20,784,423	2,923,638
<b>Revenue Total</b>	<b>\$ 430,344,377</b>	<b>\$ 461,208,587</b>	<b>\$ 514,622,542</b>	<b>\$ 53,413,955</b>
<b>Expenditure</b>				
Personnel Services	289,096,505	277,831,695	297,711,153	19,879,458
Fixed Costs	54,393,951	52,405,540	52,773,864	368,324
Maintenance & Operations	43,546,179	43,520,811	49,030,523	5,509,712
Contributions & Transfers	26,023,522	41,230,268	55,842,401	14,612,133
Debt Service	21,692,009	14,506,010	16,557,798	2,051,788
Capital Outlay	2,674,781	2,351,204	3,689,736	1,338,532
Assessments In	14,024,994	30,816,731	40,602,013	9,785,282
Assessments Out	(35,879,495)	(1,453,673)	(1,584,946)	(131,274)
<b>Expenditure Total</b>	<b>\$ 415,572,445</b>	<b>\$ 461,208,587</b>	<b>\$ 514,622,542</b>	<b>\$ 53,413,955</b>
<b>1020 - Courts Special Revenue</b>				
<b>Revenue</b>				
Fines & Forfeits	7,731	8,000	8,000	-
Intergovernmental Revenues	140,935	142,604	140,000	(2,604)
Miscellaneous Revenues	26,414	-	-	-
Cash Balance	-	8,712	8,330	(382)
<b>Revenue Total</b>	<b>\$ 175,080</b>	<b>\$ 159,316</b>	<b>\$ 156,330</b>	<b>\$ (2,986)</b>
<b>Expenditure</b>				
Personnel Services	98,449	119,816	122,830	3,014
Fixed Costs	1,546	-	-	-
Maintenance & Operations	39,222	39,500	33,500	(6,000)
<b>Expenditure Total</b>	<b>\$ 139,217</b>	<b>\$ 159,316</b>	<b>\$ 156,330</b>	<b>\$ (2,986)</b>
<b>1030 - Contingency Fund</b>				
<b>Revenue</b>				
Miscellaneous Revenues	14,145	500,000	550,000	50,000
<b>Revenue Total</b>	<b>\$ 14,145</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>
<b>Expenditure</b>				
Personnel Services	688	-	-	-
Maintenance & Operations	398,000	500,000	550,000	50,000
Assessments In	1,701	2,809	-	(2,809)
Assessments Out	-	(2,809)	-	2,809
<b>Expenditure Total</b>	<b>\$ 400,389</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1050 - Transportation Revs</b>				
<b>Revenue</b>				
Intergovernmental Revenues	-	9,240,000	9,500,600	260,600
Licenses & Permits	-	300,000	250,000	(50,000)
Cash Balance	-	-	114,711	114,711
<b>Revenue Total</b>	<b>\$ -</b>	<b>\$ 9,540,000</b>	<b>\$ 9,865,311</b>	<b>\$ 325,311</b>
<b>Expenditure</b>				
Contributions & Transfers	-	8,127,300	8,918,977	791,677
Debt Service	-	230,816	228,591	(2,225)
Reserves	-	1,181,884	717,743	(464,141)
<b>Expenditure Total</b>	<b>\$ -</b>	<b>\$ 9,540,000</b>	<b>\$ 9,865,311</b>	<b>\$ 325,311</b>
<b>1060 - Transportation Captl</b>				
<b>Revenue</b>				
Charges for Services	457,338	-	200,000	200,000
Fines & Forfeits	18,393	-	-	-
Intergovernmental Revenues	35,554,482	13,840,029	4,137,531	(9,702,498)
Licenses & Permits	310,113	-	-	-
Miscellaneous Revenues	11,619,770	6,602,407	9,804,710	3,202,303
<b>Revenue Total</b>	<b>\$ 47,960,097</b>	<b>\$ 20,442,436</b>	<b>\$ 14,142,241</b>	<b>\$ (6,300,195)</b>
<b>Expenditure</b>				
Personnel Services	8,039,190	1	(0)	(1)
Fixed Costs	92,386	-	-	-
Maintenance & Operations	40,880,822	-	-	-
Contributions & Transfers	938,564	-	-	-
Debt Service	434,644	-	-	-
Capital Outlay	29,295	20,442,435	14,142,241	(6,300,194)
Assessments In	865,773	-	-	-
Assessments Out	(1)	-	-	-
<b>Expenditure Total</b>	<b>\$ 51,280,672</b>	<b>\$ 20,442,436</b>	<b>\$ 14,142,241</b>	<b>\$ (6,300,195)</b>
<b>1065 - PW Street Fund</b>				
<b>Revenue</b>				
Taxes	-	14,164,139	15,096,371	932,232
Charges for Services	1,132,232	750,000	870,000	120,000
Fines & Forfeits	164	-	-	-
Intergovernmental Revenues	3,541,277	-	231,093	231,093
Miscellaneous Revenues	32,073,366	28,724,327	36,405,272	7,680,945
<b>Revenue Total</b>	<b>\$ 36,747,038</b>	<b>\$ 43,638,466</b>	<b>\$ 52,602,736</b>	<b>\$ 8,964,270</b>
<b>Expenditure</b>				
Personnel Services	19,251,341	21,819,529	26,612,240	4,792,711
Fixed Costs	4,343,732	4,151,227	4,812,575	661,348
Maintenance & Operations	8,881,567	11,084,272	13,439,771	2,355,499
Contributions & Transfers	262,857	595,000	1,505,000	910,000
Debt Service	7,393	-	-	-

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Capital Outlay	287,075	-	100,000	100,000
Assessments In	3,473,083	6,048,576	6,133,151	84,575
Assessments Out	-	(60,138)	-	60,138
<b>Expenditure Total</b>	<b>\$ 36,507,049</b>	<b>\$ 43,638,466</b>	<b>\$ 52,602,736</b>	<b>\$ 8,964,270</b>

### 1070 - Transportation Benefit District

<b>Revenue</b>				
Taxes	9,648,103	15,845,790	16,666,498	820,708
Intergovernmental Revenues	-	-	-	-
Miscellaneous Revenues	4,871	-	-	-
Cash Balance	-	-	1,255,000	1,255,000
<b>Revenue Total</b>	<b>\$ 9,652,974</b>	<b>\$ 15,845,790</b>	<b>\$ 17,921,498</b>	<b>\$ 2,075,708</b>

### Expenditure

Maintenance & Operations	7,171	-	-	-
Contributions & Transfers	7,672,895	15,845,790	17,921,498	2,075,708
<b>Expenditure Total</b>	<b>\$ 7,680,066</b>	<b>\$ 15,845,790</b>	<b>\$ 17,921,498</b>	<b>\$ 2,075,708</b>

### 1080 - 2% GET (St Op & Mnt)

<b>Revenue</b>				
Taxes	13,744,713	-	-	-
Miscellaneous Revenues	3,668	-	-	-
<b>Revenue Total</b>	<b>\$ 13,748,381</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Expenditure

Maintenance & Operations	48	-	-	-
Contributions & Transfers	13,085,638	-	-	-
Debt Service	167	-	-	-
<b>Expenditure Total</b>	<b>\$ 13,085,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 1085 - 2015 Voted Streets Initiative Fund

<b>Revenue</b>				
Taxes	10,283,993	23,470,363	25,067,407	1,597,044
Charges for Services	9,156	-	-	-
Miscellaneous Revenues	5,587,075	16,477,790	17,870,498	1,392,708
<b>Revenue Total</b>	<b>\$ 15,880,224</b>	<b>\$ 39,948,153</b>	<b>\$ 42,937,904</b>	<b>\$ 2,989,751</b>

### Expenditure

Personnel Services	2,269,495	5,207,888	5,671,463	463,575
Fixed Costs	44,548	503,885	840,035	336,150
Maintenance & Operations	7,468,129	29,282,722	34,787,857	5,505,135
Contributions & Transfers	886,000	4,340,198	-	(4,340,198)
Assessments In	-	613,460	1,638,550	1,025,090
<b>Expenditure Total</b>	<b>\$ 10,668,171</b>	<b>\$ 39,948,153</b>	<b>\$ 42,937,904</b>	<b>\$ 2,989,752</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1090 - TFD Special Revenue</b>				
<b>Revenue</b>				
Charges for Services	22,961	-	-	-
Intergovernmental Revenues	6,195,638	910,124	3,412,508	2,502,384
Miscellaneous Revenues	962,950	28,900	1,600,011	1,571,111
Cash Balance	-	912,768	249,506	(663,262)
<b>Revenue Total</b>	<b>\$ 7,181,549</b>	<b>\$ 1,851,792</b>	<b>\$ 5,262,025</b>	<b>\$ 3,410,233</b>
<b>Expenditure</b>				
Personnel Services	3,353,603	281,324	3,218,076	2,936,752
Fixed Costs	26,470	-	78,000	78,000
Maintenance & Operations	2,023,735	261,000	1,286,622	1,025,622
Contributions & Transfers	-	700,000	-	(700,000)
Debt Service	282,492	296,668	296,668	-
Capital Outlay	1,414,131	229,100	382,659	153,559
Reserves	-	83,700	-	(83,700)
<b>Expenditure Total</b>	<b>\$ 7,100,432</b>	<b>\$ 1,851,792</b>	<b>\$ 5,262,025</b>	<b>\$ 3,410,233</b>
<b>1100 - PW Property Mgmt</b>				
<b>Revenue</b>				
Taxes	328,516	200,000	-	(200,000)
Licenses & Permits	988,675	410,000	200,000	(210,000)
Miscellaneous Revenues	859,086	775,924	24,000	(751,924)
Cash Balance	-	42,332	146,075	103,743
<b>Revenue Total</b>	<b>\$ 2,176,278</b>	<b>\$ 1,428,256</b>	<b>\$ 370,075</b>	<b>\$ (1,058,181)</b>
<b>Expenditure</b>				
Personnel Services	258,768	236,552	123,187	(113,365)
Fixed Costs	2,176	92,179	504	(91,675)
Maintenance & Operations	58,902	168,700	80,000	(88,700)
Contributions & Transfers	190,000	-	-	-
Capital Outlay	-	300,000	150,000	(150,000)
Reserves	-	512,136	3,821	(508,315)
Assessments In	163,775	118,689	12,563	(106,126)
<b>Expenditure Total</b>	<b>\$ 673,621</b>	<b>\$ 1,428,256</b>	<b>\$ 370,075</b>	<b>\$ (1,058,181)</b>
<b>1110 - LI Guaranty</b>				
<b>Revenue</b>				
Miscellaneous Revenues	167,335	-	-	-
Cash Balance	-	58,203	28,952	(29,251)
<b>Revenue Total</b>	<b>\$ 167,335</b>	<b>\$ 58,203</b>	<b>\$ 28,952</b>	<b>\$ (29,251)</b>
<b>Expenditure</b>				
Personnel Services	142,234	14,935	15,617	682
Fixed Costs	595	-	60	60
Maintenance & Operations	1,180	-	-	-
Assessments In	31,653	43,268	13,275	(29,993)
<b>Expenditure Total</b>	<b>\$ 175,662</b>	<b>\$ 58,203</b>	<b>\$ 28,952</b>	<b>\$ (29,251)</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1140 - PWE Paths &amp; Trails</b>				
<b>Revenue</b>				
Intergovernmental Revenues	3,772,773	2,042,600	-	(2,042,600)
Miscellaneous Revenues	2,244,986	1,704,267	-	(1,704,267)
<b>Revenue Total</b>	<b>\$ 6,017,758</b>	<b>\$ 3,746,867</b>	<b>\$ -</b>	<b>\$ (3,746,867)</b>
<b>Expenditure</b>				
Personnel Services	1,524,944	-	-	-
Fixed Costs	4,908	-	-	-
Maintenance & Operations	3,949,772	-	-	-
Contributions & Transfers	60,750	-	-	-
Debt Service	1,005	-	-	-
Capital Outlay	309,788	3,746,867	-	(3,746,867)
Assessments In	24,751	-	-	-
<b>Expenditure Total</b>	<b>\$ 5,875,918</b>	<b>\$ 3,746,867</b>	<b>\$ -</b>	<b>\$ (3,746,867)</b>
<b>1145 - NCS Demolition</b>				
<b>Revenue</b>				
Charges for Services	57,749	49,214	41,356	(7,858)
Fines & Forfeits	484,726	502,375	608,853	106,478
Intergovernmental Revenues	-	-	-	-
Miscellaneous Revenues	867,568	357,631	424,524	66,893
Cash Balance	-	577,577	391,425	(186,152)
<b>Revenue Total</b>	<b>\$ 1,410,043</b>	<b>\$ 1,486,797</b>	<b>\$ 1,466,158</b>	<b>\$ (20,639)</b>
<b>Expenditure</b>				
Personnel Services	187,185	90,942	-	(90,942)
Fixed Costs	25,034	-	-	-
Maintenance & Operations	662,124	1,195,770	1,195,770	-
Contributions & Transfers	250,000	-	-	-
Assessments In	142,425	200,085	270,388	70,303
<b>Expenditure Total</b>	<b>\$ 1,266,768</b>	<b>\$ 1,486,797</b>	<b>\$ 1,466,158</b>	<b>\$ (20,639)</b>
<b>1155 - TFD EMS Special Revenue</b>				
<b>Revenue</b>				
Taxes	18,435,302	21,004,881	22,543,500	1,538,619
Charges for Services	6,002,701	5,991,505	4,939,000	(1,052,505)
Intergovernmental Revenues	-	-	6,916,800	6,916,800
Miscellaneous Revenues	413,593	348,200	300,000	(48,200)
Cash Balance	-	2,534,116	-	(2,534,116)
<b>Revenue Total</b>	<b>\$ 24,851,596</b>	<b>\$ 29,878,702</b>	<b>\$ 34,699,300</b>	<b>\$ 4,820,598</b>
<b>Expenditure</b>				
Personnel Services	22,310,801	23,815,106	24,637,538	822,432
Fixed Costs	1,516,710	1,897,919	1,782,579	(115,340)
Maintenance & Operations	1,588,620	1,684,646	1,925,900	241,254
Contributions & Transfers	314,500	314,500	-	(314,500)
Capital Outlay	218,259	24,000	24,000	-
Reserves	-	-	3,606,833	3,606,833
Assessments In	1,199,942	2,142,531	2,722,449	579,918
<b>Expenditure Total</b>	<b>\$ 27,148,831</b>	<b>\$ 29,878,702</b>	<b>\$ 34,699,300</b>	<b>\$ 4,820,597</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1180 - Tourism &amp; Convention</b>				
<b>Revenue</b>				
Taxes	8,448,950	7,025,752	9,860,059	2,834,307
Miscellaneous Revenues	37,363	-	41,255	41,255
<b>Revenue Total</b>	<b>\$ 8,486,313</b>	<b>\$ 7,025,752</b>	<b>\$ 9,901,314</b>	<b>\$ 2,875,562</b>
<b>Expenditure</b>				
Maintenance & Operations	585	-	-	-
Contributions & Transfers	6,664,197	7,025,752	9,707,819	2,682,067
Reserves	-	-	193,495	193,495
<b>Expenditure Total</b>	<b>\$ 6,664,782</b>	<b>\$ 7,025,752</b>	<b>\$ 9,901,314</b>	<b>\$ 2,875,562</b>
<b>1185 - HRHS Special Revenue</b>				
<b>Revenue</b>				
Taxes	10,050,258	10,165,101	12,425,934	2,260,833
Charges for Services	57,850	3,000	63,000	60,000
Intergovernmental Revenues	2,455,386	1,796,554	812,804	(983,750)
Miscellaneous Revenues	387,432	2,052,420	1,896,300	(156,120)
Cash Balance	-	4,334,322	2,532,311	(1,802,011)
<b>Revenue Total</b>	<b>\$ 12,950,926</b>	<b>\$ 18,351,397</b>	<b>\$ 17,730,349</b>	<b>\$ (621,048)</b>
<b>Expenditure</b>				
Personnel Services	1,552,889	2,162,700	1,649,177	(513,523)
Fixed Costs	38,343	23,854	9,104	(14,750)
Maintenance & Operations	8,841,941	12,840,272	15,603,813	2,763,541
Contributions & Transfers	609,850	1,500,000	-	(1,500,000)
Debt Service	289	-	-	-
Capital Outlay	-	1,000,000	-	(1,000,000)
Reserves	-	484,221	7,601	(476,620)
Assessments In	95,475	340,350	460,653	120,303
<b>Expenditure Total</b>	<b>\$ 11,138,787</b>	<b>\$ 18,351,397</b>	<b>\$ 17,730,349</b>	<b>\$ (621,048)</b>
<b>1195 - CED Special Revenue</b>				
<b>Revenue</b>				
Charges for Services	2,097,535	1,968,800	2,792,273	823,473
Fines & Forfeits	481	-	-	-
Intergovernmental Revenues	8,618,326	10,612,621	11,273,010	660,389
Miscellaneous Revenues	1,688,638	200,000	-	(200,000)
Cash Balance	-	3,851,691	2,135,857	(1,715,834)
<b>Revenue Total</b>	<b>\$ 12,404,980</b>	<b>\$ 16,633,112</b>	<b>\$ 16,201,140</b>	<b>\$ (431,972)</b>
<b>Expenditure</b>				
Personnel Services	1,419,024	1,451,644	1,969,732	518,088
Fixed Costs	80,694	43,909	41,251	(2,658)
Maintenance & Operations	5,829,327	7,039,007	6,911,469	(127,538)
Contributions & Transfers	5,018,139	7,520,690	7,079,603	(441,088)
Capital Outlay	4,001,879	-	-	-
Reserves	-	531,211	139,823	(391,388)
Assessments In	43,936	46,651	59,262	12,611
<b>Expenditure Total</b>	<b>\$ 16,393,001</b>	<b>\$ 16,633,112</b>	<b>\$ 16,201,140</b>	<b>\$ (431,972)</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1200 - Library Special Revenue</b>				
<b>Revenue</b>				
Charges for Services	8,534	17,374	2,000	(15,374)
Intergovernmental Revenues	253,640	168,188	190,000	21,812
Miscellaneous Revenues	203,909	196,939	186,710	(10,229)
Cash Balance	-	416,795	918,000	501,205
<b>Revenue Total</b>	<b>\$ 466,083</b>	<b>\$ 799,296</b>	<b>\$ 1,296,710</b>	<b>\$ 497,414</b>

<b>Expenditure</b>				
Maintenance & Operations	491,973	780,300	791,300	11,000
Capital Outlay	29,585	-	500,000	500,000
Reserves	-	18,996	5,410	(13,586)
<b>Expenditure Total</b>	<b>\$ 521,559</b>	<b>\$ 799,296</b>	<b>\$ 1,296,710</b>	<b>\$ 497,414</b>

<b>1236 - CED Small Bus Entrp</b>				
<b>Revenue</b>				
Miscellaneous Revenues	814	-	-	-
Assessments In	485,992	1,014,701	528,521	(486,180)
<b>Revenue Total</b>	<b>\$ 486,806</b>	<b>\$ 1,014,701</b>	<b>\$ 528,521</b>	<b>\$ (486,180)</b>

<b>Expenditure</b>				
Personnel Services	367,976	478,584	381,434	(97,150)
Fixed Costs	36,200	10,282	3,726	(6,556)
Maintenance & Operations	46,494	443,759	78,317	(365,442)
Assessments In	35,322	82,076	65,044	(17,032)
<b>Expenditure Total</b>	<b>\$ 485,992</b>	<b>\$ 1,014,701</b>	<b>\$ 528,521</b>	<b>\$ (486,180)</b>

<b>1267 - TPD Special Revenue</b>				
<b>Revenue</b>				
Charges for Services	698,914	500,000	300,000	(200,000)
Fines & Forfeits	992,879	557,000	570,000	13,000
Intergovernmental Revenues	4,208,792	1,213,056	722,000	(491,056)
Miscellaneous Revenues	82,873	48,746	10,000	(38,746)
Cash Balance	-	542,948	458,710	(84,238)
<b>Revenue Total</b>	<b>\$ 5,983,458</b>	<b>\$ 2,861,750</b>	<b>\$ 2,060,710</b>	<b>\$ (801,040)</b>

<b>Expenditure</b>				
Personnel Services	4,322,924	1,325,920	984,800	(341,120)
Fixed Costs	52,964	-	51,000	51,000
Maintenance & Operations	942,230	923,420	888,000	(35,420)
Capital Outlay	99,933	-	-	-
Reserves	-	580,236	116,792	(463,444)
Assessments In	313,626	32,174	20,119	(12,055)
<b>Expenditure Total</b>	<b>\$ 5,731,676</b>	<b>\$ 2,861,750</b>	<b>\$ 2,060,710</b>	<b>\$ (801,040)</b>

<b>1431 - IT Municipal CableTV</b>				
<b>Revenue</b>				
Taxes	6,899,857	7,085,468	6,559,149	(526,319)
Charges for Services	7,571	-	-	-
Intergovernmental Revenues	15,609	-	-	-

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Miscellaneous Revenues	630,648	522,136	525,920	3,784
Cash Balance	-	55,596	-	(55,596)
<b>Revenue Total</b>	<b>\$ 7,553,685</b>	<b>\$ 7,663,200</b>	<b>\$ 7,085,069</b>	<b>\$ (578,131)</b>

### Expenditure

Personnel Services	3,804,823	3,995,546	4,724,684	729,138
Fixed Costs	935,235	400,448	440,456	40,008
Maintenance & Operations	4,185,881	1,134,808	1,090,655	(44,153)
Contributions & Transfers	-	305,572	-	(305,572)
Capital Outlay	9,702	500,000	500,000	-
Reserves	-	446,343	733,289	286,946
Assessments In	632,829	880,484	913,379	32,895
Assessments Out	-	-	(1,317,393)	(1,317,393)
<b>Expenditure Total</b>	<b>\$ 9,568,471</b>	<b>\$ 7,663,200</b>	<b>\$ 7,085,069</b>	<b>\$ (578,131)</b>

### 1500 - CED Loc Emp Apprent

#### Revenue

Personnel Services	24,309	-	-	-
Fines & Forfeits	5,928	18,000	-	(18,000)
Intergovernmental Revenues	110,712	219,200	337,556	118,356
Miscellaneous Revenues	7,199	-	-	-
Cash Balance	-	16,691	31,018	14,327
Assessments In	424,317	660,880	551,791	(109,089)
<b>Revenue Total</b>	<b>\$ 572,465</b>	<b>\$ 914,771</b>	<b>\$ 920,365</b>	<b>\$ 5,594</b>

#### Expenditure

Personnel Services	384,356	477,794	506,023	28,229
Fixed Costs	7,187	8,400	4,641	(3,759)
Maintenance & Operations	152,421	336,226	347,127	10,901
Assessments In	31,796	92,351	62,574	(29,777)
<b>Expenditure Total</b>	<b>\$ 575,759</b>	<b>\$ 914,771</b>	<b>\$ 920,365</b>	<b>\$ 5,594</b>

### 1650 - Traffic Enforcement

#### Revenue

Fines & Forfeits	5,715,255	5,445,096	5,906,296	461,200
Miscellaneous Revenues	21,567	1,352,369	1,521,714	169,345
<b>Revenue Total</b>	<b>\$ 5,736,822</b>	<b>\$ 6,797,464</b>	<b>\$ 7,428,010</b>	<b>\$ 630,546</b>

#### Expenditure

Personnel Services	4,465,766	4,789,115	5,112,488	323,373
Fixed Costs	94,647	120,961	221,123	100,162
Maintenance & Operations	1,402,167	1,423,022	1,537,238	114,216
Reserves	-	-	34,562	34,562
Assessments In	301,961	464,366	522,598	58,233
<b>Expenditure Total</b>	<b>\$ 6,264,541</b>	<b>\$ 6,797,464</b>	<b>\$ 7,428,010</b>	<b>\$ 630,546</b>

### 2010 - Voted Bonds

#### Revenue

Taxes	5,569,150	5,422,500	5,440,750	18,250
<b>Revenue Total</b>	<b>\$ 5,569,150</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Expenditure</b>				
Debt Service	5,412,050	5,422,500	5,440,750	18,250
<b>Expenditure Total</b>	<b>\$ 5,412,050</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>

### 2035 - LTGO Bonds 1994/1997

<b>Revenue</b>				
Miscellaneous Revenues	20,943,336	6,058,617	8,478,340	2,419,723
<b>Revenue Total</b>	<b>\$ 20,943,336</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>

<b>Expenditure</b>				
Debt Service	19,760,036	6,058,617	8,478,340	2,419,723
<b>Expenditure Total</b>	<b>\$ 19,760,036</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>

### 2038 - CTED PWTF #98 Loan

<b>Revenue</b>				
Miscellaneous Revenues	2,313,603	2,280,581	1,172,259	(1,108,322)
<b>Revenue Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>

<b>Expenditure</b>				
Debt Service	2,313,603	2,280,581	1,172,259	(1,108,322)
<b>Expenditure Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>

### 2039 - LTGO Ref Bonds 2001

<b>Revenue</b>				
Miscellaneous Revenues	10	-	-	-
<b>Revenue Total</b>	<b>\$ 10</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 2040 - LTGO Bonds 2009A-F

<b>Revenue</b>				
Miscellaneous Revenues	6,553,554	3,087,403	3,189,275	101,872
<b>Revenue Total</b>	<b>\$ 6,553,554</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>

<b>Expenditure</b>				
Maintenance & Operations	2	-	-	-
Debt Service	2,998,003	3,087,403	3,189,275	101,872
<b>Expenditure Total</b>	<b>\$ 2,998,005</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>

### 2041 - 2010 LTGO Bonds

<b>Revenue</b>				
Miscellaneous Revenues	19,061,769	13,087,418	9,446,932	(3,640,486)
<b>Revenue Total</b>	<b>\$ 19,061,769</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>

<b>Expenditure</b>				
Debt Service	19,039,195	13,087,418	9,446,932	(3,640,486)
<b>Expenditure Total</b>	<b>\$ 19,039,195</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>

### 2042 - 2013 LTGO REF Bonds

<b>Revenue</b>				
Miscellaneous Revenues	3,243,400	6,791,200	-	(6,791,200)
<b>Revenue Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Expenditure</b>				
Debt Service	3,243,400	6,791,200	-	(6,791,200)
<b>Expenditure Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>

### 2043 - LTGO Bond Issuances

<b>Revenue</b>				
Miscellaneous Revenues	-	-	3,462,974	3,462,974
<b>Revenue Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>

<b>Expenditure</b>				
Debt Service	-	-	3,462,974	3,462,974
<b>Expenditure Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>

### 3209 - 1997 Bnd Cons/Dvl PM

<b>Revenue</b>				
Miscellaneous Revenues	2,389	-	-	-
<b>Revenue Total</b>	<b>\$ 2,389</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Expenditure</b>				
Maintenance & Operations	7	-	-	-
Debt Service	425	-	-	-
<b>Expenditure Total</b>	<b>\$ 432</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 3210 - Real Estate Ex Tax

<b>Revenue</b>				
Taxes	-	13,000,000	16,000,000	3,000,000
Miscellaneous Revenues	-	242,000	8,222,668	7,980,668
Cash Balance	-	5,548,343	2,399,999	(3,148,344)
<b>Revenue Total</b>	<b>\$ -</b>	<b>\$ 18,790,343</b>	<b>\$ 26,622,668</b>	<b>\$ 7,832,325</b>

<b>Expenditure</b>				
Fixed Costs	-	240	-	(240)
Maintenance & Operations	-	1,500,000	753,000	(747,000)
Contributions & Transfers	-	12,145,000	21,153,000	9,008,000
Debt Service	-	3,014,808	2,977,928	(36,881)
Reserves	-	2,130,295	1,738,740	(391,555)
<b>Expenditure Total</b>	<b>\$ -</b>	<b>\$ 18,790,343</b>	<b>\$ 26,622,668</b>	<b>\$ 7,832,325</b>

### 3211 - Capital Project Fund

<b>Revenue</b>				
Taxes	17,041,828	-	-	-
Charges for Services	250	-	-	-
Intergovernmental Revenues	284,918	-	-	-
Miscellaneous Revenues	1,600,130	5,121,572	12,997,634	7,876,062
Cash Balance	-	702,000	-	(702,000)
<b>Revenue Total</b>	<b>\$ 18,927,126</b>	<b>\$ 5,823,572</b>	<b>\$ 12,997,634</b>	<b>\$ 7,174,062</b>

<b>Expenditure</b>				
Personnel Services	711,934	-	-	-
Fixed Costs	3,524	-	-	-
Maintenance & Operations	1,043,846	-	-	-

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Contributions & Transfers	8,114,425	-	296,668	296,668
Debt Service	3,043,884	-	-	-
Capital Outlay	89,004	5,823,572	12,700,966	6,877,394
Assessments In	219,702	-	-	-
<b>Expenditure Total</b>	<b>\$ 13,226,320</b>	<b>\$ 5,823,572</b>	<b>\$ 12,997,634</b>	<b>\$ 7,174,062</b>

### 3216 - Police Facility 2002

#### Revenue

Miscellaneous Revenues	77,118	126,000	-	(126,000)
<b>Revenue Total</b>	<b>\$ 77,118</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>

#### Expenditure

Debt Service	77,118	126,000	-	(126,000)
<b>Expenditure Total</b>	<b>\$ 77,118</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>

### 3218 - 2009 LTGO Bond Proj

#### Revenue

Intergovernmental Revenues	2,682,827	-	-	-
Miscellaneous Revenues	5,405,689	-	-	-
<b>Revenue Total</b>	<b>\$ 8,088,516</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

#### Expenditure

Personnel Services	6,258	-	-	-
Maintenance & Operations	7,621,211	-	-	-
Contributions & Transfers	1,386,429	-	-	-
Debt Service	1,706	-	-	-
Capital Outlay	3,001,815	-	-	-
<b>Expenditure Total</b>	<b>\$ 12,017,418</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 3220 - 2010 LTGO BONDS

#### Revenue

Charges for Services	-	-	-	-
Miscellaneous Revenues	137,170	-	-	-
Cash Balance	-	-	307,966	307,966
<b>Revenue Total</b>	<b>\$ 137,170</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>

#### Expenditure

Personnel Services	126,874	-	-	-
Fixed Costs	-	-	-	-
Maintenance & Operations	568,801	-	-	-
Contributions & Transfers	7,627,694	-	307,966	307,966
Capital Outlay	408,925	-	-	-
<b>Expenditure Total</b>	<b>\$ 8,732,294</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4110 - Permit Services Fund</b>				
<b>Revenue</b>				
Charges for Services	9,100,758	9,239,827	15,480,884	6,241,057
Intergovernmental Revenues	11,397	-	-	-
Licenses & Permits	8,200,540	7,672,595	14,848,990	7,176,395
Miscellaneous Revenues	1,231,320	1,396,904	2,905,002	1,508,098
Cash Balance	-	699,756	1,410,906	711,150
<b>Revenue Total</b>	<b>\$ 18,544,015</b>	<b>\$ 19,009,082</b>	<b>\$ 34,645,782</b>	<b>\$ 15,636,700</b>
<b>Expenditure</b>				
Personnel Services	13,190,469	14,203,238	21,390,239	7,187,001
Fixed Costs	944,661	931,940	1,711,269	779,329
Maintenance & Operations	1,770,331	889,278	6,479,565	5,590,287
Debt Service	1,386	-	-	-
Reserves	-	594,988	1,953,598	1,358,610
Assessments In	2,336,310	2,389,638	3,111,111	721,473
<b>Expenditure Total</b>	<b>\$ 18,243,157</b>	<b>\$ 19,009,082</b>	<b>\$ 34,645,782</b>	<b>\$ 15,636,701</b>
<b>4120 - PW TacRail Mountain</b>				
<b>Revenue</b>				
Charges for Services	2,219,347	2,028,000	2,828,800	800,800
Intergovernmental Revenues	51,464	-	-	-
Miscellaneous Revenues	8,326,402	1,832,600	1,927,000	94,400
Cash Balance	-	202,927	33,704	(169,223)
<b>Revenue Total</b>	<b>\$ 10,597,213</b>	<b>\$ 4,063,527</b>	<b>\$ 4,789,504</b>	<b>\$ 725,977</b>
<b>Expenditure</b>				
Personnel Services	1,301,573	1,380,000	1,450,000	70,000
Fixed Costs	339,581	386,594	418,098	31,504
Maintenance & Operations	1,963,215	1,930,188	2,672,795	742,607
Debt Service	51,377	41,412	-	(41,412)
Reserves	-	-	22,544	22,544
Assessments In	242,432	325,333	226,067	(99,266)
<b>Expenditure Total</b>	<b>\$ 3,898,178</b>	<b>\$ 4,063,527</b>	<b>\$ 4,789,504</b>	<b>\$ 725,977</b>
<b>4140 - PWE Prking Operating</b>				
<b>Revenue</b>				
Charges for Services	10,450,260	10,588,626	11,579,000	990,374
Fines & Forfeits	4,159,709	4,510,604	5,938,000	1,427,396
Licenses & Permits	18,749	38,529	40,000	1,471
Miscellaneous Revenues	218,329	-	118,244	118,244
Cash Balance	-	48,121	-	(48,121)
<b>Revenue Total</b>	<b>\$ 14,847,046</b>	<b>\$ 15,185,880</b>	<b>\$ 17,675,244</b>	<b>\$ 2,489,364</b>
<b>Expenditure</b>				
Personnel Services	2,646,105	2,818,868	3,570,153	751,285
Fixed Costs	558,763	422,588	560,088	137,500
Maintenance & Operations	4,413,766	4,502,978	6,112,459	1,609,481

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Debt Service	6,527,561	6,185,404	6,219,789	34,385
Capital Outlay	215,155	300,000	120,000	(180,000)
Reserves	-	-	309,497	309,497
Assessments In	682,420	956,043	783,258	(172,785)
<b>Expenditure Total</b>	<b>\$ 15,043,770</b>	<b>\$ 15,185,880</b>	<b>\$ 17,675,244</b>	<b>\$ 2,489,364</b>

### 4165 - Convention Center

#### Revenue

Taxes	18,852	16,987	22,534	5,547
Charges for Services	5,327,727	4,959,586	5,216,695	257,109
Miscellaneous Revenues	15,624,183	17,328,068	19,031,952	1,703,884
Cash Balance	-	-	155,588	155,588
<b>Revenue Total</b>	<b>\$ 20,970,762</b>	<b>\$ 22,304,641</b>	<b>\$ 24,426,769</b>	<b>\$ 2,122,128</b>

#### Expenditure

Personnel Services	3,038,545	3,713,531	4,657,114	943,584
Fixed Costs	346,261	353,147	308,326	(44,821)
Maintenance & Operations	4,313,310	4,577,822	6,428,752	1,850,930
Contributions & Transfers	-	200,000	-	(200,000)
Debt Service	11,506,236	12,409,041	11,753,956	(655,085)
Capital Outlay	409,053	-	-	-
Reserves	-	-	296,855	296,855
Assessments In	1,066,423	1,051,100	981,767	(69,334)
<b>Expenditure Total</b>	<b>\$ 20,679,827</b>	<b>\$ 22,304,641</b>	<b>\$ 24,426,769</b>	<b>\$ 2,122,128</b>

### 4170 - Baseball Park

#### Revenue

Taxes	439,806	452,670	492,906	40,236
Charges for Services	272,460	285,364	386,286	100,922
Miscellaneous Revenues	2,897,137	2,511,135	2,386,015	(125,120)
Cash Balance	-	-	161	161
<b>Revenue Total</b>	<b>\$ 3,609,403</b>	<b>\$ 3,249,169</b>	<b>\$ 3,265,368</b>	<b>\$ 16,199</b>

#### Expenditure

Fixed Costs	83,375	94,477	95,083	606
Maintenance & Operations	189,089	141,385	141,385	-
Debt Service	2,576,165	2,663,771	2,765,643	101,873
Capital Outlay	668,583	-	-	-
Reserves	-	300,000	259,142	(40,858)
Assessments In	42,157	49,536	4,115	(45,422)
<b>Expenditure Total</b>	<b>\$ 3,559,369</b>	<b>\$ 3,249,169</b>	<b>\$ 3,265,368</b>	<b>\$ 16,199</b>

### 4180 - PAF Dome

#### Revenue

Taxes	1,646,110	1,670,087	2,503,536	833,449
Charges for Services	13,169,708	13,031,140	20,247,893	7,216,753
Miscellaneous Revenues	1,785,363	2,411,323	656,000	(1,755,323)
<b>Revenue Total</b>	<b>\$ 16,601,181</b>	<b>\$ 17,112,550</b>	<b>\$ 23,407,429</b>	<b>\$ 6,294,879</b>

#### Expenditure

Personnel Services	5,646,396	6,170,926	7,273,113	1,102,187
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## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Fixed Costs	320,849	405,091	439,375	34,284
Maintenance & Operations	7,753,705	7,663,403	10,867,317	3,203,914
Debt Service	887,490	923,061	800,000	(123,061)
Capital Outlay	7,021	900,000	-	(900,000)
Reserves	-	-	2,802,325	2,802,325
Assessments In	777,872	1,050,069	1,225,299	175,230
<b>Expenditure Total</b>	<b>\$ 15,393,333</b>	<b>\$ 17,112,550</b>	<b>\$ 23,407,429</b>	<b>\$ 6,294,879</b>

### 4190 - PAF Performing Arts

<b>Revenue</b>				
Charges for Services	-	-	35,000	35,000
Miscellaneous Revenues	3,194,257	5,864,396	3,380,057	(2,484,339)
Cash Balance	-	53,542	-	(53,542)
<b>Revenue Total</b>	<b>\$ 3,194,257</b>	<b>\$ 5,917,938</b>	<b>\$ 3,415,057</b>	<b>\$ (2,502,881)</b>

<b>Expenditure</b>				
Personnel Services	2,050	-	-	-
Fixed Costs	158,769	160,694	87,626	(73,068)
Maintenance & Operations	3,628,527	1,556,281	1,660,715	104,435
Contributions & Transfers	-	3,000,000	500,000	(2,500,000)
Debt Service	49	-	-	-
Capital Outlay	-	1,000,000	1,000,000	-
Reserves	-	11,290	27,517	16,227
Assessments In	110,508	189,673	139,198	(50,475)
<b>Expenditure Total</b>	<b>\$ 3,899,903</b>	<b>\$ 5,917,938</b>	<b>\$ 3,415,057</b>	<b>\$ (2,502,881)</b>

### 4200 - ES Solid Waste

<b>Revenue</b>				
Charges for Services	122,337,529	130,098,294	144,598,000	14,499,706
Intergovernmental Revenues	588,928	63,600	-	(63,600)
Miscellaneous Revenues	2,227,165	753,000	934,942	181,942
Cash Balance	-	6,189,335	7,108,163	918,828
<b>Revenue Total</b>	<b>\$ 125,153,622</b>	<b>\$ 137,104,229</b>	<b>\$ 152,641,105</b>	<b>\$ 15,536,876</b>

<b>Expenditure</b>				
Personnel Services	39,632,183	42,446,044	45,407,992	2,961,947
Fixed Costs	15,314,539	18,557,607	16,207,080	(2,350,528)
Maintenance & Operations	31,967,738	27,705,191	32,011,712	4,306,521
Contributions & Transfers	10,451,545	10,462,000	11,667,000	1,205,000
Debt Service	18,420,324	12,281,688	9,440,300	(2,841,388)
Capital Outlay	11,874,068	15,332,240	23,067,475	7,735,235
Reserves	-	-	3,239,784	3,239,784
Assessments In	9,356,157	10,319,458	11,599,762	1,280,305
<b>Expenditure Total</b>	<b>\$ 137,016,555</b>	<b>\$ 137,104,229</b>	<b>\$ 152,641,105</b>	<b>\$ 15,536,877</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4300 - ES Wastewater</b>				
<b>Revenue</b>				
Charges for Services	137,346,773	147,049,000	163,296,550	16,247,550
Intergovernmental Revenues	548	-	1,300,000	1,300,000
Licenses & Permits	-	-	-	-
Miscellaneous Revenues	8,220,115	7,212,737	5,535,000	(1,677,737)
Cash Balance	-	28,181,881	39,491,073	11,309,192
<b>Revenue Total</b>	<b>\$ 145,567,435</b>	<b>\$ 182,443,618</b>	<b>\$ 209,622,623</b>	<b>\$ 27,179,005</b>
<b>Expenditure</b>				
Personnel Services	50,657,686	50,319,198	53,271,457	2,952,260
Fixed Costs	11,229,873	11,017,946	11,315,102	297,156
Maintenance & Operations	42,352,349	20,895,241	24,747,295	3,852,054
Contributions & Transfers	12,108,590	12,152,000	14,444,000	2,292,000
Debt Service	20,610,029	24,250,455	29,009,589	4,759,134
Capital Outlay	1,351,334	48,170,542	62,582,129	14,411,587
Assessments In	13,664,310	15,638,236	14,253,050	(1,385,185)
<b>Expenditure Total</b>	<b>\$ 151,974,170</b>	<b>\$ 182,443,618</b>	<b>\$ 209,622,623</b>	<b>\$ 27,179,005</b>
<b>4301 - ES Surface Water</b>				
<b>Revenue</b>				
Charges for Services	63,491,072	69,442,000	74,920,000	5,478,000
Intergovernmental Revenues	268,139	25,000	1,300,000	1,275,000
Licenses & Permits	26,932	-	-	-
Miscellaneous Revenues	6,836,767	5,313,000	8,224,406	2,911,406
Cash Balance	-	11,613,672	25,998,572	14,384,900
<b>Revenue Total</b>	<b>\$ 70,622,910</b>	<b>\$ 86,393,672</b>	<b>\$ 110,442,978</b>	<b>\$ 24,049,306</b>
<b>Expenditure</b>				
Personnel Services	22,776,862	20,759,386	18,669,069	(2,090,317)
Fixed Costs	3,922,430	5,002,113	3,739,414	(1,262,699)
Maintenance & Operations	28,817,003	8,192,762	9,189,737	996,975
Contributions & Transfers	6,057,715	5,611,000	8,377,000	2,766,000
Debt Service	11,357,728	11,730,681	14,020,810	2,290,129
Capital Outlay	1,104,708	26,388,123	47,196,784	20,808,661
Assessments In	8,508,550	9,870,835	9,250,164	(620,671)
Assessments Out	-	(1,161,228)	-	1,161,228
<b>Expenditure Total</b>	<b>\$ 82,544,996</b>	<b>\$ 86,393,672</b>	<b>\$ 110,442,978</b>	<b>\$ 24,049,306</b>
<b>4450 - Union Station</b>				
<b>Revenue</b>				
Miscellaneous Revenues	3,568,202	7,953,729	1,602,930	(6,350,799)
Cash Balance	-	9,235	6,332,600	6,323,365
<b>Revenue Total</b>	<b>\$ 3,568,202</b>	<b>\$ 7,962,964</b>	<b>\$ 7,935,530</b>	<b>\$ (27,435)</b>
<b>Expenditure</b>				
Maintenance & Operations	7,694	9,600	9,600	-
Debt Service	5,867,805	7,953,364	7,925,930	(27,435)
<b>Expenditure Total</b>	<b>\$ 5,875,499</b>	<b>\$ 7,962,964</b>	<b>\$ 7,935,530</b>	<b>\$ (27,435)</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4500 - Tacoma Rail</b>				
<b>Revenue</b>				
Charges for Services	58,269,917	62,709,884	62,408,512	(301,372)
Miscellaneous Revenues	4,553,726	3,933,312	5,025,000	1,091,688
Cash Balance	-	-	219,334	219,334
<b>Revenue Total</b>	<b>\$ 62,823,643</b>	<b>\$ 66,643,196</b>	<b>\$ 67,652,846</b>	<b>\$ 1,009,650</b>
<b>Expenditure</b>				
Personnel Services	30,452,253	31,543,815	33,984,306	2,440,491
Fixed Costs	5,336,090	5,889,035	8,322,324	2,433,289
Maintenance & Operations	13,169,680	14,402,257	9,780,840	(4,621,417)
Contributions & Transfers	5,001,352	5,331,455	5,410,000	78,545
Debt Service	1,431,742	1,799,885	1,640,486	(159,399)
Capital Outlay	5,725,882	4,298,543	4,466,084	167,541
Assessments In	2,959,911	3,378,207	4,048,806	670,599
<b>Expenditure Total</b>	<b>\$ 64,076,911</b>	<b>\$ 66,643,196</b>	<b>\$ 67,652,846</b>	<b>\$ 1,009,649</b>
<b>4600 - Water</b>				
<b>Revenue</b>				
Charges for Services	168,901,185	166,764,475	182,346,429	15,581,954
Intergovernmental Revenues	1,752	-	-	-
Miscellaneous Revenues	9,741,656	14,936,180	28,989,068	14,052,888
Cash Balance	-	9,863,115	16,956,044	7,092,929
<b>Revenue Total</b>	<b>\$ 178,644,592</b>	<b>\$ 191,563,770</b>	<b>\$ 228,291,541</b>	<b>\$ 36,727,771</b>
<b>Expenditure</b>				
Personnel Services	46,634,999	54,522,063	57,949,725	3,427,662
Fixed Costs	7,572,398	10,208,388	11,373,863	1,165,475
Maintenance & Operations	20,855,549	31,157,223	32,486,641	1,329,419
Contributions & Transfers	13,777,214	13,709,380	14,966,259	1,256,879
Debt Service	57,677,794	53,012,978	53,220,486	207,508
Capital Outlay	2,343,841	8,010,973	35,111,569	27,100,596
Assessments In	18,575,242	20,942,765	23,182,998	2,240,232
<b>Expenditure Total</b>	<b>\$ 167,437,038</b>	<b>\$ 191,563,770</b>	<b>\$ 228,291,541</b>	<b>\$ 36,727,771</b>
<b>4700 - Power</b>				
<b>Revenue</b>				
Charges for Services	831,982,547	874,133,720	938,588,764	64,455,044
Intergovernmental Revenues	8,675	-	-	-
Miscellaneous Revenues	25,581,532	11,090,235	11,063,145	(27,090)
Cash Balance	-	38,158,158	9,179,058	(28,979,100)
<b>Revenue Total</b>	<b>\$ 857,572,754</b>	<b>\$ 923,382,113</b>	<b>\$ 958,830,967</b>	<b>\$ 35,448,854</b>
<b>Expenditure</b>				
Personnel Services	173,794,905	200,456,764	185,415,658	(15,041,106)
Fixed Costs	21,759,163	26,831,114	26,617,378	(213,736)
Maintenance & Operations	392,726,265	422,791,393	460,529,358	37,737,965
Contributions & Transfers	56,907,596	65,232,397	71,191,386	5,958,989

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Debt Service	191,895,216	66,995,223	59,122,802	(7,872,421)
Capital Outlay	49,301,341	81,830,000	89,672,000	7,842,000
Assessments In	51,535,344	59,245,222	66,282,385	7,037,163
<b>Expenditure Total</b>	<b>\$ 937,919,831</b>	<b>\$ 923,382,113</b>	<b>\$ 958,830,967</b>	<b>\$ 35,448,854</b>

### 4800 - TPU Self Ins Claim

#### Revenue

Miscellaneous Revenues	2,605,073	2,200,000	3,830,000	1,630,000
Cash Balance	-	1,562,254	2,882,450	1,320,196
<b>Revenue Total</b>	<b>\$ 2,605,073</b>	<b>\$ 3,762,254</b>	<b>\$ 6,712,450</b>	<b>\$ 2,950,196</b>

#### Expenditure

Personnel Services	6,013	-	-	-
Maintenance & Operations	876,567	3,505,600	6,520,450	3,014,850
Assessments In	249,860	256,654	192,000	(64,654)
<b>Expenditure Total</b>	<b>\$ 1,132,439</b>	<b>\$ 3,762,254</b>	<b>\$ 6,712,450</b>	<b>\$ 2,950,196</b>

### 4805 - Low Income Assistance

#### Revenue

Miscellaneous Revenues	1,027,751	200,000	1,000,000	800,000
Cash Balance	-	1,800,000	1,500,000	(300,000)
<b>Revenue Total</b>	<b>\$ 1,027,751</b>	<b>\$ 2,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 500,000</b>

#### Expenditure

Contributions & Transfers	717,335	2,000,000	2,500,000	500,000
<b>Expenditure Total</b>	<b>\$ 717,335</b>	<b>\$ 2,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 500,000</b>

### 5007 - FinancePayrollOrgMgt

#### Revenue

Charges for Services	6,380	-	-	-
Miscellaneous Revenues	539	-	-	-
<b>Revenue Total</b>	<b>\$ 6,919</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

#### Expenditure

Personnel Services	-	-	-	-
Fixed Costs	-	-	-	-
Maintenance & Operations	-	-	-	-
Contributions & Transfers	1,899,094	-	-	-
<b>Expenditure Total</b>	<b>\$ 1,899,094</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 5016 - Finance Budget

#### Expenditure

Maintenance & Operations	16,451	-	-	-
Contributions & Transfers	776,231	-	-	-
<b>Expenditure Total</b>	<b>\$ 792,682</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 5042 - IT Graphics Svcs

#### Revenue

Charges for Services	1,365,723	-	-	-
Miscellaneous Revenues	12,511	-	-	-
<b>Revenue Total</b>	<b>\$ 1,378,235</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Expenditure</b>				
Maintenance & Operations	1,405,146	-	-	-
Debt Service	4	-	-	-
<b>Expenditure Total</b>	<b>\$ 1,405,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### 5050 - TPU Fleet Service

<b>Revenue</b>				
Charges for Services	4,710,685	-	-	-
Miscellaneous Revenues	12,238,162	24,760,076	16,578,588	(8,181,488)
Cash Balance	-	-	9,800,670	9,800,670
<b>Revenue Total</b>	<b>\$ 16,948,847</b>	<b>\$ 24,760,076</b>	<b>\$ 26,379,258</b>	<b>\$ 1,619,182</b>

<b>Expenditure</b>				
Personnel Services	5,819,193	6,643,451	6,767,495	124,043
Fixed Costs	1,253,753	1,125,134	975,729	(149,405)
Maintenance & Operations	409,448	2,204,377	506,968	(1,697,409)
Capital Outlay	10,889,266	13,418,000	16,780,500	3,362,500
Assessments In	1,233,530	1,369,113	1,348,567	(20,546)
<b>Expenditure Total</b>	<b>\$ 19,605,190</b>	<b>\$ 24,760,076</b>	<b>\$ 26,379,258</b>	<b>\$ 1,619,183</b>

### 5086 - TTEP-Tac Training & Employment Program

<b>Revenue</b>				
Miscellaneous Revenues	2,590	-	-	-
Assessments In	520,012	660,482	626,150	(34,332)
<b>Revenue Total</b>	<b>\$ 522,602</b>	<b>\$ 660,482</b>	<b>\$ 626,150</b>	<b>\$ (34,332)</b>

<b>Expenditure</b>				
Maintenance & Operations	510,018	640,604	615,004	(25,600)
Debt Service	7	-	-	-
Assessments In	9,988	19,878	11,146	(8,732)
<b>Expenditure Total</b>	<b>\$ 520,012</b>	<b>\$ 660,482</b>	<b>\$ 626,150</b>	<b>\$ (34,332)</b>

### 5400 - Equipment Rental

<b>Revenue</b>				
Personnel Services	5,184,803	-	-	-
Fixed Costs	206,970	-	-	-
Maintenance & Operations	1,023,616	-	-	-
Charges for Services	3,409	-	-	-
Miscellaneous Revenues	15,398,768	21,160,425	24,628,854	3,468,429
Cash Balance	-	1,123,100	286,100	(837,000)
<b>Revenue Total</b>	<b>\$ 21,817,566</b>	<b>\$ 22,283,525</b>	<b>\$ 24,914,954</b>	<b>\$ 2,631,429</b>

<b>Expenditure</b>				
Personnel Services	7,001,425	9,542,941	10,250,719	707,778
Fixed Costs	4,218,210	634,752	835,374	200,622
Maintenance & Operations	1,148,053	565,760	567,346	1,586
Contributions & Transfers	-	-	-	-
Debt Service	228	-	-	-
Capital Outlay	6,251,483	9,062,544	10,952,000	1,889,456
Reserves	-	500,000	599,414	99,414

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Assessments In	1,389,830	1,977,528	1,710,102	(267,427)
<b>Expenditure Total</b>	<b>\$ 20,009,228</b>	<b>\$ 22,283,525</b>	<b>\$ 24,914,954</b>	<b>\$ 2,631,429</b>

### 5453 - PWS Asphalt Plant

#### Revenue

Personnel Services	102,650	-	-	-
Maintenance & Operations	1,288,805	1,900,000	1,160,000	(740,000)
Charges for Services	11,965	8,000	5,000	(3,000)
Miscellaneous Revenues	2,430,150	2,892,000	2,086,760	(805,240)
<b>Revenue Total</b>	<b>\$ 3,833,569</b>	<b>\$ 4,800,000</b>	<b>\$ 3,251,760</b>	<b>\$ (1,548,240)</b>

#### Expenditure

Personnel Services	660,837	416,152	435,701	19,550
Fixed Costs	195,703	198,953	258,844	59,891
Maintenance & Operations	2,190,211	2,707,640	2,331,500	(376,140)
Debt Service	3	-	-	-
Reserves	-	1,244,945	69,308	(1,175,637)
Assessments In	143,926	232,310	156,406	(75,904)
<b>Expenditure Total</b>	<b>\$ 3,190,681</b>	<b>\$ 4,800,000</b>	<b>\$ 3,251,760</b>	<b>\$ (1,548,240)</b>

### 5540 - Comms Equip Res

#### Revenue

Charges for Services	5,611,099	5,478,517	5,680,089	201,572
Miscellaneous Revenues	83,425	295,200	-	(295,200)
Cash Balance	-	123,895	209,633	85,738
<b>Revenue Total</b>	<b>\$ 5,694,525</b>	<b>\$ 5,897,612</b>	<b>\$ 5,889,722</b>	<b>\$ (7,891)</b>

#### Expenditure

Personnel Services	1,479,070	1,470,130	1,548,341	78,211
Fixed Costs	78,588	64,506	45,578	(18,928)
Maintenance & Operations	1,659,601	2,480,420	2,404,163	(76,257)
Capital Outlay	245,513	601,075	735,875	134,800
Reserves	-	786,774	885,619	98,845
Assessments In	470,821	494,708	270,146	(224,562)
<b>Expenditure Total</b>	<b>\$ 3,933,592</b>	<b>\$ 5,897,612</b>	<b>\$ 5,889,722</b>	<b>\$ (7,891)</b>

### 5550 - ThirdPartyLiabClaims

#### Revenue

Miscellaneous Revenues	7,504,773	7,076,728	9,838,600	2,761,872
Cash Balance	-	382,300	-	(382,300)
<b>Revenue Total</b>	<b>\$ 7,504,773</b>	<b>\$ 7,459,028</b>	<b>\$ 9,838,600</b>	<b>\$ 2,379,572</b>

#### Expenditure

Personnel Services	79,136	114,223	-	(114,223)
Fixed Costs	1,167,451	1,127,296	1,411,286	283,990
Maintenance & Operations	3,128,505	4,533,297	6,111,206	1,577,909
Capital Outlay	-	-	-	-
Reserves	-	-	1,224,930	1,224,930
Assessments In	1,521,407	1,684,212	1,091,178	(593,033)

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Expenditure Total</b>	\$ 5,896,500	\$ 7,459,028	\$ 9,838,600	\$ 2,379,572
<b>5560 - UnemplCompensationFd</b>				
<b>Revenue</b>				
Miscellaneous Revenues	697,834	1,040,005	1,267,200	227,195
Cash Balance	-	29,286	-	(29,286)
<b>Revenue Total</b>	<b>\$ 697,834</b>	<b>\$ 1,069,291</b>	<b>\$ 1,267,200</b>	<b>\$ 197,909</b>
<b>Expenditure</b>				
Maintenance & Operations	925,815	1,040,000	1,030,000	(10,000)
Capital Outlay	-	-	-	-
Reserves	-	-	237,200	237,200
Assessments In	26,658	29,291	-	(29,291)
<b>Expenditure Total</b>	<b>\$ 952,473</b>	<b>\$ 1,069,291</b>	<b>\$ 1,267,200</b>	<b>\$ 197,909</b>
<b>5570 - Workers Compensation Fund</b>				
<b>Revenue</b>				
Miscellaneous Revenues	17,118,099	18,576,558	15,365,000	(3,211,558)
Cash Balance	-	-	143,020	143,020
<b>Revenue Total</b>	<b>\$ 17,118,099</b>	<b>\$ 18,576,558</b>	<b>\$ 15,508,020</b>	<b>\$ (3,068,538)</b>
<b>Expenditure</b>				
Personnel Services	2,024,979	2,064,352	-	(2,064,352)
Fixed Costs	775,032	699,924	737,332	37,408
Maintenance & Operations	13,161,541	14,690,032	14,624,932	(65,100)
Capital Outlay	-	-	-	-
Reserves	-	780,456	145,756	(634,700)
Assessments In	332,711	341,794	-	(341,794)
<b>Expenditure Total</b>	<b>\$ 16,294,263</b>	<b>\$ 18,576,558</b>	<b>\$ 15,508,020</b>	<b>\$ (3,068,538)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
<b>Revenue</b>				
Personnel Services	274,379	-	-	-
Charges for Services	9,705,125	9,130,288	9,869,686	739,398
Intergovernmental Revenues	935	-	-	-
Miscellaneous Revenues	1,633,351	-	600,000	600,000
Cash Balance	-	11,780	47,440	35,660
<b>Revenue Total</b>	<b>\$ 11,613,790</b>	<b>\$ 9,142,068</b>	<b>\$ 10,517,126</b>	<b>\$ 1,375,058</b>
<b>Expenditure</b>				
Personnel Services	3,601,688	3,783,375	3,833,300	49,925
Fixed Costs	255,949	267,603	351,458	83,855
Maintenance & Operations	6,984,363	4,269,885	5,313,631	1,043,746
Contributions & Transfers	85,705	-	-	-
Debt Service	-	-	-	-
Capital Outlay	(33)	-	-	-
Reserves	-	76,700	72,009	(4,691)
Assessments In	452,972	744,505	946,728	202,223

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Expenditure Total</b>	\$ 11,380,645	\$ 9,142,068	\$ 10,517,126	\$ 1,375,058

### 5800 - General Government Internal Services

#### Revenue

Personnel Services	96,541	-	-	-
Fixed Costs	457	-	-	-
Maintenance & Operations	2,967	-	-	-
Charges for Services	6,151	370,000	-	(370,000)
Miscellaneous Revenues	4,508,763	3,489,166	-	(3,489,166)
Cash Balance	-	93,112	1,277,730	1,184,618
Assessments In	47,808,598	108,658,072	124,566,097	15,908,025
<b>Revenue Total</b>	<b>\$ 52,423,478</b>	<b>\$ 112,610,350</b>	<b>\$ 125,843,827</b>	<b>\$ 13,233,477</b>

#### Expenditure

Assessments	-	-	-	-
Personnel Services	26,665,755	76,369,049	90,655,668	14,286,618
Fixed Costs	3,852,722	6,329,212	4,489,717	(1,839,495)
Maintenance & Operations	16,635,333	25,406,062	29,042,158	3,636,096
Contributions & Transfers	-	1,228,576	1,297,200	68,624
Debt Service	5,726	-	-	-
Capital Outlay	1,276,145	2,889,299	78,858	(2,810,441)
Reserves	-	62,810	-	(62,810)
Assessments In	25,415,383	29,885,208	280,227	(29,604,981)
Assessments Out	(24,077,365)	(29,559,867)	-	29,559,867
<b>Expenditure Total</b>	<b>\$ 49,773,700</b>	<b>\$ 112,610,350</b>	<b>\$ 125,843,827</b>	<b>\$ 13,233,477</b>

### 6050 - Deferred Comp Trust

#### Revenue

Charges for Services	212,491	371,513	366,776	(4,737)
Miscellaneous Revenues	39,237	48,000	64,725	16,725
<b>Revenue Total</b>	<b>\$ 251,728</b>	<b>\$ 419,513</b>	<b>\$ 431,501</b>	<b>\$ 11,988</b>

#### Expenditure

Personnel Services	225,783	209,535	232,879	23,345
Fixed Costs	19,419	20,814	21,176	362
Maintenance & Operations	124,531	145,600	145,600	-
Reserves	-	-	2,989	2,989
Assessments In	23,303	43,565	28,856	(14,709)
<b>Expenditure Total</b>	<b>\$ 393,036</b>	<b>\$ 419,513</b>	<b>\$ 431,501</b>	<b>\$ 11,988</b>

### 6100 - Employees Retirement

#### Revenue

Miscellaneous Revenues	186,604,579	329,732,895	394,683,748	64,950,853
<b>Revenue Total</b>	<b>\$ 186,604,579</b>	<b>\$ 329,732,895</b>	<b>\$ 394,683,748</b>	<b>\$ 64,950,853</b>

#### Expenditure

Personnel Services	1,605,189	1,906,027	2,045,764	139,737
Fixed Costs	276,818	293,991	288,649	(5,342)
Maintenance & Operations	153,622,627	178,369,182	196,672,000	18,302,818
Debt Service	10,306	-	-	-
Reserves	-	148,713,756	195,290,586	46,576,830

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Assessments In	469,365	449,938	386,750	(63,188)
<b>Expenditure Total</b>	<b>\$ 155,984,305</b>	<b>\$ 329,732,895</b>	<b>\$ 394,683,748</b>	<b>\$ 64,950,853</b>

### 6120 - Rel & Pens Police

#### Revenue

Miscellaneous Revenues	8,136,385	9,814,002	10,386,595	572,593
Cash Balance	-	-	11,748	11,748
<b>Revenue Total</b>	<b>\$ 8,136,385</b>	<b>\$ 9,814,002</b>	<b>\$ 10,398,343</b>	<b>\$ 584,341</b>

#### Expenditure

Personnel Services	290,158	240,949	243,790	2,841
Fixed Costs	14,195	16,327	14,421	(1,906)
Maintenance & Operations	7,786,259	9,425,733	9,939,516	513,783
Debt Service	18	-	-	-
Reserves	-	64,035	-	(64,035)
Assessments In	96,356	66,959	200,616	133,657
<b>Expenditure Total</b>	<b>\$ 8,186,985</b>	<b>\$ 9,814,002</b>	<b>\$ 10,398,343</b>	<b>\$ 584,341</b>

### 6150 - Rel & Pens Fire

#### Revenue

Intergovernmental Revenues	739,117	-	795,000	795,000
Miscellaneous Revenues	10,025,986	12,464,812	11,141,553	(1,323,259)
Cash Balance	-	-	14,156	14,156
<b>Revenue Total</b>	<b>\$ 10,765,103</b>	<b>\$ 12,464,812</b>	<b>\$ 11,950,709</b>	<b>\$ (514,103)</b>

#### Expenditure

Personnel Services	290,152	242,949	245,790	2,842
Fixed Costs	14,195	16,327	14,421	(1,906)
Maintenance & Operations	10,516,395	12,066,120	11,463,334	(602,786)
Debt Service	53	-	-	-
Reserves	-	65,599	-	(65,599)
Assessments In	102,381	73,817	227,163	153,346
<b>Expenditure Total</b>	<b>\$ 10,923,175</b>	<b>\$ 12,464,812</b>	<b>\$ 11,950,709</b>	<b>\$ (514,103)</b>

### 6430 - Health Care LabMgt

#### Revenue

Charges for Services	582,885	-	-	-
Miscellaneous Revenues	127,138,591	127,546,292	136,617,822	9,071,530
Cash Balance	-	5,187,034	10,093,071	4,906,037
<b>Revenue Total</b>	<b>\$ 127,721,476</b>	<b>\$ 132,733,326</b>	<b>\$ 146,710,893</b>	<b>\$ 13,977,567</b>

#### Expenditure

Assessments	-	-	-	-
Personnel Services	121,920,131	130,988,854	145,584,451	14,595,597
Maintenance & Operations	1,265,673	1,522,400	1,126,400	(396,000)
Assessments In	230,405	222,073	42	(222,031)
<b>Expenditure Total</b>	<b>\$ 123,416,209</b>	<b>\$ 132,733,326</b>	<b>\$ 146,710,893</b>	<b>\$ 13,977,567</b>

### 6440 - Group Life Trust

#### Revenue

Miscellaneous Revenues	1,506,174	1,522,984	1,592,204	69,220
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## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Cash Balance	-	8,911	-	(8,911)
<b>Revenue Total</b>	<b>\$ 1,506,174</b>	<b>\$ 1,531,895</b>	<b>\$ 1,592,204</b>	<b>\$ 60,309</b>
<b>Expenditure</b>				
Personnel Services	1,511,665	1,522,984	1,592,204	69,220
Maintenance & Operations	206	-	-	-
Assessments In	8,806	8,910	-	(8,910)
<b>Expenditure Total</b>	<b>\$ 1,520,677</b>	<b>\$ 1,531,894</b>	<b>\$ 1,592,204</b>	<b>\$ 60,310</b>
<b>6450 - Misc Payroll D&amp;M</b>				
<b>Revenue</b>				
Miscellaneous Revenues	7,880	-	-	-
<b>Revenue Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditure</b>				
Personnel Services	7,880	-	-	-
Maintenance & Operations	-	-	-	-
<b>Expenditure Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6460 - Dental Care LabMgt</b>				
<b>Revenue</b>				
Miscellaneous Revenues	10,186,064	11,546,245	10,755,630	(790,615)
Cash Balance	-	99,806	-	(99,806)
<b>Revenue Total</b>	<b>\$ 10,186,064</b>	<b>\$ 11,646,051</b>	<b>\$ 10,755,630</b>	<b>\$ (890,421)</b>
<b>Expenditure</b>				
Personnel Services	11,251,899	11,503,845	10,743,000	(760,845)
Maintenance & Operations	16,197	11,194	11,194	-
Reserves	-	105,816	1,436	(104,380)
Assessments In	29,193	25,196	-	(25,196)
<b>Expenditure Total</b>	<b>\$ 11,297,289</b>	<b>\$ 11,646,051</b>	<b>\$ 10,755,630</b>	<b>\$ (890,421)</b>
<b>6470 - Health Care Fire</b>				
<b>Revenue</b>				
Miscellaneous Revenues	5,113,164	7,060,636	7,182,864	122,228
Cash Balance	-	-	11,161	11,161
<b>Revenue Total</b>	<b>\$ 5,113,164</b>	<b>\$ 7,060,636</b>	<b>\$ 7,194,025</b>	<b>\$ 133,389</b>
<b>Expenditure</b>				
Personnel Services	5,061,915	7,028,000	7,071,000	43,000
Maintenance & Operations	276	-	-	-
Assessments In	25,228	32,636	123,025	90,389
<b>Expenditure Total</b>	<b>\$ 5,087,419</b>	<b>\$ 7,060,636</b>	<b>\$ 7,194,025</b>	<b>\$ 133,389</b>
<b>6480 - Health Care Police</b>				
<b>Revenue</b>				
Miscellaneous Revenues	4,309,883	6,568,833	7,359,617	790,784

## Revenues & Expenditures by Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Cash Balance	-	-	11,435	11,435
<b>Revenue Total</b>	<b>\$ 4,309,883</b>	<b>\$ 6,568,833</b>	<b>\$ 7,371,052</b>	<b>\$ 802,219</b>
<b>Expenditure</b>				
Personnel Services	4,505,484	6,538,000	7,245,000	707,000
Maintenance & Operations	214	-	-	-
Assessments In	25,572	30,833	126,052	95,219
<b>Expenditure Total</b>	<b>\$ 4,531,270</b>	<b>\$ 6,568,833</b>	<b>\$ 7,371,052</b>	<b>\$ 802,219</b>
<b>6795 - Public Fac Districts</b>				
<b>Revenue</b>				
Taxes	6,834,204	6,437,884	8,600,000	2,162,116
Miscellaneous Revenues	31,539	-	40,116	40,116
Cash Balance	-	200,000	623,332	423,332
<b>Revenue Total</b>	<b>\$ 6,865,743</b>	<b>\$ 6,637,884</b>	<b>\$ 9,263,448</b>	<b>\$ 2,625,564</b>
<b>Expenditure</b>				
Maintenance & Operations	5,272	5,000	5,000	-
Contributions & Transfers	6,357,610	6,632,884	9,223,332	2,590,448
Reserves	-	-	35,116	35,116
<b>Expenditure Total</b>	<b>\$ 6,362,882</b>	<b>\$ 6,637,884</b>	<b>\$ 9,263,448</b>	<b>\$ 2,625,564</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>0010 - General Fund</b>				
<b>Taxes</b>				
Property Tax				
4311000 - General Property Tax-Prior Period	2,621,422	2,458,213	2,384,533	(73,680)
4311100 - General Property Tax-Current Period	107,997,067	113,464,578	120,584,775	7,120,197
4311300 - Sales Tax Title Property	67,198	32,493	23,845	(8,648)
<b>Property Tax Total</b>	<b>\$ 110,685,688</b>	<b>\$ 115,955,284</b>	<b>\$ 122,993,153</b>	<b>\$ 7,037,869</b>
Sales Tax				
4313000 - City Sales/Use Tax	86,685,331	90,614,249	107,120,138	16,505,889
4313150 - Streamline Mitigation Sales Tax Revenue	195,961	167,641	21,358	(146,283)
4313200 - Sales Tax .1% Criminal Justice	6,605,143	6,949,816	8,098,282	1,148,466
4313210 - Local Revitalization Financing Sales	385,638	-	-	-
4313300 - Natural Gas Use Tax	1,644,795	1,156,846	1,753,490	596,644
<b>Sales Tax Total</b>	<b>\$ 95,516,869</b>	<b>\$ 98,888,552</b>	<b>\$ 116,993,269</b>	<b>\$ 18,104,717</b>
Business Tax				
4315500 - International Finance District	4,009	-	-	-
4315550 - Cable TV Franchise Fee	276,884	268,134	280,321	12,187
4315551 - Miscellaneous Franchise Fees	-	-	200,000	200,000
4315600 - Cellular Telephone & Pager Tax	6,766,423	5,924,301	5,456,929	(467,372)
4315650 - Telephone Tax	3,673,043	2,577,055	3,774,000	1,196,945
4315700 - Cable Television Tax	4,873,804	4,146,923	5,081,570	934,647
4315800 - Natural Gas Tax	5,400,653	4,978,251	5,996,511	1,018,260
4315850 - Private Solid Waste Tax	253,107	145,672	326,251	180,579
4315900 - Private Electricity Tax	-	-	-	-
4316000 - Business Tax Miscellaneous	892	1,165,878	-	(1,165,878)
4316100 - Manufacturing Tax	5,301,585	5,275,700	6,000,161	724,461
4316200 - Retailing Tax	16,718,000	17,746,235	20,730,666	2,984,431
4316300 - Service Tax	37,425,325	40,572,183	45,492,338	4,920,155
4316330 - Railroad Franchise Tax	206	-	-	-
4316400 - Wholesaling Tax	9,430,266	9,520,000	10,550,538	1,030,538
4316500 - B/O Tax Job Credit	(467,806)	(394,847)	(610,038)	(215,191)
4316510 - Multiple Activities Tax Credit	(1,477,318)	(1,430,549)	(1,457,219)	(26,670)
4316515 - Small Bus Phased Tax Credit 6A.30.066	(86,811)	(50,700)	(53,004)	(2,304)
4316520 - Retail Services	2,096,706	2,055,388	2,191,203	135,815
4316530 - Cabaret	1,198	-	-	-
4316540 - Buying & Selling of Wheat Oats Corn Barley	209,370	306,930	316,199	9,269
4316600 - Admission Tax	1,752,394	1,825,969	2,089,206	263,237
<b>Business Tax Total</b>	<b>\$ 92,151,929</b>	<b>\$ 94,632,523</b>	<b>\$ 106,365,631</b>	<b>\$ 11,733,108</b>
Utility Tax				
4315300 - Rail Excise Tax	-	-	-	-
4315350 - Click! Excise Tax	120,208	-	-	-
6313010 - GET Transfer In - Click	3,146,143	3,004,761	2,780,088	(224,673)
6313020 - GET Transfer In - Power	47,175,165	48,152,421	52,778,192	4,625,771
6313030 - GET Transfer In - Rail	3,751,014	3,998,592	4,057,500	58,908

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6313040 - GET Transfer In - Solid Waste	7,347,735	7,726,500	8,492,250	765,750
6313050 - GET Transfer In - Surface Water	3,841,607	4,224,000	4,583,250	359,250
6313060 - GET Transfer In - Wastewater	8,278,636	9,114,000	10,068,750	954,750
6313070 - GET Transfer In - Water	10,046,625	10,077,585	10,980,944	903,359
<b>Utility Tax Total</b>	<b>\$ 83,707,133</b>	<b>\$ 86,297,859</b>	<b>\$ 93,740,974</b>	<b>\$ 7,443,115</b>
Other Taxes				
4314000 - Interfund Tax Revenue	57,488	-	26,895	26,895
4318000 - Leasehold Excise Tax	3,263,361	2,954,868	3,173,639	218,772
4318500 - Bingo & Raffles	-	-	-	-
4318501 - Punchboard & Pulltabs	735,451	721,806	732,669	10,863
4318502 - Card Rooms	668	-	-	-
4318503 - Amusement Games	48,744	51,210	52,757	1,547
<b>Other Taxes Total</b>	<b>\$ 4,105,710</b>	<b>\$ 3,727,884</b>	<b>\$ 3,985,960</b>	<b>\$ 258,076</b>
<b>Taxes Total</b>	<b>\$ 386,167,328</b>	<b>\$ 399,502,102</b>	<b>\$ 444,078,986</b>	<b>\$ 44,576,884</b>
<b>Charges for Services</b>				
Interfund Charges for Services				
4348001 - Information Services	-	-	-	-
4348002 - Muni Art Program Services	22,214	-	-	-
4348050 - Interfund Charges for Services-GG	2,700,000	2,700,000	2,700,000	(0)
4349070 - Banking Svc Fees Revenue	430	-	-	-
4349160 - EMS Revenue	10	-	-	-
<b>Interfund Charges for Services Total</b>	<b>\$ 2,722,654</b>	<b>\$ 2,700,000</b>	<b>\$ 2,700,000</b>	<b>\$ (0)</b>
Processing Fees				
4341000 - Charge for Services-Misc	77,940	78,787	79,000	213
4341320 - Filing Fees-Misc	3,212	-	-	-
4341500 - Sale of Maps & Publications	233	-	-	-
4341860 - Certified Photostat Record Search	67,187	84,494	55,500	(28,994)
4341930 - Accounting & Finance Charges	188,422	-	-	-
4341980 - Environmental Processing	49,850	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	871,421	86	-	(86)
4345815 - Tax Exemption Program Fees	-	30,000	30,906	906
4345820 - Land Use Fees	-	-	85,000	85,000
<b>Processing Fees Total</b>	<b>\$ 1,258,265</b>	<b>\$ 193,367</b>	<b>\$ 250,406</b>	<b>\$ 57,039</b>
Public Facility Usage Fees				
4347110 - Library - Nonresident	24,509	25,130	28,020	2,890
4347122 - Other Fees & Charges - Culture & Recreation	22,200	4,000	2,060	(1,940)
4347190 - Other Revenue - Misc	4,440	3,200	-	(3,200)
4347500 - Other Intellectual Envir	-	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ 51,149</b>	<b>\$ 32,330</b>	<b>\$ 30,080</b>	<b>\$ (2,250)</b>
Public Safety Fees				
4342000 - Charges for Security of Persons/Property	218,444	221,795	203,091	(18,705)
4342100 - Law Enforcement Services	855,914	860,000	1,364,000	504,000
4342200 - Fire Dept Misc	18,071	18,000	508,725	490,725
4342210 - Fire Alarm Svc	15,240	-	-	-
4342215 - False Alarm Fines	821,920	842,284	758,056	(84,228)

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
4342250 - Fire Inspection Fees	948,169	1,157,000	2,116,730	959,730
4342260 - Ambulance/Emergency Aid Fees	640,905	670,000	610,196	(59,804)
4342261 - Emergency Medical Accts Rec Writedowns	(374,256)	(400,000)	(342,373)	57,627
4342262 - Emergency Medical A/R Uncollectibles	(41,755)	(50,000)	(49,500)	500
<b>Public Safety Fees Total</b>	<b>\$ 3,102,652</b>	<b>\$ 3,319,079</b>	<b>\$ 5,168,924</b>	<b>\$ 1,849,845</b>
Transportation Fees				
4343460 - Monthly Parking - Off-Street	0	-	-	-
<b>Transportation Fees Total</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
4343502 - Product Sales	7,391	34,642	9,260	(25,382)
4343503 - Other Service Fees	9,486	-	6,664	6,664
4343506 - Rent of Oper Prop Leasehold	2,340	2,340	2,000	(340)
4343750 - W/W Other Service Revenues	40	-	-	-
6418010 - Misc Non-Operating Sales - Non-Taxable	3,246	-	-	-
6421400 - Surplus Scrap Sales	7,336	-	8,000	8,000
<b>Other Charges for Services Total</b>	<b>\$ 29,838</b>	<b>\$ 36,982</b>	<b>\$ 25,924</b>	<b>\$ (11,058)</b>
<b>Charges for Services Total</b>	<b>\$ 7,164,558</b>	<b>\$ 6,281,758</b>	<b>\$ 8,175,335</b>	<b>\$ 1,893,577</b>
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4319000 - Penalties/Interest-Business Taxes	752,743	500,000	1,015,000	515,000
4343910 - Penalties and Interest on Assessments	10,079	-	-	-
4350009 - ADA Parking Infractions	-	-	-	-
4350010 - Parking Infractions	2,702	1,400	-	(1,400)
4350045 - Restitution Fines	12,539	16,000	-	(16,000)
4350060 - Non-Traffic Misdemeanors	113,296	88,017	79,000	(9,017)
4352000 - Boating Safety Fines - TMC4.05.020	595	-	-	-
4359700 - Library Book Fines & Penalties	291,974	285,566	250,584	(34,982)
<b>Civil Penalties Total</b>	<b>\$ 1,183,928</b>	<b>\$ 890,983</b>	<b>\$ 1,344,584</b>	<b>\$ 453,601</b>
Criminal Penalties				
4350030 - Other Infractions	25,336	32,118	18,000	(14,118)
4350040 - Driving Under the Influence	93,417	119,508	81,564	(37,944)
4350050 - Criminal Traffic Misdemeanors	271,245	323,260	252,143	(71,117)
4351830 - Mand Vehicle Insurance Admin Credit	5,261	8,952	4,364	(4,588)
4357000 - Court Costs Recoupment	11,028	18,481	9,010	(9,472)
<b>Criminal Penalties Total</b>	<b>\$ 406,288</b>	<b>\$ 502,319</b>	<b>\$ 365,081</b>	<b>\$ (137,238)</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 1,590,216</b>	<b>\$ 1,393,302</b>	<b>\$ 1,709,665</b>	<b>\$ 316,363</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4333001 - Ind Fed Dept of Homeland Sec 97.036	122,999	-	-	-
4333200 - Ind Federal Emergency Mgmt Agency	3,211	-	-	-
<b>Federal Grants Total</b>	<b>\$ 126,210</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Grants from Local Units</b>				
4337100 - Interlocal Grants - Puyallup Tribe	2,106,707	-	-	-
4337104 - Interlocal Grants - Grtr Tac Comm Found	5,000	-	-	-
4337110 - Interlocal Grants - Others	-	-	515,100	515,100
<b>Grants from Local Units Total</b>	<b>\$ 2,111,707</b>	<b>\$ -</b>	<b>\$ 515,100</b>	<b>\$ 515,100</b>
<b>State Grants</b>				
4334101 - Direct WA Other Judicial Agencies	111,036	100,000	-	(100,000)
4334210 - Direct WA State Patrol	-	-	-	-
4334270 - Direct WA Dept of Transportation	244,114	-	-	-
<b>State Grants Total</b>	<b>\$ 355,150</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ (100,000)</b>
<b>State Shared Revenue</b>				
4335100 - Criminal Justice-Assistance	61,005	38,079	64,728	26,649
4335101 - Criminal Justice-High Crime	3,327,635	2,934,647	2,692,598	(242,049)
4335102 - Criminal Justice-Low Population	110,541	109,849	132,918	23,070
4335103 - Criminal Justice-Violent Crime	407,108	398,012	454,495	56,483
4335400 - Liquor Excise Tax	1,583,546	1,238,357	1,839,792	601,435
4335401 - Liquor Board Profits	3,441,662	3,450,433	3,552,000	101,567
4336064 - Marijuana Tax	695,188	895,768	608,682	(287,086)
<b>State Shared Revenue Total</b>	<b>\$ 9,626,685</b>	<b>\$ 9,065,145</b>	<b>\$ 9,345,214</b>	<b>\$ 280,069</b>
<b>Intragovernmental Revenue</b>				
4338002 - IntrLclNonGrtsVcs	152,414	2,039,500	1,709,632	(329,868)
4338100 - Law Enforcement Services	7,874	-	-	-
4338110 - Fire Protection Services	8,126,725	8,384,291	9,316,310	932,019
4338170 - Library Services	695	474	300	(174)
4339000 - Advanced Payment - Unearned Revenue	22,592	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 8,310,299</b>	<b>\$ 10,424,265</b>	<b>\$ 11,026,242</b>	<b>\$ 601,977</b>
<b>Payments in Lieu of Taxes</b>				
4336000 - Payments in Lieu of Taxes	28,770	28,770	28,770	-
<b>Payments in Lieu of Taxes Total</b>	<b>\$ 28,770</b>	<b>\$ 28,770</b>	<b>\$ 28,770</b>	<b>-</b>
<b>Public Safety Fees</b>				
4332290 - Ind WA Health Care Authority - GEMT	-	-	728,000	728,000
4332291 - Ind WA Health Care Authority GEMT WrDown	-	-	(364,000)	(364,000)
<b>Public Safety Fees Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 364,000</b>	<b>\$ 364,000</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 20,558,821</b>	<b>\$ 19,618,179</b>	<b>\$ 21,279,325</b>	<b>\$ 1,661,146</b>
<b>Licenses &amp; Permits</b>				
<b>Business Licenses &amp; Permits</b>				
4321000 - Business Licenses & Permits-Misc	520,900	302,262	631,696	329,434
4321010 - Fire Prevention Bureau Permits	285,441	315,000	627,700	312,700
4321050 - Emergency Alarm Installation	3,580	-	-	-
4321100 - Annual Business License Fee	5,331,176	8,728,844	8,992,455	263,611
4321150 - Home Occupation License	124,206	71,778	73,946	2,168
4321200 - Alarm System Operator License	23,000	23,760	24,478	718
4321250 - Alarm Monitor	1,245,820	1,058,816	1,363,490	304,674
4321300 - Dance Hall/Cabarets	21,081	14,000	14,423	423

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
4321350 - Multiple Vendor/Promotor Fee	53,021	61,730	63,594	1,864
4321400 - Garage License	108,625	82,414	84,903	2,489
4321950 - Interest/Penalty on Business Licenses	821,782	760,000	976,142	216,142
<b>Business Licenses &amp; Permits Total</b>	<b>\$ 8,538,633</b>	<b>\$ 11,418,604</b>	<b>\$ 12,852,827</b>	<b>\$ 1,434,223</b>
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	667,767	440,400	1,107,000	666,600
4322400 - Animal Licenses	531,677	768,148	636,000	(132,148)
4322410 - Intergovernmental Animal Licenses	12,255	13,648	4,218	(9,430)
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ 1,211,699</b>	<b>\$ 1,222,196</b>	<b>\$ 1,747,218</b>	<b>\$ 525,022</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ 9,750,332</b>	<b>\$ 12,640,800</b>	<b>\$ 14,600,045</b>	<b>\$ 1,959,245</b>
<b>Miscellaneous Revenues</b>				
Contributions				
4342920 - Employee Contribution	-	-	-	-
6300000 - Contributions and Donations	263,007	-	-	-
6300005 - Contributions and Donations - SD	2,000	-	-	-
6332000 - BABs Interest Federal Subsidy	1,471,232	1,379,383	1,295,280	(84,103)
<b>Contributions Total</b>	<b>\$ 1,736,239</b>	<b>\$ 1,379,383</b>	<b>\$ 1,295,280</b>	<b>\$ (84,103)</b>
Interest				
6011000 - Investments-Misc. Revenue	139,386	111,220	116,853	5,633
6011100 - Interest Earnings-Interfund Loans	135,891	148,484	-	(148,484)
6011200 - Interest Income-Municipal	215,566	-	207,953	207,953
6011300 - Pooled Investments Revenue	1,550,046	1,513,568	1,590,232	76,664
6011301 - Amortization of Premium/Discount	(281,581)	(331,541)	(348,334)	(16,793)
6012000 - Other Interest Earnings	207,202	-	207,953	207,953
6420000 - Capital Gains & Losses on Investments	(14,727)	-	-	-
<b>Interest Total</b>	<b>\$ 1,951,782</b>	<b>\$ 1,441,731</b>	<b>\$ 1,774,659</b>	<b>\$ 332,928</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	955,338	700,000	-	(700,000)
6311100 - Transfer from EMS Levy	314,500	314,400	-	(314,400)
<b>Transfers From Other Funds Total</b>	<b>\$ 1,269,838</b>	<b>\$ 1,014,400</b>	<b>\$ -</b>	<b>\$ (1,014,400)</b>
Other Miscellaneous Revenues				
4345241 - Admin Overhead Fees Revenue	4,629	-	-	-
4345300 - Misc Work Order Revenue	9,540	-	-	-
4345305 - Mechanical Shop Repairs	9	-	-	-
4345315 - Insurance 3rd Party Settlement	430	-	-	-
4345455 - Compensation for Loss of Capital Asset	34,675	36,236	34,326	(1,910)
4360000 - Other Miscellaneous Revenue	9,249	5,457	493,934	488,477
4369800 - Cashier Over & Short	10,866	4,646	3,000	(1,646)
6221005 - Rental of City Property/Other Leasehold	50	-	24,000	24,000
6221015 - Rental of City Property/Non Leasehold	-	-	188,324	188,324
6221100 - Monthly Parking Rentals	30,498	29,808	31,240	1,432

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6310100 - Reimbursements Non-Revenue Receipts	48,568	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	6,750	-	150,000	150,000
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 155,264</b>	<b>\$ 76,147</b>	<b>\$ 924,824</b>	<b>\$ 848,677</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 5,113,123</b>	<b>\$ 3,911,661</b>	<b>\$ 3,994,763</b>	<b>\$ 83,102</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	17,860,785	20,784,423	2,923,638
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 17,860,785</b>	<b>\$ 20,784,423</b>	<b>\$ 2,923,638</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 17,860,785</b>	<b>\$ 20,784,423</b>	<b>\$ 2,923,638</b>
<b>0010 - General Fund Total</b>	<b>\$ 430,344,377</b>	<b>\$ 461,208,587</b>	<b>\$ 514,622,542</b>	<b>\$ 53,413,955</b>
<b>1020 - Courts Special Revenue</b>				
<b>Fines &amp; Forfeits</b>				
Criminal Penalties				
4350065 - Domestic Violence Penalty Assessment	7,731	8,000	8,000	-
<b>Criminal Penalties Total</b>	<b>\$ 7,731</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ -</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 7,731</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				
State Grants				
4334101 - Direct WA Other Judicial Agencies	140,935	142,604	140,000	(2,604)
<b>State Grants Total</b>	<b>\$ 140,935</b>	<b>\$ 142,604</b>	<b>\$ 140,000</b>	<b>\$ (2,604)</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 140,935</b>	<b>\$ 142,604</b>	<b>\$ 140,000</b>	<b>\$ (2,604)</b>
<b>Miscellaneous Revenues</b>				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	161	-	-	-
6311010 - Transfer from General Fund	26,252	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 26,414</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 26,414</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	8,712	8,330	(382)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 8,712</b>	<b>\$ 8,330</b>	<b>\$ (382)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 8,712</b>	<b>\$ 8,330</b>	<b>\$ (382)</b>
<b>1020 - Courts Special Revenue Total</b>	<b>\$ 175,080</b>	<b>\$ 159,316</b>	<b>\$ 156,330</b>	<b>\$ (2,986)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1030 - Contingency Fund</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	17,558	-	-	-
6011301 - Amortization of Premium/Discount	(3,406)	-	-	-
6420000 - Capital Gains & Losses on Investments	(7)	-	-	-
<b>Interest Total</b>	<b>\$ 14,145</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311010 - Transfer from General Fund	-	500,000	550,000	50,000
<b>Transfers From Other Funds Total</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 14,145</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>
<b>1030 - Contingency Fund Total</b>	<b>\$ 14,145</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>
<b>1050 - Transportation Revs</b>				
<b>Intergovernmental Revenues</b>				
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	-	8,270,000	8,400,600	130,600
4335420 - Multimodal Motor Vehicle Fuel Tax	-	514,500	515,200	700
4335425 - State Multimodal Transportation Account	-	455,500	584,800	129,300
<b>State Shared Revenue Total</b>	<b>\$ -</b>	<b>\$ 9,240,000</b>	<b>\$ 9,500,600</b>	<b>\$ 260,600</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ -</b>	<b>\$ 9,240,000</b>	<b>\$ 9,500,600</b>	<b>\$ 260,600</b>
<b>Licenses &amp; Permits</b>				
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	-	300,000	250,000	(50,000)
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 250,000</b>	<b>\$ (50,000)</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 250,000</b>	<b>\$ (50,000)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	114,711	114,711
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,711</b>	<b>\$ 114,711</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,711</b>	<b>\$ 114,711</b>
<b>1050 - Transportation Revs Total</b>	<b>\$ -</b>	<b>\$ 9,540,000</b>	<b>\$ 9,865,311</b>	<b>\$ 325,311</b>
<b>1060 - Transportation Captl</b>				
<b>Charges for Services</b>				
Processing Fees				
4341000 - Charge for Services-Misc	224,438	-	-	-
4341100 - PW Damage Repair/Replace Maintenance	27,125	-	-	-
4345811 - Fee in Lieu of/Mitigation	-	-	200,000	200,000
<b>Processing Fees Total</b>	<b>\$ 251,564</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Charges for Services				
4343780 - External Overhead	205,774	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 205,774</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 457,338</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4343910 - Penalties and Interest on Assessments	18,393	-	-	-
<b>Civil Penalties Total</b>	<b>\$ 18,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 18,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4331220 - Direct Fed Commerce 11.805	-	-	-	-
4333240 - Ind Fed Dept of Transportation 20.205	16,625,680	11,340,029	4,137,531	(7,202,498)
4333270 - Ind Fed Dept of Hlth Human 93.575	-	2,500,000	-	(2,500,000)
<b>Federal Grants Total</b>	<b>\$ 16,625,680</b>	<b>\$ 13,840,029</b>	<b>\$ 4,137,531</b>	<b>\$ (9,702,498)</b>
Grants from Local Units				
4337100 - Interlocal Grants - Puyallup Tribe	-	-	-	-
4337102 - Interlocal Grant - Port of Tacoma	-	-	-	-
<b>Grants from Local Units Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
4332270 - Ind WA Dept of Transportation	930,142	-	-	-
4334280 - Direct WA Transportation Improve Brd	10,289,379	-	-	-
4334360 - Direct WA Dept of Commerce	1,130,857	-	-	-
<b>State Grants Total</b>	<b>\$ 12,350,378</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	5,064,248	-	-	-
4335425 - State Multimodal Transportation Account	207,000	-	-	-
<b>State Shared Revenue Total</b>	<b>\$ 5,271,249</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Intragovernmental Revenue				
4338002 - IntrLclNonGrtSvcs	1,436,412	-	-	-
4339000 - Advanced Payment - Unearned Revenue	(129,237)	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 1,307,175</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 35,554,482</b>	<b>\$ 13,840,029</b>	<b>\$ 4,137,531</b>	<b>\$ (9,702,498)</b>
<b>Licenses &amp; Permits</b>				
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	304,120	-	-	-
4322310 - Site Development Fees	5,993	-	-	-
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ 310,113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ 310,113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	3,000	-	-	-
6371505 - Contrib in Aid of Constr - Other Cash - SD	22,311	-	-	-
<b>Contributions Total</b>	<b>\$ 25,311</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	94,143	-	-	-
6011301 - Amortization of Premium/Discount	(19,121)	-	-	-
6420000 - Capital Gains & Losses on Investments	(1,332)	-	-	-
<b>Interest Total</b>	<b>\$ 73,691</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,387,239	-	-	-
6311010 - Transfer from General Fund	1,591,357	175,725	-	(175,725)
6311061 - Capital Contribution from General Fund	-	-	250,000	250,000
6311064 - Transfer from REET	3,573,321	-	-	-
6311065 - Transfer from CIP	115,000	-	-	-
6311067 - Transfer from Motor Vehicle Fuel Tax	-	-	114,710	114,710
6311101 - Transfer from REET 1	-	-	75,000	75,000
6311102 - Transfer from REET 2	-	2,570,000	6,935,000	4,365,000
6311105 - Transfer from Transp Capital Fund	2,825	-	-	-
6311108 - Transfer from Street Initiative Fund 1085	801,000	3,799,932	2,425,000	(1,374,932)
6311110 - Transfer From Paths & Trails Fund	13,584	-	-	-
6311137 - Transfer from TBD1 Vehicle Fee	320,000	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 7,804,327</b>	<b>\$ 6,545,657</b>	<b>\$ 9,799,710</b>	<b>\$ 3,254,053</b>
Other Miscellaneous Revenues				
4345200 - Reimbur Serv Wk in Prog	516,965	-	-	-
4345221 - Non-Grt Reimb-Port of Tacoma	971,000	-	-	-
4345222 - Non-Grt Reimb-Pierce Transit	-	-	5,000	5,000
4345223 - Non-Grt Reimb-Pierce County	1,110	-	-	-
4345300 - Misc Work Order Revenue	2,020,756	-	-	-
4368110 - LID Collections - Principal	-	-	-	-
6221015 - Rental of City Property/Non Leasehold	176	-	-	-
6398645 - LID Installment Notes	186,433	56,750	-	(56,750)
6413000 - Performance Bond Revenue	20,000	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 3,716,441</b>	<b>\$ 56,750</b>	<b>\$ 5,000</b>	<b>\$ (51,750)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 11,619,770</b>	<b>\$ 6,602,407</b>	<b>\$ 9,804,710</b>	<b>\$ 3,202,303</b>
<b>1060 - Transportation Captl Total</b>	<b>\$ 47,960,097</b>	<b>\$ 20,442,436</b>	<b>\$ 14,142,241</b>	<b>\$ (6,300,195)</b>
<b>1065 - PW Street Fund</b>				
<b>Taxes</b>				
Business Tax				
4315700 - Cable Television Tax	-	1,374,888	1,629,421	254,533
4315850 - Private Solid Waste Tax	-	74,105	90,698	16,593
<b>Business Tax Total</b>	<b>\$ -</b>	<b>\$ 1,448,993</b>	<b>\$ 1,720,119</b>	<b>\$ 271,126</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Utility Tax</b>				
6313010 - GET Transfer In - Click	-	1,001,587	648,687	(352,900)
6313030 - GET Transfer In - Rail	-	1,332,864	1,352,500	19,636
6313040 - GET Transfer In - Solid Waste	-	2,575,500	2,830,750	255,250
6313050 - GET Transfer In - Surface Water	-	1,408,000	1,527,750	119,750
6313060 - GET Transfer In - Wastewater	-	3,038,000	3,356,250	318,250
6313070 - GET Transfer In - Water	-	3,359,195	3,660,315	301,120
<b>Utility Tax Total</b>	<b>\$ -</b>	<b>\$ 12,715,146</b>	<b>\$ 13,376,252</b>	<b>\$ 661,106</b>
<b>Taxes Total</b>	<b>\$ -</b>	<b>\$ 14,164,139</b>	<b>\$ 15,096,371</b>	<b>\$ 932,232</b>
<b>Charges for Services</b>				
Interfund Charges for Services				
4348050 - Interfund Charges for Services-GG	753,820	750,000	870,000	120,000
<b>Interfund Charges for Services Total</b>	<b>\$ 753,820</b>	<b>\$ 750,000</b>	<b>\$ 870,000</b>	<b>\$ 120,000</b>
Processing Fees				
4341000 - Charge for Services-Misc	28,031	-	-	-
4341100 - PW Damage Repair/Replace Maintenance	272,243	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	939	-	-	-
<b>Processing Fees Total</b>	<b>\$ 301,213</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transportation Fees				
4344221 - Streets & Grounds Maint External Service	22,230	-	-	-
<b>Transportation Fees Total</b>	<b>\$ 22,230</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
4343502 - Product Sales	6,168	-	-	-
4343780 - External Overhead	32,523	-	-	-
6421400 - Surplus Scrap Sales	16,278	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 54,969</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 1,132,232</b>	<b>\$ 750,000</b>	<b>\$ 870,000</b>	<b>\$ 120,000</b>
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4350045 - Restitution Fines	164	-	-	-
<b>Civil Penalties Total</b>	<b>\$ 164</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 164</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4333001 - Ind Fed Dept of Homeland Sec 97.036	3,615	-	-	-
4333200 - Ind Federal Emergency Mgmt Agency	-	-	-	-
4333240 - Ind Fed Dept of Transportation 20.205	-	-	15,000	15,000
<b>Federal Grants Total</b>	<b>\$ 3,615</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
State Grants				
4334100 - Direct WA Military Department	602	-	-	-
4334270 - Direct WA Dept of Transportation	-	-	216,093	216,093
<b>State Grants Total</b>	<b>\$ 602</b>	<b>\$ -</b>	<b>\$ 216,093</b>	<b>\$ 216,093</b>
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	3,509,009	-	-	-
<b>State Shared Revenue Total</b>	<b>\$ 3,509,009</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Intragovernmental Revenue				
4338002 - IntrlclNonGrtsvcs	-	-	-	-
4338120 - Road Maintenance Services	28,051	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 28,051</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 3,541,277</b>	<b>\$ -</b>	<b>\$ 231,093</b>	<b>\$ 231,093</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	16,089	-	-	-
6011301 - Amortization of Premium/Discount	(1,435)	-	-	-
6420000 - Capital Gains & Losses on Investments	(108)	-	-	-
<b>Interest Total</b>	<b>\$ 14,546</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	229,568	-	-	-
6311010 - Transfer from General Fund	13,704,978	15,229,027	21,425,005	6,195,978
6311067 - Transfer from Motor Vehicle Fuel Tax	-	7,397,300	7,590,360	193,060
6311068 - Transfer from Multimodal Transportation	-	730,000	1,000,000	270,000
6311069 - Transfer from Heavy Haul	-	-	213,907	213,907
6311105 - Transfer from Transp Capital Fund	-	-	-	-
6311108 - Transfer from Street Initiative Fund 1085	-	-	125,000	125,000
6311137 - Transfer from TBD1 Vehicle Fee	4,972,895	5,368,000	6,051,000	683,000
6311138 - Transfer from 2% GET to Street Ops	13,085,638	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 31,993,079</b>	<b>\$ 28,724,327</b>	<b>\$ 36,405,272</b>	<b>\$ 7,680,945</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	36,615	-	-	-
4360000 - Other Miscellaneous Revenue	14,025	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	15,100	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 65,740</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 32,073,366</b>	<b>\$ 28,724,327</b>	<b>\$ 36,405,272</b>	<b>\$ 7,680,945</b>
<b>1065 - PW Street Fund Total</b>	<b>\$ 36,747,038</b>	<b>\$ 43,638,466</b>	<b>\$ 52,602,736</b>	<b>\$ 8,964,270</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1070 - Transportation Benefit District</b>				
<b>Taxes</b>				
Sales Tax				
4313270 - Sales Tax .1% Streets	3,977,005	10,477,790	10,870,498	392,708
<b>Sales Tax Total</b>	<b>\$ 3,977,005</b>	<b>\$ 10,477,790</b>	<b>\$ 10,870,498</b>	<b>\$ 392,708</b>
Other Taxes				
4317600 - Trans Benefit District Vehicle Fees	5,671,098	5,368,000	5,796,000	428,000
<b>Other Taxes Total</b>	<b>\$ 5,671,098</b>	<b>\$ 5,368,000</b>	<b>\$ 5,796,000</b>	<b>\$ 428,000</b>
<b>Taxes Total</b>	<b>\$ 9,648,103</b>	<b>\$ 15,845,790</b>	<b>\$ 16,666,498</b>	<b>\$ 820,708</b>
<b>Intergovernmental Revenues</b>				
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	-	-	-	-
<b>State Shared Revenue Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	5,988	-	-	-
6011301 - Amortization of Premium/Discount	(1,055)	-	-	-
6420000 - Capital Gains & Losses on Investments	(62)	-	-	-
<b>Interest Total</b>	<b>\$ 4,871</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 4,871</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	1,255,000	1,255,000
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,255,000</b>	<b>\$ 1,255,000</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,255,000</b>	<b>\$ 1,255,000</b>
<b>1070 - Transportation Benefit District Total</b>	<b>\$ 9,652,974</b>	<b>\$ 15,845,790</b>	<b>\$ 17,921,498</b>	<b>\$ 2,075,708</b>

### 1080 - 2% GET (St Op & Mnt)

<b>Taxes</b>				
Business Tax				
4315700 - Cable Television Tax	1,624,601	-	-	-
4315850 - Private Solid Waste Tax	84,369	-	-	-
<b>Business Tax Total</b>	<b>\$ 1,708,970</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Utility Tax				
4315300 - Rail Excise Tax	-	-	-	-
6313010 - GET Transfer In - Click	802,102	-	-	-
6313030 - GET Transfer In - Rail	1,250,338	-	-	-
6313040 - GET Transfer In - Solid Waste	2,449,245	-	-	-
6313050 - GET Transfer In - Surface Water	1,284,936	-	-	-

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6313060 - GET Transfer In - Wastewater	2,764,545	-	-	-
6313070 - GET Transfer In - Water	3,484,576	-	-	-
<b>Utility Tax Total</b>	<b>\$ 12,035,743</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes Total</b>	<b>\$ 13,744,713</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	4,380	-	-	-
6011301 - Amortization of Premium/Discount	(720)	-	-	-
6420000 - Capital Gains & Losses on Investments	9	-	-	-
<b>Interest Total</b>	<b>\$ 3,668</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 3,668</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1080 - 2% GET (St Op &amp; Mnt) Total</b>	<b>\$ 13,748,381</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1085 - 2015 Voted Streets Initiative Fund</b>				
<b>Taxes</b>				
Property Tax				
4311000 - General Property Tax-Prior Period	22,827	-	-	-
4311100 - General Property Tax-Current Period	3,702,866	7,696,605	8,106,103	409,498
<b>Property Tax Total</b>	<b>\$ 3,725,693</b>	<b>\$ 7,696,605</b>	<b>\$ 8,106,103</b>	<b>\$ 409,498</b>
Sales Tax				
4313300 - Natural Gas Use Tax	107,083	385,404	386,494	1,090
<b>Sales Tax Total</b>	<b>\$ 107,083</b>	<b>\$ 385,404</b>	<b>\$ 386,494</b>	<b>\$ 1,090</b>
Business Tax				
4315600 - Cellular Telephone & Pager Tax	815,239	1,454,032	1,288,335	(165,697)
4315650 - Telephone Tax	437,476	651,653	620,246	(31,407)
4315800 - Natural Gas Tax	379,991	1,244,563	1,249,273	4,710
<b>Business Tax Total</b>	<b>\$ 1,632,706</b>	<b>\$ 3,350,248</b>	<b>\$ 3,157,854</b>	<b>\$ (192,394)</b>
Utility Tax				
6313010 - GET Transfer In - Click	103,402	-	222,408	222,408
6313020 - GET Transfer In - Power	4,715,109	12,038,106	13,194,548	1,156,442
<b>Utility Tax Total</b>	<b>\$ 4,818,511</b>	<b>\$ 12,038,106</b>	<b>\$ 13,416,956</b>	<b>\$ 1,378,850</b>
<b>Taxes Total</b>	<b>\$ 10,283,993</b>	<b>\$ 23,470,363</b>	<b>\$ 25,067,407</b>	<b>\$ 1,597,044</b>
<b>Charges for Services</b>				
Processing Fees				
4341000 - Charge for Services-Misc	9,156	-	-	-
<b>Processing Fees Total</b>	<b>\$ 9,156</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 9,156</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	20,051	-	-	-
6011301 - Amortization of Premium/Discount	(2,351)	-	-	-
6420000 - Capital Gains & Losses on Investments	(625)	-	-	-
<b>Interest Total</b>	<b>\$ 17,075</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6310010 - Transf-In Bond Funds-Capital Related	1,116,886	-	-	-
6311010 - Transfer from General Fund	1,883,114	2,350,000	6,000,000	3,650,000
6311102 - Transfer from REET 2	-	3,650,000	-	(3,650,000)
6311135 - Transfer from Right of Way Fund	190,000	-	-	-
6311139 - Transfer from TBD2 Sales Tax	2,380,000	10,477,790	11,870,498	1,392,708
<b>Transfers From Other Funds Total</b>	<b>\$ 5,570,000</b>	<b>\$ 16,477,790</b>	<b>\$ 17,870,498</b>	<b>\$ 1,392,708</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 5,587,075</b>	<b>\$ 16,477,790</b>	<b>\$ 17,870,498</b>	<b>\$ 1,392,708</b>
<b>1085 - 2015 Voted Streets Initiative Fund Total</b>	<b>\$ 15,880,224</b>	<b>\$ 39,948,153</b>	<b>\$ 42,937,904</b>	<b>\$ 2,989,751</b>
<b>1090 - TFD Special Revenue</b>				
<b>Charges for Services</b>				
Interfund Charges for Services				
4349160 - EMS Revenue	20	-	-	-
<b>Interfund Charges for Services Total</b>	<b>\$ 20</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
6421400 - Surplus Scrap Sales	22,941	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 22,941</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 22,961</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4331001 - Dir Fed Homeland Security 97.044	421,935	-	-	-
4331002 - Dir Fed Homeland Security 97.083	2,644,943	128,790	1,252,065	1,123,275
4331003 - Dir Fed Homeland Security 97.056	826,583	-	725,243	725,243
4333002 - Ind Fed Dept of Homeland Sec 97.025	99,468	-	-	-
4333003 - Ind Fed Dept of Homeland Sec 97.042	219,909	152,534	234,000	81,466
4333004 - Ind Fed Dept of Homeland Sec 97.056	29,319	-	-	-
4333005 - Ind Fed Dept of Homeland Sec 97.067	28,588	-	-	-
4333200 - Ind Federal Emergency Mgmt Agency	-	-	-	-
4333272 - Ind Fed Dept of Hlth Human 93.107	4,910	-	-	-
<b>Federal Grants Total</b>	<b>\$ 4,275,654</b>	<b>\$ 281,324</b>	<b>\$ 2,211,308</b>	<b>\$ 1,929,984</b>
Grants from Local Units				
4337110 - Interlocal Grants - Others	-	-	560,000	560,000
<b>Grants from Local Units Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 560,000</b>	<b>\$ 560,000</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>State Grants</b>				
4332100 - Ind WA Military Department	20,000	-	10,000	10,000
4332250 - Ind WA Dept of Ecology	36,000	-	-	-
4334100 - Direct WA Military Department	-	-	-	-
4334201 - Direct WA Dept of Health	2,631	-	2,400	2,400
<b>State Grants Total</b>	<b>\$ 58,631</b>	<b>\$ -</b>	<b>\$ 12,400</b>	<b>\$ 12,400</b>
<b>Intragovernmental Revenue</b>				
4330100 - Intergovernmental Grants Revenue	-	-	-	-
4338002 - IntrLclNonGrtsVcs	359,473	-	-	-
4338110 - Fire Protection Services	1,501,880	628,800	628,800	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 1,861,353</b>	<b>\$ 628,800</b>	<b>\$ 628,800</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 6,195,638</b>	<b>\$ 910,124</b>	<b>\$ 3,412,508</b>	<b>\$ 2,502,384</b>
<b>Miscellaneous Revenues</b>				
<b>Contributions</b>				
6300000 - Contributions and Donations	507	-	-	-
<b>Contributions Total</b>	<b>\$ 507</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Interest</b>				
6011300 - Pooled Investments Revenue	42,914	28,900	34,000	5,100
6011301 - Amortization of Premium/Discount	(8,079)	-	-	-
6420000 - Capital Gains & Losses on Investments	(266)	-	-	-
<b>Interest Total</b>	<b>\$ 34,570</b>	<b>\$ 28,900</b>	<b>\$ 34,000</b>	<b>\$ 5,100</b>
<b>Transfers From Other Funds</b>				
6310010 - Transf-In Bond Funds-Capital Related	920,165	-	-	-
6311000 - Transfer from Other Active Fund	317	-	-	-
6311010 - Transfer from General Fund	4,891	-	1,566,011	1,566,011
<b>Transfers From Other Funds Total</b>	<b>\$ 925,373</b>	<b>\$ -</b>	<b>\$ 1,566,011</b>	<b>\$ 1,566,011</b>
<b>Other Miscellaneous Revenues</b>				
6411030 - Proceeds from the Sale of Capital Assets	2,500	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 2,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 962,950</b>	<b>\$ 28,900</b>	<b>\$ 1,600,011</b>	<b>\$ 1,571,111</b>
<b>Cash Balance</b>				
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	912,768	249,506	(663,262)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 912,768</b>	<b>\$ 249,506</b>	<b>\$ (663,262)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 912,768</b>	<b>\$ 249,506</b>	<b>\$ (663,262)</b>
<b>1090 - TFD Special Revenue Total</b>	<b>\$ 7,181,549</b>	<b>\$ 1,851,792</b>	<b>\$ 5,262,025</b>	<b>\$ 3,410,233</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1100 - PW Property Mgmt</b>				
<b>Taxes</b>				
Business Tax				
4315551 - Miscellaneous Franchise Fees	328,516	200,000	-	(200,000)
<b>Business Tax Total</b>	<b>\$ 328,516</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ (200,000)</b>
<b>Taxes Total</b>	<b>\$ 328,516</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ (200,000)</b>
<b>Licenses &amp; Permits</b>				
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	988,675	410,000	200,000	(210,000)
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ 988,675</b>	<b>\$ 410,000</b>	<b>\$ 200,000</b>	<b>\$ (210,000)</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ 988,675</b>	<b>\$ 410,000</b>	<b>\$ 200,000</b>	<b>\$ (210,000)</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	59,562	58,000	24,000	(34,000)
6011301 - Amortization of Premium/Discount	(10,628)	-	-	-
6420000 - Capital Gains & Losses on Investments	(451)	400	-	(400)
<b>Interest Total</b>	<b>\$ 48,484</b>	<b>\$ 58,400</b>	<b>\$ 24,000</b>	<b>\$ (34,400)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	10,000	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345450 - Sale of Capital Assets	442,633	-	-	-
4360000 - Other Miscellaneous Revenue	-	2,000	-	(2,000)
6221005 - Rental of City Property/Other Leasehold	22,160	24,200	-	(24,200)
6221015 - Rental of City Property/Non Leasehold	187,898	188,324	-	(188,324)
6310100 - Reimbursements Non-Revenue Receipts	4,287	3,000	-	(3,000)
6411030 - Proceeds from the Sale of Capital Assets	143,625	500,000	-	(500,000)
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 800,603</b>	<b>\$ 717,524</b>	<b>\$ -</b>	<b>\$ (717,524)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 859,086</b>	<b>\$ 775,924</b>	<b>\$ 24,000</b>	<b>\$ (751,924)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	42,332	146,075	103,743
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 42,332</b>	<b>\$ 146,075</b>	<b>\$ 103,743</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 42,332</b>	<b>\$ 146,075</b>	<b>\$ 103,743</b>
<b>1100 - PW Property Mgmt Total</b>	<b>\$ 2,176,278</b>	<b>\$ 1,428,256</b>	<b>\$ 370,075</b>	<b>\$ (1,058,181)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1110 - LI Guaranty</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011000 - Investments-Misc. Revenue	217,107	-	-	-
6011100 - Interest Earnings-Interfund Loans	99,379	-	-	-
6011301 - Amortization of Premium/Discount	(287,460)	-	-	-
<b>Interest Total</b>	<b>\$ 29,026</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	138,309	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 138,309</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 167,335</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	58,203	28,952	(29,251)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 58,203</b>	<b>\$ 28,952</b>	<b>\$ (29,251)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 58,203</b>	<b>\$ 28,952</b>	<b>\$ (29,251)</b>
<b>1110 - LI Guaranty Total</b>	<b>\$ 167,335</b>	<b>\$ 58,203</b>	<b>\$ 28,952</b>	<b>\$ (29,251)</b>
<b>1140 - PWE Paths &amp; Trails</b>				
<b>Intergovernmental Revenues</b>				
Federal Grants				
4333240 - Ind Fed Dept of Transportation 20.205	3,740,053	2,042,600	-	(2,042,600)
<b>Federal Grants Total</b>	<b>\$ 3,740,053</b>	<b>\$ 2,042,600</b>	<b>\$ -</b>	<b>\$ (2,042,600)</b>
Grants from Local Units				
4337106 - Interlocal Grant - Metro Parks	-	-	-	-
<b>Grants from Local Units Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
4334250 - Direct WA Dept of Ecology	-	-	-	-
<b>State Grants Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Shared Revenue				
4335410 - Motor Vehicle Fuel Tax City Street	32,720	-	-	-
<b>State Shared Revenue Total</b>	<b>\$ 32,720</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Intragovernmental Revenue				
4338002 - IntrLclNonGrtSvcs	-	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 3,772,773</b>	<b>\$ 2,042,600</b>	<b>\$ -</b>	<b>\$ (2,042,600)</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6371500 - Contrib in Aid of Constr - Other Cash	-	-	-	-
<b>Contributions Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Interest				
6011300 - Pooled Investments Revenue	4,227	-	-	-
6011301 - Amortization of Premium/Discount	(675)	-	-	-
6420000 - Capital Gains & Losses on Investments	(52)	-	-	-
<b>Interest Total</b>	<b>\$ 3,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	100,695	-	-	-
6311064 - Transfer from REET	1,804,237	-	-	-
6311101 - Transfer from REET 1	-	1,249,000	-	(1,249,000)
6311105 - Transfer from Transp Capital Fund	130,253	-	-	-
6311108 - Transfer from Street Initiative Fund 1085	-	455,267	-	(455,267)
6311110 - Transfer From Paths & Trails Fund	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 2,035,185</b>	<b>\$ 1,704,267</b>	<b>\$ -</b>	<b>\$ (1,704,267)</b>
Other Miscellaneous Revenues				
4348260 - Construction Capital Participation -LID	206,300	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 206,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,244,986</b>	<b>\$ 1,704,267</b>	<b>\$ -</b>	<b>\$ (1,704,267)</b>
<b>1140 - PWE Paths &amp; Trails Total</b>	<b>\$ 6,017,758</b>	<b>\$ 3,746,867</b>	<b>\$ -</b>	<b>\$ (3,746,867)</b>
<b>1145 - NCS Demolition</b>				
<b>Charges for Services</b>				
Processing Fees				
4341100 - PW Damage Repair/Replace Maintenance	100	252	253	1
4343760 - Other Cust Fees Revenue (Late/NSF Check)	76	598	-	(598)
<b>Processing Fees Total</b>	<b>\$ 176</b>	<b>\$ 850</b>	<b>\$ 253</b>	<b>\$ (597)</b>
Other Charges for Services				
4343530 - Solid Waste Revenue - Disposal	2,761	4,054	-	(4,054)
4343780 - External Overhead	54,812	38,900	41,102	2,202
4343950 - Demolition Lien Billed	-	5,410	-	(5,410)
<b>Other Charges for Services Total</b>	<b>\$ 57,573</b>	<b>\$ 48,364</b>	<b>\$ 41,102</b>	<b>\$ (7,262)</b>
<b>Charges for Services Total</b>	<b>\$ 57,749</b>	<b>\$ 49,214</b>	<b>\$ 41,356</b>	<b>\$ (7,858)</b>
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4343960 - Abandoned/Junk Auto Towing Revenue	-	-	-	-
<b>Civil Penalties Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Criminal Penalties				
4350030 - Other Infractions	484,726	502,375	608,853	106,478
<b>Criminal Penalties Total</b>	<b>\$ 484,726</b>	<b>\$ 502,375</b>	<b>\$ 608,853</b>	<b>\$ 106,478</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 484,726</b>	<b>\$ 502,375</b>	<b>\$ 608,853</b>	<b>\$ 106,478</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Intergovernmental Revenues</b>				
Intragovernmental Revenue				
4339000 - Advanced Payment - Unearned Revenue	-	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	36,063	-	38,128	38,128
6011301 - Amortization of Premium/Discount	(6,931)	-	(5,000)	(5,000)
6012000 - Other Interest Earnings	24,608	-	38,821	38,821
6420000 - Capital Gains & Losses on Investments	(243)	-	(300)	(300)
<b>Interest Total</b>	<b>\$ 53,497</b>	<b>\$ -</b>	<b>\$ 71,649</b>	<b>\$ 71,649</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	9,908	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 9,908</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	804,164	357,631	352,876	(4,755)
4360000 - Other Miscellaneous Revenue	-	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 804,164</b>	<b>\$ 357,631</b>	<b>\$ 352,876</b>	<b>\$ (4,755)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 867,568</b>	<b>\$ 357,631</b>	<b>\$ 424,524</b>	<b>\$ 66,893</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	577,577	391,425	(186,152)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 577,577</b>	<b>\$ 391,425</b>	<b>\$ (186,152)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 577,577</b>	<b>\$ 391,425</b>	<b>\$ (186,152)</b>
<b>1145 - NCS Demolition Total</b>	<b>\$ 1,410,043</b>	<b>\$ 1,486,797</b>	<b>\$ 1,466,158</b>	<b>\$ (20,639)</b>
<b>1155 - TFD EMS Special Revenue</b>				
<b>Taxes</b>				
Property Tax				
4311000 - General Property Tax-Prior Period	421,259	629,907	654,100	24,193
4311100 - General Property Tax-Current Period	18,003,519	20,366,974	21,884,400	1,517,426
4311300 - Sales Tax Title Property	10,524	8,000	5,000	(3,000)
<b>Property Tax Total</b>	<b>\$ 18,435,302</b>	<b>\$ 21,004,881</b>	<b>\$ 22,543,500</b>	<b>\$ 1,538,619</b>
<b>Taxes Total</b>	<b>\$ 18,435,302</b>	<b>\$ 21,004,881</b>	<b>\$ 22,543,500</b>	<b>\$ 1,538,619</b>
<b>Charges for Services</b>				
Interfund Charges for Services				
4349160 - EMS Revenue	1,591,306	1,554,205	-	(1,554,205)
4349170 - EMS Interfund Event Revenue	-	-	376,800	376,800
<b>Interfund Charges for Services Total</b>	<b>\$ 1,591,306</b>	<b>\$ 1,554,205</b>	<b>\$ 376,800</b>	<b>\$ (1,177,405)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	40	-	-	-
<b>Processing Fees Total</b>	<b>\$ 40</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreation	331,462	60,000	-	(60,000)
<b>Public Facility Usage Fees Total</b>	<b>\$ 331,462</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ (60,000)</b>
Public Safety Fees				
4342200 - Fire Dept Misc	198,188	120,000	-	(120,000)
4342220 - Private Ambulance Transport Admin	-	-	887,200	887,200
4342230 - EMS Event Revenue	-	-	50,000	50,000
4342260 - Ambulance/Emergency Aid Fees	10,420,685	11,535,800	9,647,000	(1,888,800)
4342261 - Emergency Medical Accts Rec Writedowns	(6,296,627)	(6,855,700)	(5,830,000)	1,025,700
4342262 - Emergency Medical A/R Uncollectibles	(242,487)	(422,800)	(192,000)	230,800
<b>Public Safety Fees Total</b>	<b>\$ 4,079,758</b>	<b>\$ 4,377,300</b>	<b>\$ 4,562,200</b>	<b>\$ 184,900</b>
Other Charges for Services				
6421400 - Surplus Scrap Sales	135	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 135</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 6,002,701</b>	<b>\$ 5,991,505</b>	<b>\$ 4,939,000</b>	<b>\$ (1,052,505)</b>
<b>Intergovernmental Revenues</b>				
Public Safety Fees				
4332290 - Ind WA Health Care Authority - GEMT	-	-	13,833,600	13,833,600
4332291 - Ind WA Health Care Authority GEMT WrDown	-	-	(6,916,800)	(6,916,800)
<b>Public Safety Fees Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,916,800</b>	<b>\$ 6,916,800</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,916,800</b>	<b>\$ 6,916,800</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	117	-	-	-
<b>Contributions Total</b>	<b>\$ 117</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	91,212	24,200	-	(24,200)
6011301 - Amortization of Premium/Discount	(17,689)	-	-	-
6420000 - Capital Gains & Losses on Investments	(952)	-	-	-
<b>Interest Total</b>	<b>\$ 72,571</b>	<b>\$ 24,200</b>	<b>\$ -</b>	<b>\$ (24,200)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	313,137	300,000	300,000	-
<b>Transfers From Other Funds Total</b>	<b>\$ 313,137</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Miscellaneous Revenues				
4345315 - Insurance 3rd Party Settlement	3,892	-	-	-
6310100 - Reimbursements Non-Revenue Receipts	23,875	24,000	-	(24,000)
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 27,767</b>	<b>\$ 24,000</b>	<b>\$ -</b>	<b>\$ (24,000)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 413,593</b>	<b>\$ 348,200</b>	<b>\$ 300,000</b>	<b>\$ (48,200)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	2,534,116	-	(2,534,116)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 2,534,116</b>	<b>\$ -</b>	<b>\$ (2,534,116)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 2,534,116</b>	<b>\$ -</b>	<b>\$ (2,534,116)</b>
<b>1155 - TFD EMS Special Revenue Total</b>	<b>\$ 24,851,596</b>	<b>\$ 29,878,702</b>	<b>\$ 34,699,300</b>	<b>\$ 4,820,598</b>
<b>1180 - Tourism &amp; Convention</b>				
<b>Taxes</b>				
Other Taxes				
4335440 - Motel/Hotel Transient Tax	8,448,950	7,025,752	9,860,059	2,834,307
<b>Other Taxes Total</b>	<b>\$ 8,448,950</b>	<b>\$ 7,025,752</b>	<b>\$ 9,860,059</b>	<b>\$ 2,834,307</b>
<b>Taxes Total</b>	<b>\$ 8,448,950</b>	<b>\$ 7,025,752</b>	<b>\$ 9,860,059</b>	<b>\$ 2,834,307</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	45,735	-	49,255	49,255
6011301 - Amortization of Premium/Discount	(8,331)	-	(8,000)	(8,000)
6420000 - Capital Gains & Losses on Investments	(41)	-	-	-
<b>Interest Total</b>	<b>\$ 37,363</b>	<b>\$ -</b>	<b>\$ 41,255</b>	<b>\$ 41,255</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 37,363</b>	<b>\$ -</b>	<b>\$ 41,255</b>	<b>\$ 41,255</b>
<b>1180 - Tourism &amp; Convention Total</b>	<b>\$ 8,486,313</b>	<b>\$ 7,025,752</b>	<b>\$ 9,901,314</b>	<b>\$ 2,875,562</b>
<b>1185 - HRHS Special Revenue</b>				
<b>Taxes</b>				
Sales Tax				
4313250 - Sales Tax .1% Mental Health	10,050,258	10,165,101	12,425,934	2,260,833
<b>Sales Tax Total</b>	<b>\$ 10,050,258</b>	<b>\$ 10,165,101</b>	<b>\$ 12,425,934</b>	<b>\$ 2,260,833</b>
<b>Taxes Total</b>	<b>\$ 10,050,258</b>	<b>\$ 10,165,101</b>	<b>\$ 12,425,934</b>	<b>\$ 2,260,833</b>
<b>Charges for Services</b>				
Interfund Charges for Services				
4349480 - Tenant Relocation Reimbursement	4,514	3,000	3,000	-
4349485 - Fair Housing Conference Admission Fees	43,905	-	-	-
<b>Interfund Charges for Services Total</b>	<b>\$ 48,420</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Processing Fees				
4341000 - Charge for Services-Misc	-	-	60,000	60,000
<b>Processing Fees Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreation	430	-	-	-
4347190 - Other Revenue - Misc	-	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ 430</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
4345720 - Enhanced Child Car R&R.	9,000	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 57,850</b>	<b>\$ 3,000</b>	<b>\$ 63,000</b>	<b>\$ 60,000</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4331250 - Dir Fed EEOC Empl Disc 30.001	36,000	52,000	52,000	-
4331283 - Dir Fed HUD Fair Hsng 14.401	231,983	168,000	168,000	-
4331295 - Dir Fed DOJ JAG 16.738	503,807	828,554	142,945	(685,609)
4331296 - Dir Fed DOJ 16.544	219,221	205,000	-	(205,000)
4333270 - Ind Fed Dept of Hlth Human 93.575	242,746	-	-	-
4333320 - Ind Fed Dept of Education 84.412	260,784	-	-	-
<b>Federal Grants Total</b>	<b>\$ 1,494,541</b>	<b>\$ 1,253,554</b>	<b>\$ 362,945</b>	<b>\$ (890,609)</b>
Grants from Local Units				
4337108 - Interlocal Grants - Pierce County	29,129	-	-	-
4337110 - Interlocal Grants - Others	-	-	-	-
<b>Grants from Local Units Total</b>	<b>\$ 29,129</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
4332190 - Ind WA Dept of Early Learning	15,071	-	-	-
4332200 - Ind WA Dept of Social & Health Svcs	-	-	-	-
4334200 - Direct WA Dept of Social & Health Svcs	80,125	-	-	-
4334270 - Direct WA Dept of Transportation	-	143,000	-	(143,000)
4334360 - Direct WA Dept of Commerce	388,000	-	-	-
<b>State Grants Total</b>	<b>\$ 483,197</b>	<b>\$ 143,000</b>	<b>\$ -</b>	<b>\$ (143,000)</b>
State Shared Revenue				
4335100 - Criminal Justice-Assistance	299,793	400,000	-	(400,000)
4335103 - Criminal Justice-Violent Crime	103,727	-	449,859	449,859
<b>State Shared Revenue Total</b>	<b>\$ 403,520</b>	<b>\$ 400,000</b>	<b>\$ 449,859</b>	<b>\$ 49,859</b>
Intragovernmental Revenue				
4338002 - IntrLclNonGrtsVcs	45,000	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 2,455,386</b>	<b>\$ 1,796,554</b>	<b>\$ 812,804</b>	<b>\$ (983,750)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	112,050	423,844	-	(423,844)
<b>Contributions Total</b>	<b>\$ 112,050</b>	<b>\$ 423,844</b>	<b>\$ -</b>	<b>\$ (423,844)</b>
Interest				
6011300 - Pooled Investments Revenue	175,046	-	11,600	11,600
6011301 - Amortization of Premium/Discount	(32,094)	-	-	-
6420000 - Capital Gains & Losses on Investments	(1,062)	-	-	-
<b>Interest Total</b>	<b>\$ 141,890</b>	<b>\$ -</b>	<b>\$ 11,600</b>	<b>\$ 11,600</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	3,858	1,228,576	1,297,200	68,624
6311010 - Transfer from General Fund	100,000	400,000	587,500	187,500
<b>Transfers From Other Funds Total</b>	<b>\$ 103,858</b>	<b>\$ 1,628,576</b>	<b>\$ 1,884,700</b>	<b>\$ 256,124</b>
Other Miscellaneous Revenues				
4345710 - Child Care Service Fees	29,635	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 29,635</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 387,432</b>	<b>\$ 2,052,420</b>	<b>\$ 1,896,300</b>	<b>\$ (156,120)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	4,334,322	2,532,311	(1,802,011)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 4,334,322</b>	<b>\$ 2,532,311</b>	<b>\$ (1,802,011)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 4,334,322</b>	<b>\$ 2,532,311</b>	<b>\$ (1,802,011)</b>
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 12,950,926</b>	<b>\$ 18,351,397</b>	<b>\$ 17,730,349</b>	<b>\$ (621,048)</b>
<b>1195 - CED Special Revenue</b>				
<b>Charges for Services</b>				
Interfund Charges for Services				
4348002 - Muni Art Program Services	370,751	295,000	295,000	-
4349487 - Minority Business Consult Fee	-	-	60,000	60,000
<b>Interfund Charges for Services Total</b>	<b>\$ 370,751</b>	<b>\$ 295,000</b>	<b>\$ 355,000</b>	<b>\$ 60,000</b>
Processing Fees				
4341930 - Accounting & Finance Charges	40,076	-	-	-
4341950 - Legal Services Revenue	-	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	15,032	-	-	-
<b>Processing Fees Total</b>	<b>\$ 55,108</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Public Safety Fees				
4342100 - Law Enforcement Services	1,671,676	1,673,800	2,437,273	763,473
<b>Public Safety Fees Total</b>	<b>\$ 1,671,676</b>	<b>\$ 1,673,800</b>	<b>\$ 2,437,273</b>	<b>\$ 763,473</b>
<b>Charges for Services Total</b>	<b>\$ 2,097,535</b>	<b>\$ 1,968,800</b>	<b>\$ 2,792,273</b>	<b>\$ 823,473</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4343910 - Penalties and Interest on Assessments	481	-	-	-
<b>Civil Penalties Total</b>	<b>\$ 481</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 481</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4331220 - Direct Fed Commerce 11.805	119,617	-	598,436	598,436
4331280 - Dir Fed HUD HOME 14.239	2,328,475	3,553,958	3,553,958	-
4331281 - Dir Fed HUD CDBG 14.218	4,936,368	6,500,347	6,976,616	476,269
4331282 - Dir Fed HUD ESG 14.231	420,515	398,316	-	(398,316)
4331300 - Direct Federal Dept of Labor	-	-	-	-
4331360 - Dir Fed Natl Endow Arts 45.024	30,000	100,000	-	(100,000)
4331370 - Direct Federal Small Bus Admin 59.065	-	-	-	-
4333261 - Ind Fed EPA Watershed Tech 66.123	297,938	60,000	-	(60,000)
4333262 - Ind Fed EPA Brownflds Assess 66.818	1,560	-	-	-
4333281 - Ind Fed HUD Lead Haz Control 14.900	40,057	-	-	-
4333282 - Ind Fed HUD HERA CDBG-NSP 14.228	218,009	-	-	-
4339281 - Ind Fed ARRA HUD CDBG-NSP 14.228	-	-	-	-
<b>Federal Grants Total</b>	<b>\$ 8,392,539</b>	<b>\$ 10,612,621</b>	<b>\$ 11,129,010</b>	<b>\$ 516,389</b>
Grants from Local Units				
4337100 - Interlocal Grants - Puyallup Tribe	-	-	-	-
4337104 - Interlocal Grants - Grtr Tac Comm Found	22,254	-	-	-
4337106 - Interlocal Grant - Metro Parks	-	-	72,000	72,000
4337107 - Interlocal Grants - Sound Transit	55,663	-	72,000	72,000
4337108 - Interlocal Grants - Pierce County	4,940	-	-	-
<b>Grants from Local Units Total</b>	<b>\$ 82,857</b>	<b>\$ -</b>	<b>\$ 144,000</b>	<b>\$ 144,000</b>
State Grants				
4334340 - Direct WA Arts Commission	9,216	-	-	-
4334360 - Direct WA Dept of Commerce	61,125	-	-	-
4334370 - Direct WA Historical Society Grant	55,000	-	-	-
<b>State Grants Total</b>	<b>\$ 125,341</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Intragovernmental Revenue				
4338002 - IntrLclNonGrtSvcs	17,590	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 17,590</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 8,618,326</b>	<b>\$ 10,612,621</b>	<b>\$ 11,273,010</b>	<b>\$ 660,389</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011000 - Investments-Misc. Revenue	2,105	-	-	-
6011300 - Pooled Investments Revenue	260,479	200,000	-	(200,000)
6011301 - Amortization of Premium/Discount	(49,712)	-	-	-
6012000 - Other Interest Earnings	545,511	-	-	-
6420000 - Capital Gains & Losses on Investments	(2,055)	-	-	-
<b>Interest Total</b>	<b>\$ 756,328</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ (200,000)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Transfers From Other Funds</b>				
6311000 - Transfer from Other Active Fund	319,259	-	-	-
6311010 - Transfer from General Fund	165,521	-	-	-
6311064 - Transfer from REET	261,145	-	-	-
6311105 - Transfer from Transp Capital Fund	168,855	-	-	-
6311110 - Transfer From Paths & Trails Fund	10,024	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 924,804</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Miscellaneous Revenues</b>				
6221005 - Rental of City Property/Other Leasehold	320	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	7,186	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 7,506</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,688,638</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ (200,000)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	3,851,691	2,135,857	(1,715,834)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 3,851,691</b>	<b>\$ 2,135,857</b>	<b>\$ (1,715,834)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 3,851,691</b>	<b>\$ 2,135,857</b>	<b>\$ (1,715,834)</b>
<b>1195 - CED Special Revenue Total</b>	<b>\$ 12,404,980</b>	<b>\$ 16,633,112</b>	<b>\$ 16,201,140</b>	<b>\$ (431,972)</b>
<b>1200 - Library Special Revenue</b>				
<b>Charges for Services</b>				
Processing Fees				
4341500 - Sale of Maps & Publications	8,534	17,374	2,000	(15,374)
<b>Processing Fees Total</b>	<b>\$ 8,534</b>	<b>\$ 17,374</b>	<b>\$ 2,000</b>	<b>\$ (15,374)</b>
<b>Charges for Services Total</b>	<b>\$ 8,534</b>	<b>\$ 17,374</b>	<b>\$ 2,000</b>	<b>\$ (15,374)</b>
<b>Intergovernmental Revenues</b>				
Intragovernmental Revenue				
4338170 - Library Services	253,640	168,188	190,000	21,812
<b>Intragovernmental Revenue Total</b>	<b>\$ 253,640</b>	<b>\$ 168,188</b>	<b>\$ 190,000</b>	<b>\$ 21,812</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 253,640</b>	<b>\$ 168,188</b>	<b>\$ 190,000</b>	<b>\$ 21,812</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	22,351	8,754	5,500	(3,254)
<b>Contributions Total</b>	<b>\$ 22,351</b>	<b>\$ 8,754</b>	<b>\$ 5,500</b>	<b>\$ (3,254)</b>
Interest				
6011300 - Pooled Investments Revenue	140,867	162,379	132,000	(30,379)
6011301 - Amortization of Premium/Discount	(26,407)	(44,322)	(9,700)	34,622
6420000 - Capital Gains & Losses on Investments	(1,014)	9,274	(1,090)	(10,364)
<b>Interest Total</b>	<b>\$ 113,447</b>	<b>\$ 127,331</b>	<b>\$ 121,210</b>	<b>\$ (6,121)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Miscellaneous Revenues				
4345330 - Sale of Junk & Salvage	68,112	60,854	60,000	(854)
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 68,112</b>	<b>\$ 60,854</b>	<b>\$ 60,000</b>	<b>\$ (854)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 203,909</b>	<b>\$ 196,939</b>	<b>\$ 186,710</b>	<b>\$ (10,229)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	416,795	918,000	501,205
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 416,795</b>	<b>\$ 918,000</b>	<b>\$ 501,205</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 416,795</b>	<b>\$ 918,000</b>	<b>\$ 501,205</b>
<b>1200 - Library Special Revenue Total</b>	<b>\$ 466,083</b>	<b>\$ 799,296</b>	<b>\$ 1,296,710</b>	<b>\$ 497,414</b>
<b>1236 - CED Small Bus Entrp</b>				
<b>Assessments In</b>	<b>485,992</b>	<b>1,014,701</b>	<b>528,521</b>	<b>(486,180)</b>
<b>Miscellaneous Revenues</b>				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	814	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 814</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 814</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1236 - CED Small Bus Entrp Total</b>	<b>\$ 486,806</b>	<b>\$ 1,014,701</b>	<b>\$ 528,521</b>	<b>\$ (486,180)</b>
<b>1267 - TPD Special Revenue</b>				
<b>Charges for Services</b>				
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	-	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Public Safety Fees				
4342100 - Law Enforcement Services	676,668	500,000	300,000	(200,000)
<b>Public Safety Fees Total</b>	<b>\$ 676,668</b>	<b>\$ 500,000</b>	<b>\$ 300,000</b>	<b>\$ (200,000)</b>
Other Charges for Services				
6421400 - Surplus Scrap Sales	22,246	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 22,246</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 698,914</b>	<b>\$ 500,000</b>	<b>\$ 300,000</b>	<b>\$ (200,000)</b>
<b>Fines &amp; Forfeits</b>				
Criminal Penalties				
4350040 - Driving Under the Influence	1,593	2,000	-	(2,000)
4350066 - John School Fines	5,600	5,000	-	(5,000)

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
4357500 - Narcotics Seizure/Forfeiture - State	691,641	500,000	570,000	70,000
4357510 - Narcotics Seizure/Forfeiture - Fed Govt	294,045	50,000	-	(50,000)
<b>Criminal Penalties Total</b>	<b>\$ 992,879</b>	<b>\$ 557,000</b>	<b>\$ 570,000</b>	<b>\$ 13,000</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 992,879</b>	<b>\$ 557,000</b>	<b>\$ 570,000</b>	<b>\$ 13,000</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4331003 - Dir Fed Homeland Security 97.056	1,048	-	-	-
4331283 - Dir Fed HUD Fair Hsng 14.401	1,044	-	-	-
4331290 - Dir Fed Dept of Justice 16.999	116,943	136,000	8,000	(128,000)
4331291 - Dir Fed Dept of Justice 16.710	3,303,873	-	-	-
4331292 - Dir Fed Dept of Justice 16.742	61	-	-	-
4331293 - Dir Fed Dept of Justice 16.560	22,644	-	-	-
4331295 - Dir Fed DOJ JAG 16.738	14,706	-	36,000	36,000
4333001 - Ind Fed Dept of Homeland Sec 97.036	-	-	-	-
4333004 - Ind Fed Dept of Homeland Sec 97.056	75,000	-	-	-
4333007 - Ind Fed Dept of Homeland Sec 97.012	28,559	28,000	24,000	(4,000)
4333200 - Ind Federal Emergency Mgmt Agency	11,204	-	-	-
4333230 - Ind Dept of Interior	1,681	-	-	-
4333241 - Ind Fed Dept of Transport 20.600	14,399	15,000	25,000	10,000
4333244 - Indirect Fed Dept of Transportation 20.6	12,499	8,000	16,000	8,000
4333290 - Ind Fed Dept of Justice 16.738	191,692	48,000	342,000	294,000
4333291 - Ind Fed Dept of Justice 16.588	12,480	710,236	6,000	(704,236)
4333293 - Ind Fed Off of Nat Drug Contr Pol 07.000	15,000	-	-	-
<b>Federal Grants Total</b>	<b>\$ 3,822,834</b>	<b>\$ 945,236</b>	<b>\$ 457,000</b>	<b>\$ (488,236)</b>
Grants from Local Units				
4337102 - Interlocal Grant - Port of Tacoma	1,214	-	-	-
<b>Grants from Local Units Total</b>	<b>\$ 1,214</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
4332001 - Ind WA Office of Secretary of State	-	-	-	-
4332300 - Ind WA Criminal Justice Population Grant	185,869	184,680	145,000	(39,680)
4334001 - Direct WA Office of Secretary of State	1,048	-	-	-
4334069 - Direct WA Auto Theft Prevention Authority	-	-	-	-
4334210 - Direct WA State Patrol	112,220	-	-	-
4334260 - Dir WA State Traffic Safety Comm	15,177	15,000	-	(15,000)
4334360 - Direct WA Dept of Commerce	3,497	7,600	-	(7,600)
<b>State Grants Total</b>	<b>\$ 317,811</b>	<b>\$ 207,280</b>	<b>\$ 145,000</b>	<b>\$ (62,280)</b>
State Shared Revenue				
4336011 - State Vessel Registration Fees	66,934	60,540	120,000	59,460
<b>State Shared Revenue Total</b>	<b>\$ 66,934</b>	<b>\$ 60,540</b>	<b>\$ 120,000</b>	<b>\$ 59,460</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 4,208,792</b>	<b>\$ 1,213,056</b>	<b>\$ 722,000</b>	<b>\$ (491,056)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	30	-	-	-
6300020 - Contributions - Other	12,975	-	-	-
<b>Contributions Total</b>	<b>\$ 13,005</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	41,729	-	-	-
6011301 - Amortization of Premium/Discount	(7,851)	-	-	-
6420000 - Capital Gains & Losses on Investments	(268)	-	-	-
<b>Interest Total</b>	<b>\$ 33,610</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,336	-	-	-
6311010 - Transfer from General Fund	16,086	16,086	-	(16,086)
<b>Transfers From Other Funds Total</b>	<b>\$ 17,422</b>	<b>\$ 16,086</b>	<b>\$ -</b>	<b>\$ (16,086)</b>
Other Miscellaneous Revenues				
4342900 - Vending Machine Sales	544	-	-	-
4345315 - Insurance 3rd Party Settlement	25,548	-	-	-
4360000 - Other Miscellaneous Revenue	1,235	32,660	10,000	(22,660)
4369800 - Cashier Over & Short	(8,490)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	-	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 18,836</b>	<b>\$ 32,660</b>	<b>\$ 10,000</b>	<b>\$ (22,660)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 82,873</b>	<b>\$ 48,746</b>	<b>\$ 10,000</b>	<b>\$ (38,746)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	542,948	458,710	(84,238)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 542,948</b>	<b>\$ 458,710</b>	<b>\$ (84,238)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 542,948</b>	<b>\$ 458,710</b>	<b>\$ (84,238)</b>
<b>1267 - TPD Special Revenue Total</b>	<b>\$ 5,983,458</b>	<b>\$ 2,861,750</b>	<b>\$ 2,060,710</b>	<b>\$ (801,040)</b>
<b>1431 - IT Municipal CableTV</b>				
<b>Taxes</b>				
Business Tax				
4315550 - Cable TV Franchise Fee	4,942,425	5,104,787	4,826,000	(278,787)
4315551 - Miscellaneous Franchise Fees	160,553	-	98,193	98,193
4315750 - Click! PEG Agreement Fees	299,480	344,063	272,492	(71,571)
<b>Business Tax Total</b>	<b>\$ 5,402,458</b>	<b>\$ 5,448,850</b>	<b>\$ 5,196,685</b>	<b>\$ (252,165)</b>
Utility Tax				
4315351 - Click! Agreement Fee	1,497,399	1,636,618	1,362,464	(274,154)
<b>Utility Tax Total</b>	<b>\$ 1,497,399</b>	<b>\$ 1,636,618</b>	<b>\$ 1,362,464</b>	<b>\$ (274,154)</b>
<b>Taxes Total</b>	<b>\$ 6,899,857</b>	<b>\$ 7,085,468</b>	<b>\$ 6,559,149</b>	<b>\$ (526,319)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Charges for Services</b>				
Interfund Charges for Services				
4349140 - Misc A/R Revenue	-	-	-	-
<b>Interfund Charges for Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Processing Fees				
4343500 - Revenue - Other	3,239	-	-	-
<b>Processing Fees Total</b>	<b>\$ 3,239</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreation	2,580	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ 2,580</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
6421400 - Surplus Scrap Sales	1,752	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 1,752</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 7,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				
Intragovernmental Revenue				
4338002 - IntrLclNonGrtSvcs	9,244	-	-	-
4345445 - I-NET Fees Outside Agency	6,365	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 15,609</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 15,609</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300005 - Contributions and Donations - SD	9,688	70,000	-	(70,000)
<b>Contributions Total</b>	<b>\$ 9,688</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ (70,000)</b>
Interest				
6011300 - Pooled Investments Revenue	132,546	-	70,000	70,000
6011301 - Amortization of Premium/Discount	(25,549)	-	-	-
6420000 - Capital Gains & Losses on Investments	(1,012)	-	-	-
<b>Interest Total</b>	<b>\$ 105,986</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	10,066	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 10,066</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	18,609	-	-	-
4345305 - Mechanical Shop Repairs	2,717	-	-	-
4345420 - I-NET Sys-Interfund	171,270	170,136	175,920	5,784
4345440 - I-NET Sys-Priv Prts WSST	312,312	280,000	280,000	-
4360000 - Other Miscellaneous Revenue	-	2,000	-	(2,000)
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 504,908</b>	<b>\$ 452,136</b>	<b>\$ 455,920</b>	<b>\$ 3,784</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 630,648</b>	<b>\$ 522,136</b>	<b>\$ 525,920</b>	<b>\$ 3,784</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	55,596	-	(55,596)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 55,596</b>	<b>\$ -</b>	<b>\$ (55,596)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 55,596</b>	<b>\$ -</b>	<b>\$ (55,596)</b>
<b>1431 - IT Municipal CableTV Total</b>	<b>\$ 7,553,685</b>	<b>\$ 7,663,200</b>	<b>\$ 7,085,069</b>	<b>\$ (578,131)</b>
<b>1500 - CED Loc Emp Apprent</b>				
<b>Assessments In</b>	<b>424,317</b>	<b>660,880</b>	<b>551,791</b>	<b>(109,089)</b>
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4343910 - Penalties and Interest on Assessments	5,928	18,000	-	(18,000)
<b>Civil Penalties Total</b>	<b>\$ 5,928</b>	<b>\$ 18,000</b>	<b>\$ -</b>	<b>\$ (18,000)</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 5,928</b>	<b>\$ 18,000</b>	<b>\$ -</b>	<b>\$ (18,000)</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4331260 - Dir Fed EPA Brownfields 66.815	110,712	219,200	337,556	118,356
<b>Federal Grants Total</b>	<b>\$ 110,712</b>	<b>\$ 219,200</b>	<b>\$ 337,556</b>	<b>\$ 118,356</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 110,712</b>	<b>\$ 219,200</b>	<b>\$ 337,556</b>	<b>\$ 118,356</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	8,301	-	-	-
6011301 - Amortization of Premium/Discount	(1,543)	-	-	-
6420000 - Capital Gains & Losses on Investments	(52)	-	-	-
<b>Interest Total</b>	<b>\$ 6,705</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	493	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 493</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 7,199</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Personnel Services</b>				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	24,309	-	-	-
<b>Personnel Services Total</b>	<b>\$ 24,309</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Personnel Services Total</b>	<b>\$ 24,309</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	16,691	31,018	14,327
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 16,691</b>	<b>\$ 31,018</b>	<b>\$ 14,327</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 16,691</b>	<b>\$ 31,018</b>	<b>\$ 14,327</b>
<b>1500 - CED Loc Emp Apprent Total</b>	<b>\$ 572,465</b>	<b>\$ 914,771</b>	<b>\$ 920,365</b>	<b>\$ 5,594</b>
<b>1650 - Traffic Enforcement</b>				
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4350011 - Red Light Infractions	2,446,378	2,452,400	2,900,000	447,600
4350013 - Speed Camera Infractions	2,026,921	1,930,670	2,000,000	69,330
4350020 - Traffic Infractions	1,241,955	1,062,026	1,006,296	(55,730)
<b>Civil Penalties Total</b>	<b>\$ 5,715,255</b>	<b>\$ 5,445,096</b>	<b>\$ 5,906,296</b>	<b>\$ 461,200</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 5,715,255</b>	<b>\$ 5,445,096</b>	<b>\$ 5,906,296</b>	<b>\$ 461,200</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	15,895	-	-	-
6011301 - Amortization of Premium/Discount	(3,125)	-	-	-
6420000 - Capital Gains & Losses on Investments	(100)	-	-	-
<b>Interest Total</b>	<b>\$ 12,671</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	8,897	-	-	-
6311010 - Transfer from General Fund	-	1,352,369	1,521,714	169,345
<b>Transfers From Other Funds Total</b>	<b>\$ 8,897</b>	<b>\$ 1,352,369</b>	<b>\$ 1,521,714</b>	<b>\$ 169,345</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 21,567</b>	<b>\$ 1,352,369</b>	<b>\$ 1,521,714</b>	<b>\$ 169,345</b>
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 5,736,822</b>	<b>\$ 6,797,464</b>	<b>\$ 7,428,010</b>	<b>\$ 630,546</b>
<b>2010 - Voted Bonds</b>				
<b>Taxes</b>				
Property Tax				
4311000 - General Property Tax-Prior Period	132,845	-	-	-
4311100 - General Property Tax-Current Period	5,432,855	5,422,500	5,440,750	18,250
4311300 - Sales Tax Title Property	3,450	-	-	-
<b>Property Tax Total</b>	<b>\$ 5,569,150</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>
<b>Taxes Total</b>	<b>\$ 5,569,150</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>
<b>2010 - Voted Bonds Total</b>	<b>\$ 5,569,150</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>2035 - LTGO Bonds 1994/1997</b>				
<b>Miscellaneous Revenues</b>				
Transfers From Other Funds				
6311010 - Transfer from General Fund	6,541,994	6,058,617	6,946,045	887,428
6311116 - Transfer from Parking Fund	-	-	1,532,295	1,532,295
<b>Transfers From Other Funds Total</b>	<b>\$ 6,541,994</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>
Other Miscellaneous Revenues				
6223000 - Miscellaneous Income	799	-	-	-
6393000 - Refunding LT Debt Proceeds	13,505,000	-	-	-
6398570 - Other Long Term Debt Proceeds	895,543	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 14,401,342</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 20,943,336</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>
<b>2035 - LTGO Bonds 1994/1997 Total</b>	<b>\$ 20,943,336</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>
<b>2038 - CTED PWTF #98 Loan</b>				
<b>Miscellaneous Revenues</b>				
Transfers From Other Funds				
6311010 - Transfer from General Fund	2,080,563	2,049,765	943,669	(1,106,097)
6311067 - Transfer from Motor Vehicle Fuel Tax	-	-	228,590	228,590
6311105 - Transfer from Transp Capital Fund	233,040	230,815	-	(230,815)
<b>Transfers From Other Funds Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>
<b>2038 - CTED PWTF #98 Loan Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>
<b>2039 - LTGO Ref Bonds 2001</b>				
<b>Miscellaneous Revenues</b>				
Other Miscellaneous Revenues				
6223000 - Miscellaneous Income	10	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 10</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 10</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2039 - LTGO Ref Bonds 2001 Total</b>	<b>\$ 10</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2040 - LTGO Bonds 2009A-F</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	149	-	-	-
6011301 - Amortization of Premium/Discount	(28)	-	-	-
6420000 - Capital Gains & Losses on Investments	(1)	-	-	-
<b>Interest Total</b>	<b>\$ 120</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311010 - Transfer from General Fund	423,632	423,630	423,632	2
6311117 - Transfer from Cheney Stadium Fund	2,574,371	2,663,773	2,765,643	101,870
<b>Transfers From Other Funds Total</b>	<b>\$ 2,998,003</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Miscellaneous Revenues				
6398570 - Other Long Term Debt Proceeds	3,555,431	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 3,555,431</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 6,553,554</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>
<b>2040 - LTGO Bonds 2009A-F Total</b>	<b>\$ 6,553,554</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>
<b>2041 - 2010 LTGO Bonds</b>				
<b>Miscellaneous Revenues</b>				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	988,010	-	-	-
6311010 - Transfer from General Fund	6,013,020	5,973,993	5,581,478	(392,515)
6311064 - Transfer from REET	3,039,924	-	-	-
6311101 - Transfer from REET 1	-	1,507,404	1,488,964	(18,440)
6311102 - Transfer from REET 2	-	1,507,404	1,488,964	(18,440)
6311116 - Transfer from Parking Fund	1,460,490	2,412,397	887,526	(1,524,871)
6311118 - Transfer from Convention Center Fund	849,935	1,686,220	-	(1,686,220)
<b>Transfers From Other Funds Total</b>	<b>\$ 12,351,380</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>
Other Miscellaneous Revenues				
6223000 - Miscellaneous Income	390	-	-	-
6393000 - Refunding LT Debt Proceeds	6,710,000	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 6,710,390</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 19,061,769</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>
<b>2041 - 2010 LTGO Bonds Total</b>	<b>\$ 19,061,769</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>
<b>2042 - 2013 LTGO REF Bonds</b>				
<b>Miscellaneous Revenues</b>				
Transfers From Other Funds				
6311010 - Transfer from General Fund	1,086,650	-	-	-
6311118 - Transfer from Convention Center Fund	2,156,750	6,791,200	-	(6,791,200)
<b>Transfers From Other Funds Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>
<b>2042 - 2013 LTGO REF Bonds Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>
<b>2043 - LTGO Bond Issuances</b>				
<b>Miscellaneous Revenues</b>				
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	-	-	800,000	800,000
6311010 - Transfer from General Fund	-	-	2,662,974	2,662,974
<b>Transfers From Other Funds Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>
<b>2043 - LTGO Bond Issuances Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>3209 - 1997 Bnd Cons/Dvl PM</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	1,981	-	-	-
6011301 - Amortization of Premium/Discount	(371)	-	-	-
6420000 - Capital Gains & Losses on Investments	3	-	-	-
<b>Interest Total</b>	<b>\$ 1,613</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	776	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 776</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,389</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3209 - 1997 Bnd Cons/Dvl PM Total</b>	<b>\$ 2,389</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3210 - Real Estate Ex Tax</b>				
<b>Taxes</b>				
Sales Tax				
4313210 - Local Revitalization Financing Sales	-	-	1,000,000	1,000,000
<b>Sales Tax Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
Other Taxes				
4317300 - Real Estate Excise Tax Revenue	-	6,500,000	7,500,000	1,000,000
4317400 - REET Growth Management	-	6,500,000	7,500,000	1,000,000
<b>Other Taxes Total</b>	<b>\$ -</b>	<b>\$ 13,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 2,000,000</b>
<b>Taxes Total</b>	<b>\$ -</b>	<b>\$ 13,000,000</b>	<b>\$ 16,000,000</b>	<b>\$ 3,000,000</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6379000 - Contributions - Capital	-	-	(500,000)	(500,000)
<b>Contributions Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (500,000)</b>	<b>\$ (500,000)</b>
Interest				
6011100 - Interest Earnings-Interfund Loans	-	42,000	-	(42,000)
6011300 - Pooled Investments Revenue	-	200,000	200,000	-
<b>Interest Total</b>	<b>\$ -</b>	<b>\$ 242,000</b>	<b>\$ 200,000</b>	<b>\$ (42,000)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	-	-	296,668	296,668
6311010 - Transfer from General Fund	-	-	8,226,000	8,226,000
<b>Transfers From Other Funds Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,522,668</b>	<b>\$ 8,522,668</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ -</b>	<b>\$ 242,000</b>	<b>\$ 8,222,668</b>	<b>\$ 7,980,668</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	5,548,343	2,399,999	(3,148,344)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 5,548,343</b>	<b>\$ 2,399,999</b>	<b>\$ (3,148,344)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 5,548,343</b>	<b>\$ 2,399,999</b>	<b>\$ (3,148,344)</b>
<b>3210 - Real Estate Ex Tax Total</b>	<b>\$ -</b>	<b>\$ 18,790,343</b>	<b>\$ 26,622,668</b>	<b>\$ 7,832,325</b>
<b>3211 - Capital Project Fund</b>				
<b>Taxes</b>				
Other Taxes				
4317300 - Real Estate Excise Tax Revenue	8,520,914	-	-	-
4317400 - REET Growth Management	8,520,914	-	-	-
<b>Other Taxes Total</b>	<b>\$ 17,041,828</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes Total</b>	<b>\$ 17,041,828</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreation	250	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ 250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				
State Grants				
4334370 - Direct WA Historical Society Grant	284,918	-	-	-
<b>State Grants Total</b>	<b>\$ 284,918</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 284,918</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6371500 - Contrib in Aid of Constr - Other Cash	6,039	-	-	-
<b>Contributions Total</b>	<b>\$ 6,039</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011100 - Interest Earnings-Interfund Loans	40,242	-	296,668	296,668
6011300 - Pooled Investments Revenue	272,040	-	-	-
6011301 - Amortization of Premium/Discount	(47,724)	-	-	-
6420000 - Capital Gains & Losses on Investments	(1,277)	-	-	-
<b>Interest Total</b>	<b>\$ 263,282</b>	<b>\$ -</b>	<b>\$ 296,668</b>	<b>\$ 296,668</b>
Transfers From Other Funds				
6310010 - Transf-In Bond Funds-Capital Related	-	-	307,966	307,966
6311000 - Transfer from Other Active Fund	1,023,553	305,572	-	(305,572)
6311010 - Transfer from General Fund	177,669	3,052,000	-	(3,052,000)
6311061 - Capital Contribution from General Fund	-	-	7,976,000	7,976,000
6311064 - Transfer from REET	-	-	-	-
6311101 - Transfer from REET 1	-	1,554,000	4,417,000	2,863,000

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6311102 - Transfer from REET 2	-	125,000	-	(125,000)
6311108 - Transfer from Street Initiative Fund 1085	85,000	85,000	-	(85,000)
<b>Transfers From Other Funds Total</b>	<b>\$ 1,286,222</b>	<b>\$ 5,121,572</b>	<b>\$ 12,700,966</b>	<b>\$ 7,579,394</b>
Other Miscellaneous Revenues				
6221005 - Rental of City Property/Other Leasehold	44,587	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 44,587</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,600,130</b>	<b>\$ 5,121,572</b>	<b>\$ 12,997,634</b>	<b>\$ 7,876,062</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	702,000	-	(702,000)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 702,000</b>	<b>\$ -</b>	<b>\$ (702,000)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 702,000</b>	<b>\$ -</b>	<b>\$ (702,000)</b>
<b>3211 - Capital Project Fund Total</b>	<b>\$ 18,927,126</b>	<b>\$ 5,823,572</b>	<b>\$ 12,997,634</b>	<b>\$ 7,174,062</b>
<b>3216 - Police Facility 2002</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	1	-	-	-
6011301 - Amortization of Premium/Discount	5	-	-	-
6420000 - Capital Gains & Losses on Investments	(0)	-	-	-
<b>Interest Total</b>	<b>\$ 5</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311010 - Transfer from General Fund	77,113	126,000	-	(126,000)
<b>Transfers From Other Funds Total</b>	<b>\$ 77,113</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 77,118</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>
<b>3216 - Police Facility 2002 Total</b>	<b>\$ 77,118</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>
<b>3218 - 2009 LTGO Bond Proj</b>				
<b>Intergovernmental Revenues</b>				
Grants from Local Units				
4337106 - Interlocal Grant - Metro Parks	2,197,827	-	-	-
4337110 - Interlocal Grants - Others	-	-	-	-
<b>Grants from Local Units Total</b>	<b>\$ 2,197,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
4334360 - Direct WA Dept of Commerce	485,000	-	-	-
<b>State Grants Total</b>	<b>\$ 485,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 2,682,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Contributions				
6371500 - Contrib in Aid of Constr - Other Cash	3,167	-	-	-
<b>Contributions Total</b>	<b>\$ 3,167</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Interest				
6011300 - Pooled Investments Revenue	57,513	-	-	-
6011301 - Amortization of Premium/Discount	(11,888)	-	-	-
6420000 - Capital Gains & Losses on Investments	(387)	-	-	-
<b>Interest Total</b>	<b>\$ 45,237</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	4,907,285	-	-	-
6311010 - Transfer from General Fund	450,000	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 5,357,285</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 5,405,689</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>3218 - 2009 LTGO Bond Proj Total</b>	<b>\$ 8,088,516</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>3220 - 2010 LTGO BONDS</b>				
<b>Charges for Services</b>				
Processing Fees				
4341000 - Charge for Services-Misc	-	-	-	-
<b>Processing Fees Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Charges for Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	150,820	-	-	-
6011301 - Amortization of Premium/Discount	(30,851)	-	-	-
6420000 - Capital Gains & Losses on Investments	(540)	-	-	-
<b>Interest Total</b>	<b>\$ 119,429</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	17,741	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 17,741</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 137,170</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	307,966	307,966
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>
<b>3220 - 2010 LTGO BONDS Total</b>	<b>\$ 137,170</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4110 - Permit Services Fund</b>				
<b>Charges for Services</b>				
Processing Fees				
4341980 - Environmental Processing	(1,048)	-	-	-
4345800 - Permit Pre-Application Fees	-	-	1,108,000	1,108,000
4345810 - Zoning/Subdivision Fees	(91)	-	-	-
4345820 - Land Use Fees	1,023,600	742,114	1,147,168	405,054
4345830 - Plan Checking Fees	196,663	-	-	-
4345840 - Site Development Inspection Fees	47,039	888,126	2,878,460	1,990,334
4345850 - Building Permit Inspection Fees	6,326,219	6,017,638	8,547,256	2,529,618
4345900 - Other Planning & Development Fees	34,686	28,064	-	(28,064)
<b>Processing Fees Total</b>	<b>\$ 7,627,068</b>	<b>\$ 7,675,942</b>	<b>\$ 13,680,884</b>	<b>\$ 6,004,942</b>
Other Charges for Services				
4322060 - Strong Motion Instrumentation Fund	679,393	727,473	-	(727,473)
4322061 - Emrgncy Preparedness	-	-	800,000	800,000
4322070 - Endangered Species Act	791,193	836,412	-	(836,412)
4322071 - PDS Natural Resource	-	-	1,000,000	1,000,000
4343322 - Water Other Revenue GE Nontaxable	100	-	-	-
4343750 - W/W Other Service Revenues	374	-	-	-
6421400 - Surplus Scrap Sales	2,630	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 1,473,690</b>	<b>\$ 1,563,885</b>	<b>\$ 1,800,000</b>	<b>\$ 236,115</b>
<b>Charges for Services Total</b>	<b>\$ 9,100,758</b>	<b>\$ 9,239,827</b>	<b>\$ 15,480,884</b>	<b>\$ 6,241,057</b>
<b>Intergovernmental Revenues</b>				
Intragovernmental Revenue				
4339000 - Advanced Payment - Unearned Revenue	11,397	-	-	-
<b>Intragovernmental Revenue Total</b>	<b>\$ 11,397</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 11,397</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Licenses &amp; Permits</b>				
Business Licenses & Permits				
4321010 - Fire Prevention Bureau Permits	222,422	-	739,868	739,868
<b>Business Licenses &amp; Permits Total</b>	<b>\$ 222,422</b>	<b>\$ -</b>	<b>\$ 739,868</b>	<b>\$ 739,868</b>
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	(2,114)	-	-	-
4322020 - IPMS Revenue	658,482	766,831	-	(766,831)
4322021 - PDS Technology	-	-	1,000,000	1,000,000
4322050 - Building Permits	5,631,652	6,017,638	9,157,256	3,139,618
4322100 - Heating & Plumbing Permits	39,283	-	-	-
4322200 - Sign Permitting	5,394	-	-	-
4322300 - Streets & Curbs	19,919	-	2,361,824	2,361,824
4322310 - Site Development Fees	1,625,502	888,126	1,190,042	301,916
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ 7,978,118</b>	<b>\$ 7,672,595</b>	<b>\$ 13,709,122</b>	<b>\$ 6,036,527</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Charges for Services				
4322040 - PDS Reserve	-	-	400,000	400,000
<b>Other Charges for Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ 8,200,540</b>	<b>\$ 7,672,595</b>	<b>\$ 14,848,990</b>	<b>\$ 7,176,395</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	83,916	-	-	-
6011301 - Amortization of Premium/Discount	(15,393)	-	-	-
6420000 - Capital Gains & Losses on Investments	(629)	-	-	-
<b>Interest Total</b>	<b>\$ 67,894</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	29,237	-	1,400,000	1,400,000
6311010 - Transfer from General Fund	830,700	1,346,904	1,505,002	158,098
6311011 - Transfer from General Fund - Fee Waivers	-	50,000	-	(50,000)
<b>Transfers From Other Funds Total</b>	<b>\$ 859,937</b>	<b>\$ 1,396,904</b>	<b>\$ 2,905,002</b>	<b>\$ 1,508,098</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	303,489	-	-	-
4360000 - Other Miscellaneous Revenue	-	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 303,489</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,231,320</b>	<b>\$ 1,396,904</b>	<b>\$ 2,905,002</b>	<b>\$ 1,508,098</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	699,756	1,410,906	711,150
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 699,756</b>	<b>\$ 1,410,906</b>	<b>\$ 711,150</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 699,756</b>	<b>\$ 1,410,906</b>	<b>\$ 711,150</b>
<b>4110 - Permit Services Fund Total</b>	<b>\$ 18,544,015</b>	<b>\$ 19,009,082</b>	<b>\$ 34,645,782</b>	<b>\$ 15,636,700</b>
<b>4120 - PW TacRail Mountain</b>				
<b>Charges for Services</b>				
Processing Fees				
4343500 - Revenue - Other	-	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	86,514	-	80,000	80,000
<b>Processing Fees Total</b>	<b>\$ 86,514</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>
Transportation Fees				
4343262 - Demurrage Revenue	255,150	200,000	340,000	140,000
4343271 - Rail Movement - Mountain Division	1,754,870	1,788,000	2,328,800	540,800
4343272 - Rail Storage	93,277	20,000	20,000	-
4343273 - Rail Operating Fees - Mountain Division	18,510	20,000	60,000	40,000
<b>Transportation Fees Total</b>	<b>\$ 2,121,807</b>	<b>\$ 2,028,000</b>	<b>\$ 2,748,800</b>	<b>\$ 720,800</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Charges for Services				
4343780 - External Overhead	534	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	10,000	-	-	-
6421400 - Surplus Scrap Sales	492	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 11,026</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 2,219,347</b>	<b>\$ 2,028,000</b>	<b>\$ 2,828,800</b>	<b>\$ 800,800</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	43,995	-	-	-
<b>Federal Grants Total</b>	<b>\$ 43,995</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
6232300 - Direct WA Dept of Ecology	-	-	-	-
6232302 - Direct WA Military Dept	7,469	-	-	-
<b>State Grants Total</b>	<b>\$ 7,469</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 51,464</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	32,607	30,000	6,000	(24,000)
6011301 - Amortization of Premium/Discount	(5,928)	-	-	-
6420000 - Capital Gains & Losses on Investments	(303)	-	-	-
<b>Interest Total</b>	<b>\$ 26,375</b>	<b>\$ 30,000</b>	<b>\$ 6,000</b>	<b>\$ (24,000)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	5,921	-	-	-
6311010 - Transfer from General Fund	400,000	400,000	800,000	400,000
<b>Transfers From Other Funds Total</b>	<b>\$ 405,921</b>	<b>\$ 400,000</b>	<b>\$ 800,000</b>	<b>\$ 400,000</b>
Other Miscellaneous Revenues				
6221005 - Rental of City Property/Other Leasehold	584,923	600,000	413,000	(187,000)
6221015 - Rental of City Property/Non Leasehold	215,032	320,000	340,000	20,000
6223000 - Miscellaneous Income	425,300	482,600	368,000	(114,600)
6223005 - Miscellaneous Income - SD	9,000	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	6,659,850	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 7,894,105</b>	<b>\$ 1,402,600</b>	<b>\$ 1,121,000</b>	<b>\$ (281,600)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,326,402</b>	<b>\$ 1,832,600</b>	<b>\$ 1,927,000</b>	<b>\$ 94,400</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	202,927	33,704	(169,223)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 202,927</b>	<b>\$ 33,704</b>	<b>\$ (169,223)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 202,927</b>	<b>\$ 33,704</b>	<b>\$ (169,223)</b>
<b>4120 - PW TacRail Mountain Total</b>	<b>\$ 10,597,213</b>	<b>\$ 4,063,527</b>	<b>\$ 4,789,504</b>	<b>\$ 725,977</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4140 - PWE Prking Operating</b>				
<b>Charges for Services</b>				
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreation	40,000	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transportation Fees				
4342890 - Hourly/Daily Parking	93,378	-	-	-
4342892 - Hourly/Daily Parking - Off-Street	2,095,678	1,948,242	2,505,000	556,758
4342893 - Hourly/Daily Parking - On-Street	2,917,110	2,838,630	3,003,000	164,370
4343455 - Monthly Parking Rentals - Oper	-	-	-	-
4343460 - Monthly Parking - Off-Street	4,627,330	4,328,997	5,377,000	1,048,003
4343461 - Monthly Parking - Off-Street Nontaxable	44,175	170,960	516,000	345,040
4343465 - Monthly Permit Parking - On-Street	226	41,400	-	(41,400)
4344895 - Permit Parking - On-Street	-	-	92,000	92,000
<b>Transportation Fees Total</b>	<b>\$ 9,777,898</b>	<b>\$ 9,328,229</b>	<b>\$ 11,493,000</b>	<b>\$ 2,164,771</b>
Other Charges for Services				
4343506 - Rent of Oper Prop Leasehold	629,067	1,260,397	86,000	(1,174,397)
6418000 - Misc Non-Operating Revenue - Taxable	3,294	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 632,361</b>	<b>\$ 1,260,397</b>	<b>\$ 86,000</b>	<b>\$ (1,174,397)</b>
<b>Charges for Services Total</b>	<b>\$ 10,450,260</b>	<b>\$ 10,588,626</b>	<b>\$ 11,579,000</b>	<b>\$ 990,374</b>
<b>Fines &amp; Forfeits</b>				
Civil Penalties				
4350009 - ADA Parking Infractions	88,771	82,441	88,000	5,559
4350010 - Parking Infractions	4,070,938	4,428,163	5,850,000	1,421,837
<b>Civil Penalties Total</b>	<b>\$ 4,159,709</b>	<b>\$ 4,510,604</b>	<b>\$ 5,938,000</b>	<b>\$ 1,427,396</b>
<b>Fines &amp; Forfeits Total</b>	<b>\$ 4,159,709</b>	<b>\$ 4,510,604</b>	<b>\$ 5,938,000</b>	<b>\$ 1,427,396</b>
<b>Licenses &amp; Permits</b>				
Non-Business Licenses & Permits				
4322310 - Site Development Fees	18,749	38,529	40,000	1,471
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ 18,749</b>	<b>\$ 38,529</b>	<b>\$ 40,000</b>	<b>\$ 1,471</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ 18,749</b>	<b>\$ 38,529</b>	<b>\$ 40,000</b>	<b>\$ 1,471</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	76,550	-	-	-
6011301 - Amortization of Premium/Discount	(13,788)	-	-	-
6420000 - Capital Gains & Losses on Investments	(305)	-	-	-
<b>Interest Total</b>	<b>\$ 62,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	154,325	-	-	-
6311010 - Transfer from General Fund	1,379	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 155,704</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Other Miscellaneous Revenues</b>				
4360000 - Other Miscellaneous Revenue	167	-	-	-
6221005 - Rental of City Property/Other Leasehold	-	-	110,000	110,000
6221015 - Rental of City Property/Non Leasehold	-	-	8,244	8,244
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 167</b>	<b>\$ -</b>	<b>\$ 118,244</b>	<b>\$ 118,244</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 218,329</b>	<b>\$ -</b>	<b>\$ 118,244</b>	<b>\$ 118,244</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	48,121	-	(48,121)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 48,121</b>	<b>\$ -</b>	<b>\$ (48,121)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 48,121</b>	<b>\$ -</b>	<b>\$ (48,121)</b>
<b>4140 - PWE Prking Operating Total</b>	<b>\$ 14,847,046</b>	<b>\$ 15,185,880</b>	<b>\$ 17,675,244</b>	<b>\$ 2,489,364</b>
<b>4165 - Convention Center</b>				
<b>Taxes</b>				
Business Tax				
4316600 - Admission Tax	18,852	16,987	22,534	5,547
<b>Business Tax Total</b>	<b>\$ 18,852</b>	<b>\$ 16,987</b>	<b>\$ 22,534</b>	<b>\$ 5,547</b>
<b>Taxes Total</b>	<b>\$ 18,852</b>	<b>\$ 16,987</b>	<b>\$ 22,534</b>	<b>\$ 5,547</b>
<b>Charges for Services</b>				
Charges for Services				
4347160 - Ticketing Revenue	2,966	-	-	-
<b>Charges for Services Total</b>	<b>\$ 2,966</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Public Facility Usage Fees				
4347122 - Other Fees & Charges - Culture & Recreation	1,119,035	1,000,000	1,025,150	25,150
4347130 - Convention Rent	2,479,072	2,405,178	2,477,323	72,145
4347155 - Restaurant Services	1,722,108	1,550,408	1,712,222	161,814
4347190 - Other Revenue - Misc	4,280	4,000	2,000	(2,000)
<b>Public Facility Usage Fees Total</b>	<b>\$ 5,324,494</b>	<b>\$ 4,959,586</b>	<b>\$ 5,216,695</b>	<b>\$ 257,109</b>
Transportation Fees				
4344200 - Parking	164	-	-	-
<b>Transportation Fees Total</b>	<b>\$ 164</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
6421400 - Surplus Scrap Sales	103	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 103</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 5,327,727</b>	<b>\$ 4,959,586</b>	<b>\$ 5,216,695</b>	<b>\$ 257,109</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	25,000	-	-	-
<b>Contributions Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Interest</b>				
6011300 - Pooled Investments Revenue	48,963	-	-	-
6011301 - Amortization of Premium/Discount	(8,220)	-	-	-
6420000 - Capital Gains & Losses on Investments	(429)	-	-	-
<b>Interest Total</b>	<b>\$ 40,314</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Transfers From Other Funds</b>				
6311000 - Transfer from Other Active Fund	18,822	-	-	-
6311010 - Transfer from General Fund	825,545	3,508,631	-	(3,508,631)
6311050 - Hotel/Motel Tax Transfer	6,664,197	7,025,753	9,707,820	2,682,068
6311118 - Transfer from Convention Center Fund	-	-	-	-
6311300 - Contrib from Public Facility District	6,357,610	6,632,884	9,223,332	2,590,448
<b>Transfers From Other Funds Total</b>	<b>\$ 13,866,174</b>	<b>\$ 17,167,268</b>	<b>\$ 18,931,152</b>	<b>\$ 1,763,884</b>
<b>Other Miscellaneous Revenues</b>				
4342870 - Advertising	9,360	60,000	-	(60,000)
6221015 - Rental of City Property/Non Leasehold	46,200	100,800	100,800	-
6223000 - Miscellaneous Income	760	-	-	-
6393000 - Refunding LT Debt Proceeds	-	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	1,636,376	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 1,692,695</b>	<b>\$ 160,800</b>	<b>\$ 100,800</b>	<b>\$ (60,000)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 15,624,183</b>	<b>\$ 17,328,068</b>	<b>\$ 19,031,952</b>	<b>\$ 1,703,884</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	155,588	155,588
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,588</b>	<b>\$ 155,588</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,588</b>	<b>\$ 155,588</b>
<b>4165 - Convention Center Total</b>	<b>\$ 20,970,762</b>	<b>\$ 22,304,641</b>	<b>\$ 24,426,769</b>	<b>\$ 2,122,128</b>
<b>4170 - Baseball Park</b>				
<b>Taxes</b>				
<b>Sales Tax</b>				
4313000 - City Sales/Use Tax	75,831	87,290	18,929	(68,361)
<b>Sales Tax Total</b>	<b>\$ 75,831</b>	<b>\$ 87,290</b>	<b>\$ 18,929</b>	<b>\$ (68,361)</b>
<b>Business Tax</b>				
4316200 - Retailing Tax	9,264	12,545	13,466	921
4316300 - Service Tax	44,559	62,727	70,973	8,246
4316600 - Admission Tax	270,952	250,908	350,338	99,430
<b>Business Tax Total</b>	<b>\$ 324,775</b>	<b>\$ 326,180</b>	<b>\$ 434,777</b>	<b>\$ 108,597</b>
<b>Other Taxes</b>				
4318000 - Leasehold Excise Tax	39,200	39,200	39,200	-
<b>Other Taxes Total</b>	<b>\$ 39,200</b>	<b>\$ 39,200</b>	<b>\$ 39,200</b>	<b>-</b>
<b>Taxes Total</b>	<b>\$ 439,806</b>	<b>\$ 452,670</b>	<b>\$ 492,906</b>	<b>\$ 40,236</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Charges for Services</b>				
Charges for Services				
4347161 - Facility Fee Revenue	272,460	285,364	386,286	100,922
<b>Charges for Services Total</b>	<b>\$ 272,460</b>	<b>\$ 285,364</b>	<b>\$ 386,286</b>	<b>\$ 100,922</b>
<b>Charges for Services Total</b>	<b>\$ 272,460</b>	<b>\$ 285,364</b>	<b>\$ 386,286</b>	<b>\$ 100,922</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300020 - Contributions - Other	500,000	-	-	-
<b>Contributions Total</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	5,569	-	4,400	4,400
6011301 - Amortization of Premium/Discount	(769)	-	-	-
6420000 - Capital Gains & Losses on Investments	44	-	-	-
<b>Interest Total</b>	<b>\$ 4,844</b>	<b>\$ -</b>	<b>\$ 4,400</b>	<b>\$ 4,400</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	212	-	-	-
6311010 - Transfer from General Fund	1,315,230	1,315,024	1,291,678	(23,346)
6311070 - Transfers In from within same fund	-	100,000	-	(100,000)
<b>Transfers From Other Funds Total</b>	<b>\$ 1,315,442</b>	<b>\$ 1,415,024</b>	<b>\$ 1,291,678</b>	<b>\$ (123,346)</b>
Other Miscellaneous Revenues				
6221010 - Rental of City Property/Non Leasehold	(73,149)	96,111	89,937	(6,174)
6221015 - Rental of City Property/Non Leasehold	1,150,000	1,000,000	1,000,000	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 1,076,851</b>	<b>\$ 1,096,111</b>	<b>\$ 1,089,937</b>	<b>\$ (6,174)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,897,137</b>	<b>\$ 2,511,135</b>	<b>\$ 2,386,015</b>	<b>\$ (125,120)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	161	161
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 161</b>	<b>\$ 161</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 161</b>	<b>\$ 161</b>
<b>4170 - Baseball Park Total</b>	<b>\$ 3,609,403</b>	<b>\$ 3,249,169</b>	<b>\$ 3,265,368</b>	<b>\$ 16,199</b>
<b>4180 - PAF Dome</b>				
<b>Taxes</b>				
Business Tax				
4316600 - Admission Tax	1,646,110	1,670,087	2,503,536	833,449
<b>Business Tax Total</b>	<b>\$ 1,646,110</b>	<b>\$ 1,670,087</b>	<b>\$ 2,503,536</b>	<b>\$ 833,449</b>
<b>Taxes Total</b>	<b>\$ 1,646,110</b>	<b>\$ 1,670,087</b>	<b>\$ 2,503,536</b>	<b>\$ 833,449</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Charges for Services</b>				
Charges for Services				
4347152 - Concessions Revenue	1,372,303	1,195,796	2,667,156	1,471,360
4347160 - Ticketing Revenue	2,362,360	2,684,844	4,040,313	1,355,469
4347161 - Facility Fee Revenue	1,518,954	1,748,129	2,885,770	1,137,641
4347170 - Marketing Revenue	129,649	159,273	222,221	62,948
<b>Charges for Services Total</b>	<b>\$ 5,383,267</b>	<b>\$ 5,788,042</b>	<b>\$ 9,815,460</b>	<b>\$ 4,027,418</b>
Public Facility Usage Fees				
4347120 - Facility Rent Revenue	3,794,853	3,557,518	5,296,879	1,739,361
4347122 - Other Fees & Charges - Culture & Recreation	545,948	557,882	605,543	47,661
4347125 - Commercial Rent	457,884	508,778	418,180	(90,598)
4347150 - Catering Revenues	225,263	42,863	236,575	193,712
4347151 - Other Concessions	369,529	308,847	621,109	312,262
4347155 - Restaurant Services	7,692	-	-	-
4347190 - Other Revenue - Misc	376,377	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ 5,777,546</b>	<b>\$ 4,975,888</b>	<b>\$ 7,178,286</b>	<b>\$ 2,202,398</b>
Transportation Fees				
4343455 - Monthly Parking Rentals - Oper	11,684	70,495	3,000	(67,495)
4344200 - Parking	1,835,317	1,977,265	3,201,147	1,223,882
4344205 - PAF Parking Lot Rental	159,300	219,450	50,000	(169,450)
<b>Transportation Fees Total</b>	<b>\$ 2,006,301</b>	<b>\$ 2,267,210</b>	<b>\$ 3,254,147</b>	<b>\$ 986,937</b>
Other Charges for Services				
6421400 - Surplus Scrap Sales	2,594	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 2,594</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 13,169,708</b>	<b>\$ 13,031,140</b>	<b>\$ 20,247,893</b>	<b>\$ 7,216,753</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	60,652	78,295	-	(78,295)
6011301 - Amortization of Premium/Discount	(10,837)	10,347	-	(10,347)
6420000 - Capital Gains & Losses on Investments	(407)	-	-	-
<b>Interest Total</b>	<b>\$ 49,408</b>	<b>\$ 88,643</b>	<b>\$ -</b>	<b>\$ (88,643)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	22,717	-	-	-
6311010 - Transfer from General Fund	1,018,180	965,665	-	(965,665)
6311101 - Transfer from REET 1	-	450,000	-	(450,000)
<b>Transfers From Other Funds Total</b>	<b>\$ 1,040,897</b>	<b>\$ 1,415,665</b>	<b>\$ -</b>	<b>\$ (1,415,665)</b>
Other Miscellaneous Revenues				
4342870 - Advertising	693,664	900,000	627,000	(273,000)
4342900 - Vending Machine Sales	1,204	462	-	(462)
4345330 - Sale of Junk & Salvage	-	6,553	-	(6,553)

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
4369800 - Cashier Over & Short	(810)	-	-	-
6221005 - Rental of City Property/Other Leasehold	-	-	29,000	29,000
6221010 - Rental of City Property/Non Leasehold	1,000	-	-	-
6223000 - Miscellaneous Income	-	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 695,058</b>	<b>\$ 907,015</b>	<b>\$ 656,000</b>	<b>\$ (251,015)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,785,363</b>	<b>\$ 2,411,323</b>	<b>\$ 656,000</b>	<b>\$ (1,755,323)</b>
<b>4180 - PAF Dome Total</b>	<b>\$ 16,601,181</b>	<b>\$ 17,112,550</b>	<b>\$ 23,407,429</b>	<b>\$ 6,294,879</b>
<b>4190 - PAF Performing Arts</b>				
<b>Charges for Services</b>				
Charges for Services				
4347161 - Facility Fee Revenue	-	-	35,000	35,000
<b>Charges for Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>
<b>Charges for Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	24,241	23,396	7,374	(16,022)
6011301 - Amortization of Premium/Discount	(4,877)	-	-	-
6420000 - Capital Gains & Losses on Investments	(248)	-	-	-
<b>Interest Total</b>	<b>\$ 19,116</b>	<b>\$ 23,396</b>	<b>\$ 7,374</b>	<b>\$ (16,022)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,173	-	-	-
6311010 - Transfer from General Fund	2,157,833	3,294,000	1,872,683	(1,421,317)
6311064 - Transfer from REET	1,016,135	-	-	-
6311101 - Transfer from REET 1	-	2,547,000	1,500,000	(1,047,000)
<b>Transfers From Other Funds Total</b>	<b>\$ 3,175,141</b>	<b>\$ 5,841,000</b>	<b>\$ 3,372,683</b>	<b>\$ (2,468,317)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 3,194,257</b>	<b>\$ 5,864,396</b>	<b>\$ 3,380,057</b>	<b>\$ (2,484,339)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	53,542	-	(53,542)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 53,542</b>	<b>\$ -</b>	<b>\$ (53,542)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 53,542</b>	<b>\$ -</b>	<b>\$ (53,542)</b>
<b>4190 - PAF Performing Arts Total</b>	<b>\$ 3,194,257</b>	<b>\$ 5,917,938</b>	<b>\$ 3,415,057</b>	<b>\$ (2,502,881)</b>
<b>4200 - ES Solid Waste</b>				
<b>Charges for Services</b>				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	461,396	72,000	400,000	328,000
<b>Processing Fees Total</b>	<b>\$ 461,396</b>	<b>\$ 72,000</b>	<b>\$ 400,000</b>	<b>\$ 328,000</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Other Charges for Services</b>				
4343130 - Solid Waste Revenue - Residential	51,748,700	56,798,000	60,055,000	3,257,000
4343150 - Wastewater Revenue - Residential	-	-	-	-
4343230 - Solid Waste Revenue - Commercial	48,554,408	49,921,000	58,953,000	9,032,000
4343231 - Solid Waste Nontax Revenue - Commercial	839,645	900,000	-	(900,000)
4343400 - Revenue - Wholesale	904,781	800,000	1,000,000	200,000
4343530 - Solid Waste Revenue - Disposal	15,835,138	16,717,294	19,524,000	2,806,706
4343630 - Solid Waste Revenue - Container Rental	694,562	1,300,000	914,000	(386,000)
4343631 - Solid Waste Nontax Rev-Container Rental	13,082	-	-	-
4343632 - Solid Waste Revenue-Commercial Recycling	2,863,490	3,230,000	3,378,000	148,000
4343730 - Solid Waste Other Service Revenues	396,737	360,000	374,000	14,000
4343780 - External Overhead	9,349	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	241	-	-	-
6421400 - Surplus Scrap Sales	16,000	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 121,876,134</b>	<b>\$ 130,026,294</b>	<b>\$ 144,198,000</b>	<b>\$ 14,171,706</b>
<b>Charges for Services Total</b>	<b>\$ 122,337,529</b>	<b>\$ 130,098,294</b>	<b>\$ 144,598,000</b>	<b>\$ 14,499,706</b>
<b>Intergovernmental Revenues</b>				
State Grants				
6232300 - Direct WA Dept of Ecology	588,928	63,600	-	(63,600)
<b>State Grants Total</b>	<b>\$ 588,928</b>	<b>\$ 63,600</b>	<b>\$ -</b>	<b>\$ (63,600)</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 588,928</b>	<b>\$ 63,600</b>	<b>\$ -</b>	<b>\$ (63,600)</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	4,337	-	-	-
6371300 - CIAC-Direct State Grant Cash	-	-	-	-
<b>Contributions Total</b>	<b>\$ 4,337</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	1,187,454	833,000	1,059,000	226,000
6011301 - Amortization of Premium/Discount	(216,697)	-	-	-
6012000 - Other Interest Earnings	3	-	-	-
6420000 - Capital Gains & Losses on Investments	(4,369)	-	-	-
<b>Interest Total</b>	<b>\$ 966,390</b>	<b>\$ 833,000</b>	<b>\$ 1,059,000</b>	<b>\$ 226,000</b>
Transfers From Other Funds				
6310010 - Transf-In Bond Funds-Capital Related	327,283	-	-	-
6311000 - Transfer from Other Active Fund	259,587	-	-	-
6311070 - Transfers In from within same fund	-	-	-	-
6311200 - Contribution from 4700	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 586,869</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	160,835	-	-	-
4369800 - Cashier Over & Short	(605)	-	-	-
4369805 - Low Income Family Assistance Discount	(174,882)	(190,000)	(197,000)	(7,000)
6221005 - Rental of City Property/Other Leasehold	84,023	110,000	72,942	(37,058)
6221010 - Rental of City Property/Non Leasehold	494	-	-	-

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6221015 - Rental of City Property/Non Leasehold	131,502	-	-	-
6411020 - Gain/Loss on Bond Defeasance	18,902	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	449,300	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 669,569</b>	<b>\$ (80,000)</b>	<b>\$ (124,058)</b>	<b>\$ (44,058)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,227,165</b>	<b>\$ 753,000</b>	<b>\$ 934,942</b>	<b>\$ 181,942</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	6,189,335	7,108,163	918,828
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 6,189,335</b>	<b>\$ 7,108,163</b>	<b>\$ 918,828</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 6,189,335</b>	<b>\$ 7,108,163</b>	<b>\$ 918,828</b>
<b>4200 - ES Solid Waste Total</b>	<b>\$ 125,153,622</b>	<b>\$ 137,104,229</b>	<b>\$ 152,641,105</b>	<b>\$ 15,536,876</b>
<b>4300 - ES Wastewater</b>				
<b>Charges for Services</b>				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	169,320	160,000	166,050	6,050
<b>Processing Fees Total</b>	<b>\$ 169,320</b>	<b>\$ 160,000</b>	<b>\$ 166,050</b>	<b>\$ 6,050</b>
Other Charges for Services				
4343150 - Wastewater Revenue - Residential	87,445,957	97,446,000	105,680,000	8,234,000
4343250 - Wastewater Revenue - Commercial	27,009,342	27,640,000	35,483,000	7,843,000
4343251 - Wastewater Nontax Revenue - Commercial	773,442	811,000	-	(811,000)
4343252 - Wastewater Rev - Commercial -Public Auth	4,711,873	3,606,000	-	(3,606,000)
4343253 - Wastewater Rev-Interlocal Wholesale	13,286,800	14,100,000	15,319,000	1,219,000
4343720 - Water Rev - Late fees	-	-	-	-
4343750 - W/W Other Service Revenues	2,645,083	2,000,000	4,600,000	2,600,000
4343755 - W/W Revenue - Tagro Retail Sales Revenue	1,028,229	1,002,000	1,243,000	241,000
4343756 - Wastewater Nontaxable Revenue - Tagro	91,006	99,000	-	(99,000)
4343757 - W/W Rev - Tagro - Wholesale	98,007	85,000	-	(85,000)
4343758 - W/W Revenue - BioGas Sales	-	-	399,000	399,000
4343759 - W/W Revenue - RIN Credit for BioGas	-	-	406,500	406,500
4343780 - External Overhead	1,822	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	889	-	-	-
6421400 - Surplus Scrap Sales	85,002	100,000	-	(100,000)
<b>Other Charges for Services Total</b>	<b>\$ 137,177,453</b>	<b>\$ 146,889,000</b>	<b>\$ 163,130,500</b>	<b>\$ 16,241,500</b>
<b>Charges for Services Total</b>	<b>\$ 137,346,773</b>	<b>\$ 147,049,000</b>	<b>\$ 163,296,550</b>	<b>\$ 16,247,550</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	470	-	-	-
<b>Federal Grants Total</b>	<b>\$ 470</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
6232300 - Direct WA Dept of Ecology	-	-	-	-
6232302 - Direct WA Military Dept	78	-	-	-
<b>State Grants Total</b>	<b>\$ 78</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Miscellaneous Revenues				
6243370 - Intergov Op Revenue	-	-	1,300,000	1,300,000
<b>Other Miscellaneous Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ 1,300,000</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 548</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ 1,300,000</b>
<b>Licenses &amp; Permits</b>				
Non-Business Licenses & Permits				
4322000 - Non-Business Licenses & Permits-Misc	-	-	-	-
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	4,209	-	-	-
6300005 - Contributions and Donations - SD	(10,323)	-	-	-
6371100 - Contrib in Aid of Constr - Customer Cash	573,827	-	-	-
6371105 - Contrib in Aid of Constr - Customer Cash	309,334	350,000	-	(350,000)
6371300 - CIAC-Direct State Grant Cash	-	-	350,000	350,000
6371302 - CIAC-Direct State Ecology - Cash Capital	-	-	350,000	350,000
6371500 - Contrib in Aid of Constr - Other Cash	-	-	-	-
6379000 - Contributions - Capital	3,000,000	2,000,000	-	(2,000,000)
<b>Contributions Total</b>	<b>\$ 3,877,047</b>	<b>\$ 2,350,000</b>	<b>\$ 700,000</b>	<b>\$ (1,650,000)</b>
Interest				
6011300 - Pooled Investments Revenue	1,626,784	1,311,000	1,749,000	438,000
6011301 - Amortization of Premium/Discount	(301,048)	-	-	-
6012000 - Other Interest Earnings	2	-	-	-
6420000 - Capital Gains & Losses on Investments	(6,412)	-	-	-
<b>Interest Total</b>	<b>\$ 1,319,326</b>	<b>\$ 1,311,000</b>	<b>\$ 1,749,000</b>	<b>\$ 438,000</b>
Transfers From Other Funds				
6310010 - Transf-In Bond Funds-Capital Related	1,258,455	-	-	-
6311000 - Transfer from Other Active Fund	211,026	-	-	-
6311200 - Contribution from 4700	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 1,469,481</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	6,764	-	-	-
4360000 - Other Miscellaneous Revenue	-	-	-	-
4369800 - Cashier Over & Short	0	-	-	-
4369805 - Low Income Family Assistance Discount	(135,960)	(150,000)	(156,000)	(6,000)
6221010 - Rental of City Property/Non Leasehold	1,646	-	-	-
6221015 - Rental of City Property/Non Leasehold	566,694	1,041,900	1,085,000	43,100
6221160 - Rental/City Prop - Interfund	272,884	2,543,700	2,124,000	(419,700)
6223000 - Miscellaneous Income	5	116,137	33,000	(83,137)
6223005 - Miscellaneous Income - SD	17,195	-	-	-
6310100 - Reimbursements Non-Revenue Receipts	672,749	-	-	-
6398645 - LID Installment Notes	116,552	-	-	-

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6411020 - Gain/Loss on Bond Defeasance	35,655	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	75	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 1,554,261</b>	<b>\$ 3,551,737</b>	<b>\$ 3,086,000</b>	<b>\$ (465,737)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,220,115</b>	<b>\$ 7,212,737</b>	<b>\$ 5,535,000</b>	<b>\$ (1,677,737)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	28,181,881	39,491,073	11,309,192
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 28,181,881</b>	<b>\$ 39,491,073</b>	<b>\$ 11,309,192</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 28,181,881</b>	<b>\$ 39,491,073</b>	<b>\$ 11,309,192</b>
<b>4300 - ES Wastewater Total</b>	<b>\$ 145,567,435</b>	<b>\$ 182,443,618</b>	<b>\$ 209,622,623</b>	<b>\$ 27,179,005</b>
<b>4301 - ES Surface Water</b>				
<b>Charges for Services</b>				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	14,783	14,000	14,000	-
4345840 - Site Development Inspection Fees	8,168	-	-	-
<b>Processing Fees Total</b>	<b>\$ 22,951</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ -</b>
Transportation Fees				
4342892 - Hourly/Daily Parking - Off-Street	0	-	-	-
<b>Transportation Fees Total</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
4343040 - Surface Water Revenue	61,822,722	67,868,000	-	(67,868,000)
4343041 - Surface Water Rev-Residential	-	-	36,191,000	36,191,000
4343150 - Wastewater Revenue - Residential	-	-	-	-
4343240 - Surface Water Nontaxable Revenue	1,313,683	1,260,000	-	(1,260,000)
4343243 - Surface Water Rev-Commercial	-	-	38,403,000	38,403,000
4343740 - S/WTR Other Service Revenues	328,117	300,000	312,000	12,000
4343780 - External Overhead	1,703	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	1,559	-	-	-
6421400 - Surplus Scrap Sales	338	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 63,468,121</b>	<b>\$ 69,428,000</b>	<b>\$ 74,906,000</b>	<b>\$ 5,478,000</b>
<b>Charges for Services Total</b>	<b>\$ 63,491,072</b>	<b>\$ 69,442,000</b>	<b>\$ 74,920,000</b>	<b>\$ 5,478,000</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	453	-	-	-
<b>Federal Grants Total</b>	<b>\$ 453</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
6232300 - Direct WA Dept of Ecology	267,610	25,000	-	(25,000)
6232302 - Direct WA Military Dept	76	-	-	-
<b>State Grants Total</b>	<b>\$ 267,686</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ (25,000)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Miscellaneous Revenues				
6243370 - Intergov Op Revenue	-	-	1,300,000	1,300,000
<b>Other Miscellaneous Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ 1,300,000</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 268,139</b>	<b>\$ 25,000</b>	<b>\$ 1,300,000</b>	<b>\$ 1,275,000</b>
<b>Licenses &amp; Permits</b>				
Non-Business Licenses & Permits				
4322310 - Site Development Fees	26,932	-	-	-
<b>Non-Business Licenses &amp; Permits Total</b>	<b>\$ 26,932</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Licenses &amp; Permits Total</b>	<b>\$ 26,932</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	35,622	-	-	-
6371100 - Contrib in Aid of Constr - Customer Cash	780	-	-	-
6371300 - CIAC-Direct State Grant Cash	-	-	-	-
6371302 - CIAC-Direct State Ecology - Cash Capital	4,485,207	4,640,000	6,819,406	2,179,406
6371305 - CIAC-Direct State Grant Cash - SD	-	-	-	-
6371505 - Contrib in Aid of Constr - Other Cash - SD	-	-	-	-
<b>Contributions Total</b>	<b>\$ 4,521,609</b>	<b>\$ 4,640,000</b>	<b>\$ 6,819,406</b>	<b>\$ 2,179,406</b>
Interest				
6011300 - Pooled Investments Revenue	972,220	623,000	890,000	267,000
6011301 - Amortization of Premium/Discount	(175,210)	-	-	-
6012000 - Other Interest Earnings	-	-	-	-
6420000 - Capital Gains & Losses on Investments	(4,701)	-	-	-
<b>Interest Total</b>	<b>\$ 792,309</b>	<b>\$ 623,000</b>	<b>\$ 890,000</b>	<b>\$ 267,000</b>
Transfers From Other Funds				
6310020 - Transf-In Capital Other	909,584	-	525,000	525,000
6311000 - Transfer from Other Active Fund	153,400	-	-	-
6311010 - Transfer from General Fund	26,500	-	-	-
6311200 - Contribution from 4700	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 1,089,484</b>	<b>\$ -</b>	<b>\$ 525,000</b>	<b>\$ 525,000</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	90,014	120,000	63,000	(57,000)
4369805 - Low Income Family Assistance Discount	(66,224)	(70,000)	(73,000)	(3,000)
6221010 - Rental of City Property/Non Leasehold	1,407	-	-	-
6221015 - Rental of City Property/Non Leasehold	374,144	-	-	-
6223000 - Miscellaneous Income	8	-	-	-
6310100 - Reimbursements Non-Revenue Receipts	11,817	-	-	-
6411020 - Gain/Loss on Bond Defeasance	22,200	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 433,365</b>	<b>\$ 50,000</b>	<b>\$ (10,000)</b>	<b>\$ (60,000)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 6,836,767</b>	<b>\$ 5,313,000</b>	<b>\$ 8,224,406</b>	<b>\$ 2,911,406</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	11,613,672	25,998,572	14,384,900
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 11,613,672</b>	<b>\$ 25,998,572</b>	<b>\$ 14,384,900</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 11,613,672</b>	<b>\$ 25,998,572</b>	<b>\$ 14,384,900</b>
<b>4301 - ES Surface Water Total</b>	<b>\$ 70,622,910</b>	<b>\$ 86,393,672</b>	<b>\$ 110,442,978</b>	<b>\$ 24,049,306</b>
<b>4450 - Union Station</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011000 - Investments-Misc. Revenue	368	365	2,000	1,635
<b>Interest Total</b>	<b>\$ 368</b>	<b>\$ 365</b>	<b>\$ 2,000</b>	<b>\$ 1,635</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	29	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 29</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
6362501 - Capital Lease Revenue - Nontaxable	3,567,805	7,953,364	1,600,930	(6,352,434)
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 3,567,805</b>	<b>\$ 7,953,364</b>	<b>\$ 1,600,930</b>	<b>\$ (6,352,434)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 3,568,202</b>	<b>\$ 7,953,729</b>	<b>\$ 1,602,930</b>	<b>\$ (6,350,799)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	9,235	6,332,600	6,323,365
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 9,235</b>	<b>\$ 6,332,600</b>	<b>\$ 6,323,365</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 9,235</b>	<b>\$ 6,332,600</b>	<b>\$ 6,323,365</b>
<b>4450 - Union Station Total</b>	<b>\$ 3,568,202</b>	<b>\$ 7,962,964</b>	<b>\$ 7,935,530</b>	<b>\$ (27,435)</b>
<b>4500 - Tacoma Rail</b>				
<b>Charges for Services</b>				
Processing Fees				
4343500 - Revenue - Other	(68)	522,000	698,000	176,000
4343760 - Other Cust Fees Revenue (Late/NSF Check)	60,003	-	-	-
<b>Processing Fees Total</b>	<b>\$ 59,935</b>	<b>\$ 522,000</b>	<b>\$ 698,000</b>	<b>\$ 176,000</b>
Public Facility Usage Fees				
4347140 - Other Rent	2,181,971	2,160,000	2,220,000	60,000
<b>Public Facility Usage Fees Total</b>	<b>\$ 2,181,971</b>	<b>\$ 2,160,000</b>	<b>\$ 2,220,000</b>	<b>\$ 60,000</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Transportation Fees</b>				
4343260 - Line Hauls - Belt Line	51,370,126	55,965,880	52,636,512	(3,329,368)
4343261 - Local and Miscellaneous - Belt Line	1,226,109	1,762,004	4,554,000	2,791,996
4343262 - Demurrage Revenue	2,712,290	2,300,000	2,300,000	-
4343264 - Miscellaneous Special Switching Revenue-	512,215	-	-	-
4343276 - Rail Equipment and Vehicle Lease Revenue	144,000	-	-	-
<b>Transportation Fees Total</b>	<b>\$ 55,964,740</b>	<b>\$ 60,027,884</b>	<b>\$ 59,490,512</b>	<b>\$ (537,372)</b>
<b>Other Charges for Services</b>				
4343780 - External Overhead	23,573	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	20,000	-	-	-
6421400 - Surplus Scrap Sales	19,697	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 63,270</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 58,269,917</b>	<b>\$ 62,709,884</b>	<b>\$ 62,408,512</b>	<b>\$ (301,372)</b>
<b>Miscellaneous Revenues</b>				
<b>Interest</b>				
6011300 - Pooled Investments Revenue	208,064	204,000	225,000	21,000
6011301 - Amortization of Premium/Discount	(38,692)	-	-	-
6420000 - Capital Gains & Losses on Investments	(1,782)	-	-	-
<b>Interest Total</b>	<b>\$ 167,591</b>	<b>\$ 204,000</b>	<b>\$ 225,000</b>	<b>\$ 21,000</b>
<b>Transfers From Other Funds</b>				
6311000 - Transfer from Other Active Fund	42,583	-	-	-
6311010 - Transfer from General Fund	216,000	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 258,583</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Miscellaneous Revenues</b>				
4300020 - Revenue Provided for Capital Projects	-	-	-	-
4345245 - Service Maintenance Transportation Fees	3,723,902	3,729,312	4,800,000	1,070,688
4345265 - Transportation Vendor Service Repair Fee	210,980	-	-	-
4345300 - Misc Work Order Revenue	9,111	-	-	-
6221015 - Rental of City Property/Non Leasehold	16,500	-	-	-
6223000 - Miscellaneous Income	161,060	-	-	-
6223005 - Miscellaneous Income - SD	6,000	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 4,127,553</b>	<b>\$ 3,729,312</b>	<b>\$ 4,800,000</b>	<b>\$ 1,070,688</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 4,553,726</b>	<b>\$ 3,933,312</b>	<b>\$ 5,025,000</b>	<b>\$ 1,091,688</b>
<b>Cash Balance</b>				
<b>Cash Balance</b>				
4300005 - Appropriation from Current Fund	-	-	219,334	219,334
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 219,334</b>	<b>\$ 219,334</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 219,334</b>	<b>\$ 219,334</b>
<b>4500 - Tacoma Rail Total</b>	<b>\$ 62,823,643</b>	<b>\$ 66,643,196</b>	<b>\$ 67,652,846</b>	<b>\$ 1,009,650</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4600 - Water</b>				
<b>Charges for Services</b>				
Other Charges for Service				
4343330 - Wtr Rev - Inside City PFP Fee	3,217,137	3,674,646	-	(3,674,646)
4343331 - Wtr Rev - Outside City PFP Fee	2,500,399	2,768,319	-	(2,768,319)
<b>Other Charges for Service Total</b>	<b>\$ 5,717,536</b>	<b>\$ 6,442,965</b>	<b>\$ -</b>	<b>\$ (6,442,965)</b>
Processing Fees				
4343500 - Revenue - Other	218,890	120,000	590,000	470,000
4343760 - Other Cust Fees Revenue (Late/NSF Check)	37,428	40,000	40,000	-
<b>Processing Fees Total</b>	<b>\$ 256,318</b>	<b>\$ 160,000</b>	<b>\$ 630,000</b>	<b>\$ 470,000</b>
Other Charges for Services				
4339004 - Perm Main - Latecomer's Main Constr chgs	312,103	-	-	-
4339005 - Temporary Main Charges	2,500	-	-	-
4343120 - Water Revenue - Residential	96,641,601	98,999,300	116,425,478	17,426,178
4343220 - Water Revenue - Commercial/Industrial	19,912,793	24,540,323	26,475,816	1,935,493
4343221 - Water Revenue - COT	589,672	530,005	-	(530,005)
4343222 - Water Revenue - COT Fire	112,246	98,372	6,055,959	5,957,587
4343223 - Water Revenue - Public Utilities	3,425,326	-	-	-
4343224 - Water Revenue - Wholesale	9,163,986	4,225,910	5,418,299	1,192,389
4343229 - Water Revenue - Cascade Water Allnc Contract	5,493,628	5,278,268	5,036,541	(241,727)
4343234 - Water Revenue - COT Irrigation	275,342	284,443	6,550,744	6,266,301
4343320 - Water Revenue - Industrial/Commercial Sp	11,797,065	13,263,201	13,808,208	545,007
4343322 - Water Other Revenue GE Nontaxable	162,313	80,000	80,000	-
4343325 - Wtr Residential Fire Service	217,491	150,014	-	(150,014)
4343326 - Wtr Commercial Fire Service	6,884,540	5,161,103	-	(5,161,103)
4343327 - Wtr Residential Irrigation Service	2,028,746	2,129,607	-	(2,129,607)
4343328 - Wtr Commercial Irrigation Service	3,710,030	3,930,964	-	(3,930,964)
4343501 - Accrued Revenues	181,088	-	-	-
4343520 - Water Revenue Other	1,105,001	1,000,000	1,000,000	-
4343720 - Water Rev - Late fees	390,188	400,000	400,000	-
4343780 - External Overhead	65,563	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	1,200	-	-	-
6418010 - Misc Non-Operating Sales - Non-Taxable	352,136	-	375,384	375,384
6421400 - Surplus Scrap Sales	102,772	90,000	90,000	-
<b>Other Charges for Services Total</b>	<b>\$ 162,927,331</b>	<b>\$ 160,161,510</b>	<b>\$ 181,716,429</b>	<b>\$ 21,554,919</b>
<b>Charges for Services Total</b>	<b>\$ 168,901,185</b>	<b>\$ 166,764,475</b>	<b>\$ 182,346,429</b>	<b>\$ 15,581,954</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	1,502	-	-	-
<b>Federal Grants Total</b>	<b>\$ 1,502</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
6232302 - Direct WA Military Dept	250	-	-	-
<b>State Grants Total</b>	<b>\$ 250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 1,752</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Contributions				
6332000 - BABs Interest Federal Subsidy	5,514,618	5,540,624	5,540,624	-
<b>Contributions Total</b>	<b>\$ 5,514,618</b>	<b>\$ 5,540,624</b>	<b>\$ 5,540,624</b>	<b>\$ -</b>
Interest				
6011200 - Interest Income-Municipal	7,211	-	-	-
6011300 - Pooled Investments Revenue	1,691,581	600,000	600,000	-
6011301 - Amortization of Premium/Discount	(310,539)	-	-	-
6012000 - Other Interest Earnings	20	-	-	-
6420000 - Capital Gains & Losses on Investments	(14,585)	-	-	-
<b>Interest Total</b>	<b>\$ 1,373,688</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	117,872	-	-	-
6311170 - Contribution from 4600-ASSWQ	2,299,390	16,021,946	22,002,893	5,980,947
<b>Transfers From Other Funds Total</b>	<b>\$ 2,417,262</b>	<b>\$ 16,021,946</b>	<b>\$ 22,002,893</b>	<b>\$ 5,980,947</b>
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	(8,010,973)	-	8,010,973
4362000 - Rental Revenues	407,916	784,583	845,551	60,968
6223000 - Miscellaneous Income	28,173	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 436,089</b>	<b>\$ (7,226,390)</b>	<b>\$ 845,551</b>	<b>\$ 8,071,941</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 9,741,656</b>	<b>\$ 14,936,180</b>	<b>\$ 28,989,068</b>	<b>\$ 14,052,888</b>
<b>Cash Balance</b>				
Cash Balance				
4300005 - Appropriation from Current Fund	-	9,863,115	16,956,044	7,092,929
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 9,863,115</b>	<b>\$ 16,956,044</b>	<b>\$ 7,092,929</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 9,863,115</b>	<b>\$ 16,956,044</b>	<b>\$ 7,092,929</b>
<b>4600 - Water Total</b>	<b>\$ 178,644,592</b>	<b>\$ 191,563,770</b>	<b>\$ 228,291,541</b>	<b>\$ 36,727,771</b>
<b>4700 - Power</b>				
<b>Charges for Services</b>				
Processing Fees				
4343500 - Revenue - Other	19,123	-	-	-
4343760 - Other Cust Fees Revenue (Late/NSF Check)	311,472	-	-	-
<b>Processing Fees Total</b>	<b>\$ 330,595</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Public Facility Usage Fees				
4347190 - Other Revenue - Misc	(1,250)	-	-	-
<b>Public Facility Usage Fees Total</b>	<b>\$ (1,250)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Charges for Services				
4343110 - Power Revenue - Residential	300,766,720	334,787,388	370,226,732	35,439,344
4343200 - Power Intertie Capacity Assignment Rev	3,206,352	3,206,352	3,206,352	-
4343211 - Power Revenue - General	188,646,545	209,418,448	217,676,783	8,258,335
4343212 - Power Revenue - General Municipal & Tribes	6,487,823	-	-	-

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
4343213 - Power Revenue - Small General	53,882,058	58,017,173	57,694,435	(322,738)
4343214 - Power Revenue - Sm General-Muni & Tribes	777,401	-	-	-
4343215 - Power Revenue - General High Voltage	36,520,281	38,989,284	47,226,409	8,237,125
4343311 - Power Revenue - Industrial Contract	42,819,622	45,617,397	48,427,860	2,810,463
4343313 - Power Revenue-Street Lights-Other Public	732,844	-	-	-
4343314 - Power Revenue - Street Lights - Municipa	1,983,293	2,565,272	2,063,320	(501,952)
4343410 - Power Revenue Wholesale	104,886,683	83,390,186	95,840,208	12,450,022
4343501 - Accrued Revenues	(163,386)	-	-	-
4343504 - Rent of Oper Prop Self Assessed (No Leasehold)	144,706	-	-	-
4343505 - Rent of Oper Prop Govt (No Leasehold)	239,238	-	-	-
4343506 - Rent of Oper Prop Leasehold	2,303,291	2,824,560	2,704,478	(120,082)
4343507 - Interdepartment Rents from Elec Prop	4,619,843	4,925,388	4,924,035	(1,353)
4343510 - Power Revenue Other	(71,754)	28,282	77,788	49,506
4343511 - Power Revenue Other - Public Utility Tax	1,953,794	2,273,080	2,451,276	178,196
4343512 - Power Revenue - Temporary Service	238,737	-	-	-
4343513 - Power Revenue Other - Green Power	156,199	226,404	111,948	(114,456)
4343514 - Power Revenue Other Utilities	652,819	-	-	-
4343515 - Power Revenue Private Off Street Lighting	2,485,304	2,722,021	3,155,153	433,132
4343516 - Power Revenue - Capital Recovery	81,758	-	-	-
4343517 - Power Revenue Other - Wheeling	16,589,427	16,650,528	20,168,000	3,517,472
4343518 - Sale of Water & Water Power	2,371	-	-	-
4343519 - Power Revenue Priv Off St Lighting -Muni	34,338	-	-	-
4343640 - Mossyrock Park Camping Revenue	595,372	797,791	766,165	(31,626)
4343641 - Mossyrock Park Misc Revenue	160,797	-	-	-
4343645 - Taidnapam Park Camping Revenue	612,536	787,638	767,131	(20,507)
4343646 - Taidnapam Park Misc Revenue	148,085	-	-	-
4343650 - Mayfield Lake Park Camping Revenue	288,197	399,566	448,220	48,654
4343651 - Mayfield Lake Park Misc Revenue	85,585	-	-	-
4343655 - Alder Park Camping Revenue	649,879	824,970	1,027,418	202,448
4343656 - Alder Park Misc Revenue	170,441	-	-	-
4343710 - Power Revenue - Late Fees	1,939,175	2,323,843	2,517,399	193,556
4343780 - External Overhead	352,242	226,345	573,785	347,440
4343800 - CATV Revenue	31,704,915	38,743,787	32,758,843	(5,984,944)
4343810 - CATV Retail Revenue	22,152	43,084	-	(43,084)
4343820 - CATV Customer Refunds Revenue	(311)	-	-	-
4343830 - Broadband Revenue	103,909	69,600	398,106	328,506
4343840 - Broadband Tax Revenue	63,922	57,368	70,792	13,424
4343850 - Broadband Wholesale Revenue	898,472	2,283,560	1,977,875	(305,685)
4343860 - Broadband Qual Reseller Revenue	1,240,596	1,000	-	(1,000)
4343875 - Cable Modem (ISP) Revenue	13,681,100	18,265,376	18,427,102	161,726
4343880 - Misc Revenue - Telecom	5,630,794	1,244,898	784,424	(460,474)
4343885 - Misc Revenue - Telecom Retail	16,679	-	-	-
4343895 - Interdeptmental Revenue - Telecom	566,015	590,893	315,113	(275,780)
4343990 - Pole Contacts Revenue	3,600	-	-	-
6415200 - Service Provided for Others-Power & Water	1,062,356	394,361	1,417,033	1,022,672
6415210 - Street Light Installations	2,613	-	-	-
6415290 - Street Light Maintenance	76,671	-	-	-

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6418000 - Misc Non-Operating Revenue - Taxable	981,608	492,000	21,073	(470,927)
6421400 - Surplus Scrap Sales	619,497	945,877	363,508	(582,369)
<b>Other Charges for Services Total</b>	<b>\$ 831,653,202</b>	<b>\$ 874,133,720</b>	<b>\$ 938,588,764</b>	<b>\$ 64,455,044</b>
<b>Charges for Services Total</b>	<b>\$ 831,982,547</b>	<b>\$ 874,133,720</b>	<b>\$ 938,588,764</b>	<b>\$ 64,455,044</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
6223200 - Indirect Fed Dept of Homeland Sec 97.036	7,436	-	-	-
<b>Federal Grants Total</b>	<b>\$ 7,436</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
6232302 - Direct WA Military Dept	1,239	-	-	-
<b>State Grants Total</b>	<b>\$ 1,239</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 8,675</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6332000 - BABs Interest Federal Subsidy	5,661,419	5,640,000	5,706,000	66,000
6333000 - CREBs Interest Federal Subsidy	1,698,163	1,700,000	1,712,000	12,000
<b>Contributions Total</b>	<b>\$ 7,359,582</b>	<b>\$ 7,340,000</b>	<b>\$ 7,418,000</b>	<b>\$ 78,000</b>
Interest				
6011300 - Pooled Investments Revenue	5,524,165	3,750,235	3,645,145	(105,090)
6011301 - Amortization of Premium/Discount	(1,055,365)	-	-	-
6012000 - Other Interest Earnings	4,307	-	-	-
6420000 - Capital Gains & Losses on Investments	(60,438)	-	-	-
<b>Interest Total</b>	<b>\$ 4,412,669</b>	<b>\$ 3,750,235</b>	<b>\$ 3,645,145</b>	<b>\$ (105,090)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	517,579	-	-	-
6311200 - Contribution from 4700	-	-	-	-
6311217 - Transfers from 4700-17CON	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 517,579</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345300 - Misc Work Order Revenue	20	-	-	-
4369800 - Cashier Over & Short	(218)	-	-	-
6223000 - Miscellaneous Income	11,319	-	-	-
6320000 - Transfers In from within same fund	12,000,000	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	221,030	-	-	-
6421120 - Timber Sales Revenue	1,059,551	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 13,291,702</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 25,581,532</b>	<b>\$ 11,090,235</b>	<b>\$ 11,063,145</b>	<b>\$ (27,090)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300005 - Appropriation from Current Fund	-	38,158,158	9,179,058	(28,979,100)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 38,158,158</b>	<b>\$ 9,179,058</b>	<b>\$ (28,979,100)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 38,158,158</b>	<b>\$ 9,179,058</b>	<b>\$ (28,979,100)</b>
<b>4700 - Power Total</b>	<b>\$ 857,572,754</b>	<b>\$ 923,382,113</b>	<b>\$ 958,830,967</b>	<b>\$ 35,448,854</b>
<b>4800 - TPU Self Ins Claim</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	154,680	120,000	150,000	30,000
6011301 - Amortization of Premium/Discount	(1,033)	-	-	-
6420000 - Capital Gains & Losses on Investments	(28,574)	-	-	-
<b>Interest Total</b>	<b>\$ 125,073</b>	<b>\$ 120,000</b>	<b>\$ 150,000</b>	<b>\$ 30,000</b>
Transfers From Other Funds				
4360005 - Self Insurance Premium Income	2,480,000	2,080,000	3,680,000	1,600,000
<b>Transfers From Other Funds Total</b>	<b>\$ 2,480,000</b>	<b>\$ 2,080,000</b>	<b>\$ 3,680,000</b>	<b>\$ 1,600,000</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,605,073</b>	<b>\$ 2,200,000</b>	<b>\$ 3,830,000</b>	<b>\$ 1,630,000</b>
<b>Cash Balance</b>				
Cash Balance				
4300005 - Appropriation from Current Fund	-	1,562,254	2,882,450	1,320,196
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,562,254</b>	<b>\$ 2,882,450</b>	<b>\$ 1,320,196</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,562,254</b>	<b>\$ 2,882,450</b>	<b>\$ 1,320,196</b>
<b>4800 - TPU Self Ins Claim Total</b>	<b>\$ 2,605,073</b>	<b>\$ 3,762,254</b>	<b>\$ 6,712,450</b>	<b>\$ 2,950,196</b>
<b>4805 - Low Income Assistance</b>				
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	24,641	-	-	-
<b>Interest Total</b>	<b>\$ 24,641</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	1,003,110	200,000	1,000,000	800,000
<b>Transfers From Other Funds Total</b>	<b>\$ 1,003,110</b>	<b>\$ 200,000</b>	<b>\$ 1,000,000</b>	<b>\$ 800,000</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,027,751</b>	<b>\$ 200,000</b>	<b>\$ 1,000,000</b>	<b>\$ 800,000</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300005 - Appropriation from Current Fund	-	1,800,000	1,500,000	(300,000)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,800,000</b>	<b>\$ 1,500,000</b>	<b>\$ (300,000)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,800,000</b>	<b>\$ 1,500,000</b>	<b>\$ (300,000)</b>
<b>4805 - Low Income Assistance Total</b>	<b>\$ 1,027,751</b>	<b>\$ 2,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 500,000</b>
<b>5007 - FinancePayrollOrgMgt</b>				
<b>Charges for Services</b>				
Interfund Charges for Services				
4349050 - Lock Box Revenue	(1)	-	-	-
4349070 - Banking Svc Fees Revenue	6,380	-	-	-
<b>Interfund Charges for Services Total</b>	<b>\$ 6,380</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	-	-	-	-
<b>Processing Fees Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 6,380</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	-	-	-	-
6011301 - Amortization of Premium/Discount	-	-	-	-
6420000 - Capital Gains & Losses on Investments	-	-	-	-
<b>Interest Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	539	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 539</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 539</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5007 - FinancePayrollOrgMgt Total</b>	<b>\$ 6,919</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5042 - IT Graphics Svcs</b>				
<b>Charges for Services</b>				
Interfund Charges for Services				
4349230 - Graphic Services Revenue	1,365,723	-	-	-
<b>Interfund Charges for Services Total</b>	<b>\$ 1,365,723</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 1,365,723</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	2,919	-	-	-
6011301 - Amortization of Premium/Discount	(534)	-	-	-
6420000 - Capital Gains & Losses on Investments	(22)	-	-	-
<b>Interest Total</b>	<b>\$ 2,364</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	10,148	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 10,148</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 12,511</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5042 - IT Graphics Svcs Total</b>	<b>\$ 1,378,235</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5050 - TPU Fleet Service</b>				
<b>Charges for Services</b>				
Other Charges for Services				
5195000 - Int Act Alloc-Labor Regular	3,805,920	-	-	-
5195001 - Int Act Alloc-Labor Time and half	24,471	-	-	-
5195002 - Int Act Alloc-Labor Double Time	990	-	-	-
5295001 - Int Act Alloc-Motor Pool	260,063	-	-	-
5900000 - Warehouse Overhead	412,683	-	-	-
5900001 - Fuel Overhead-Fleet	107,495	-	-	-
5900002 - Vendor Svcs Overhead	67,831	-	-	-
5900004 - Car Wash Overhead-Fleet	99	-	-	-
6418010 - Misc Non-Operating Sales - Non-Taxable	14,680	-	-	-
6421400 - Surplus Scrap Sales	16,453	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 4,710,685</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Charges for Services Total</b>	<b>\$ 4,710,685</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	124,346	125,000	50,000	(75,000)
6011301 - Amortization of Premium/Discount	(23,495)	-	-	-
6420000 - Capital Gains & Losses on Investments	(76,175)	-	-	-
<b>Interest Total</b>	<b>\$ 24,676</b>	<b>\$ 125,000</b>	<b>\$ 50,000</b>	<b>\$ (75,000)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	11,100	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 11,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Other Miscellaneous Revenues				
4300020 - Revenue Provided for Capital Projects	-	-	-	-
4345240 - Fleet Assignment Fees	9,949,015	14,265,897	6,979,830	(7,286,067)
4345241 - Admin Overhead Fees Revenue	1,681,250	2,745,393	2,827,007	81,614
4345300 - Misc Work Order Revenue	61,285	62,500	60,000	(2,500)
4345305 - Mechanical Shop Repairs	-	7,336,286	6,411,751	(924,535)
4345310 - Motor Pool Rental	-	225,000	250,000	25,000
6411000 - Gain/Loss on Disposal of Capital Assets	(99,514)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	610,350	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 12,202,386</b>	<b>\$ 24,635,076</b>	<b>\$ 16,528,588</b>	<b>\$ (8,106,488)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 12,238,162</b>	<b>\$ 24,760,076</b>	<b>\$ 16,578,588</b>	<b>\$ (8,181,488)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300005 - Appropriation from Current Fund	-	-	9,800,670	9,800,670
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,800,670</b>	<b>\$ 9,800,670</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,800,670</b>	<b>\$ 9,800,670</b>
<b>5050 - TPU Fleet Service Total</b>	<b>\$ 16,948,847</b>	<b>\$ 24,760,076</b>	<b>\$ 26,379,258</b>	<b>\$ 1,619,182</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program</b>				
<b>Assessments In</b>	<b>520,012</b>	<b>660,482</b>	<b>626,150</b>	<b>(34,332)</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	3,210	-	-	-
6011301 - Amortization of Premium/Discount	(614)	-	-	-
6420000 - Capital Gains & Losses on Investments	(17)	-	-	-
<b>Interest Total</b>	<b>\$ 2,579</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	11	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 11</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,590</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program Total</b>	<b>\$ 522,602</b>	<b>\$ 660,482</b>	<b>\$ 626,150</b>	<b>\$ (34,332)</b>
<b>5400 - Equipment Rental</b>				
<b>Charges for Services</b>				
Other Charges for Services				
6421400 - Surplus Scrap Sales	3,409	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 3,409</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 3,409</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
Fixed Costs				
5900001 - Fuel Overhead-Fleet	201,415	-	-	-
5900004 - Car Wash Overhead-Fleet	5,555	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 206,970</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs Total</b>	<b>\$ 206,970</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
Maintenance & Operations				
5900000 - Warehouse Overhead	837,187	-	-	-
5900002 - Vendor Srvcs Overhead	186,429	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,023,616</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,023,616</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	115,309	-	-	-
6011301 - Amortization of Premium/Discount	(21,250)	-	-	-
6420000 - Capital Gains & Losses on Investments	(703)	-	-	-
<b>Interest Total</b>	<b>\$ 93,356</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6310020 - Transf-In Capital Other	73,798	-	-	-
6311000 - Transfer from Other Active Fund	48,103	-	1,505,000	1,505,000
6311010 - Transfer from General Fund	-	335,093	7,200,000	6,864,907
<b>Transfers From Other Funds Total</b>	<b>\$ 121,900</b>	<b>\$ 335,093</b>	<b>\$ 8,705,000</b>	<b>\$ 8,369,907</b>
Other Miscellaneous Revenues				
4340520 - Fuel Sales Revenue - Internal	35,569	-	-	-
4345240 - Fleet Assignment Fees	8,886,920	7,940,544	1,962,000	(5,978,544)
4345241 - Admin Overhead Fees Revenue	1,520,262	3,692,616	3,871,800	179,184
4345242 - Full Service Maintenance Fees Revenue	4,151,684	-	-	-
4345280 - Warranty Revenue	2,094	-	-	-
4345300 - Misc Work Order Revenue	64,635	9,192,172	10,090,054	897,882
4345305 - Mechanical Shop Repairs	260,281	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	262,066	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 15,183,512</b>	<b>\$ 20,825,332</b>	<b>\$ 15,923,854</b>	<b>\$ (4,901,478)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 15,398,768</b>	<b>\$ 21,160,425</b>	<b>\$ 24,628,854</b>	<b>\$ 3,468,429</b>
<b>Personnel Services</b>				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	4,798,605	-	-	-
5195001 - Int Act Alloc-Labor Time and half	383,678	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,520	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,184,803</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Personnel Services Total</b>	<b>\$ 5,184,803</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	1,123,100	286,100	(837,000)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,123,100</b>	<b>\$ 286,100</b>	<b>\$ (837,000)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,123,100</b>	<b>\$ 286,100</b>	<b>\$ (837,000)</b>
<b>5400 - Equipment Rental Total</b>	<b>\$ 21,817,566</b>	<b>\$ 22,283,525</b>	<b>\$ 24,914,954</b>	<b>\$ 2,631,429</b>
<b>5453 - PWS Asphalt Plant</b>				
<b>Charges for Services</b>				
Other Charges for Services				
4343502 - Product Sales	11,965	8,000	5,000	(3,000)
<b>Other Charges for Services Total</b>	<b>\$ 11,965</b>	<b>\$ 8,000</b>	<b>\$ 5,000</b>	<b>\$ (3,000)</b>
<b>Charges for Services Total</b>	<b>\$ 11,965</b>	<b>\$ 8,000</b>	<b>\$ 5,000</b>	<b>\$ (3,000)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
Maintenance & Operations				
5295000 - Int Act Alloc-Equipment	704	-	-	-
5900000 - Warehouse Overhead	1,288,101	1,900,000	1,160,000	(740,000)
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,288,805</b>	<b>\$ 1,900,000</b>	<b>\$ 1,160,000</b>	<b>\$ (740,000)</b>
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,288,805</b>	<b>\$ 1,900,000</b>	<b>\$ 1,160,000</b>	<b>\$ (740,000)</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	5,076	-	6,000	6,000
6011301 - Amortization of Premium/Discount	(906)	-	(800)	(800)
6420000 - Capital Gains & Losses on Investments	(10)	-	(40)	(40)
<b>Interest Total</b>	<b>\$ 4,160</b>	<b>\$ -</b>	<b>\$ 5,160</b>	<b>\$ 5,160</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	157,859	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 157,859</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345460 - Gravel Pit Crushed Rock	444,856	490,000	400,000	(90,000)
4345470 - Asphalt Mix Sales	1,805,852	2,400,000	1,680,000	(720,000)
4345480 - Asphalt Liquid Sales	1,898	2,000	1,600	(400)
6411030 - Proceeds from the Sale of Capital Assets	15,525	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 2,268,131</b>	<b>\$ 2,892,000</b>	<b>\$ 2,081,600</b>	<b>\$ (810,400)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,430,150</b>	<b>\$ 2,892,000</b>	<b>\$ 2,086,760</b>	<b>\$ (805,240)</b>
<b>Personnel Services</b>				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	87,352	-	-	-
5195001 - Int Act Alloc-Labor Time and half	13,875	-	-	-
5195002 - Int Act Alloc-Labor Double Time	1,423	-	-	-
<b>Personnel Services Total</b>	<b>\$ 102,650</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Personnel Services Total</b>	<b>\$ 102,650</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5453 - PWS Asphalt Plant Total</b>	<b>\$ 3,833,569</b>	<b>\$ 4,800,000</b>	<b>\$ 3,251,760</b>	<b>\$ (1,548,240)</b>
<b>5540 - Comms Equip Res</b>				
<b>Charges for Services</b>				
Processing Fees				
4341000 - Charge for Services-Misc	-	-	-	-
4343500 - Revenue - Other	14,760	-	-	-
<b>Processing Fees Total</b>	<b>\$ 14,760</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Other Charges for Services</b>				
4343506 - Rent of Oper Prop Leasehold	239,733	255,016	405,987	150,971
4345380 - Radio Comm Svc-Interfund	3,992,510	3,876,238	3,215,804	(660,434)
4345381 - Radio Comm Svc - External	574,636	1,208,656	-	(1,208,656)
4345382 - Radio Comm Services Reserve Revenue - In	-	-	1,092,431	1,092,431
4345385 - Radio Comm Services Network User Fees	789,230	138,607	922,888	784,281
4345386 - Radio Ext Work Order Billing Revenue	-	-	42,979	42,979
6421400 - Surplus Scrap Sales	230	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 5,596,340</b>	<b>\$ 5,478,517</b>	<b>\$ 5,680,089</b>	<b>\$ 201,572</b>
<b>Charges for Services Total</b>	<b>\$ 5,611,099</b>	<b>\$ 5,478,517</b>	<b>\$ 5,680,089</b>	<b>\$ 201,572</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	94,762	-	-	-
6011301 - Amortization of Premium/Discount	(17,184)	-	-	-
6420000 - Capital Gains & Losses on Investments	(649)	-	-	-
<b>Interest Total</b>	<b>\$ 76,928</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	6,384	295,200	-	(295,200)
<b>Transfers From Other Funds Total</b>	<b>\$ 6,384</b>	<b>\$ 295,200</b>	<b>\$ -</b>	<b>\$ (295,200)</b>
Other Miscellaneous Revenues				
4345330 - Sale of Junk & Salvage	113	-	-	-
4360000 - Other Miscellaneous Revenue	-	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 83,425</b>	<b>\$ 295,200</b>	<b>\$ -</b>	<b>\$ (295,200)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	123,895	209,633	85,738
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 123,895</b>	<b>\$ 209,633</b>	<b>\$ 85,738</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 123,895</b>	<b>\$ 209,633</b>	<b>\$ 85,738</b>
<b>5540 - Comms Equip Res Total</b>	<b>\$ 5,694,525</b>	<b>\$ 5,897,612</b>	<b>\$ 5,889,722</b>	<b>\$ (7,891)</b>
<b>5550 - ThirdPartyLiabClaims</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
4342980 - Employer-Self Ins. Contrib	7,379,253	7,076,728	9,838,600	2,761,872
<b>Contributions Total</b>	<b>\$ 7,379,253</b>	<b>\$ 7,076,728</b>	<b>\$ 9,838,600</b>	<b>\$ 2,761,872</b>
Interest				
6011300 - Pooled Investments Revenue	149,361	-	-	-
6011301 - Amortization of Premium/Discount	(27,468)	-	-	-
6420000 - Capital Gains & Losses on Investments	(1,070)	-	-	-
<b>Interest Total</b>	<b>\$ 120,824</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	4,696	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 4,696</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 7,504,773</b>	<b>\$ 7,076,728</b>	<b>\$ 9,838,600</b>	<b>\$ 2,761,872</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	382,300	-	(382,300)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 382,300</b>	<b>\$ -</b>	<b>\$ (382,300)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 382,300</b>	<b>\$ -</b>	<b>\$ (382,300)</b>
<b>5550 - ThirdPartyLiabClaims Total</b>	<b>\$ 7,504,773</b>	<b>\$ 7,459,028</b>	<b>\$ 9,838,600</b>	<b>\$ 2,379,572</b>
<b>5560 - UnemplCompensationFd</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
4342950 - Ind-Ins-City Portion	240	-	-	-
4342970 - Unemploy Comp. Contr.	685,255	1,040,005	1,267,200	227,195
<b>Contributions Total</b>	<b>\$ 685,495</b>	<b>\$ 1,040,005</b>	<b>\$ 1,267,200</b>	<b>\$ 227,195</b>
Interest				
6011300 - Pooled Investments Revenue	15,144	-	-	-
6011301 - Amortization of Premium/Discount	(2,912)	-	-	-
6420000 - Capital Gains & Losses on Investments	(106)	-	-	-
<b>Interest Total</b>	<b>\$ 12,126</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	212	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 212</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 697,834</b>	<b>\$ 1,040,005</b>	<b>\$ 1,267,200</b>	<b>\$ 227,195</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	29,286	-	(29,286)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 29,286</b>	<b>\$ -</b>	<b>\$ (29,286)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 29,286</b>	<b>\$ -</b>	<b>\$ (29,286)</b>
<b>5560 - UnemplCompensationFd Total</b>	<b>\$ 697,834</b>	<b>\$ 1,069,291</b>	<b>\$ 1,267,200</b>	<b>\$ 197,909</b>
<b>5570 - Workers Compensation Fund</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
4342950 - Ind-Ins-City Portion	16,925,645	18,576,558	15,365,000	(3,211,558)
4342970 - Unemploy Comp. Contr.	1	-	-	-
<b>Contributions Total</b>	<b>\$ 16,925,646</b>	<b>\$ 18,576,558</b>	<b>\$ 15,365,000</b>	<b>\$ (3,211,558)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Interest</b>				
6011300 - Pooled Investments Revenue	71,339	-	-	-
6011301 - Amortization of Premium/Discount	(13,108)	-	-	-
6420000 - Capital Gains & Losses on Investments	(457)	-	-	-
<b>Interest Total</b>	<b>\$ 57,774</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Transfers From Other Funds</b>				
6311000 - Transfer from Other Active Fund	38,995	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 38,995</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Miscellaneous Revenues</b>				
4360000 - Other Miscellaneous Revenue	95,684	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 95,684</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 17,118,099</b>	<b>\$ 18,576,558</b>	<b>\$ 15,365,000</b>	<b>\$ (3,211,558)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	143,020	143,020
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 143,020</b>	<b>\$ 143,020</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 143,020</b>	<b>\$ 143,020</b>
<b>5570 - Workers Compensation Fund Total</b>	<b>\$ 17,118,099</b>	<b>\$ 18,576,558</b>	<b>\$ 15,508,020</b>	<b>\$ (3,068,538)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
<b>Charges for Services</b>				
Public Facility Usage Fees				
4347120 - Facility Rent Revenue	9,692,405	9,130,288	9,869,686	739,398
<b>Public Facility Usage Fees Total</b>	<b>\$ 9,692,405</b>	<b>\$ 9,130,288</b>	<b>\$ 9,869,686</b>	<b>\$ 739,398</b>
Other Charges for Services				
4343506 - Rent of Oper Prop Leasehold	12,720	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 12,720</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 9,705,125</b>	<b>\$ 9,130,288</b>	<b>\$ 9,869,686</b>	<b>\$ 739,398</b>
<b>Intergovernmental Revenues</b>				
Federal Grants				
4333001 - Ind Fed Dept of Homeland Sec 97.036	802	-	-	-
4333200 - Ind Federal Emergency Mgmt Agency	-	-	-	-
<b>Federal Grants Total</b>	<b>\$ 802</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
State Grants				
4334100 - Direct WA Military Department	134	-	-	-
<b>State Grants Total</b>	<b>\$ 134</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 935</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	84,763	-	-	-
6011301 - Amortization of Premium/Discount	(15,637)	-	-	-
6420000 - Capital Gains & Losses on Investments	(507)	-	-	-
<b>Interest Total</b>	<b>\$ 68,619</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	14,732	-	-	-
6311010 - Transfer from General Fund	250,000	-	600,000	600,000
6311064 - Transfer from REET	1,300,000	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 1,564,732</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,633,351</b>	<b>\$ -</b>	<b>\$ 600,000</b>	<b>\$ 600,000</b>
<b>Personnel Services</b>				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	270,118	-	-	-
5195001 - Int Act Alloc-Labor Time and half	4,261	-	-	-
<b>Personnel Services Total</b>	<b>\$ 274,379</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Personnel Services Total</b>	<b>\$ 274,379</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	11,780	47,440	35,660
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 11,780</b>	<b>\$ 47,440</b>	<b>\$ 35,660</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 11,780</b>	<b>\$ 47,440</b>	<b>\$ 35,660</b>
<b>5700 - Muni Bldgs Acq &amp; Ops Total</b>	<b>\$ 11,613,790</b>	<b>\$ 9,142,068</b>	<b>\$ 10,517,126</b>	<b>\$ 1,375,058</b>
<b>5800 - General Government Internal Services</b>				
<b>Assessments In</b>	<b>47,808,598</b>	<b>108,658,072</b>	<b>124,566,097</b>	<b>15,908,025</b>
<b>Charges for Services</b>				
Processing Fees				
4343760 - Other Cust Fees Revenue (Late/NSF Check)	3,152	370,000	-	(370,000)
<b>Processing Fees Total</b>	<b>\$ 3,152</b>	<b>\$ 370,000</b>	<b>\$ -</b>	<b>\$ (370,000)</b>
Other Charges for Services				
6421400 - Surplus Scrap Sales	3,000	-	-	-
<b>Other Charges for Services Total</b>	<b>\$ 3,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 6,151</b>	<b>\$ 370,000</b>	<b>\$ -</b>	<b>\$ (370,000)</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
Fixed Costs				
5900005 - Gen Svcs Telecomm Overhead	457	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fixed Costs Total</b>	<b>\$ 457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operations</b>				
Maintenance & Operations				
5295000 - Int Act Alloc-Equipment	2,967	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2,967</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2,967</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	31,149	-	-	-
6011301 - Amortization of Premium/Discount	(4,322)	-	-	-
6420000 - Capital Gains & Losses on Investments	211	-	-	-
<b>Interest Total</b>	<b>\$ 27,038</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Transfers From Other Funds				
6310000 - Residual Equity Transfer-In	1,255,175	-	-	-
6311000 - Transfer from Other Active Fund	85,058	-	-	-
6311010 - Transfer from General Fund	173,232	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 1,513,464</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Other Miscellaneous Revenues				
4345390 - Central Phone Sys-Interfd	2,594,289	3,132,896	-	(3,132,896)
4345400 - Ctrl Phone Sys-I/G WSST	373,971	356,270	-	(356,270)
4345450 - Sale of Capital Assets	-	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 2,968,260</b>	<b>\$ 3,489,166</b>	<b>\$ -</b>	<b>(3,489,166)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 4,508,763</b>	<b>\$ 3,489,166</b>	<b>\$ -</b>	<b>(3,489,166)</b>
<b>Personnel Services</b>				
Personnel Services				
5195000 - Int Act Alloc-Labor Regular	55,131	-	-	-
5195001 - Int Act Alloc-Labor Time and half	21,468	-	-	-
5195002 - Int Act Alloc-Labor Double Time	808	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	19,134	-	-	-
<b>Personnel Services Total</b>	<b>\$ 96,541</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Personnel Services Total</b>	<b>\$ 96,541</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	93,112	1,277,730	1,184,618
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 93,112</b>	<b>\$ 1,277,730</b>	<b>\$ 1,184,618</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 93,112</b>	<b>\$ 1,277,730</b>	<b>\$ 1,184,618</b>
<b>5800 - General Government Internal Services Total</b>	<b>\$ 52,423,478</b>	<b>\$ 112,610,350</b>	<b>\$ 125,843,827</b>	<b>\$ 13,233,477</b>
<b>6050 - Deferred Comp Trust</b>				
<b>Charges for Services</b>				
Other Charges for Services				
4343503 - Other Service Fees	212,491	371,513	366,776	(4,737)
<b>Other Charges for Services Total</b>	<b>\$ 212,491</b>	<b>\$ 371,513</b>	<b>\$ 366,776</b>	<b>\$ (4,737)</b>
<b>Charges for Services Total</b>	<b>\$ 212,491</b>	<b>\$ 371,513</b>	<b>\$ 366,776</b>	<b>\$ (4,737)</b>
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	471	-	-	-
<b>Contributions Total</b>	<b>\$ 471</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	2,679	-	-	-
6011301 - Amortization of Premium/Discount	(535)	-	-	-
6420000 - Capital Gains & Losses on Investments	(39)	-	-	-
<b>Interest Total</b>	<b>\$ 2,106</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	36,661	48,000	64,725	16,725
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 36,661</b>	<b>\$ 48,000</b>	<b>\$ 64,725</b>	<b>\$ 16,725</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 39,237</b>	<b>\$ 48,000</b>	<b>\$ 64,725</b>	<b>\$ 16,725</b>
<b>6050 - Deferred Comp Trust Total</b>	<b>\$ 251,728</b>	<b>\$ 419,513</b>	<b>\$ 431,501</b>	<b>\$ 11,988</b>
<b>6100 - Employees Retirement</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
4342920 - Employee Contribution	43,665,800	49,511,130	56,042,230	6,531,100
4342960 - Employer Contribution	50,093,424	58,121,765	67,741,518	9,619,753
6300000 - Contributions and Donations	-	-	-	-
6300020 - Contributions - Other	-	-	-	-
<b>Contributions Total</b>	<b>\$ 93,759,224</b>	<b>\$ 107,632,895</b>	<b>\$ 123,783,748</b>	<b>\$ 16,150,853</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Interest</b>				
6011000 - Investments-Misc. Revenue	58,096,635	89,000,000	108,400,000	19,400,000
6011300 - Pooled Investments Revenue	85,200	-	-	-
6011301 - Amortization of Premium/Discount	(13,940)	-	-	-
6020000 - Dividend Income	196,159	-	-	-
6420000 - Capital Gains & Losses on Investments	4,572,732	-	-	-
6420001 - Capital Gain/Loss Investment-Retirement	29,908,567	133,100,000	162,500,000	29,400,000
<b>Interest Total</b>	<b>\$ 92,845,354</b>	<b>\$ 222,100,000</b>	<b>\$ 270,900,000</b>	<b>\$ 48,800,000</b>
<b>Transfers From Other Funds</b>				
6311000 - Transfer from Other Active Fund	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 186,604,579</b>	<b>\$ 329,732,895</b>	<b>\$ 394,683,748</b>	<b>\$ 64,950,853</b>
<b>6100 - Employees Retirement Total</b>	<b>\$ 186,604,579</b>	<b>\$ 329,732,895</b>	<b>\$ 394,683,748</b>	<b>\$ 64,950,853</b>
<b>6120 - Rel &amp; Pens Police</b>				
<b>Miscellaneous Revenues</b>				
<b>Contributions</b>				
4342980 - Employer-Self Ins. Contrib	8,130,000	9,808,002	10,381,595	573,593
6300000 - Contributions and Donations	2,214	-	-	-
<b>Contributions Total</b>	<b>\$ 8,132,214</b>	<b>\$ 9,808,002</b>	<b>\$ 10,381,595</b>	<b>\$ 573,593</b>
<b>Interest</b>				
6011300 - Pooled Investments Revenue	5,084	6,000	5,000	(1,000)
6011301 - Amortization of Premium/Discount	(900)	-	-	-
6420000 - Capital Gains & Losses on Investments	(13)	-	-	-
<b>Interest Total</b>	<b>\$ 4,171</b>	<b>\$ 6,000</b>	<b>\$ 5,000</b>	<b>\$ (1,000)</b>
<b>Transfers From Other Funds</b>				
6311000 - Transfer from Other Active Fund	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,136,385</b>	<b>\$ 9,814,002</b>	<b>\$ 10,386,595</b>	<b>\$ 572,593</b>
<b>Cash Balance</b>				
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	11,748	11,748
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,748</b>	<b>\$ 11,748</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,748</b>	<b>\$ 11,748</b>
<b>6120 - Rel &amp; Pens Police Total</b>	<b>\$ 8,136,385</b>	<b>\$ 9,814,002</b>	<b>\$ 10,398,343</b>	<b>\$ 584,341</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>6150 - Rel &amp; Pens Fire</b>				
<b>Intergovernmental Revenues</b>				
State Shared Revenue				
4335430 - Fire Insurance Prem Tax	739,117	-	795,000	795,000
<b>State Shared Revenue Total</b>	<b>\$ 739,117</b>	<b>\$ -</b>	<b>\$ 795,000</b>	<b>\$ 795,000</b>
<b>Intergovernmental Revenues Total</b>	<b>\$ 739,117</b>	<b>\$ -</b>	<b>\$ 795,000</b>	<b>\$ 795,000</b>
<b>Miscellaneous Revenues</b>				
Contributions				
4342980 - Employer-Self Ins. Contrib	10,016,000	12,456,812	11,136,553	(1,320,259)
6300000 - Contributions and Donations	3,225	-	-	-
<b>Contributions Total</b>	<b>\$ 10,019,225</b>	<b>\$ 12,456,812</b>	<b>\$ 11,136,553</b>	<b>\$ (1,320,259)</b>
Interest				
6011300 - Pooled Investments Revenue	6,805	8,000	5,000	(3,000)
6011301 - Amortization of Premium/Discount	(1,226)	-	-	-
6420000 - Capital Gains & Losses on Investments	(99)	-	-	-
<b>Interest Total</b>	<b>\$ 5,480</b>	<b>\$ 8,000</b>	<b>\$ 5,000</b>	<b>\$ (3,000)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	-	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345135 - COBRA Participant Payments	1,281	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 1,281</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 10,025,986</b>	<b>\$ 12,464,812</b>	<b>\$ 11,141,553</b>	<b>\$ (1,323,259)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	14,156	14,156
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,156</b>	<b>\$ 14,156</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,156</b>	<b>\$ 14,156</b>
<b>6150 - Rel &amp; Pens Fire Total</b>	<b>\$ 10,765,103</b>	<b>\$ 12,464,812</b>	<b>\$ 11,950,709</b>	<b>\$ (514,103)</b>

### 6430 - Health Care LabMgt

#### Charges for Services

Processing Fees				
4341970 - Employee Benefit Program Services	582,885	-	-	-
<b>Processing Fees Total</b>	<b>\$ 582,885</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services Total</b>	<b>\$ 582,885</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

#### Miscellaneous Revenues

Contributions				
4342910 - Employee Contribution-Additional	155,509	-	-	-
4342960 - Employer Contribution	1,376,736	1,604,476	2,059,261	454,785

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
4342980 - Employer-Self Ins. Contrib	99,338,209	99,338,160	106,677,479	7,339,319
6300000 - Contributions and Donations	-	-	-	-
<b>Contributions Total</b>	<b>\$ 100,870,454</b>	<b>\$ 100,942,636</b>	<b>\$ 108,736,740</b>	<b>\$ 7,794,104</b>
Interest				
6011300 - Pooled Investments Revenue	468,182	-	-	-
6011301 - Amortization of Premium/Discount	(85,776)	-	-	-
6420000 - Capital Gains & Losses on Investments	(3,883)	-	-	-
<b>Interest Total</b>	<b>\$ 378,522</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	2,011	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 2,011</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Other Miscellaneous Revenues				
4345130 - H&W Other-Employer	12,987,642	13,559,336	14,521,985	962,649
4345135 - COBRA Participant Payments	207,310	144,000	283,755	139,755
4345140 - Retiree benefit Premium contributions	5,167,163	5,401,440	5,276,955	(124,485)
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	7,417,061	7,498,880	7,798,387	299,507
4360000 - Other Miscellaneous Revenue	108,427	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 25,887,603</b>	<b>\$ 26,603,656</b>	<b>\$ 27,881,082</b>	<b>\$ 1,277,426</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 127,138,591</b>	<b>\$ 127,546,292</b>	<b>\$ 136,617,822</b>	<b>\$ 9,071,530</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	5,187,034	10,093,071	4,906,037
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 5,187,034</b>	<b>\$ 10,093,071</b>	<b>\$ 4,906,037</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 5,187,034</b>	<b>\$ 10,093,071</b>	<b>\$ 4,906,037</b>
<b>6430 - Health Care LabMgt Total</b>	<b>\$ 127,721,476</b>	<b>\$ 132,733,326</b>	<b>\$ 146,710,893</b>	<b>\$ 13,977,567</b>
<b>6440 - Group Life Trust</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	-	-	-	-
<b>Contributions Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	13,980	-	-	-
6011301 - Amortization of Premium/Discount	(2,792)	-	-	-
6420000 - Capital Gains & Losses on Investments	(123)	-	-	-
<b>Interest Total</b>	<b>\$ 11,065</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	94	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 94</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Other Miscellaneous Revenues				
4345130 - H&W Other-Employer	756,535	1,522,984	1,592,204	69,220
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	(777)	-	-	-
4360000 - Other Miscellaneous Revenue	739,256	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 1,495,015</b>	<b>\$ 1,522,984</b>	<b>\$ 1,592,204</b>	<b>\$ 69,220</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,506,174</b>	<b>\$ 1,522,984</b>	<b>\$ 1,592,204</b>	<b>\$ 69,220</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	8,911	-	(8,911)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 8,911</b>	<b>\$ -</b>	<b>\$ (8,911)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 8,911</b>	<b>\$ -</b>	<b>\$ (8,911)</b>
<b>6440 - Group Life Trust Total</b>	<b>\$ 1,506,174</b>	<b>\$ 1,531,895</b>	<b>\$ 1,592,204</b>	<b>\$ 60,309</b>
<b>6450 - Misc Payroll D&amp;M</b>				
<b>Miscellaneous Revenues</b>				
Other Miscellaneous Revenues				
4360000 - Other Miscellaneous Revenue	7,880	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6450 - Misc Payroll D&amp;M Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6460 - Dental Care LabMgt</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
6300000 - Contributions and Donations	-	-	-	-
<b>Contributions Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Interest				
6011300 - Pooled Investments Revenue	20,398	-	-	-
6011301 - Amortization of Premium/Discount	(4,114)	-	-	-
6420000 - Capital Gains & Losses on Investments	(203)	-	-	-
<b>Interest Total</b>	<b>\$ 16,080</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	629	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 629</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Other Miscellaneous Revenues</b>				
4345130 - H&W Other-Employer	9,515,275	10,488,355	10,095,330	(393,025)
4345135 - COBRA Participant Payments	36,416	32,000	29,300	(2,700)
4345140 - Retiree benefit Premium contributions	604,618	1,025,890	631,000	(394,890)
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	13,046	-	-	-
<b>Other Miscellaneous Revenues Total</b>	<b>\$ 10,169,355</b>	<b>\$ 11,546,245</b>	<b>\$ 10,755,630</b>	<b>\$ (790,615)</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 10,186,064</b>	<b>\$ 11,546,245</b>	<b>\$ 10,755,630</b>	<b>\$ (790,615)</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	99,806	-	(99,806)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 99,806</b>	<b>\$ -</b>	<b>\$ (99,806)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 99,806</b>	<b>\$ -</b>	<b>\$ (99,806)</b>
<b>6460 - Dental Care LabMgt Total</b>	<b>\$ 10,186,064</b>	<b>\$ 11,646,051</b>	<b>\$ 10,755,630</b>	<b>\$ (890,421)</b>
<b>6470 - Health Care Fire</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
4342980 - Employer-Self Ins. Contrib	5,100,432	7,042,636	7,166,864	124,228
6300000 - Contributions and Donations	-	-	-	-
<b>Contributions Total</b>	<b>\$ 5,100,432</b>	<b>\$ 7,042,636</b>	<b>\$ 7,166,864</b>	<b>\$ 124,228</b>
Interest				
6011300 - Pooled Investments Revenue	15,652	18,000	16,000	(2,000)
6011301 - Amortization of Premium/Discount	(2,904)	-	-	-
6420000 - Capital Gains & Losses on Investments	(80)	-	-	-
<b>Interest Total</b>	<b>\$ 12,668</b>	<b>\$ 18,000</b>	<b>\$ 16,000</b>	<b>\$ (2,000)</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	65	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 65</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 5,113,164</b>	<b>\$ 7,060,636</b>	<b>\$ 7,182,864</b>	<b>\$ 122,228</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	11,161	11,161
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,161</b>	<b>\$ 11,161</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,161</b>	<b>\$ 11,161</b>
<b>6470 - Health Care Fire Total</b>	<b>\$ 5,113,164</b>	<b>\$ 7,060,636</b>	<b>\$ 7,194,025</b>	<b>\$ 133,389</b>

## Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>6480 - Health Care Police</b>				
<b>Miscellaneous Revenues</b>				
Contributions				
4342980 - Employer-Self Ins. Contrib	4,299,776	6,554,833	7,345,617	790,784
6300000 - Contributions and Donations	-	-	-	-
<b>Contributions Total</b>	<b>\$ 4,299,776</b>	<b>\$ 6,554,833</b>	<b>\$ 7,345,617</b>	<b>\$ 790,784</b>
Interest				
6011300 - Pooled Investments Revenue	12,493	14,000	14,000	-
6011301 - Amortization of Premium/Discount	(2,361)	-	-	-
6420000 - Capital Gains & Losses on Investments	(90)	-	-	-
<b>Interest Total</b>	<b>\$ 10,042</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ -</b>
Transfers From Other Funds				
6311000 - Transfer from Other Active Fund	65	-	-	-
<b>Transfers From Other Funds Total</b>	<b>\$ 65</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 4,309,883</b>	<b>\$ 6,568,833</b>	<b>\$ 7,359,617</b>	<b>\$ 790,784</b>
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	-	11,435	11,435
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,435</b>	<b>\$ 11,435</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,435</b>	<b>\$ 11,435</b>
<b>6480 - Health Care Police Total</b>	<b>\$ 4,309,883</b>	<b>\$ 6,568,833</b>	<b>\$ 7,371,052</b>	<b>\$ 802,219</b>
<b>6795 - Public Fac Districts</b>				
<b>Taxes</b>				
Sales Tax				
4313310 - Regional Ctr. Sales & Use Tax (RCW 82.14)	6,834,204	6,437,884	8,600,000	2,162,116
<b>Sales Tax Total</b>	<b>\$ 6,834,204</b>	<b>\$ 6,437,884</b>	<b>\$ 8,600,000</b>	<b>\$ 2,162,116</b>
<b>Taxes Total</b>	<b>\$ 6,834,204</b>	<b>\$ 6,437,884</b>	<b>\$ 8,600,000</b>	<b>\$ 2,162,116</b>
<b>Miscellaneous Revenues</b>				
Interest				
6011300 - Pooled Investments Revenue	38,639	-	46,116	46,116
6011301 - Amortization of Premium/Discount	(6,924)	-	(6,000)	(6,000)
6420000 - Capital Gains & Losses on Investments	(176)	-	-	-
<b>Interest Total</b>	<b>\$ 31,539</b>	<b>\$ -</b>	<b>\$ 40,116</b>	<b>\$ 40,116</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 31,539</b>	<b>\$ -</b>	<b>\$ 40,116</b>	<b>\$ 40,116</b>

### Revenue Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Cash Balance</b>				
Cash Balance				
4300000 - Beginning Cash Balance Budget	-	200,000	623,332	423,332
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 623,332</b>	<b>\$ 423,332</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 623,332</b>	<b>\$ 423,332</b>
<b>6795 - Public Fac Districts Total</b>	<b>\$ 6,865,743</b>	<b>\$ 6,637,884</b>	<b>\$ 9,263,448</b>	<b>\$ 2,625,564</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>0010 - General Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	157,587,034	181,138,270	201,039,297	19,901,027
5110110 - Premium Pay	1,069,344	120,000	120,000	-
5110120 - Education/Training	3,699,492	301,300	301,300	-
5110200 - Salaries & Wages - Overtime	8,995,684	5,573,032	5,755,654	182,622
5110225 - Salaries & Wages - Vacation	10,911,571	-	-	-
5110250 - Salaries & Wages - Sick Leave	5,978,820	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	11,639,727	-	-	-
5110400 - Salaries & Wages - Other	1,077,769	112,000	125,625	13,625
5110401 - Military Leave Pay	20,464	-	-	-
5110410 - Allowances	459,303	32,405	21,700	(10,705)
5110411 - Tacoma Police Dept Allowances-Plan Only	-	518,603	536,700	18,097
5110420 - PTO Cashout Pay	511,144	-	-	-
5110430 - Accrued Salaries & Wages	(2,754,977)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	1,604,476	(182,343)	(1,786,819)
5110460 - Benefits Adjustment	(737,100)	-	-	-
5110500 - Leave Severance Payoff	1,822,602	1,250,000	1,250,000	-
5110800 - FICA Contributions	7,314,282	5,281,946	6,149,898	867,952
5110810 - Health & Welfare	33,844,072	31,292,237	30,185,981	(1,106,256)
5110811 - Dental Plan	2,812,857	2,790,554	2,938,266	147,712
5110812 - Personal Time Off	5,153,386	-	-	-
5110814 - H&W Claims Provider Payment	113	-	-	-
5110820 - Insurance-Group Life	322,750	431,128	252,498	(178,630)
5110825 - VEBA Employer Paid Benefit	1,450,244	19,200	2,099,461	2,080,261
5110826 - VEBA Retirement Health Savings	2,609	-	3,120	3,120
5110828 - ER Pd Medical Leave	-	-	384,305	384,305
5110830 - Industrial Insurance	4,998,251	7,772,400	7,744,900	(27,499)
5110835 - State Unemployment Compensation	232,878	289,349	341,547	52,197
5110842 - Employer Retirement Contrib Fire Pension	10,016,000	12,413,036	11,136,553	(1,276,483)
5110846 - Employer Retirement Contrib Police Pension	8,130,000	9,764,056	10,381,595	617,539
5110850 - Pension Contributions-TERS	7,705,645	4,836,833	5,441,425	604,592
5110851 - DRS Contributions-LEOFF	6,896,487	7,165,174	8,246,533	1,081,359
5110852 - DRS Contributions-PERS	1,463	-	-	-
5110855 - Union Pension-Employer Paid	96,038	3,120	-	(3,120)
5110865 - Deferred Compensation/Defined Contribution	5,696,248	6,449,504	6,663,229	213,725
5110885 - Fringe Benefit	-	-	-	-
5110895 - Labor To/From Others	-	(1,053,760)	(1,180,090)	(126,330)
5110900 - Labor	(93,879)	(273,166)	(2,046,000)	(1,772,834)
5110901 - Labor Activity Rate - Adjustments	1,938,197	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(969,333)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(4,651,173)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(2,035,802)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(45,702)	-	-	-
5195005 - Int Act Alloc-Labor Triple Time	(0)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 289,096,505</b>	<b>\$ 277,831,695</b>	<b>\$ 297,711,153</b>	<b>\$ 19,879,458</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	427,355	283,440	-	(283,440)
5210015 - Cellular Phone Usage	848,413	885,644	1,006,905	121,261
5210025 - Telecom Equipment Cost	680,212	516,190	-	(516,190)
5210030 - Communication Fixed Fees	88,110	66,000	66,000	-
5216100 - Building Maintenance	285,337	310,000	310,000	-
5290005 - Int-Car Wash Settled from PM Order	25,995	20,570	20,070	(500)
5318010 - Music License Fees	7,567	-	-	-
5321000 - Inventory Fuel - External	1,023	-	-	-
5333010 - Admin OH Fee	1,036	-	-	-
5333020 - Replacement Fee	2,179,507	48,965	-	(48,965)
5333030 - Full Svc Maint Fee	1,705	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,364,770	4,651,832	4,490,820	(161,012)
5390005 - Int-Fleet Fuel Settled from PM Order	1,578,399	2,591,774	2,551,224	(40,550)
5390006 - Int-Fleet Admin OH Settled from PM Order	650,876	1,799,304	1,739,880	(59,424)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	2,022,260	-	-	-
5415000 - Insurance Expense	377,891	385,716	357,548	(28,168)
5415005 - Public Liability Insurance - External	1,200	-	-	-
5415010 - Public Liability Insurance - Self Ins	4,877,212	4,158,786	5,554,034	1,395,248
5417000 - Rent/Lease Buildings	4,161,841	3,747,152	3,954,314	207,162
5417005 - Rent/Lease County & City Building	705,635	847,361	716,842	(130,519)
5417007 - Rent/Lease Municipal Buildings	3,321,545	1,204,062	1,261,057	56,995
5417009 - Rent/Lease Radio Communications	3,078,801	2,979,932	2,290,642	(689,290)
5425010 - Credit Card Discount Fees	73,103	72,387	229,336	156,949
5524200 - Lock Box Fees	104,356	107,100	227,886	120,786
5620000 - Intergovernmental Services	26,529,790	27,729,325	27,997,305	267,980
5900005 - Gen Svcs Telecomm Overhead	8	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 54,393,951</b>	<b>\$ 52,405,540</b>	<b>\$ 52,773,864</b>	<b>\$ 368,324</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	675,603	645,003	954,099	309,096
5210020 - Long Distance Phone Usage	12,019	8,280	9,154	874
5210100 - Office Expense	511,249	233,565	254,437	20,872
5210200 - Food Supplies	158,347	74,150	74,902	752
5210300 - Medical Equipment & Supplies	1,171	-	100	100
5210400 - Safety Equipment & Supplies	552,174	717,300	718,820	1,520
5210500 - Landscape Equipment & Supplies	13,790	-	1,000	1,000
5210600 - Noncapital Equipment Purchases	18,534	6,000	-	(6,000)
5216070 - Chemicals & Gases	263	-	-	-
5216090 - Law Enforcement Materials, Equip & Supplies	835,321	1,030,288	1,270,359	240,071
5216110 - Automotive Supplies	15,326	31,200	38,000	6,800
5216120 - Equipment Repair and Maintenance	77,372	65,050	66,200	1,150
5220100 - Operating Supplies	1,918,591	1,562,971	1,628,900	65,929
5220150 - Computer Supplies	434,700	245,900	293,262	47,362
5220200 - Uniform Expenses	82,450	17,600	95,200	77,600
5221000 - Inventory Fuel - Internal	183,926	250,000	260,000	10,000
5221010 - Fuel - External	31,847	58,200	34,000	(24,200)
5221170 - Motor Pool Rental	(3,657)	-	-	-
5221180 - Misc Order Fee	253	-	-	-
5230100 - Repairs & Maintenance Materials Expense	75,524	54,800	90,500	35,700
5250150 - Physical Inventory Adjustments	(25,180)	(75,000)	(75,000)	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5250200 - Purchase Price Variance	4,787	-	-	-
5280900 - Equipment Charges Corrections	-	9,900	-	(9,900)
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290001 - Int-Mats Settled from PM Order	-	1,400	-	(1,400)
5290003 - Int-Equip Settled from PM Order	100	14,250	-	(14,250)
5290004 - Int-Motor Pool Settled from PM Order	20,000	-	-	-
5295000 - Int Act Alloc-Equipment	32,680	-	-	-
5295003 - Int Act Alloc-Mail Service	19,116	-	-	-
5295014 - Int Act Alloc-Disposal Fees	1,183	-	-	-
5310100 - Professional Services Expense	4,671,079	2,844,481	5,265,516	2,421,035
5310120 - Safety Inspection Services	3,925	3,000	5,400	2,400
5310200 - Investment & Management Fees	26,925	-	-	-
5311100 - Audit Services Expense	521,436	41,200	42,652	1,452
5311300 - Legal Service	3,823,753	3,928,954	4,159,783	230,829
5311500 - Health Care Misc External Payment	46,179	43,500	87,900	44,400
5311600 - Chemical Dependency	-	-	110,000	110,000
5312010 - Printing & Graphic Service	333,311	341,754	324,150	(17,604)
5312020 - Convenience Copier Charges	862,970	655,583	511,082	(144,501)
5318000 - Permits & Licenses Service	425	200	-	(200)
5320100 - Repair & Maintenance Services - Contract	650,178	641,388	649,388	8,000
5321160 - Car Wash	49	510	-	(510)
5330100 - External Contract Services	13,893,146	11,739,725	18,825,363	7,085,638
5330200 - Human Services Contracts	-	320,000	-	(320,000)
5333300 - Vehicle Maintenance	2,044	-	-	-
5340100 - Temporary Labor Services	20,627	-	-	-
5411000 - Transportation Expense	78,376	10,254	9,555	(699)
5412000 - Advertising Expense	251,148	142,116	188,257	46,141
5412010 - Community Sponsorships	1,750	99,780	30,000	(69,780)
5412020 - Printing & Binding - Commercial	95,422	-	13,500	13,500
5412030 - Association Dues & Subscriptions	793,506	136,760	148,692	11,932
5412160 - Computer Repairs	3,794	4,800	2,000	(2,800)
5412170 - Software Licensing & Maintenance Fees	855,290	1,159,770	1,511,920	352,150
5412180 - Software Lic & Maint Fees-Non Assessed	864	1,900	-	(1,900)
5412190 - Hardware License & Maintenance Fees	16,977	-	3,000	3,000
5413000 - Postage Expense	334,646	274,075	274,065	(10)
5414000 - Training and Professional Development	1,123,174	453,630	506,950	53,320
5414100 - Travel and Subsistence	577,887	326,322	461,148	134,826
5414110 - Travel Advance Clearing	717	-	-	-
5414150 - Tuition Reimbursement	123,496	80,000	80,000	-
5416000 - Public Utility Services Expense	1,077,396	77,000	328,614	251,614
5416010 - Natural Gas Expense	74,242	106,080	99,595	(6,485)
5416020 - Wastewater Expense	169,113	162,977	241,706	78,729
5416030 - Surface Water Expense	118,704	93,538	101,972	8,434
5416040 - Water Expense	234,071	178,960	232,116	53,156
5416050 - Electricity Expense	573,908	628,752	592,093	(36,659)
5416060 - Solid Waste/Garbage Expense	189,948	204,634	211,087	6,453
5417002 - Rent/Lease Tools & Machinery	2,208	4,600	2,600	(2,000)
5417004 - Rent/Lease Others	196,366	34,700	53,520	18,820
5417008 - Rent/Lease City Parking	30,859	29,565	22,380	(7,185)
5418000 - Licenses and Permits	15,874	14,050	16,550	2,500
5418150 - Vehicle Expenses	100,220	100	51,950	51,850

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5419000 - Utility Taxes & Assessments	2,196	2,700	2,700	-
5419100 - Miscellaneous Employee Reimbursements	18,057	4,180	4,350	170
5419101 - Cell Phone Employee Reimbursements	4,200	2,600	2,600	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419150 - Special Reimbursable - Miscellaneous	-	20,000	-	(20,000)
5419200 - Miscellaneous Other Services and Charges	2,710	9,700	4,080	(5,620)
5419230 - External Payments	161,269	144,000	131,000	(13,000)
5420000 - Injuries Damages and Judgments	7,340	1,000	1,000	-
5420100 - Unemployment Compensation Reimbursement	-	-	-	-
5421000 - Conservation Incentives	-	-	-	-
5422100 - State Business & Occupation Tax	1,209	-	-	-
5422400 - State Leasehold Tax	695	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	48,356	1,200	1,200	-
5425000 - Bank Charges	198	-	-	-
5426000 - Cash Discounts Taken	(2,948)	(600)	(600)	-
5427000 - Witness Fees	824	2,000	2,000	-
5427100 - Interpreter Services	117,278	102,000	152,200	50,200
5427200 - Juror Expenses	60,398	90,248	100,248	10,000
5428900 - Recognize Employees for Years of Service	20,072	25,000	38,100	13,100
5429000 - Temporary Housing	3,591	-	-	-
5440100 - Metro Parks Payments	5,720,026	10,751,180	7,629,546	(3,121,634)
5440200 - Tacoma-Pierce County Health	-	2,545,580	-	(2,545,580)
5900000 - Warehouse Overhead	5,228	-	-	-
5900002 - Vendor Svcs Overhead	276	-	-	-
6550000 - Miscellaneous Expenses	95	-	-	-
6586000 - Agency Type Disbursements	-	84,508	83,663	(845)
6842000 - Insurance Recoveries	(99,462)	-	-	-
6842010 - Compensation for Loss Capital Assets	(68,920)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 43,546,179</b>	<b>\$ 43,520,811</b>	<b>\$ 49,030,523</b>	<b>\$ 5,509,712</b>
<b>Contributions &amp; Transfers</b>				
6510020 - Contribution to Foss Waterway Dev Auth	144,760	-	-	-
6530200 - Transfer to Other Funds	2,822,684	2,823,379	3,469,669	646,290
6530600 - Contr to Tacoma Comm Redevelop Authority	-	-	283,349	283,349
6532100 - Transfer to Capital Improvement Prog	-	3,052,000	8,226,000	5,174,000
6532150 - Transfer to Contingency Fund	-	500,000	550,000	50,000
6535100 - Transfer to TFD 1090 Fund	-	-	1,566,011	1,566,011
6535200 - Transfer to NCS 1185 Fund	-	-	587,500	587,500
6538500 - Transfer to Performing Arts Center	2,157,833	3,294,000	1,872,683	(1,421,317)
6538600 - Transfer to Convention Center	825,545	3,508,631	-	(3,508,631)
6538650 - Transfer to Cheney Stadium	608,231	1,315,024	1,291,678	(23,346)
6538770 - Transfer to Traffic Enforcement Fund	-	1,352,369	1,521,714	169,345
6539200 - Transfer Transp Capital Fund	1,577,497	175,725	-	(175,725)
6539300 - Transfer to City Street Fund (1065)	13,704,978	15,229,027	21,425,005	6,195,978
6539400 - Transfer to Street Initiative Fund 1085	1,883,114	2,350,000	6,000,000	3,650,000
6539800 - Transfer to Tacoma Dome Operating Fun	1,018,180	965,665	-	(965,665)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6539850 - Contribution to GG Fleet Services Fund	-	5,167,544	7,493,790	2,326,246
6539880 - Transfer to Permit Services Fund	830,700	1,346,904	1,505,002	158,098
6539881 - Transfer to Permit Fund-Fee Waivers	-	50,000	50,000	-
6545000 - External Contributions	-	100,000	-	(100,000)
6571020 - Transf-Out Capital Other	450,000	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 26,023,522</b>	<b>\$ 41,230,268</b>	<b>\$ 55,842,401</b>	<b>\$ 14,612,133</b>
<b>Debt Service</b>				
6540060 - Transf to Debt Svc 2006B (1997A Refundin	1,164,433	-	-	-
6540092 - Transf to Debt Svc 2009B LTGO Dock&Salsh	423,632	423,632	423,632	-
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	2,080,563	2,049,765	943,669	(1,106,096)
6540102 - Transf to Debt Svc 2010B LTGO Refunding	473,127	938,655	593,482	(345,173)
6540103 - Transf to Debt Svc 2010C LTGO Refunding	1,290,439	1,288,506	1,287,783	(723)
6540104 - Transf to Debt Svc 2010D LTGO BABs	2,302,649	2,283,622	2,255,688	(27,934)
6540105 - Transf to Debt Svc 2010E LTGO RZ Econ Dv	1,479,623	1,463,212	1,444,525	(18,688)
6540130 - Transf to Debt Svc 2013 LTGO Refunding	1,086,650	-	-	-
6540140 - Transf to Debt Svc 2015 LTGO Refunding	-	938,617	6,946,045	6,007,428
6540150 - Transfer to 2017 LTGO Fund-Tacoma Dome	-	-	2,662,974	2,662,974
6540970 - Transf to Debt Svc 1997B LTGO Capital	5,377,561	5,120,000	-	(5,120,000)
6599990 - Principal Portion of Debt Service	3,000,000	-	-	-
6615000 - Other Debt Service Costs	3,002,148	-	-	-
6621000 - Interest Expenses - Other	11,185	-	-	-
<b>Debt Service Total</b>	<b>\$ 21,692,009</b>	<b>\$ 14,506,010</b>	<b>\$ 16,557,798</b>	<b>\$ 2,051,788</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	-	1,000,000	1,000,000
5610000 - Interfund Services	(1,101)	-	-	-
5621000 - Buildings	134,270	-	-	-
5631000 - Other Structures & Improvements	46,414	-	100,000	100,000
5641500 - Moveable Equipment Over \$5k	114,848	20,500	250,000	229,500
5643500 - Furniture & Fixtures Over \$5k	2,431	-	-	-
5645500 - Data Processing Equipment Over \$5k	9,669	150,000	69,032	(80,968)
5645505 - Software Over \$5K	45,031	10,000	-	(10,000)
5661000 - Library Materials	2,323,220	2,170,704	2,270,704	100,000
<b>Capital Outlay Total</b>	<b>\$ 2,674,781</b>	<b>\$ 2,351,204</b>	<b>\$ 3,689,736</b>	<b>\$ 1,338,532</b>
<b>Assessments In</b>	<b>14,024,994</b>	<b>30,816,731</b>	<b>40,602,013</b>	<b>9,785,282</b>
<b>Assessments Out</b>	<b>(35,879,495)</b>	<b>(1,453,673)</b>	<b>(1,584,946)</b>	<b>(131,274)</b>
<b>0010 - General Fund Total</b>	<b>\$ 415,572,445</b>	<b>\$ 461,208,587</b>	<b>\$ 514,622,542</b>	<b>\$ 53,413,955</b>
<b>1020 - Courts Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	73,656	77,711	82,785	5,074
5110300 - Salaries & Wages - Other Paid Leave	3,726	-	-	-
5110430 - Accrued Salaries & Wages	(1,164)	-	-	-
5110800 - FICA Contributions	6,297	5,945	6,333	388
5110810 - Health & Welfare	40	23,586	21,798	(1,788)
5110811 - Dental Plan	-	2,101	2,109	8
5110812 - Personal Time Off	4,928	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110820 - Insurance-Group Life	154	171	83	(88)
5110828 - ER Pd Medical Leave	-	-	166	166
5110830 - Industrial Insurance	1,832	1,572	29	(1,543)
5110835 - State Unemployment Compensation	91	124	141	16
5110850 - Pension Contributions-TERS	8,889	8,606	9,388	782
<b>Personnel Services Total</b>	<b>\$ 98,449</b>	<b>\$ 119,816</b>	<b>\$ 122,830</b>	<b>\$ 3,014</b>
<b>Fixed Costs</b>				
5415000 - Insurance Expense	2	-	-	-
5415010 - Public Liability Insurance - Self Ins	1,544	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 1,546</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5216120 - Equipment Repair and Maintenance	26,251	23,000	23,000	-
5310100 - Professional Services Expense	12,220	10,500	10,500	-
5320100 - Repair & Maintenance Services - Contract	-	6,000	-	(6,000)
5330100 - External Contract Services	750	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 39,222</b>	<b>\$ 39,500</b>	<b>\$ 33,500</b>	<b>\$ (6,000)</b>
<b>1020 - Courts Special Revenue Total</b>	<b>\$ 139,217</b>	<b>\$ 159,316</b>	<b>\$ 156,330</b>	<b>\$ (2,986)</b>
<b>1030 - Contingency Fund</b>				
<b>Personnel Services</b>				
5110901 - Labor Activity Rate - Adjustments	(303)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	303	-	-	-
5195000 - Int Act Alloc-Labor Regular	688	-	-	-
<b>Personnel Services Total</b>	<b>\$ 688</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	2,104	-	-	-
5210200 - Food Supplies	1,555	-	-	-
5220100 - Operating Supplies	634	-	-	-
5295000 - Int Act Alloc-Equipment	74	-	-	-
5310100 - Professional Services Expense	30,170	-	-	-
5312010 - Printing & Graphic Service	1,473	-	-	-
5330100 - External Contract Services	348,664	500,000	550,000	50,000
5330200 - Human Services Contracts	1,250	-	-	-
5412010 - Community Sponsorships	8,944	-	-	-
5417004 - Rent/Lease Others	1,304	-	-	-
5419230 - External Payments	1,829	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 398,000</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>
<b>Assessments In</b>	<b>1,701</b>	<b>2,809</b>	<b>-</b>	<b>(2,809)</b>
<b>Assessments Out</b>	<b>-</b>	<b>(2,809)</b>	<b>-</b>	<b>2,809</b>
<b>1030 - Contingency Fund Total</b>	<b>\$ 400,389</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1050 - Transportation Revs</b>				
<b>Contributions &amp; Transfers</b>				
6539200 - Transfer Transp Capital Fund	-	-	114,710	114,710
6539300 - Transfer to City Street Fund (1065)	-	8,127,300	8,804,267	676,967
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ 8,127,300</b>	<b>\$ 8,918,977</b>	<b>\$ 791,677</b>
<b>Debt Service</b>				
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	-	230,816	228,591	(2,225)
<b>Debt Service Total</b>	<b>\$ -</b>	<b>\$ 230,816</b>	<b>\$ 228,591</b>	<b>\$ (2,225)</b>
<b>Reserves</b>	<b>-</b>	<b>1,181,884</b>	<b>717,743</b>	<b>(464,141)</b>
<b>1050 - Transportation Revs Total</b>	<b>\$ -</b>	<b>\$ 9,540,000</b>	<b>\$ 9,865,311</b>	<b>\$ 325,311</b>

### 1060 - Transportation Captl

#### Personnel Services

5110100 - Salaries & Wages - Regular	2,348	3,899,935	6,508,851	2,608,916
5110410 - Allowances	925	3,360	6,510	3,150
5110450 - Labor Loading	266,993	-	-	-
5110460 - Benefits Adjustment	184,344	-	-	-
5110800 - FICA Contributions	-	296,572	496,584	200,011
5110810 - Health & Welfare	-	709,261	1,128,825	419,565
5110811 - Dental Plan	-	63,170	109,198	46,028
5110820 - Insurance-Group Life	-	8,580	6,509	(2,071)
5110828 - ER Pd Medical Leave	-	-	11,896	11,896
5110830 - Industrial Insurance	-	149,108	64,954	(84,154)
5110835 - State Unemployment Compensation	-	6,240	11,055	4,815
5110850 - Pension Contributions-TERS	-	431,874	738,104	306,229
5110855 - Union Pension-Employer Paid	-	572	-	(572)
5110890 - Capital Labor Credit	-	(5,568,672)	(9,082,487)	(3,513,815)
5110900 - Labor	(7,248)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(745,873)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	294,536	-	-	-
5190000 - Int-Labor Settled from Proj	7,212	-	-	-
5190091 - Damage Billing Credit - Labor	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	7,616,204	-	-	-
5195001 - Int Act Alloc-Labor Time and half	364,790	-	-	-
5195002 - Int Act Alloc-Labor Double Time	54,960	-	-	-
<b>Personnel Services Total</b>	<b>\$ 8,039,190</b>	<b>\$ 1</b>	<b>\$ (0)</b>	<b>\$ (1)</b>

#### Fixed Costs

5210015 - Cellular Phone Usage	-	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,182	-	-	-
5415000 - Insurance Expense	70	-	-	-
5417000 - Rent/Lease Buildings	450	-	-	-
5620000 - Intergovernmental Services	89,683	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 92,386</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

#### Maintenance & Operations

5210000 - Communication Materials	4,985	-	-	-
5210100 - Office Expense	5,062	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5210200 - Food Supplies	1,272	-	-	-
5210400 - Safety Equipment & Supplies	11,196	-	-	-
5210500 - Landscape Equipment & Supplies	247	-	-	-
5210600 - Noncapital Equipment Purchases	930	-	-	-
5216120 - Equipment Repair and Maintenance	435	-	-	-
5220100 - Operating Supplies	307,283	-	-	-
5220150 - Computer Supplies	1,263	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1,221	-	-	-
5250160 - Inventory Reclaim Account	(8,854)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5280900 - Equipment Charges Corrections	2,581	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	1,071	-	-	-
5290091 - Damage Billing Credit - Material	-	-	-	-
5295000 - Int Act Alloc-Equipment	45,777	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	63,728	-	-	-
5295014 - Int Act Alloc-Disposal Fees	2,017	-	-	-
5310100 - Professional Services Expense	1,721,745	-	-	-
5310200 - Investment & Management Fees	757	-	-	-
5311300 - Legal Service	22,197	-	-	-
5312010 - Printing & Graphic Service	21,917	-	-	-
5312020 - Convenience Copier Charges	1,764	-	-	-
5318000 - Permits & Licenses Service	21,899	-	-	-
5330100 - External Contract Services	38,441,706	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5390091 - Damage Billing Credit - External Service	-	-	-	-
5411000 - Transportation Expense	2	-	-	-
5412000 - Advertising Expense	10,689	-	-	-
5412020 - Printing & Binding - Commercial	67	-	-	-
5412170 - Software Licensing & Maintenance Fees	7,700	-	-	-
5413000 - Postage Expense	4,018	-	-	-
5414000 - Training and Professional Development	880	-	-	-
5414100 - Travel and Subsistence	26	-	-	-
5416000 - Public Utility Services Expense	86,805	-	-	-
5416010 - Natural Gas Expense	8,089	-	-	-
5416020 - Wastewater Expense	1,174	-	-	-
5416040 - Water Expense	1,166	-	-	-
5416050 - Electricity Expense	23,395	-	-	-
5417004 - Rent/Lease Others	9,321	-	-	-
5417008 - Rent/Lease City Parking	5	-	-	-
5418000 - Licenses and Permits	14,918	-	-	-
5419000 - Utility Taxes & Assessments	0	-	-	-
5419100 - Miscellaneous Employee Reimbursements	141	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	-	-
5419230 - External Payments	-	-	-	-
5422100 - State Business & Occupation Tax	6	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	216	-	-	-
5426000 - Cash Discounts Taken	(4,550)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5900000 - Warehouse Overhead	32,568	-	-	-
5909990 - OH Loading Adjustment	11,987	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 40,880,822</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	486,421	-	-	-
6532100 - Transfer to Capital Improvement Prog	5,000	-	-	-
6538760 - Transfer to Paths & Trails Fund	231,427	-	-	-
6539200 - Transfer Transp Capital Fund	181,246	-	-	-
6539300 - Transfer to City Street Fund (1065)	-	-	-	-
6545000 - External Contributions	34,470	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 938,564</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	233,040	-	-	-
6611000 - Interest Expense	201,604	-	-	-
<b>Debt Service Total</b>	<b>\$ 434,644</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	20,442,435	14,142,241	(6,300,194)
5611000 - Land Easement Rights of Way	23,042	-	-	-
5644500 - Communications Equipment Over \$5k	6,253	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 29,295</b>	<b>\$ 20,442,435</b>	<b>\$ 14,142,241</b>	<b>\$ (6,300,194)</b>
<b>Assessments In</b>	<b>865,773</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Assessments Out</b>	<b>(1)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>1060 - Transportation Captl Total</b>	<b>\$ 51,280,672</b>	<b>\$ 20,442,436</b>	<b>\$ 14,142,241</b>	<b>\$ (6,300,195)</b>
<b>1065 - PW Street Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	17,060,647	14,630,928	18,581,541	3,950,612
5110110 - Premium Pay	101,000	-	-	-
5110120 - Education/Training	283,636	-	-	-
5110200 - Salaries & Wages - Overtime	1,249,600	259,000	459,000	200,000
5110225 - Salaries & Wages - Vacation	948,900	-	-	-
5110250 - Salaries & Wages - Sick Leave	593,523	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,030,392	-	-	-
5110400 - Salaries & Wages - Other	31,855	-	-	-
5110410 - Allowances	25,933	13,310	9,004	(4,306)
5110420 - PTO Cashout Pay	63,163	-	66,500	66,500
5110430 - Accrued Salaries & Wages	(336,821)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	-	-
5110460 - Benefits Adjustment	(1,776,689)	-	-	-
5110500 - Leave Severance Payoff	123,578	101,800	6,000	(95,800)
5110800 - FICA Contributions	1,643,408	1,100,652	1,399,903	299,251
5110810 - Health & Welfare	4,080,848	3,123,441	3,411,077	287,636
5110811 - Dental Plan	346,021	278,188	329,974	51,785
5110812 - Personal Time Off	547,524	-	-	-
5110814 - H&W Claims Provider Payment	111	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110820 - Insurance-Group Life	31,769	31,495	18,246	(13,248)
5110826 - VEBA Retirement Health Savings	15,916	-	14,560	14,560
5110828 - ER Pd Medical Leave	-	-	36,752	36,752
5110830 - Industrial Insurance	1,101,115	661,048	178,962	(482,086)
5110835 - State Unemployment Compensation	24,054	23,410	31,558	8,149
5110850 - Pension Contributions-TERS	2,165,489	1,585,388	2,069,163	483,774
5110855 - Union Pension-Employer Paid	46,580	10,868	-	(10,868)
5110900 - Labor	(3,503)	-	-	-
5110901 - Labor Activity Rate - Adjustments	4,196,384	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(2,413,455)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	(11,393,796)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(479,698)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(56,079)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	(65)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 19,251,341</b>	<b>\$ 21,819,529</b>	<b>\$ 26,612,240</b>	<b>\$ 4,792,711</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	43,580	43,200	-	(43,200)
5210015 - Cellular Phone Usage	99,565	104,384	125,761	21,377
5210025 - Telecom Equipment Cost	113,439	101,276	-	(101,276)
5216100 - Building Maintenance	68	-	-	-
5290005 - Int-Car Wash Settled from PM Order	656	-	-	-
5333010 - Admin OH Fee	1,082	-	-	-
5333020 - Replacement Fee	250,000	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	841,857	1,504,914	1,783,086	278,172
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	375,730	543,176	622,866	79,690
5390006 - Int-Fleet Admin OH Settled from PM Order	239,077	577,388	573,480	(3,908)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	1,130,958	-	-	-
5415000 - Insurance Expense	37,172	32,029	32,338	309
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	962,094	1,148,326	1,535,751	387,425
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	528,748	495,936	519,523	23,587
5417009 - Rent/Lease Radio Communications	214,082	180,240	180,054	(186)
5419998 - Fixed Costs - For Planning Only	-	-	72,000	72,000
5620000 - Intergovernmental Services	2,586	-	-	-
5900005 - Gen Svcs Telecomm Overhead	-	-	-	-
5950381 - Assmt-PW Streets Community Work	(496,960)	(579,642)	(632,283)	(52,641)
<b>Fixed Costs Total</b>	<b>\$ 4,343,732</b>	<b>\$ 4,151,227</b>	<b>\$ 4,812,575</b>	<b>\$ 661,348</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	3,761	25,100	32,921	7,821
5210020 - Long Distance Phone Usage	1,280	1,056	610	(446)
5210100 - Office Expense	78,061	82,806	98,870	16,064
5210200 - Food Supplies	8,411	5,700	3,700	(2,000)
5210300 - Medical Equipment & Supplies	-	-	2,000	2,000
5210400 - Safety Equipment & Supplies	62,893	43,780	83,485	39,705
5210500 - Landscape Equipment & Supplies	697	1,500	-	(1,500)
5216070 - Chemicals & Gases	100,667	6,000	6,000	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5216110 - Automotive Supplies	4,696	10,500	-	(10,500)
5216120 - Equipment Repair and Maintenance	35,680	20,500	3,500	(17,000)
5220100 - Operating Supplies	4,127,468	4,138,418	3,624,741	(513,677)
5220150 - Computer Supplies	65,335	50,700	9,200	(41,500)
5220200 - Uniform Expenses	-	-	100,620	100,620
5221010 - Fuel - External	22	-	-	-
5221100 - Lubricant Expense	19	-	-	-
5221175 - Equipment Credits - Plan	-	-	-	-
5221180 - Misc Order Fee	395	-	-	-
5230100 - Repairs & Maintenance Materials Expense	84,114	89,700	8,612	(81,088)
5250150 - Physical Inventory Adjustments	-	-	-	-
5250160 - Inventory Reclaim Account	(55,031)	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5280900 - Equipment Charges Corrections	(2,751)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290003 - Int-Equip Settled from PM Order	(3,504)	-	-	-
5295000 - Int Act Alloc-Equipment	(753,186)	-	-	-
5295003 - Int Act Alloc-Mail Service	235	-	-	-
5295011 - Int Act Alloc-Nuisance Code Abatement	436	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	5,070	-	-	-
5295014 - Int Act Alloc-Disposal Fees	(36,115)	-	-	-
5295015 - Int Act Alloc-Deicing Mats from PM Order	(989)	-	-	-
5310100 - Professional Services Expense	524,051	194,434	509,323	314,889
5310120 - Safety Inspection Services	860	-	-	-
5310200 - Investment & Management Fees	284	-	-	-
5311100 - Audit Services Expense	9,300	-	-	-
5311500 - Health Care Misc External Payment	13,465	11,500	12,290	790
5312010 - Printing & Graphic Service	9,478	13,320	20,350	7,030
5312020 - Convenience Copier Charges	77,556	51,102	47,829	(3,273)
5318000 - Permits & Licenses Service	1,904	-	-	-
5319998 - M&O Costs - Planning Only	-	-	165,608	165,608
5320100 - Repair & Maintenance Services - Contract	6,879	12,000	2,000	(10,000)
5321160 - Car Wash	39	-	-	-
5330100 - External Contract Services	587,696	3,403,300	4,374,336	971,036
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	7,499	700	34,280	33,580
5412000 - Advertising Expense	5,479	3,000	15,340	12,340
5412020 - Printing & Binding - Commercial	82	-	-	-
5412030 - Association Dues & Subscriptions	15,464	10,100	30,085	19,985
5412160 - Computer Repairs	116,253	-	-	-
5412170 - Software Licensing & Maintenance Fees	37,370	53,000	92,600	39,600
5413000 - Postage Expense	5,270	7,200	14,660	7,460
5414000 - Training and Professional Development	61,370	58,000	50,250	(7,750)
5414100 - Travel and Subsistence	14,473	16,600	16,900	300
5416000 - Public Utility Services Expense	1,898,385	1,923,000	1,998,487	75,487
5416010 - Natural Gas Expense	13,421	15,000	19,614	4,614
5416020 - Wastewater Expense	8,281	8,200	7,500	(700)
5416030 - Surface Water Expense	16,417	16,400	22,305	5,905
5416040 - Water Expense	139,276	121,402	165,358	43,956

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5416050 - Electricity Expense	158,139	216,000	182,425	(33,575)
5416060 - Solid Waste/Garbage Expense	43,407	34,700	784,620	749,920
5417001 - Rent/Lease Auto Equipment	32,658	16,000	-	(16,000)
5417002 - Rent/Lease Tools & Machinery	2,373	2,000	2,000	-
5417004 - Rent/Lease Others	48	161,000	6,178	(154,822)
5417008 - Rent/Lease City Parking	40,222	52,458	37,138	(15,320)
5418000 - Licenses and Permits	15,562	10,500	17,275	6,775
5418150 - Vehicle Expenses	518,448	-	-	-
5419000 - Utility Taxes & Assessments	55	400	-	(400)
5419100 - Miscellaneous Employee Reimbursements	13,057	9,000	3,633	(5,367)
5419101 - Cell Phone Employee Reimbursements	4,760	7,680	3,840	(3,840)
5419102 - Employee Wellness Incentive	20	-	-	-
5419200 - Miscellaneous Other Services and Charges	458	9,854	113,904	104,050
5419230 - External Payments	-	-	133,906	133,906
5422100 - State Business & Occupation Tax	383	-	-	-
5426000 - Cash Discounts Taken	(1,639)	-	-	-
5427100 - Interpreter Services	-	-	-	-
5428900 - Recognize Employees for Years of Service	120	200	1,160	960
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	776,074	170,462	580,318	409,856
5900002 - Vendor Svcs Overhead	9	-	-	-
5909990 - OH Loading Adjustment	(20,801)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 8,881,567</b>	<b>\$ 11,084,272</b>	<b>\$ 13,439,771</b>	<b>\$ 2,355,499</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	202,857	-	-	-
6539200 - Transfer Transp Capital Fund	60,000	-	-	-
6539300 - Transfer to City Street Fund (1065)	-	-	-	-
6539850 - Contribution to GG Fleet Services Fund	-	595,000	1,505,000	910,000
<b>Contributions &amp; Transfers Total</b>	<b>\$ 262,857</b>	<b>\$ 595,000</b>	<b>\$ 1,505,000</b>	<b>\$ 910,000</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	7,393	-	-	-
<b>Debt Service Total</b>	<b>\$ 7,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5610000 - Interfund Services	-	-	-	-
5641500 - Moveable Equipment Over \$5k	281,086	-	-	-
5642500 - Stationary Equipment Over \$5k	-	-	100,000	100,000
5643500 - Furniture & Fixtures Over \$5k	5,989	-	-	-
5644500 - Communications Equipment Over \$5k	-	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 287,075</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>Assessments In</b>	<b>3,473,083</b>	<b>6,048,576</b>	<b>6,133,151</b>	<b>84,575</b>
<b>Assessments Out</b>	<b>-</b>	<b>(60,138)</b>	<b>-</b>	<b>60,138</b>
<b>1065 - PW Street Fund Total</b>	<b>\$ 36,507,049</b>	<b>\$ 43,638,466</b>	<b>\$ 52,602,736</b>	<b>\$ 8,964,270</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1070 - Transportation Benefit District</b>				
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	29	-	-	-
5310200 - Investment & Management Fees	205	-	-	-
5311100 - Audit Services Expense	6,936	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 7,171</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6510030 - Contribution to Street from TBD	4,972,895	5,368,000	5,796,000	428,000
6539200 - Transfer Transp Capital Fund	320,000	-	-	-
6539300 - Transfer to City Street Fund (1065)	-	-	255,000	255,000
6539400 - Transfer to Street Initiative Fund 1085	2,380,000	10,477,790	11,870,498	1,392,708
<b>Contributions &amp; Transfers Total</b>	<b>\$ 7,672,895</b>	<b>\$ 15,845,790</b>	<b>\$ 17,921,498</b>	<b>\$ 2,075,708</b>
<b>1070 - Transportation Benefit District Total</b>	<b>\$ 7,680,066</b>	<b>\$ 15,845,790</b>	<b>\$ 17,921,498</b>	<b>\$ 2,075,708</b>
<b>1080 - 2% GET (St Op &amp; Mnt)</b>				
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	7	-	-	-
5310200 - Investment & Management Fees	41	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 48</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6510040 - Contribution to Street Ops from 2% GET	13,085,638	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 13,085,638</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	167	-	-	-
<b>Debt Service Total</b>	<b>\$ 167</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1080 - 2% GET (St Op &amp; Mnt) Total</b>	<b>\$ 13,085,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1085 - 2015 Voted Streets Initiative Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	869,084	3,398,698	3,868,529	469,831
5110110 - Premium Pay	5,508	-	-	-
5110120 - Education/Training	26,798	-	-	-
5110200 - Salaries & Wages - Overtime	50,144	-	100,000	100,000
5110225 - Salaries & Wages - Vacation	28,518	-	-	-
5110250 - Salaries & Wages - Sick Leave	21,563	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	48,930	-	-	-
5110400 - Salaries & Wages - Other	(5,630)	-	-	-
5110410 - Allowances	690	-	1,386	1,386
5110420 - PTO Cashout Pay	-	-	7,000	7,000
5110430 - Accrued Salaries & Wages	31,238	-	-	-
5110800 - FICA Contributions	81,144	260,000	294,816	34,816
5110810 - Health & Welfare	247,860	889,524	819,293	(70,230)
5110811 - Dental Plan	21,303	79,225	79,255	30
5110812 - Personal Time Off	20,067	-	-	-
5110820 - Insurance-Group Life	1,642	7,477	3,869	(3,609)
5110828 - ER Pd Medical Leave	-	-	7,332	7,332

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110830 - Industrial Insurance	68,352	191,074	44,715	(146,359)
5110835 - State Unemployment Compensation	1,167	5,438	6,576	1,139
5110850 - Pension Contributions-TERS	109,589	376,452	438,691	62,240
5110855 - Union Pension-Employer Paid	6,120	-	-	-
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	(284,143)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	284,143	-	-	-
5195000 - Int Act Alloc-Labor Regular	645,816	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(5,514)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(4,894)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,269,495</b>	<b>\$ 5,207,888</b>	<b>\$ 5,671,463</b>	<b>\$ 463,575</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	340	-	-	-
5210015 - Cellular Phone Usage	124	-	1,421	1,421
5210025 - Telecom Equipment Cost	524	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	22,155	231,572	249,004	17,432
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	7,968	-	(7,968)
5390005 - Int-Fleet Fuel Settled from PM Order	15,371	140,216	189,432	49,216
5390006 - Int-Fleet Admin OH Settled from PM Order	5,400	80,566	97,200	16,634
5415000 - Insurance Expense	-	57	71	14
5415010 - Public Liability Insurance - Self Ins	-	-	267,693	267,693
5417009 - Rent/Lease Radio Communications	-	43,506	35,214	(8,292)
5620000 - Intergovernmental Services	630	-	-	-
5900005 - Gen Svcs Telecomm Overhead	5	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 44,548</b>	<b>\$ 503,885</b>	<b>\$ 840,035</b>	<b>\$ 336,150</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	16	-	-	-
5210020 - Long Distance Phone Usage	15	-	-	-
5210100 - Office Expense	22,390	-	500	500
5210200 - Food Supplies	1,057	-	1,050	1,050
5210400 - Safety Equipment & Supplies	11,395	-	62,876	62,876
5210600 - Noncapital Equipment Purchases	-	-	8,800	8,800
5216070 - Chemicals & Gases	18	-	200	200
5216110 - Automotive Supplies	-	-	400	400
5216120 - Equipment Repair and Maintenance	13,583	-	500	500
5220100 - Operating Supplies	594,814	-	3,405,490	3,405,490
5220150 - Computer Supplies	6,045	-	1,000	1,000
5220200 - Uniform Expenses	-	-	22,980	22,980
5230100 - Repairs & Maintenance Materials Expense	85,184	-	500	500
5295000 - Int Act Alloc-Equipment	356,908	-	-	-
5295014 - Int Act Alloc-Disposal Fees	16,664	-	-	-
5310100 - Professional Services Expense	64,418	-	375,000	375,000
5310200 - Investment & Management Fees	2,040	-	-	-
5311500 - Health Care Misc External Payment	2,660	-	3,000	3,000
5312010 - Printing & Graphic Service	14,974	-	3,200	3,200
5312020 - Convenience Copier Charges	-	-	2,700	2,700
5319998 - M&O Costs - Planning Only	-	29,282,722	29,472,657	189,935
5330100 - External Contract Services	2,879,598	-	-	-
5411000 - Transportation Expense	300	-	2,600	2,600

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412000 - Advertising Expense	5,907	-	900	900
5412030 - Association Dues & Subscriptions	-	-	25	25
5412160 - Computer Repairs	46,253	-	3,260	3,260
5412170 - Software Licensing & Maintenance Fees	-	-	1,700	1,700
5413000 - Postage Expense	965	-	1,450	1,450
5414000 - Training and Professional Development	1,588	-	15,000	15,000
5414100 - Travel and Subsistence	815	-	3,423	3,423
5416030 - Surface Water Expense	-	-	500	500
5416060 - Solid Waste/Garbage Expense	-	-	834,971	834,971
5417002 - Rent/Lease Tools & Machinery	1,721	-	9,000	9,000
5418000 - Licenses and Permits	3,321	-	2,675	2,675
5418150 - Vehicle Expenses	3,086,100	-	50,000	50,000
5419100 - Miscellaneous Employee Reimbursements	2,212	-	1,200	1,200
5426000 - Cash Discounts Taken	(216)	-	-	-
5427100 - Interpreter Services	1,194	-	-	-
5428900 - Recognize Employees for Years of Service	-	-	200	200
5900000 - Warehouse Overhead	246,190	-	500,000	500,000
5909990 - OH Loading Adjustment	-	-	100	100
<b>Maintenance &amp; Operations Total</b>	<b>\$ 7,468,129</b>	<b>\$ 29,282,722</b>	<b>\$ 34,787,857</b>	<b>\$ 5,505,135</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	85,000	-	-	-
6532100 - Transfer to Capital Improvement Prog	-	85,000	-	(85,000)
6538760 - Transfer to Paths & Trails Fund	-	455,267	-	(455,267)
6539200 - Transfer Transp Capital Fund	801,000	3,799,931	-	(3,799,931)
<b>Contributions &amp; Transfers Total</b>	<b>\$ 886,000</b>	<b>\$ 4,340,198</b>	<b>\$ -</b>	<b>\$ (4,340,198)</b>
<b>Assessments In</b>	<b>-</b>	<b>613,460</b>	<b>1,638,550</b>	<b>1,025,090</b>
<b>1085 - 2015 Voted Streets Initiative Fund Total</b>	<b>\$ 10,668,171</b>	<b>\$ 39,948,153</b>	<b>\$ 42,937,904</b>	<b>\$ 2,989,752</b>
<b>1090 - TFD Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	1,748,519	186,657	1,482,624	1,295,967
5110120 - Education/Training	-	-	-	-
5110200 - Salaries & Wages - Overtime	-	-	-	-
5110225 - Salaries & Wages - Vacation	105,442	-	-	-
5110250 - Salaries & Wages - Sick Leave	45,187	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	149,674	-	-	-
5110400 - Salaries & Wages - Other	1,514	-	-	-
5110420 - PTO Cashout Pay	1,174	-	-	-
5110430 - Accrued Salaries & Wages	(54,064)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	1,137,232	1,137,232
5110460 - Benefits Adjustment	133	-	-	-
5110500 - Leave Severance Payoff	-	-	-	-
5110800 - FICA Contributions	38,820	8,695	29,697	21,002
5110810 - Health & Welfare	455,329	52,008	279,930	227,922
5110811 - Dental Plan	38,381	4,603	27,111	22,509
5110812 - Personal Time Off	3,152	-	-	-
5110820 - Insurance-Group Life	2,665	411	1,483	1,072
5110828 - ER Pd Medical Leave	-	-	2,965	2,965

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110830 - Industrial Insurance	126,136	7,810	86,320	78,510
5110835 - State Unemployment Compensation	2,368	299	2,520	2,222
5110850 - Pension Contributions-TERS	13,208	10,697	14,996	4,299
5110851 - DRS Contributions-LEOFF	101,027	4,710	73,326	68,616
5110865 - Deferred Compensation/Defined Contribution	133,632	5,435	79,872	74,437
5110900 - Labor	(31,414)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(4,223)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	807	-	-	-
5195000 - Int Act Alloc-Labor Regular	2,277	-	-	-
5195001 - Int Act Alloc-Labor Time and half	473,858	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,353,603</b>	<b>\$ 281,324</b>	<b>\$ 3,218,076</b>	<b>\$ 2,936,752</b>
<b>Fixed Costs</b>				
5210015 - Cellular Phone Usage	174	-	-	-
5210025 - Telecom Equipment Cost	773	-	-	-
5216100 - Building Maintenance	-	-	78,000	78,000
5333010 - Admin OH Fee	180	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	15,344	-	-	-
5415000 - Insurance Expense	10,000	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 26,470</b>	<b>\$ -</b>	<b>\$ 78,000</b>	<b>\$ 78,000</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	55,399	-	326,000	326,000
5210100 - Office Expense	3,875	-	11,000	11,000
5210200 - Food Supplies	6,892	-	-	-
5210300 - Medical Equipment & Supplies	1,290	-	2,400	2,400
5210400 - Safety Equipment & Supplies	512,806	-	128,208	128,208
5210600 - Noncapital Equipment Purchases	18,232	6,000	-	(6,000)
5216070 - Chemicals & Gases	372	-	-	-
5216110 - Automotive Supplies	25,138	-	-	-
5216120 - Equipment Repair and Maintenance	204,019	-	-	-
5220100 - Operating Supplies	112,537	5,000	433,145	428,145
5220150 - Computer Supplies	167,640	-	-	-
5221010 - Fuel - External	44	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	519	-	-	-
5310100 - Professional Services Expense	674,398	50,000	-	(50,000)
5310200 - Investment & Management Fees	533	-	-	-
5312010 - Printing & Graphic Service	3,706	-	-	-
5330100 - External Contract Services	58,182	150,000	-	(150,000)
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	29	-	-	-
5412000 - Advertising Expense	1,847	-	-	-
5412020 - Printing & Binding - Commercial	3,670	-	-	-
5412030 - Association Dues & Subscriptions	67,366	-	-	-
5412170 - Software Licensing & Maintenance Fees	4,162	50,000	43,869	(6,131)
5414000 - Training and Professional Development	63,478	-	157,000	157,000
5414100 - Travel and Subsistence	37,602	-	185,000	185,000

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5418000 - Licenses and Permits	-	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2,023,735</b>	<b>\$ 261,000</b>	<b>\$ 1,286,622</b>	<b>\$ 1,025,622</b>
<b>Contributions &amp; Transfers</b>				
6530100 - Transfer to General Fund	-	700,000	-	(700,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ (700,000)</b>
<b>Debt Service</b>				
6599570 - Other Long Term Debt Principal Payments	-	266,668	-	(266,668)
6599990 - Principal Portion of Debt Service	266,668	-	266,668	266,668
6611000 - Interest Expense	15,824	30,000	30,000	-
<b>Debt Service Total</b>	<b>\$ 282,492</b>	<b>\$ 296,668</b>	<b>\$ 296,668</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5641500 - Moveable Equipment Over \$5k	1,259,906	209,100	180,000	(29,100)
5642500 - Stationary Equipment Over \$5k	154,225	20,000	202,659	182,659
5645500 - Data Processing Equipment Over \$5k	-	-	-	-
5645505 - Software Over \$5K	-	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 1,414,131</b>	<b>\$ 229,100</b>	<b>\$ 382,659</b>	<b>\$ 153,559</b>
<b>Reserves</b>	<b>-</b>	<b>83,700</b>	<b>-</b>	<b>(83,700)</b>
<b>1090 - TFD Special Revenue Total</b>	<b>\$ 7,100,432</b>	<b>\$ 1,851,792</b>	<b>\$ 5,262,025</b>	<b>\$ 3,410,233</b>
<b>1100 - PW Property Mgmt</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	54,911	165,753	91,011	(74,742)
5110120 - Education/Training	93	-	-	-
5110200 - Salaries & Wages - Overtime	11	1,800	-	(1,800)
5110225 - Salaries & Wages - Vacation	271	-	-	-
5110250 - Salaries & Wages - Sick Leave	167	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	3,058	-	-	-
5110400 - Salaries & Wages - Other	102	-	-	-
5110420 - PTO Cashout Pay	1,302	-	-	-
5110430 - Accrued Salaries & Wages	(1,152)	-	-	-
5110460 - Benefits Adjustment	26,694	-	-	-
5110800 - FICA Contributions	3,992	12,541	6,665	(5,876)
5110810 - Health & Welfare	8,689	29,314	13,079	(16,235)
5110811 - Dental Plan	737	2,611	1,265	(1,346)
5110812 - Personal Time Off	4,996	-	-	-
5110820 - Insurance-Group Life	96	365	91	(273)
5110828 - ER Pd Medical Leave	-	-	172	172
5110830 - Industrial Insurance	703	5,548	428	(5,120)
5110835 - State Unemployment Compensation	71	265	155	(111)
5110850 - Pension Contributions-TERS	6,850	18,355	10,321	(8,035)
5110901 - Labor Activity Rate - Adjustments	(63,302)	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110902 - Benefits Activity Rate - Adjustments	36,608	-	-	-
5195000 - Int Act Alloc-Labor Regular	172,183	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,690	-	-	-
<b>Personnel Services Total</b>	<b>\$ 258,768</b>	<b>\$ 236,552</b>	<b>\$ 123,187</b>	<b>\$ (113,365)</b>
<b>Fixed Costs</b>				
5216100 - Building Maintenance	-	90,000	-	(90,000)
5415000 - Insurance Expense	1,978	2,179	-	(2,179)
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	197	-	504	504
<b>Fixed Costs Total</b>	<b>\$ 2,176</b>	<b>\$ 92,179</b>	<b>\$ 504</b>	<b>\$ (91,675)</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	-	6,000	-	(6,000)
5220100 - Operating Supplies	539	-	-	-
5230100 - Repairs & Maintenance Materials Expense	366	15,000	10,000	(5,000)
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	719	-	-	-
5310100 - Professional Services Expense	2,700	40,300	20,000	(20,300)
5310120 - Safety Inspection Services	190	2,400	-	(2,400)
5310200 - Investment & Management Fees	987	-	-	-
5312010 - Printing & Graphic Service	-	1,000	-	(1,000)
5412000 - Advertising Expense	129	1,500	-	(1,500)
5412170 - Software Licensing & Maintenance Fees	31,441	32,000	-	(32,000)
5413000 - Postage Expense	142	1,000	-	(1,000)
5416030 - Surface Water Expense	9,226	23,500	50,000	26,500
5416040 - Water Expense	570	11,000	-	(11,000)
5416050 - Electricity Expense	3,420	25,000	-	(25,000)
5418000 - Licenses and Permits	-	-	-	-
5419000 - Utility Taxes & Assessments	8,481	10,000	-	(10,000)
5419102 - Employee Wellness Incentive	-	-	-	-
5426000 - Cash Discounts Taken	(10)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 58,902</b>	<b>\$ 168,700</b>	<b>\$ 80,000</b>	<b>\$ (88,700)</b>
<b>Contributions &amp; Transfers</b>				
6539400 - Transfer to Street Initiative Fund 1085	190,000	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 190,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5631000 - Other Structures & Improvements	-	300,000	150,000	(150,000)
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 150,000</b>	<b>\$ (150,000)</b>
<b>Assessments In</b>	<b>163,775</b>	<b>118,689</b>	<b>12,563</b>	<b>(106,126)</b>
<b>Reserves</b>	<b>-</b>	<b>512,136</b>	<b>3,821</b>	<b>(508,315)</b>
<b>1100 - PW Property Mgmt Total</b>	<b>\$ 673,621</b>	<b>\$ 1,428,256</b>	<b>\$ 370,075</b>	<b>\$ (1,058,181)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1110 - LI Guaranty</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	92,803	10,905	11,642	737
5110120 - Education/Training	1,815	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	4,864	-	-	-
5110430 - Accrued Salaries & Wages	(1,103)	-	-	-
5110460 - Benefits Adjustment	(256)	-	-	-
5110800 - FICA Contributions	8,045	834	891	57
5110810 - Health & Welfare	15,820	1,685	1,557	(128)
5110811 - Dental Plan	1,381	150	151	1
5110812 - Personal Time Off	7,906	-	-	-
5110820 - Insurance-Group Life	164	24	12	(12)
5110828 - ER Pd Medical Leave	-	-	23	23
5110830 - Industrial Insurance	1,336	112	2	(110)
5110835 - State Unemployment Compensation	116	18	20	2
5110850 - Pension Contributions-TERS	11,598	1,208	1,320	113
5110901 - Labor Activity Rate - Adjustments	985	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(729)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(2,510)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 142,234</b>	<b>\$ 14,935</b>	<b>\$ 15,617</b>	<b>\$ 682</b>
<b>Fixed Costs</b>				
5415000 - Insurance Expense	1	-	-	-
5415010 - Public Liability Insurance - Self Ins	594	-	60	60
<b>Fixed Costs Total</b>	<b>\$ 595</b>	<b>\$ -</b>	<b>\$ 60</b>	<b>\$ 60</b>
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	6	-	-	-
5416030 - Surface Water Expense	1,174	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,180</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>31,653</b>	<b>43,268</b>	<b>13,275</b>	<b>(29,993)</b>
<b>1110 - LI Guaranty Total</b>	<b>\$ 175,662</b>	<b>\$ 58,203</b>	<b>\$ 28,952</b>	<b>\$ (29,251)</b>
<b>1140 - PWE Paths &amp; Trails</b>				
<b>Personnel Services</b>				
5110410 - Allowances	150	-	-	-
5110450 - Labor Loading	99,638	-	-	-
5110460 - Benefits Adjustment	303	-	-	-
5110900 - Labor	(13,002)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(100,210)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	382	-	-	-
5190000 - Int-Labor Settled from Proj	(7,212)	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,488,392	-	-	-
5195001 - Int Act Alloc-Labor Time and half	56,438	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	65	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,524,944</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5415000 - Insurance Expense	1	-	-	-
5417000 - Rent/Lease Buildings	450	-	-	-
5620000 - Intergovernmental Services	4,457	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 4,908</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210200 - Food Supplies	81	-	-	-
5210500 - Landscape Equipment & Supplies	235	-	-	-
5220100 - Operating Supplies	9,227	-	-	-
5230100 - Repairs & Maintenance Materials Expense	3,353	-	-	-
5280900 - Equipment Charges Corrections	(296)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	19,768	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	1,562	-	-	-
5310100 - Professional Services Expense	453,286	-	-	-
5310200 - Investment & Management Fees	83	-	-	-
5312010 - Printing & Graphic Service	4,367	-	-	-
5330100 - External Contract Services	3,447,567	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5412000 - Advertising Expense	2,753	-	-	-
5413000 - Postage Expense	287	-	-	-
5414100 - Travel and Subsistence	13	-	-	-
5416000 - Public Utility Services Expense	1,060	-	-	-
5417004 - Rent/Lease Others	550	-	-	-
5418000 - Licenses and Permits	2,145	-	-	-
5419100 - Miscellaneous Employee Reimbursements	6	-	-	-
5419200 - Miscellaneous Other Services and Charges	147	-	-	-
5426000 - Cash Discounts Taken	(5)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	13,461	-	-	-
5909990 - OH Loading Adjustment	(9,878)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 3,949,772</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	60,750	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 60,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	1,005	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,005</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	3,746,867	-	(3,746,867)
5621100 - Land	309,788	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 309,788</b>	<b>\$ 3,746,867</b>	<b>\$ -</b>	<b>\$ (3,746,867)</b>
<b>Assessments In</b>				
	24,751	-	-	-
<b>1140 - PWE Paths &amp; Trails Total</b>	<b>\$ 5,875,918</b>	<b>\$ 3,746,867</b>	<b>\$ -</b>	<b>\$ (3,746,867)</b>
<b>1145 - NCS Demolition</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	16,558	64,908	-	(64,908)
5110120 - Education/Training	962	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,020	-	-	-
5110430 - Accrued Salaries & Wages	699	-	-	-
5110460 - Benefits Adjustment	23,655	-	-	-
5110800 - FICA Contributions	1,485	4,965	-	(4,965)
5110810 - Health & Welfare	3,067	11,793	-	(11,793)
5110811 - Dental Plan	268	1,050	-	(1,050)
5110812 - Personal Time Off	900	-	-	-
5110820 - Insurance-Group Life	27	143	-	(143)
5110830 - Industrial Insurance	306	786	-	(786)
5110835 - State Unemployment Compensation	21	104	-	(104)
5110850 - Pension Contributions-TERS	2,100	7,192	-	(7,192)
5110900 - Labor	(419)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(58,527)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	34,872	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	158,104	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,058	-	-	-
5195002 - Int Act Alloc-Labor Double Time	30	-	-	-
<b>Personnel Services Total</b>	<b>\$ 187,185</b>	<b>\$ 90,942</b>	<b>\$ -</b>	<b>\$ (90,942)</b>
<b>Fixed Costs</b>				
5620000 - Intergovernmental Services	25,034	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 25,034</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5220100 - Operating Supplies	1,105	7,000	-	(7,000)
5230100 - Repairs & Maintenance Materials Expense	2,747	66,000	38,380	(27,620)
5280900 - Equipment Charges Corrections	(46)	-	-	-
5295000 - Int Act Alloc-Equipment	899	-	-	-
5295011 - Int Act Alloc-Nuisance Code Abatement	175	-	-	-
5295014 - Int Act Alloc-Disposal Fees	150	-	-	-
5310100 - Professional Services Expense	32,637	53,000	50,000	(3,000)
5310200 - Investment & Management Fees	414	-	-	-
5311300 - Legal Service	19,595	22,000	42,000	20,000
5312010 - Printing & Graphic Service	538	1,200	1,200	-
5330100 - External Contract Services	593,911	950,000	967,620	17,620
5412000 - Advertising Expense	359	240	240	-
5412030 - Association Dues & Subscriptions	9	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412170 - Software Licensing & Maintenance Fees	-	2,560	2,560	-
5413000 - Postage Expense	8	-	-	-
5416060 - Solid Waste/Garbage Expense	98	-	-	-
5417002 - Rent/Lease Tools & Machinery	604	400	400	-
5417004 - Rent/Lease Others	-	1,000	1,000	-
5418000 - Licenses and Permits	-	7,770	7,770	-
5420000 - Injuries Damages and Judgments	7,213	52,000	52,000	-
5422100 - State Business & Occupation Tax	1,510	600	600	-
5423000 - Bad Debts and Credit Fees	-	2,000	2,000	-
5423040 - BLUS Uncollectible Activities	73	30,000	30,000	-
5900000 - Warehouse Overhead	124	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 662,124</b>	<b>\$ 1,195,770</b>	<b>\$ 1,195,770</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	250,000	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>142,425</b>	<b>200,085</b>	<b>270,388</b>	<b>70,303</b>
<b>1145 - NCS Demolition Total</b>	<b>\$ 1,266,768</b>	<b>\$ 1,486,797</b>	<b>\$ 1,466,158</b>	<b>\$ (20,639)</b>
<b>1155 - TFD EMS Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	12,898,169	17,445,410	18,451,747	1,006,337
5110110 - Premium Pay	43,238	-	-	-
5110120 - Education/Training	288,338	-	-	-
5110200 - Salaries & Wages - Overtime	1,057,899	1,000,000	993,000	(7,000)
5110225 - Salaries & Wages - Vacation	1,352,240	-	-	-
5110250 - Salaries & Wages - Sick Leave	745,901	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	918,650	-	-	-
5110400 - Salaries & Wages - Other	(24,555)	-	-	-
5110410 - Allowances	5,400	5,400	6,300	900
5110420 - PTO Cashout Pay	49,984	-	-	-
5110430 - Accrued Salaries & Wages	(245,081)	-	-	-
5110460 - Benefits Adjustment	(22,295)	-	-	-
5110500 - Leave Severance Payoff	134,331	100,000	100,000	-
5110800 - FICA Contributions	405,825	410,890	444,618	33,728
5110810 - Health & Welfare	2,397,999	2,608,207	2,401,426	(206,781)
5110811 - Dental Plan	202,221	232,574	232,554	(20)
5110812 - Personal Time Off	146,586	-	-	-
5110820 - Insurance-Group Life	21,146	38,380	18,205	(20,175)
5110828 - ER Pd Medical Leave	-	-	35,905	35,905
5110830 - Industrial Insurance	593,913	842,125	701,085	(141,040)
5110835 - State Unemployment Compensation	19,785	27,913	31,368	3,455
5110850 - Pension Contributions-TERS	249,013	291,896	324,959	33,063
5110851 - DRS Contributions-LEOFF	783,856	780,620	846,328	65,708
5110852 - DRS Contributions-PERS	206	-	-	-
5110855 - Union Pension-Employer Paid	42,395	-	-	-
5110865 - Deferred Compensation/Defined Contribution	581,966	631,592	626,514	(5,078)
5110895 - Labor To/From Others	-	(599,900)	(576,470)	23,430
5110900 - Labor	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110901 - Labor Activity Rate - Adjustments	162,388	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(140,243)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(393,054)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	35,809	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(1,228)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 22,310,801</b>	<b>\$ 23,815,106</b>	<b>\$ 24,637,538</b>	<b>\$ 822,432</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	1,920	1,920	-	(1,920)
5210015 - Cellular Phone Usage	29,481	26,000	42,000	16,000
5210025 - Telecom Equipment Cost	4,068	4,170	-	(4,170)
5290005 - Int-Car Wash Settled from PM Order	356	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	264,760	440,930	341,510	(99,420)
5390004 - Int-Fleet Repl Fee Settled from PM Order	1,016,741	1,128,432	1,019,568	(108,864)
5390005 - Int-Fleet Fuel Settled from PM Order	69,431	112,396	79,680	(32,716)
5390006 - Int-Fleet Admin OH Settled from PM Order	29,950	93,994	74,520	(19,474)
5415000 - Insurance Expense	216	178	226	48
5415010 - Public Liability Insurance - Self Ins	94,300	84,818	149,969	65,151
5417009 - Rent/Lease Radio Communications	-	-	70,430	70,430
5425010 - Credit Card Discount Fees	5,487	5,081	4,676	(405)
<b>Fixed Costs Total</b>	<b>\$ 1,516,710</b>	<b>\$ 1,897,919</b>	<b>\$ 1,782,579</b>	<b>\$ (115,340)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	6,905	7,700	8,344	644
5210020 - Long Distance Phone Usage	26	-	-	-
5210100 - Office Expense	14,897	30,300	19,500	(10,800)
5210200 - Food Supplies	1,802	1,400	1,900	500
5210300 - Medical Equipment & Supplies	477,000	520,500	543,000	22,500
5210400 - Safety Equipment & Supplies	981	12,000	2,000	(10,000)
5216070 - Chemicals & Gases	513	-	-	-
5216110 - Automotive Supplies	8	-	-	-
5220100 - Operating Supplies	68,186	104,000	67,000	(37,000)
5220150 - Computer Supplies	38,119	-	-	-
5221000 - Inventory Fuel - Internal	46,278	63,000	63,000	-
5221010 - Fuel - External	-	-	10,200	10,200
5230100 - Repairs & Maintenance Materials Expense	796	-	-	-
5310100 - Professional Services Expense	661,826	701,000	312,906	(388,094)
5310200 - Investment & Management Fees	1,204	-	-	-
5311100 - Audit Services Expense	-	-	7,000	7,000
5311500 - Health Care Misc External Payment	7,345	-	-	-
5312010 - Printing & Graphic Service	20,331	20,000	22,000	2,000
5312020 - Convenience Copier Charges	1,936	696	-	(696)
5320100 - Repair & Maintenance Services - Contract	54,561	16,000	90,000	74,000
5330100 - External Contract Services	45,112	51,350	384,750	333,400
5411000 - Transportation Expense	402	800	1,100	300
5412000 - Advertising Expense	192	300	300	-
5412020 - Printing & Binding - Commercial	-	-	1,000	1,000
5412030 - Association Dues & Subscriptions	174	900	900	-
5412160 - Computer Repairs	471	-	-	-
5412170 - Software Licensing & Maintenance Fees	70,477	71,500	200,200	128,700
5412180 - Software Lic & Maint Fees-Non Assessed	33	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5413000 - Postage Expense	7,417	8,000	8,700	700
5414000 - Training and Professional Development	36,551	45,000	61,500	16,500
5414100 - Travel and Subsistence	13,109	22,000	33,000	11,000
5416000 - Public Utility Services Expense	1,215	1,350	1,750	400
5416030 - Surface Water Expense	2,044	2,250	2,600	350
5416050 - Electricity Expense	458	600	1,250	650
5416060 - Solid Waste/Garbage Expense	611	-	-	-
5417004 - Rent/Lease Others	75	-	-	-
5418000 - Licenses and Permits	7,765	4,000	5,000	1,000
5419102 - Employee Wellness Incentive	-	-	-	-
5419150 - Special Reimbursable - Miscellaneous	-	-	75,000	75,000
5422100 - State Business & Occupation Tax	50	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	-	-	-	-
5426000 - Cash Discounts Taken	(319)	-	-	-
5428900 - Recognize Employees for Years of Service	67	-	2,000	2,000
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,588,620</b>	<b>\$ 1,684,646</b>	<b>\$ 1,925,900</b>	<b>\$ 241,254</b>
<b>Contributions &amp; Transfers</b>				
6530100 - Transfer to General Fund	314,500	314,500	-	(314,500)
<b>Contributions &amp; Transfers Total</b>	<b>\$ 314,500</b>	<b>\$ 314,500</b>	<b>\$ -</b>	<b>\$ (314,500)</b>
<b>Capital Outlay</b>				
5642500 - Stationary Equipment Over \$5k	218,259	-	-	-
5645500 - Data Processing Equipment Over \$5k	-	24,000	24,000	-
<b>Capital Outlay Total</b>	<b>\$ 218,259</b>	<b>\$ 24,000</b>	<b>\$ 24,000</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>1,199,942</b>	<b>2,142,531</b>	<b>2,722,449</b>	<b>579,918</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>3,606,833</b>	<b>3,606,833</b>
<b>1155 - TFD EMS Special Revenue Total</b>	<b>\$ 27,148,831</b>	<b>\$ 29,878,702</b>	<b>\$ 34,699,300</b>	<b>\$ 4,820,597</b>
<b>1180 - Tourism &amp; Convention</b>				
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	238	-	-	-
5310200 - Investment & Management Fees	347	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 585</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6538600 - Transfer to Convention Center	6,664,197	7,025,752	9,707,819	2,682,067
<b>Contributions &amp; Transfers Total</b>	<b>\$ 6,664,197</b>	<b>\$ 7,025,752</b>	<b>\$ 9,707,819</b>	<b>\$ 2,682,067</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>193,495</b>	<b>193,495</b>
<b>1180 - Tourism &amp; Convention Total</b>	<b>\$ 6,664,782</b>	<b>\$ 7,025,752</b>	<b>\$ 9,901,314</b>	<b>\$ 2,875,562</b>
<b>1185 - HRHS Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	406,861	1,487,218	1,164,684	(322,534)
5110120 - Education/Training	16,445	-	-	-
5110200 - Salaries & Wages - Overtime	790	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110250 - Salaries & Wages - Sick Leave	1,660	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	22,368	-	-	-
5110400 - Salaries & Wages - Other	240	-	-	-
5110430 - Accrued Salaries & Wages	(1,414)	-	-	-
5110460 - Benefits Adjustment	202,053	-	-	-
5110500 - Leave Severance Payoff	2,143	-	-	-
5110800 - FICA Contributions	36,217	113,765	89,099	(24,666)
5110810 - Health & Welfare	104,316	343,848	232,616	(111,232)
5110811 - Dental Plan	8,937	30,625	22,502	(8,122)
5110812 - Personal Time Off	30,633	-	-	-
5110820 - Insurance-Group Life	760	3,124	1,165	(1,959)
5110828 - ER Pd Medical Leave	-	-	2,602	2,602
5110830 - Industrial Insurance	9,385	24,475	2,454	(22,020)
5110835 - State Unemployment Compensation	521	2,380	1,980	(400)
5110850 - Pension Contributions-TERS	49,727	157,266	132,075	(25,191)
5110900 - Labor	14,559	-	-	-
5110901 - Labor Activity Rate - Adjustments	(330,245)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	57,605	-	-	-
5195000 - Int Act Alloc-Labor Regular	804,432	-	-	-
5195001 - Int Act Alloc-Labor Time and half	114,895	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,552,889</b>	<b>\$ 2,162,700</b>	<b>\$ 1,649,177</b>	<b>\$ (513,523)</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	2,840	3,840	-	(3,840)
5210015 - Cellular Phone Usage	4,302	2,276	3,997	1,721
5210025 - Telecom Equipment Cost	5,980	7,494	-	(7,494)
5415000 - Insurance Expense	16	18	17	(1)
5415010 - Public Liability Insurance - Self Ins	8,986	9,862	5,090	(4,772)
5417000 - Rent/Lease Buildings	16,219	-	-	-
5425010 - Credit Card Discount Fees	-	364	-	(364)
5900005 - Gen Svcs Telecomm Overhead	0	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 38,343</b>	<b>\$ 23,854</b>	<b>\$ 9,104</b>	<b>\$ (14,750)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	3,025	400	4	(396)
5210020 - Long Distance Phone Usage	149	30	270	240
5210100 - Office Expense	4,000	11,500	8,500	(3,000)
5210200 - Food Supplies	27,261	14,500	12,600	(1,900)
5210500 - Landscape Equipment & Supplies	4,744	-	25,000	25,000
5220100 - Operating Supplies	5,779	76,728	75,903	(825)
5220150 - Computer Supplies	2,066	500	1,375	875
5290000 - Int-Mats Settled from Proj	-	-	-	-
5310100 - Professional Services Expense	107,613	938,750	415,559	(523,191)
5310200 - Investment & Management Fees	2,578	-	-	-
5311100 - Audit Services Expense	3,540	-	-	-
5311500 - Health Care Misc External Payment	111	-	-	-
5312010 - Printing & Graphic Service	5,669	22,500	5,300	(17,200)
5312020 - Convenience Copier Charges	6,576	6,158	5,437	(721)
5330100 - External Contract Services	8,579,391	11,658,906	14,963,315	3,304,409
5330200 - Human Services Contracts	-	-	-	-
5340100 - Temporary Labor Services	-	-	19,000	19,000

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	1,826	100	100	-
5412000 - Advertising Expense	1,362	41,500	1,800	(39,700)
5412010 - Community Sponsorships	-	-	25,000	25,000
5412020 - Printing & Binding - Commercial	734	-	-	-
5412030 - Association Dues & Subscriptions	845	6,700	7,150	450
5412170 - Software Licensing & Maintenance Fees	-	1,000	1,000	-
5412180 - Software Lic & Maint Fees-Non Assessed	-	300	300	-
5413000 - Postage Expense	2,851	900	1,400	500
5414000 - Training and Professional Development	15,223	18,000	12,000	(6,000)
5414100 - Travel and Subsistence	53,457	24,400	15,400	(9,000)
5416000 - Public Utility Services Expense	4,659	-	-	-
5417004 - Rent/Lease Others	7,706	5,600	7,000	1,400
5418000 - Licenses and Permits	100	-	-	-
5419100 - Miscellaneous Employee Reimbursements	275	600	400	(200)
5419101 - Cell Phone Employee Reimbursements	400	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	1,200	-	(1,200)
5419230 - External Payments	-	10,000	-	(10,000)
5490000 - Int-Misc Settled from Proj	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 8,841,941</b>	<b>\$ 12,840,272</b>	<b>\$ 15,603,813</b>	<b>\$ 2,763,541</b>
<b>Contributions &amp; Transfers</b>				
6530100 - Transfer to General Fund	5,659	-	-	-
6530200 - Transfer to Other Funds	262,027	-	-	-
6545000 - External Contributions	342,165	1,500,000	-	(1,500,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ 609,850</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>	<b>\$ (1,500,000)</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	289	-	-	-
<b>Debt Service Total</b>	<b>\$ 289</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	1,000,000	-	(1,000,000)
5621000 - Buildings	-	-	-	-
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ (1,000,000)</b>
<b>Assessments In</b>	<b>95,475</b>	<b>340,350</b>	<b>460,653</b>	<b>120,303</b>
<b>Reserves</b>	<b>-</b>	<b>484,221</b>	<b>7,601</b>	<b>(476,620)</b>
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 11,138,787</b>	<b>\$ 18,351,397</b>	<b>\$ 17,730,349</b>	<b>\$ (621,048)</b>

### 1195 - CED Special Revenue

#### Personnel Services

5110100 - Salaries & Wages - Regular	29,867	1,017,010	1,190,869	173,859
5110120 - Education/Training	204	-	-	-
5110225 - Salaries & Wages - Vacation	-	-	-	-
5110250 - Salaries & Wages - Sick Leave	-	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,636	-	-	-
5110400 - Salaries & Wages - Other	22	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110420 - PTO Cashout Pay	207	-	-	-
5110430 - Accrued Salaries & Wages	293	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	298,318	298,318
5110460 - Benefits Adjustment	203,765	-	-	-
5110800 - FICA Contributions	2,400	77,465	91,009	13,544
5110810 - Health & Welfare	4,071	208,229	226,077	17,847
5110811 - Dental Plan	344	18,546	21,870	3,324
5110812 - Personal Time Off	4,178	-	-	-
5110820 - Insurance-Group Life	52	2,237	1,191	(1,046)
5110828 - ER Pd Medical Leave	-	-	2,930	2,930
5110830 - Industrial Insurance	347	13,880	393	(13,487)
5110835 - State Unemployment Compensation	40	1,627	2,031	404
5110850 - Pension Contributions-TERS	3,899	112,649	135,044	22,396
5110900 - Labor	2,282	-	-	-
5110901 - Labor Activity Rate - Adjustments	(709,134)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	345,908	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,528,168	-	-	-
5195001 - Int Act Alloc-Labor Time and half	475	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,419,024</b>	<b>\$ 1,451,644</b>	<b>\$ 1,969,732</b>	<b>\$ 518,088</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	3,240	3,120	-	(3,120)
5210015 - Cellular Phone Usage	1,261	-	5,048	5,048
5210025 - Telecom Equipment Cost	5,660	4,800	-	(4,800)
5290005 - Int-Car Wash Settled from PM Order	17	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	793	1,194	2,210	1,016
5390004 - Int-Fleet Repl Fee Settled from PM Order	4,536	4,536	4,536	-
5390005 - Int-Fleet Fuel Settled from PM Order	131	240	64	(176)
5390006 - Int-Fleet Admin OH Settled from PM Order	1,200	3,356	3,240	(116)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	804	-	-	-
5415000 - Insurance Expense	23,260	25,663	25,853	190
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	147	1,000	300	(700)
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	39,638	-	-	-
5900005 - Gen Svcs Telecomm Overhead	8	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 80,694</b>	<b>\$ 43,909</b>	<b>\$ 41,251</b>	<b>\$ (2,658)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	26	-	408	408
5210020 - Long Distance Phone Usage	305	-	-	-
5210100 - Office Expense	5,154	10,000	10,000	-
5210200 - Food Supplies	6,775	-	-	-
5220100 - Operating Supplies	74,397	80,000	80,000	-
5220150 - Computer Supplies	33	-	-	-
5230100 - Repairs & Maintenance Materials Expense	977	-	-	-
5295000 - Int Act Alloc-Equipment	1,184	-	-	-
5310100 - Professional Services Expense	111,264	200,000	275,000	75,000
5310120 - Safety Inspection Services	385	-	-	-
5310200 - Investment & Management Fees	3,237	-	-	-
5311100 - Audit Services Expense	13,206	6,000	6,000	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5311300 - Legal Service	5,290	-	-	-
5312010 - Printing & Graphic Service	1,095	3,000	3,000	-
5312020 - Convenience Copier Charges	11,410	8,164	8,164	-
5320100 - Repair & Maintenance Services - Contract	-	500	500	-
5330100 - External Contract Services	5,524,729	6,702,203	6,499,257	(202,946)
5412000 - Advertising Expense	11,897	6,000	6,000	-
5412030 - Association Dues & Subscriptions	1,095	500	500	-
5413000 - Postage Expense	1,299	5,000	5,000	-
5414000 - Training and Professional Development	3,970	-	-	-
5414100 - Travel and Subsistence	30,474	10,000	10,000	-
5416030 - Surface Water Expense	2,731	-	-	-
5416040 - Water Expense	107	-	-	-
5416060 - Solid Waste/Garbage Expense	28	-	-	-
5417004 - Rent/Lease Others	8,170	5,000	5,000	-
5417008 - Rent/Lease City Parking	2,403	2,640	2,640	-
5418000 - Licenses and Permits	4,502	-	-	-
5419000 - Utility Taxes & Assessments	3,299	-	-	-
5419100 - Miscellaneous Employee Reimbursements	14	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	20	-	-	-
5426000 - Cash Discounts Taken	(150)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 5,829,327</b>	<b>\$ 7,039,007</b>	<b>\$ 6,911,469</b>	<b>\$ (127,538)</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	10,000	-	-	-
6530600 - Contr to Tacoma Comm Redevelop Authority	4,724,286	7,429,376	7,079,603	(349,774)
6532100 - Transfer to Capital Improvement Prog	95,354	91,314	-	(91,314)
6539200 - Transfer Transp Capital Fund	188,499	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 5,018,139</b>	<b>\$ 7,520,690</b>	<b>\$ 7,079,603</b>	<b>\$ (441,088)</b>
<b>Capital Outlay</b>				
5621000 - Buildings	4,001,879	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 4,001,879</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>43,936</b>	<b>46,651</b>	<b>59,262</b>	<b>12,611</b>
<b>Reserves</b>	<b>-</b>	<b>531,211</b>	<b>139,823</b>	<b>(391,388)</b>
<b>1195 - CED Special Revenue Total</b>	<b>\$ 16,393,001</b>	<b>\$ 16,633,112</b>	<b>\$ 16,201,140</b>	<b>\$ (431,972)</b>
<b>1200 - Library Special Revenue</b>				
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	-	84,000	42,000	(42,000)
5210100 - Office Expense	413	2,000	2,000	-
5210200 - Food Supplies	102	1,000	1,000	-
5220100 - Operating Supplies	181,108	257,300	216,300	(41,000)
5220150 - Computer Supplies	-	30,000	29,000	(1,000)
5310100 - Professional Services Expense	80,045	377,000	310,000	(67,000)
5310200 - Investment & Management Fees	1,873	-	-	-
5312010 - Printing & Graphic Service	-	4,000	4,000	-
5312020 - Convenience Copier Charges	1,588	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412000 - Advertising Expense	1,265	6,000	6,000	-
5412020 - Printing & Binding - Commercial	-	-	-	-
5412170 - Software Licensing & Maintenance Fees	224,682	5,000	170,000	165,000
5414000 - Training and Professional Development	-	10,000	6,000	(4,000)
5414100 - Travel and Subsistence	896	4,000	5,000	1,000
<b>Maintenance &amp; Operations Total</b>	<b>\$ 491,973</b>	<b>\$ 780,300</b>	<b>\$ 791,300</b>	<b>\$ 11,000</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	-	500,000	500,000
5621000 - Buildings	4,671	-	-	-
5661000 - Library Materials	24,914	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 29,585</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>
<b>Reserves</b>	<b>-</b>	<b>18,996</b>	<b>5,410</b>	<b>(13,586)</b>
<b>1200 - Library Special Revenue Total</b>	<b>\$ 521,559</b>	<b>\$ 799,296</b>	<b>\$ 1,296,710</b>	<b>\$ 497,414</b>
<b>1236 - CED Small Bus Entrp</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	194,270	326,578	271,826	(54,752)
5110120 - Education/Training	1,220	-	-	-
5110200 - Salaries & Wages - Overtime	168	2,000	2,000	-
5110225 - Salaries & Wages - Vacation	5,591	-	-	-
5110250 - Salaries & Wages - Sick Leave	7,997	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	11,500	-	-	-
5110420 - PTO Cashout Pay	3,074	-	-	-
5110430 - Accrued Salaries & Wages	(5,415)	-	-	-
5110460 - Benefits Adjustment	46	-	-	-
5110500 - Leave Severance Payoff	10,003	-	-	-
5110800 - FICA Contributions	18,005	24,983	20,795	(4,189)
5110810 - Health & Welfare	53,863	75,812	49,824	(25,988)
5110811 - Dental Plan	4,593	6,752	4,820	(1,932)
5110812 - Personal Time Off	5,534	-	-	-
5110820 - Insurance-Group Life	387	719	272	(447)
5110828 - ER Pd Medical Leave	-	-	544	544
5110830 - Industrial Insurance	4,224	5,053	66	(4,987)
5110835 - State Unemployment Compensation	259	522	462	(60)
5110850 - Pension Contributions-TERS	24,323	36,164	30,825	(5,339)
5110901 - Labor Activity Rate - Adjustments	(12,465)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	12,419	-	-	-
5195000 - Int Act Alloc-Labor Regular	28,380	-	-	-
<b>Personnel Services Total</b>	<b>\$ 367,976</b>	<b>\$ 478,584</b>	<b>\$ 381,434</b>	<b>\$ (97,150)</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	1,345	1,320	-	(1,320)
5210015 - Cellular Phone Usage	2,390	3,312	3,720	408
5210025 - Telecom Equipment Cost	2,710	2,940	-	(2,940)
5390003 - Int-Fleet Maint Settled from PM Order	2,991	-	-	-
5415000 - Insurance Expense	6	4	6	2
5415010 - Public Liability Insurance - Self Ins	2,375	2,706	-	(2,706)
5417000 - Rent/Lease Buildings	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5417007 - Rent/Lease Municipal Buildings	24,382	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 36,200</b>	<b>\$ 10,282</b>	<b>\$ 3,726</b>	<b>\$ (6,556)</b>
<b>Maintenance &amp; Operations</b>				
5210020 - Long Distance Phone Usage	55	-	-	-
5210100 - Office Expense	1,709	2,000	2,000	-
5210200 - Food Supplies	2,792	3,744	750	(2,994)
5220100 - Operating Supplies	304	7,300	(3,700)	(11,000)
5220150 - Computer Supplies	182	2,500	1,000	(1,500)
5310100 - Professional Services Expense	500	356,628	2,795	(353,833)
5312010 - Printing & Graphic Service	4,712	1,000	1,000	-
5312020 - Convenience Copier Charges	5,705	4,082	4,082	-
5330100 - External Contract Services	279	-	-	-
5412020 - Printing & Binding - Commercial	303	-	-	-
5412030 - Association Dues & Subscriptions	25,665	51,515	42,000	(9,515)
5412170 - Software Licensing & Maintenance Fees	-	-	32,000	32,000
5413000 - Postage Expense	117	300	300	-
5414000 - Training and Professional Development	114	7,245	(1,905)	(9,150)
5414100 - Travel and Subsistence	4,051	7,245	(2,205)	(9,450)
5414150 - Tuition Reimbursement	6	-	-	-
5419100 - Miscellaneous Employee Reimbursements	-	100	100	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	100	100	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 46,494</b>	<b>\$ 443,759</b>	<b>\$ 78,317</b>	<b>\$ (365,442)</b>
<b>Assessments In</b>	<b>35,322</b>	<b>82,076</b>	<b>65,044</b>	<b>(17,032)</b>
<b>1236 - CED Small Bus Entrp Total</b>	<b>\$ 485,992</b>	<b>\$ 1,014,701</b>	<b>\$ 528,521</b>	<b>\$ (486,180)</b>
<b>1267 - TPD Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	1,895,947	466,404	-	(466,404)
5110110 - Premium Pay	35,394	-	-	-
5110120 - Education/Training	28,450	-	-	-
5110200 - Salaries & Wages - Overtime	3,377	410,800	984,800	574,000
5110225 - Salaries & Wages - Vacation	123,233	-	-	-
5110250 - Salaries & Wages - Sick Leave	102,436	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	159,505	-	-	-
5110400 - Salaries & Wages - Other	25,603	-	-	-
5110410 - Allowances	17,940	-	-	-
5110411 - Tacoma Police Dept Allowances-Plan Only	-	4,050	-	(4,050)
5110430 - Accrued Salaries & Wages	(103,438)	-	-	-
5110460 - Benefits Adjustment	65,706	-	-	-
5110800 - FICA Contributions	39,882	6,763	-	(6,763)
5110810 - Health & Welfare	435,332	84,107	-	(84,107)
5110811 - Dental Plan	94,499	7,355	-	(7,355)
5110820 - Insurance-Group Life	2,987	1,026	-	(1,026)
5110830 - Industrial Insurance	48,019	22,150	-	(22,150)
5110835 - State Unemployment Compensation	3,022	746	-	(746)
5110851 - DRS Contributions-LEOFF	140,481	24,393	-	(24,393)
5110865 - Deferred Compensation/Defined Contribution	134,353	24,960	-	(24,960)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110900 - Labor	(37,642)	273,166	-	(273,166)
5110901 - Labor Activity Rate - Adjustments	(122,529)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	57,097	-	-	-
5195000 - Int Act Alloc-Labor Regular	348,785	-	-	-
5195001 - Int Act Alloc-Labor Time and half	792,753	-	-	-
5195002 - Int Act Alloc-Labor Double Time	31,734	-	-	-
<b>Personnel Services Total</b>	<b>\$ 4,322,924</b>	<b>\$ 1,325,920</b>	<b>\$ 984,800</b>	<b>\$ (341,120)</b>
<b>Fixed Costs</b>				
5210015 - Cellular Phone Usage	47,597	-	51,000	51,000
5210030 - Communication Fixed Fees	4,750	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	(2)	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	171	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	400	-	-	-
5415000 - Insurance Expense	49	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 52,964</b>	<b>\$ -</b>	<b>\$ 51,000</b>	<b>\$ 51,000</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	22,086	55,000	25,000	(30,000)
5210100 - Office Expense	32,702	1,000	1,000	-
5216090 - Law Enforcement Materials, Equip & Supplies	21,204	20,000	55,000	35,000
5216110 - Automotive Supplies	-	-	-	-
5220100 - Operating Supplies	492,854	446,270	413,000	(33,270)
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	1,222	-	-	-
5310100 - Professional Services Expense	30,563	19,000	94,000	75,000
5310200 - Investment & Management Fees	552	-	-	-
5312010 - Printing & Graphic Service	271	-	-	-
5330100 - External Contract Services	19,261	87,500	87,500	-
5411000 - Transportation Expense	6	-	-	-
5412030 - Association Dues & Subscriptions	5,500	-	-	-
5412170 - Software Licensing & Maintenance Fees	253	-	-	-
5412180 - Software Lic & Maint Fees-Non Assessed	7,655	-	-	-
5414000 - Training and Professional Development	32,670	15,000	20,000	5,000
5414100 - Travel and Subsistence	80,098	47,000	25,000	(22,000)
5416000 - Public Utility Services Expense	48,951	50,000	50,000	-
5416040 - Water Expense	7,202	6,000	6,000	-
5416050 - Electricity Expense	46,787	80,000	60,000	(20,000)
5416060 - Solid Waste/Garbage Expense	14,452	20,000	20,000	-
5417002 - Rent/Lease Tools & Machinery	800	1,500	1,500	-
5419100 - Miscellaneous Employee Reimbursements	90	150	-	(150)
5419200 - Miscellaneous Other Services and Charges	76,688	75,000	30,000	(45,000)
5490000 - Int-Misc Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	364	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 942,230</b>	<b>\$ 923,420</b>	<b>\$ 888,000</b>	<b>\$ (35,420)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Capital Outlay</b>				
5641500 - Moveable Equipment Over \$5k	99,168	-	-	-
5645500 - Data Processing Equipment Over \$5k	-	-	-	-
5645505 - Software Over \$5K	764	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 99,933</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>313,626</b>	<b>32,174</b>	<b>20,119</b>	<b>(12,055)</b>
<b>Reserves</b>	-	<b>580,236</b>	<b>116,792</b>	<b>(463,444)</b>
<b>1267 - TPD Special Revenue Total</b>	<b>\$ 5,731,676</b>	<b>\$ 2,861,750</b>	<b>\$ 2,060,710</b>	<b>\$ (801,040)</b>
<b>1431 - IT Municipal CableTV</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	2,409,707	2,992,555	3,648,203	655,648
5110120 - Education/Training	751	-	-	-
5110200 - Salaries & Wages - Overtime	22,509	-	-	-
5110225 - Salaries & Wages - Vacation	35,617	-	-	-
5110250 - Salaries & Wages - Sick Leave	20,510	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	128,592	-	-	-
5110400 - Salaries & Wages - Other	272	-	-	-
5110420 - PTO Cashout Pay	12,296	-	-	-
5110430 - Accrued Salaries & Wages	(47,801)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	(341,864)	-	341,864
5110460 - Benefits Adjustment	(28,765)	-	-	-
5110500 - Leave Severance Payoff	13,609	-	-	-
5110800 - FICA Contributions	210,835	227,652	278,077	50,425
5110810 - Health & Welfare	593,525	633,786	653,940	20,155
5110811 - Dental Plan	50,447	56,448	63,260	6,811
5110812 - Personal Time Off	173,168	-	-	-
5110820 - Insurance-Group Life	4,511	6,584	3,648	(2,935)
5110828 - ER Pd Medical Leave	-	-	6,978	6,978
5110830 - Industrial Insurance	97,445	84,177	14,560	(69,617)
5110835 - State Unemployment Compensation	3,052	4,788	6,202	1,414
5110850 - Pension Contributions-TERS	298,721	331,419	413,706	82,287
5110865 - Deferred Compensation/Defined Contribution	3,172	-	-	-
5110895 - Labor To/From Others	-	-	(363,890)	(363,890)
5110900 - Labor	(7,758)	-	-	-
5110901 - Labor Activity Rate - Adjustments	81,446	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(52,681)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(215,612)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(2,744)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,804,823</b>	<b>\$ 3,995,546</b>	<b>\$ 4,724,684</b>	<b>\$ 729,138</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	17,400	17,280	-	(17,280)
5210015 - Cellular Phone Usage	14,343	17,682	34,138	16,456
5210025 - Telecom Equipment Cost	593,208	31,080	-	(31,080)
5290005 - Int-Car Wash Settled from PM Order	86	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,650	15,610	10,862	(4,748)
5390004 - Int-Fleet Repl Fee Settled from PM Order	30,816	31,536	45,504	13,968

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5390005 - Int-Fleet Fuel Settled from PM Order	2,276	2,786	3,694	908
5390006 - Int-Fleet Admin OH Settled from PM Order	3,600	10,070	12,960	2,890
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	4,244	-	-	-
5415000 - Insurance Expense	54	2,000	2,026	26
5415010 - Public Liability Insurance - Self Ins	22,339	25,444	22,581	(2,863)
5417000 - Rent/Lease Buildings	242,220	154,594	151,224	(3,370)
5417007 - Rent/Lease Municipal Buildings	-	92,366	157,467	65,101
<b>Fixed Costs Total</b>	<b>\$ 935,235</b>	<b>\$ 400,448</b>	<b>\$ 440,456</b>	<b>\$ 40,008</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	51,981	24,356	16,418	(7,938)
5210020 - Long Distance Phone Usage	422	800	800	-
5210100 - Office Expense	10,925	14,078	13,937	(141)
5210200 - Food Supplies	2,137	2,600	2,600	-
5210400 - Safety Equipment & Supplies	134	1,200	1,200	-
5216070 - Chemicals & Gases	12	-	-	-
5216120 - Equipment Repair and Maintenance	1,769	1,200	1,200	-
5220100 - Operating Supplies	750,654	80,500	88,500	8,000
5220150 - Computer Supplies	59,323	20,000	20,000	-
5230100 - Repairs & Maintenance Materials Expense	1,395	8,000	8,000	-
5250160 - Inventory Reclaim Account	(604)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	14	-	-	-
5310100 - Professional Services Expense	441,171	300,000	250,000	(50,000)
5310120 - Safety Inspection Services	185	-	-	-
5310200 - Investment & Management Fees	1,644	-	-	-
5311300 - Legal Service	2,521	50,000	50,000	-
5312010 - Printing & Graphic Service	5,211	7,500	7,425	(75)
5312020 - Convenience Copier Charges	12,835	8,604	8,604	-
5320100 - Repair & Maintenance Services - Contract	535	8,000	8,000	-
5330100 - External Contract Services	2,782,159	476,740	472,740	(4,000)
5411000 - Transportation Expense	1,591	1,500	1,500	-
5412000 - Advertising Expense	1,568	17,930	17,930	0
5412010 - Community Sponsorships	-	-	-	-
5412020 - Printing & Binding - Commercial	2,099	-	-	-
5412030 - Association Dues & Subscriptions	14,300	30,000	20,000	(10,000)
5412170 - Software Licensing & Maintenance Fees	4,760	30,500	30,500	-
5413000 - Postage Expense	947	2,000	2,000	-
5414000 - Training and Professional Development	12,295	21,000	21,000	-
5414100 - Travel and Subsistence	14,890	22,000	42,000	20,000
5417004 - Rent/Lease Others	2,899	4,000	4,000	-
5418000 - Licenses and Permits	750	-	-	-
5418150 - Vehicle Expenses	77	500	500	-
5419100 - Miscellaneous Employee Reimbursements	23	500	500	-
5419101 - Cell Phone Employee Reimbursements	-	500	500	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	800	800	-
5422100 - State Business & Occupation Tax	(8)	-	-	-
5900000 - Warehouse Overhead	5,234	-	-	-
5909990 - OH Loading Adjustment	33	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 4,185,881</b>	<b>\$ 1,134,808</b>	<b>\$ 1,090,655</b>	<b>\$ (44,153)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Contributions &amp; Transfers</b>				
6532100 - Transfer to Capital Improvement Prog	-	305,572	-	(305,572)
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ 305,572</b>	<b>\$ -</b>	<b>\$ (305,572)</b>
<b>Capital Outlay</b>				
5619998 - Capital Expenditures - For Planning Only	-	500,000	500,000	-
5645500 - Data Processing Equipment Over \$5k	9,702	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 9,702</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>632,829</b>	<b>880,484</b>	<b>913,379</b>	<b>32,895</b>
<b>Assessments Out</b>	<b>-</b>	<b>-</b>	<b>(1,317,393)</b>	<b>(1,317,393)</b>
<b>Reserves</b>	<b>-</b>	<b>446,343</b>	<b>733,289</b>	<b>286,946</b>
<b>1431 - IT Municipal CableTV Total</b>	<b>\$ 9,568,471</b>	<b>\$ 7,663,200</b>	<b>\$ 7,085,069</b>	<b>\$ (578,131)</b>
<b>1500 - CED Loc Emp Apprent</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	204,922	327,174	351,614	24,440
5110120 - Education/Training	6,196	-	-	-
5110200 - Salaries & Wages - Overtime	-	500	500	-
5110225 - Salaries & Wages - Vacation	8,363	-	-	-
5110250 - Salaries & Wages - Sick Leave	4,053	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	11,902	-	-	-
5110420 - PTO Cashout Pay	6,210	-	-	-
5110430 - Accrued Salaries & Wages	(6,711)	-	-	-
5110460 - Benefits Adjustment	(326)	-	-	-
5110500 - Leave Severance Payoff	12,655	-	-	-
5110800 - FICA Contributions	20,073	25,029	26,899	1,870
5110810 - Health & Welfare	58,186	75,812	77,850	2,039
5110811 - Dental Plan	4,959	6,752	7,531	779
5110812 - Personal Time Off	16,616	-	-	-
5110820 - Insurance-Group Life	417	720	352	(368)
5110828 - ER Pd Medical Leave	-	-	703	703
5110830 - Industrial Insurance	4,452	5,053	104	(4,950)
5110835 - State Unemployment Compensation	289	523	598	74
5110850 - Pension Contributions-TERS	27,084	36,231	39,873	3,642
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	8,481	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(8,155)	-	-	-
5195000 - Int Act Alloc-Labor Regular	4,691	-	-	-
<b>Personnel Services Total</b>	<b>\$ 384,356</b>	<b>\$ 477,794</b>	<b>\$ 506,023</b>	<b>\$ 28,229</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	985	1,080	-	(1,080)
5210015 - Cellular Phone Usage	1,798	2,294	2,294	-
5210025 - Telecom Equipment Cost	2,023	2,316	-	(2,316)
5415000 - Insurance Expense	6	4	6	2
5415010 - Public Liability Insurance - Self Ins	2,375	2,706	2,341	(365)
<b>Fixed Costs Total</b>	<b>\$ 7,187</b>	<b>\$ 8,400</b>	<b>\$ 4,641</b>	<b>\$ (3,759)</b>
<b>Maintenance &amp; Operations</b>				
5210020 - Long Distance Phone Usage	98	-	-	-
5210100 - Office Expense	1,745	4,803	4,803	-
5210200 - Food Supplies	210	650	651	1
5220100 - Operating Supplies	1,102	500	500	-
5220150 - Computer Supplies	368	-	-	-
5310100 - Professional Services Expense	47,461	61,071	61,071	-
5310200 - Investment & Management Fees	108	-	-	-
5311100 - Audit Services Expense	930	-	-	-
5312010 - Printing & Graphic Service	662	1,115	1,115	-
5312020 - Convenience Copier Charges	5,705	4,082	4,082	-
5330100 - External Contract Services	86,931	240,803	206,703	(34,100)
5411000 - Transportation Expense	-	1,232	1,232	-
5412000 - Advertising Expense	1,017	5,000	5,000	-
5412020 - Printing & Binding - Commercial	199	-	-	-
5412030 - Association Dues & Subscriptions	940	750	750	-
5412170 - Software Licensing & Maintenance Fees	-	280	45,280	45,000
5413000 - Postage Expense	22	400	400	-
5414000 - Training and Professional Development	-	6,730	6,730	-
5414100 - Travel and Subsistence	4,925	8,810	8,810	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 152,421</b>	<b>\$ 336,226</b>	<b>\$ 347,127</b>	<b>\$ 10,901</b>
<b>Assessments In</b>	<b>31,796</b>	<b>92,351</b>	<b>62,574</b>	<b>(29,777)</b>
<b>1500 - CED Loc Emp Apprent Total</b>	<b>\$ 575,759</b>	<b>\$ 914,771</b>	<b>\$ 920,365</b>	<b>\$ 5,594</b>
<b>1650 - Traffic Enforcement</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	2,390,835	3,494,115	3,791,684	297,569
5110110 - Premium Pay	96,507	-	-	-
5110120 - Education/Training	140,109	-	-	-
5110200 - Salaries & Wages - Overtime	-	3,000	3,000	-
5110225 - Salaries & Wages - Vacation	115,046	-	-	-
5110250 - Salaries & Wages - Sick Leave	107,243	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	207,215	-	-	-
5110400 - Salaries & Wages - Other	30,246	14,000	9,375	(4,625)
5110410 - Allowances	10,408	-	-	-
5110411 - Tacoma Police Dept Allowances-Plan Only	-	12,960	14,580	1,620
5110420 - PTO Cashout Pay	20,104	-	-	-
5110430 - Accrued Salaries & Wages	(38,438)	-	-	-
5110460 - Benefits Adjustment	18,420	-	-	-
5110500 - Leave Severance Payoff	48,363	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110800 - FICA Contributions	105,277	121,112	134,836	13,724
5110810 - Health & Welfare	529,946	609,373	583,452	(25,922)
5110811 - Dental Plan	45,300	54,317	56,482	2,164
5110812 - Personal Time Off	96,163	-	-	-
5110820 - Insurance-Group Life	4,219	7,687	3,792	(3,895)
5110825 - VEBA Employer Paid Benefit	6,400	2,400	3,000	600
5110828 - ER Pd Medical Leave	-	-	7,411	7,411
5110830 - Industrial Insurance	53,167	111,585	111,530	(55)
5110835 - State Unemployment Compensation	3,817	5,590	6,446	855
5110850 - Pension Contributions-TERS	95,379	129,094	149,404	20,311
5110851 - DRS Contributions-LEOFF	122,244	122,742	134,348	11,606
5110865 - Deferred Compensation/Defined Contribution	99,245	101,140	103,148	2,008
5110900 - Labor	13,002	-	-	-
5110901 - Labor Activity Rate - Adjustments	(63,716)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	45,182	-	-	-
5195000 - Int Act Alloc-Labor Regular	164,085	-	-	-
<b>Personnel Services Total</b>	<b>\$ 4,465,766</b>	<b>\$ 4,789,115</b>	<b>\$ 5,112,488</b>	<b>\$ 323,373</b>
<b>Fixed Costs</b>				
5415000 - Insurance Expense	50	43	55	12
5415010 - Public Liability Insurance - Self Ins	8,432	9,604	134,116	124,512
5417005 - Rent/Lease County & City Building	86,165	111,314	86,952	(24,362)
<b>Fixed Costs Total</b>	<b>\$ 94,647</b>	<b>\$ 120,961</b>	<b>\$ 221,123</b>	<b>\$ 100,162</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	7,156	16,000	16,000	-
5216090 - Law Enforcement Materials, Equip & Supplies	-	-	18,000	18,000
5220100 - Operating Supplies	62,829	-	-	-
5230100 - Repairs & Maintenance Materials Expense	12,911	-	-	-
5280900 - Equipment Charges Corrections	296	-	-	-
5310100 - Professional Services Expense	3,082	-	-	-
5310200 - Investment & Management Fees	141	-	-	-
5312010 - Printing & Graphic Service	752	4,000	4,000	-
5312020 - Convenience Copier Charges	16,496	10,678	10,678	0
5320100 - Repair & Maintenance Services - Contract	4,928	12,000	17,700	5,700
5330100 - External Contract Services	27,348	-	-	-
5413000 - Postage Expense	6,498	9,000	9,000	-
5416050 - Electricity Expense	5,194	5,000	5,000	-
5417001 - Rent/Lease Auto Equipment	-	-	-	-
5417004 - Rent/Lease Others	1,203,070	1,336,344	1,426,860	90,516
5419102 - Employee Wellness Incentive	-	-	-	-
5420100 - Unemployment Compensation Reimbursement	-	-	-	-
5427100 - Interpreter Services	32,730	30,000	30,000	-
5909990 - OH Loading Adjustment	18,736	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,402,167</b>	<b>\$ 1,423,022</b>	<b>\$ 1,537,238</b>	<b>\$ 114,216</b>
<b>Assessments In</b>	<b>301,961</b>	<b>464,366</b>	<b>522,598</b>	<b>58,233</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>34,562</b>	<b>34,562</b>
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 6,264,541</b>	<b>\$ 6,797,464</b>	<b>\$ 7,428,010</b>	<b>\$ 630,546</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>2010 - Voted Bonds</b>				
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	3,985,000	4,295,000	4,675,000	380,000
6611000 - Interest Expense	1,427,050	1,127,500	765,750	(361,750)
<b>Debt Service Total</b>	<b>\$ 5,412,050</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>
<b>2010 - Voted Bonds Total</b>	<b>\$ 5,412,050</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>
<b>2035 - LTGO Bonds 1994/1997</b>				
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	3,718,429	5,390,000	7,530,000	2,140,000
6599710 - Bond Payment to Escrow Agent	13,381,072	-	-	-
6611000 - Interest Expense	2,536,606	668,617	948,340	279,723
6615000 - Other Debt Service Costs	123,928	-	-	-
<b>Debt Service Total</b>	<b>\$ 19,760,036</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>
<b>2035 - LTGO Bonds 1994/1997 Total</b>	<b>\$ 19,760,036</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>
<b>2038 - CTED PWTF #98 Loan</b>				
<b>Debt Service</b>				
6599570 - Other Long Term Debt Principal Payments	2,221,587	2,221,587	1,140,885	(1,080,703)
6611000 - Interest Expense	92,017	58,994	31,374	(27,619)
<b>Debt Service Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>
<b>2038 - CTED PWTF #98 Loan Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>
<b>2040 - LTGO Bonds 2009A-F</b>				
<b>Maintenance &amp; Operations</b>				
5310200 - Investment & Management Fees	2	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	405,000	535,000	690,000	155,000
6611000 - Interest Expense	2,593,003	2,552,403	2,499,275	(53,129)
<b>Debt Service Total</b>	<b>\$ 2,998,003</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>
<b>2040 - LTGO Bonds 2009A-F Total</b>	<b>\$ 2,998,005</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>
<b>2041 - 2010 LTGO Bonds</b>				
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	7,044,420	8,260,000	5,681,400	(2,578,600)
6599710 - Bond Payment to Escrow Agent	6,652,062	-	-	-
6611000 - Interest Expense	5,284,775	4,827,418	3,765,532	(1,061,886)
6615000 - Other Debt Service Costs	57,938	-	-	-
<b>Debt Service Total</b>	<b>\$ 19,039,195</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>
<b>2041 - 2010 LTGO Bonds Total</b>	<b>\$ 19,039,195</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>2042 - 2013 LTGO REF Bonds</b>				
<b>Debt Service</b>				
6540130 - Transf to Debt Svc 2013 LTGO Refunding	-	-	-	-
6599500 - LTGO Bond Principal Payments	1,300,000	3,165,000	-	(3,165,000)
6611000 - Interest Expense	1,943,400	3,626,200	-	(3,626,200)
<b>Debt Service Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>
<b>2042 - 2013 LTGO REF Bonds Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>
<b>2043 - LTGO Bond Issuances</b>				
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	-	-	2,020,000	2,020,000
6611000 - Interest Expense	-	-	1,442,974	1,442,974
<b>Debt Service Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>
<b>2043 - LTGO Bond Issuances Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>
<b>3209 - 1997 Bnd Cons/Dvl PM</b>				
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	7	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6615000 - Other Debt Service Costs	425	-	-	-
<b>Debt Service Total</b>	<b>\$ 425</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3209 - 1997 Bnd Cons/Dvl PM Total</b>	<b>\$ 432</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3210 - Real Estate Ex Tax</b>				
<b>Fixed Costs</b>				
5415010 - Public Liability Insurance - Self Ins	-	240	-	(240)
<b>Fixed Costs Total</b>	<b>\$ -</b>	<b>\$ 240</b>	<b>\$ -</b>	<b>\$ (240)</b>
<b>Maintenance &amp; Operations</b>				
5310200 - Investment & Management Fees	-	-	3,000	3,000
5440100 - Metro Parks Payments	-	1,500,000	750,000	(750,000)
<b>Maintenance &amp; Operations Total</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 753,000</b>	<b>\$ (747,000)</b>
<b>Contributions &amp; Transfers</b>				
6532100 - Transfer to Capital Improvement Prog	-	1,679,000	12,393,000	10,714,000
6538500 - Transfer to Performing Arts Center	-	2,547,000	1,500,000	(1,047,000)
6538760 - Transfer to Paths & Trails Fund	-	1,249,000	-	(1,249,000)
6539200 - Transfer Transp Capital Fund	-	2,570,000	7,260,000	4,690,000
6539400 - Transfer to Street Initiative Fund 1085	-	3,650,000	-	(3,650,000)
6539800 - Transfer to Tacoma Dome Operating Fu	-	450,000	-	(450,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ 12,145,000</b>	<b>\$ 21,153,000</b>	<b>\$ 9,008,000</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Debt Service</b>				
6540104 - Transf to Debt Svc 2010D LTGO BABs	-	3,014,808	2,977,928	(36,881)
<b>Debt Service Total</b>	<b>\$ -</b>	<b>\$ 3,014,808</b>	<b>\$ 2,977,928</b>	<b>\$ (36,881)</b>
<b>Reserves</b>	-	2,130,295	1,738,740	(391,555)
<b>3210 - Real Estate Ex Tax Total</b>	<b>\$ -</b>	<b>\$ 18,790,343</b>	<b>\$ 26,622,668</b>	<b>\$ 7,832,325</b>
<b>3211 - Capital Project Fund</b>				
<b>Personnel Services</b>				
5110460 - Benefits Adjustment	5,016	-	-	-
5110900 - Labor	73	-	-	-
5110901 - Labor Activity Rate - Adjustments	(35,952)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	30,936	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	695,202	-	-	-
5195001 - Int Act Alloc-Labor Time and half	15,627	-	-	-
5195002 - Int Act Alloc-Labor Double Time	1,033	-	-	-
<b>Personnel Services Total</b>	<b>\$ 711,934</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	1,200	-	-	-
5210015 - Cellular Phone Usage	108	-	-	-
5210025 - Telecom Equipment Cost	1,800	-	-	-
5415000 - Insurance Expense	1	-	-	-
5415005 - Public Liability Insurance - External	60	-	-	-
5415010 - Public Liability Insurance - Self Ins	238	-	-	-
5900005 - Gen Svcs Telecomm Overhead	118	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 3,524</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	2,020	-	-	-
5210100 - Office Expense	13,660	-	-	-
5210200 - Food Supplies	378	-	-	-
5210600 - Noncapital Equipment Purchases	4,163	-	-	-
5220100 - Operating Supplies	111,746	-	-	-
5220150 - Computer Supplies	4,896	-	-	-
5230100 - Repairs & Maintenance Materials Expense	3,873	-	-	-
5280900 - Equipment Charges Corrections	46	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290003 - Int-Equip Settled from PM Order	3,504	-	-	-
5295000 - Int Act Alloc-Equipment	3,892	-	-	-
5310100 - Professional Services Expense	249,324	-	-	-
5310120 - Safety Inspection Services	35	-	-	-
5310200 - Investment & Management Fees	3,932	-	-	-
5312010 - Printing & Graphic Service	10,450	-	-	-
5312020 - Convenience Copier Charges	3,916	-	-	-
5320100 - Repair & Maintenance Services - Contract	6,459	-	-	-
5330100 - External Contract Services	549,693	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	5,622	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412000 - Advertising Expense	5,268	-	-	-
5413000 - Postage Expense	835	-	-	-
5414100 - Travel and Subsistence	13	-	-	-
5416000 - Public Utility Services Expense	622	-	-	-
5416010 - Natural Gas Expense	326	-	-	-
5416050 - Electricity Expense	596	-	-	-
5416060 - Solid Waste/Garbage Expense	98	-	-	-
5417004 - Rent/Lease Others	22,190	-	-	-
5418000 - Licenses and Permits	1,727	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	34,562	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,043,846</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6510020 - Contribution to Foss Waterway Dev Auth	44,587	-	-	-
6530200 - Transfer to Other Funds	2,657,745	-	296,668	296,668
6538500 - Transfer to Performing Arts Center	1,016,135	-	-	-
6538760 - Transfer to Paths & Trails Fund	1,798,510	-	-	-
6539200 - Transfer Transp Capital Fund	2,597,448	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 8,114,425</b>	<b>\$ -</b>	<b>\$ 296,668</b>	<b>\$ 296,668</b>
<b>Debt Service</b>				
6540104 - Transf to Debt Svc 2010D LTGO BABs	3,039,924	-	-	-
6615000 - Other Debt Service Costs	561	-	-	-
6621000 - Interest Expenses - Other	3,398	-	-	-
<b>Debt Service Total</b>	<b>\$ 3,043,884</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	5,823,572	12,700,966	6,877,394
5621100 - Land	-	-	-	-
5645530 - Garbage Containers	89,004	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 89,004</b>	<b>\$ 5,823,572</b>	<b>\$ 12,700,966</b>	<b>\$ 6,877,394</b>
<b>Assessments In</b>	<b>219,702</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>3211 - Capital Project Fund Total</b>	<b>\$ 13,226,320</b>	<b>\$ 5,823,572</b>	<b>\$ 12,997,634</b>	<b>\$ 7,174,062</b>
<b>3216 - Police Facility 2002</b>				
<b>Debt Service</b>				
6611000 - Interest Expense	77,102	126,000	-	(126,000)
6621000 - Interest Expenses - Other	17	-	-	-
<b>Debt Service Total</b>	<b>\$ 77,118</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>
<b>3216 - Police Facility 2002 Total</b>	<b>\$ 77,118</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>3218 - 2009 LTGO Bond Proj</b>				
<b>Personnel Services</b>				
5110900 - Labor	5,991	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	266	-	-	-
<b>Personnel Services Total</b>	<b>\$ 6,258</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operations</b>				
5220100 - Operating Supplies	21,190	-	-	-
5230100 - Repairs & Maintenance Materials Expense	74	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5310100 - Professional Services Expense	297,774	-	-	-
5310120 - Safety Inspection Services	1,742	-	-	-
5312010 - Printing & Graphic Service	13,177	-	-	-
5318000 - Permits & Licenses Service	651	-	-	-
5320100 - Repair & Maintenance Services - Contract	326,920	-	-	-
5330100 - External Contract Services	6,746,816	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5412000 - Advertising Expense	1,703	-	-	-
5416000 - Public Utility Services Expense	2,164	-	-	-
5416010 - Natural Gas Expense	135,094	-	-	-
5417004 - Rent/Lease Others	4,124	-	-	-
5418000 - Licenses and Permits	69,374	-	-	-
5419200 - Miscellaneous Other Services and Charges	409	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 7,621,211</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	733,973	-	-	-
6539200 - Transfer Transp Capital Fund	250,892	-	-	-
6539400 - Transfer to Street Initiative Fund 1085	401,564	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 1,386,429</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Debt Service</b>				
6615000 - Other Debt Service Costs	1,695	-	-	-
6621000 - Interest Expenses - Other	11	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,706</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Capital Outlay</b>				
5621100 - Land	3,001,815	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 3,001,815</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>3218 - 2009 LTGO Bond Proj Total</b>	<b>\$ 12,017,418</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

### 3220 - 2010 LTGO BONDS

<b>Personnel Services</b>				
5110460 - Benefits Adjustment	(54)	-	-	-
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	54	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5195000 - Int Act Alloc-Labor Regular	121,425	-	-	-
5195001 - Int Act Alloc-Labor Time and half	5,449	-	-	-
<b>Personnel Services Total</b>	<b>\$ 126,874</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
5210015 - Cellular Phone Usage	-	-	-	-
<b>Fixed Costs Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5220100 - Operating Supplies	42,569	-	-	-
5220150 - Computer Supplies	-	-	-	-
5310100 - Professional Services Expense	107,298	-	-	-
5312010 - Printing & Graphic Service	216	-	-	-
5320100 - Repair & Maintenance Services - Contract	16,024	-	-	-
5330100 - External Contract Services	373,806	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5417004 - Rent/Lease Others	25,200	-	-	-
5418000 - Licenses and Permits	3,689	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 568,801</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6510020 - Contribution to Foss Waterway Dev Auth	150,560	-	-	-
6530200 - Transfer to Other Funds	5,745,806	-	-	-
6539200 - Transfer Transp Capital Fund	825,310	-	-	-
6539400 - Transfer to Street Initiative Fund 1085	715,322	-	-	-
6545000 - External Contributions	90,696	-	-	-
6571010 - Transf-Out Bond Funds - Capital Related	100,000	-	307,966	307,966
<b>Contributions &amp; Transfers Total</b>	<b>\$ 7,627,694</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>
<b>Capital Outlay</b>				
5641500 - Moveable Equipment Over \$5k	259,895	-	-	-
5644500 - Communications Equipment Over \$5k	149,030	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 408,925</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3220 - 2010 LTGO BONDS Total</b>	<b>\$ 8,732,294</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>

### 4110 - Permit Services Fund

#### Personnel Services

5110100 - Salaries & Wages - Regular	7,217,907	9,444,063	8,347,033	(1,097,030)
5110120 - Education/Training	127,501	-	-	-
5110200 - Salaries & Wages - Overtime	51,788	-	-	-
5110225 - Salaries & Wages - Vacation	216,103	-	-	-
5110250 - Salaries & Wages - Sick Leave	112,609	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	429,393	-	-	-
5110400 - Salaries & Wages - Other	6,327	-	-	-
5110410 - Allowances	4,800	600	4,800	4,200
5110420 - PTO Cashout Pay	15,608	-	-	-
5110430 - Accrued Salaries & Wages	(125,741)	-	-	-
5110460 - Benefits Adjustment	172,410	-	-	-
5110500 - Leave Severance Payoff	15,176	100,000	94,000	(6,000)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110800 - FICA Contributions	644,449	710,899	8,331,153	7,620,254
5110810 - Health & Welfare	1,618,818	1,768,939	1,938,579	169,640
5110811 - Dental Plan	137,504	157,550	1,369,044	1,211,494
5110812 - Personal Time Off	479,662	-	-	-
5110820 - Insurance-Group Life	13,642	20,777	128,058	107,281
5110828 - ER Pd Medical Leave	-	-	28,507	28,507
5110830 - Industrial Insurance	280,071	262,612	64,233	(198,378)
5110835 - State Unemployment Compensation	9,413	15,110	26,643	11,533
5110850 - Pension Contributions-TERS	921,397	1,045,855	1,808,187	762,333
5110895 - Labor To/From Others	-	676,832	(750,000)	(1,426,832)
5110900 - Labor	208,175	-	-	-
5110901 - Labor Activity Rate - Adjustments	(273,785)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	101,375	-	-	-
5195000 - Int Act Alloc-Labor Regular	805,096	-	-	-
5195001 - Int Act Alloc-Labor Time and half	770	-	-	-
<b>Personnel Services Total</b>	<b>\$ 13,190,469</b>	<b>\$ 14,203,238</b>	<b>\$ 21,390,239</b>	<b>\$ 7,187,001</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	21,640	23,520	-	(23,520)
5210015 - Cellular Phone Usage	46,329	59,260	89,797	30,537
5210025 - Telecom Equipment Cost	80,082	70,188	-	(70,188)
5290005 - Int-Car Wash Settled from PM Order	507	-	-	-
5321000 - Inventory Fuel - External	(1,061)	-	-	-
5333010 - Admin OH Fee	(550)	-	-	-
5333020 - Replacement Fee	9,000	-	-	-
5333030 - Full Svc Maint Fee	(1,705)	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	20,262	6,094	51,478	45,384
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	41,448	41,448
5390005 - Int-Fleet Fuel Settled from PM Order	14,269	18,748	56,958	38,210
5390006 - Int-Fleet Admin OH Settled from PM Order	10,150	26,854	48,600	21,746
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	1,705	-	-	-
5415000 - Insurance Expense	154	124	158	34
5415010 - Public Liability Insurance - Self Ins	56,506	71,696	158,061	86,365
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	515,974	508,704	733,423	224,719
5425010 - Credit Card Discount Fees	171,780	146,752	531,346	384,594
5900005 - Gen Svcs Telecomm Overhead	(381)	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 944,661</b>	<b>\$ 931,940</b>	<b>\$ 1,711,269</b>	<b>\$ 779,329</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	(1,271)	-	954	954
5210020 - Long Distance Phone Usage	1,180	1,000	1,500	500
5210100 - Office Expense	61,967	60,000	75,000	15,000
5210200 - Food Supplies	7,845	4,000	5,001	1,001
5210400 - Safety Equipment & Supplies	153	-	2,999	2,999
5220100 - Operating Supplies	4,872	-	11,001	11,001
5220150 - Computer Supplies	30,020	10,000	15,004	5,004
5230100 - Repairs & Maintenance Materials Expense	574	-	-	-
5295000 - Int Act Alloc-Equipment	1,574	-	-	-
5295014 - Int Act Alloc-Disposal Fees	118	-	-	-
5310100 - Professional Services Expense	826,436	239,920	2,295,672	2,055,752

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5310200 - Investment & Management Fees	1,171	-	-	-
5311100 - Audit Services Expense	7,276	10,000	10,000	-
5311300 - Legal Service	4,400	2,000	2,000	-
5312010 - Printing & Graphic Service	14,352	10,000	11,998	1,998
5312020 - Convenience Copier Charges	61,709	20,770	32,898	12,128
5318000 - Permits & Licenses Service	167	450	450	-
5318005 - Permit Fee Waivers	-	50,000	50,000	-
5321160 - Car Wash	(43)	-	-	-
5330100 - External Contract Services	335,811	-	1,161,811	1,161,811
5411000 - Transportation Expense	347	-	50,802	50,802
5412000 - Advertising Expense	8,138	7,000	7,000	-
5412020 - Printing & Binding - Commercial	3,973	-	-	-
5412030 - Association Dues & Subscriptions	10,248	14,178	14,178	-
5412170 - Software Licensing & Maintenance Fees	281,259	330,000	381,000	51,000
5413000 - Postage Expense	9,398	10,000	10,602	602
5414000 - Training and Professional Development	29,879	77,214	128,718	51,504
5414100 - Travel and Subsistence	14,558	20,000	35,004	15,004
5414150 - Tuition Reimbursement	-	-	-	-
5416000 - Public Utility Services Expense	7,537	-	-	-
5416040 - Water Expense	143	-	-	-
5417004 - Rent/Lease Others	23,367	5,000	5,000	-
5417008 - Rent/Lease City Parking	14,496	15,146	31,344	16,198
5418000 - Licenses and Permits	599	-	597	597
5418150 - Vehicle Expenses	(43)	-	-	-
5419100 - Miscellaneous Employee Reimbursements	2,325	400	400	0
5419101 - Cell Phone Employee Reimbursements	-	-	1,993	1,993
5419102 - Employee Wellness Incentive	56	200	200	-
5419200 - Miscellaneous Other Services and Charges	21	-	2,134,439	2,134,439
5420000 - Injuries Damages and Judgments	1,180	2,000	2,000	-
5422100 - State Business & Occupation Tax	4	-	-	-
5422400 - State Leasehold Tax	10,865	-	-	-
5423025 - Wiring Inspection Fees - SD	-	-	-	-
5425000 - Bank Charges	161	-	-	-
5426000 - Cash Discounts Taken	(5,131)	-	-	-
5900000 - Warehouse Overhead	77	-	-	-
6842010 - Compensation for Loss Capital Assets	(1,437)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,770,331</b>	<b>\$ 889,278</b>	<b>\$ 6,479,565</b>	<b>\$ 5,590,287</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	1,386	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,386</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>2,336,310</b>	<b>2,389,638</b>	<b>3,111,111</b>	<b>721,473</b>
<b>Reserves</b>	<b>-</b>	<b>594,988</b>	<b>1,953,598</b>	<b>1,358,610</b>
<b>4110 - Permit Services Fund Total</b>	<b>\$ 18,243,157</b>	<b>\$ 19,009,082</b>	<b>\$ 34,645,782</b>	<b>\$ 15,636,701</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4120 - PW TacRail Mountain</b>				
<b>Personnel Services</b>				
5110895 - Labor To/From Others	-	1,380,000	1,450,000	70,000
5110900 - Labor	(1,095)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(246,537)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	246,537	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,088,826	-	-	-
5195001 - Int Act Alloc-Labor Time and half	207,415	-	-	-
5195002 - Int Act Alloc-Labor Double Time	6,427	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,301,573</b>	<b>\$ 1,380,000</b>	<b>\$ 1,450,000</b>	<b>\$ 70,000</b>
<b>Fixed Costs</b>				
5216100 - Building Maintenance	178	-	-	-
5321000 - Inventory Fuel - External	230,843	264,000	300,000	36,000
5390003 - Int-Fleet Maint Settled from PM Order	1,424	-	-	-
5390004 - Int-Fleet Repl Fee Settled from PM Order	4,795	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	2,703	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	839	-	-	-
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	966	-	-	-
5415000 - Insurance Expense	539	594	598	4
5415005 - Public Liability Insurance - External	97,294	122,000	117,500	(4,500)
<b>Fixed Costs Total</b>	<b>\$ 339,581</b>	<b>\$ 386,594</b>	<b>\$ 418,098</b>	<b>\$ 31,504</b>
<b>Maintenance &amp; Operations</b>				
5210400 - Safety Equipment & Supplies	966	2,000	2,000	-
5216120 - Equipment Repair and Maintenance	15,422	20,000	20,000	-
5220100 - Operating Supplies	178	600	600	-
5230100 - Repairs & Maintenance Materials Expense	114,411	118,000	118,180	180
5295000 - Int Act Alloc-Equipment	308	-	-	-
5295011 - Int Act Alloc-Nuisance Code Abatement	20	-	-	-
5310100 - Professional Services Expense	144,629	110,000	90,000	(20,000)
5310200 - Investment & Management Fees	536	-	-	-
5312010 - Printing & Graphic Service	-	600	600	-
5318000 - Permits & Licenses Service	1,707	1,600	1,600	-
5320100 - Repair & Maintenance Services - Contract	804,842	1,098,578	1,420,000	321,422
5330100 - External Contract Services	88,107	24,500	420,740	396,240
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	320	-	-	-
5412000 - Advertising Expense	252	-	-	-
5413000 - Postage Expense	692	60	60	-
5416010 - Natural Gas Expense	-	-	-	-
5416030 - Surface Water Expense	69,473	81,000	81,000	-
5416050 - Electricity Expense	35,016	34,450	34,015	(435)
5416060 - Solid Waste/Garbage Expense	6,840	2,000	2,000	-
5417002 - Rent/Lease Tools & Machinery	217,219	217,000	217,000	-
5417004 - Rent/Lease Others	1,200	1,200	1,400	200
5418000 - Licenses and Permits	12,853	5,200	2,400	(2,800)
5419000 - Utility Taxes & Assessments	47,572	50,000	10,300	(39,700)
5419200 - Miscellaneous Other Services and Charges	21,167	-	-	-
5419205 - Car Hire/Reclaim	191,881	126,000	200,000	74,000

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5420000 - Injuries Damages and Judgments	4,000	-	-	-
5421000 - Conservation Incentives	19	-	-	-
5421020 - Volume Incentive Allowance	7,750	-	-	-
5422100 - State Business & Occupation Tax	5	-	-	-
5422200 - State Utility Tax	41,203	42,000	55,500	13,500
5423000 - Bad Debts and Credit Fees	138,936	-	-	-
5426000 - Cash Discounts Taken	(4,306)	(4,600)	(4,600)	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,963,215</b>	<b>\$ 1,930,188</b>	<b>\$ 2,672,795</b>	<b>\$ 742,607</b>
<b>Debt Service</b>				
6611000 - Interest Expense	51,377	41,412	-	(41,412)
<b>Debt Service Total</b>	<b>\$ 51,377</b>	<b>\$ 41,412</b>	<b>\$ -</b>	<b>\$ (41,412)</b>
<b>Assessments In</b>	<b>242,432</b>	<b>325,333</b>	<b>226,067</b>	<b>(99,266)</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>22,544</b>	<b>22,544</b>
<b>4120 - PW TacRail Mountain Total</b>	<b>\$ 3,898,178</b>	<b>\$ 4,063,527</b>	<b>\$ 4,789,504</b>	<b>\$ 725,977</b>
<b>4140 - PWE Prking Operating</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	1,209,935	1,837,197	2,424,544	587,347
5110200 - Salaries & Wages - Overtime	50,794	8,000	-	(8,000)
5110225 - Salaries & Wages - Vacation	65,298	-	-	-
5110250 - Salaries & Wages - Sick Leave	37,019	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	70,584	-	-	-
5110400 - Salaries & Wages - Other	1,860	-	-	-
5110410 - Allowances	4,550	8,250	11,000	2,750
5110420 - PTO Cashout Pay	4,321	-	-	-
5110430 - Accrued Salaries & Wages	(26,943)	-	-	-
5110460 - Benefits Adjustment	54,426	-	-	-
5110500 - Leave Severance Payoff	171	-	-	-
5110800 - FICA Contributions	110,451	139,269	184,008	44,738
5110810 - Health & Welfare	390,778	488,566	583,875	95,309
5110811 - Dental Plan	33,356	43,543	56,482	12,939
5110812 - Personal Time Off	24,645	-	-	-
5110820 - Insurance-Group Life	2,462	4,042	2,424	(1,617)
5110828 - ER Pd Medical Leave	-	-	4,124	4,124
5110830 - Industrial Insurance	81,809	83,482	24,633	(58,849)
5110835 - State Unemployment Compensation	1,592	2,940	4,119	1,180
5110850 - Pension Contributions-TERS	150,908	203,578	274,943	71,365
5110900 - Labor	(926)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(147,646)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	93,220	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	430,794	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,380	-	-	-
5195002 - Int Act Alloc-Labor Double Time	267	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,646,105</b>	<b>\$ 2,818,868</b>	<b>\$ 3,570,153</b>	<b>\$ 751,285</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	1,920	1,920	-	(1,920)
5210015 - Cellular Phone Usage	3,082	3,294	17,005	13,711
5210025 - Telecom Equipment Cost	5,823	4,608	-	(4,608)
5290005 - Int-Car Wash Settled from PM Order	172	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	1,513	1,408	6,476	5,068
5390004 - Int-Fleet Repl Fee Settled from PM Order	13,608	13,608	13,608	-
5390005 - Int-Fleet Fuel Settled from PM Order	2,014	2,612	3,740	1,128
5390006 - Int-Fleet Admin OH Settled from PM Order	3,600	10,070	9,720	(350)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	8,604	-	-	-
5415000 - Insurance Expense	72,189	50,616	64,317	13,701
5415010 - Public Liability Insurance - Self Ins	4,275	4,870	65,950	61,080
5417000 - Rent/Lease Buildings	-	-	-	-
5417005 - Rent/Lease County & City Building	43,417	56,441	46,820	(9,621)
5417007 - Rent/Lease Municipal Buildings	126,638	-	-	-
5417009 - Rent/Lease Radio Communications	4,414	2,072	1,676	(396)
5425010 - Credit Card Discount Fees	267,495	271,069	330,777	59,708
<b>Fixed Costs Total</b>	<b>\$ 558,763</b>	<b>\$ 422,588</b>	<b>\$ 560,088</b>	<b>\$ 137,500</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	-	84,624	-	(84,624)
5210020 - Long Distance Phone Usage	101	-	-	-
5210100 - Office Expense	11,060	114,500	72,000	(42,500)
5210200 - Food Supplies	307	-	800	800
5210400 - Safety Equipment & Supplies	432	3,000	3,000	-
5210500 - Landscape Equipment & Supplies	-	-	210,000	210,000
5216120 - Equipment Repair and Maintenance	986	2,000	402,000	400,000
5220100 - Operating Supplies	9,669	81,748	89,472	7,724
5220150 - Computer Supplies	2,523	500	900	400
5220200 - Uniform Expenses	5,614	6,227	6,000	(227)
5230100 - Repairs & Maintenance Materials Expense	2,388	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	31	-	-	-
5310100 - Professional Services Expense	66,576	775,000	100,000	(675,000)
5310200 - Investment & Management Fees	1,153	-	-	-
5311500 - Health Care Misc External Payment	448	-	-	-
5312010 - Printing & Graphic Service	30,476	2,000	72,240	70,240
5312020 - Convenience Copier Charges	12,100	9,740	10,021	281
5320100 - Repair & Maintenance Services - Contract	4,759	158,800	588,000	429,200
5330100 - External Contract Services	3,845,661	3,026,893	4,169,697	1,142,804
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5412000 - Advertising Expense	871	1,500	1,000	(500)
5412020 - Printing & Binding - Commercial	15,522	-	-	-
5412030 - Association Dues & Subscriptions	2,869	3,301	3,000	(301)
5412170 - Software Licensing & Maintenance Fees	1,006	-	800	800
5413000 - Postage Expense	5,868	8,500	8,200	(300)
5414000 - Training and Professional Development	3,228	29,250	23,000	(6,250)
5414100 - Travel and Subsistence	1,083	16,500	21,000	4,500
5416000 - Public Utility Services Expense	-	-	2,728	2,728
5416020 - Wastewater Expense	497	-	1,462	1,462
5416030 - Surface Water Expense	958	-	1,218	1,218

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5416040 - Water Expense	1,113	-	1,705	1,705
5416050 - Electricity Expense	4,592	-	36,740	36,740
5416060 - Solid Waste/Garbage Expense	1,378	-	4,102	4,102
5417008 - Rent/Lease City Parking	6,431	12,866	11,414	(1,452)
5418000 - Licenses and Permits	9,582	-	-	-
5419000 - Utility Taxes & Assessments	166,803	129,804	143,300	13,496
5419100 - Miscellaneous Employee Reimbursements	1,511	-	-	-
5419101 - Cell Phone Employee Reimbursements	1,740	-	2,400	2,400
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	-	-
5422100 - State Business & Occupation Tax	16,043	31,226	36,540	5,314
5422400 - State Leasehold Tax	167,217	-	-	-
5425000 - Bank Charges	8,087	-	84,720	84,720
5426000 - Cash Discounts Taken	(45)	-	-	-
5427100 - Interpreter Services	3,127	5,000	5,000	-
5428900 - Recognize Employees for Years of Service	-	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 4,413,766</b>	<b>\$ 4,502,978</b>	<b>\$ 6,112,459</b>	<b>\$ 1,609,481</b>
<b>Debt Service</b>				
6540103 - Transf to Debt Svc 2010C LTGO Refunding	2,448,500	2,412,397	887,526	(1,524,871)
6540140 - Transf to Debt Svc 2015 LTGO Refunding	-	-	1,532,295	1,532,295
6599500 - LTGO Bond Principal Payments	-	-	-	-
6599990 - Principal Portion of Debt Service	3,005,622	3,138,242	3,293,888	155,646
6611000 - Interest Expense	949,472	634,765	506,080	(128,685)
6615000 - Other Debt Service Costs	112,714	-	-	-
6615100 - Bond Issuance Expense	9,027	-	-	-
6621000 - Interest Expenses - Other	2,226	-	-	-
<b>Debt Service Total</b>	<b>\$ 6,527,561</b>	<b>\$ 6,185,404</b>	<b>\$ 6,219,789</b>	<b>\$ 34,385</b>
<b>Capital Outlay</b>				
5610000 - Interfund Services	-	-	120,000	120,000
5641500 - Moveable Equipment Over \$5k	-	300,000	-	(300,000)
5643500 - Furniture & Fixtures Over \$5k	215,155	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 215,155</b>	<b>\$ 300,000</b>	<b>\$ 120,000</b>	<b>\$ (180,000)</b>
<b>Assessments In</b>	<b>682,420</b>	<b>956,043</b>	<b>783,258</b>	<b>(172,785)</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>309,497</b>	<b>309,497</b>
<b>4140 - PWE Prking Operating Total</b>	<b>\$ 15,043,770</b>	<b>\$ 15,185,880</b>	<b>\$ 17,675,244</b>	<b>\$ 2,489,364</b>
<b>4165 - Convention Center</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	1,804,598	2,497,628	3,060,884	563,256
5110110 - Premium Pay	5,167	-	-	-
5110120 - Education/Training	1,452	-	-	-
5110200 - Salaries & Wages - Overtime	37,252	60,000	60,000	-
5110225 - Salaries & Wages - Vacation	32,145	-	-	-
5110250 - Salaries & Wages - Sick Leave	24,009	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	95,179	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110400 - Salaries & Wages - Other	8,220	-	-	-
5110410 - Allowances	1,560	1,560	4,550	2,990
5110420 - PTO Cashout Pay	12,249	-	-	-
5110430 - Accrued Salaries & Wages	(27,645)	-	-	-
5110460 - Benefits Adjustment	381	-	-	-
5110500 - Leave Severance Payoff	5,363	-	-	-
5110800 - FICA Contributions	155,827	187,506	230,333	42,827
5110810 - Health & Welfare	457,110	547,529	709,992	162,464
5110811 - Dental Plan	38,758	48,766	68,682	19,916
5110812 - Personal Time Off	79,404	-	-	-
5110820 - Insurance-Group Life	3,351	5,495	3,061	(2,434)
5110828 - ER Pd Medical Leave	-	-	5,563	5,563
5110830 - Industrial Insurance	70,570	84,427	161,741	77,314
5110835 - State Unemployment Compensation	2,296	3,996	5,204	1,207
5110850 - Pension Contributions-TERS	217,570	276,625	347,104	70,480
5110900 - Labor	312	-	-	-
5110901 - Labor Activity Rate - Adjustments	(508)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	127	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,561	-	-	-
5195001 - Int Act Alloc-Labor Time and half	11,249	-	-	-
5195002 - Int Act Alloc-Labor Double Time	987	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,038,545</b>	<b>\$ 3,713,531</b>	<b>\$ 4,657,114</b>	<b>\$ 943,584</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	23,020	23,040	-	(23,040)
5210015 - Cellular Phone Usage	-	-	1,362	1,362
5210025 - Telecom Equipment Cost	65,416	47,206	-	(47,206)
5210030 - Communication Fixed Fees	31,680	31,680	31,680	-
5216100 - Building Maintenance	36,096	40,000	40,000	-
5390005 - Int-Fleet Fuel Settled from PM Order	242	342	270	(72)
5390006 - Int-Fleet Admin OH Settled from PM Order	1,200	3,356	3,240	(116)
5415000 - Insurance Expense	102,275	134,842	140,854	6,012
5415005 - Public Liability Insurance - External	20,905	-	-	-
5415010 - Public Liability Insurance - Self Ins	13,593	16,336	46,796	30,460
5417009 - Rent/Lease Radio Communications	-	1,824	1,676	(148)
5425010 - Credit Card Discount Fees	51,784	54,521	42,448	(12,073)
5900005 - Gen Svcs Telecomm Overhead	50	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 346,261</b>	<b>\$ 353,147</b>	<b>\$ 308,326</b>	<b>\$ (44,821)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	15,661	27,240	95,219	67,979
5210020 - Long Distance Phone Usage	1,467	1,700	1,700	-
5210100 - Office Expense	19,394	9,000	9,000	-
5210200 - Food Supplies	658	500	1,000	500
5210300 - Medical Equipment & Supplies	1,567	2,000	2,000	-
5210400 - Safety Equipment & Supplies	2,687	8,000	8,000	-
5210500 - Landscape Equipment & Supplies	48	4,500	4,500	-
5210600 - Noncapital Equipment Purchases	-	-	700,000	700,000
5216070 - Chemicals & Gases	10,774	11,500	11,500	-
5216120 - Equipment Repair and Maintenance	89,676	60,000	60,000	-
5220100 - Operating Supplies	101,724	109,300	142,000	32,700

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5220150 - Computer Supplies	2,673	11,000	11,000	-
5220200 - Uniform Expenses	-	-	7,200	7,200
5221010 - Fuel - External	-	2,000	2,000	-
5230100 - Repairs & Maintenance Materials Expense	11,888	60,000	54,000	(6,000)
5250200 - Purchase Price Variance	-	-	-	-
5295000 - Int Act Alloc-Equipment	100	-	-	-
5310100 - Professional Services Expense	69,114	42,500	74,500	32,000
5310200 - Investment & Management Fees	1,294	-	-	-
5311100 - Audit Services Expense	2,523	4,000	4,000	-
5311500 - Health Care Misc External Payment	173	-	-	-
5312020 - Convenience Copier Charges	11,636	8,494	8,494	-
5318000 - Permits & Licenses Service	-	2,500	2,500	-
5320100 - Repair & Maintenance Services - Contract	344,207	345,000	395,000	50,000
5330100 - External Contract Services	2,767,750	2,937,168	3,876,474	939,306
5340100 - Temporary Labor Services	42,617	42,500	42,500	-
5411000 - Transportation Expense	5,288	200	200	-
5412000 - Advertising Expense	7,151	47,500	28,000	(19,500)
5412030 - Association Dues & Subscriptions	12,648	13,100	13,100	-
5412170 - Software Licensing & Maintenance Fees	90,526	52,500	115,000	62,500
5413000 - Postage Expense	1,053	1,000	1,000	-
5414000 - Training and Professional Development	2,402	2,000	2,000	-
5414100 - Travel and Subsistence	2,367	5,000	5,000	-
5416010 - Natural Gas Expense	33,766	48,000	60,423	12,423
5416020 - Wastewater Expense	24,332	27,000	28,089	1,089
5416030 - Surface Water Expense	20,879	25,500	23,666	(1,834)
5416040 - Water Expense	27,556	30,900	29,620	(1,280)
5416050 - Electricity Expense	360,163	414,220	375,260	(38,960)
5416060 - Solid Waste/Garbage Expense	62,280	63,000	75,347	12,347
5417001 - Rent/Lease Auto Equipment	68	-	-	-
5417002 - Rent/Lease Tools & Machinery	-	1,500	1,500	-
5417004 - Rent/Lease Others	23,219	16,000	16,000	-
5418000 - Licenses and Permits	4,070	3,000	3,000	-
5419000 - Utility Taxes & Assessments	51,627	54,000	54,000	-
5419100 - Miscellaneous Employee Reimbursements	218	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	2,647	-	-	-
5422100 - State Business & Occupation Tax	76,719	84,000	84,000	-
5423000 - Bad Debts and Credit Fees	8,232	-	-	-
5425000 - Bank Charges	26	-	-	-
5426000 - Cash Discounts Taken	(1,842)	-	-	-
5428900 - Recognize Employees for Years of Service	285	500	960	460
<b>Maintenance &amp; Operations Total</b>	<b>\$ 4,313,310</b>	<b>\$ 4,577,822</b>	<b>\$ 6,428,752</b>	<b>\$ 1,850,930</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	-	200,000	-	(200,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ (200,000)</b>
<b>Debt Service</b>				
6540102 - Transf to Debt Svc 2010B LTGO Refunding	849,935	1,686,220	-	(1,686,220)
6540130 - Transf to Debt Svc 2013 LTGO Refunding	2,156,750	6,791,200	-	(6,791,200)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6599500 - LTGO Bond Principal Payments	-	825,000	-	(825,000)
6599520 - Revenue Bond Principal Payments	-	1,689,823	-	(1,689,823)
6599990 - Principal Portion of Debt Service	4,653,992	-	7,047,232	7,047,232
6611000 - Interest Expense	3,669,656	1,416,798	4,706,723	3,289,925
6615000 - Other Debt Service Costs	175,055	-	-	-
6621000 - Interest Expenses - Other	848	-	-	-
<b>Debt Service Total</b>	<b>\$ 11,506,236</b>	<b>\$ 12,409,041</b>	<b>\$ 11,753,956</b>	<b>\$ (655,085)</b>
<b>Capital Outlay</b>				
5631000 - Other Structures & Improvements	12,532	-	-	-
5643500 - Furniture & Fixtures Over \$5k	226,856	-	-	-
5644500 - Communications Equipment Over \$5k	150,645	-	-	-
5645505 - Software Over \$5K	19,020	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 409,053</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>1,066,423</b>	<b>1,051,100</b>	<b>981,767</b>	<b>(69,334)</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>296,855</b>	<b>296,855</b>
<b>4165 - Convention Center Total</b>	<b>\$ 20,679,827</b>	<b>\$ 22,304,641</b>	<b>\$ 24,426,769</b>	<b>\$ 2,122,128</b>
<b>4170 - Baseball Park</b>				
<b>Fixed Costs</b>				
5210030 - Communication Fixed Fees	7,920	13,200	13,200	-
5415000 - Insurance Expense	74,367	81,277	81,883	606
5415010 - Public Liability Insurance - Self Ins	1,087	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 83,375</b>	<b>\$ 94,477</b>	<b>\$ 95,083</b>	<b>\$ 606</b>
<b>Maintenance &amp; Operations</b>				
5216120 - Equipment Repair and Maintenance	33,718	-	-	-
5310100 - Professional Services Expense	35	-	-	-
5310200 - Investment & Management Fees	118	-	-	-
5320100 - Repair & Maintenance Services - Contract	14,569	-	-	-
5330100 - External Contract Services	-	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5413000 - Postage Expense	6	-	-	-
5416030 - Surface Water Expense	5,180	5,485	5,485	-
5416050 - Electricity Expense	6,312	7,500	7,500	-
5419200 - Miscellaneous Other Services and Charges	750	-	-	-
5422400 - State Leasehold Tax	128,400	128,400	128,400	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 189,089</b>	<b>\$ 141,385</b>	<b>\$ 141,385</b>	<b>\$ -</b>
<b>Debt Service</b>				
6540091 - Transf to Debt Svc 2009A Cheney	2,114,183	2,203,583	2,305,456	101,873
6540093 - Transf to Debt Svc 2009C LTGO Cheney	460,188	460,188	460,188	-
6615000 - Other Debt Service Costs	514	-	-	-
6621000 - Interest Expenses - Other	1,281	-	-	-
<b>Debt Service Total</b>	<b>\$ 2,576,165</b>	<b>\$ 2,663,771</b>	<b>\$ 2,765,643</b>	<b>\$ 101,873</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Capital Outlay</b>				
5631000 - Other Structures & Improvements	668,583	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 668,583</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>42,157</b>	<b>49,536</b>	<b>4,115</b>	<b>(45,422)</b>
<b>Reserves</b>	<b>-</b>	<b>300,000</b>	<b>259,142</b>	<b>(40,858)</b>
<b>4170 - Baseball Park Total</b>	<b>\$ 3,559,369</b>	<b>\$ 3,249,169</b>	<b>\$ 3,265,368</b>	<b>\$ 16,199</b>
<b>4180 - PAF Dome</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	2,827,455	3,544,651	4,264,031	719,380
5110110 - Premium Pay	1,080	-	-	-
5110120 - Education/Training	2,881	-	-	-
5110200 - Salaries & Wages - Overtime	148,869	400,000	220,000	(180,000)
5110225 - Salaries & Wages - Vacation	90,322	-	-	-
5110250 - Salaries & Wages - Sick Leave	59,232	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	171,748	-	-	-
5110400 - Salaries & Wages - Other	22,349	-	-	-
5110410 - Allowances	4,740	5,040	4,900	(140)
5110420 - PTO Cashout Pay	12,992	-	-	-
5110430 - Accrued Salaries & Wages	(68,565)	-	-	-
5110460 - Benefits Adjustment	287	-	-	-
5110500 - Leave Severance Payoff	53,717	-	-	-
5110800 - FICA Contributions	258,860	263,095	317,546	54,451
5110810 - Health & Welfare	819,261	867,623	878,148	10,526
5110811 - Dental Plan	69,473	77,275	84,948	7,674
5110812 - Personal Time Off	124,265	-	-	-
5110820 - Insurance-Group Life	5,534	7,798	4,264	(3,534)
5110828 - ER Pd Medical Leave	-	-	7,413	7,413
5110830 - Industrial Insurance	181,968	207,213	190,833	(16,380)
5110835 - State Unemployment Compensation	3,830	5,672	7,249	1,577
5110850 - Pension Contributions-TERS	353,462	392,559	483,541	90,982
5110895 - Labor To/From Others	-	400,000	780,000	380,000
5110900 - Labor	-	-	30,240	30,240
5110901 - Labor Activity Rate - Adjustments	(529)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	242	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,506	-	-	-
5195001 - Int Act Alloc-Labor Time and half	501,084	-	-	-
5195002 - Int Act Alloc-Labor Double Time	334	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,646,396</b>	<b>\$ 6,170,926</b>	<b>\$ 7,273,113</b>	<b>\$ 1,102,187</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	25,560	24,960	-	(24,960)
5210015 - Cellular Phone Usage	205	500	500	-
5210025 - Telecom Equipment Cost	40,952	39,562	-	(39,562)
5216100 - Building Maintenance	43,449	100,000	100,000	-
5390003 - Int-Fleet Maint Settled from PM Order	43	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	2,400	6,714	6,480	(234)
5415000 - Insurance Expense	168,205	183,650	185,029	1,379

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5415005 - Public Liability Insurance - External	4,051	8,000	-	(8,000)
5415010 - Public Liability Insurance - Self Ins	13,593	26,512	54,445	27,933
5417009 - Rent/Lease Radio Communications	11,035	3,648	3,354	(294)
5425010 - Credit Card Discount Fees	11,347	11,545	89,567	78,022
5900005 - Gen Svcs Telecomm Overhead	9	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 320,849</b>	<b>\$ 405,091</b>	<b>\$ 439,375</b>	<b>\$ 34,284</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	17,229	30,000	2,353	(27,647)
5210020 - Long Distance Phone Usage	750	1,000	1,000	-
5210100 - Office Expense	18,968	13,000	13,000	-
5210200 - Food Supplies	56,716	61,700	113,220	51,520
5210300 - Medical Equipment & Supplies	2,478	2,000	2,000	-
5210400 - Safety Equipment & Supplies	92,422	8,200	8,200	-
5210500 - Landscape Equipment & Supplies	3,045	5,000	5,000	-
5210600 - Noncapital Equipment Purchases	240,889	-	-	-
5216070 - Chemicals & Gases	5,734	12,600	12,600	-
5216120 - Equipment Repair and Maintenance	171,551	225,000	225,000	-
5220100 - Operating Supplies	292,662	256,500	433,870	177,370
5220150 - Computer Supplies	105	6,000	6,000	-
5220200 - Uniform Expenses	-	-	7,200	7,200
5221010 - Fuel - External	-	-	-	-
5230100 - Repairs & Maintenance Materials Expense	23,996	40,000	40,000	-
5295000 - Int Act Alloc-Equipment	4,554	-	-	-
5310100 - Professional Services Expense	1,340,252	1,330,717	121,600	(1,209,117)
5310200 - Investment & Management Fees	1,240	-	-	-
5311100 - Audit Services Expense	2,523	4,000	4,000	-
5311500 - Health Care Misc External Payment	522	-	-	-
5320100 - Repair & Maintenance Services - Contract	68,425	105,000	105,000	-
5330100 - External Contract Services	1,454,849	1,307,368	3,560,950	2,253,582
5340100 - Temporary Labor Services	349,111	315,000	348,806	33,806
5411000 - Transportation Expense	2,754	500	500	-
5412000 - Advertising Expense	252,538	51,000	85,645	34,645
5412020 - Printing & Binding - Commercial	-	-	-	-
5412030 - Association Dues & Subscriptions	7,531	12,000	12,000	-
5412170 - Software Licensing & Maintenance Fees	8,280	14,400	20,000	5,600
5413000 - Postage Expense	1,541	2,500	2,500	-
5414000 - Training and Professional Development	5,759	1,500	1,500	-
5414100 - Travel and Subsistence	35,625	52,000	52,000	-
5414400 - Participant Incentive Payments	1,946,763	2,346,618	3,998,542	1,651,924
5416000 - Public Utility Services Expense	29,316	45,000	52,020	7,020
5416020 - Wastewater Expense	116,181	133,000	137,328	4,328
5416030 - Surface Water Expense	145,941	155,650	161,523	5,873
5416040 - Water Expense	69,054	73,000	77,502	4,502
5416050 - Electricity Expense	523,039	565,000	636,603	71,603
5416060 - Solid Waste/Garbage Expense	139,982	142,500	148,404	5,904
5417002 - Rent/Lease Tools & Machinery	7,830	5,000	5,000	-
5417004 - Rent/Lease Others	63,381	30,000	86,000	56,000

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5418000 - Licenses and Permits	6,691	4,450	4,250	(200)
5419100 - Miscellaneous Employee Reimbursements	228	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419150 - Special Reimbursable - Miscellaneous	-	-	120,000	120,000
5419200 - Miscellaneous Other Services and Charges	8	-	-	-
5419230 - External Payments	-	50,000	-	(50,000)
5422100 - State Business & Occupation Tax	184,926	210,200	210,200	-
5423000 - Bad Debts and Credit Fees	58,699	45,000	45,000	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	209	-	-	-
5425000 - Bank Charges	64	-	-	-
5426000 - Cash Discounts Taken	(1,217)	-	-	-
5428900 - Recognize Employees for Years of Service	560	1,000	1,000	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 7,753,705</b>	<b>\$ 7,663,403</b>	<b>\$ 10,867,317</b>	<b>\$ 3,203,914</b>
<b>Debt Service</b>				
6540150 - Transfer to 2017 LTGO Fund-Tacoma Dome	-	-	800,000	800,000
6599500 - LTGO Bond Principal Payments	-	863,061	-	(863,061)
6599990 - Principal Portion of Debt Service	863,061	-	-	-
6611000 - Interest Expense	24,418	60,000	-	(60,000)
6621000 - Interest Expenses - Other	11	-	-	-
<b>Debt Service Total</b>	<b>\$ 887,490</b>	<b>\$ 923,061</b>	<b>\$ 800,000</b>	<b>\$ (123,061)</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	900,000	-	(900,000)
5631000 - Other Structures & Improvements	7,021	-	-	-
5645505 - Software Over \$5K	-	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 7,021</b>	<b>\$ 900,000</b>	<b>\$ -</b>	<b>\$ (900,000)</b>
<b>Assessments In</b>	<b>777,872</b>	<b>1,050,069</b>	<b>1,225,299</b>	<b>175,230</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>2,802,325</b>	<b>2,802,325</b>
<b>4180 - PAF Dome Total</b>	<b>\$ 15,393,333</b>	<b>\$ 17,112,550</b>	<b>\$ 23,407,429</b>	<b>\$ 6,294,879</b>
<b>4190 - PAF Performing Arts</b>				
<b>Personnel Services</b>				
5110460 - Benefits Adjustment	168	-	-	-
5110901 - Labor Activity Rate - Adjustments	(823)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	655	-	-	-
5195000 - Int Act Alloc-Labor Regular	2,050	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,050</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	23,100	21,120	-	(21,120)
5210025 - Telecom Equipment Cost	41,995	38,594	-	(38,594)
5415000 - Insurance Expense	79,600	86,980	87,626	646
5417000 - Rent/Lease Buildings	14,008	14,000	-	(14,000)
5900005 - Gen Svcs Telecomm Overhead	66	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 158,769</b>	<b>\$ 160,694</b>	<b>\$ 87,626</b>	<b>\$ (73,068)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	218	1,386	3,036	1,651
5210020 - Long Distance Phone Usage	709	400	410	10
5216120 - Equipment Repair and Maintenance	18,725	15,000	15,369	369
5290000 - Int-Mats Settled from Proj	-	-	-	-
5310100 - Professional Services Expense	2,959,071	-	1,567,539	1,567,539
5310200 - Investment & Management Fees	269	400	231	(169)
5311100 - Audit Services Expense	-	1,475	1,512	37
5311300 - Legal Service	7,305	-	-	-
5320100 - Repair & Maintenance Services - Contract	2,081	-	-	-
5330100 - External Contract Services	598,500	1,481,000	-	(1,481,000)
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5416000 - Public Utility Services Expense	40,217	55,120	56,473	1,353
5419000 - Utility Taxes & Assessments	-	-	14,645	14,645
5419200 - Miscellaneous Other Services and Charges	733	-	-	-
5425000 - Bank Charges	700	1,500	1,500	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 3,628,527</b>	<b>\$ 1,556,281</b>	<b>\$ 1,660,715</b>	<b>\$ 104,435</b>
<b>Contributions &amp; Transfers</b>				
6545000 - External Contributions	-	3,000,000	500,000	(2,500,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ 500,000</b>	<b>\$ (2,500,000)</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	49	-	-	-
<b>Debt Service Total</b>	<b>\$ 49</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	1,000,000	1,000,000	-
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>110,508</b>	<b>189,673</b>	<b>139,198</b>	<b>(50,475)</b>
<b>Reserves</b>	<b>-</b>	<b>11,290</b>	<b>27,517</b>	<b>16,227</b>
<b>4190 - PAF Performing Arts Total</b>	<b>\$ 3,899,903</b>	<b>\$ 5,917,938</b>	<b>\$ 3,415,057</b>	<b>\$ (2,502,881)</b>
<b>4200 - ES Solid Waste</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	20,151,568	26,724,518	29,359,673	2,635,155
5110110 - Premium Pay	38,850	-	-	-
5110120 - Education/Training	143,092	-	-	-
5110200 - Salaries & Wages - Overtime	2,245,078	2,445,780	2,466,065	20,285
5110225 - Salaries & Wages - Vacation	1,463,424	-	-	-
5110250 - Salaries & Wages - Sick Leave	802,611	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,332,514	-	-	-
5110400 - Salaries & Wages - Other	(164,468)	-	-	-
5110410 - Allowances	99,855	6,910	43,510	36,600
5110420 - PTO Cashout Pay	25,226	-	4,878	4,878
5110430 - Accrued Salaries & Wages	(417,974)	-	-	-
5110460 - Benefits Adjustment	29,130	-	-	-
5110500 - Leave Severance Payoff	142,335	75,000	82,187	7,187

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110800 - FICA Contributions	2,009,809	2,024,411	2,226,747	202,335
5110810 - Health & Welfare	5,785,270	6,420,407	6,117,764	(302,642)
5110811 - Dental Plan	490,920	571,833	591,808	19,975
5110812 - Personal Time Off	351,084	-	-	-
5110814 - H&W Claims Provider Payment	34	-	-	-
5110820 - Insurance-Group Life	39,512	58,670	29,306	(29,364)
5110828 - ER Pd Medical Leave	-	-	56,688	56,688
5110830 - Industrial Insurance	1,112,545	1,421,232	1,249,172	(172,060)
5110835 - State Unemployment Compensation	29,092	42,759	49,845	7,086
5110850 - Pension Contributions-TERS	2,601,688	2,953,370	3,323,288	369,918
5110855 - Union Pension-Employer Paid	399,513	-	-	-
5110865 - Deferred Compensation/Defined Contribution	676	-	-	-
5110890 - Capital Labor Credit	-	(298,844)	(232,938)	65,906
5110895 - Labor To/From Others	-	-	40,000	40,000
5110900 - Labor	(39,236)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(59,190)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	30,086	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	870,684	-	-	-
5195001 - Int Act Alloc-Labor Time and half	92,090	-	-	-
5195002 - Int Act Alloc-Labor Double Time	7,248	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	19,118	-	-	-
<b>Personnel Services Total</b>	<b>\$ 39,632,183</b>	<b>\$ 42,446,044</b>	<b>\$ 45,407,992</b>	<b>\$ 2,961,947</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	38,888	39,136	-	(39,136)
5210015 - Cellular Phone Usage	66,077	70,926	92,556	21,630
5210025 - Telecom Equipment Cost	112,420	102,238	-	(102,238)
5216100 - Building Maintenance	121,729	-	-	-
5290005 - Int-Car Wash Settled from PM Order	127	-	-	-
5333010 - Admin OH Fee	31,996	-	-	-
5333020 - Replacement Fee	127,279	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	9,634,894	11,051,280	9,685,136	(1,366,144)
5390004 - Int-Fleet Repl Fee Settled from PM Order	174,816	174,696	161,448	(13,248)
5390005 - Int-Fleet Fuel Settled from PM Order	2,459,511	4,105,488	2,938,168	(1,167,320)
5390006 - Int-Fleet Admin OH Settled from PM Order	249,786	711,666	686,880	(24,786)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	208,525	-	-	-
5415000 - Insurance Expense	26,436	25,847	26,155	308
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	403,630	295,106	365,933	70,827
5417000 - Rent/Lease Buildings	115,526	661,500	553,436	(108,064)
5417007 - Rent/Lease Municipal Buildings	20,878	20,586	21,558	972
5417009 - Rent/Lease Radio Communications	371,655	347,220	302,146	(45,074)
5417011 - Rent Expenses - Management Fee	9,466	-	-	-
5417012 - Rent Expense Bldg Maintenance Reserve	27,487	-	-	-
5417013 - Rent Expenses Additional Rent	230,480	-	-	-
5425010 - Credit Card Discount Fees	372,663	357,996	728,326	370,330
5524200 - Lock Box Fees	12,759	14,280	13,054	(1,226)
5620000 - Intergovernmental Services	550	-	-	-
5950381 - Assmt-PW Streets Community Work	496,960	579,642	632,283	52,641
<b>Fixed Costs Total</b>	<b>\$ 15,314,539</b>	<b>\$ 18,557,607</b>	<b>\$ 16,207,080</b>	<b>\$ (2,350,528)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	6,792	1,000	8,682	7,682
5210020 - Long Distance Phone Usage	957	1,235	85	(1,150)
5210100 - Office Expense	118,426	94,900	116,722	21,822
5210105 - Coordination Expense	182	-	-	-
5210200 - Food Supplies	5,285	3,400	13,160	9,760
5210400 - Safety Equipment & Supplies	88,833	143,700	143,700	-
5210500 - Landscape Equipment & Supplies	7,615	58,000	18,000	(40,000)
5210600 - Noncapital Equipment Purchases	8,137	-	-	-
5216070 - Chemicals & Gases	2	26,000	26,000	-
5216110 - Automotive Supplies	40,791	-	-	-
5216120 - Equipment Repair and Maintenance	50,036	44,000	44,000	-
5220100 - Operating Supplies	1,223,948	514,314	530,812	16,498
5220150 - Computer Supplies	28,931	42,580	46,598	4,018
5220200 - Uniform Expenses	619	-	-	-
5221000 - Inventory Fuel - Internal	35,816	-	-	-
5221010 - Fuel - External	7,799	-	-	-
5221100 - Lubricant Expense	10,526	10,000	10,000	-
5221180 - Misc Order Fee	328	-	-	-
5230100 - Repairs & Maintenance Materials Expense	270,577	314,300	315,300	1,000
5250200 - Purchase Price Variance	-	-	-	-
5280900 - Equipment Charges Corrections	-	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	6	-	-	-
5290012 - Int - ES Laboratory Services from PM	-	150,000	150,000	-
5295000 - Int Act Alloc-Equipment	85,130	-	-	-
5295003 - Int Act Alloc-Mail Service	3,327	-	-	-
5295011 - Int Act Alloc-Nuisance Code Abatement	(643)	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	201,067	-	-	-
5295014 - Int Act Alloc-Disposal Fees	651	-	-	-
5295015 - Int Act Alloc-Deicing Mats from PM Order	296	-	-	-
5310100 - Professional Services Expense	1,589,696	368,760	403,228	34,468
5310200 - Investment & Management Fees	14,330	-	-	-
5311100 - Audit Services Expense	38,240	85,000	85,000	-
5311300 - Legal Service	35,766	-	-	-
5311500 - Health Care Misc External Payment	17,069	4,221	4,000	(221)
5312010 - Printing & Graphic Service	217,623	267,350	269,350	2,000
5312020 - Convenience Copier Charges	41,023	27,484	29,435	1,951
5318000 - Permits & Licenses Service	38,227	-	-	-
5320100 - Repair & Maintenance Services - Contract	261,718	135,000	136,200	1,200
5321160 - Car Wash	1,425	-	-	-
5330100 - External Contract Services	19,926,524	17,857,576	21,881,348	4,023,772
5340100 - Temporary Labor Services	20,583	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	9,977	-	-	-
5412000 - Advertising Expense	134,799	230,350	227,280	(3,070)
5412010 - Community Sponsorships	546	80,000	100,000	20,000
5412020 - Printing & Binding - Commercial	2,149	-	-	-
5412030 - Association Dues & Subscriptions	26,961	31,150	23,150	(8,000)
5412160 - Computer Repairs	1,765	5,000	-	(5,000)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412170 - Software Licensing & Maintenance Fees	29,571	29,781	63,005	33,224
5413000 - Postage Expense	53,108	81,700	81,189	(511)
5414000 - Training and Professional Development	119,292	90,500	90,360	(140)
5414100 - Travel and Subsistence	40,865	89,200	84,700	(4,500)
5414150 - Tuition Reimbursement	1,513	-	-	-
5416010 - Natural Gas Expense	26,924	34,000	34,000	-
5416020 - Wastewater Expense	219,659	241,829	241,775	(54)
5416030 - Surface Water Expense	392,640	394,893	394,050	(843)
5416040 - Water Expense	60,607	65,409	64,235	(1,174)
5416050 - Electricity Expense	340,097	377,325	374,875	(2,450)
5416060 - Solid Waste/Garbage Expense	27,491	20,486	20,216	(270)
5417001 - Rent/Lease Auto Equipment	154,744	80,000	80,000	-
5417002 - Rent/Lease Tools & Machinery	42,684	44,000	47,000	3,000
5417004 - Rent/Lease Others	(591)	9,000	9,200	200
5417008 - Rent/Lease City Parking	891	-	300	300
5417010 - Rent Expense Capital Lease Alloc	572,982	-	-	-
5417016 - Rent Reclass Capital Lease Payment	(573,399)	-	-	-
5418000 - Licenses and Permits	91,465	227,750	227,904	154
5418150 - Vehicle Expenses	29,235	-	-	-
5419100 - Miscellaneous Employee Reimbursements	5,819	9,498	7,925	(1,573)
5419101 - Cell Phone Employee Reimbursements	3,035	1,500	2,200	700
5419102 - Employee Wellness Incentive	13	-	-	-
5419160 - Interfund Nuisance Code Refuse	2,700,000	2,700,000	2,700,000	-
5419170 - Interfund Alley Grading	750,000	750,000	750,000	-
5419200 - Miscellaneous Other Services and Charges	3	87,000	91,316	4,316
5419230 - External Payments	47	-	-	-
5420000 - Injuries Damages and Judgments	19,656	-	-	-
5422100 - State Business & Occupation Tax	1,794,690	1,929,000	2,152,000	223,000
5423000 - Bad Debts and Credit Fees	610,000	514,000	514,000	-
5425000 - Bank Charges	(17)	-	-	-
5426000 - Cash Discounts Taken	(2,113)	-	-	-
5428900 - Recognize Employees for Years of Service	383	-	412	412
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	17,019	-	-	-
5900002 - Vendor Srvcs Overhead	34,163	-	-	-
5900003 - Capitalized Admin & Gen Expense	0	(474,000)	(601,000)	(127,000)
6821000 - Bond Interest Charged to Construction	(125,039)	(93,000)	-	93,000
6842000 - Insurance Recoveries	(1,438)	-	-	-
6842010 - Compensation for Loss Capital Assets	(42,118)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 31,967,738</b>	<b>\$ 27,705,191</b>	<b>\$ 32,011,712</b>	<b>\$ 4,306,521</b>
<b>Contributions &amp; Transfers</b>				
6515000 - GET Transfer Out	9,796,979	10,462,000	11,667,000	1,205,000
6530200 - Transfer to Other Funds	-	-	-	-
6571010 - Transf-Out Bond Funds - Capital Related	654,566	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 10,451,545</b>	<b>\$ 10,462,000</b>	<b>\$ 11,667,000</b>	<b>\$ 1,205,000</b>
<b>Debt Service</b>				
6599990 - Principal Portion of Debt Service	9,588,788	6,705,000	4,430,000	(2,275,000)
6611000 - Interest Expense	7,921,708	5,576,688	5,010,300	(566,388)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
6611015 - Debt Service Cash Flow Reclass-Operating	4,032,560	-	-	-
6611017 - Debt Service Cash Flow Reclass-Interest	(4,032,560)	-	-	-
6615000 - Other Debt Service Costs	1,922	-	-	-
6615100 - Bond Issuance Expense	508,206	-	-	-
6621000 - Interest Expenses - Other	88	-	-	-
6621006 - Capital Lease Interest Expense	399,611	-	-	-
<b>Debt Service Total</b>	<b>\$ 18,420,324</b>	<b>\$ 12,281,688</b>	<b>\$ 9,440,300</b>	<b>\$ (2,841,388)</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	15,332,240	23,067,475	7,735,235
5610000 - Interfund Services	(105,994)	-	-	-
5631000 - Other Structures & Improvements	136	-	-	-
5641500 - Moveable Equipment Over \$5k	9,530,934	-	-	-
5645530 - Garbage Containers	2,448,991	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 11,874,068</b>	<b>\$ 15,332,240</b>	<b>\$ 23,067,475</b>	<b>\$ 7,735,235</b>
<b>Assessments In</b>	<b>9,356,157</b>	<b>10,319,458</b>	<b>11,599,762</b>	<b>1,280,305</b>
<b>Reserves</b>	-	-	<b>3,239,784</b>	<b>3,239,784</b>
<b>4200 - ES Solid Waste Total</b>	<b>\$ 137,016,555</b>	<b>\$ 137,104,229</b>	<b>\$ 152,641,105</b>	<b>\$ 15,536,877</b>
<b>4300 - ES Wastewater</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	28,443,181	37,408,081	40,584,971	3,176,891
5110110 - Premium Pay	291,450	-	-	-
5110120 - Education/Training	619,910	-	-	-
5110200 - Salaries & Wages - Overtime	1,135,474	1,328,175	1,306,022	(22,153)
5110225 - Salaries & Wages - Vacation	1,717,782	-	-	-
5110250 - Salaries & Wages - Sick Leave	1,014,085	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,831,172	-	-	-
5110400 - Salaries & Wages - Other	(332,607)	-	-	-
5110410 - Allowances	86,317	28,134	49,350	21,216
5110420 - PTO Cashout Pay	90,037	131,504	155,246	23,742
5110430 - Accrued Salaries & Wages	(571,921)	-	-	-
5110460 - Benefits Adjustment	(881,962)	-	-	-
5110500 - Leave Severance Payoff	301,690	382,422	352,834	(29,588)
5110800 - FICA Contributions	2,715,183	2,823,038	3,060,418	237,380
5110810 - Health & Welfare	6,992,499	7,667,762	7,202,059	(465,703)
5110811 - Dental Plan	593,422	682,928	696,699	13,770
5110812 - Personal Time Off	865,847	-	-	-
5110820 - Insurance-Group Life	54,596	82,287	40,585	(41,701)
5110826 - VEBA Retirement Health Savings	261	-	-	-
5110828 - ER Pd Medical Leave	-	-	78,112	78,112
5110830 - Industrial Insurance	892,821	1,050,255	825,754	(224,501)
5110835 - State Unemployment Compensation	39,671	59,853	67,228	7,374
5110850 - Pension Contributions-TERS	3,685,356	4,142,218	4,602,336	460,118
5110855 - Union Pension-Employer Paid	484,475	5,824	-	(5,824)
5110865 - Deferred Compensation/Defined Contribution	676	-	-	-
5110890 - Capital Labor Credit	-	(5,473,283)	(5,750,156)	(276,873)
5110900 - Labor	2,964	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110901 - Labor Activity Rate - Adjustments	1,937,657	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(1,055,716)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	(245,401)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(59,757)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	8,554	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	(31)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 50,657,686</b>	<b>\$ 50,319,198</b>	<b>\$ 53,271,457</b>	<b>\$ 2,952,260</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	97,525	98,606	-	(98,606)
5210015 - Cellular Phone Usage	131,532	148,152	154,761	6,609
5210025 - Telecom Equipment Cost	233,684	227,068	-	(227,068)
5210030 - Communication Fixed Fees	23,144	15,840	15,840	-
5217000 - Computer Equipment Replacement	38,428	72,865	-	(72,865)
5290005 - Int-Car Wash Settled from PM Order	740	-	-	-
5333010 - Admin OH Fee	4,749	-	-	-
5333020 - Replacement Fee	228,851	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	1,068,781	1,301,918	1,239,614	(62,304)
5390004 - Int-Fleet Repl Fee Settled from PM Order	537,138	543,768	586,920	43,152
5390005 - Int-Fleet Fuel Settled from PM Order	460,309	731,580	703,592	(27,988)
5390006 - Int-Fleet Admin OH Settled from PM Order	184,339	459,894	443,880	(16,014)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	513,169	-	-	-
5415000 - Insurance Expense	470,945	557,088	561,354	4,266
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	617,940	666,808	569,324	(97,484)
5417000 - Rent/Lease Buildings	10,554	-	-	-
5417007 - Rent/Lease Municipal Buildings	21,510	21,208	22,213	1,005
5417009 - Rent/Lease Radio Communications	235,617	254,196	230,174	(24,022)
5417011 - Rent Expenses - Management Fee	24,675	-	-	-
5417012 - Rent Expense Bldg Maintenance Reserve	71,643	-	-	-
5417013 - Rent Expenses Additional Rent	600,734	-	-	-
5425010 - Credit Card Discount Fees	227,684	220,454	537,964	317,510
5524200 - Lock Box Fees	11,740	13,260	14,402	1,142
5620000 - Intergovernmental Services	5,414,454	5,685,241	6,235,064	549,823
5900005 - Gen Svcs Telecomm Overhead	(13)	-	-	-
5950388 - Assmt-BioSolids Disposal Costs	-	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 11,229,873</b>	<b>\$ 11,017,946</b>	<b>\$ 11,315,102</b>	<b>\$ 297,156</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	63,452	7,467	145,360	137,893
5210020 - Long Distance Phone Usage	2,240	2,196	2,170	(26)
5210100 - Office Expense	202,673	214,963	179,534	(35,429)
5210105 - Coordination Expense	176	291	-	(291)
5210200 - Food Supplies	11,499	13,438	34,513	21,075
5210300 - Medical Equipment & Supplies	-	-	107	107
5210400 - Safety Equipment & Supplies	280,340	122,678	125,914	3,236
5210500 - Landscape Equipment & Supplies	68,231	99,079	253,678	154,599
5210600 - Noncapital Equipment Purchases	21,968	42,563	30,000	(12,563)
5216070 - Chemicals & Gases	1,658,889	1,664,565	2,555,613	891,048
5216110 - Automotive Supplies	(26,045)	-	4,253	4,253

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5216120 - Equipment Repair and Maintenance	263	127,309	12,785	(114,524)
5220100 - Operating Supplies	4,137,997	1,972,092	3,874,878	1,902,786
5220150 - Computer Supplies	101,580	115,746	78,313	(37,433)
5220200 - Uniform Expenses	567	-	222,951	222,951
5221000 - Inventory Fuel - Internal	104	-	-	-
5221010 - Fuel - External	35	-	-	-
5221100 - Lubricant Expense	11,802	6,062	23,007	16,945
5221180 - Misc Order Fee	0	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1,893,486	1,963,423	293,252	(1,670,171)
5241000 - Stock Purchases	724,731	900,305	829,531	(70,774)
5250150 - Physical Inventory Adjustments	84,891	100,000	209,090	109,090
5250160 - Inventory Reclaim Account	(14,454)	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5280900 - Equipment Charges Corrections	-	74,082	-	(74,082)
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	94	-	-	-
5290012 - Int - ES Laboratory Services from PM	-	(236,531)	(236,531)	-
5295000 - Int Act Alloc-Equipment	88,403	-	-	-
5295003 - Int Act Alloc-Mail Service	1,696	-	-	-
5295011 - Int Act Alloc-Nuisance Code Abatement	13	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	(190,713)	-	-	-
5295014 - Int Act Alloc-Disposal Fees	5,363	-	-	-
5310100 - Professional Services Expense	2,685,577	2,994,964	2,801,072	(193,892)
5310200 - Investment & Management Fees	22,353	-	-	-
5311100 - Audit Services Expense	-	50,000	50,000	-
5311300 - Legal Service	51,854	50,000	198,688	148,688
5311500 - Health Care Misc External Payment	8,989	6,484	7,268	784
5312010 - Printing & Graphic Service	104,270	111,724	61,181	(50,543)
5312020 - Convenience Copier Charges	147,300	95,424	112,315	16,891
5318000 - Permits & Licenses Service	2,415	-	-	-
5320100 - Repair & Maintenance Services - Contract	762,394	2,062,231	3,230,999	1,168,768
5321160 - Car Wash	2,057	-	15,475	15,475
5330100 - External Contract Services	23,358,443	3,095,728	3,371,720	275,992
5340100 - Temporary Labor Services	-	-	7,807	7,807
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	18,050	337	14,371	14,034
5412000 - Advertising Expense	67,288	293,005	253,205	(39,800)
5412010 - Community Sponsorships	29,978	21,160	164,301	143,141
5412020 - Printing & Binding - Commercial	349	-	-	-
5412030 - Association Dues & Subscriptions	111,234	155,394	144,751	(10,643)
5412160 - Computer Repairs	48,061	8,000	17,466	9,466
5412170 - Software Licensing & Maintenance Fees	397,222	760,339	875,596	115,257
5412180 - Software Lic & Maint Fees-Non Assessed	-	240	-	(240)
5413000 - Postage Expense	35,105	35,107	42,196	7,089
5414000 - Training and Professional Development	241,550	286,192	310,263	24,071
5414100 - Travel and Subsistence	126,994	152,684	167,580	14,896
5414110 - Travel Advance Clearing	-	500	-	(500)
5414150 - Tuition Reimbursement	12	-	-	-
5416000 - Public Utility Services Expense	2,727	3,149	1,054	(2,095)
5416010 - Natural Gas Expense	409	5,855	4,814	(1,041)
5416020 - Wastewater Expense	1,374	10,219	11,935	1,716

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5416030 - Surface Water Expense	85,612	90,325	104,113	13,788
5416040 - Water Expense	97,835	108,478	128,938	20,460
5416050 - Electricity Expense	2,471,839	2,736,730	3,341,862	605,132
5416060 - Solid Waste/Garbage Expense	155,012	204,958	379,691	174,733
5417002 - Rent/Lease Tools & Machinery	69,607	47,184	70,592	23,408
5417004 - Rent/Lease Others	194,929	196,896	309,238	112,342
5417008 - Rent/Lease City Parking	558	114	1,218	1,104
5417010 - Rent Expense Capital Lease Alloc	1,493,451	-	-	-
5417016 - Rent Reclass Capital Lease Payment	(1,493,448)	-	-	-
5418000 - Licenses and Permits	568,022	717,258	866,215	148,957
5418150 - Vehicle Expenses	17,346	-	4,251	4,251
5419000 - Utility Taxes & Assessments	-	-	8,100	8,100
5419100 - Miscellaneous Employee Reimbursements	2,690	1,567	3,635	2,068
5419101 - Cell Phone Employee Reimbursements	12,440	14,821	4,045	(10,776)
5419102 - Employee Wellness Incentive	14	15,022	-	(15,022)
5419200 - Miscellaneous Other Services and Charges	755	45,285	57,624	12,339
5419230 - External Payments	11	-	-	-
5420000 - Injuries Damages and Judgments	7,031	-	-	-
5422100 - State Business & Occupation Tax	1,393,319	1,662,000	1,843,000	181,000
5422200 - State Utility Tax	898,298	934,000	963,000	29,000
5423000 - Bad Debts and Credit Fees	412,000	718,000	718,000	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	951	-	-	-
5425000 - Bank Charges	200	62	6	(56)
5426000 - Cash Discounts Taken	(15,640)	-	-	-
5428900 - Recognize Employees for Years of Service	550	320	7,650	7,330
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	58,283	-	-	-
5900002 - Vendor Srvcs Overhead	7	-	-	-
5900003 - Capitalized Admin & Gen Expense	0	(2,920,892)	(4,566,358)	(1,645,466)
6821000 - Bond Interest Charged to Construction	(1,428,080)	(1,065,351)	-	1,065,351
6842010 - Compensation for Loss Capital Assets	(6,532)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 42,352,349</b>	<b>\$ 20,895,241</b>	<b>\$ 24,747,295</b>	<b>\$ 3,852,054</b>
<b>Contributions &amp; Transfers</b>				
6515000 - GET Transfer Out	11,043,182	12,152,000	13,439,000	1,287,000
6530200 - Transfer to Other Funds	82,027	-	-	-
6539880 - Transfer to Permit Services Fund	-	-	1,005,000	1,005,000
6571020 - Transf-Out Capital Other	983,381	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 12,108,590</b>	<b>\$ 12,152,000</b>	<b>\$ 14,444,000</b>	<b>\$ 2,292,000</b>
<b>Debt Service</b>				
6599990 - Principal Portion of Debt Service	10,151,769	14,355,753	15,752,000	1,396,247
6611000 - Interest Expense	6,891,355	8,011,059	11,886,000	3,874,941
6615000 - Other Debt Service Costs	647	-	-	-
6615100 - Bond Issuance Expense	633,787	-	-	-
6621000 - Interest Expenses - Other	273	-	-	-
6621005 - SRF Loan Interest Expense	1,891,230	1,883,643	1,371,589	(512,054)
6621006 - Capital Lease Interest Expense	1,040,968	-	-	-
<b>Debt Service Total</b>	<b>\$ 20,610,029</b>	<b>\$ 24,250,455</b>	<b>\$ 29,009,589</b>	<b>\$ 4,759,134</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	48,132,542	62,524,863	14,392,321
5610000 - Interfund Services	43,951	38,000	38,000	-
5631000 - Other Structures & Improvements	340	-	-	-
5641500 - Moveable Equipment Over \$5k	983,889	-	-	-
5642500 - Stationary Equipment Over \$5k	237,055	-	-	-
5645500 - Data Processing Equipment Over \$5k	25,845	-	-	-
5645505 - Software Over \$5K	52,742	-	-	-
5645520 - Meters	7,511	-	19,266	19,266
<b>Capital Outlay Total</b>	<b>\$ 1,351,334</b>	<b>\$ 48,170,542</b>	<b>\$ 62,582,129</b>	<b>\$ 14,411,587</b>
<b>Assessments In</b>	<b>13,664,310</b>	<b>15,638,236</b>	<b>14,253,050</b>	<b>(1,385,185)</b>
<b>4300 - ES Wastewater Total</b>	<b>\$ 151,974,170</b>	<b>\$ 182,443,618</b>	<b>\$ 209,622,623</b>	<b>\$ 27,179,005</b>
<b>4301 - ES Surface Water</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	13,381,135	16,644,894	14,480,286	(2,164,608)
5110110 - Premium Pay	78,584	-	-	-
5110120 - Education/Training	321,786	-	-	-
5110200 - Salaries & Wages - Overtime	523,656	684,990	358,915	(326,075)
5110225 - Salaries & Wages - Vacation	527,947	-	-	-
5110250 - Salaries & Wages - Sick Leave	400,666	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	834,412	-	-	-
5110400 - Salaries & Wages - Other	(65,969)	-	-	-
5110410 - Allowances	35,380	10,026	13,701	3,675
5110420 - PTO Cashout Pay	44,041	87,017	32,432	(54,585)
5110430 - Accrued Salaries & Wages	(290,637)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	-	-
5110460 - Benefits Adjustment	(616,853)	-	-	-
5110500 - Leave Severance Payoff	68,720	59,400	128,521	69,121
5110800 - FICA Contributions	1,259,920	1,248,895	1,079,407	(169,487)
5110810 - Health & Welfare	3,290,851	3,312,970	2,524,645	(788,325)
5110811 - Dental Plan	279,268	295,069	244,224	(50,846)
5110812 - Personal Time Off	688,100	-	-	-
5110820 - Insurance-Group Life	25,775	36,606	14,480	(22,126)
5110828 - ER Pd Medical Leave	-	-	27,705	27,705
5110830 - Industrial Insurance	452,842	445,651	297,921	(147,730)
5110835 - State Unemployment Compensation	18,357	26,399	23,837	(2,563)
5110850 - Pension Contributions-TERS	1,725,424	1,842,789	1,642,064	(200,725)
5110855 - Union Pension-Employer Paid	99,000	-	-	-
5110865 - Deferred Compensation/Defined Contribution	676	-	-	-
5110890 - Capital Labor Credit	-	(2,146,487)	(2,358,818)	(212,331)
5110895 - Labor To/From Others	-	(1,788,833)	159,750	1,948,583
5110900 - Labor	(220,857)	-	-	-
5110901 - Labor Activity Rate - Adjustments	1,255,372	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(638,524)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	(764,793)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	65,426	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(2,930)	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5195003 - Int Act Alloc-High Time Labor	85	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	3	-	-	-
<b>Personnel Services Total</b>	<b>\$ 22,776,862</b>	<b>\$ 20,759,386</b>	<b>\$ 18,669,069</b>	<b>\$ (2,090,317)</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	42,302	41,512	-	(41,512)
5210015 - Cellular Phone Usage	99,091	112,076	92,294	(19,782)
5210025 - Telecom Equipment Cost	133,895	119,272	-	(119,272)
5217000 - Computer Equipment Replacement	28,423	39,235	-	(39,235)
5290005 - Int-Car Wash Settled from PM Order	717	-	-	-
5333020 - Replacement Fee	8,253	-	-	-
5333040 - Vehicle Maintenance - Planning Only	-	-	(100,000)	(100,000)
5390003 - Int-Fleet Maint Settled from PM Order	998,705	1,195,056	848,984	(346,072)
5390004 - Int-Fleet Repl Fee Settled from PM Order	159,943	146,136	124,224	(21,912)
5390005 - Int-Fleet Fuel Settled from PM Order	278,726	456,374	304,902	(151,472)
5390006 - Int-Fleet Admin OH Settled from PM Order	59,192	151,064	103,680	(47,384)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	156,036	-	-	-
5415000 - Insurance Expense	22,840	263	331	68
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	138,608	142,876	213,143	70,267
5417000 - Rent/Lease Buildings	284,593	1,882,200	1,571,143	(311,057)
5417007 - Rent/Lease Municipal Buildings	207,800	212,126	21,558	(190,568)
5417009 - Rent/Lease Radio Communications	54,836	42,884	41,734	(1,150)
5417011 - Rent Expenses - Management Fee	26,934	-	-	-
5417012 - Rent Expense Bldg Maintenance Reserve	78,204	-	-	-
5417013 - Rent Expenses Additional Rent	655,752	-	-	-
5425010 - Credit Card Discount Fees	100,721	96,911	296,570	199,659
5524200 - Lock Box Fees	5,348	6,120	7,851	1,731
5620000 - Intergovernmental Services	381,511	358,008	213,000	(145,008)
5900005 - Gen Svcs Telecomm Overhead	1	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 3,922,430</b>	<b>\$ 5,002,113</b>	<b>\$ 3,739,414</b>	<b>\$ (1,262,699)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	48,957	2,468	75,860	73,392
5210020 - Long Distance Phone Usage	1,511	1,542	1,063	(479)
5210100 - Office Expense	135,593	135,133	132,589	(2,544)
5210105 - Coordination Expense	176	291	-	(291)
5210200 - Food Supplies	14,273	11,939	23,604	11,665
5210300 - Medical Equipment & Supplies	-	1,174	24	(1,150)
5210400 - Safety Equipment & Supplies	52,133	74,625	34,806	(39,819)
5210500 - Landscape Equipment & Supplies	268,998	473,267	388,354	(84,913)
5210600 - Noncapital Equipment Purchases	46,843	67,363	30,000	(37,363)
5216070 - Chemicals & Gases	48,737	48,056	60,749	12,693
5216090 - Law Enforcement Materials, Equip & Supplies	-	-	32	32
5216110 - Automotive Supplies	(25,680)	-	-	-
5216120 - Equipment Repair and Maintenance	703	109	3,554	3,445
5220100 - Operating Supplies	784,811	590,437	808,775	218,338
5220150 - Computer Supplies	41,277	38,574	14,239	(24,335)
5220200 - Uniform Expenses	454	-	39,279	39,279
5221000 - Inventory Fuel - Internal	44	-	-	-
5221010 - Fuel - External	1,157	200	200	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5221100 - Lubricant Expense	271	-	281	281
5221180 - Misc Order Fee	71,000	-	-	-
5230100 - Repairs & Maintenance Materials Expense	290,306	309,013	25,407	(283,606)
5250200 - Purchase Price Variance	(0)	-	-	-
5280900 - Equipment Charges Corrections	-	48,412	-	(48,412)
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	95	-	-	-
5290012 - Int - ES Laboratory Services from PM	-	(27,567)	(27,567)	-
5295000 - Int Act Alloc-Equipment	92,270	-	-	-
5295003 - Int Act Alloc-Mail Service	6,923	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	(80,714)	-	-	-
5295014 - Int Act Alloc-Disposal Fees	2,339	-	-	-
5310100 - Professional Services Expense	2,671,258	1,439,242	1,418,237	(21,005)
5310200 - Investment & Management Fees	12,741	-	-	-
5311100 - Audit Services Expense	-	20,000	20,000	-
5311300 - Legal Service	42,360	50,000	50,000	-
5311500 - Health Care Misc External Payment	3,870	2,047	6,661	4,614
5312010 - Printing & Graphic Service	125,906	127,556	105,140	(22,416)
5312020 - Convenience Copier Charges	55,722	33,198	28,375	(4,823)
5318000 - Permits & Licenses Service	2,873	300	-	(300)
5320100 - Repair & Maintenance Services - Contract	40,881	363,628	411,886	48,258
5321160 - Car Wash	59	-	294	294
5330100 - External Contract Services	22,124,597	3,447,265	5,341,977	1,894,712
5340100 - Temporary Labor Services	1,500	-	25,270	25,270
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	21,979	1,131	107,534	106,403
5412000 - Advertising Expense	84,194	183,759	119,205	(64,554)
5412010 - Community Sponsorships	9,846	100,000	190,000	90,000
5412020 - Printing & Binding - Commercial	1,515	-	-	-
5412030 - Association Dues & Subscriptions	11,127	22,337	15,244	(7,093)
5412160 - Computer Repairs	6,328	6,200	-	(6,200)
5412170 - Software Licensing & Maintenance Fees	109,420	204,517	215,561	11,044
5413000 - Postage Expense	76,426	79,485	42,938	(36,547)
5414000 - Training and Professional Development	122,970	163,437	164,752	1,315
5414100 - Travel and Subsistence	72,378	93,819	78,200	(15,619)
5414110 - Travel Advance Clearing	-	-	-	-
5414150 - Tuition Reimbursement	700	-	13,280	13,280
5416020 - Wastewater Expense	223	493	340	(153)
5416030 - Surface Water Expense	13,856	18,008	16,615	(1,393)
5416040 - Water Expense	95,045	118,973	59,731	(59,242)
5416050 - Electricity Expense	264,168	229,420	148,277	(81,143)
5416060 - Solid Waste/Garbage Expense	6,373	16,828	470,203	453,375
5417001 - Rent/Lease Auto Equipment	-	5,650	-	(5,650)
5417002 - Rent/Lease Tools & Machinery	78,464	35,910	123,156	87,246
5417004 - Rent/Lease Others	16,209	6,229	12,738	6,509
5417008 - Rent/Lease City Parking	14,813	17,010	1,218	(15,792)
5417010 - Rent Expense Capital Lease Alloc	1,630,227	-	-	-
5417016 - Rent Reclss Capital Lease Payment	(1,630,223)	-	-	-
5418000 - Licenses and Permits	303,490	239,250	310,254	71,004
5418150 - Vehicle Expenses	301,113	21,717	-	(21,717)
5419100 - Miscellaneous Employee Reimbursements	1,179	1,065	500	(565)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5419101 - Cell Phone Employee Reimbursements	11,500	14,543	7,117	(7,426)
5419102 - Employee Wellness Incentive	13	22	-	(22)
5419200 - Miscellaneous Other Services and Charges	5,036	120,015	54,012	(66,003)
5419230 - External Payments	11	-	-	-
5420000 - Injuries Damages and Judgments	-	-	-	-
5422100 - State Business & Occupation Tax	923,831	1,007,000	1,131,000	124,000
5423000 - Bad Debts and Credit Fees	282,000	537,000	537,000	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	12,500	-	-	-
5425000 - Bank Charges	17	28	-	(28)
5426000 - Cash Discounts Taken	(3,328)	-	-	-
5428900 - Recognize Employees for Years of Service	234	196	1,261	1,065
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	19,277	-	-	-
5900002 - Vendor Svcs Overhead	4	-	-	-
5900003 - Capitalized Admin & Gen Expense	0	(1,450,748)	(3,649,488)	(2,198,740)
6821000 - Bond Interest Charged to Construction	(901,863)	(858,804)	-	858,804
6842010 - Compensation for Loss Capital Assets	(28,294)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 28,817,003</b>	<b>\$ 8,192,762</b>	<b>\$ 9,189,737</b>	<b>\$ 996,975</b>
<b>Contributions &amp; Transfers</b>				
6515000 - GET Transfer Out	5,126,542	5,611,000	6,032,000	421,000
6530200 - Transfer to Other Funds	-	-	-	-
6539880 - Transfer to Permit Services Fund	-	-	2,345,000	2,345,000
6571010 - Transf-Out Bond Funds - Capital Related	931,172	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 6,057,715</b>	<b>\$ 5,611,000</b>	<b>\$ 8,377,000</b>	<b>\$ 2,766,000</b>
<b>Debt Service</b>				
6599990 - Principal Portion of Debt Service	2,576,783	4,186,614	5,158,000	971,386
6611000 - Interest Expense	7,315,019	7,523,653	8,845,000	1,321,347
6611015 - Debt Service Cash Flow Reclass-Operating	4,253,784	-	-	-
6611017 - Debt Service Cash Flow Reclass-Interest	(4,253,784)	-	-	-
6615000 - Other Debt Service Costs	697	-	-	-
6615100 - Bond Issuance Expense	300,805	-	-	-
6621000 - Interest Expenses - Other	5,247	-	-	-
6621005 - SRF Loan Interest Expense	22,871	20,414	17,810	(2,604)
6621006 - Capital Lease Interest Expense	1,136,306	-	-	-
<b>Debt Service Total</b>	<b>\$ 11,357,728</b>	<b>\$ 11,730,681</b>	<b>\$ 14,020,810</b>	<b>\$ 2,290,129</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	26,350,123	47,158,784	20,808,661
5610000 - Interfund Services	351,365	38,000	38,000	-
5621100 - Land	-	-	-	-
5631000 - Other Structures & Improvements	374	-	-	-
5641500 - Moveable Equipment Over \$5k	687,265	-	-	-
5642500 - Stationary Equipment Over \$5k	15,179	-	-	-
5645500 - Data Processing Equipment Over \$5k	(2,217)	-	-	-
5645505 - Software Over \$5K	52,742	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 1,104,708</b>	<b>\$ 26,388,123</b>	<b>\$ 47,196,784</b>	<b>\$ 20,808,661</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Assessments In</b>	8,508,550	9,870,835	9,250,164	(620,671)
<b>Assessments Out</b>	-	(1,161,228)	-	1,161,228
<b>4301 - ES Surface Water Total</b>	<b>\$ 82,544,996</b>	<b>\$ 86,393,672</b>	<b>\$ 110,442,978</b>	<b>\$ 24,049,306</b>
<b>4450 - Union Station</b>				
<b>Maintenance &amp; Operations</b>				
5425000 - Bank Charges	7,694	9,600	9,600	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 7,694</b>	<b>\$ 9,600</b>	<b>\$ 9,600</b>	<b>\$ -</b>
<b>Debt Service</b>				
6599990 - Principal Portion of Debt Service	2,300,000	5,280,000	6,325,000	1,045,000
6611000 - Interest Expense	3,567,805	2,673,364	1,600,930	(1,072,435)
<b>Debt Service Total</b>	<b>\$ 5,867,805</b>	<b>\$ 7,953,364</b>	<b>\$ 7,925,930</b>	<b>\$ (27,435)</b>
<b>4450 - Union Station Total</b>	<b>\$ 5,875,499</b>	<b>\$ 7,962,964</b>	<b>\$ 7,935,530</b>	<b>\$ (27,435)</b>
<b>4500 - Tacoma Rail</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	16,484,165	21,032,393	22,976,262	1,943,869
5110110 - Premium Pay	36	-	-	-
5110120 - Education/Training	23,013	-	-	-
5110200 - Salaries & Wages - Overtime	2,950,990	1,965,000	2,150,000	185,000
5110225 - Salaries & Wages - Vacation	394,654	-	-	-
5110250 - Salaries & Wages - Sick Leave	258,632	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,102,959	-	-	-
5110400 - Salaries & Wages - Other	(78,039)	42,203	361,970	319,767
5110410 - Allowances	195,139	42,800	54,000	11,200
5110420 - PTO Cashout Pay	118,202	96,592	128,100	31,508
5110430 - Accrued Salaries & Wages	(277,434)	-	-	-
5110460 - Benefits Adjustment	-	409,470	-	(409,470)
5110500 - Leave Severance Payoff	135,836	26,400	20,000	(6,400)
5110600 - Compensated Absences Adjustment	101,435	-	-	-
5110800 - FICA Contributions	-	1,581,766	1,728,718	146,952
5110801 - City Pension Contribution - TERS	4,238,342	2,469,408	2,701,944	232,536
5110810 - Health & Welfare	3,888,331	3,975,901	3,923,640	(52,261)
5110811 - Dental Plan	316,388	354,113	379,557	25,444
5110812 - Personal Time Off	932,420	-	-	-
5110820 - Insurance-Group Life	25,653	46,272	22,976	(23,295)
5110826 - VEBA Retirement Health Savings	196	-	-	-
5110828 - ER Pd Medical Leave	-	-	45,906	45,906
5110830 - Industrial Insurance	250,114	286,125	299,104	12,979
5110835 - State Unemployment Compensation	85,900	56,787	105,840	49,053
5110855 - Union Pension-Employer Paid	232,924	-	-	-
5110865 - Deferred Compensation/Defined Contribution	286,566	513,084	689,288	176,204
5110890 - Capital Labor Credit	-	(40,000)	(1,150,000)	(1,110,000)
5110895 - Labor To/From Others	-	(1,314,500)	(453,000)	861,500
5110901 - Labor Activity Rate - Adjustments	228,308	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(227,663)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,002,286)	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5195001 - Int Act Alloc-Labor Time and half	(207,051)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(5,477)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 30,452,253</b>	<b>\$ 31,543,815</b>	<b>\$ 33,984,306</b>	<b>\$ 2,440,491</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	28,801	28,446	30,512	2,066
5210015 - Cellular Phone Usage	66,925	72,000	68,000	(4,000)
5216100 - Building Maintenance	60,122	130,000	60,000	(70,000)
5321000 - Inventory Fuel - External	2,560,582	2,900,000	5,170,000	2,270,000
5333020 - Replacement Fee	387,608	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	266,355	311,622	378,927	67,305
5390004 - Int-Fleet Repl Fee Settled from PM Order	557,912	812,000	-	(812,000)
5390005 - Int-Fleet Fuel Settled from PM Order	172,075	251,778	255,958	4,180
5390006 - Int-Fleet Admin OH Settled from PM Order	61,711	110,071	112,927	2,856
5390011 - Int-Service Desk Support from IO	(15)	2,118	-	(2,118)
5415000 - Insurance Expense	35,212	106,000	91,000	(15,000)
5415005 - Public Liability Insurance - External	938,801	965,000	955,000	(10,000)
5415010 - Public Liability Insurance - Self Ins	200,000	200,000	1,200,000	1,000,000
<b>Fixed Costs Total</b>	<b>\$ 5,336,090</b>	<b>\$ 5,889,035</b>	<b>\$ 8,322,324</b>	<b>\$ 2,433,289</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	50,188	39,300	56,800	17,500
5210100 - Office Expense	151,949	267,000	177,000	(90,000)
5210200 - Food Supplies	27,595	23,700	29,700	6,000
5210400 - Safety Equipment & Supplies	127,926	140,300	161,100	20,800
5210500 - Landscape Equipment & Supplies	520	-	-	-
5216070 - Chemicals & Gases	14,047	15,000	15,300	300
5216110 - Automotive Supplies	55,957	56,845	53,100	(3,745)
5216120 - Equipment Repair and Maintenance	467,931	502,000	462,000	(40,000)
5220100 - Operating Supplies	553,510	533,000	676,800	143,800
5220150 - Computer Supplies	30,984	50,000	57,200	7,200
5221010 - Fuel - External	81	-	-	-
5221100 - Lubricant Expense	383,701	433,350	458,900	25,550
5221170 - Motor Pool Rental	(294)	-	-	-
5221180 - Misc Order Fee	242	-	-	-
5230100 - Repairs & Maintenance Materials Expense	434,814	578,500	593,400	14,900
5250150 - Physical Inventory Adjustments	27,432	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	7,831	4,000	-	(4,000)
5295000 - Int Act Alloc-Equipment	1,328	-	-	-
5310100 - Professional Services Expense	237,397	268,900	387,200	118,300
5310200 - Investment & Management Fees	3,202	-	-	-
5311100 - Audit Services Expense	21,756	44,000	65,000	21,000
5311300 - Legal Service	45,337	130,000	120,000	(10,000)
5311500 - Health Care Misc External Payment	786	800	1,800	1,000
5312010 - Printing & Graphic Service	17,597	12,750	13,900	1,150
5318000 - Permits & Licenses Service	1,138	1,500	1,500	-
5320100 - Repair & Maintenance Services - Contract	1,419,035	1,083,600	1,082,000	(1,600)
5321160 - Car Wash	1,313	1,400	9,040	7,640
5330100 - External Contract Services	1,472,280	1,817,703	1,948,950	131,247
5333300 - Vehicle Maintenance	131	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5411000 - Transportation Expense	40,398	24,430	52,000	27,570
5412000 - Advertising Expense	9,001	20,500	20,800	300
5412030 - Association Dues & Subscriptions	43,762	400	47,000	46,600
5412170 - Software Licensing & Maintenance Fees	6,736	-	-	-
5412190 - Hardware License & Maintenance Fees	-	-	200	200
5413000 - Postage Expense	8,115	15,020	14,900	(120)
5414000 - Training and Professional Development	13,532	40,700	99,000	58,300
5414100 - Travel and Subsistence	180,572	161,000	184,000	23,000
5414150 - Tuition Reimbursement	5,994	-	-	-
5416000 - Public Utility Services Expense	97,868	101,000	109,000	8,000
5416020 - Wastewater Expense	6,641	7,000	10,500	3,500
5416030 - Surface Water Expense	67,780	69,000	75,000	6,000
5416040 - Water Expense	5,455	6,050	7,600	1,550
5416050 - Electricity Expense	136,502	138,984	159,450	20,466
5416060 - Solid Waste/Garbage Expense	50,488	54,000	65,500	11,500
5417001 - Rent/Lease Auto Equipment	55,015	-	-	-
5417002 - Rent/Lease Tools & Machinery	40,304	12,200	19,100	6,900
5417004 - Rent/Lease Others	1,228,158	1,217,420	832,756	(384,664)
5418000 - Licenses and Permits	96,537	144,800	259,570	114,770
5418150 - Vehicle Expenses	2,508	-	600	600
5419000 - Utility Taxes & Assessments	115	-	1,314	1,314
5419100 - Miscellaneous Employee Reimbursements	20,152	31,400	16,600	(14,800)
5419101 - Cell Phone Employee Reimbursements	5,560	5,760	5,760	-
5419200 - Miscellaneous Other Services and Charges	170	-	-	-
5419205 - Car Hire/Reclaim	784,497	792,000	820,000	28,000
5420000 - Injuries Damages and Judgments	39,225	-	-	-
5421020 - Volume Incentive Allowance	4,333,333	5,000,000	-	(5,000,000)
5422100 - State Business & Occupation Tax	856,453	964,188	971,000	6,812
5423000 - Bad Debts and Credit Fees	15,520	10,000	10,000	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	82	-	-	-
5425000 - Bank Charges	(19)	-	-	-
5426000 - Cash Discounts Taken	(7,999)	-	-	-
5428900 - Recognize Employees for Years of Service	1,529	-	-	-
5590006 - Int-Accident Damaged Settled from PM Order	(2,113)	-	-	-
5700200 - Capitalized A&G Expense	122,925	(433,725)	(400,000)	33,725
5900000 - Warehouse Overhead	16,733	-	-	-
5900003 - Capitalized Admin & Gen Expense	(667,562)	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	16,482	28,500	12,018
<b>Maintenance &amp; Operations Total</b>	<b>\$ 13,169,680</b>	<b>\$ 14,402,257</b>	<b>\$ 9,780,840</b>	<b>\$ (4,621,417)</b>
<b>Contributions &amp; Transfers</b>				
6515000 - GET Transfer Out	5,001,352	5,331,455	5,410,000	78,545
<b>Contributions &amp; Transfers Total</b>	<b>\$ 5,001,352</b>	<b>\$ 5,331,455</b>	<b>\$ 5,410,000</b>	<b>\$ 78,545</b>
<b>Debt Service</b>				
6599520 - Revenue Bond Principal Payments	1,401,522	1,799,019	1,640,486	(158,533)
6611000 - Interest Expense	30,214	866	-	(866)
6621000 - Interest Expenses - Other	6	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,431,742</b>	<b>\$ 1,799,885</b>	<b>\$ 1,640,486</b>	<b>\$ (159,399)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	5,725,882	4,298,543	4,466,084	167,541
<b>Capital Outlay Total</b>	<b>\$ 5,725,882</b>	<b>\$ 4,298,543</b>	<b>\$ 4,466,084</b>	<b>\$ 167,541</b>
<b>Assessments In</b>	<b>2,959,911</b>	<b>3,378,207</b>	<b>4,048,806</b>	<b>670,599</b>
<b>4500 - Tacoma Rail Total</b>	<b>\$ 64,076,911</b>	<b>\$ 66,643,196</b>	<b>\$ 67,652,846</b>	<b>\$ 1,009,649</b>
<b>4600 - Water</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	31,927,262	45,553,988	50,954,528	5,400,540
5110110 - Premium Pay	219,897	148,200	191,069	42,869
5110120 - Education/Training	976,069	-	-	-
5110200 - Salaries & Wages - Overtime	1,443,931	1,181,407	1,539,025	357,618
5110225 - Salaries & Wages - Vacation	1,943,099	-	-	-
5110250 - Salaries & Wages - Sick Leave	1,164,329	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	2,158,873	-	-	-
5110400 - Salaries & Wages - Other	238,438	211,382	189,755	(21,627)
5110410 - Allowances	139,474	163,562	149,204	(14,358)
5110420 - PTO Cashout Pay	93,788	125,469	77,037	(48,432)
5110430 - Accrued Salaries & Wages	(626,597)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	(1,698,998)	(2,353,514)	(654,516)
5110460 - Benefits Adjustment	-	(566,333)	(1,008,648)	(442,315)
5110500 - Leave Severance Payoff	216,740	631,898	417,587	(214,311)
5110600 - Compensated Absences Adjustment	142,087	-	-	-
5110800 - FICA Contributions	3,079,161	3,411,093	3,825,955	414,862
5110810 - Health & Welfare	7,670,163	9,185,683	8,960,535	(225,148)
5110811 - Dental Plan	649,143	818,180	866,895	48,715
5110812 - Personal Time Off	983,407	-	-	-
5110814 - H&W Claims Provider Payment	472	-	-	-
5110820 - Insurance-Group Life	61,806	100,120	50,812	(49,308)
5110826 - VEBA Retirement Health Savings	5,294	-	2,080	2,080
5110828 - ER Pd Medical Leave	-	-	99,516	99,516
5110830 - Industrial Insurance	1,035,278	1,305,380	1,215,600	(89,781)
5110835 - State Unemployment Compensation	45,289	72,650	86,623	13,972
5110850 - Pension Contributions-TERS	4,205,975	5,040,271	5,762,075	721,803
5110855 - Union Pension-Employer Paid	12,580	1,040	-	(1,040)
5110865 - Deferred Compensation/Defined Contribution	15,000	-	-	-
5110890 - Capital Labor Credit	-	(8,814,642)	(10,175,870)	(1,361,228)
5110895 - Labor To/From Others	-	(2,348,288)	(2,900,538)	(552,250)
5110900 - Labor	154,475	-	-	-
5110901 - Labor Activity Rate - Adjustments	2,335,480	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(2,335,480)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(10,842,074)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(416,004)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(62,357)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 46,634,999</b>	<b>\$ 54,522,063</b>	<b>\$ 57,949,725</b>	<b>\$ 3,427,662</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	201,607	214,314	253,394	39,080
5210015 - Cellular Phone Usage	11,623	-	243,671	243,671
5216100 - Building Maintenance	17,780	80,546	73,280	(7,266)
5290005 - Int-Car Wash Settled from PM Order	70	-	80	80
5321000 - Inventory Fuel - External	(3,367)	-	-	-
5333010 - Admin OH Fee	(8,409)	-	-	-
5333020 - Replacement Fee	(11,026)	-	-	-
5333025 - Replacement Fee -Interest Credits	(356)	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	1,627,210	1,743,253	2,330,878	587,625
5390004 - Int-Fleet Repl Fee Settled from PM Order	1,693,559	3,409,462	2,011,548	(1,397,914)
5390005 - Int-Fleet Fuel Settled from PM Order	610,129	847,216	1,159,307	312,091
5390006 - Int-Fleet Admin OH Settled from PM Order	320,591	499,317	547,238	47,921
5390011 - Int-Service Desk Support from IO	352,522	94,794	-	(94,794)
5390012 - Int-Desktop Support from IO	33,409	448,841	445,984	(2,857)
5390013 - Int-Cyber Security Support from IO	-	-	300,318	300,318
5390014 - AMI Support	-	-	617,879	617,879
5415000 - Insurance Expense	237,735	243,300	350,779	107,479
5415005 - Public Liability Insurance - External	531,943	540,674	712,000	171,326
5415010 - Public Liability Insurance - Self Ins	480,000	480,000	480,000	-
5417000 - Rent/Lease Buildings	1,178,142	1,290,671	1,260,507	(30,164)
5425010 - Credit Card Discount Fees	284,627	300,000	570,000	270,000
5524200 - Lock Box Fees	14,609	16,000	17,000	1,000
<b>Fixed Costs Total</b>	<b>\$ 7,572,398</b>	<b>\$ 10,208,388</b>	<b>\$ 11,373,863</b>	<b>\$ 1,165,475</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	659,441	916,246	512,778	(403,468)
5210100 - Office Expense	155,870	160,982	133,807	(27,175)
5210200 - Food Supplies	44,978	68,445	54,410	(14,035)
5210300 - Medical Equipment & Supplies	90	-	-	-
5210400 - Safety Equipment & Supplies	81,023	65,549	133,334	67,785
5210500 - Landscape Equipment & Supplies	39,473	42,862	74,396	31,534
5216070 - Chemicals & Gases	1,104,022	1,436,323	1,455,202	18,879
5216090 - Law Enforcement Materials, Equip & Supplies	-	1,061	3,714	2,653
5216110 - Automotive Supplies	26,508	29,718	31,125	1,407
5216120 - Equipment Repair and Maintenance	91,990	99,974	90,050	(9,924)
5220090 - Inventory Charges	30	-	-	-
5220100 - Operating Supplies	1,852,282	1,883,883	1,973,934	90,051
5220150 - Computer Supplies	156,772	240,843	350,346	109,503
5221000 - Inventory Fuel - Internal	10,113	23,105	5,183	(17,922)
5221010 - Fuel - External	6,456	-	50,245	50,245
5221100 - Lubricant Expense	7,445	32,053	20,049	(12,004)
5221175 - Equipment Credits - Plan	-	(2,003,640)	(1,560,748)	442,892
5221180 - Misc Order Fee	(184)	-	-	-
5230100 - Repairs & Maintenance Materials Expense	216,459	245,573	236,840	(8,733)
5240700 - Water Purchases	540,064	-	-	-
5240800 - RWSS Water Purchases Expense	3,135,833	3,756,270	4,561,865	805,595
5240802 - RWSS 2010 Debt Service Expense	-	2,472,404	2,405,928	(66,476)
5240803 - RWSS 2013 Debt Service Expense	-	4,113,200	5,076,450	963,250
5250100 - Inventory Scrap/Write Off	47,024	-	-	-
5250150 - Physical Inventory Adjustments	(1,938)	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5250160 - Inventory Reclaim Account	(147,559)	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5280900 - Equipment Charges Corrections	(355)	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	74,858	90,500	74,240	(16,260)
5290006 - Int-Mail Service Settled from PM Order	-	-	1,300	1,300
5295000 - Int Act Alloc-Equipment	(1,413,283)	-	-	-
5295003 - Int Act Alloc-Mail Service	7,842	-	-	-
5295014 - Int Act Alloc-Disposal Fees	253	-	-	-
5310100 - Professional Services Expense	1,970,755	6,086,198	4,289,158	(1,797,040)
5310200 - Investment & Management Fees	32,936	-	44,000	44,000
5311100 - Audit Services Expense	116,286	120,000	137,000	17,000
5311300 - Legal Service	140,780	262,000	285,000	23,000
5311500 - Health Care Misc External Payment	13,137	10,148	14,538	4,390
5312010 - Printing & Graphic Service	177,838	137,884	121,276	(16,608)
5318000 - Permits & Licenses Service	(10,294)	4,152	-	(4,152)
5320100 - Repair & Maintenance Services - Contract	137,162	198,859	137,000	(61,859)
5330100 - External Contract Services	1,888,483	1,797,958	1,969,621	171,663
5340150 - Admin OH Fee-Non Fleet	(166,392)	(174,668)	(166,199)	8,469
5411000 - Transportation Expense	52	100	500	400
5412000 - Advertising Expense	57,103	12,165	14,190	2,025
5412030 - Association Dues & Subscriptions	247,935	363,242	371,851	8,609
5412160 - Computer Repairs	45,703	-	700	700
5412170 - Software Licensing & Maintenance Fees	258,583	305,900	607,448	301,548
5412180 - Software Lic & Maint Fees-Non Assessed	216	400	-	(400)
5413000 - Postage Expense	68,603	87,943	84,095	(3,848)
5414000 - Training and Professional Development	289,824	534,550	614,899	80,349
5414100 - Travel and Subsistence	225,372	317,141	412,484	95,343
5414150 - Tuition Reimbursement	2,465	4,000	49,642	45,642
5414200 - Participant Training Supplies	(6)	-	650	650
5416000 - Public Utility Services Expense	12,127	3,200	3,000	(200)
5416010 - Natural Gas Expense	18,395	31,000	34,868	3,868
5416020 - Wastewater Expense	22,676	22,000	25,166	3,166
5416030 - Surface Water Expense	162,092	160,800	181,444	20,644
5416040 - Water Expense	19,165	21,024	18,716	(2,308)
5416050 - Electricity Expense	2,116,148	1,658,024	1,586,083	(71,941)
5416060 - Solid Waste/Garbage Expense	(146,092)	22,300	48,284	25,984
5417002 - Rent/Lease Tools & Machinery	22,567	13,731	30,505	16,774
5417004 - Rent/Lease Others	73,631	104,416	97,198	(7,218)
5418000 - Licenses and Permits	231,398	245,100	226,275	(18,825)
5418150 - Vehicle Expenses	3,611	2,800	700	(2,100)
5419000 - Utility Taxes & Assessments	1,345,362	1,321,086	1,525,255	204,169
5419100 - Miscellaneous Employee Reimbursements	1,477	965	735	(230)
5419101 - Cell Phone Employee Reimbursements	5,440	7,200	4,800	(2,400)
5419150 - Special Reimbursable - Miscellaneous	(12,238)	-	-	-
5419200 - Miscellaneous Other Services and Charges	30,348	-	-	-
5421000 - Conservation Incentives	36,333	45,000	261,824	216,824
5422100 - State Business & Occupation Tax	7,974,784	7,987,320	8,700,288	712,968
5423000 - Bad Debts and Credit Fees	450,245	450,000	566,000	116,000
5425000 - Bank Charges	4,140	8,330	9,660	1,330
5426000 - Cash Discounts Taken	(593)	-	-	-
5428900 - Recognize Employees for Years of Service	29,972	47,065	46,991	(74)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5590006 - Int-Accident Damaged Settled from PM Order	(8,996)	-	-	-
5590008 - Int-Warranty Settled from PM Order	(10,791)	-	-	-
5610000 - Interfund Services	-	52,500	72,500	20,000
5700200 - Capitalized A&G Expense	(40,894)	(3,966,590)	(4,579,142)	(612,552)
5900000 - Warehouse Overhead	(310,231)	-	-	-
5900002 - Vendor Srvc Overhead	(7)	-	-	-
5900003 - Capitalized Admin & Gen Expense	(3,468,897)	-	-	-
5909990 - OH Loading Adjustment	(4,061)	-	-	-
5909998 - Warehouse Overheads - Planning Only	106,392	(823,371)	(1,046,810)	(223,439)
<b>Maintenance &amp; Operations Total</b>	<b>\$ 20,855,549</b>	<b>\$ 31,157,223</b>	<b>\$ 32,486,641</b>	<b>\$ 1,329,419</b>
<b>Contributions &amp; Transfers</b>				
6515000 - GET Transfer Out	13,531,202	13,434,380	14,641,259	1,206,879
6533200 - Contribution to Family Need	246,013	275,000	325,000	50,000
<b>Contributions &amp; Transfers Total</b>	<b>\$ 13,777,214</b>	<b>\$ 13,709,380</b>	<b>\$ 14,966,259</b>	<b>\$ 1,256,879</b>
<b>Debt Service</b>				
5240802 - RWSS 2010 Debt Service Expense	2,454,024	-	-	-
5240803 - RWSS 2013 Debt Service Expense	4,320,093	-	-	-
6599520 - Revenue Bond Principal Payments	21,139,452	22,934,455	25,326,034	2,391,579
6611000 - Interest Expense	29,761,597	24,537,898	22,349,828	(2,188,070)
6611020 - Interest Expense - Build America Bonds	-	5,540,625	5,540,624	(1)
6621000 - Interest Expenses - Other	2,628	-	4,000	4,000
<b>Debt Service Total</b>	<b>\$ 57,677,794</b>	<b>\$ 53,012,978</b>	<b>\$ 53,220,486</b>	<b>\$ 207,508</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	2,299,390	8,010,973	35,111,569	27,100,596
5610000 - Interfund Services	43,951	-	-	-
5611000 - Land Easement Rights of Way	500	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 2,343,841</b>	<b>\$ 8,010,973</b>	<b>\$ 35,111,569</b>	<b>\$ 27,100,596</b>
<b>Assessments In</b>	<b>18,575,242</b>	<b>20,942,765</b>	<b>23,182,998</b>	<b>2,240,232</b>
<b>4600 - Water Total</b>	<b>\$ 167,437,038</b>	<b>\$ 191,563,770</b>	<b>\$ 228,291,541</b>	<b>\$ 36,727,771</b>
<b>4700 - Power</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	119,871,815	162,371,618	172,196,538	9,824,920
5110110 - Premium Pay	546,197	534,220	556,388	22,168
5110120 - Education/Training	3,079,879	-	-	-
5110200 - Salaries & Wages - Overtime	7,848,372	6,246,917	7,959,628	1,712,711
5110225 - Salaries & Wages - Vacation	5,235,078	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,435,159	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	8,182,261	-	-	-
5110400 - Salaries & Wages - Other	956,998	808,256	865,350	57,094
5110410 - Allowances	275,027	386,310	290,163	(96,147)
5110420 - PTO Cashout Pay	305,169	261,560	393,695	132,135
5110430 - Accrued Salaries & Wages	(2,260,414)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	(13,397,929)	(13,397,929)
5110460 - Benefits Adjustment	-	-	(5,063,398)	(5,063,398)
5110500 - Leave Severance Payoff	1,412,940	764,170	837,346	73,176

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110600 - Compensated Absences Adjustment	123,812	-	-	-
5110800 - FICA Contributions	11,413,951	11,974,468	12,611,278	636,810
5110810 - Health & Welfare	25,739,727	28,931,258	26,104,039	(2,827,218)
5110811 - Dental Plan	2,186,129	2,576,840	2,525,202	(51,638)
5110812 - Personal Time Off	5,904,568	-	-	-
5110814 - H&W Claims Provider Payment	436	-	-	-
5110820 - Insurance-Group Life	224,826	354,730	171,127	(183,604)
5110826 - VEBA Retirement Health Savings	323,663	-	289,639	289,639
5110828 - ER Pd Medical Leave	-	-	328,479	328,479
5110830 - Industrial Insurance	3,432,306	2,606,543	1,430,775	(1,175,769)
5110835 - State Unemployment Compensation	171,725	259,794	292,733	32,939
5110850 - Pension Contributions-TERS	15,547,154	17,882,859	19,539,193	1,656,334
5110855 - Union Pension-Employer Paid	59,330	300,819	-	(300,819)
5110865 - Deferred Compensation/Defined Contribution	140,000	-	-	-
5110890 - Capital Labor Credit	-	(31,908,326)	(36,158,774)	(4,250,448)
5110895 - Labor To/From Others	-	(3,178,704)	(5,554,814)	(2,376,110)
5110900 - Labor	(197,572)	-	-	-
5110901 - Labor Activity Rate - Adjustments	8,392,343	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(8,392,343)	-	-	-
5190091 - Damage Billing Credit - Labor	(760,995)	(716,569)	(801,000)	(84,431)
5195000 - Int Act Alloc-Labor Regular	(36,811,022)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(178,647)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(2,319,049)	-	-	-
5195003 - Int Act Alloc-High Time Labor	(90,301)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	(3,617)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 173,794,905</b>	<b>\$ 200,456,764</b>	<b>\$ 185,415,658</b>	<b>\$ (15,041,106)</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	745,124	643,214	871,510	228,296
5210015 - Cellular Phone Usage	448,369	559,732	606,871	47,139
5210025 - Telecom Equipment Cost	1,337	4,732	3,018	(1,714)
5216100 - Building Maintenance	312,007	272,400	302,500	30,100
5290005 - Int-Car Wash Settled from PM Order	193	-	332	332
5333010 - Admin OH Fee	2,425	-	-	-
5333020 - Replacement Fee	132,968	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,182,688	4,750,214	5,704,996	954,782
5390004 - Int-Fleet Repl Fee Settled from PM Order	6,314,271	9,314,247	4,800,000	(4,514,247)
5390005 - Int-Fleet Fuel Settled from PM Order	1,405,594	1,910,303	2,488,851	578,548
5390006 - Int-Fleet Admin OH Settled from PM Order	1,192,938	1,956,328	2,034,011	77,683
5390011 - Int-Service Desk Support from IO	1,392,348	457,466	-	(457,466)
5390012 - Int-Desktop Support from IO	132,010	1,750,478	1,800,943	50,465
5390014 - AMI Support	-	-	1,670,564	1,670,564
5415000 - Insurance Expense	413,323	432,870	490,290	57,420
5415005 - Public Liability Insurance - External	1,355,969	1,434,660	1,543,592	108,932
5415010 - Public Liability Insurance - Self Ins	1,800,000	1,400,000	2,000,000	600,000
5417000 - Rent/Lease Buildings	3,016	-	-	-
5425010 - Credit Card Discount Fees	1,824,217	1,842,470	2,201,000	358,530
5524200 - Lock Box Fees	100,365	102,000	98,900	(3,100)
5900001 - Fuel Overhead-Fleet	0	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 21,759,163</b>	<b>\$ 26,831,114</b>	<b>\$ 26,617,378</b>	<b>\$ (213,736)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	421,290	293,778	412,498	118,720
5210100 - Office Expense	778,053	688,512	1,082,189	393,677
5210200 - Food Supplies	168,401	144,356	177,211	32,855
5210300 - Medical Equipment & Supplies	268	1,000	8,200	7,200
5210400 - Safety Equipment & Supplies	777,206	669,578	753,544	83,966
5210500 - Landscape Equipment & Supplies	202,113	314,000	219,817	(94,183)
5216070 - Chemicals & Gases	202,432	117,894	296,430	178,536
5216110 - Automotive Supplies	142,318	141,800	182,400	40,600
5216120 - Equipment Repair and Maintenance	857,926	765,356	674,563	(90,793)
5220090 - Inventory Charges	(17,220)	-	-	-
5220100 - Operating Supplies	5,942,458	6,212,702	6,783,477	570,775
5220150 - Computer Supplies	772,836	986,645	1,267,546	280,901
5220200 - Uniform Expenses	4,689	26,870	46,400	19,530
5221000 - Inventory Fuel - Internal	77,675	98,480	29,800	(68,680)
5221010 - Fuel - External	9,777	500	20,800	20,300
5221100 - Lubricant Expense	65,339	79,670	83,770	4,100
5221170 - Motor Pool Rental	-	-	2,000	2,000
5221175 - Equipment Credits - Plan	-	(3,510,601)	(4,809,303)	(1,298,702)
5221180 - Misc Order Fee	50	-	-	-
5230100 - Repairs & Maintenance Materials Expense	827,127	625,908	391,480	(234,428)
5240100 - Power Purchases - BPA	226,410,911	239,784,930	249,350,320	9,565,390
5240200 - Power Purchases - Other	22,975,655	31,398,197	32,814,511	1,416,314
5240300 - Power Purchases - Green Products	3,474,963	3,957,504	7,526,866	3,569,362
5250100 - Inventory Scrap/Write Off	(193)	-	-	-
5250150 - Physical Inventory Adjustments	(539)	-	-	-
5250160 - Inventory Reclaim Account	(312,608)	-	-	-
5250200 - Purchase Price Variance	(1)	-	-	-
5280900 - Equipment Charges Corrections	(2,000)	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	110,882	108,020	112,918	4,898
5290091 - Damage Billing Credit - Material	(226,758)	(219,648)	(160,000)	59,648
5290092 - Damage Billing Credit - Equipment	(151,444)	(154,065)	(110,000)	44,065
5295000 - Int Act Alloc-Equipment	(3,552,298)	-	-	-
5295003 - Int Act Alloc-Mail Service	32,539	-	-	-
5295015 - Int Act Alloc-Deicing Mats from PM Order	611	-	-	-
5310100 - Professional Services Expense	10,331,809	13,709,671	19,487,686	5,778,015
5310200 - Investment & Management Fees	81,534	-	-	-
5311100 - Audit Services Expense	148,686	260,000	245,000	(15,000)
5311300 - Legal Service	368,796	370,000	838,700	468,700
5311500 - Health Care Misc External Payment	53,531	69,975	77,298	7,323
5312010 - Printing & Graphic Service	388,533	692,232	626,874	(65,358)
5312020 - Convenience Copier Charges	150	-	-	-
5318000 - Permits & Licenses Service	3,794	5,100	100	(5,000)
5320100 - Repair & Maintenance Services - Contract	1,590,135	1,146,269	1,222,568	76,300
5330100 - External Contract Services	53,825,282	55,753,950	57,860,173	2,106,224
5333300 - Vehicle Maintenance	25,390	-	-	-
5340100 - Temporary Labor Services	3,395	-	-	-
5390091 - Damage Billing Credit - External Service	(13,706)	(10,000)	(25,000)	(15,000)
5411000 - Transportation Expense	6,655	800	4,400	3,600
5411020 - Pool Car Usage	-	-	5,500	5,500
5412000 - Advertising Expense	1,056,659	2,098,727	1,037,436	(1,061,291)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412010 - Community Sponsorships	3,358	-	-	-
5412020 - Printing & Binding - Commercial	15,727	-	-	-
5412030 - Association Dues & Subscriptions	3,360,686	3,675,179	3,246,095	(429,084)
5412160 - Computer Repairs	105,734	-	-	-
5412170 - Software Licensing & Maintenance Fees	2,834,463	3,641,057	6,668,556	3,027,499
5412180 - Software Lic & Maint Fees-Non Assessed	3,150	3,000	-	(3,000)
5413000 - Postage Expense	383,624	767,965	451,292	(316,673)
5414000 - Training and Professional Development	992,932	1,274,922	2,323,607	1,048,685
5414100 - Travel and Subsistence	1,071,869	1,343,835	1,690,014	346,179
5414110 - Travel Advance Clearing	(560)	-	-	-
5414150 - Tuition Reimbursement	53,852	200,292	443,085	242,793
5416000 - Public Utility Services Expense	2,083	3,000	3,100	100
5416020 - Wastewater Expense	148,522	199,400	238,500	39,100
5416030 - Surface Water Expense	349,277	348,000	385,800	37,800
5416040 - Water Expense	174,340	190,100	209,350	19,250
5416050 - Electricity Expense	1,908,616	2,143,020	1,774,400	(368,620)
5416060 - Solid Waste/Garbage Expense	411,174	412,300	593,656	181,356
5417001 - Rent/Lease Auto Equipment	12,405	-	11,000	11,000
5417002 - Rent/Lease Tools & Machinery	438,784	67,440	71,000	3,560
5417003 - Rent/Lease computers	1,045	-	-	-
5417004 - Rent/Lease Others	244,521	211,806	541,522	329,716
5418000 - Licenses and Permits	1,952,749	1,980,198	1,664,844	(315,354)
5418150 - Vehicle Expenses	26,567	6,000	2,400	(3,600)
5419000 - Utility Taxes & Assessments	13,730,786	13,742,121	13,989,908	247,787
5419100 - Miscellaneous Employee Reimbursements	57,788	23,660	1,540	(22,120)
5419101 - Cell Phone Employee Reimbursements	23,671	22,020	14,080	(7,940)
5419102 - Employee Wellness Incentive	40	-	-	-
5419150 - Special Reimbursable - Miscellaneous	(4,503,568)	(5,091,280)	(234,000)	4,857,280
5419200 - Miscellaneous Other Services and Charges	-	37,500	-	(37,500)
5420000 - Injuries Damages and Judgments	78,200	100,000	200,000	100,000
5421000 - Conservation Incentives	689,509	962,000	545,400	(416,600)
5422100 - State Business & Occupation Tax	25,990,360	28,420,421	30,196,522	1,776,101
5423000 - Bad Debts and Credit Fees	2,918,998	2,887,988	2,196,553	(691,435)
5423010 - Other Cust Fees Revenue (Late/NSF Check)	(73)	-	32,000	32,000
5423015 - Other Cust Fees Rev (Late/NSF Check Fee)	(79,611)	(80,000)	-	80,000
5423025 - Wiring Inspection Fees - SD	(3,309,001)	(3,400,000)	(3,770,000)	(370,000)
5424000 - Transmission of Power	35,188,386	36,853,276	46,619,410	9,766,134
5424100 - WS Billing Credits	-	-	(4,604,583)	(4,604,583)
5425000 - Bank Charges	22,090	24,000	6,800	(17,200)
5426000 - Cash Discounts Taken	(6,933)	-	-	-
5428900 - Recognize Employees for Years of Service	62,074	71,862	94,370	22,508
5429000 - Temporary Housing	268	-	-	-
5490091 - Transformers - LDM Credit	(24)	-	-	-
5590006 - Int-Accident Damaged Settled from PM Order	(9,642)	-	-	-
5590008 - Int-Warranty Settled from PM Order	(5,770)	-	-	-
5610000 - Interfund Services	-	36,000	-	(36,000)
5645600 - Plant Installation Credit	-	(700,000)	(1,019,380)	(319,380)
5661000 - Library Materials	-	-	1,000	1,000
5700200 - Capitalized A&G Expense	(2,916)	(22,252,420)	(20,731,000)	1,521,420
5900000 - Warehouse Overhead	(1,436,903)	-	-	-
5900002 - Vendor Srvcs Overhead	(37)	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5900003 - Capitalized Admin & Gen Expense	(19,044,564)	-	-	-
5909990 - OH Loading Adjustment	(880)	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	(1,961,378)	(1,865,655)	95,723
6550000 - Miscellaneous Expenses	6,000	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 392,726,265</b>	<b>\$ 422,791,393</b>	<b>\$ 460,529,358</b>	<b>\$ 37,737,965</b>
<b>Contributions &amp; Transfers</b>				
6515000 - GET Transfer Out	55,941,921	65,020,397	70,191,386	5,170,989
6530200 - Transfer to Other Funds	2,000	-	-	-
6533200 - Contribution to Family Need	960,000	200,000	1,000,000	800,000
6533205 - Contribution to Community	3,675	12,000	-	(12,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ 56,907,596</b>	<b>\$ 65,232,397</b>	<b>\$ 71,191,386</b>	<b>\$ 5,958,989</b>
<b>Debt Service</b>				
6599520 - Revenue Bond Principal Payments	149,600,000	21,670,000	16,835,000	(4,835,000)
6611000 - Interest Expense	42,279,311	45,325,223	42,287,802	(3,037,421)
6621000 - Interest Expenses - Other	15,906	-	-	-
<b>Debt Service Total</b>	<b>\$ 191,895,216</b>	<b>\$ 66,995,223</b>	<b>\$ 59,122,802</b>	<b>\$ (7,872,421)</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	50,176,235	81,830,000	89,672,000	7,842,000
5610000 - Interfund Services	33,951	-	-	-
5611000 - Land Easement Rights of Way	127	-	-	-
5631000 - Other Structures & Improvements	(3,256)	-	-	-
5645520 - Meters	10,543	-	-	-
5645600 - Plant Installation Credit	(916,503)	-	-	-
5661000 - Library Materials	244	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 49,301,341</b>	<b>\$ 81,830,000</b>	<b>\$ 89,672,000</b>	<b>\$ 7,842,000</b>
<b>Assessments In</b>	<b>51,535,344</b>	<b>59,245,222</b>	<b>66,282,385</b>	<b>7,037,163</b>
<b>4700 - Power Total</b>	<b>\$ 937,919,831</b>	<b>\$ 923,382,113</b>	<b>\$ 958,830,967</b>	<b>\$ 35,448,854</b>
<b>4800 - TPU Self Ins Claim</b>				
<b>Personnel Services</b>				
5110901 - Labor Activity Rate - Adjustments	(2,646)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	2,646	-	-	-
5195000 - Int Act Alloc-Labor Regular	6,013	-	-	-
<b>Personnel Services Total</b>	<b>\$ 6,013</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	241	500	100	(400)
5210200 - Food Supplies	1,012	1,000	100	(900)
5220100 - Operating Supplies	-	-	500	500
5221170 - Motor Pool Rental	294	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	746	1,000	1,000	-
5310100 - Professional Services Expense	153,776	500,000	500,000	-
5310200 - Investment & Management Fees	2,196	-	4,000	4,000
5311300 - Legal Service	195,902	1,000,000	1,000,000	-
5330100 - External Contract Services	-	-	2,500	2,500
5412170 - Software Licensing & Maintenance Fees	-	-	10,000	10,000

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5413000 - Postage Expense	19	100	100	-
5414100 - Travel and Subsistence	775	1,000	1,000	-
5416060 - Solid Waste/Garbage Expense	-	-	150	150
5417004 - Rent/Lease Others	1,294	2,000	1,000	(1,000)
5420000 - Injuries Damages and Judgments	520,311	2,000,000	5,000,000	3,000,000
<b>Maintenance &amp; Operations Total</b>	<b>\$ 876,567</b>	<b>\$ 3,505,600</b>	<b>\$ 6,520,450</b>	<b>\$ 3,014,850</b>
<b>Assessments In</b>	<b>249,860</b>	<b>256,654</b>	<b>192,000</b>	<b>(64,654)</b>
<b>4800 - TPU Self Ins Claim Total</b>	<b>\$ 1,132,439</b>	<b>\$ 3,762,254</b>	<b>\$ 6,712,450</b>	<b>\$ 2,950,196</b>
<b>4805 - Low Income Assistance</b>				
<b>Contributions &amp; Transfers</b>				
6533200 - Contribution to Family Need	717,335	2,000,000	2,500,000	500,000
<b>Contributions &amp; Transfers Total</b>	<b>\$ 717,335</b>	<b>\$ 2,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 500,000</b>
<b>4805 - Low Income Assistance Total</b>	<b>\$ 717,335</b>	<b>\$ 2,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 500,000</b>
<b>5007 - FinancePayrollOrgMgt</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	-	-	-	-
5110225 - Salaries & Wages - Vacation	-	-	-	-
5110250 - Salaries & Wages - Sick Leave	-	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	-	-	-	-
5110430 - Accrued Salaries & Wages	-	-	-	-
5110800 - FICA Contributions	-	-	-	-
5110810 - Health & Welfare	-	-	-	-
5110811 - Dental Plan	-	-	-	-
5110812 - Personal Time Off	-	-	-	-
5110820 - Insurance-Group Life	-	-	-	-
5110830 - Industrial Insurance	-	-	-	-
5110835 - State Unemployment Compensation	-	-	-	-
5110850 - Pension Contributions-TERS	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
5425010 - Credit Card Discount Fees	-	-	-	-
<b>Fixed Costs Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	-	-	-	-
5210100 - Office Expense	-	-	-	-
5310100 - Professional Services Expense	-	-	-	-
5312020 - Convenience Copier Charges	-	-	-	-
5330100 - External Contract Services	-	-	-	-
5412170 - Software Licensing & Maintenance Fees	-	-	-	-
5413000 - Postage Expense	-	-	-	-
5414000 - Training and Professional Development	-	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	1,888,202	-	-	-
6545000 - External Contributions	10,891	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 1,899,094</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5007 - Finance Payroll OrgMgt Total</b>	<b>\$ 1,899,094</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5016 - Finance Budget</b>				
<b>Maintenance &amp; Operations</b>				
5220150 - Computer Supplies	-	-	-	-
5310100 - Professional Services Expense	16,451	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 16,451</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	772,829	-	-	-
6545000 - External Contributions	3,401	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 776,231</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5016 - Finance Budget Total</b>	<b>\$ 792,682</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5042 - IT Graphics Svcs</b>				
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	11	-	-	-
5310200 - Investment & Management Fees	44	-	-	-
5417003 - Rent/Lease computers	45,942	-	-	-
5417004 - Rent/Lease Others	1,359,149	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,405,146</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	4	-	-	-
<b>Debt Service Total</b>	<b>\$ 4</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5042 - IT Graphics Svcs Total</b>	<b>\$ 1,405,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>5050 - TPU Fleet Service</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	3,418,863	4,412,064	4,737,523	325,459
5110120 - Education/Training	38,193	-	-	-
5110200 - Salaries & Wages - Overtime	37,794	54,000	-	(54,000)
5110225 - Salaries & Wages - Vacation	248,190	-	-	-
5110250 - Salaries & Wages - Sick Leave	154,470	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	241,756	-	-	-
5110400 - Salaries & Wages - Other	(195,978)	7,200	-	(7,200)
5110410 - Allowances	35,100	21,900	-	(21,900)
5110420 - PTO Cashout Pay	2,302	156,941	32,830	(124,111)
5110430 - Accrued Salaries & Wages	(55,704)	-	-	-
5110500 - Leave Severance Payoff	20,510	-	-	-
5110800 - FICA Contributions	322,487	337,523	362,138	24,615
5110810 - Health & Welfare	925,800	977,128	934,200	(42,928)
5110811 - Dental Plan	78,181	87,028	90,371	3,343
5110812 - Personal Time Off	42,505	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110814 - H&W Claims Provider Payment	46	-	-	-
5110820 - Insurance-Group Life	6,558	9,707	4,737	(4,969)
5110826 - VEBA Retirement Health Savings	1,054	-	1,040	1,040
5110828 - ER Pd Medical Leave	-	-	9,238	9,238
5110830 - Industrial Insurance	115,704	83,240	50,129	(33,112)
5110835 - State Unemployment Compensation	4,637	7,059	8,054	994
5110850 - Pension Contributions-TERS	447,709	488,622	537,235	48,613
5110855 - Union Pension-Employer Paid	237,527	1,040	-	(1,040)
5110901 - Labor Activity Rate - Adjustments	922,537	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(922,537)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(308,473)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(39)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,819,193</b>	<b>\$ 6,643,451</b>	<b>\$ 6,767,495</b>	<b>\$ 124,043</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	9,095	9,051	11,876	2,825
5210015 - Cellular Phone Usage	4,302	5,200	3,700	(1,500)
5216100 - Building Maintenance	494	5,000	-	(5,000)
5390003 - Int-Fleet Maint Settled from PM Order	242,586	161,758	216,033	54,275
5390004 - Int-Fleet Repl Fee Settled from PM Order	360,935	191,650	-	(191,650)
5390005 - Int-Fleet Fuel Settled from PM Order	36,432	49,846	59,355	9,509
5390006 - Int-Fleet Admin OH Settled from PM Order	40,847	67,793	73,765	5,972
5390011 - Int-Service Desk Support from IO	35,356	12,707	-	(12,707)
5390012 - Int-Desktop Support from IO	3,353	47,524	41,575	(5,949)
5415000 - Insurance Expense	1,918	2,000	2,089	89
5417000 - Rent/Lease Buildings	520,281	572,605	567,336	(5,269)
5900001 - Fuel Overhead-Fleet	(1,844)	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 1,253,753</b>	<b>\$ 1,125,134</b>	<b>\$ 975,729</b>	<b>\$ (149,405)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	17	-	-	-
5210100 - Office Expense	20,796	19,150	28,600	9,450
5210200 - Food Supplies	1,375	2,200	2,000	(200)
5210400 - Safety Equipment & Supplies	16,744	27,000	13,650	(13,350)
5216070 - Chemicals & Gases	1,755	800	1,400	600
5216110 - Automotive Supplies	89,569	35,000	-	(35,000)
5216120 - Equipment Repair and Maintenance	5,211	11,000	3,000	(8,000)
5220100 - Operating Supplies	86,672	73,000	83,000	10,000
5220150 - Computer Supplies	11,957	11,343	61,300	49,957
5220200 - Uniform Expenses	-	-	28,200	28,200
5221000 - Inventory Fuel - Internal	(176)	-	-	-
5221010 - Fuel - External	22	-	-	-
5221100 - Lubricant Expense	401	-	650	650
5230100 - Repairs & Maintenance Materials Expense	849	-	200	200
5250100 - Inventory Scrap/Write Off	4,287	-	-	-
5250150 - Physical Inventory Adjustments	12,516	-	-	-
5250160 - Inventory Reclaim Account	(27,666)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290000 - Int-Mats Settled from Proj	(55)	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	105	-	-	-
5295001 - Int Act Alloc-Motor Pool	(8,885)	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5310100 - Professional Services Expense	136,679	154,000	105,000	(49,000)
5310200 - Investment & Management Fees	6,393	-	-	-
5311500 - Health Care Misc External Payment	90	1,000	2,000	1,000
5312010 - Printing & Graphic Service	1,239	2,200	3,200	1,000
5320100 - Repair & Maintenance Services - Contract	994	1,000	1,000	-
5330100 - External Contract Services	16,190	14,700	5,000	(9,700)
5411000 - Transportation Expense	438	-	300	300
5412000 - Advertising Expense	3,787	4,000	2,000	(2,000)
5412030 - Association Dues & Subscriptions	12,720	18,000	18,000	-
5412170 - Software Licensing & Maintenance Fees	27,883	33,600	57,000	23,400
5413000 - Postage Expense	663	1,400	400	(1,000)
5414000 - Training and Professional Development	14,550	33,200	37,864	4,664
5414100 - Travel and Subsistence	11,709	27,830	30,204	2,374
5416010 - Natural Gas Expense	5,352	10,000	14,000	4,000
5416050 - Electricity Expense	3,499	-	-	-
5417001 - Rent/Lease Auto Equipment	-	-	2,000	2,000
5417004 - Rent/Lease Others	100	-	-	-
5418000 - Licenses and Permits	1,197	2,500	2,000	(500)
5418150 - Vehicle Expenses	782	-	-	-
5419100 - Miscellaneous Employee Reimbursements	30	-	-	-
5419200 - Miscellaneous Other Services and Charges	7	-	-	-
5419250 - Budget Adjustments - Miscellaneous - Plan	-	1,716,454	-	(1,716,454)
5422100 - State Business & Occupation Tax	1,983	-	-	-
5426000 - Cash Discounts Taken	(3,252)	-	-	-
5428900 - Recognize Employees for Years of Service	1,121	5,000	5,000	-
5590000 - Int-O/H Settled from Proj	55	-	-	-
5590006 - Int-Accident Damaged Settled from PM Order	(776)	-	-	-
5590008 - Int-Warranty Settled from PM Order	(1,490)	-	-	-
5900000 - Warehouse Overhead	(15,325)	-	-	-
5900002 - Vendor Srvcs Overhead	(32,667)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 409,448</b>	<b>\$ 2,204,377</b>	<b>\$ 506,968</b>	<b>\$ (1,697,409)</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	10,889,266	13,418,000	16,780,500	3,362,500
<b>Capital Outlay Total</b>	<b>\$ 10,889,266</b>	<b>\$ 13,418,000</b>	<b>\$ 16,780,500</b>	<b>\$ 3,362,500</b>
<b>Assessments In</b>	<b>1,233,530</b>	<b>1,369,113</b>	<b>1,348,567</b>	<b>(20,546)</b>
<b>5050 - TPU Fleet Service Total</b>	<b>\$ 19,605,190</b>	<b>\$ 24,760,076</b>	<b>\$ 26,379,258</b>	<b>\$ 1,619,183</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program</b>				
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	41	-	-	-
5310100 - Professional Services Expense	15	25,000	25,000	-
5310200 - Investment & Management Fees	33	-	-	-
5330100 - External Contract Services	509,641	613,604	588,004	(25,600)
5412000 - Advertising Expense	105	2,000	2,000	-
5413000 - Postage Expense	32	-	-	-
5414000 - Training and Professional Development	30	-	-	-
5414100 - Travel and Subsistence	121	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 510,018</b>	<b>\$ 640,604</b>	<b>\$ 615,004</b>	<b>\$ (25,600)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	7	-	-	-
<b>Debt Service Total</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>9,988</b>	<b>19,878</b>	<b>11,146</b>	<b>(8,732)</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program Total</b>	<b>\$ 520,012</b>	<b>\$ 660,482</b>	<b>\$ 626,150</b>	<b>\$ (34,332)</b>
<b>5400 - Equipment Rental</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	4,539,940	6,020,919	6,737,420	716,502
5110120 - Education/Training	27,060	-	-	-
5110200 - Salaries & Wages - Overtime	520,493	601,000	601,000	-
5110225 - Salaries & Wages - Vacation	296,458	-	-	-
5110250 - Salaries & Wages - Sick Leave	240,680	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	278,552	-	-	-
5110400 - Salaries & Wages - Other	(324,470)	-	-	-
5110410 - Allowances	45,290	46,430	54,030	7,600
5110420 - PTO Cashout Pay	17,856	-	-	-
5110430 - Accrued Salaries & Wages	(110,041)	-	-	-
5110460 - Benefits Adjustment	(968,107)	-	-	-
5110500 - Leave Severance Payoff	43,624	-	-	-
5110800 - FICA Contributions	460,632	457,861	513,593	55,732
5110810 - Health & Welfare	1,229,782	1,320,808	1,345,248	24,440
5110811 - Dental Plan	104,426	117,638	130,134	12,496
5110812 - Personal Time Off	84,251	-	-	-
5110820 - Insurance-Group Life	8,937	13,246	6,738	(6,508)
5110828 - ER Pd Medical Leave	-	-	12,987	12,987
5110830 - Industrial Insurance	330,452	285,713	74,140	(211,574)
5110835 - State Unemployment Compensation	6,706	9,633	11,406	1,772
5110850 - Pension Contributions-TERS	585,848	666,781	764,024	97,242
5110855 - Union Pension-Employer Paid	348,530	2,912	-	(2,912)
5110901 - Labor Activity Rate - Adjustments	2,466,839	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(1,498,732)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,708,712)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(24,502)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(368)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 7,001,425</b>	<b>\$ 9,542,941</b>	<b>\$ 10,250,719</b>	<b>\$ 707,778</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	14,044	13,944	-	(13,944)
5210015 - Cellular Phone Usage	5,203	6,546	6,737	191
5210025 - Telecom Equipment Cost	24,612	24,646	-	(24,646)
5290005 - Int-Car Wash Settled from PM Order	2,034	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	3,637,606	110,944	132,824	21,880
5390004 - Int-Fleet Repl Fee Settled from PM Order	46,560	23,880	23,880	-
5390005 - Int-Fleet Fuel Settled from PM Order	86,337	28,434	26,834	(1,600)
5390006 - Int-Fleet Admin OH Settled from PM Order	15,900	30,212	6,480	(23,732)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	26,340	-	-	-
5415000 - Insurance Expense	96,156	127,430	128,399	969

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5415010 - Public Liability Insurance - Self Ins	-	-	199,928	199,928
5417000 - Rent/Lease Buildings	250,800	248,000	295,200	47,200
5417009 - Rent/Lease Radio Communications	22,070	20,716	15,092	(5,624)
5900001 - Fuel Overhead-Fleet	(8,774)	-	-	-
5900004 - Car Wash Overhead-Fleet	(679)	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 4,218,210</b>	<b>\$ 634,752</b>	<b>\$ 835,374</b>	<b>\$ 200,622</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	43	600	2,186	1,586
5210020 - Long Distance Phone Usage	831	650	650	-
5210100 - Office Expense	5,986	10,800	10,800	-
5210200 - Food Supplies	1,476	1,900	1,900	-
5210400 - Safety Equipment & Supplies	12,728	20,000	20,000	-
5216070 - Chemicals & Gases	3,224	-	-	-
5216090 - Law Enforcement Materials, Equip & Supplies	51,246	-	-	-
5216110 - Automotive Supplies	419,741	3,500	3,500	-
5220100 - Operating Supplies	210,179	147,400	147,400	-
5220150 - Computer Supplies	7,006	9,000	9,000	-
5220200 - Uniform Expenses	-	-	6,000	6,000
5221010 - Fuel - External	(48,228)	-	-	-
5221100 - Lubricant Expense	513	-	-	-
5230100 - Repairs & Maintenance Materials Expense	19,238	-	-	-
5250100 - Inventory Scrap/Write Off	21	-	-	-
5250150 - Physical Inventory Adjustments	(1,582)	-	-	-
5250160 - Inventory Reclaim Account	(3,083)	-	-	-
5295000 - Int Act Alloc-Equipment	2,059	-	-	-
5295014 - Int Act Alloc-Disposal Fees	93	-	-	-
5310100 - Professional Services Expense	104,886	88,300	88,300	-
5310200 - Investment & Management Fees	1,644	-	-	-
5311100 - Audit Services Expense	819	5,400	5,400	-
5311500 - Health Care Misc External Payment	3,059	4,200	4,200	-
5312010 - Printing & Graphic Service	493	1,700	1,700	-
5312020 - Convenience Copier Charges	22,497	13,900	13,900	-
5320100 - Repair & Maintenance Services - Contract	30,868	12,000	12,000	-
5321160 - Car Wash	119	-	-	-
5330100 - External Contract Services	471,912	50,400	44,400	(6,000)
5411000 - Transportation Expense	1,152	450	450	-
5411040 - Warranty Reimbursements	-	-	-	-
5412000 - Advertising Expense	919	750	750	-
5412030 - Association Dues & Subscriptions	4,540	5,000	5,000	-
5412160 - Computer Repairs	730	-	-	-
5412170 - Software Licensing & Maintenance Fees	3,285	3,300	3,300	-
5413000 - Postage Expense	140	500	500	-
5414000 - Training and Professional Development	11,174	22,000	22,000	-
5414100 - Travel and Subsistence	3,656	7,000	7,000	-
5414150 - Tuition Reimbursement	762	-	-	-
5416000 - Public Utility Services Expense	48,666	58,920	58,920	-
5416040 - Water Expense	7,161	7,530	7,530	-
5416050 - Electricity Expense	47,157	50,200	50,200	-
5416060 - Solid Waste/Garbage Expense	9,474	9,910	9,910	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5417001 - Rent/Lease Auto Equipment	152	-	-	-
5417002 - Rent/Lease Tools & Machinery	5,699	-	-	-
5417008 - Rent/Lease City Parking	22,464	24,000	24,000	-
5418000 - Licenses and Permits	7,265	3,100	3,100	-
5418150 - Vehicle Expenses	37,866	-	-	-
5419100 - Miscellaneous Employee Reimbursements	61	150	150	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	345	-	-	-
5422100 - State Business & Occupation Tax	3,029	2,900	2,900	-
5426000 - Cash Discounts Taken	(32,586)	-	-	-
5428900 - Recognize Employees for Years of Service	54	150	150	-
5590008 - Int-Warranty Settled from PM Order	-	-	-	-
5900000 - Warehouse Overhead	(273,084)	-	-	-
5900002 - Vendor Svcs Overhead	(39,698)	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	150	150	-
6842010 - Compensation for Loss Capital Assets	(40,116)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,148,053</b>	<b>\$ 565,760</b>	<b>\$ 567,346</b>	<b>\$ 1,586</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	-	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	228	-	-	-
<b>Debt Service Total</b>	<b>\$ 228</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5641500 - Moveable Equipment Over \$5k	6,251,409	9,062,544	10,952,000	1,889,456
5645520 - Meters	74	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 6,251,483</b>	<b>\$ 9,062,544</b>	<b>\$ 10,952,000</b>	<b>\$ 1,889,456</b>
<b>Assessments In</b>	<b>1,389,830</b>	<b>1,977,528</b>	<b>1,710,102</b>	<b>(267,427)</b>
<b>Reserves</b>	<b>-</b>	<b>500,000</b>	<b>599,414</b>	<b>99,414</b>
<b>5400 - Equipment Rental Total</b>	<b>\$ 20,009,228</b>	<b>\$ 22,283,525</b>	<b>\$ 24,914,954</b>	<b>\$ 2,631,429</b>
<b>5453 - PWS Asphalt Plant</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	198,875	272,410	279,855	7,445
5110110 - Premium Pay	4	-	-	-
5110120 - Education/Training	2,253	-	-	-
5110200 - Salaries & Wages - Overtime	30,532	5,700	35,000	29,300
5110225 - Salaries & Wages - Vacation	13,889	-	-	-
5110250 - Salaries & Wages - Sick Leave	16,992	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	11,283	-	-	-
5110400 - Salaries & Wages - Other	(1,698)	-	-	-
5110410 - Allowances	315	480	-	(480)
5110430 - Accrued Salaries & Wages	(2,841)	-	-	-
5110460 - Benefits Adjustment	30,444	-	-	-
5110500 - Leave Severance Payoff	22,440	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110800 - FICA Contributions	22,366	20,839	21,409	569
5110810 - Health & Welfare	54,459	65,703	57,609	(8,095)
5110811 - Dental Plan	4,614	5,852	5,573	(279)
5110820 - Insurance-Group Life	389	599	280	(319)
5110828 - ER Pd Medical Leave	-	-	560	560
5110830 - Industrial Insurance	16,997	13,964	3,205	(10,759)
5110835 - State Unemployment Compensation	322	436	476	40
5110850 - Pension Contributions-TERS	26,280	30,168	31,736	1,568
5110855 - Union Pension-Employer Paid	1,800	-	-	-
5110901 - Labor Activity Rate - Adjustments	(48,557)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	18,113	-	-	-
5195000 - Int Act Alloc-Labor Regular	229,999	-	-	-
5195001 - Int Act Alloc-Labor Time and half	11,570	-	-	-
5195002 - Int Act Alloc-Labor Double Time	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 660,837</b>	<b>\$ 416,152</b>	<b>\$ 435,701</b>	<b>\$ 19,550</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	2,880	2,880	-	(2,880)
5210015 - Cellular Phone Usage	2,673	2,658	2,308	(350)
5210025 - Telecom Equipment Cost	6,045	6,096	-	(6,096)
5210030 - Communication Fixed Fees	4,750	-	-	-
5333010 - Admin OH Fee	1,115	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	50,755	61,924	114,844	52,920
5390004 - Int-Fleet Repl Fee Settled from PM Order	44,688	44,688	43,008	(1,680)
5390005 - Int-Fleet Fuel Settled from PM Order	7,422	9,028	21,434	12,406
5390006 - Int-Fleet Admin OH Settled from PM Order	7,300	10,070	12,960	2,890
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	35,376	-	-	-
5415000 - Insurance Expense	32,698	61,609	62,069	460
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	-	-	2,221	2,221
<b>Fixed Costs Total</b>	<b>\$ 195,703</b>	<b>\$ 198,953</b>	<b>\$ 258,844</b>	<b>\$ 59,891</b>
<b>Maintenance &amp; Operations</b>				
5210020 - Long Distance Phone Usage	15	-	-	-
5210100 - Office Expense	431	500	3,000	2,500
5210200 - Food Supplies	1,492	200	1,000	800
5210400 - Safety Equipment & Supplies	1,301	2,400	2,200	(200)
5216070 - Chemicals & Gases	5,725	8,000	4,000	(4,000)
5216120 - Equipment Repair and Maintenance	2,846	1,600	5,000	3,400
5220100 - Operating Supplies	1,265,568	1,900,000	1,210,000	(690,000)
5220150 - Computer Supplies	862	2,000	-	(2,000)
5220200 - Uniform Expenses	-	-	5,000	5,000
5221000 - Inventory Fuel - Internal	1,717	3,000	-	(3,000)
5221100 - Lubricant Expense	-	-	500	500
5230100 - Repairs & Maintenance Materials Expense	7,858	60,000	10,000	(50,000)
5241000 - Stock Purchases	2,263,983	2,800,000	2,086,600	(713,400)
5250150 - Physical Inventory Adjustments	(57,289)	-	-	-
5250160 - Inventory Reclaim Account	(1,832,540)	(2,400,000)	(1,400,000)	1,000,000
5250200 - Purchase Price Variance	0	-	-	-
5295000 - Int Act Alloc-Equipment	13,193	-	-	-
5295015 - Int Act Alloc-Deicing Mats from PM Order	82	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5310100 - Professional Services Expense	16,595	1,000	7,500	6,500
5310120 - Safety Inspection Services	190	400	-	(400)
5310200 - Investment & Management Fees	94	-	200	200
5311500 - Health Care Misc External Payment	211	400	400	-
5312010 - Printing & Graphic Service	138	-	-	-
5312020 - Convenience Copier Charges	6,064	3,940	5,000	1,060
5320100 - Repair & Maintenance Services - Contract	1,592	5,000	-	(5,000)
5330100 - External Contract Services	27,728	10,000	-	(10,000)
5411000 - Transportation Expense	-	-	30,000	30,000
5412000 - Advertising Expense	219	400	-	(400)
5412030 - Association Dues & Subscriptions	1,570	-	1,500	1,500
5412160 - Computer Repairs	105	-	-	-
5412170 - Software Licensing & Maintenance Fees	-	-	3,000	3,000
5414000 - Training and Professional Development	860	1,000	3,000	2,000
5414100 - Travel and Subsistence	1,307	600	3,000	2,400
5416010 - Natural Gas Expense	63,371	80,000	70,000	(10,000)
5416020 - Wastewater Expense	10,013	7,000	20,000	13,000
5416030 - Surface Water Expense	17,340	17,000	20,000	3,000
5416040 - Water Expense	5,299	4,400	5,000	600
5416050 - Electricity Expense	59,841	60,000	32,000	(28,000)
5416060 - Solid Waste/Garbage Expense	12,323	14,000	20,000	6,000
5417008 - Rent/Lease City Parking	-	-	-	-
5418000 - Licenses and Permits	4,235	4,000	3,000	(1,000)
5419000 - Utility Taxes & Assessments	86,579	120,000	170,000	50,000
5419100 - Miscellaneous Employee Reimbursements	561	800	600	(200)
5419102 - Employee Wellness Incentive	-	-	-	-
5422100 - State Business & Occupation Tax	208,210	-	10,000	10,000
5426000 - Cash Discounts Taken	(9,481)	-	-	-
5900000 - Warehouse Overhead	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2,190,211</b>	<b>\$ 2,707,640</b>	<b>\$ 2,331,500</b>	<b>\$ (376,140)</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	3	-	-	-
<b>Debt Service Total</b>	<b>\$ 3</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>143,926</b>	<b>232,310</b>	<b>156,406</b>	<b>(75,904)</b>
<b>Reserves</b>	<b>-</b>	<b>1,244,945</b>	<b>69,308</b>	<b>(1,175,637)</b>
<b>5453 - PWS Asphalt Plant Total</b>	<b>\$ 3,190,681</b>	<b>\$ 4,800,000</b>	<b>\$ 3,251,760</b>	<b>\$ (1,548,240)</b>
<b>5540 - Comms Equip Res</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	858,653	1,005,215	1,082,219	77,004
5110120 - Education/Training	1,623	-	-	-
5110200 - Salaries & Wages - Overtime	39,898	40,100	40,934	834
5110225 - Salaries & Wages - Vacation	22,235	-	-	-
5110250 - Salaries & Wages - Sick Leave	11,026	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	43,372	-	-	-
5110410 - Allowances	925	700	-	(700)
5110420 - PTO Cashout Pay	5,061	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110430 - Accrued Salaries & Wages	(14,421)	-	-	-
5110460 - Benefits Adjustment	17,080	-	-	-
5110500 - Leave Severance Payoff	-	10,122	9,313	(809)
5110800 - FICA Contributions	75,040	74,495	80,551	6,056
5110810 - Health & Welfare	165,007	170,155	155,700	(14,455)
5110811 - Dental Plan	13,929	15,155	15,062	(93)
5110812 - Personal Time Off	37,448	-	-	-
5110820 - Insurance-Group Life	1,508	2,211	1,082	(1,129)
5110826 - VEBA Retirement Health Savings	2,530	-	-	-
5110828 - ER Pd Medical Leave	-	-	2,075	2,075
5110830 - Industrial Insurance	35,947	36,972	36,842	(130)
5110835 - State Unemployment Compensation	1,116	1,608	1,840	231
5110850 - Pension Contributions-TERS	104,977	111,316	122,723	11,407
5110855 - Union Pension-Employer Paid	-	2,080	-	(2,080)
5110901 - Labor Activity Rate - Adjustments	(27,618)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	10,538	-	-	-
5195000 - Int Act Alloc-Labor Regular	71,175	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,377	-	-	-
5195002 - Int Act Alloc-Labor Double Time	646	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,479,070</b>	<b>\$ 1,470,130</b>	<b>\$ 1,548,341</b>	<b>\$ 78,211</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	4,800	4,800	-	(4,800)
5210015 - Cellular Phone Usage	7,024	7,670	10,203	2,533
5210025 - Telecom Equipment Cost	12,929	10,776	-	(10,776)
5390003 - Int-Fleet Maint Settled from PM Order	9,752	5,500	930	(4,570)
5390004 - Int-Fleet Repl Fee Settled from PM Order	8,819	8,352	9,792	1,440
5390005 - Int-Fleet Fuel Settled from PM Order	3,431	5,808	2,316	(3,492)
5390006 - Int-Fleet Admin OH Settled from PM Order	2,405	6,714	6,480	(234)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	7,250	-	-	-
5415000 - Insurance Expense	15	12	15	3
5415010 - Public Liability Insurance - Self Ins	5,997	6,832	6,002	(830)
5417000 - Rent/Lease Buildings	15,744	8,042	9,840	1,798
5900005 - Gen Svcs Telecomm Overhead	422	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 78,588</b>	<b>\$ 64,506</b>	<b>\$ 45,578</b>	<b>\$ (18,928)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	154,976	433,804	433,909	105
5210020 - Long Distance Phone Usage	82	-	-	-
5210100 - Office Expense	18,338	10,346	10,864	518
5210200 - Food Supplies	587	1,120	1,176	56
5210400 - Safety Equipment & Supplies	202	518	518	-
5210500 - Landscape Equipment & Supplies	-	3,000	-	(3,000)
5216110 - Automotive Supplies	-	10,000	-	(10,000)
5220100 - Operating Supplies	153,003	14,000	20,000	6,000
5220150 - Computer Supplies	5,893	2,000	2,000	-
5230100 - Repairs & Maintenance Materials Expense	265,065	38,600	70,000	31,400
5295000 - Int Act Alloc-Equipment	2,077	-	-	-
5310100 - Professional Services Expense	158,930	77,600	81,480	3,880
5310200 - Investment & Management Fees	1,478	-	-	-
5311500 - Health Care Misc External Payment	110	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5312010 - Printing & Graphic Service	1,805	2,000	2,000	-
5312020 - Convenience Copier Charges	9,211	7,060	7,356	296
5320100 - Repair & Maintenance Services - Contract	664,470	1,394,373	1,511,727	117,354
5330100 - External Contract Services	21,315	50,400	40,000	(10,400)
5412000 - Advertising Expense	-	300	300	-
5412030 - Association Dues & Subscriptions	50	100	358	258
5412170 - Software Licensing & Maintenance Fees	2,706	237,725	-	(237,725)
5413000 - Postage Expense	597	500	500	-
5414000 - Training and Professional Development	2,139	13,000	13,000	-
5414100 - Travel and Subsistence	1,516	1,400	1,400	-
5416050 - Electricity Expense	48,066	54,706	57,687	2,981
5416060 - Solid Waste/Garbage Expense	15	-	-	-
5417004 - Rent/Lease Others	133,012	127,868	149,888	22,020
5418000 - Licenses and Permits	130	-	-	-
5418150 - Vehicle Expenses	12,339	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	-	-
5422100 - State Business & Occupation Tax	194	-	-	-
5428900 - Recognize Employees for Years of Service	567	-	-	-
5900000 - Warehouse Overhead	727	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,659,601</b>	<b>\$ 2,480,420</b>	<b>\$ 2,404,163</b>	<b>\$ (76,257)</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	305,875	735,875	430,000
5644500 - Communications Equipment Over \$5k	245,513	295,200	-	(295,200)
<b>Capital Outlay Total</b>	<b>\$ 245,513</b>	<b>\$ 601,075</b>	<b>\$ 735,875</b>	<b>\$ 134,800</b>
<b>Assessments In</b>	<b>470,821</b>	<b>494,708</b>	<b>270,146</b>	<b>(224,562)</b>
<b>Reserves</b>	<b>-</b>	<b>786,774</b>	<b>885,619</b>	<b>98,845</b>
<b>5540 - Comms Equip Res Total</b>	<b>\$ 3,933,592</b>	<b>\$ 5,897,612</b>	<b>\$ 5,889,722</b>	<b>\$ (7,891)</b>
<b>5550 - ThirdPartyLiabClaims</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	52,792	85,303	-	(85,303)
5110300 - Salaries & Wages - Other Paid Leave	3,261	-	-	-
5110420 - PTO Cashout Pay	308	-	-	-
5110430 - Accrued Salaries & Wages	(850)	-	-	-
5110460 - Benefits Adjustment	43	-	-	-
5110800 - FICA Contributions	4,102	6,299	-	(6,299)
5110810 - Health & Welfare	7,484	11,119	-	(11,119)
5110811 - Dental Plan	633	990	-	(990)
5110812 - Personal Time Off	1,086	-	-	-
5110820 - Insurance-Group Life	85	188	-	(188)
5110830 - Industrial Insurance	616	741	-	(741)
5110835 - State Unemployment Compensation	62	137	-	(137)
5110850 - Pension Contributions-TERS	6,171	9,447	-	(9,447)
5110901 - Labor Activity Rate - Adjustments	(43)	-	-	-
5195000 - Int Act Alloc-Labor Regular	143	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5195001 - Int Act Alloc-Labor Time and half	2,766	-	-	-
5195002 - Int Act Alloc-Labor Double Time	478	-	-	-
<b>Personnel Services Total</b>	<b>\$ 79,136</b>	<b>\$ 114,223</b>	<b>\$ -</b>	<b>\$ (114,223)</b>
<b>Fixed Costs</b>				
5415000 - Insurance Expense	1,166,771	1,125,000	1,406,000	281,000
5415005 - Public Liability Insurance - External	371	1,850	5,250	3,400
5415010 - Public Liability Insurance - Self Ins	309	446	36	(410)
<b>Fixed Costs Total</b>	<b>\$ 1,167,451</b>	<b>\$ 1,127,296</b>	<b>\$ 1,411,286</b>	<b>\$ 283,990</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	35	-	-	-
5220100 - Operating Supplies	494	1,500	1,500	-
5250200 - Purchase Price Variance	0	-	-	-
5295000 - Int Act Alloc-Equipment	28	-	-	-
5310100 - Professional Services Expense	73,477	100,000	100,000	-
5310200 - Investment & Management Fees	2,263	-	-	-
5311100 - Audit Services Expense	11,107	-	-	-
5311300 - Legal Service	10,185	-	-	-
5312020 - Convenience Copier Charges	4,713	-	-	-
5412030 - Association Dues & Subscriptions	21	-	-	-
5413000 - Postage Expense	1,332	-	-	-
5414000 - Training and Professional Development	-	2,000	613	(1,387)
5414100 - Travel and Subsistence	894	3,000	235	(2,765)
5419000 - Utility Taxes & Assessments	8,921	18,000	18,000	-
5419102 - Employee Wellness Incentive	-	-	-	-
5420000 - Injuries Damages and Judgments	3,015,513	4,408,797	5,990,859	1,582,062
5426000 - Cash Discounts Taken	-	-	-	-
6842000 - Insurance Recoveries	(475)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 3,128,505</b>	<b>\$ 4,533,297</b>	<b>\$ 6,111,206</b>	<b>\$ 1,577,909</b>
<b>Capital Outlay</b>				
5610000 - Interfund Services	-	-	-	-
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>1,521,407</b>	<b>1,684,212</b>	<b>1,091,178</b>	<b>(593,033)</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>1,224,930</b>	<b>1,224,930</b>
<b>5550 - ThirdPartyLiabClaims Total</b>	<b>\$ 5,896,500</b>	<b>\$ 7,459,028</b>	<b>\$ 9,838,600</b>	<b>\$ 2,379,572</b>
<b>5560 - UnemplCompensationFd</b>				
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	73	-	-	-
5310200 - Investment & Management Fees	173	-	-	-
5420100 - Unemployment Compensation Reimbursement	925,569	1,040,000	1,030,000	(10,000)
<b>Maintenance &amp; Operations Total</b>	<b>\$ 925,815</b>	<b>\$ 1,040,000</b>	<b>\$ 1,030,000</b>	<b>\$ (10,000)</b>
<b>Capital Outlay</b>				
5610000 - Interfund Services	-	-	-	-
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Assessments In</b>	26,658	29,291	-	(29,291)
<b>Reserves</b>	-	-	237,200	237,200
<b>5560 - UnemplCompensationFd Total</b>	<b>\$ 952,473</b>	<b>\$ 1,069,291</b>	<b>\$ 1,267,200</b>	<b>\$ 197,909</b>
<b>5570 - Workers Compensation Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	1,243,298	1,455,460	-	(1,455,460)
5110300 - Salaries & Wages - Other Paid Leave	67,044	-	-	-
5110420 - PTO Cashout Pay	9,526	-	-	-
5110430 - Accrued Salaries & Wages	(25,183)	-	-	-
5110460 - Benefits Adjustment	948	-	-	-
5110500 - Leave Severance Payoff	42,065	-	-	-
5110800 - FICA Contributions	109,205	110,591	-	(110,591)
5110810 - Health & Welfare	246,535	266,183	-	(266,183)
5110811 - Dental Plan	20,951	23,708	-	(23,708)
5110812 - Personal Time Off	101,180	-	-	-
5110814 - H&W Claims Provider Payment	6	-	-	-
5110820 - Insurance-Group Life	2,200	3,202	-	(3,202)
5110830 - Industrial Insurance	50,992	41,703	-	(41,703)
5110835 - State Unemployment Compensation	1,534	2,329	-	(2,329)
5110850 - Pension Contributions-TERS	152,357	161,176	-	(161,176)
5110901 - Labor Activity Rate - Adjustments	(948)	-	-	-
5195000 - Int Act Alloc-Labor Regular	3,160	-	-	-
5195001 - Int Act Alloc-Labor Time and half	109	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,024,979</b>	<b>\$ 2,064,352</b>	<b>\$ -</b>	<b>\$ (2,064,352)</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	3,840	3,840	-	(3,840)
5210015 - Cellular Phone Usage	6,121	5,564	8,526	2,962
5210025 - Telecom Equipment Cost	8,291	7,200	-	(7,200)
5290005 - Int-Car Wash Settled from PM Order	77	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,907	4,398	2,110	(2,288)
5390004 - Int-Fleet Repl Fee Settled from PM Order	9,072	9,072	9,072	-
5390005 - Int-Fleet Fuel Settled from PM Order	1,150	1,746	1,546	(200)
5390006 - Int-Fleet Admin OH Settled from PM Order	2,400	10,070	9,720	(350)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	1,608	-	-	-
5415000 - Insurance Expense	142,658	19	24	5
5415005 - Public Liability Insurance - External	475,762	519,000	585,000	66,000
5415010 - Public Liability Insurance - Self Ins	9,917	10,686	120	(10,566)
5417000 - Rent/Lease Buildings	19,299	32,953	21,328	(11,625)
5417007 - Rent/Lease Municipal Buildings	91,932	95,376	99,886	4,510
<b>Fixed Costs Total</b>	<b>\$ 775,032</b>	<b>\$ 699,924</b>	<b>\$ 737,332</b>	<b>\$ 37,408</b>
<b>Maintenance &amp; Operations</b>				
5210020 - Long Distance Phone Usage	185	200	-	(200)
5210100 - Office Expense	33,088	8,000	-	(8,000)
5210200 - Food Supplies	2,458	3,600	-	(3,600)
5210400 - Safety Equipment & Supplies	8,815	20,000	-	(20,000)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5216120 - Equipment Repair and Maintenance	760	-	-	-
5220100 - Operating Supplies	2,496	2,000	-	(2,000)
5220150 - Computer Supplies	1,246	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1	-	-	-
5310100 - Professional Services Expense	411,766	625,000	625,000	-
5310200 - Investment & Management Fees	1,028	-	-	-
5311500 - Health Care Misc External Payment	1,002	-	-	-
5312010 - Printing & Graphic Service	637	700	-	(700)
5330100 - External Contract Services	18,790	-	-	-
5333300 - Vehicle Maintenance	-	-	-	-
5340100 - Temporary Labor Services	435	-	-	-
5411000 - Transportation Expense	166	-	-	-
5412000 - Advertising Expense	238	-	-	-
5412030 - Association Dues & Subscriptions	11,353	14,000	-	(14,000)
5413000 - Postage Expense	1,352	2,000	-	(2,000)
5414000 - Training and Professional Development	15,829	5,000	-	(5,000)
5414100 - Travel and Subsistence	230	4,000	-	(4,000)
5416060 - Solid Waste/Garbage Expense	25	-	-	-
5417008 - Rent/Lease City Parking	4,755	5,600	-	(5,600)
5419000 - Utility Taxes & Assessments	2,803,361	2,692,436	2,692,436	-
5419102 - Employee Wellness Incentive	-	-	-	-
5420000 - Injuries Damages and Judgments	9,841,375	11,307,496	11,307,496	-
5428900 - Recognize Employees for Years of Service	153	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 13,161,541</b>	<b>\$ 14,690,032</b>	<b>\$ 14,624,932</b>	<b>\$ (65,100)</b>
<b>Capital Outlay</b>				
5610000 - Interfund Services	-	-	-	-
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>332,711</b>	<b>341,794</b>	<b>-</b>	<b>(341,794)</b>
<b>Reserves</b>	<b>-</b>	<b>780,456</b>	<b>145,756</b>	<b>(634,700)</b>
<b>5570 - Workers Compensation Fund Total</b>	<b>\$ 16,294,263</b>	<b>\$ 18,576,558</b>	<b>\$ 15,508,020</b>	<b>\$ (3,068,538)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	1,889,080	2,510,332	2,663,837	153,505
5110110 - Premium Pay	39,179	-	-	-
5110120 - Education/Training	6,021	-	-	-
5110200 - Salaries & Wages - Overtime	52,444	55,500	55,500	-
5110225 - Salaries & Wages - Vacation	145,933	-	-	-
5110250 - Salaries & Wages - Sick Leave	97,987	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	111,385	-	-	-
5110400 - Salaries & Wages - Other	10,672	-	-	-
5110410 - Allowances	1,007	2,100	700	(1,400)
5110430 - Accrued Salaries & Wages	(38,375)	-	-	-
5110460 - Benefits Adjustment	(33,313)	-	-	-
5110500 - Leave Severance Payoff	5,994	-	-	-
5110800 - FICA Contributions	179,204	191,226	202,725	11,500
5110810 - Health & Welfare	511,286	554,268	512,253	(42,015)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110811 - Dental Plan	43,259	49,366	49,553	188
5110812 - Personal Time Off	17,332	-	-	-
5110820 - Insurance-Group Life	3,786	5,523	2,664	(2,859)
5110826 - VEBA Retirement Health Savings	6,498	-	4,160	4,160
5110828 - ER Pd Medical Leave	-	-	5,287	5,287
5110830 - Industrial Insurance	133,498	126,797	30,012	(96,785)
5110835 - State Unemployment Compensation	2,587	4,017	4,529	512
5110850 - Pension Contributions-TERS	244,917	278,008	302,079	24,072
5110855 - Union Pension-Employer Paid	5,120	6,240	-	(6,240)
5110900 - Labor	180	-	-	-
5110901 - Labor Activity Rate - Adjustments	51,131	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(17,818)	-	-	-
5195000 - Int Act Alloc-Labor Regular	132,336	-	-	-
5195001 - Int Act Alloc-Labor Time and half	0	-	-	-
5195002 - Int Act Alloc-Labor Double Time	358	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,601,688</b>	<b>\$ 3,783,375</b>	<b>\$ 3,833,300</b>	<b>\$ 49,925</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	3,740	4,800	-	(4,800)
5210015 - Cellular Phone Usage	3,728	3,810	8,021	4,211
5210025 - Telecom Equipment Cost	9,184	9,778	-	(9,778)
5210030 - Communication Fixed Fees	-	-	-	-
5290005 - Int-Car Wash Settled from PM Order	201	-	-	-
5321000 - Inventory Fuel - External	(147)	-	-	-
5333010 - Admin OH Fee	(150)	-	-	-
5333020 - Replacement Fee	(567)	-	-	-
5333030 - Full Svc Maint Fee	(465)	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	6,258	9,944	12,548	2,604
5390004 - Int-Fleet Repl Fee Settled from PM Order	37,774	37,608	48,888	11,280
5390005 - Int-Fleet Fuel Settled from PM Order	12,725	19,806	20,088	282
5390006 - Int-Fleet Admin OH Settled from PM Order	9,800	26,852	25,920	(932)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	30,853	-	-	-
5415000 - Insurance Expense	142,849	155,005	156,167	1,162
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	-	-	79,825	79,825
5900005 - Gen Svcs Telecomm Overhead	165	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 255,949</b>	<b>\$ 267,603</b>	<b>\$ 351,458</b>	<b>\$ 83,855</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	802	-	1,152	1,152
5210020 - Long Distance Phone Usage	62	-	-	-
5210100 - Office Expense	185,423	76,182	76,182	-
5210200 - Food Supplies	26	-	-	-
5210400 - Safety Equipment & Supplies	16,567	12,350	12,150	(200)
5210500 - Landscape Equipment & Supplies	57	-	-	-
5216090 - Law Enforcement Materials, Equip & Supplies	1,986	-	-	-
5216110 - Automotive Supplies	2,781	-	-	-
5220100 - Operating Supplies	141,145	116,443	139,900	23,457
5220150 - Computer Supplies	33	500	500	-
5220200 - Uniform Expenses	16,620	22,900	22,900	-
5230100 - Repairs & Maintenance Materials Expense	446,696	362,807	363,091	284

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5250200 - Purchase Price Variance	(0)	-	-	-
5280900 - Equipment Charges Corrections	116	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	26,888	-	-	-
5295014 - Int Act Alloc-Disposal Fees	468	-	-	-
5310100 - Professional Services Expense	1,174,477	600,600	614,328	13,728
5310120 - Safety Inspection Services	3,533	-	-	-
5310200 - Investment & Management Fees	1,192	-	-	-
5311300 - Legal Service	136,677	-	-	-
5311500 - Health Care Misc External Payment	256	-	-	-
5312010 - Printing & Graphic Service	1,388	-	-	-
5312020 - Convenience Copier Charges	5,742	4,134	-	(4,134)
5320100 - Repair & Maintenance Services - Contract	2,052,501	1,838,996	1,969,587	130,591
5330100 - External Contract Services	423,055	-	840,000	840,000
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5412000 - Advertising Expense	1,139	1,000	1,000	-
5412030 - Association Dues & Subscriptions	440	1,200	1,200	-
5412170 - Software Licensing & Maintenance Fees	-	-	-	-
5413000 - Postage Expense	124	200	200	-
5414000 - Training and Professional Development	1,521	10,000	10,000	-
5414100 - Travel and Subsistence	-	5,000	5,000	-
5416010 - Natural Gas Expense	44,256	70,206	95,238	25,032
5416020 - Wastewater Expense	50,024	49,923	55,185	5,262
5416030 - Surface Water Expense	22,089	22,020	23,535	1,515
5416040 - Water Expense	60,246	63,529	65,574	2,045
5416050 - Electricity Expense	637,715	778,240	778,240	-
5416060 - Solid Waste/Garbage Expense	98,992	123,037	127,001	3,964
5417004 - Rent/Lease Others	18,000	-	-	-
5417008 - Rent/Lease City Parking	17,143	18,038	18,538	500
5418000 - Licenses and Permits	93,099	42,100	42,650	550
5419000 - Utility Taxes & Assessments	45,128	50,000	50,000	-
5419100 - Miscellaneous Employee Reimbursements	39	-	-	-
5419101 - Cell Phone Employee Reimbursements	480	480	480	-
5419102 - Employee Wellness Incentive	-	-	-	-
5420000 - Injuries Damages and Judgments	139	-	-	-
5422100 - State Business & Occupation Tax	-	-	-	-
5426000 - Cash Discounts Taken	(218)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5900000 - Warehouse Overhead	294	-	-	-
5909990 - OH Loading Adjustment	48	-	-	-
6555500 - Residual Equity Transfers Out	1,255,175	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 6,984,363</b>	<b>\$ 4,269,885</b>	<b>\$ 5,313,631</b>	<b>\$ 1,043,746</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	85,705	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 85,705</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	-	-	-	-
<b>Debt Service Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Capital Outlay</b>				
5610000 - Interfund Services	(33)	-	-	-
<b>Capital Outlay Total</b>	<b>\$ (33)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>452,972</b>	<b>744,505</b>	<b>946,728</b>	<b>202,223</b>
<b>Reserves</b>	<b>-</b>	<b>76,700</b>	<b>72,009</b>	<b>(4,691)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops Total</b>	<b>\$ 11,380,645</b>	<b>\$ 9,142,068</b>	<b>\$ 10,517,126</b>	<b>\$ 1,375,058</b>
<b>5800 - General Government Internal Services</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	15,994,530	54,103,891	65,530,273	11,426,383
5110110 - Premium Pay	63,199	75,681	76,980	1,299
5110120 - Education/Training	196,260	-	-	-
5110200 - Salaries & Wages - Overtime	464,920	490,126	611,261	121,135
5110225 - Salaries & Wages - Vacation	808,631	-	-	-
5110250 - Salaries & Wages - Sick Leave	463,371	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	923,129	-	-	-
5110400 - Salaries & Wages - Other	27,517	-	-	-
5110410 - Allowances	-	26,400	13,200	(13,200)
5110420 - PTO Cashout Pay	38,209	-	12,648	12,648
5110430 - Accrued Salaries & Wages	(287,408)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	(111,452)	177,730	289,182
5110460 - Benefits Adjustment	(6,067)	-	-	-
5110500 - Leave Severance Payoff	160,349	134,407	15,301	(119,106)
5110800 - FICA Contributions	1,452,732	3,965,383	4,823,832	858,449
5110810 - Health & Welfare	3,175,511	9,846,757	10,257,675	410,918
5110811 - Dental Plan	269,006	877,000	992,382	115,382
5110812 - Personal Time Off	529,639	-	-	-
5110814 - H&W Claims Provider Payment	12	-	-	-
5110820 - Insurance-Group Life	29,310	119,028	65,531	(53,497)
5110828 - ER Pd Medical Leave	-	-	119,547	119,547
5110830 - Industrial Insurance	264,246	726,934	363,581	(363,352)
5110835 - State Unemployment Compensation	21,356	86,566	111,401	24,834
5110850 - Pension Contributions-TERS	2,041,178	5,991,828	7,431,134	1,439,306
5110865 - Deferred Compensation/Defined Contribution	-	36,500	53,191	16,691
5110900 - Labor	7,758	-	-	-
5110901 - Labor Activity Rate - Adjustments	16,001	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(9,934)	-	-	-
5195000 - Int Act Alloc-Labor Regular	17,280	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,658	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,327	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	33	-	-	-
<b>Personnel Services Total</b>	<b>\$ 26,665,755</b>	<b>\$ 76,369,049</b>	<b>\$ 90,655,668</b>	<b>\$ 14,286,618</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	771,573	870,262	82,099	(788,163)
5210015 - Cellular Phone Usage	47,487	116,321	166,389	50,068
5210025 - Telecom Equipment Cost	365,852	469,506	-	(469,506)
5210030 - Communication Fixed Fees	10,916	43,416	49,200	5,784

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5217000 - Computer Equipment Replacement	1,286,127	1,068,591	-	(1,068,591)
5290005 - Int-Car Wash Settled from PM Order	38	-	500	500
5321000 - Inventory Fuel - External	147	-	-	-
5333010 - Admin OH Fee	150	-	-	-
5333020 - Replacement Fee	567	-	-	-
5333030 - Full Svc Maint Fee	465	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,734	1,244	9,534	8,290
5390004 - Int-Fleet Repl Fee Settled from PM Order	3,724	4,176	4,176	-
5390005 - Int-Fleet Fuel Settled from PM Order	778	1,408	6,878	5,470
5390006 - Int-Fleet Admin OH Settled from PM Order	1,050	3,356	9,720	6,364
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	2,986	-	-	-
5415000 - Insurance Expense	281	658	242,857	242,199
5415010 - Public Liability Insurance - Self Ins	119,889	375,112	385,149	10,037
5417000 - Rent/Lease Buildings	483,615	1,092,816	902,244	(190,572)
5417007 - Rent/Lease Municipal Buildings	754,344	2,282,346	2,587,371	305,025
5417009 - Rent/Lease Radio Communications	-	-	43,600	43,600
5900005 - Gen Svcs Telecomm Overhead	0	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 3,852,722</b>	<b>\$ 6,329,212</b>	<b>\$ 4,489,717</b>	<b>\$ (1,839,495)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	291,116	364,940	1,439,682	1,074,742
5210020 - Long Distance Phone Usage	8,462	5,143	8,421	3,278
5210100 - Office Expense	74,050	254,467	301,332	46,865
5210200 - Food Supplies	8,546	59,234	81,775	22,541
5210300 - Medical Equipment & Supplies	-	-	100	100
5210400 - Safety Equipment & Supplies	709	260	20,300	20,040
5220100 - Operating Supplies	148,262	203,670	738,506	534,836
5220150 - Computer Supplies	870,597	422,334	1,574,904	1,152,570
5220200 - Uniform Expenses	-	-	-	-
5221010 - Fuel - External	-	-	700	700
5230100 - Repairs & Maintenance Materials Expense	1,931	3,756	16,100	12,344
5250150 - Physical Inventory Adjustments	4,886	9,780	9,780	-
5250160 - Inventory Reclaim Account	(4,385)	(8,722)	(8,722)	-
5280900 - Equipment Charges Corrections	-	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	4,977	-	400	400
5295000 - Int Act Alloc-Equipment	0	-	-	-
5310100 - Professional Services Expense	5,685,029	6,153,013	4,748,392	(1,404,622)
5310200 - Investment & Management Fees	221	-	-	-
5311100 - Audit Services Expense	-	448,074	449,877	1,803
5311300 - Legal Service	5,665	618,200	458,238	(159,962)
5312010 - Printing & Graphic Service	5,725	84,030	110,352	26,322
5312020 - Convenience Copier Charges	57,156	193,518	201,684	8,166
5320100 - Repair & Maintenance Services - Contract	1,400,903	1,258,830	1,422,106	163,276
5330100 - External Contract Services	1,521	1,482,819	2,494,018	1,011,199
5340100 - Temporary Labor Services	14,747	125,500	84,500	(41,000)
5411000 - Transportation Expense	-	8,900	9,917	1,017
5411020 - Pool Car Usage	-	7,400	6,900	(500)
5412000 - Advertising Expense	9,269	46,695	55,092	8,397
5412020 - Printing & Binding - Commercial	389	-	20,000	20,000
5412030 - Association Dues & Subscriptions	223,613	747,530	883,564	136,034
5412170 - Software Licensing & Maintenance Fees	7,257,692	10,162,218	9,950,627	(211,591)

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412180 - Software Lic & Maint Fees-Non Assessed	-	-	10,000	10,000
5412190 - Hardware License & Maintenance Fees	-	-	975,951	975,951
5413000 - Postage Expense	650	45,365	49,795	4,430
5414000 - Training and Professional Development	418,021	1,840,018	1,874,039	34,021
5414100 - Travel and Subsistence	104,297	272,786	480,846	208,060
5414150 - Tuition Reimbursement	13,328	97,000	97,000	-
5416060 - Solid Waste/Garbage Expense	12	-	-	-
5417004 - Rent/Lease Others	1,526	381,800	360,986	(20,814)
5417008 - Rent/Lease City Parking	2,429	2,544	8,634	6,090
5418000 - Licenses and Permits	2,066	-	-	-
5418150 - Vehicle Expenses	-	1,800	1,800	-
5419100 - Miscellaneous Employee Reimbursements	4,508	25,000	25,100	100
5419101 - Cell Phone Employee Reimbursements	10,680	13,420	18,520	5,100
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	72	7,300	7,443	143
5420000 - Injuries Damages and Judgments	10	5,000	5,000	-
5422100 - State Business & Occupation Tax	3,926	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	-	47,400	46,300	(1,100)
5423015 - Other Cust Fees Rev (Late/NSF Check Fee)	2,467	-	-	-
5427100 - Interpreter Services	-	13,340	-	(13,340)
5428900 - Recognize Employees for Years of Service	260	1,700	2,200	500
6555500 - Residual Equity Transfers Out	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 16,635,333</b>	<b>\$ 25,406,062</b>	<b>\$ 29,042,158</b>	<b>\$ 3,636,096</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	-	1,228,576	-	(1,228,576)
6535200 - Transfer to NCS 1185 Fund	-	-	1,297,200	1,297,200
<b>Contributions &amp; Transfers Total</b>	<b>\$ -</b>	<b>\$ 1,228,576</b>	<b>\$ 1,297,200</b>	<b>\$ 68,624</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	5,726	-	-	-
<b>Debt Service Total</b>	<b>\$ 5,726</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	2,843,430	-	(2,843,430)
5610000 - Interfund Services	33	-	-	-
5642500 - Stationary Equipment Over \$5k	107,819	-	-	-
5644500 - Communications Equipment Over \$5k	957,094	36,869	-	(36,869)
5645500 - Data Processing Equipment Over \$5k	211,199	9,000	28,858	19,858
5645505 - Software Over \$5K	-	-	50,000	50,000
<b>Capital Outlay Total</b>	<b>\$ 1,276,145</b>	<b>\$ 2,889,299</b>	<b>\$ 78,858</b>	<b>\$ (2,810,441)</b>
<b>Assessments In</b>	<b>25,415,383</b>	<b>29,885,208</b>	<b>280,227</b>	<b>(29,604,981)</b>
<b>Assessments Out</b>	<b>(24,077,365)</b>	<b>(29,559,867)</b>	<b>-</b>	<b>29,559,867</b>
<b>Reserves</b>	<b>-</b>	<b>62,810</b>	<b>-</b>	<b>(62,810)</b>
<b>5800 - General Government Internal Services Total</b>	<b>\$ 49,773,700</b>	<b>\$ 112,610,350</b>	<b>\$ 125,843,827</b>	<b>\$ 13,233,477</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>6050 - Deferred Comp Trust</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	136,711	144,336	165,895	21,558
5110300 - Salaries & Wages - Other Paid Leave	7,280	-	-	-
5110420 - PTO Cashout Pay	205	-	-	-
5110430 - Accrued Salaries & Wages	(2,562)	-	-	-
5110800 - FICA Contributions	11,790	10,894	12,520	1,626
5110810 - Health & Welfare	34,125	32,683	31,763	(921)
5110811 - Dental Plan	2,887	2,911	3,073	162
5110812 - Personal Time Off	14,945	-	-	-
5110814 - H&W Claims Provider Payment	8	-	-	-
5110820 - Insurance-Group Life	258	318	166	(152)
5110828 - ER Pd Medical Leave	-	-	326	326
5110830 - Industrial Insurance	2,791	2,179	42	(2,136)
5110835 - State Unemployment Compensation	172	231	282	51
5110850 - Pension Contributions-TERS	17,173	15,983	18,813	2,830
<b>Personnel Services Total</b>	<b>\$ 225,783</b>	<b>\$ 209,535</b>	<b>\$ 232,879</b>	<b>\$ 23,345</b>
<b>Fixed Costs</b>				
5415000 - Insurance Expense	3	2	2	-
5415005 - Public Liability Insurance - External	18,181	19,500	19,950	450
5415010 - Public Liability Insurance - Self Ins	1,235	1,312	1,224	(88)
<b>Fixed Costs Total</b>	<b>\$ 19,419</b>	<b>\$ 20,814</b>	<b>\$ 21,176</b>	<b>\$ 362</b>
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	123,379	131,000	131,000	-
5310200 - Investment & Management Fees	33	-	-	-
5311300 - Legal Service	-	4,000	4,000	-
5412030 - Association Dues & Subscriptions	-	1,200	1,200	-
5413000 - Postage Expense	1,094	2,000	2,000	-
5414000 - Training and Professional Development	-	3,000	3,000	-
5414100 - Travel and Subsistence	-	4,400	4,400	-
5419100 - Miscellaneous Employee Reimbursements	25	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 124,531</b>	<b>\$ 145,600</b>	<b>\$ 145,600</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>23,303</b>	<b>43,565</b>	<b>28,856</b>	<b>(14,709)</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>2,989</b>	<b>2,989</b>
<b>6050 - Deferred Comp Trust Total</b>	<b>\$ 393,036</b>	<b>\$ 419,513</b>	<b>\$ 431,501</b>	<b>\$ 11,988</b>

### 6100 - Employees Retirement

#### Personnel Services

5110100 - Salaries & Wages - Regular	1,014,299	1,351,986	1,496,055	144,069
5110120 - Education/Training	12,555	-	-	-
5110200 - Salaries & Wages - Overtime	63	1,300	1,300	-
5110225 - Salaries & Wages - Vacation	32,201	-	-	-
5110250 - Salaries & Wages - Sick Leave	24,257	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	60,552	-	-	-
5110400 - Salaries & Wages - Other	126	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110420 - PTO Cashout Pay	6,770	-	-	-
5110430 - Accrued Salaries & Wages	(22,800)	-	-	-
5110460 - Benefits Adjustment	(7,787)	-	-	-
5110500 - Leave Severance Payoff	7,965	-	-	-
5110800 - FICA Contributions	84,608	96,074	103,655	7,581
5110810 - Health & Welfare	233,186	261,129	244,449	(16,680)
5110811 - Dental Plan	19,839	23,257	23,647	390
5110812 - Personal Time Off	37,776	-	-	-
5110814 - H&W Claims Provider Payment	6	-	-	-
5110820 - Insurance-Group Life	1,883	2,974	1,496	(1,478)
5110828 - ER Pd Medical Leave	-	-	2,639	2,639
5110830 - Industrial Insurance	17,237	17,406	327	(17,080)
5110835 - State Unemployment Compensation	1,307	2,163	2,543	380
5110850 - Pension Contributions-TERS	126,776	149,736	169,653	19,916
5110901 - Labor Activity Rate - Adjustments	19,869	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(12,082)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(53,416)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,605,189</b>	<b>\$ 1,906,027</b>	<b>\$ 2,045,764</b>	<b>\$ 139,737</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	18,190	12,930	17,467	4,537
5390003 - Int-Fleet Maint Settled from PM Order	5	-	-	-
5415000 - Insurance Expense	22	18	23	5
5415005 - Public Liability Insurance - External	103,028	110,500	113,050	2,550
5415010 - Public Liability Insurance - Self Ins	9,311	10,470	9,412	(1,058)
5417000 - Rent/Lease Buildings	146,262	160,073	148,697	(11,376)
<b>Fixed Costs Total</b>	<b>\$ 276,818</b>	<b>\$ 293,991</b>	<b>\$ 288,649</b>	<b>\$ (5,342)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	711	-	-	-
5210100 - Office Expense	4,062	11,000	11,000	-
5210200 - Food Supplies	744	-	4,000	4,000
5220100 - Operating Supplies	8,809	9,500	9,500	-
5290004 - Int-Motor Pool Settled from PM Order	1,375	-	-	-
5295003 - Int Act Alloc-Mail Service	166	-	-	-
5310100 - Professional Services Expense	1,168,794	2,100,000	1,815,000	(285,000)
5310150 - Custodial Bank Services	1,835	-	-	-
5310200 - Investment & Management Fees	11,475,291	13,300,000	14,880,000	1,580,000
5311100 - Audit Services Expense	-	-	32,800	32,800
5311300 - Legal Service	14,883	-	35,000	35,000
5312010 - Printing & Graphic Service	7,004	6,000	6,000	-
5312020 - Convenience Copier Charges	20,656	13,982	14,000	18
5330100 - External Contract Services	116	-	-	-
5330300 - Securities Lending Broker Rebates	137,981	-	-	-
5330400 - Securities Lending Agent Fees	122,899	-	-	-
5411000 - Transportation Expense	167	1,400	1,400	-
5412000 - Advertising Expense	-	1,000	1,000	-
5412030 - Association Dues & Subscriptions	6,336	7,500	7,500	-
5412170 - Software Licensing & Maintenance Fees	1,446	-	-	-
5413000 - Postage Expense	15,850	15,000	15,000	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5414000 - Training and Professional Development	9,201	20,200	20,200	-
5414100 - Travel and Subsistence	20,745	60,000	60,000	-
5414150 - Tuition Reimbursement	3,672	-	-	-
5416060 - Solid Waste/Garbage Expense	48	-	-	-
5418000 - Licenses and Permits	205	-	-	-
5419100 - Miscellaneous Employee Reimbursements	227	-	-	-
5419101 - Cell Phone Employee Reimbursements	-	1,000	1,000	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	(4,402)	4,600	600	(4,000)
5425000 - Bank Charges	(21)	-	-	-
5430110 - Pension Service Retirements	124,177,915	141,160,000	157,860,000	16,700,000
5430111 - Pension Survivor Retirements	10,770,146	12,990,000	13,850,000	860,000
5430112 - Pension Disability Retirements	978,804	1,309,000	1,280,000	(29,000)
5430140 - Pension Death Benefits	297,288	433,000	420,000	(13,000)
5430160 - Withdrawal of Contributions-Normal	3,173,622	5,280,000	4,720,000	(560,000)
5430163 - Withdrawal of Contributions-Overtime	1,175,354	1,432,000	1,396,000	(36,000)
5430170 - Pension Beneficiary Refund	30,698	214,000	232,000	18,000
<b>Maintenance &amp; Operations Total</b>	<b>\$ 153,622,627</b>	<b>\$ 178,369,182</b>	<b>\$ 196,672,000</b>	<b>\$ 18,302,818</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	10,306	-	-	-
<b>Debt Service Total</b>	<b>\$ 10,306</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>469,365</b>	<b>449,938</b>	<b>386,750</b>	<b>(63,188)</b>
<b>Reserves</b>	<b>-</b>	<b>148,713,756</b>	<b>195,290,586</b>	<b>46,576,830</b>
<b>6100 - Employees Retirement Total</b>	<b>\$ 155,984,305</b>	<b>\$ 329,732,895</b>	<b>\$ 394,683,748</b>	<b>\$ 64,950,853</b>
<b>6120 - Rel &amp; Pens Police</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	147,266	165,699	173,631	7,933
5110120 - Education/Training	1,166	-	-	-
5110225 - Salaries & Wages - Vacation	10,578	-	-	-
5110250 - Salaries & Wages - Sick Leave	5,212	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,855	-	-	-
5110400 - Salaries & Wages - Other	69	-	-	-
5110420 - PTO Cashout Pay	178	-	-	-
5110430 - Accrued Salaries & Wages	(592)	-	-	-
5110460 - Benefits Adjustment	3,894	-	-	-
5110800 - FICA Contributions	13,684	12,267	12,741	474
5110810 - Health & Welfare	44,702	38,074	33,631	(4,443)
5110811 - Dental Plan	3,743	3,391	3,253	(138)
5110812 - Personal Time Off	6,254	-	-	-
5110820 - Insurance-Group Life	296	365	174	(191)
5110828 - ER Pd Medical Leave	-	-	329	329
5110830 - Industrial Insurance	3,472	2,538	45	(2,493)
5110835 - State Unemployment Compensation	197	265	295	30
5110850 - Pension Contributions-TERS	19,369	18,350	19,690	1,340
5110901 - Labor Activity Rate - Adjustments	(9,935)	-	-	-

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110902 - Benefits Activity Rate - Adjustments	6,041	-	-	-
5195000 - Int Act Alloc-Labor Regular	26,708	-	-	-
<b>Personnel Services Total</b>	<b>\$ 290,158</b>	<b>\$ 240,949</b>	<b>\$ 243,790</b>	<b>\$ 2,841</b>
<b>Fixed Costs</b>				
5415000 - Insurance Expense	5	4	4	-
5415010 - Public Liability Insurance - Self Ins	1,283	2,204	1,296	(908)
5417000 - Rent/Lease Buildings	12,908	14,119	13,121	(998)
<b>Fixed Costs Total</b>	<b>\$ 14,195</b>	<b>\$ 16,327</b>	<b>\$ 14,421</b>	<b>\$ (1,906)</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	9	1,500	1,500	-
5220100 - Operating Supplies	270	1,000	1,000	-
5220150 - Computer Supplies	-	2,000	2,000	-
5310100 - Professional Services Expense	19,020	25,000	25,000	-
5310200 - Investment & Management Fees	76	-	-	-
5312020 - Convenience Copier Charges	875	600	600	-
5411000 - Transportation Expense	92	200	200	-
5413000 - Postage Expense	1,332	1,600	1,600	-
5414100 - Travel and Subsistence	4,975	9,000	9,000	-
5419102 - Employee Wellness Incentive	-	-	-	-
5430110 - Pension Service Retirements	927,128	1,020,000	857,252	(162,748)
5430111 - Pension Survivor Retirements	339,359	400,000	354,934	(45,066)
5430112 - Pension Disability Retirements	1,423,667	1,400,000	1,330,813	(69,187)
5430130 - Pension Medical Expenses	5,062,456	6,554,833	7,345,617	790,784
5430140 - Pension Death Benefits	7,000	10,000	10,000	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 7,786,259</b>	<b>\$ 9,425,733</b>	<b>\$ 9,939,516</b>	<b>\$ 513,783</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	18	-	-	-
<b>Debt Service Total</b>	<b>\$ 18</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>96,356</b>	<b>66,959</b>	<b>200,616</b>	<b>133,657</b>
<b>Reserves</b>	<b>-</b>	<b>64,035</b>	<b>-</b>	<b>(64,035)</b>
<b>6120 - Rel &amp; Pens Police Total</b>	<b>\$ 8,186,985</b>	<b>\$ 9,814,002</b>	<b>\$ 10,398,343</b>	<b>\$ 584,341</b>
<b>6150 - Rel &amp; Pens Fire</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	147,266	165,699	173,631	7,933
5110120 - Education/Training	1,166	-	-	-
5110200 - Salaries & Wages - Overtime	-	2,000	2,000	-
5110225 - Salaries & Wages - Vacation	10,578	-	-	-
5110250 - Salaries & Wages - Sick Leave	5,211	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,855	-	-	-
5110400 - Salaries & Wages - Other	69	-	-	-
5110420 - PTO Cashout Pay	178	-	-	-
5110430 - Accrued Salaries & Wages	(592)	-	-	-
5110460 - Benefits Adjustment	3,894	-	-	-
5110800 - FICA Contributions	13,682	12,267	12,741	474

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110810 - Health & Welfare	44,701	38,074	33,631	(4,443)
5110811 - Dental Plan	3,743	3,391	3,253	(138)
5110812 - Personal Time Off	6,254	-	-	-
5110820 - Insurance-Group Life	296	365	174	(191)
5110828 - ER Pd Medical Leave	-	-	330	330
5110830 - Industrial Insurance	3,472	2,538	45	(2,493)
5110835 - State Unemployment Compensation	196	265	295	30
5110850 - Pension Contributions-TERS	19,368	18,350	19,690	1,340
5110901 - Labor Activity Rate - Adjustments	(9,935)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	6,041	-	-	-
5195000 - Int Act Alloc-Labor Regular	26,708	-	-	-
<b>Personnel Services Total</b>	<b>\$ 290,152</b>	<b>\$ 242,949</b>	<b>\$ 245,790</b>	<b>\$ 2,842</b>
<b>Fixed Costs</b>				
5415000 - Insurance Expense	5	4	4	-
5415010 - Public Liability Insurance - Self Ins	1,283	2,204	1,296	(908)
5417000 - Rent/Lease Buildings	12,908	14,119	13,121	(998)
<b>Fixed Costs Total</b>	<b>\$ 14,195</b>	<b>\$ 16,327</b>	<b>\$ 14,421</b>	<b>\$ (1,906)</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	9	1,200	1,200	-
5220100 - Operating Supplies	230	250	250	-
5220150 - Computer Supplies	-	1,500	1,500	-
5310100 - Professional Services Expense	19,029	25,000	25,000	-
5310200 - Investment & Management Fees	139	-	-	-
5312020 - Convenience Copier Charges	1,069	734	720	(14)
5411000 - Transportation Expense	60	200	200	-
5413000 - Postage Expense	1,381	1,600	1,600	-
5414100 - Travel and Subsistence	5,499	5,000	5,000	-
5419102 - Employee Wellness Incentive	-	-	-	-
5430110 - Pension Service Retirements	330,863	400,000	242,609	(157,391)
5430111 - Pension Survivor Retirements	1,549,290	1,800,000	1,661,551	(138,449)
5430112 - Pension Disability Retirements	2,295,734	2,778,000	2,346,840	(431,160)
5430130 - Pension Medical Expenses	6,305,592	7,042,636	7,166,864	124,228
5430140 - Pension Death Benefits	7,500	10,000	10,000	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 10,516,395</b>	<b>\$ 12,066,120</b>	<b>\$ 11,463,334</b>	<b>\$ (602,786)</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	53	-	-	-
<b>Debt Service Total</b>	<b>\$ 53</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>102,381</b>	<b>73,817</b>	<b>227,163</b>	<b>153,346</b>
<b>Reserves</b>	<b>-</b>	<b>65,599</b>	<b>-</b>	<b>(65,599)</b>
<b>6150 - Rel &amp; Pens Fire Total</b>	<b>\$ 10,923,175</b>	<b>\$ 12,464,812</b>	<b>\$ 11,950,709</b>	<b>\$ (514,103)</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>6430 - Health Care LabMgt</b>				
<b>Personnel Services</b>				
5110810 - Health & Welfare	-	-	-	-
5110813 - ER Premium Pmts for fully insured policy	13,583,807	14,106,236	15,250,193	1,143,957
5110814 - H&W Claims Provider Payment	97,328,180	104,163,161	115,128,102	10,964,941
5110824 - Health Benefit Provider Admin Payment	9,631,276	11,114,981	13,146,895	2,031,914
5110825 - VEBA Employer Paid Benefit	1,376,868	1,604,476	2,059,261	454,785
<b>Personnel Services Total</b>	<b>\$ 121,920,131</b>	<b>\$ 130,988,854</b>	<b>\$ 145,584,451</b>	<b>\$ 14,595,597</b>
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	9,600	-	-	-
5210200 - Food Supplies	1,197	-	-	-
5210300 - Medical Equipment & Supplies	5,985	10,000	10,000	-
5220100 - Operating Supplies	117,830	20,000	20,000	-
5220150 - Computer Supplies	-	-	-	-
5295003 - Int Act Alloc-Mail Service	295	-	-	-
5310100 - Professional Services Expense	116,081	476,000	80,000	(396,000)
5310200 - Investment & Management Fees	8,141	-	-	-
5311500 - Health Care Misc External Payment	375	-	-	-
5312010 - Printing & Graphic Service	12,910	8,000	8,000	-
5412030 - Association Dues & Subscriptions	601	-	-	-
5413000 - Postage Expense	7,630	8,400	8,400	-
5414000 - Training and Professional Development	125	-	-	-
5419102 - Employee Wellness Incentive	984,904	1,000,000	1,000,000	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,265,673</b>	<b>\$ 1,522,400</b>	<b>\$ 1,126,400</b>	<b>\$ (396,000)</b>
<b>Assessments In</b>	<b>230,405</b>	<b>222,073</b>	<b>42</b>	<b>(222,031)</b>
<b>6430 - Health Care LabMgt Total</b>	<b>\$ 123,416,209</b>	<b>\$ 132,733,326</b>	<b>\$ 146,710,893</b>	<b>\$ 13,977,567</b>
<b>6440 - Group Life Trust</b>				
<b>Personnel Services</b>				
5110813 - ER Premium Pmts for fully insured policy	1,511,665	1,522,984	1,592,204	69,220
<b>Personnel Services Total</b>	<b>\$ 1,511,665</b>	<b>\$ 1,522,984</b>	<b>\$ 1,592,204</b>	<b>\$ 69,220</b>
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	93	-	-	-
5310200 - Investment & Management Fees	113	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 206</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>8,806</b>	<b>8,910</b>	<b>-</b>	<b>(8,910)</b>
<b>6440 - Group Life Trust Total</b>	<b>\$ 1,520,677</b>	<b>\$ 1,531,894</b>	<b>\$ 1,592,204</b>	<b>\$ 60,310</b>
<b>6450 - Misc Payroll D&amp;M</b>				
<b>Personnel Services</b>				
5110400 - Salaries & Wages - Other	7,880	-	-	-
5110430 - Accrued Salaries & Wages	-	-	-	-
5110800 - FICA Contributions	-	-	-	-
5110835 - State Unemployment Compensation	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
5220100 - Operating Supplies	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6450 - Misc Payroll D&amp;M Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6460 - Dental Care LabMgt</b>				
<b>Personnel Services</b>				
5110813 - ER Premium Pmts for fully insured policy	11,248,520	11,503,845	10,743,000	(760,845)
5110814 - H&W Claims Provider Payment	3,379	-	-	-
<b>Personnel Services Total</b>	<b>\$ 11,251,899</b>	<b>\$ 11,503,845</b>	<b>\$ 10,743,000</b>	<b>\$ (760,845)</b>
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	16,013	11,194	11,194	-
5310200 - Investment & Management Fees	184	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 16,197</b>	<b>\$ 11,194</b>	<b>\$ 11,194</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>29,193</b>	<b>25,196</b>	<b>-</b>	<b>(25,196)</b>
<b>Reserves</b>	<b>-</b>	<b>105,816</b>	<b>1,436</b>	<b>(104,380)</b>
<b>6460 - Dental Care LabMgt Total</b>	<b>\$ 11,297,289</b>	<b>\$ 11,646,051</b>	<b>\$ 10,755,630</b>	<b>\$ (890,421)</b>
<b>6470 - Health Care Fire</b>				
<b>Personnel Services</b>				
5110814 - H&W Claims Provider Payment	4,395,468	7,028,000	7,071,000	43,000
5110824 - Health Benefit Provider Admin Payment	666,446	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,061,915</b>	<b>\$ 7,028,000</b>	<b>\$ 7,071,000</b>	<b>\$ 43,000</b>
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	69	-	-	-
5310200 - Investment & Management Fees	207	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>25,228</b>	<b>32,636</b>	<b>123,025</b>	<b>90,389</b>
<b>6470 - Health Care Fire Total</b>	<b>\$ 5,087,419</b>	<b>\$ 7,060,636</b>	<b>\$ 7,194,025</b>	<b>\$ 133,389</b>
<b>6480 - Health Care Police</b>				
<b>Personnel Services</b>				
5110814 - H&W Claims Provider Payment	3,961,659	6,538,000	7,245,000	707,000
5110824 - Health Benefit Provider Admin Payment	543,825	-	-	-
<b>Personnel Services Total</b>	<b>\$ 4,505,484</b>	<b>\$ 6,538,000</b>	<b>\$ 7,245,000</b>	<b>\$ 707,000</b>
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	64	-	-	-
5310200 - Investment & Management Fees	150	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 214</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Assessments In</b>	25,572	30,833	126,052	95,219
<b>6480 - Health Care Police Total</b>	\$ 4,531,270	\$ 6,568,833	\$ 7,371,052	\$ 802,219
<b>6795 - Public Fac Districts</b>				
<b>Maintenance &amp; Operations</b>				
5310100 - Professional Services Expense	130	-	-	-
5310200 - Investment & Management Fees	553	-	-	-
5311100 - Audit Services Expense	4,589	5,000	5,000	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 5,272</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6538600 - Transfer to Convention Center	-	6,632,884	9,223,332	2,590,448
6545000 - External Contributions	6,357,610	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 6,357,610</b>	<b>\$ 6,632,884</b>	<b>\$ 9,223,332</b>	<b>\$ 2,590,448</b>
<b>Reserves</b>	<b>-</b>	<b>-</b>	<b>35,116</b>	<b>35,116</b>
<b>6795 - Public Fac Districts Total</b>	<b>\$ 6,362,882</b>	<b>\$ 6,637,884</b>	<b>\$ 9,263,448</b>	<b>\$ 2,625,564</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>City Attorney's Office</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	7,974,250	2,774,354	3,120,661	346,307
5110200 - Salaries & Wages - Overtime	8,750	-	-	-
5110225 - Salaries & Wages - Vacation	86,350	-	-	-
5110250 - Salaries & Wages - Sick Leave	50,762	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	455,925	-	-	-
5110400 - Salaries & Wages - Other	2,984	-	-	-
5110420 - PTO Cashout Pay	58,986	-	-	-
5110430 - Accrued Salaries & Wages	(136,945)	-	-	-
5110460 - Benefits Adjustment	(356)	-	-	-
5110500 - Leave Severance Payoff	17,444	-	-	-
5110800 - FICA Contributions	631,388	208,707	234,968	26,260
5110810 - Health & Welfare	1,463,098	572,799	544,950	(27,849)
5110811 - Dental Plan	127,928	51,016	52,716	1,700
5110812 - Personal Time Off	607,885	-	-	-
5110814 - H&W Claims Provider Payment	17	-	-	-
5110820 - Insurance-Group Life	14,203	6,104	3,121	(2,983)
5110828 - ER Pd Medical Leave	-	-	5,858	5,858
5110830 - Industrial Insurance	119,525	38,182	728	(37,454)
5110835 - State Unemployment Compensation	10,060	4,439	5,305	866
5110850 - Pension Contributions-TERS	990,033	307,252	353,883	46,631
5110901 - Labor Activity Rate - Adjustments	(621)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	977	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,033	-	-	-
<b>Personnel Services Total</b>	<b>\$ 12,483,676</b>	<b>\$ 3,962,854</b>	<b>\$ 4,322,189</b>	<b>\$ 359,335</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	36,031	11,040	-	(11,040)
5210015 - Cellular Phone Usage	899	-	-	-
5210025 - Telecom Equipment Cost	38,751	16,452	-	(16,452)
5415000 - Insurance Expense	616	38	48	10
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	57,005	21,644	20,408	(1,236)
5417000 - Rent/Lease Buildings	144,526	-	-	-
5417005 - Rent/Lease County & City Building	297,416	355,501	304,208	(51,293)
5417007 - Rent/Lease Municipal Buildings	365,892	-	-	-
5900005 - Gen Svcs Telecomm Overhead	2	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 941,137</b>	<b>\$ 404,675</b>	<b>\$ 324,664</b>	<b>\$ (80,011)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	99	200	916	716
5210020 - Long Distance Phone Usage	965	400	625	225
5210100 - Office Expense	60,957	30,000	29,400	(600)
5210200 - Food Supplies	197	-	-	-
5210300 - Medical Equipment & Supplies	-	-	100	100
5220100 - Operating Supplies	2,079	3,000	4,520	1,520
5220150 - Computer Supplies	3,460	4,000	4,175	175
5230100 - Repairs & Maintenance Materials Expense	1,040	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	5,495	-	-	-
5295000 - Int Act Alloc-Equipment	57	-	-	-

**Expenditures by Department with Line Item --- General Fund Only**

	<b>2015-2016 Actual</b>	<b>2017-2018 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 O / (U) 2017-2018</b>
5310100 - Professional Services Expense	42,609	25,000	5,000	(20,000)
5311300 - Legal Service	206,506	2,000	2,000	-
5312010 - Printing & Graphic Service	6,765	1,600	1,600	-
5312020 - Convenience Copier Charges	61,640	13,100	13,100	-
5320100 - Repair & Maintenance Services - Contract	727	4,000	4,000	-
5330100 - External Contract Services	186,340	36,200	32,000	(4,200)
5411000 - Transportation Expense	231	-	-	-
5412000 - Advertising Expense	24,689	-	-	-
5412030 - Association Dues & Subscriptions	19,413	6,000	10,000	4,000
5412170 - Software Licensing & Maintenance Fees	5,079	-	40	40
5413000 - Postage Expense	14,629	10,000	10,000	-
5414000 - Training and Professional Development	16,048	6,182	6,182	-
5414100 - Travel and Subsistence	16,165	5,000	5,000	-
5416060 - Solid Waste/Garbage Expense	377	-	-	-
5419000 - Utility Taxes & Assessments	2	-	-	-
5419100 - Miscellaneous Employee Reimbursements	7	100	100	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	100	100	-
5420000 - Injuries Damages and Judgments	5,971	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	1,330	-	-	-
5426000 - Cash Discounts Taken	(6)	-	-	-
5427000 - Witness Fees	824	2,000	2,000	-
5427100 - Interpreter Services	18	-	200	200
5428900 - Recognize Employees for Years of Service	85	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 683,799</b>	<b>\$ 148,882</b>	<b>\$ 131,058</b>	<b>\$ (17,824)</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	100,000	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 795,222</b>	<b>\$ 648,580</b>	<b>\$ 680,064</b>	<b>\$ 31,484</b>
<b>Assessments Out</b>	<b>\$ (7,510,448)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>City Attorney's Office Total</b>	<b>\$ 7,493,385</b>	<b>\$ 5,164,991</b>	<b>\$ 5,457,975</b>	<b>\$ 292,984</b>

**City Council**

**Personnel Services**

5110100 - Salaries & Wages - Regular	1,358,672	-	-	-
5110225 - Salaries & Wages - Vacation	224	-	-	-
5110250 - Salaries & Wages - Sick Leave	2,158	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	33,111	-	-	-
5110410 - Allowances	18,300	-	-	-
5110430 - Accrued Salaries & Wages	(21,514)	-	-	-
5110460 - Benefits Adjustment	56	-	-	-
5110500 - Leave Severance Payoff	1,525	-	-	-
5110800 - FICA Contributions	107,791	-	-	-
5110810 - Health & Welfare	321,731	-	-	-
5110811 - Dental Plan	27,481	-	-	-
5110812 - Personal Time Off	29,463	-	-	-
5110820 - Insurance-Group Life	1,179	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110830 - Industrial Insurance	34,898	-	-	-
5110835 - State Unemployment Compensation	1,550	-	-	-
5110850 - Pension Contributions-TERS	153,687	-	-	-
5110901 - Labor Activity Rate - Adjustments	(293)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	237	-	-	-
5195000 - Int Act Alloc-Labor Regular	725	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,070,981</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	6,720	-	-	-
5210015 - Cellular Phone Usage	19,337	-	-	-
5210025 - Telecom Equipment Cost	20,102	-	-	-
5415010 - Public Liability Insurance - Self Ins	15,439	-	-	-
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	340,174	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 401,771</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210020 - Long Distance Phone Usage	85	-	-	-
5210100 - Office Expense	8,601	-	-	-
5210200 - Food Supplies	18,337	-	-	-
5220100 - Operating Supplies	1,346	-	-	-
5220150 - Computer Supplies	362	-	-	-
5310100 - Professional Services Expense	30,318	-	-	-
5312010 - Printing & Graphic Service	6,971	-	-	-
5312020 - Convenience Copier Charges	8,899	-	-	-
5330100 - External Contract Services	65	-	-	-
5411000 - Transportation Expense	7,466	-	-	-
5412000 - Advertising Expense	4,259	-	-	-
5412020 - Printing & Binding - Commercial	360	-	-	-
5412030 - Association Dues & Subscriptions	18,957	-	-	-
5412170 - Software Licensing & Maintenance Fees	827	-	-	-
5413000 - Postage Expense	473	-	-	-
5414000 - Training and Professional Development	29,454	-	-	-
5414100 - Travel and Subsistence	73,912	-	-	-
5414110 - Travel Advance Clearing	-	-	-	-
5417004 - Rent/Lease Others	850	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	483	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 212,024</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 166,445</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments Out</b>	<b>\$ (1,629,565)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>City Council Total</b>	<b>\$ 1,221,657</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Expenditures by Department with Line Item --- General Fund Only**

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>City Manager's Office</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	3,723,638	444,472	524,382	79,910
5110120 - Education/Training	1,828	-	-	-
5110200 - Salaries & Wages - Overtime	529	-	-	-
5110225 - Salaries & Wages - Vacation	32,607	-	-	-
5110250 - Salaries & Wages - Sick Leave	25,148	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	206,557	-	-	-
5110400 - Salaries & Wages - Other	17,938	-	-	-
5110410 - Allowances	13,200	-	-	-
5110420 - PTO Cashout Pay	40,585	-	-	-
5110430 - Accrued Salaries & Wages	(28,419)	-	-	-
5110460 - Benefits Adjustment	(27,782)	-	-	-
5110500 - Leave Severance Payoff	19,333	-	-	-
5110800 - FICA Contributions	289,529	34,002	39,928	5,926
5110810 - Health & Welfare	721,769	97,713	92,798	(4,915)
5110811 - Dental Plan	61,563	8,703	8,977	274
5110812 - Personal Time Off	209,182	-	-	-
5110820 - Insurance-Group Life	6,438	978	524	(454)
5110828 - ER Pd Medical Leave	-	-	1,043	1,043
5110830 - Industrial Insurance	59,553	6,513	124	(6,390)
5110835 - State Unemployment Compensation	4,723	711	891	180
5110850 - Pension Contributions-TERS	448,614	49,229	59,465	10,236
5110865 - Deferred Compensation/Defined Contribution	53,462	-	-	-
5110900 - Labor	(14,559)	-	-	-
5110901 - Labor Activity Rate - Adjustments	49,162	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(21,380)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(141,194)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	109	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,752,133</b>	<b>\$ 642,321</b>	<b>\$ 728,132</b>	<b>\$ 85,810</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	14,360	1,440	-	(1,440)
5210015 - Cellular Phone Usage	15,816	572	-	(572)
5210025 - Telecom Equipment Cost	35,461	3,072	-	(3,072)
5415000 - Insurance Expense	63	10	12	2
5415010 - Public Liability Insurance - Self Ins	15,926	5,410	3,577	(1,833)
5417000 - Rent/Lease Buildings	850	-	-	-
5417007 - Rent/Lease Municipal Buildings	166,388	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 248,864</b>	<b>\$ 10,504</b>	<b>\$ 3,589</b>	<b>\$ (6,915)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	-	-	106	106
5210020 - Long Distance Phone Usage	657	300	-	(300)
5210100 - Office Expense	33,920	2,520	1,000	(1,520)
5210200 - Food Supplies	6,997	3,100	5,418	2,318
5220100 - Operating Supplies	33,320	2,768	270	(2,498)
5220150 - Computer Supplies	17,268	1,500	350	(1,150)
5221010 - Fuel - External	21	-	-	-
5295000 - Int Act Alloc-Equipment	5	-	-	-
5310100 - Professional Services Expense	425,954	53,300	420	(52,880)

**Expenditures by Department with Line Item --- General Fund Only**

	<b>2015-2016 Actual</b>	<b>2017-2018 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 O / (U) 2017-2018</b>
5312010 - Printing & Graphic Service	7,132	3,000	13,165	10,165
5312020 - Convenience Copier Charges	49,208	5,052	2,818	(2,234)
5330100 - External Contract Services	57,107	144,400	45,940	(98,461)
5340100 - Temporary Labor Services	11,340	-	-	-
5411000 - Transportation Expense	9,484	-	-	-
5412000 - Advertising Expense	2,042	900	-	(900)
5412030 - Association Dues & Subscriptions	404,186	960	-	(960)
5412170 - Software Licensing & Maintenance Fees	996	-	-	-
5413000 - Postage Expense	1,543	600	-	(600)
5414000 - Training and Professional Development	49,107	1,000	3,255	2,255
5414100 - Travel and Subsistence	94,514	1,800	4,000	2,200
5414110 - Travel Advance Clearing	-	-	-	-
5414150 - Tuition Reimbursement	923	-	-	-
5417004 - Rent/Lease Others	2,470	-	-	-
5419100 - Miscellaneous Employee Reimbursements	13,116	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	-	-
5419230 - External Payments	306	-	-	-
5428900 - Recognize Employees for Years of Service	140	-	-	-
5429000 - Temporary Housing	3,591	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,225,347</b>	<b>\$ 221,200</b>	<b>\$ 76,742</b>	<b>\$ (144,458)</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	35,000	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 340,528</b>	<b>\$ 115,736</b>	<b>\$ 172,296</b>	<b>\$ 56,560</b>
<b>Assessments Out</b>	<b>\$ (3,537,680)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>City Manager's Office Total</b>	<b>\$ 4,064,193</b>	<b>\$ 989,761</b>	<b>\$ 980,758</b>	<b>\$ (9,003)</b>
<b>Community &amp; Economic Development</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	2,969,824	2,901,811	3,068,002	166,191
5110120 - Education/Training	68,351	-	-	-
5110200 - Salaries & Wages - Overtime	3,090	1,000	-	(1,000)
5110225 - Salaries & Wages - Vacation	62,909	-	-	-
5110250 - Salaries & Wages - Sick Leave	25,724	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	162,404	-	-	-
5110400 - Salaries & Wages - Other	612	-	-	-
5110420 - PTO Cashout Pay	15,018	-	-	-
5110430 - Accrued Salaries & Wages	(52,518)	-	-	-
5110460 - Benefits Adjustment	(197,540)	-	-	-
5110500 - Leave Severance Payoff	8,479	-	-	-
5110800 - FICA Contributions	254,855	213,395	225,529	12,134
5110810 - Health & Welfare	605,480	501,031	488,899	(12,132)
5110811 - Dental Plan	51,437	44,624	47,294	2,670
5110812 - Personal Time Off	198,403	-	-	-
5110820 - Insurance-Group Life	5,388	6,384	3,068	(3,316)
5110828 - ER Pd Medical Leave	-	-	4,188	4,188

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110830 - Industrial Insurance	62,587	39,388	2,511	(36,878)
5110835 - State Unemployment Compensation	3,831	4,643	5,216	573
5110850 - Pension Contributions-TERS	372,176	321,375	347,911	26,536
5110900 - Labor	(275)	-	-	-
5110901 - Labor Activity Rate - Adjustments	648,176	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(327,257)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,402,235)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,866	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,541,782</b>	<b>\$ 4,033,651</b>	<b>\$ 4,192,617</b>	<b>\$ 158,966</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	10,200	10,320	-	(10,320)
5210015 - Cellular Phone Usage	5,063	6,024	6,284	260
5210025 - Telecom Equipment Cost	19,168	17,922	-	(17,922)
5415000 - Insurance Expense	70	51	64	13
5415005 - Public Liability Insurance - External	116	-	-	-
5415010 - Public Liability Insurance - Self Ins	26,484	28,962	26,650	(2,312)
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	363,044	411,892	312,994	(98,898)
5425010 - Credit Card Discount Fees	557	785	-	(785)
<b>Fixed Costs Total</b>	<b>\$ 424,702</b>	<b>\$ 475,956</b>	<b>\$ 345,992</b>	<b>\$ (129,964)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	-	-	591	591
5210020 - Long Distance Phone Usage	476	500	500	-
5210100 - Office Expense	11,857	6,000	6,109	109
5210200 - Food Supplies	4,192	2,400	2,400	-
5220100 - Operating Supplies	4,860	4,500	4,562	62
5220150 - Computer Supplies	6,416	3,000	3,000	-
5221170 - Motor Pool Rental	(462)	-	-	-
5230100 - Repairs & Maintenance Materials Expense	-	-	10,000	10,000
5295000 - Int Act Alloc-Equipment	983	-	-	-
5295003 - Int Act Alloc-Mail Service	3,079	-	-	-
5310100 - Professional Services Expense	867,780	583,012	1,543,842	960,830
5310120 - Safety Inspection Services	115	-	-	-
5311100 - Audit Services Expense	1,302	-	-	-
5311300 - Legal Service	-	-	-	-
5312010 - Printing & Graphic Service	8,963	14,000	14,125	125
5312020 - Convenience Copier Charges	29,133	18,498	18,498	-
5318000 - Permits & Licenses Service	81	-	-	-
5320100 - Repair & Maintenance Services - Contract	-	500	500	-
5330100 - External Contract Services	271,363	236,032	209,686	(26,346)
5411000 - Transportation Expense	142	300	300	-
5412000 - Advertising Expense	69,432	23,066	57,341	34,275
5412020 - Printing & Binding - Commercial	7,445	-	-	-
5412030 - Association Dues & Subscriptions	61,423	20,500	20,500	-
5412170 - Software Licensing & Maintenance Fees	32,427	33,000	-	(33,000)
5413000 - Postage Expense	17,398	15,000	15,000	-
5414000 - Training and Professional Development	13,863	-	450	450
5414100 - Travel and Subsistence	57,906	31,434	79,734	48,300
5414110 - Travel Advance Clearing	390	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5416050 - Electricity Expense	2,144	-	-	-
5417008 - Rent/Lease City Parking	-	-	-	-
5419000 - Utility Taxes & Assessments	0	-	-	-
5419100 - Miscellaneous Employee Reimbursements	213	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419230 - External Payments	-	14,000	19,000	5,000
5422100 - State Business & Occupation Tax	2,453	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	1,660	500	500	-
5427100 - Interpreter Services	801	-	-	-
5428900 - Recognize Employees for Years of Service	70	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 1,477,905</b>	<b>\$ 1,006,242</b>	<b>\$ 2,006,638</b>	<b>\$ 1,000,396</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	100	-	-	-
6530600 - Contr to Tacoma Comm Redevelop Authority	-	-	283,349	283,349
<b>Contributions &amp; Transfers Total</b>	<b>\$ 100</b>	<b>\$ -</b>	<b>\$ 283,349</b>	<b>\$ 283,349</b>
<b>Assessments In</b>	<b>\$ 515,163</b>	<b>\$ 1,162,902</b>	<b>\$ 1,123,082</b>	<b>\$ (39,820)</b>
<b>Assessments Out</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (26,587)</b>	<b>\$ (26,587)</b>
<b>Community &amp; Economic Development Total</b>	<b>\$ 5,959,651</b>	<b>\$ 6,678,751</b>	<b>\$ 7,925,091</b>	<b>\$ 1,246,340</b>
<b>Environmental Services</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	343,815	-	-	-
5110120 - Education/Training	335	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	16,578	-	-	-
5110420 - PTO Cashout Pay	3,043	-	-	-
5110430 - Accrued Salaries & Wages	(7,447)	-	-	-
5110460 - Benefits Adjustment	746	-	-	-
5110500 - Leave Severance Payoff	1,007	-	-	-
5110800 - FICA Contributions	29,863	-	-	-
5110810 - Health & Welfare	64,211	-	-	-
5110811 - Dental Plan	5,604	-	-	-
5110812 - Personal Time Off	27,303	-	-	-
5110820 - Insurance-Group Life	554	-	-	-
5110830 - Industrial Insurance	8,825	-	-	-
5110835 - State Unemployment Compensation	429	-	-	-
5110850 - Pension Contributions-TERS	38,642	-	-	-
5110900 - Labor	(49)	-	-	-
5110901 - Labor Activity Rate - Adjustments	2,377	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(3,123)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(4,613)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	10,395	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,608	-	-	-
<b>Personnel Services Total</b>	<b>\$ 541,101</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	2,260	-	-	-
5210015 - Cellular Phone Usage	2,298	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5210025 - Telecom Equipment Cost	4,725	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,896	-	-	-
5415010 - Public Liability Insurance - Self Ins	2,340	-	-	-
5425010 - Credit Card Discount Fees	76	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 14,594</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210020 - Long Distance Phone Usage	124	-	-	-
5210100 - Office Expense	2,863	-	-	-
5210200 - Food Supplies	4,288	-	-	-
5210600 - Noncapital Equipment Purchases	5,507	-	-	-
5220100 - Operating Supplies	433	-	-	-
5220150 - Computer Supplies	2,365	-	-	-
5295000 - Int Act Alloc-Equipment	350	-	-	-
5310100 - Professional Services Expense	436,428	-	-	-
5311300 - Legal Service	10	-	-	-
5312010 - Printing & Graphic Service	13,713	-	-	-
5312020 - Convenience Copier Charges	3,963	-	-	-
5330100 - External Contract Services	157,418	-	-	-
5411000 - Transportation Expense	42,504	-	-	-
5412000 - Advertising Expense	51,791	-	-	-
5412010 - Community Sponsorships	1,000	-	-	-
5412030 - Association Dues & Subscriptions	6,155	-	-	-
5413000 - Postage Expense	252	-	-	-
5414000 - Training and Professional Development	6,201	-	-	-
5414100 - Travel and Subsistence	3,368	-	-	-
5417004 - Rent/Lease Others	9,726	-	-	-
5418000 - Licenses and Permits	988	-	-	-
5419100 - Miscellaneous Employee Reimbursements	442	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	(960)	-	-	-
5419230 - External Payments	12	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 748,940</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 57,698</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments Out</b>	<b>\$ (378,042)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Environmental Services Total</b>	<b>\$ 984,293</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Finance</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	12,697,199	3,779,552	4,208,366	428,814
5110120 - Education/Training	143,428	-	-	-
5110200 - Salaries & Wages - Overtime	114,124	15,000	15,705	705
5110225 - Salaries & Wages - Vacation	443,594	-	-	-
5110250 - Salaries & Wages - Sick Leave	313,372	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	715,879	-	-	-
5110400 - Salaries & Wages - Other	(7,079)	-	-	-
5110410 - Allowances	4,565	6,300	6,300	0
5110420 - PTO Cashout Pay	33,442	-	-	-
5110430 - Accrued Salaries & Wages	(199,494)	-	-	-
5110460 - Benefits Adjustment	(10,455)	-	-	-
5110500 - Leave Severance Payoff	136,711	-	-	-
5110800 - FICA Contributions	1,112,804	288,590	321,361	32,771
5110810 - Health & Welfare	2,976,128	808,658	762,930	(45,728)
5110811 - Dental Plan	252,703	72,023	76,786	4,763
5110812 - Personal Time Off	527,033	-	-	-
5110814 - H&W Claims Provider Payment	48	-	-	-
5110820 - Insurance-Group Life	23,547	8,315	4,209	(4,107)
5110828 - ER Pd Medical Leave	-	-	7,619	7,619
5110830 - Industrial Insurance	260,583	83,854	12,366	(71,488)
5110835 - State Unemployment Compensation	16,361	6,047	7,154	1,107
5110850 - Pension Contributions-TERS	1,593,079	418,613	477,229	58,616
5110855 - Union Pension-Employer Paid	10,420	-	-	-
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	16,666	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(5,622)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(47,624)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(188)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	819	-	-	-
<b>Personnel Services Total</b>	<b>\$ 21,122,043</b>	<b>\$ 5,486,952</b>	<b>\$ 5,900,025</b>	<b>\$ 413,073</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	81,579	12,480	-	(12,480)
5210015 - Cellular Phone Usage	12,319	8,880	12,465	3,585
5210025 - Telecom Equipment Cost	73,488	31,858	-	(31,858)
5290005 - Int-Car Wash Settled from PM Order	74	-	-	-
5321000 - Inventory Fuel - External	1,061	-	-	-
5333010 - Admin OH Fee	550	-	-	-
5333030 - Full Svc Maint Fee	1,705	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	481	7,264	1,978	(5,286)
5390005 - Int-Fleet Fuel Settled from PM Order	1,512	4,202	2,944	(1,258)
5390006 - Int-Fleet Admin OH Settled from PM Order	2,810	10,070	9,720	(350)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	9,250	-	-	-
5415000 - Insurance Expense	292	40	51	11
5415010 - Public Liability Insurance - Self Ins	106,635	22,996	29,472	6,476
5417000 - Rent/Lease Buildings	420,140	-	-	-
5417007 - Rent/Lease Municipal Buildings	652,726	160,032	167,680	7,648
5417009 - Rent/Lease Radio Communications	11,035	9,120	8,384	(736)
5425010 - Credit Card Discount Fees	8,643	8,858	149,505	140,647

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5524200 - Lock Box Fees	104,356	107,100	227,886	120,786
5620000 - Intergovernmental Services	26,048	-	-	-
5900005 - Gen Svcs Telecomm Overhead	39	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 1,514,742</b>	<b>\$ 382,900</b>	<b>\$ 610,084</b>	<b>\$ 227,184</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	606	-	234	234
5210020 - Long Distance Phone Usage	1,463	1,170	1,159	(11)
5210100 - Office Expense	70,904	4,774	24,245	19,471
5210200 - Food Supplies	23,075	-	-	-
5210400 - Safety Equipment & Supplies	9	-	-	-
5216120 - Equipment Repair and Maintenance	446	200	-	(200)
5220100 - Operating Supplies	73,326	51,095	11,249	(39,846)
5220150 - Computer Supplies	28,836	8,000	12,970	4,970
5230100 - Repairs & Maintenance Materials Expense	76	12,000	-	(12,000)
5280900 - Equipment Charges Corrections	-	9,900	-	(9,900)
5290004 - Int-Motor Pool Settled from PM Order	13,240	-	-	-
5295003 - Int Act Alloc-Mail Service	10,599	-	-	-
5310100 - Professional Services Expense	601,186	193,150	196,888	3,738
5310200 - Investment & Management Fees	24,737	-	-	-
5311100 - Audit Services Expense	487,500	4,800	4,752	(48)
5311300 - Legal Service	3,021	5,220	-	(5,220)
5311500 - Health Care Misc External Payment	1,872	-	-	-
5312010 - Printing & Graphic Service	101,022	85,308	80,594	(4,714)
5312020 - Convenience Copier Charges	97,251	17,484	17,365	(119)
5320100 - Repair & Maintenance Services - Contract	4,165	-	-	-
5321160 - Car Wash	43	-	-	-
5330100 - External Contract Services	129,131	6,332	5,492	(840)
5411000 - Transportation Expense	7,261	-	-	-
5412000 - Advertising Expense	29,988	50,000	50,000	-
5412010 - Community Sponsorships	750	-	-	-
5412030 - Association Dues & Subscriptions	17,433	800	800	-
5412170 - Software Licensing & Maintenance Fees	158,334	402,650	510,183	107,533
5413000 - Postage Expense	153,000	95,100	94,900	(200)
5414000 - Training and Professional Development	87,766	23,135	16,885	(6,250)
5414100 - Travel and Subsistence	34,764	8,920	8,860	(60)
5414110 - Travel Advance Clearing	-	-	-	-
5416060 - Solid Waste/Garbage Expense	125	-	-	-
5417004 - Rent/Lease Others	5,287	-	-	-
5417008 - Rent/Lease City Parking	10,108	5,805	5,100	(705)
5418150 - Vehicle Expenses	52,345	-	51,650	51,650
5419100 - Miscellaneous Employee Reimbursements	427	-	-	-
5419101 - Cell Phone Employee Reimbursements	1,920	2,000	2,000	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	1,130	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	45,341	-	-	-
5425000 - Bank Charges	523	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5426000 - Cash Discounts Taken	(71)	-	-	-
5428900 - Recognize Employees for Years of Service	31	-	-	-
5900000 - Warehouse Overhead	254	-	-	-
6550000 - Miscellaneous Expenses	95	-	-	-
6586000 - Agency Type Disbursements	-	84,508	83,663	(845)
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2,279,319</b>	<b>\$ 1,072,351</b>	<b>\$ 1,178,989</b>	<b>\$ 106,638</b>
<b>Capital Outlay</b>				
5645500 - Data Processing Equipment Over \$5k	9,577	-	-	-
5645505 - Software Over \$5K	38,062	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 47,639</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	7	-	-	-
<b>Debt Service Total</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 2,232,694</b>	<b>\$ 1,324,198</b>	<b>\$ 1,117,811</b>	<b>\$ (206,387)</b>
<b>Assessments Out</b>	<b>\$ (14,339,644)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Finance Total</b>	<b>\$ 12,856,800</b>	<b>\$ 8,266,400</b>	<b>\$ 8,806,909</b>	<b>\$ 540,509</b>

### Fire

#### Personnel Services

5110100 - Salaries & Wages - Regular	49,268,611	67,653,531	75,194,187	7,540,656
5110110 - Premium Pay	102,685	120,000	120,000	-
5110120 - Education/Training	950,658	301,300	301,300	-
5110200 - Salaries & Wages - Overtime	3,706,470	3,371,432	3,417,432	46,000
5110225 - Salaries & Wages - Vacation	5,174,589	-	-	-
5110250 - Salaries & Wages - Sick Leave	2,630,862	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	3,562,234	-	-	-
5110400 - Salaries & Wages - Other	50,380	-	-	-
5110410 - Allowances	21,425	23,955	9,700	(14,255)
5110420 - PTO Cashout Pay	97,906	-	-	-
5110430 - Accrued Salaries & Wages	(861,416)	-	-	-
5110460 - Benefits Adjustment	27,569	-	-	-
5110500 - Leave Severance Payoff	763,163	-	-	-
5110800 - FICA Contributions	1,140,542	1,120,283	1,293,534	173,251
5110810 - Health & Welfare	9,890,425	10,810,266	10,291,414	(518,852)
5110811 - Dental Plan	836,630	964,207	996,790	32,583
5110812 - Personal Time Off	777,884	-	-	-
5110814 - H&W Claims Provider Payment	15	-	-	-
5110820 - Insurance-Group Life	80,939	148,371	75,141	(73,230)
5110825 - VEBA Employer Paid Benefit	-	-	-	-
5110826 - VEBA Retirement Health Savings	2,609	-	3,120	3,120
5110828 - ER Pd Medical Leave	-	-	144,425	144,425
5110830 - Industrial Insurance	2,752,294	3,992,742	3,383,828	(608,914)
5110835 - State Unemployment Compensation	75,837	107,986	127,829	19,843
5110850 - Pension Contributions-TERS	335,574	346,374	391,665	45,291
5110851 - DRS Contributions-LEOFF	3,283,222	3,390,097	3,892,344	502,247
5110852 - DRS Contributions-PERS	1,463	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110855 - Union Pension-Employer Paid	59,998	3,120	-	(3,120)
5110865 - Deferred Compensation/Defined Contribution	2,799,134	3,038,096	3,115,301	77,206
5110895 - Labor To/From Others	-	(653,760)	(780,090)	(126,330)
5110900 - Labor	31,414	-	-	-
5110901 - Labor Activity Rate - Adjustments	6,115	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(30,295)	-	-	-
5195000 - Int Act Alloc-Labor Regular	23,049	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(535,031)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(8,952)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 87,018,002</b>	<b>\$ 94,738,000</b>	<b>\$ 101,977,921</b>	<b>\$ 7,239,920</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	60,200	60,000	-	(60,000)
5210015 - Cellular Phone Usage	234,527	216,500	322,700	106,200
5210025 - Telecom Equipment Cost	123,787	123,516	-	(123,516)
5210030 - Communication Fixed Fees	10,560	-	-	-
5216100 - Building Maintenance	76,016	100,000	100,000	-
5290005 - Int-Car Wash Settled from PM Order	3,722	3,570	3,070	(500)
5321000 - Inventory Fuel - External	(38)	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	1,632,914	2,229,730	2,433,210	203,480
5390005 - Int-Fleet Fuel Settled from PM Order	236,041	316,030	360,366	44,336
5390006 - Int-Fleet Admin OH Settled from PM Order	110,400	305,478	268,920	(36,558)
5415000 - Insurance Expense	202,135	230,258	217,948	(12,310)
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	390,940	351,070	646,215	295,145
5417000 - Rent/Lease Buildings	1,214,617	1,265,804	1,325,756	59,952
5417009 - Rent/Lease Radio Communications	907,088	834,894	555,052	(279,842)
5900005 - Gen Svcs Telecomm Overhead	4	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 5,202,913</b>	<b>\$ 6,036,850</b>	<b>\$ 6,233,237</b>	<b>\$ 196,387</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	220,048	238,500	189,778	(48,722)
5210020 - Long Distance Phone Usage	1,401	-	900	900
5210100 - Office Expense	66,447	76,600	66,800	(9,800)
5210200 - Food Supplies	12,488	18,350	18,800	450
5210300 - Medical Equipment & Supplies	866	-	-	-
5210400 - Safety Equipment & Supplies	526,550	685,700	685,500	(200)
5210500 - Landscape Equipment & Supplies	153	-	1,000	1,000
5210600 - Noncapital Equipment Purchases	13,028	6,000	-	(6,000)
5216070 - Chemicals & Gases	263	-	-	-
5216110 - Automotive Supplies	6,981	8,200	15,000	6,800
5216120 - Equipment Repair and Maintenance	42,193	6,450	6,800	350
5220100 - Operating Supplies	660,878	515,121	483,050	(32,071)
5220150 - Computer Supplies	145,218	46,000	26,000	(20,000)
5220200 - Uniform Expenses	79,520	14,400	93,200	78,800
5221000 - Inventory Fuel - Internal	183,926	250,000	260,000	10,000
5221010 - Fuel - External	31,729	58,200	34,000	(24,200)
5221180 - Misc Order Fee	15	-	-	-
5230100 - Repairs & Maintenance Materials Expense	32,725	16,000	20,000	4,000
5250150 - Physical Inventory Adjustments	(25,180)	(75,000)	(75,000)	-
5250200 - Purchase Price Variance	(0)	-	-	-

**Expenditures by Department with Line Item --- General Fund Only**

	<b>2015-2016 Actual</b>	<b>2017-2018 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 O / (U) 2017-2018</b>
5290001 - Int-Mats Settled from PM Order	-	1,400	-	(1,400)
5290003 - Int-Equip Settled from PM Order	100	14,250	-	(14,250)
5295000 - Int Act Alloc-Equipment	19,104	-	-	-
5295014 - Int Act Alloc-Disposal Fees	1,092	-	-	-
5310100 - Professional Services Expense	495,896	267,500	280,000	12,500
5310120 - Safety Inspection Services	3,530	3,000	3,000	-
5311100 - Audit Services Expense	7,178	9,500	9,000	(500)
5311300 - Legal Service	3,910	-	-	-
5311500 - Health Care Misc External Payment	30,714	30,800	75,600	44,800
5312010 - Printing & Graphic Service	19,712	13,000	-	(13,000)
5312020 - Convenience Copier Charges	10,153	253,583	118,000	(135,583)
5320100 - Repair & Maintenance Services - Contract	13,509	17,000	10,000	(7,000)
5321160 - Car Wash	6	510	-	(510)
5330100 - External Contract Services	245,530	332,650	272,000	(60,650)
5340100 - Temporary Labor Services	3,500	-	-	-
5411000 - Transportation Expense	6,226	7,100	6,800	(300)
5412000 - Advertising Expense	9,444	13,000	3,000	(10,000)
5412020 - Printing & Binding - Commercial	-	-	13,500	13,500
5412030 - Association Dues & Subscriptions	24,867	20,100	25,300	5,200
5412160 - Computer Repairs	3,551	4,800	2,000	(2,800)
5412170 - Software Licensing & Maintenance Fees	95,909	110,500	126,000	15,500
5412180 - Software Lic & Maint Fees-Non Assessed	864	1,900	-	(1,900)
5412190 - Hardware License & Maintenance Fees	16,977	-	-	-
5413000 - Postage Expense	12,634	16,225	10,000	(6,225)
5414000 - Training and Professional Development	83,626	100,700	92,000	(8,700)
5414100 - Travel and Subsistence	43,109	73,000	96,500	23,500
5414150 - Tuition Reimbursement	75	-	-	-
5416000 - Public Utility Services Expense	35,028	37,000	42,614	5,614
5416010 - Natural Gas Expense	53,852	75,000	73,795	(1,205)
5416020 - Wastewater Expense	122,567	119,275	181,372	62,097
5416030 - Surface Water Expense	46,594	48,120	54,652	6,532
5416040 - Water Expense	127,189	132,500	167,648	35,148
5416050 - Electricity Expense	273,858	313,700	270,778	(42,922)
5416060 - Solid Waste/Garbage Expense	112,973	121,100	126,097	4,997
5417002 - Rent/Lease Tools & Machinery	2,058	4,000	2,000	(2,000)
5417004 - Rent/Lease Others	143,401	10,000	23,000	13,000
5418000 - Licenses and Permits	2,732	3,700	3,000	(700)
5419000 - Utility Taxes & Assessments	283	-	-	-
5419100 - Miscellaneous Employee Reimbursements	1,390	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	50	6,000	-	(6,000)
5420000 - Injuries Damages and Judgments	70	-	-	-
5421000 - Conservation Incentives	-	-	-	-
5425000 - Bank Charges	(54)	-	-	-
5426000 - Cash Discounts Taken	(1,334)	(600)	(600)	-
5428900 - Recognize Employees for Years of Service	9,416	13,000	15,000	2,000
5900000 - Warehouse Overhead	177	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 4,080,716</b>	<b>\$ 4,037,834</b>	<b>\$ 3,927,884</b>	<b>\$ (109,950)</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	220,891	25,200	-	(25,200)
6539850 - Contribution to GG Fleet Services Fund	-	2,290,000	1,200,000	(1,090,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ 220,891</b>	<b>\$ 2,315,200</b>	<b>\$ 1,200,000</b>	<b>\$ (1,115,200)</b>
<b>Capital Outlay</b>				
5641500 - Moveable Equipment Over \$5k	46,135	20,500	250,000	229,500
5645500 - Data Processing Equipment Over \$5k	-	55,000	40,000	(15,000)
5645505 - Software Over \$5K	-	10,000	-	(10,000)
<b>Capital Outlay Total</b>	<b>\$ 46,135</b>	<b>\$ 85,500</b>	<b>\$ 290,000</b>	<b>\$ 204,500</b>
<b>Assessments In</b>	<b>\$ 2,242,181</b>	<b>\$ 8,173,507</b>	<b>\$ 11,886,836</b>	<b>\$ 3,713,329</b>
<b>Assessments Out</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (298,921)</b>	<b>\$ (298,921)</b>
<b>Fire Total</b>	<b>\$ 98,810,839</b>	<b>\$ 115,386,892</b>	<b>\$ 125,216,956</b>	<b>\$ 9,830,064</b>
<b>Hearing Examiner</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	461,599	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	23,815	-	-	-
5110400 - Salaries & Wages - Other	246	-	-	-
5110430 - Accrued Salaries & Wages	(8,302)	-	-	-
5110500 - Leave Severance Payoff	899	-	-	-
5110800 - FICA Contributions	32,795	-	-	-
5110810 - Health & Welfare	65,391	-	-	-
5110811 - Dental Plan	5,526	-	-	-
5110812 - Personal Time Off	45,275	-	-	-
5110820 - Insurance-Group Life	832	-	-	-
5110830 - Industrial Insurance	6,510	-	-	-
5110835 - State Unemployment Compensation	575	-	-	-
5110850 - Pension Contributions-TERS	57,216	-	-	-
5110901 - Labor Activity Rate - Adjustments	(2,188)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	2,188	-	-	-
5195000 - Int Act Alloc-Labor Regular	4,973	-	-	-
<b>Personnel Services Total</b>	<b>\$ 697,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	2,400	-	-	-
5210025 - Telecom Equipment Cost	3,793	-	-	-
5415000 - Insurance Expense	7	-	-	-
5415010 - Public Liability Insurance - Self Ins	2,969	-	-	-
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	46,990	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 56,160</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
5210020 - Long Distance Phone Usage	29	-	-	-
5210100 - Office Expense	13,672	-	-	-
5210200 - Food Supplies	46	-	-	-
5220100 - Operating Supplies	1,583	-	-	-
5230100 - Repairs & Maintenance Materials Expense	246	-	-	-
5311300 - Legal Service	25	-	-	-
5312010 - Printing & Graphic Service	360	-	-	-
5312020 - Convenience Copier Charges	8,962	-	-	-
5330100 - External Contract Services	85	-	-	-
5412030 - Association Dues & Subscriptions	745	-	-	-
5413000 - Postage Expense	1,691	-	-	-
5414000 - Training and Professional Development	1,617	-	-	-
5414100 - Travel and Subsistence	1,105	-	-	-
5417008 - Rent/Lease City Parking	15	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 30,181</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 53,968</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments Out</b>	<b>\$ (230,357)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Hearing Examiner Total</b>	<b>\$ 607,303</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Human Resources</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	4,015,321	-	-	-
5110120 - Education/Training	441	-	-	-
5110200 - Salaries & Wages - Overtime	2,027	-	-	-
5110225 - Salaries & Wages - Vacation	13,518	-	-	-
5110250 - Salaries & Wages - Sick Leave	13,095	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	268,108	-	-	-
5110400 - Salaries & Wages - Other	1,149	-	-	-
5110420 - PTO Cashout Pay	40,886	-	-	-
5110430 - Accrued Salaries & Wages	(79,492)	-	-	-
5110460 - Benefits Adjustment	1,873	-	-	-
5110500 - Leave Severance Payoff	72,997	-	-	-
5110800 - FICA Contributions	349,752	-	-	-
5110810 - Health & Welfare	928,643	-	-	-
5110811 - Dental Plan	79,043	-	-	-
5110812 - Personal Time Off	312,349	-	-	-
5110820 - Insurance-Group Life	7,420	-	-	-
5110830 - Industrial Insurance	76,224	-	-	-
5110835 - State Unemployment Compensation	5,176	-	-	-
5110850 - Pension Contributions-TERS	499,385	-	-	-
5110901 - Labor Activity Rate - Adjustments	(2,055)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	182	-	-	-
5195000 - Int Act Alloc-Labor Regular	6,657	-	-	-
5195001 - Int Act Alloc-Labor Time and half	691	-	-	-
5195002 - Int Act Alloc-Labor Double Time	706	-	-	-
<b>Personnel Services Total</b>	<b>\$ 6,614,095</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	23,915	-	-	-
5210015 - Cellular Phone Usage	16,024	-	-	-
5210025 - Telecom Equipment Cost	29,115	-	-	-
5415000 - Insurance Expense	81	-	-	-
5415010 - Public Liability Insurance - Self Ins	37,231	-	-	-
5417000 - Rent/Lease Buildings	104,968	-	-	-
5417007 - Rent/Lease Municipal Buildings	298,334	-	-	-
5900005 - Gen Svcs Telecomm Overhead	1	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 509,670</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	112	-	-	-
5210020 - Long Distance Phone Usage	517	-	-	-
5210100 - Office Expense	118,816	-	-	-
5210200 - Food Supplies	20,966	-	-	-
5210400 - Safety Equipment & Supplies	142	-	-	-
5216120 - Equipment Repair and Maintenance	1,573	-	-	-
5220100 - Operating Supplies	35,204	-	-	-
5220150 - Computer Supplies	12,890	-	-	-
5230100 - Repairs & Maintenance Materials Expense	1	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	761	-	-	-
5295003 - Int Act Alloc-Mail Service	762	-	-	-
5310100 - Professional Services Expense	407,809	-	-	-
5310120 - Safety Inspection Services	110	-	-	-
5310200 - Investment & Management Fees	-	-	-	-
5311300 - Legal Service	22,438	-	-	-
5311500 - Health Care Misc External Payment	21	-	-	-
5312010 - Printing & Graphic Service	13,762	-	-	-
5312020 - Convenience Copier Charges	68,592	-	-	-
5320100 - Repair & Maintenance Services - Contract	5,974	-	-	-
5330100 - External Contract Services	874,359	-	-	-
5340100 - Temporary Labor Services	5,787	-	-	-
5411000 - Transportation Expense	431	-	-	-
5412000 - Advertising Expense	6,226	-	-	-
5412020 - Printing & Binding - Commercial	5,978	-	-	-
5412030 - Association Dues & Subscriptions	37,342	-	-	-
5412170 - Software Licensing & Maintenance Fees	40,983	-	-	-
5413000 - Postage Expense	13,130	-	-	-
5414000 - Training and Professional Development	614,248	-	-	-
5414100 - Travel and Subsistence	23,217	-	-	-
5414150 - Tuition Reimbursement	81,575	-	-	-
5416040 - Water Expense	2,004	-	-	-
5416060 - Solid Waste/Garbage Expense	174	-	-	-
5417004 - Rent/Lease Others	658	-	-	-
5417008 - Rent/Lease City Parking	763	-	-	-
5419100 - Miscellaneous Employee Reimbursements	227	-	-	-
5419101 - Cell Phone Employee Reimbursements	800	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	-	-

**Expenditures by Department with Line Item --- General Fund Only**

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5426000 - Cash Discounts Taken	(0)	-	-	-
5427100 - Interpreter Services	903	-	-	-
5428900 - Recognize Employees for Years of Service	1,782	-	-	-
5900000 - Warehouse Overhead	161	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2,421,196</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	38,232	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 38,232</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 796,132</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments Out</b>	<b>\$ (7,398,020)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Human Resources Total</b>	<b>\$ 2,981,305</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Information Technology</b>				
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	-	-	340,020	340,020
5310100 - Professional Services Expense	-	-	72,000	72,000
5412190 - Hardware License & Maintenance Fees	-	-	3,000	3,000
<b>Maintenance &amp; Operations Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 415,020</b>	<b>\$ 415,020</b>
<b>Assessments In</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,168</b>	<b>\$ 7,168</b>
<b>Information Technology Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 422,188</b>	<b>\$ 422,188</b>
<b>Library</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	9,299,993	11,969,316	12,741,659	772,343
5110110 - Premium Pay	38,584	-	-	-
5110120 - Education/Training	271	-	-	-
5110200 - Salaries & Wages - Overtime	11,088	-	184,523	184,523
5110250 - Salaries & Wages - Sick Leave	87,099	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	635,982	-	-	-
5110400 - Salaries & Wages - Other	9,038	-	-	-
5110430 - Accrued Salaries & Wages	(171,309)	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	(182,343)	(182,343)
5110500 - Leave Severance Payoff	136,838	-	-	-
5110800 - FICA Contributions	853,391	913,767	973,440	59,672
5110810 - Health & Welfare	2,683,401	2,826,190	2,796,894	(29,297)
5110811 - Dental Plan	229,262	252,081	270,902	18,821
5110812 - Personal Time Off	1,133,492	-	-	-
5110820 - Insurance-Group Life	71,823	59,490	61,542	2,052
5110828 - ER Pd Medical Leave	-	-	24,069	24,069
5110830 - Industrial Insurance	86,606	280,860	293,195	12,336
5110835 - State Unemployment Compensation	12,310	19,150	21,661	2,511
5110850 - Pension Contributions-TERS	1,091,321	1,182,365	1,304,375	122,010
<b>Personnel Services Total</b>	<b>\$ 16,209,192</b>	<b>\$ 17,503,218</b>	<b>\$ 18,489,916</b>	<b>\$ 986,698</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210015 - Cellular Phone Usage	4,767	5,000	5,000	-
5216100 - Building Maintenance	202,722	210,000	210,000	-
5390003 - Int-Fleet Maint Settled from PM Order	16	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	14,896	23,614	20,204	(3,410)
5415000 - Insurance Expense	122,696	129,249	111,736	(17,513)
5415010 - Public Liability Insurance - Self Ins	123,369	142,348	127,704	(14,644)
5425010 - Credit Card Discount Fees	1,775	2,013	6,476	4,463
<b>Fixed Costs Total</b>	<b>\$ 470,239</b>	<b>\$ 512,224</b>	<b>\$ 481,120</b>	<b>\$ (31,104)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	393,786	382,000	391,072	9,072
5210100 - Office Expense	31,412	39,500	49,800	10,300
5210200 - Food Supplies	5,609	6,000	10,000	4,000
5210400 - Safety Equipment & Supplies	10,451	12,000	15,000	3,000
5216110 - Automotive Supplies	7,110	23,000	23,000	-
5216120 - Equipment Repair and Maintenance	27,135	38,000	38,000	-
5220100 - Operating Supplies	484,404	322,395	316,620	(5,775)
5220150 - Computer Supplies	120,306	120,000	120,000	-
5230100 - Repairs & Maintenance Materials Expense	11,312	10,000	10,000	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5310100 - Professional Services Expense	512,144	573,500	564,992	(8,508)
5311100 - Audit Services Expense	6,510	-	2,000	2,000
5311300 - Legal Service	-	2,000	-	(2,000)
5312010 - Printing & Graphic Service	-	75,000	65,000	(10,000)
5312020 - Convenience Copier Charges	70,042	79,500	79,500	-
5320100 - Repair & Maintenance Services - Contract	283,852	310,000	310,000	-
5333300 - Vehicle Maintenance	2,459	-	-	-
5411000 - Transportation Expense	1	-	-	-
5412000 - Advertising Expense	20,492	26,000	26,000	-
5412020 - Printing & Binding - Commercial	63,996	-	-	-
5412030 - Association Dues & Subscriptions	13,073	12,000	20,000	8,000
5412160 - Computer Repairs	-	-	-	-
5412170 - Software Licensing & Maintenance Fees	433,650	526,320	576,338	50,018
5413000 - Postage Expense	32,742	38,000	38,000	-
5414000 - Training and Professional Development	16,164	18,500	29,000	10,500
5414100 - Travel and Subsistence	36,780	36,700	49,425	12,725
5416010 - Natural Gas Expense	20,390	30,280	25,000	(5,280)
5416020 - Wastewater Expense	37,070	35,302	44,934	9,632
5416030 - Surface Water Expense	35,487	36,124	38,320	2,196
5416040 - Water Expense	35,812	35,860	39,868	4,008
5416050 - Electricity Expense	263,241	291,052	283,315	(7,737)
5416060 - Solid Waste/Garbage Expense	52,426	55,534	56,990	1,456

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5417004 - Rent/Lease Others	17,859	-	-	-
5418000 - Licenses and Permits	3,104	1,400	2,000	600
5418150 - Vehicle Expenses	11,374	-	-	-
5419100 - Miscellaneous Employee Reimbursements	54	500	500	-
5419102 - Employee Wellness Incentive	-	-	-	-
5425000 - Bank Charges	(187)	-	-	-
5428900 - Recognize Employees for Years of Service	1,152	500	1,000	500
6842000 - Insurance Recoveries	(99,462)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 2,961,747</b>	<b>\$ 3,136,967</b>	<b>\$ 3,225,674</b>	<b>\$ 88,707</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	-	1,000,000	1,000,000
5621000 - Buildings	134,270	-	-	-
5641500 - Moveable Equipment Over \$5k	62,136	-	-	-
5643500 - Furniture & Fixtures Over \$5k	2,431	-	-	-
5661000 - Library Materials	2,323,220	2,170,704	2,270,704	100,000
<b>Capital Outlay Total</b>	<b>\$ 2,522,057</b>	<b>\$ 2,170,704</b>	<b>\$ 3,270,704</b>	<b>\$ 1,100,000</b>
<b>Assessments In</b>	<b>\$ 284,443</b>	<b>\$ 2,670,232</b>	<b>\$ 2,742,209</b>	<b>\$ 71,977</b>
<b>Library Total</b>	<b>\$ 22,447,678</b>	<b>\$ 25,993,345</b>	<b>\$ 28,209,623</b>	<b>\$ 2,216,278</b>
<b>Municipal Court</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	2,966,650	3,756,501	4,010,988	254,488
5110200 - Salaries & Wages - Overtime	20,564	27,300	27,300	-
5110225 - Salaries & Wages - Vacation	208,949	-	-	-
5110250 - Salaries & Wages - Sick Leave	75,868	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	155,835	-	-	-
5110400 - Salaries & Wages - Other	1,976	-	-	-
5110430 - Accrued Salaries & Wages	(53,142)	-	-	-
5110460 - Benefits Adjustment	146	-	-	-
5110500 - Leave Severance Payoff	21,762	-	-	-
5110800 - FICA Contributions	256,034	270,941	286,570	15,629
5110810 - Health & Welfare	767,047	837,635	774,140	(63,494)
5110811 - Dental Plan	65,028	74,604	74,887	283
5110812 - Personal Time Off	113,090	-	-	-
5110820 - Insurance-Group Life	5,586	8,264	4,011	(4,253)
5110828 - ER Pd Medical Leave	-	-	7,368	7,368
5110830 - Industrial Insurance	57,811	55,836	1,034	(54,801)
5110835 - State Unemployment Compensation	3,911	6,010	6,819	808
5110850 - Pension Contributions-TERS	370,104	416,005	454,846	38,841
5110901 - Labor Activity Rate - Adjustments	(510)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	364	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,313	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,038,385</b>	<b>\$ 5,453,096</b>	<b>\$ 5,647,964</b>	<b>\$ 194,868</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	26,380	26,400	-	(26,400)
5210015 - Cellular Phone Usage	5,296	4,978	6,098	1,120
5210025 - Telecom Equipment Cost	45,866	45,328	-	(45,328)
5415000 - Insurance Expense	1,362	1,961	1,992	31
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	28,574	34,576	30,684	(3,892)
5417005 - Rent/Lease County & City Building	408,219	491,860	412,634	(79,226)
5425010 - Credit Card Discount Fees	62,053	60,731	73,355	12,624
5900005 - Gen Svcs Telecomm Overhead	1	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 577,750</b>	<b>\$ 665,834</b>	<b>\$ 524,763</b>	<b>\$ (141,071)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	4	-	693	693
5210020 - Long Distance Phone Usage	427	-	-	-
5210100 - Office Expense	33,649	30,000	30,000	-
5210200 - Food Supplies	35	-	-	-
5220100 - Operating Supplies	5,603	5,000	5,000	-
5220150 - Computer Supplies	46,125	16,000	76,000	60,000
5230100 - Repairs & Maintenance Materials Expense	-	-	-	-
5295000 - Int Act Alloc-Equipment	137	-	-	-
5310100 - Professional Services Expense	1,606	20,000	100,000	80,000
5311100 - Audit Services Expense	7,301	10,000	10,000	-
5312010 - Printing & Graphic Service	41,341	50,000	50,000	-
5312020 - Convenience Copier Charges	60,461	38,370	38,370	-
5320100 - Repair & Maintenance Services - Contract	17,070	17,888	17,888	-
5330100 - External Contract Services	8,151	14,000	14,000	-
5412030 - Association Dues & Subscriptions	6,950	8,000	8,000	-
5413000 - Postage Expense	18,645	30,000	30,000	-
5414000 - Training and Professional Development	2,775	11,000	6,000	(5,000)
5414100 - Travel and Subsistence	7,823	8,000	8,000	-
5414150 - Tuition Reimbursement	6,349	-	-	-
5416060 - Solid Waste/Garbage Expense	371	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5420100 - Unemployment Compensation Reimbursement	-	-	-	-
5426000 - Cash Discounts Taken	(60)	-	-	-
5427000 - Witness Fees	-	-	-	-
5427100 - Interpreter Services	114,846	102,000	152,000	50,000
5427200 - Juror Expenses	60,398	90,248	100,248	10,000
5428900 - Recognize Employees for Years of Service	161	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 440,168</b>	<b>\$ 450,506</b>	<b>\$ 646,199</b>	<b>\$ 195,693</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	26,252	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 26,252</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 703,493</b>	<b>\$ 1,666,466</b>	<b>\$ 1,262,090</b>	<b>\$ (404,376)</b>
<b>Municipal Court Total</b>	<b>\$ 6,786,049</b>	<b>\$ 8,235,902</b>	<b>\$ 8,081,016</b>	<b>\$ (154,886)</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Neighborhood &amp; Community Services</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	3,853,347	4,739,811	5,414,745	674,934
5110120 - Education/Training	108,748	-	-	-
5110200 - Salaries & Wages - Overtime	111,920	39,000	39,000	-
5110225 - Salaries & Wages - Vacation	125,836	-	-	-
5110250 - Salaries & Wages - Sick Leave	90,406	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	259,433	-	-	-
5110400 - Salaries & Wages - Other	13,094	-	-	-
5110410 - Allowances	4,200	600	3,600	3,000
5110420 - PTO Cashout Pay	16,280	-	-	-
5110430 - Accrued Salaries & Wages	(102,838)	-	-	-
5110460 - Benefits Adjustment	(204,826)	-	-	-
5110500 - Leave Severance Payoff	69,362	-	-	-
5110800 - FICA Contributions	362,643	358,146	407,950	49,804
5110810 - Health & Welfare	987,903	1,054,625	1,034,783	(19,842)
5110811 - Dental Plan	84,613	93,930	100,101	6,171
5110812 - Personal Time Off	211,139	-	-	-
5110814 - H&W Claims Provider Payment	4	-	-	-
5110820 - Insurance-Group Life	7,441	10,371	5,415	(4,956)
5110828 - ER Pd Medical Leave	-	-	10,222	10,222
5110830 - Industrial Insurance	133,833	118,220	15,070	(103,150)
5110835 - State Unemployment Compensation	5,286	7,584	9,151	1,568
5110850 - Pension Contributions-TERS	496,770	522,069	614,033	91,964
5110900 - Labor	(3,922)	-	-	-
5110901 - Labor Activity Rate - Adjustments	391,566	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(92,340)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(883,918)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(36,432)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 6,009,548</b>	<b>\$ 6,944,355</b>	<b>\$ 7,654,070</b>	<b>\$ 709,714</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	19,500	19,920	-	(19,920)
5210015 - Cellular Phone Usage	18,206	17,394	30,680	13,286
5210025 - Telecom Equipment Cost	40,652	39,556	-	(39,556)
5290005 - Int-Car Wash Settled from PM Order	478	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,650	20,574	38,364	17,790
5390005 - Int-Fleet Fuel Settled from PM Order	24,702	36,228	34,630	(1,598)
5390006 - Int-Fleet Admin OH Settled from PM Order	10,800	30,210	29,160	(1,050)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	71,148	-	-	-
5415000 - Insurance Expense	16,810	9,985	10,086	101
5415005 - Public Liability Insurance - External	-	-	-	-
5415010 - Public Liability Insurance - Self Ins	32,674	50,320	40,047	(10,273)
5417000 - Rent/Lease Buildings	302,756	435,328	465,378	30,050
5417007 - Rent/Lease Municipal Buildings	480,134	357,050	492,292	135,242
5620000 - Intergovernmental Services	4,439	-	-	-
5900005 - Gen Svcs Telecomm Overhead	3	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 1,024,953</b>	<b>\$ 1,016,565</b>	<b>\$ 1,140,637</b>	<b>\$ 124,072</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	314	2,710	3,413	703
5210020 - Long Distance Phone Usage	925	1,180	1,270	90
5210100 - Office Expense	21,544	27,601	19,788	(7,813)
5210200 - Food Supplies	14,823	20,100	8,484	(11,616)
5210300 - Medical Equipment & Supplies	304	-	-	-
5210400 - Safety Equipment & Supplies	937	3,200	2,120	(1,080)
5210500 - Landscape Equipment & Supplies	13,637	-	-	-
5216120 - Equipment Repair and Maintenance	5,612	10,400	11,400	1,000
5220100 - Operating Supplies	87,256	58,992	35,954	(23,038)
5220150 - Computer Supplies	7,783	2,700	4,537	1,837
5220200 - Uniform Expenses	995	2,000	2,000	-
5221170 - Motor Pool Rental	(1,314)	-	-	-
5221180 - Misc Order Fee	238	-	-	-
5230100 - Repairs & Maintenance Materials Expense	971	10,300	4,200	(6,100)
5280900 - Equipment Charges Corrections	-	-	-	-
5295000 - Int Act Alloc-Equipment	4,518	-	-	-
5295003 - Int Act Alloc-Mail Service	2,107	-	-	-
5295014 - Int Act Alloc-Disposal Fees	72	-	-	-
5310100 - Professional Services Expense	159,959	423,350	437,382	14,032
5311100 - Audit Services Expense	-	4,400	4,400	-
5311300 - Legal Service	11,723	10,880	10,880	-
5311500 - Health Care Misc External Payment	396	400	-	(400)
5312010 - Printing & Graphic Service	21,562	36,346	35,278	(1,068)
5312020 - Convenience Copier Charges	58,793	36,204	28,302	(7,902)
5318000 - Permits & Licenses Service	344	200	-	(200)
5320100 - Repair & Maintenance Services - Contract	19,852	37,000	37,000	-
5330100 - External Contract Services	9,129,713	7,547,891	14,414,136	6,866,245
5330200 - Human Services Contracts	-	320,000	-	(320,000)
5411000 - Transportation Expense	4,967	2,000	1,601	(399)
5412000 - Advertising Expense	8,341	6,950	6,717	(233)
5412020 - Printing & Binding - Commercial	2,539	-	-	-
5412030 - Association Dues & Subscriptions	8,856	12,200	9,366	(2,834)
5412170 - Software Licensing & Maintenance Fees	3,655	3,600	3,660	60
5413000 - Postage Expense	20,969	23,400	23,065	(335)
5414000 - Training and Professional Development	28,932	20,581	24,213	3,632
5414100 - Travel and Subsistence	51,437	33,818	34,398	580
5414110 - Travel Advance Clearing	327	-	-	-
5416000 - Public Utility Services Expense	28,716	40,000	286,000	246,000
5416010 - Natural Gas Expense	-	800	800	-
5416020 - Wastewater Expense	7,020	5,400	5,400	-
5416030 - Surface Water Expense	5,169	6,000	6,000	-
5416040 - Water Expense	9,889	10,000	10,000	-
5416050 - Electricity Expense	22,748	24,000	24,000	-
5416060 - Solid Waste/Garbage Expense	22,798	28,000	28,000	-
5417004 - Rent/Lease Others	1,953	200	2,200	2,000
5417008 - Rent/Lease City Parking	14,372	17,280	17,280	-
5418000 - Licenses and Permits	521	1,350	1,150	(200)
5418150 - Vehicle Expenses	36,501	100	300	200

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5419100 - Miscellaneous Employee Reimbursements	493	80	250	170
5419101 - Cell Phone Employee Reimbursements	600	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419150 - Special Reimbursable - Miscellaneous	-	20,000	-	(20,000)
5419200 - Miscellaneous Other Services and Charges	-	400	400	-
5419230 - External Payments	91,318	90,000	90,000	-
5420000 - Injuries Damages and Judgments	1,299	1,000	1,000	-
5423010 - Other Cust Fees Revenue (Late/NSF Check)	25	700	700	-
5426000 - Cash Discounts Taken	-	-	-	-
5428900 - Recognize Employees for Years of Service	83	4,000	9,900	5,900
5440200 - Tacoma-Pierce County Health	-	2,545,580	-	(2,545,580)
5900000 - Warehouse Overhead	32	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 9,936,626</b>	<b>\$ 11,453,293</b>	<b>\$ 15,646,942</b>	<b>\$ 4,193,649</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	282,021	400,000	-	(400,000)
<b>Contributions &amp; Transfers Total</b>	<b>\$ 282,021</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ (400,000)</b>
<b>Capital Outlay</b>				
5610000 - Interfund Services	(1,101)	-	-	-
5631000 - Other Structures & Improvements	46,414	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 45,313</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 868,948</b>	<b>\$ 2,071,755</b>	<b>\$ 1,876,292</b>	<b>\$ (195,463)</b>
<b>Neighborhood &amp; Community Services Total</b>	<b>\$ 18,167,408</b>	<b>\$ 21,885,968</b>	<b>\$ 26,317,940</b>	<b>\$ 4,431,972</b>
<b>Non-Departmental</b>				
<b>Personnel Services</b>				
5110455 - Labor Adjustments-Planning Only	-	1,604,476	-	(1,604,476)
5110460 - Benefits Adjustment	871	-	-	-
5110500 - Leave Severance Payoff	-	1,250,000	1,250,000	-
5110825 - VEBA Employer Paid Benefit	1,403,044	-	2,059,261	2,059,261
5110842 - Employer Retirement Contrib Fire Pension	10,016,000	12,413,036	11,136,553	(1,276,483)
5110846 - Employer Retirement Contrib Police Pension	8,130,000	9,764,056	10,381,595	617,539
5110885 - Fringe Benefit	-	-	-	-
5110900 - Labor	200,000	-	-	-
5110901 - Labor Activity Rate - Adjustments	(13,343)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	12,472	-	-	-
5195000 - Int Act Alloc-Labor Regular	31,251	-	-	-
5195001 - Int Act Alloc-Labor Time and half	203	-	-	-
<b>Personnel Services Total</b>	<b>\$ 19,780,498</b>	<b>\$ 25,031,568</b>	<b>\$ 24,827,409</b>	<b>\$ (204,159)</b>
<b>Fixed Costs</b>				
5216100 - Building Maintenance	6,600	-	-	-
5318010 - Music License Fees	7,567	-	-	-
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	282,350	-	-	-
5620000 - Intergovernmental Services	-	10,957,352	11,322,802	365,450
<b>Fixed Costs Total</b>	<b>\$ 296,517</b>	<b>\$ 10,957,352</b>	<b>\$ 11,322,802</b>	<b>\$ 365,450</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Maintenance &amp; Operations</b>				
5210100 - Office Expense	93	-	-	-
5210200 - Food Supplies	5,393	-	-	-
5220100 - Operating Supplies	11,593	10,000	10,000	-
5230100 - Repairs & Maintenance Materials Expense	18,472	-	-	-
5250200 - Purchase Price Variance	4,787	-	-	-
5310100 - Professional Services Expense	59,602	100,000	549,700	449,700
5310200 - Investment & Management Fees	2,188	-	-	-
5311100 - Audit Services Expense	-	-	-	-
5311300 - Legal Service	3,576,120	3,908,854	4,146,903	238,049
5311600 - Chemical Dependency	-	-	110,000	110,000
5312010 - Printing & Graphic Service	7,111	-	-	-
5320100 - Repair & Maintenance Services - Contract	98,999	-	-	-
5330100 - External Contract Services	1,099,374	1,220,121	1,038,615	(181,506)
5411000 - Transportation Expense	142	-	-	-
5412000 - Advertising Expense	3,701	-	-	-
5412030 - Association Dues & Subscriptions	129,269	-	-	-
5414000 - Training and Professional Development	995	-	-	-
5414100 - Travel and Subsistence	3,151	-	-	-
5416000 - Public Utility Services Expense	1,013,653	-	-	-
5416030 - Surface Water Expense	12,129	-	-	-
5416040 - Water Expense	47,186	-	-	-
5418000 - Licenses and Permits	163	-	-	-
5419000 - Utility Taxes & Assessments	(658)	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	-	-
5422100 - State Business & Occupation Tax	(1,243)	-	-	-
5426000 - Cash Discounts Taken	(959)	-	-	-
5440100 - Metro Parks Payments	5,720,026	10,751,180	7,629,546	(3,121,634)
5900000 - Warehouse Overhead	3,894	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 11,815,181</b>	<b>\$ 15,990,155</b>	<b>\$ 13,484,764</b>	<b>\$ (2,505,391)</b>
<b>Contributions &amp; Transfers</b>				
6510020 - Contribution to Foss Waterway Dev Auth	144,760	-	-	-
6530200 - Transfer to Other Funds	1,852,823	2,312,093	3,469,669	1,157,576
6532100 - Transfer to Capital Improvement Prog	-	3,052,000	8,226,000	5,174,000
6532150 - Transfer to Contingency Fund	-	500,000	550,000	50,000
6535100 - Transfer to TFD 1090 Fund	-	-	1,566,011	1,566,011
6535200 - Transfer to NCS 1185 Fund	-	-	587,500	587,500
6538500 - Transfer to Performing Arts Center	2,157,833	3,294,000	1,872,683	(1,421,317)
6538600 - Transfer to Convention Center	825,545	3,508,631	-	(3,508,631)
6538650 - Transfer to Cheney Stadium	608,231	1,315,024	1,291,678	(23,346)
6538770 - Transfer to Traffic Enforcement Fund	-	1,352,369	1,521,714	169,345
6539200 - Transfer Transp Capital Fund	67,924	175,725	-	(175,725)
6539300 - Transfer to City Street Fund (1065)	-	15,229,027	21,425,005	6,195,978
6539400 - Transfer to Street Initiative Fund 1085	1,883,114	2,350,000	6,000,000	3,650,000
6539800 - Transfer to Tacoma Dome Operating Fu	1,018,180	965,665	-	(965,665)
6539880 - Transfer to Permit Services Fund	-	1,346,904	1,505,002	158,098
6545000 - External Contributions	-	100,000	-	(100,000)
6571020 - Transf-Out Capital Other	450,000	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 9,008,411</b>	<b>\$ 35,501,438</b>	<b>\$ 48,015,262</b>	<b>\$ 12,513,824</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Capital Outlay</b>				
5645505 - Software Over \$5K	6,969	-	-	-
<b>Capital Outlay Total</b>	<b>\$ 6,969</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Debt Service</b>				
6540060 - Transf to Debt Svc 2006B (1997A Refundin	1,164,433	-	-	-
6540092 - Transf to Debt Svc 2009B LTGO Dock&Salsh	423,632	423,632	423,632	-
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	2,080,563	2,049,765	943,669	(1,106,096)
6540102 - Transf to Debt Svc 2010B LTGO Refunding	473,127	938,655	593,482	(345,173)
6540103 - Transf to Debt Svc 2010C LTGO Refunding	1,290,439	1,288,506	1,287,783	(723)
6540104 - Transf to Debt Svc 2010D LTGO BABs	2,302,649	2,283,622	2,255,688	(27,934)
6540105 - Transf to Debt Svc 2010E LTGO RZ Econ Dv	1,479,623	1,463,212	1,444,525	(18,688)
6540130 - Transf to Debt Svc 2013 LTGO Refunding	1,086,650	-	-	-
6540140 - Transf to Debt Svc 2015 LTGO Refunding	-	938,617	6,946,045	6,007,428
6540150 - Transfer to 2017 LTGO Fund-Tacoma Dome	-	-	2,662,974	2,662,974
6540970 - Transf to Debt Svc 1997B LTGO Capital	5,377,561	5,120,000	-	(5,120,000)
6599990 - Principal Portion of Debt Service	3,000,000	-	-	-
6615000 - Other Debt Service Costs	3,002,148	-	-	-
<b>Debt Service Total</b>	<b>\$ 21,680,824</b>	<b>\$ 14,506,010</b>	<b>\$ 16,557,798</b>	<b>\$ 2,051,788</b>
<b>Assessments In</b>	<b>\$ 100,420</b>	<b>\$ 557,545</b>	<b>\$ 1,425,848</b>	<b>\$ 868,303</b>
<b>Assessments Out</b>	<b>\$ (126,441)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Non-Departmental Total</b>	<b>\$ 62,562,380</b>	<b>\$ 102,544,069</b>	<b>\$ 115,633,883</b>	<b>\$ 13,089,814</b>
<b>Planning &amp; Development Services</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	1,201,076	1,497,265	1,398,694	(98,570)
5110120 - Education/Training	23,191	-	-	-
5110200 - Salaries & Wages - Overtime	-	1,200	1,200	-
5110225 - Salaries & Wages - Vacation	1,005	-	-	-
5110250 - Salaries & Wages - Sick Leave	1,676	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	61,787	-	-	-
5110400 - Salaries & Wages - Other	633	-	-	-
5110420 - PTO Cashout Pay	6,913	-	-	-
5110430 - Accrued Salaries & Wages	(23,908)	-	-	-
5110460 - Benefits Adjustment	(7,855)	-	-	-
5110500 - Leave Severance Payoff	3,816	-	-	-
5110800 - FICA Contributions	106,458	110,963	218,091	107,128
5110810 - Health & Welfare	264,348	264,501	218,783	(45,719)
5110811 - Dental Plan	22,527	23,607	48,360	24,753
5110812 - Personal Time Off	136,855	-	-	-
5110820 - Insurance-Group Life	2,226	3,295	4,110	815
5110828 - ER Pd Medical Leave	-	-	2,997	2,997
5110830 - Industrial Insurance	43,417	29,611	4,304	(25,307)
5110835 - State Unemployment Compensation	1,544	2,396	2,569	173
5110850 - Pension Contributions-TERS	188,500	166,055	171,343	5,288

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5110901 - Labor Activity Rate - Adjustments	34,934	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(20,537)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(72,858)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	196	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,975,945</b>	<b>\$ 2,098,892</b>	<b>\$ 2,070,449</b>	<b>\$ (28,443)</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	6,080	3,360	-	(3,360)
5210015 - Cellular Phone Usage	5,916	2,950	8,841	5,891
5210025 - Telecom Equipment Cost	13,121	6,322	-	(6,322)
5415000 - Insurance Expense	23	19	24	5
5415010 - Public Liability Insurance - Self Ins	10,783	10,822	9,183	(1,639)
5417000 - Rent/Lease Buildings	-	-	-	-
5417007 - Rent/Lease Municipal Buildings	91,257	77,820	81,499	3,679
5900005 - Gen Svcs Telecomm Overhead	(56)	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 127,124</b>	<b>\$ 101,293</b>	<b>\$ 99,548</b>	<b>\$ (1,745)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	(186)	-	209	209
5210020 - Long Distance Phone Usage	428	300	300	-
5210100 - Office Expense	6,621	4,000	4,120	120
5210200 - Food Supplies	4,551	3,000	11,000	8,000
5220100 - Operating Supplies	257	500	500	-
5220150 - Computer Supplies	571	2,000	2,030	30
5295003 - Int Act Alloc-Mail Service	407	-	-	-
5310100 - Professional Services Expense	115,285	207,669	581,341	373,672
5312010 - Printing & Graphic Service	41,421	25,000	27,488	2,488
5312020 - Convenience Copier Charges	10,646	13,906	13,906	-
5330100 - External Contract Services	122,292	85,519	224,569	139,050
5412000 - Advertising Expense	5,708	7,000	13,000	6,000
5412030 - Association Dues & Subscriptions	1,316	2,000	2,026	26
5412170 - Software Licensing & Maintenance Fees	-	2,500	2,500	-
5413000 - Postage Expense	9,787	20,000	20,000	-
5414000 - Training and Professional Development	14,100	15,000	17,948	2,948
5414100 - Travel and Subsistence	7,576	10,000	12,081	2,081
5417004 - Rent/Lease Others	8,729	12,500	14,570	2,070
5418000 - Licenses and Permits	1,921	-	-	-
5419100 - Miscellaneous Employee Reimbursements	422	500	500	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	80	80
5419230 - External Payments	17,500	-	-	-
5425000 - Bank Charges	(97)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 369,253</b>	<b>\$ 411,394</b>	<b>\$ 948,168</b>	<b>\$ 536,774</b>

**Expenditures by Department with Line Item --- General Fund Only**

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Contributions &amp; Transfers</b>				
6539880 - Transfer to Permit Services Fund	830,700	-	-	-
6539881 - Transfer to Permit Fund-Fee Waivers	-	50,000	50,000	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 830,700</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 133,377</b>	<b>\$ 502,684</b>	<b>\$ 494,107</b>	<b>\$ (8,577)</b>
<b>Planning &amp; Development Services Total</b>	<b>\$ 3,436,399</b>	<b>\$ 3,164,264</b>	<b>\$ 3,662,272</b>	<b>\$ 498,008</b>

**Police**

**Personnel Services**

5110100 - Salaries & Wages - Regular	53,430,301	77,671,879	86,838,506	9,166,627
5110110 - Premium Pay	928,075	-	-	-
5110120 - Education/Training	2,373,606	-	-	-
5110200 - Salaries & Wages - Overtime	5,016,501	2,116,900	2,069,294	(47,606)
5110225 - Salaries & Wages - Vacation	4,642,431	-	-	-
5110250 - Salaries & Wages - Sick Leave	2,608,970	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	4,865,221	-	-	-
5110400 - Salaries & Wages - Other	984,698	112,000	125,625	13,625
5110401 - Military Leave Pay	20,464	-	-	-
5110410 - Allowances	397,613	1,550	2,100	550
5110411 - Tacoma Police Dept Allowances-Plan Only	-	518,603	536,700	18,097
5110420 - PTO Cashout Pay	174,681	-	-	-
5110430 - Accrued Salaries & Wages	(949,428)	-	-	-
5110460 - Benefits Adjustment	(61,608)	-	-	-
5110500 - Leave Severance Payoff	567,217	-	-	-
5110800 - FICA Contributions	1,445,169	1,479,120	1,823,330	344,210
5110810 - Health & Welfare	11,288,713	12,841,905	12,495,933	(345,972)
5110811 - Dental Plan	894,192	1,145,469	1,195,243	49,773
5110812 - Personal Time Off	607,484	-	-	-
5110814 - H&W Claims Provider Payment	29	-	-	-
5110820 - Insurance-Group Life	87,933	170,867	86,838	(84,029)
5110825 - VEBA Employer Paid Benefit	47,200	19,200	40,200	21,000
5110828 - ER Pd Medical Leave	-	-	168,763	168,763
5110830 - Industrial Insurance	1,137,830	3,036,908	4,015,596	978,688
5110835 - State Unemployment Compensation	86,176	124,063	147,269	23,206
5110850 - Pension Contributions-TERS	568,509	670,085	754,208	84,124
5110851 - DRS Contributions-LEOFF	3,613,264	3,775,077	4,354,189	579,112
5110855 - Union Pension-Employer Paid	25,620	-	-	-
5110865 - Deferred Compensation/Defined Contribution	2,843,653	3,411,408	3,547,928	136,520
5110895 - Labor To/From Others	-	(400,000)	(400,000)	-
5110900 - Labor	(249,457)	(273,166)	(2,046,000)	(1,772,834)
5110901 - Labor Activity Rate - Adjustments	112,506	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(48,484)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(315,403)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(1,489,686)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(41,598)	-	-	-
5195005 - Int Act Alloc-Labor Triple Time	(0)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 95,612,392</b>	<b>\$ 106,421,867</b>	<b>\$ 115,755,723</b>	<b>\$ 9,333,856</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	122,860	123,360	-	(123,360)
5210015 - Cellular Phone Usage	484,891	601,200	601,200	-
5210025 - Telecom Equipment Cost	202,156	202,904	-	(202,904)
5210030 - Communication Fixed Fees	77,550	66,000	66,000	-
5290005 - Int-Car Wash Settled from PM Order	21,195	17,000	17,000	-
5333010 - Admin OH Fee	486	-	-	-
5333020 - Replacement Fee	2,179,507	48,965	-	(48,965)
5390003 - Int-Fleet Maint Settled from PM Order	723,212	2,371,186	2,017,268	(353,918)
5390005 - Int-Fleet Fuel Settled from PM Order	1,285,322	2,187,864	2,133,080	(54,784)
5390006 - Int-Fleet Admin OH Settled from PM Order	523,267	1,443,476	1,432,080	(11,396)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	1,920,730	-	-	-
5415000 - Insurance Expense	22,132	869	1,094	225
5415005 - Public Liability Insurance - External	1,084	-	-	-
5415010 - Public Liability Insurance - Self Ins	3,503,860	3,000,000	4,534,637	1,534,637
5417000 - Rent/Lease Buildings	1,973,984	2,020,580	2,083,140	62,560
5417009 - Rent/Lease Radio Communications	2,147,436	2,115,202	1,720,498	(394,704)
5620000 - Intergovernmental Services	26,499,303	16,771,973	16,674,503	(97,470)
5900005 - Gen Svcs Telecomm Overhead	14	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 41,688,989</b>	<b>\$ 30,970,579</b>	<b>\$ 31,280,500</b>	<b>\$ 309,921</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	58,434	19,093	20,143	1,050
5210020 - Long Distance Phone Usage	4,017	3,500	3,500	-
5210100 - Office Expense	3,771	1,000	1,000	-
5210200 - Food Supplies	17,934	3,200	3,200	-
5210400 - Safety Equipment & Supplies	14,085	15,200	15,200	-
5216090 - Law Enforcement Materials, Equip & Supplies	835,321	1,030,288	1,270,359	240,071
5216110 - Automotive Supplies	1,235	-	-	-
5216120 - Equipment Repair and Maintenance	-	10,000	10,000	-
5220100 - Operating Supplies	507,757	579,800	742,500	162,700
5220150 - Computer Supplies	40,299	35,000	35,000	-
5220200 - Uniform Expenses	618	-	-	-
5221010 - Fuel - External	96	-	-	-
5230100 - Repairs & Maintenance Materials Expense	10,358	6,300	6,300	-
5250200 - Purchase Price Variance	(0)	-	-	-
5295000 - Int Act Alloc-Equipment	4,063	-	-	-
5295014 - Int Act Alloc-Disposal Fees	19	-	-	-
5310100 - Professional Services Expense	363,844	277,300	641,250	363,950
5310120 - Safety Inspection Services	170	-	-	-
5311100 - Audit Services Expense	11,646	12,500	12,500	-
5311500 - Health Care Misc External Payment	13,176	12,300	12,300	-
5312010 - Printing & Graphic Service	14,604	400	400	-
5312020 - Convenience Copier Charges	271,434	148,096	148,096	-
5320100 - Repair & Maintenance Services - Contract	89,458	48,000	63,000	15,000
5330100 - External Contract Services	1,115,943	1,133,000	1,640,300	507,300
5411000 - Transportation Expense	(602)	854	854	-
5412000 - Advertising Expense	1,157	1,000	16,000	15,000
5412010 - Community Sponsorships	-	99,780	30,000	(69,780)
5412020 - Printing & Binding - Commercial	330	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5412030 - Association Dues & Subscriptions	25,176	30,600	30,100	(500)
5412160 - Computer Repairs	243	-	-	-
5412170 - Software Licensing & Maintenance Fees	73,006	71,200	211,200	140,000
5413000 - Postage Expense	5,931	4,650	4,650	-
5414000 - Training and Professional Development	144,081	228,732	282,517	53,785
5414100 - Travel and Subsistence	112,635	96,750	141,550	44,800
5414110 - Travel Advance Clearing	-	-	-	-
5414150 - Tuition Reimbursement	34,574	80,000	80,000	-
5416030 - Surface Water Expense	2,461	3,000	3,000	-
5416060 - Solid Waste/Garbage Expense	704	-	-	-
5417004 - Rent/Lease Others	107	200	200	-
5417008 - Rent/Lease City Parking	65	-	-	-
5418000 - Licenses and Permits	718	-	-	-
5419000 - Utility Taxes & Assessments	90	100	100	-
5419100 - Miscellaneous Employee Reimbursements	1,139	2,600	2,600	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	1,756	3,100	3,100	-
5419230 - External Payments	52,133	40,000	22,000	(18,000)
5425000 - Bank Charges	13	-	-	-
5426000 - Cash Discounts Taken	(61)	-	-	-
5428900 - Recognize Employees for Years of Service	7,152	6,000	10,700	4,700
5900000 - Warehouse Overhead	124	-	-	-
5900002 - Vendor Svcs Overhead	276	-	-	-
6842010 - Compensation for Loss Capital Assets	(66,178)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 3,775,310</b>	<b>\$ 4,003,543</b>	<b>\$ 5,463,619</b>	<b>\$ 1,460,076</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	16,086	86,086	-	(86,086)
6539850 - Contribution to GG Fleet Services Fund	-	2,877,544	6,293,790	3,416,246
<b>Contributions &amp; Transfers Total</b>	<b>\$ 16,086</b>	<b>\$ 2,963,630</b>	<b>\$ 6,293,790</b>	<b>\$ 3,330,160</b>
<b>Capital Outlay</b>				
5610000 - Interfund Services	-	-	-	-
5641500 - Moveable Equipment Over \$5k	6,576	-	-	-
5645500 - Data Processing Equipment Over \$5k	92	95,000	29,032	(65,968)
<b>Capital Outlay Total</b>	<b>\$ 6,668</b>	<b>\$ 95,000</b>	<b>\$ 29,032</b>	<b>\$ (65,968)</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Debt Service</b>				
6621000 - Interest Expenses - Other	11,177	-	-	-
<b>Debt Service Total</b>	<b>\$ 11,177</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ 3,946,275</b>	<b>\$ 10,900,387</b>	<b>\$ 16,660,717</b>	<b>\$ 5,760,330</b>
<b>Police Total</b>	<b>\$ 145,056,897</b>	<b>\$ 155,355,006</b>	<b>\$ 175,483,382</b>	<b>\$ 20,128,376</b>
<b>Public Works</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	3,712,497	3,499,756	3,788,026	288,269
5110120 - Education/Training	21,501	-	-	-
5110200 - Salaries & Wages - Overtime	619	-	-	-
5110225 - Salaries & Wages - Vacation	119,560	-	-	-
5110250 - Salaries & Wages - Sick Leave	53,681	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	200,955	-	-	-
5110400 - Salaries & Wages - Other	2,101	-	-	-
5110420 - PTO Cashout Pay	19,431	-	-	-
5110430 - Accrued Salaries & Wages	(52,735)	-	-	-
5110460 - Benefits Adjustment	(253,812)	-	-	-
5110500 - Leave Severance Payoff	2,050	-	-	-
5110800 - FICA Contributions	314,425	249,606	269,562	19,956
5110810 - Health & Welfare	750,435	582,571	550,555	(32,016)
5110811 - Dental Plan	63,804	51,887	53,258	1,372
5110812 - Personal Time Off	189,391	-	-	-
5110820 - Insurance-Group Life	6,676	7,699	3,788	(3,911)
5110828 - ER Pd Medical Leave	-	-	6,589	6,589
5110830 - Industrial Insurance	152,366	83,998	15,967	(68,031)
5110835 - State Unemployment Compensation	4,723	5,600	6,440	840
5110850 - Pension Contributions-TERS	463,108	387,576	429,562	41,986
5110900 - Labor	(35,675)	-	-	-
5110901 - Labor Activity Rate - Adjustments	691,959	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(437,096)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,839,438)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	10,843	-	-	-
<b>Personnel Services Total</b>	<b>\$ 4,161,369</b>	<b>\$ 4,868,693</b>	<b>\$ 5,123,747</b>	<b>\$ 255,054</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	13,160	13,680	-	(13,680)
5210015 - Cellular Phone Usage	23,055	22,146	13,637	(8,509)
5210025 - Telecom Equipment Cost	27,502	27,112	-	(27,112)
5290005 - Int-Car Wash Settled from PM Order	526	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,188	23,078	-	(23,078)
5390005 - Int-Fleet Fuel Settled from PM Order	15,926	23,836	-	(23,836)
5390006 - Int-Fleet Admin OH Settled from PM Order	3,600	10,070	-	(10,070)
5390010 - Int-Fleet Full Svc Maint Fee from PM Ord	21,132	-	-	-
5415000 - Insurance Expense	11,603	13,236	14,493	1,257
5415010 - Public Liability Insurance - Self Ins	522,984	490,638	82,155	(408,483)
5417000 - Rent/Lease Buildings	-	25,440	80,040	54,600

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
5417007 - Rent/Lease Municipal Buildings	234,256	197,268	206,593	9,325
5417009 - Rent/Lease Radio Communications	13,242	20,716	6,708	(14,008)
5900005 - Gen Svcs Telecomm Overhead	1	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 889,175</b>	<b>\$ 867,220</b>	<b>\$ 403,626</b>	<b>\$ (463,594)</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	2,386	2,500	6,793	4,293
5210020 - Long Distance Phone Usage	383	730	700	(30)
5210100 - Office Expense	24,604	9,570	20,175	10,605
5210200 - Food Supplies	5,159	6,000	6,000	-
5210400 - Safety Equipment & Supplies	-	1,200	1,000	(200)
5216120 - Equipment Repair and Maintenance	414	-	-	-
5220100 - Operating Supplies	3,513	4,000	9,500	5,500
5220150 - Computer Supplies	2,802	7,700	9,200	1,500
5220200 - Uniform Expenses	1,317	1,200	-	(1,200)
5221010 - Fuel - External	-	-	-	-
5230100 - Repairs & Maintenance Materials Expense	322	200	40,000	39,800
5290004 - Int-Motor Pool Settled from PM Order	504	-	-	-
5295000 - Int Act Alloc-Equipment	1,581	-	-	-
5295003 - Int Act Alloc-Mail Service	1,200	-	-	-
5310100 - Professional Services Expense	79,575	24,800	196,800	172,000
5310120 - Safety Inspection Services	-	-	2,400	2,400
5312010 - Printing & Graphic Service	15,314	12,100	11,500	(600)
5312020 - Convenience Copier Charges	42,030	24,120	27,758	3,638
5320100 - Repair & Maintenance Services - Contract	(153)	102,000	102,000	-
5330100 - External Contract Services	10,924	20,000	20,000	-
5411000 - Transportation Expense	123	-	-	-
5412000 - Advertising Expense	2,122	2,400	4,400	2,000
5412030 - Association Dues & Subscriptions	11,396	21,600	20,600	(1,000)
5412170 - Software Licensing & Maintenance Fees	10,424	10,000	82,000	72,000
5413000 - Postage Expense	19,915	12,600	8,200	(4,400)
5414000 - Training and Professional Development	14,198	28,800	28,500	(300)
5414100 - Travel and Subsistence	9,651	20,300	20,500	200
5416020 - Wastewater Expense	2,456	3,000	10,000	7,000
5416030 - Surface Water Expense	16,865	294	-	(294)
5416040 - Water Expense	11,537	-	14,000	14,000
5416050 - Electricity Expense	11,917	-	14,000	14,000
5417002 - Rent/Lease Tools & Machinery	150	-	-	-
5417004 - Rent/Lease Others	1,112	6,000	6,000	-
5417008 - Rent/Lease City Parking	5,536	6,480	-	(6,480)
5418000 - Licenses and Permits	5,727	7,600	10,400	2,800
5419000 - Utility Taxes & Assessments	2,479	2,600	2,600	-
5419100 - Miscellaneous Employee Reimbursements	120	400	400	-
5419102 - Employee Wellness Incentive	-	-	-	-
5419200 - Miscellaneous Other Services and Charges	250	100	400	300
5422400 - State Leasehold Tax	695	-	-	-
5426000 - Cash Discounts Taken	(458)	-	-	-
5427100 - Interpreter Services	710	-	-	-
5428900 - Recognize Employees for Years of Service	-	1,500	1,500	-
6842010 - Compensation for Loss Capital Assets	(2,742)	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 316,057</b>	<b>\$ 339,794</b>	<b>\$ 677,326</b>	<b>\$ 337,532</b>

## Expenditures by Department with Line Item --- General Fund Only

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	250,000	-	-	-
6539200 - Transfer Transp Capital Fund	1,509,572	-	-	-
6539300 - Transfer to City Street Fund (1065)	13,704,978	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 15,464,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5631000 - Other Structures & Improvements	-	-	100,000	100,000
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>Assessments In</b>	<b>\$ 788,005</b>	<b>\$ 1,021,934</b>	<b>\$ 956,624</b>	<b>\$ (65,310)</b>
<b>Assessments Out</b>	<b>\$ (729,299)</b>	<b>\$ (1,453,673)</b>	<b>\$ (1,259,438)</b>	<b>\$ 194,235</b>
<b>Public Works Total</b>	<b>\$ 20,889,857</b>	<b>\$ 5,643,967</b>	<b>\$ 6,001,884</b>	<b>\$ 357,916</b>
<b>Tacoma Venues &amp; Events</b>				
<b>Personnel Services</b>				
5110100 - Salaries & Wages - Regular	310,243	450,021	731,080	281,059
5110120 - Education/Training	7,134	-	-	-
5110200 - Salaries & Wages - Overtime	-	1,200	1,200	-
5110300 - Salaries & Wages - Other Paid Leave	15,903	-	-	-
5110420 - PTO Cashout Pay	3,973	-	-	-
5110430 - Accrued Salaries & Wages	(6,072)	-	-	-
5110460 - Benefits Adjustment	(4,127)	-	-	-
5110800 - FICA Contributions	26,842	34,427	55,635	21,209
5110810 - Health & Welfare	65,351	94,343	133,902	39,559
5110811 - Dental Plan	5,514	8,403	12,953	4,550
5110812 - Personal Time Off	27,158	-	-	-
5110820 - Insurance-Group Life	566	990	731	(259)
5110828 - ER Pd Medical Leave	-	-	1,165	1,165
5110830 - Industrial Insurance	5,389	6,289	179	(6,110)
5110835 - State Unemployment Compensation	386	720	1,243	523
5110850 - Pension Contributions-TERS	38,926	49,835	82,905	33,070
5110900 - Labor	(21,356)	-	-	-
5110901 - Labor Activity Rate - Adjustments	3,746	-	-	-
5110902 - Benefits Activity Rate - Adjustments	381	-	-	-
5195000 - Int Act Alloc-Labor Regular	(12,891)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	231	-	-	-
5195002 - Int Act Alloc-Labor Double Time	715	-	-	-
<b>Personnel Services Total</b>	<b>\$ 468,011</b>	<b>\$ 646,227</b>	<b>\$ 1,020,993</b>	<b>\$ 374,766</b>
<b>Fixed Costs</b>				
5210010 - Telecom Shared Cost	1,710	1,440	-	(1,440)
5210025 - Telecom Equipment Cost	2,526	2,148	-	(2,148)
5390003 - Int-Fleet Maint Settled from PM Order	415	-	-	-
5415010 - Public Liability Insurance - Self Ins	-	-	3,301	3,301
5417000 - Rent/Lease Buildings	-	-	-	-
<b>Fixed Costs Total</b>	<b>\$ 4,650</b>	<b>\$ 3,588</b>	<b>\$ 3,301</b>	<b>\$ (287)</b>

**Expenditures by Department with Line Item --- General Fund Only**

	<b>2015-2016 Actual</b>	<b>2017-2018 Adopted Budget</b>	<b>2019-2020 Proposed Budget</b>	<b>2019-2020 O / (U) 2017-2018</b>
<b>Maintenance &amp; Operations</b>				
5210000 - Communication Materials	-	-	132	132
5210020 - Long Distance Phone Usage	122	200	200	-
5210100 - Office Expense	1,519	2,000	2,000	-
5210200 - Food Supplies	14,257	12,000	9,600	(2,400)
5220100 - Operating Supplies	5,179	5,800	5,175	(625)
5221170 - Motor Pool Rental	(1,881)	-	-	-
5230100 - Repairs & Maintenance Materials Expense	-	-	-	-
5295000 - Int Act Alloc-Equipment	1,881	-	-	-
5295003 - Int Act Alloc-Mail Service	962	-	-	-
5310100 - Professional Services Expense	71,084	95,900	95,900	-
5312010 - Printing & Graphic Service	13,559	26,000	25,000	(1,000)
5312020 - Convenience Copier Charges	11,763	7,670	5,369	(2,301)
5320100 - Repair & Maintenance Services - Contract	116,726	105,000	105,000	-
5330100 - External Contract Services	485,353	963,580	908,625	(54,955)
5333300 - Vehicle Maintenance	(415)	-	-	-
5411000 - Transportation Expense	-	-	-	-
5412000 - Advertising Expense	11,757	11,800	11,800	-
5412020 - Printing & Binding - Commercial	14,774	-	-	-
5412030 - Association Dues & Subscriptions	6,948	2,000	2,000	-
5413000 - Postage Expense	11,907	8,500	20,250	11,750
5414100 - Travel and Subsistence	774	600	1,100	500
5416040 - Water Expense	454	600	600	-
5417002 - Rent/Lease Tools & Machinery	-	600	600	-
5417004 - Rent/Lease Others	4,214	5,800	7,550	1,750
5417008 - Rent/Lease City Parking	-	-	-	-
5419100 - Miscellaneous Employee Reimbursements	8	-	-	-
5419101 - Cell Phone Employee Reimbursements	880	600	600	-
5419102 - Employee Wellness Incentive	-	-	-	-
5426000 - Cash Discounts Taken	-	-	-	-
5900000 - Warehouse Overhead	586	-	-	-
<b>Maintenance &amp; Operations Total</b>	<b>\$ 772,411</b>	<b>\$ 1,248,650</b>	<b>\$ 1,201,500</b>	<b>\$ (47,150)</b>
<b>Contributions &amp; Transfers</b>				
6530200 - Transfer to Other Funds	1,279	-	-	-
<b>Contributions &amp; Transfers Total</b>	<b>\$ 1,279</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Assessments In</b>	<b>\$ -</b>	<b>\$ 805</b>	<b>\$ 196,869</b>	<b>\$ 196,064</b>
<b>Tacoma Venues &amp; Events Total</b>	<b>\$ 1,246,351</b>	<b>\$ 1,899,270</b>	<b>\$ 2,422,664</b>	<b>\$ 523,394</b>



## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>City Attorney's Office</b>				
<b>0010 - General Fund</b>				
Personnel Services	12,483,676	3,962,854	4,322,189	359,335
Fixed Costs	941,137	404,675	324,664	(80,011)
Maintenance & Operations	683,799	148,882	131,058	(17,824)
Contributions & Transfers	100,000	-	-	-
Assessments In	795,222	648,580	680,064	31,484
Assessments Out	(7,510,448)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 7,493,385</b>	<b>\$ 5,164,991</b>	<b>\$ 5,457,975</b>	<b>\$ 292,984</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	9,934,259	11,630,170	1,695,912
Fixed Costs	-	584,553	707,265	122,712
Maintenance & Operations	-	1,067,914	1,163,467	95,553
Assessments In	-	46,180	54,164	7,984
Assessments Out	-	(15,866)	-	15,866
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 11,617,039</b>	<b>\$ 13,555,066</b>	<b>\$ 1,938,027</b>
<b>City Attorney's Office Total</b>	<b>\$ 7,493,385</b>	<b>\$ 16,782,030</b>	<b>\$ 19,013,041</b>	<b>\$ 2,231,011</b>
<b>City Council</b>				
<b>0010 - General Fund</b>				
Personnel Services	2,070,981	-	-	-
Fixed Costs	401,771	-	-	-
Maintenance & Operations	212,024	-	-	-
Assessments In	166,445	-	-	-
Assessments Out	(1,629,565)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 1,221,657</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1030 - Contingency Fund</b>				
Personnel Services	688	-	-	-
Maintenance & Operations	398,000	500,000	550,000	50,000
Assessments In	1,701	2,809	-	(2,809)
Assessments Out	-	(2,809)	-	2,809
<b>1030 - Contingency Fund Total</b>	<b>\$ 400,389</b>	<b>\$ 500,000</b>	<b>\$ 550,000</b>	<b>\$ 50,000</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	2,231,312	2,679,871	448,559
Fixed Costs	-	246,729	222,072	(24,657)
Maintenance & Operations	-	184,610	293,448	108,838
Assessments In	-	7,004	8,904	1,901
Assessments Out	-	(5,411)	-	5,411
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 2,664,244</b>	<b>\$ 3,204,295</b>	<b>\$ 540,051</b>
<b>City Council Total</b>	<b>\$ 1,622,046</b>	<b>\$ 3,164,244</b>	<b>\$ 3,754,295</b>	<b>\$ 590,051</b>
<b>City Manager's Office</b>				
<b>0010 - General Fund</b>				
Personnel Services	5,752,133	642,321	728,132	85,810
Fixed Costs	248,864	10,504	3,589	(6,915)
Maintenance & Operations	1,225,347	221,200	76,742	(144,458)

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Contributions & Transfers	35,000	-	-	-
Assessments In	340,528	115,736	172,296	56,560
Assessments Out	(3,537,680)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 4,064,193</b>	<b>\$ 989,761</b>	<b>\$ 980,758</b>	<b>\$ (9,003)</b>
<b>1185 - HRHS Special Revenue</b>				
Personnel Services	92,920	194,289	231,410	37,121
Fixed Costs	1,620	1,446	2,742	1,296
Maintenance & Operations	52,402	24,000	8,007	(15,993)
Debt Service	1	-	-	-
Reserves	-	785	-	(785)
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 146,942</b>	<b>\$ 220,520</b>	<b>\$ 242,159</b>	<b>\$ 21,639</b>
<b>1431 - IT Municipal CableTV</b>				
Personnel Services	3,804,823	3,995,546	4,724,684	729,138
Fixed Costs	935,235	400,448	440,456	40,008
Maintenance & Operations	4,185,881	1,134,808	1,090,655	(44,153)
Contributions & Transfers	-	305,572	-	(305,572)
Capital Outlay	9,702	500,000	500,000	-
Assessments In	632,829	880,484	913,379	32,895
Assessments Out	-	-	(1,317,393)	(1,317,393)
Reserves	-	446,343	733,289	286,946
<b>1431 - IT Municipal CableTV Total</b>	<b>\$ 9,568,471</b>	<b>\$ 7,663,200</b>	<b>\$ 7,085,069</b>	<b>\$ (578,131)</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	6,078,654	6,685,749	607,095
Fixed Costs	-	296,824	402,238	105,414
Maintenance & Operations	-	1,509,259	1,938,723	429,464
Assessments In	-	17,191	40,564	23,373
Assessments Out	-	(16,833)	-	16,833
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 7,885,095</b>	<b>\$ 9,067,274</b>	<b>\$ 1,182,179</b>
<b>City Manager's Office Total</b>	<b>\$ 13,779,606</b>	<b>\$ 16,758,577</b>	<b>\$ 17,375,261</b>	<b>\$ 616,684</b>
<b>Community &amp; Economic Development</b>				
<b>0010 - General Fund</b>				
Personnel Services	3,541,782	4,033,651	4,192,617	158,966
Fixed Costs	424,702	475,956	345,992	(129,964)
Maintenance & Operations	1,477,905	1,006,242	2,006,638	1,000,396
Contributions & Transfers	100	-	283,349	283,349
Assessments In	515,163	1,162,902	1,123,082	(39,820)
Assessments Out	-	-	(26,587)	(26,587)
<b>0010 - General Fund Total</b>	<b>\$ 5,959,651</b>	<b>\$ 6,678,751</b>	<b>\$ 7,925,091</b>	<b>\$ 1,246,340</b>
<b>1185 - HRHS Special Revenue</b>				
Maintenance & Operations	227,981	400,000	400,000	-
Debt Service	39	-	-	-
Assessments In	-	-	6,959	6,959
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 228,020</b>	<b>\$ 400,000</b>	<b>\$ 406,959</b>	<b>\$ 6,959</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1195 - CED Special Revenue</b>				
Personnel Services	1,382,653	1,408,226	1,969,732	561,506
Fixed Costs	79,755	43,639	41,251	(2,388)
Maintenance & Operations	4,806,181	5,449,128	5,565,730	116,602
Contributions & Transfers	4,912,785	7,344,455	6,994,682	(349,774)
Capital Outlay	4,001,879	-	-	-
Assessments In	35,683	37,561	59,262	21,701
Reserves	-	531,211	139,823	(391,388)
<b>1195 - CED Special Revenue Total</b>	<b>\$ 15,218,936</b>	<b>\$ 14,814,221</b>	<b>\$ 14,770,480</b>	<b>\$ (43,740)</b>
<b>1236 - CED Small Bus Entrp</b>				
Personnel Services	367,976	478,584	381,434	(97,150)
Fixed Costs	36,200	10,282	3,726	(6,556)
Maintenance & Operations	46,494	443,759	78,317	(365,442)
Assessments In	35,322	82,076	65,044	(17,032)
<b>1236 - CED Small Bus Entrp Total</b>	<b>\$ 485,992</b>	<b>\$ 1,014,701</b>	<b>\$ 528,521</b>	<b>\$ (486,180)</b>
<b>1500 - CED Loc Emp Apprent</b>				
Personnel Services	384,356	477,794	506,023	28,229
Fixed Costs	7,187	8,400	4,641	(3,759)
Maintenance & Operations	152,421	336,226	347,127	10,901
Assessments In	31,796	92,351	62,574	(29,777)
<b>1500 - CED Loc Emp Apprent Total</b>	<b>\$ 575,759</b>	<b>\$ 914,771</b>	<b>\$ 920,365</b>	<b>\$ 5,594</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program</b>				
Maintenance & Operations	510,018	640,604	615,004	(25,600)
Debt Service	7	-	-	-
Assessments In	9,988	19,878	11,146	(8,732)
<b>5086 - TTEP-Tac Training &amp; Employment Program Total</b>	<b>\$ 520,012</b>	<b>\$ 660,482</b>	<b>\$ 626,150</b>	<b>\$ (34,332)</b>
<b>Community &amp; Economic Development Total</b>	<b>\$ 22,988,372</b>	<b>\$ 24,482,926</b>	<b>\$ 25,177,566</b>	<b>\$ 694,641</b>
<b>Environmental Services</b>				
<b>0010 - General Fund</b>				
Personnel Services	541,101	-	-	-
Fixed Costs	14,594	-	-	-
Maintenance & Operations	748,940	-	-	-
Assessments In	57,698	-	-	-
Assessments Out	(378,042)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 984,293</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1185 - HRHS Special Revenue</b>				
Personnel Services	-	751,370	926,156	174,786
Fixed Costs	-	13,020	1,160	(11,860)
Maintenance & Operations	-	966,734	470,300	(496,434)
Assessments In	-	60,978	145,046	84,069
Reserves	-	907	2,037	1,130
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ -</b>	<b>\$ 1,793,009</b>	<b>\$ 1,544,700</b>	<b>\$ (248,309)</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4200 - ES Solid Waste</b>				
Personnel Services	39,632,183	42,446,044	45,407,992	2,961,947
Fixed Costs	15,314,539	18,557,607	16,207,080	(2,350,528)
Maintenance & Operations	31,967,738	27,705,191	32,011,712	4,306,521
Contributions & Transfers	10,451,545	10,462,000	11,667,000	1,205,000
Debt Service	18,420,324	12,281,688	9,440,300	(2,841,388)
Capital Outlay	11,874,068	15,332,240	23,067,475	7,735,235
Assessments In	9,356,157	10,319,458	11,599,762	1,280,305
Reserves	-	-	3,239,784	3,239,784
<b>4200 - ES Solid Waste Total</b>	<b>\$ 137,016,555</b>	<b>\$ 137,104,229</b>	<b>\$ 152,641,105</b>	<b>\$ 15,536,877</b>
<b>4300 - ES Wastewater</b>				
Personnel Services	50,657,686	50,319,198	53,271,457	2,952,260
Fixed Costs	11,229,873	11,017,946	11,315,102	297,156
Maintenance & Operations	42,352,349	20,895,241	24,747,295	3,852,054
Contributions & Transfers	12,108,590	12,152,000	14,444,000	2,292,000
Debt Service	20,610,029	24,250,455	29,009,589	4,759,134
Capital Outlay	1,351,334	48,170,542	62,582,129	14,411,587
Assessments In	13,664,310	15,638,236	14,253,050	(1,385,185)
<b>4300 - ES Wastewater Total</b>	<b>\$ 151,974,170</b>	<b>\$ 182,443,618</b>	<b>\$ 209,622,623</b>	<b>\$ 27,179,005</b>
<b>4301 - ES Surface Water</b>				
Personnel Services	22,776,862	20,759,386	18,669,069	(2,090,317)
Fixed Costs	3,922,430	5,002,113	3,739,414	(1,262,699)
Maintenance & Operations	28,817,003	8,192,762	9,189,737	996,975
Contributions & Transfers	6,057,715	5,611,000	8,377,000	2,766,000
Debt Service	11,357,728	11,730,681	14,020,810	2,290,129
Capital Outlay	1,104,708	26,388,123	47,196,784	20,808,661
Assessments In	8,508,550	9,870,835	9,250,164	(620,671)
Assessments Out	-	(1,161,228)	-	1,161,228
<b>4301 - ES Surface Water Total</b>	<b>\$ 82,544,996</b>	<b>\$ 86,393,672</b>	<b>\$ 110,442,978</b>	<b>\$ 24,049,306</b>
<b>5800 - General Government Internal Services</b>				
Contributions & Transfers	-	1,228,576	1,297,200	68,624
Assessments Out	-	(2,689)	-	2,689
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 1,225,887</b>	<b>\$ 1,297,200</b>	<b>\$ 71,313</b>
<b>Environmental Services Total</b>	<b>\$ 372,520,014</b>	<b>\$ 408,960,415</b>	<b>\$ 475,548,606</b>	<b>\$ 66,588,191</b>
<b>Finance</b>				
<b>0010 - General Fund</b>				
Personnel Services	21,122,043	5,486,952	5,900,025	413,073
Fixed Costs	1,514,742	382,900	610,084	227,184
Maintenance & Operations	2,279,319	1,072,351	1,178,989	106,638
Debt Service	7	-	-	-
Capital Outlay	47,639	-	-	-
Assessments In	2,232,694	1,324,198	1,117,811	(206,387)
Assessments Out	(14,339,644)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 12,856,800</b>	<b>\$ 8,266,400</b>	<b>\$ 8,806,909</b>	<b>\$ 540,509</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1110 - LI Guaranty</b>				
Personnel Services	142,234	14,935	15,617	682
Fixed Costs	595	-	60	60
Maintenance & Operations	1,180	-	-	-
Assessments In	31,653	43,268	13,275	(29,993)
<b>1110 - LI Guaranty Total</b>	<b>\$ 175,662</b>	<b>\$ 58,203</b>	<b>\$ 28,952</b>	<b>\$ (29,251)</b>
<b>2010 - Voted Bonds</b>				
Debt Service	5,412,050	5,422,500	5,440,750	18,250
<b>2010 - Voted Bonds Total</b>	<b>\$ 5,412,050</b>	<b>\$ 5,422,500</b>	<b>\$ 5,440,750</b>	<b>\$ 18,250</b>
<b>2035 - LTGO Bonds 1994/1997</b>				
Debt Service	19,760,036	6,058,617	8,478,340	2,419,723
<b>2035 - LTGO Bonds 1994/1997 Total</b>	<b>\$ 19,760,036</b>	<b>\$ 6,058,617</b>	<b>\$ 8,478,340</b>	<b>\$ 2,419,723</b>
<b>2038 - CTED PWTF #98 Loan</b>				
Debt Service	2,313,603	2,280,581	1,172,259	(1,108,322)
<b>2038 - CTED PWTF #98 Loan Total</b>	<b>\$ 2,313,603</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ (1,108,322)</b>
<b>2040 - LTGO Bonds 2009A-F</b>				
Maintenance & Operations	2	-	-	-
Debt Service	2,998,003	3,087,403	3,189,275	101,872
<b>2040 - LTGO Bonds 2009A-F Total</b>	<b>\$ 2,998,005</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 101,872</b>
<b>2041 - 2010 LTGO Bonds</b>				
Debt Service	19,039,195	13,087,418	9,446,932	(3,640,486)
<b>2041 - 2010 LTGO Bonds Total</b>	<b>\$ 19,039,195</b>	<b>\$ 13,087,418</b>	<b>\$ 9,446,932</b>	<b>\$ (3,640,486)</b>
<b>2042 - 2013 LTGO REF Bonds</b>				
Debt Service	3,243,400	6,791,200	-	(6,791,200)
<b>2042 - 2013 LTGO REF Bonds Total</b>	<b>\$ 3,243,400</b>	<b>\$ 6,791,200</b>	<b>\$ -</b>	<b>\$ (6,791,200)</b>
<b>2043 - LTGO Bond Issuances</b>				
Debt Service	-	-	3,462,974	3,462,974
<b>2043 - LTGO Bond Issuances Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,462,974</b>	<b>\$ 3,462,974</b>
<b>3210 - Real Estate Ex Tax</b>				
Fixed Costs	-	240	-	(240)
Maintenance & Operations	-	1,500,000	753,000	(747,000)
Contributions & Transfers	-	12,145,000	21,153,000	9,008,000
Debt Service	-	3,014,808	2,977,928	(36,881)
Reserves	-	2,130,295	1,738,740	(391,555)
<b>3210 - Real Estate Ex Tax Total</b>	<b>\$ -</b>	<b>\$ 18,790,343</b>	<b>\$ 26,622,668</b>	<b>\$ 7,832,325</b>
<b>3211 - Capital Project Fund</b>				
Personnel Services	711,934	-	-	-
Fixed Costs	3,524	-	-	-
Maintenance & Operations	1,043,846	-	-	-

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Contributions & Transfers	8,114,425	-	296,668	296,668
Debt Service	3,043,884	-	-	-
Capital Outlay	89,004	5,823,572	12,700,966	6,877,394
Assessments In	219,702	-	-	-
<b>3211 - Capital Project Fund Total</b>	<b>\$ 13,226,320</b>	<b>\$ 5,823,572</b>	<b>\$ 12,997,634</b>	<b>\$ 7,174,062</b>
<b>3216 - Police Facility 2002</b>				
Debt Service	77,118	126,000	-	(126,000)
<b>3216 - Police Facility 2002 Total</b>	<b>\$ 77,118</b>	<b>\$ 126,000</b>	<b>\$ -</b>	<b>\$ (126,000)</b>
<b>3218 - 2009 LTGO Bond Proj</b>				
Personnel Services	6,258	-	-	-
Maintenance & Operations	7,621,211	-	-	-
Contributions & Transfers	1,386,429	-	-	-
Debt Service	1,706	-	-	-
Capital Outlay	3,001,815	-	-	-
<b>3218 - 2009 LTGO Bond Proj Total</b>	<b>\$ 12,017,418</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3220 - 2010 LTGO BONDS</b>				
Personnel Services	126,874	-	-	-
Fixed Costs	-	-	-	-
Maintenance & Operations	568,801	-	-	-
Contributions & Transfers	7,627,694	-	307,966	307,966
Capital Outlay	408,925	-	-	-
<b>3220 - 2010 LTGO BONDS Total</b>	<b>\$ 8,732,294</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ 307,966</b>
<b>5007 - FinancePayrollOrgMgt</b>				
Personnel Services	-	-	-	-
Fixed Costs	-	-	-	-
Maintenance & Operations	-	-	-	-
Contributions & Transfers	1,899,094	-	-	-
<b>5007 - FinancePayrollOrgMgt Total</b>	<b>\$ 1,899,094</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5016 - Finance Budget</b>				
Maintenance & Operations	16,451	-	-	-
Contributions & Transfers	776,231	-	-	-
<b>5016 - Finance Budget Total</b>	<b>\$ 792,682</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5550 - ThirdPartyLiabClaims</b>				
Personnel Services	79,136	114,223	-	(114,223)
Fixed Costs	1,167,451	1,127,296	1,411,286	283,990
Maintenance & Operations	3,128,505	4,533,297	6,111,206	1,577,909
Capital Outlay	-	-	-	-
Assessments In	1,521,407	1,684,212	1,091,178	(593,033)
Reserves	-	-	1,224,930	1,224,930
<b>5550 - ThirdPartyLiabClaims Total</b>	<b>\$ 5,896,500</b>	<b>\$ 7,459,028</b>	<b>\$ 9,838,600</b>	<b>\$ 2,379,572</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	19,772,259	20,136,869	364,610
Fixed Costs	-	978,939	944,113	(34,826)
Maintenance & Operations	-	2,089,627	1,722,776	(366,851)
Assessments In	-	158,803	106,050	(52,752)
Assessments Out	-	(76,195)	-	76,195
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 22,923,433</b>	<b>\$ 22,909,809</b>	<b>\$ (13,624)</b>
<b>6450 - Misc Payroll D&amp;M</b>				
Personnel Services	7,880	-	-	-
Maintenance & Operations	-	-	-	-
<b>6450 - Misc Payroll D&amp;M Total</b>	<b>\$ 7,880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Finance Total</b>	<b>\$ 108,448,056</b>	<b>\$ 100,174,699</b>	<b>\$ 112,703,067</b>	<b>\$ 12,528,369</b>
<b>Fire</b>				
<b>0010 - General Fund</b>				
Personnel Services	87,018,002	94,738,000	101,977,921	7,239,920
Fixed Costs	5,202,913	6,036,850	6,233,237	196,387
Maintenance & Operations	4,080,716	4,037,834	3,927,884	(109,950)
Contributions & Transfers	220,891	2,315,200	1,200,000	(1,115,200)
Capital Outlay	46,135	85,500	290,000	204,500
Assessments In	2,242,181	8,173,507	11,886,836	3,713,329
Assessments Out	-	-	(298,921)	(298,921)
<b>0010 - General Fund Total</b>	<b>\$ 98,810,839</b>	<b>\$ 115,386,892</b>	<b>\$ 125,216,956</b>	<b>\$ 9,830,064</b>
<b>1090 - TFD Special Revenue</b>				
Personnel Services	3,353,603	281,324	3,218,076	2,936,752
Fixed Costs	26,470	-	78,000	78,000
Maintenance & Operations	2,023,735	261,000	1,286,622	1,025,622
Contributions & Transfers	-	700,000	-	(700,000)
Debt Service	282,492	296,668	296,668	-
Capital Outlay	1,414,131	229,100	382,659	153,559
Reserves	-	83,700	-	(83,700)
<b>1090 - TFD Special Revenue Total</b>	<b>\$ 7,100,432</b>	<b>\$ 1,851,792</b>	<b>\$ 5,262,025</b>	<b>\$ 3,410,233</b>
<b>1155 - TFD EMS Special Revenue</b>				
Personnel Services	22,310,801	23,815,106	24,637,538	822,432
Fixed Costs	1,516,710	1,897,919	1,782,579	(115,340)
Maintenance & Operations	1,588,620	1,684,646	1,925,900	241,254
Contributions & Transfers	314,500	314,500	-	(314,500)
Capital Outlay	218,259	24,000	24,000	-
Assessments In	1,199,942	2,142,531	2,722,449	579,918
Reserves	-	-	3,606,833	3,606,833
<b>1155 - TFD EMS Special Revenue Total</b>	<b>\$ 27,148,831</b>	<b>\$ 29,878,702</b>	<b>\$ 34,699,300</b>	<b>\$ 4,820,597</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	-	559,288	559,288
Fixed Costs	-	-	70,983	70,983
Maintenance & Operations	-	-	125,050	125,050
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 755,321</b>	<b>\$ 755,321</b>
<b>Fire Total</b>	<b>\$ 133,060,102</b>	<b>\$ 147,117,386</b>	<b>\$ 165,933,601</b>	<b>\$ 18,816,215</b>
<b>Hearing Examiner</b>				
<b>0010 - General Fund</b>				
Personnel Services	697,351	-	-	-
Fixed Costs	56,160	-	-	-
Maintenance & Operations	30,181	-	-	-
Assessments In	53,968	-	-	-
Assessments Out	(230,357)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 607,303</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	776,030	802,528	26,498
Fixed Costs	-	58,366	54,188	(4,178)
Maintenance & Operations	-	40,114	42,437	2,323
Assessments In	-	10,187	8,904	(1,283)
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 884,697</b>	<b>\$ 908,057</b>	<b>\$ 23,360</b>
<b>Hearing Examiner Total</b>	<b>\$ 607,303</b>	<b>\$ 884,697</b>	<b>\$ 908,057</b>	<b>\$ 23,360</b>
<b>Human Resources</b>				
<b>0010 - General Fund</b>				
Personnel Services	6,614,095	-	-	-
Fixed Costs	509,670	-	-	-
Maintenance & Operations	2,421,196	-	-	-
Contributions & Transfers	38,232	-	-	-
Assessments In	796,132	-	-	-
Assessments Out	(7,398,020)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 2,981,305</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5560 - UnemplCompensationFd</b>				
Maintenance & Operations	925,815	1,040,000	1,030,000	(10,000)
Capital Outlay	-	-	-	-
Assessments In	26,658	29,291	-	(29,291)
Reserves	-	-	237,200	237,200
<b>5560 - UnemplCompensationFd Total</b>	<b>\$ 952,473</b>	<b>\$ 1,069,291</b>	<b>\$ 1,267,200</b>	<b>\$ 197,909</b>
<b>5570 - Workers Compensation Fund</b>				
Personnel Services	2,024,979	2,064,352	-	(2,064,352)
Fixed Costs	775,032	699,924	737,332	37,408
Maintenance & Operations	13,161,541	14,690,032	14,624,932	(65,100)
Capital Outlay	-	-	-	-
Assessments In	332,711	341,794	-	(341,794)
Reserves	-	780,456	145,756	(634,700)
<b>5570 - Workers Compensation Fund Total</b>	<b>\$ 16,294,263</b>	<b>\$ 18,576,558</b>	<b>\$ 15,508,020</b>	<b>\$ (3,068,538)</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	7,682,431	11,637,113	3,954,682
Fixed Costs	-	551,554	491,180	(60,374)
Maintenance & Operations	-	2,695,295	3,171,489	476,194
Capital Outlay	-	-	50,000	50,000
Assessments In	-	57,123	43,832	(13,291)
Assessments Out	-	(13,694)	-	13,694
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 10,972,709</b>	<b>\$ 15,393,614</b>	<b>\$ 4,420,905</b>
<b>6050 - Deferred Comp Trust</b>				
Personnel Services	225,783	209,535	232,879	23,345
Fixed Costs	19,419	20,814	21,176	362
Maintenance & Operations	124,531	145,600	145,600	-
Assessments In	23,303	43,565	28,856	(14,709)
Reserves	-	-	2,989	2,989
<b>6050 - Deferred Comp Trust Total</b>	<b>\$ 393,036</b>	<b>\$ 419,513</b>	<b>\$ 431,501</b>	<b>\$ 11,988</b>
<b>6430 - Health Care LabMgt</b>				
Assessments	-	-	-	-
Personnel Services	121,920,131	130,988,854	145,584,451	14,595,597
Maintenance & Operations	1,265,673	1,522,400	1,126,400	(396,000)
Assessments In	230,405	222,073	42	(222,031)
<b>6430 - Health Care LabMgt Total</b>	<b>\$ 123,416,209</b>	<b>\$ 132,733,326</b>	<b>\$ 146,710,893</b>	<b>\$ 13,977,567</b>
<b>6440 - Group Life Trust</b>				
Personnel Services	1,511,665	1,522,984	1,592,204	69,220
Maintenance & Operations	206	-	-	-
Assessments In	8,806	8,910	-	(8,910)
<b>6440 - Group Life Trust Total</b>	<b>\$ 1,520,677</b>	<b>\$ 1,531,894</b>	<b>\$ 1,592,204</b>	<b>\$ 60,310</b>
<b>6460 - Dental Care LabMgt</b>				
Personnel Services	11,251,899	11,503,845	10,743,000	(760,845)
Maintenance & Operations	16,197	11,194	11,194	-
Assessments In	29,193	25,196	-	(25,196)
Reserves	-	105,816	1,436	(104,380)
<b>6460 - Dental Care LabMgt Total</b>	<b>\$ 11,297,289</b>	<b>\$ 11,646,051</b>	<b>\$ 10,755,630</b>	<b>\$ (890,421)</b>
<b>Human Resources Total</b>	<b>\$ 156,855,252</b>	<b>\$ 176,949,343</b>	<b>\$ 191,659,062</b>	<b>\$ 14,709,719</b>
<b>Information Technology</b>				
<b>0010 - General Fund</b>				
Maintenance & Operations	-	-	415,020	415,020
Assessments In	-	-	7,168	7,168
<b>0010 - General Fund Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 422,188</b>	<b>\$ 422,188</b>
<b>5042 - IT Graphics Svcs</b>				
Maintenance & Operations	1,405,146	-	-	-
Debt Service	4	-	-	-
<b>5042 - IT Graphics Svcs Total</b>	<b>\$ 1,405,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>5540 - Comms Equip Res</b>				
Personnel Services	1,479,070	1,470,130	1,548,341	78,211
Fixed Costs	78,588	64,506	45,578	(18,928)
Maintenance & Operations	1,659,601	2,480,420	2,404,163	(76,257)
Capital Outlay	245,513	601,075	735,875	134,800
Assessments In	470,821	494,708	270,146	(224,562)
Reserves	-	786,774	885,619	98,845
<b>5540 - Comms Equip Res Total</b>	<b>\$ 3,933,592</b>	<b>\$ 5,897,612</b>	<b>\$ 5,889,722</b>	<b>\$ (7,891)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
Personnel Services	-	-	-	-
Fixed Costs	4	-	-	-
Maintenance & Operations	1,255,204	-	-	-
Debt Service	-	-	-	-
Capital Outlay	(33)	-	-	-
<b>5700 - Muni Bldgs Acq &amp; Ops Total</b>	<b>\$ 1,255,175</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5800 - General Government Internal Services</b>				
Assessments	-	-	-	-
Personnel Services	26,665,755	29,894,104	36,524,080	6,629,976
Fixed Costs	3,852,722	3,612,247	1,597,677	(2,014,570)
Maintenance & Operations	16,635,333	17,819,243	20,584,768	2,765,525
Debt Service	5,726	-	-	-
Capital Outlay	1,276,145	2,889,299	28,858	(2,860,441)
Assessments In	25,415,383	29,588,721	17,808	(29,570,913)
Assessments Out	(24,077,365)	(29,429,180)	-	29,429,180
Reserves	-	62,810	-	(62,810)
<b>5800 - General Government Internal Services Total</b>	<b>\$ 49,773,700</b>	<b>\$ 54,437,245</b>	<b>\$ 58,753,191</b>	<b>\$ 4,315,946</b>
<b>Information Technology Total</b>	<b>\$ 56,367,616</b>	<b>\$ 60,334,857</b>	<b>\$ 65,065,101</b>	<b>\$ 4,730,244</b>
<b>Library</b>				
<b>0010 - General Fund</b>				
Personnel Services	16,209,192	17,503,218	18,489,916	986,698
Fixed Costs	470,239	512,224	481,120	(31,104)
Maintenance & Operations	2,961,747	3,136,967	3,225,674	88,707
Capital Outlay	2,522,057	2,170,704	3,270,704	1,100,000
Assessments In	284,443	2,670,232	2,742,209	71,977
<b>0010 - General Fund Total</b>	<b>\$ 22,447,678</b>	<b>\$ 25,993,345</b>	<b>\$ 28,209,623</b>	<b>\$ 2,216,278</b>
<b>1200 - Library Special Revenue</b>				
Maintenance & Operations	491,973	780,300	791,300	11,000
Capital Outlay	29,585	-	500,000	500,000
Reserves	-	18,996	5,410	(13,586)
<b>1200 - Library Special Revenue Total</b>	<b>\$ 521,559</b>	<b>\$ 799,296</b>	<b>\$ 1,296,710</b>	<b>\$ 497,414</b>
<b>Library Total</b>	<b>\$ 22,969,237</b>	<b>\$ 26,792,641</b>	<b>\$ 29,506,333</b>	<b>\$ 2,713,692</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>Municipal Court</b>				
<b>0010 - General Fund</b>				
Personnel Services	5,038,385	5,453,096	5,647,964	194,868
Fixed Costs	577,750	665,834	524,763	(141,071)
Maintenance & Operations	440,168	450,506	646,199	195,693
Contributions & Transfers	26,252	-	-	-
Assessments In	703,493	1,666,466	1,262,090	(404,376)
<b>0010 - General Fund Total</b>	<b>\$ 6,786,049</b>	<b>\$ 8,235,902</b>	<b>\$ 8,081,016</b>	<b>\$ (154,886)</b>
<b>1020 - Courts Special Revenue</b>				
Personnel Services	98,449	119,816	122,830	3,014
Fixed Costs	1,546	-	-	-
Maintenance & Operations	39,222	39,500	33,500	(6,000)
<b>1020 - Courts Special Revenue Total</b>	<b>\$ 139,217</b>	<b>\$ 159,316</b>	<b>\$ 156,330</b>	<b>\$ (2,986)</b>
<b>1650 - Traffic Enforcement</b>				
Personnel Services	1,346,499	1,403,961	1,482,771	78,810
Fixed Costs	94,597	120,935	95,497	(25,438)
Maintenance & Operations	73,735	81,678	81,678	0
Assessments In	181,927	254,620	181,312	(73,308)
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 1,696,759</b>	<b>\$ 1,861,194</b>	<b>\$ 1,841,258</b>	<b>\$ (19,936)</b>
<b>4140 - PWE Prking Operating</b>				
Personnel Services	560,878	645,061	656,849	11,787
Fixed Costs	47,692	61,319	51,152	(10,167)
Maintenance & Operations	22,194	18,634	24,634	6,000
Assessments In	51,650	65,506	90,045	24,539
<b>4140 - PWE Prking Operating Total</b>	<b>\$ 682,414</b>	<b>\$ 790,520</b>	<b>\$ 822,679</b>	<b>\$ 32,159</b>
<b>Municipal Court Total</b>	<b>\$ 9,304,438</b>	<b>\$ 11,046,931</b>	<b>\$ 10,901,283</b>	<b>\$ (145,649)</b>
<b>Neighborhood &amp; Community Services</b>				
<b>0010 - General Fund</b>				
Personnel Services	6,009,548	6,944,355	7,654,070	709,714
Fixed Costs	1,024,953	1,016,565	1,140,637	124,072
Maintenance & Operations	9,936,626	11,453,293	15,646,942	4,193,649
Contributions & Transfers	282,021	400,000	-	(400,000)
Capital Outlay	45,313	-	-	-
Assessments In	868,948	2,071,755	1,876,292	(195,463)
<b>0010 - General Fund Total</b>	<b>\$ 18,167,408</b>	<b>\$ 21,885,968</b>	<b>\$ 26,317,940</b>	<b>\$ 4,431,972</b>
<b>1145 - NCS Demolition</b>				
Personnel Services	187,185	90,942	-	(90,942)
Fixed Costs	25,034	-	-	-
Maintenance & Operations	662,124	1,195,770	1,195,770	-
Contributions & Transfers	250,000	-	-	-
Assessments In	142,425	200,085	270,388	70,303
<b>1145 - NCS Demolition Total</b>	<b>\$ 1,266,768</b>	<b>\$ 1,486,797</b>	<b>\$ 1,466,158</b>	<b>\$ (20,639)</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1185 - HRHS Special Revenue</b>				
Personnel Services	1,459,969	1,217,041	491,611	(725,430)
Fixed Costs	36,723	9,388	5,202	(4,186)
Maintenance & Operations	8,561,558	11,449,538	14,725,506	3,275,968
Contributions & Transfers	609,850	1,500,000	-	(1,500,000)
Debt Service	250	-	-	-
Capital Outlay	-	1,000,000	-	(1,000,000)
Assessments In	95,475	279,372	308,647	29,275
Reserves	-	482,529	5,564	(476,965)
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 10,763,825</b>	<b>\$ 15,937,868</b>	<b>\$ 15,536,531</b>	<b>\$ (401,337)</b>
<b>Neighborhood &amp; Community Services Total</b>				
	<b>\$ 30,198,001</b>	<b>\$ 39,310,633</b>	<b>\$ 43,320,629</b>	<b>\$ 4,009,996</b>
<b>Non-Departmental</b>				
<b>0010 - General Fund</b>				
Personnel Services	19,780,498	25,031,568	24,827,409	(204,159)
Fixed Costs	296,517	10,957,352	11,322,802	365,450
Maintenance & Operations	11,815,181	15,990,155	13,484,764	(2,505,391)
Contributions & Transfers	9,008,411	35,501,438	48,015,262	12,513,824
Debt Service	21,680,824	14,506,010	16,557,798	2,051,788
Capital Outlay	6,969	-	-	-
Assessments In	100,420	557,545	1,425,848	868,303
Assessments Out	(126,441)	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 62,562,380</b>	<b>\$ 102,544,069</b>	<b>\$ 115,633,883</b>	<b>\$ 13,089,814</b>
<b>Non-Departmental Total</b>				
	<b>\$ 62,562,380</b>	<b>\$ 102,544,069</b>	<b>\$ 115,633,883</b>	<b>\$ 13,089,814</b>
<b>Planning &amp; Development Services</b>				
<b>0010 - General Fund</b>				
Personnel Services	1,975,945	2,098,892	2,070,449	(28,443)
Fixed Costs	127,124	101,293	99,548	(1,745)
Maintenance & Operations	369,253	411,394	948,168	536,774
Contributions & Transfers	830,700	50,000	50,000	-
Assessments In	133,377	502,684	494,107	(8,577)
<b>0010 - General Fund Total</b>	<b>\$ 3,436,399</b>	<b>\$ 3,164,264</b>	<b>\$ 3,662,272</b>	<b>\$ 498,008</b>
<b>1060 - Transportation Captl</b>				
Personnel Services	1,501,018	-	-	-
Fixed Costs	93	-	-	-
Maintenance & Operations	145,427	-	-	-
<b>1060 - Transportation Captl Total</b>	<b>\$ 1,646,538</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1195 - CED Special Revenue</b>				
Personnel Services	26,450	-	-	-
Fixed Costs	821	-	-	-
Maintenance & Operations	612,080	834,549	694,154	(140,395)
Contributions & Transfers	105,354	176,235	84,921	(91,314)
Assessments In	366	-	-	-
<b>1195 - CED Special Revenue Total</b>	<b>\$ 745,071</b>	<b>\$ 1,010,784</b>	<b>\$ 779,075</b>	<b>\$ (231,709)</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4110 - Permit Services Fund</b>				
Personnel Services	13,190,469	14,203,238	21,390,239	7,187,001
Fixed Costs	944,661	931,940	1,711,269	779,329
Maintenance & Operations	1,770,331	889,278	6,479,565	5,590,287
Debt Service	1,386	-	-	-
Assessments In	2,336,310	2,389,638	3,111,111	721,473
Reserves	-	594,988	1,953,598	1,358,610
<b>4110 - Permit Services Fund Total</b>	<b>\$ 18,243,157</b>	<b>\$ 19,009,082</b>	<b>\$ 34,645,782</b>	<b>\$ 15,636,701</b>
<b>Planning &amp; Development Services Total</b>	<b>\$ 24,071,165</b>	<b>\$ 23,184,129</b>	<b>\$ 39,087,129</b>	<b>\$ 15,903,000</b>
<b>Police</b>				
<b>0010 - General Fund</b>				
Personnel Services	95,612,392	106,421,867	115,755,723	9,333,856
Fixed Costs	41,688,989	30,970,579	31,280,500	309,921
Maintenance & Operations	3,775,310	4,003,543	5,463,619	1,460,076
Contributions & Transfers	16,086	2,963,630	6,293,790	3,330,160
Debt Service	11,177	-	-	-
Capital Outlay	6,668	95,000	29,032	(65,968)
Assessments In	3,946,275	10,900,387	16,660,717	5,760,330
<b>0010 - General Fund Total</b>	<b>\$ 145,056,897</b>	<b>\$ 155,355,006</b>	<b>\$ 175,483,382</b>	<b>\$ 20,128,376</b>
<b>1267 - TPD Special Revenue</b>				
Personnel Services	4,322,924	1,325,920	984,800	(341,120)
Fixed Costs	52,964	-	51,000	51,000
Maintenance & Operations	942,230	923,420	888,000	(35,420)
Capital Outlay	99,933	-	-	-
Assessments In	313,626	32,174	20,119	(12,055)
Reserves	-	580,236	116,792	(463,444)
<b>1267 - TPD Special Revenue Total</b>	<b>\$ 5,731,676</b>	<b>\$ 2,861,750</b>	<b>\$ 2,060,710</b>	<b>\$ (801,040)</b>
<b>1650 - Traffic Enforcement</b>				
Personnel Services	2,942,293	3,079,635	3,244,342	164,708
Fixed Costs	50	24	118,829	118,805
Maintenance & Operations	1,208,469	1,341,344	1,455,560	114,216
Assessments In	119,227	177,647	304,267	126,620
Reserves	-	-	34,562	34,562
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 4,270,038</b>	<b>\$ 4,598,650</b>	<b>\$ 5,157,561</b>	<b>\$ 558,910</b>
<b>Police Total</b>	<b>\$ 155,058,612</b>	<b>\$ 162,815,406</b>	<b>\$ 182,701,653</b>	<b>\$ 19,886,247</b>
<b>Public Works</b>				
<b>0010 - General Fund</b>				
Personnel Services	4,161,369	4,868,693	5,123,747	255,054
Fixed Costs	889,175	867,220	403,626	(463,594)
Maintenance & Operations	316,057	339,794	677,326	337,532
Contributions & Transfers	15,464,550	-	-	-
Capital Outlay	-	-	100,000	100,000
Assessments In	788,005	1,021,934	956,624	(65,310)
Assessments Out	(729,299)	(1,453,673)	(1,259,438)	194,235
<b>0010 - General Fund Total</b>	<b>\$ 20,889,857</b>	<b>\$ 5,643,967</b>	<b>\$ 6,001,884</b>	<b>\$ 357,916</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1050 - Transportation Revs</b>				
Contributions & Transfers	-	8,127,300	8,918,977	791,677
Debt Service	-	230,816	228,591	(2,225)
Reserves	-	1,181,884	717,743	(464,141)
<b>1050 - Transportation Revs Total</b>	<b>\$ -</b>	<b>\$ 9,540,000</b>	<b>\$ 9,865,311</b>	<b>\$ 325,311</b>
<b>1060 - Transportation Captl</b>				
Personnel Services	6,538,172	1	(0)	(1)
Fixed Costs	92,293	-	-	-
Maintenance & Operations	40,735,395	-	-	-
Contributions & Transfers	938,564	-	-	-
Debt Service	434,644	-	-	-
Capital Outlay	29,295	20,442,435	14,142,241	(6,300,194)
Assessments In	865,773	-	-	-
Assessments Out	(1)	-	-	-
<b>1060 - Transportation Captl Total</b>	<b>\$ 49,634,135</b>	<b>\$ 20,442,436</b>	<b>\$ 14,142,241</b>	<b>\$ (6,300,195)</b>
<b>1065 - PW Street Fund</b>				
Personnel Services	19,251,341	21,819,529	26,612,240	4,792,711
Fixed Costs	4,343,732	4,151,227	4,812,575	661,348
Maintenance & Operations	8,881,567	11,084,272	13,439,771	2,355,499
Contributions & Transfers	262,857	595,000	1,505,000	910,000
Debt Service	7,393	-	-	-
Capital Outlay	287,075	-	100,000	100,000
Assessments In	3,473,083	6,048,576	6,133,151	84,575
Assessments Out	-	(60,138)	-	60,138
<b>1065 - PW Street Fund Total</b>	<b>\$ 36,507,049</b>	<b>\$ 43,638,466</b>	<b>\$ 52,602,736</b>	<b>\$ 8,964,270</b>
<b>1070 - Transportation Benefit District</b>				
Maintenance & Operations	7,171	-	-	-
Contributions & Transfers	7,672,895	15,845,790	17,921,498	2,075,708
<b>1070 - Transportation Benefit District Total</b>	<b>\$ 7,680,066</b>	<b>\$ 15,845,790</b>	<b>\$ 17,921,498</b>	<b>\$ 2,075,708</b>
<b>1080 - 2% GET (St Op &amp; Mnt)</b>				
Maintenance & Operations	48	-	-	-
Contributions & Transfers	13,085,638	-	-	-
Debt Service	167	-	-	-
<b>1080 - 2% GET (St Op &amp; Mnt) Total</b>	<b>\$ 13,085,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1085 - 2015 Voted Streets Initiative Fund</b>				
Personnel Services	2,269,495	5,207,888	5,671,463	463,575
Fixed Costs	44,548	503,885	840,035	336,150
Maintenance & Operations	7,468,129	29,282,722	34,787,857	5,505,135
Contributions & Transfers	886,000	4,340,198	-	(4,340,198)
Assessments In	-	613,460	1,638,550	1,025,090
<b>1085 - 2015 Voted Streets Initiative Fund Total</b>	<b>\$ 10,668,171</b>	<b>\$ 39,948,153</b>	<b>\$ 42,937,904</b>	<b>\$ 2,989,752</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>1100 - PW Property Mgmt</b>				
Personnel Services	258,768	236,552	123,187	(113,365)
Fixed Costs	2,176	92,179	504	(91,675)
Maintenance & Operations	58,902	168,700	80,000	(88,700)
Contributions & Transfers	190,000	-	-	-
Capital Outlay	-	300,000	150,000	(150,000)
Assessments In	163,775	118,689	12,563	(106,126)
Reserves	-	512,136	3,821	(508,315)
<b>1100 - PW Property Mgmt Total</b>	<b>\$ 673,621</b>	<b>\$ 1,428,256</b>	<b>\$ 370,075</b>	<b>\$ (1,058,181)</b>
<b>1140 - PWE Paths &amp; Trails</b>				
Personnel Services	1,524,944	-	-	-
Fixed Costs	4,908	-	-	-
Maintenance & Operations	3,949,772	-	-	-
Contributions & Transfers	60,750	-	-	-
Debt Service	1,005	-	-	-
Capital Outlay	309,788	3,746,867	-	(3,746,867)
Assessments In	24,751	-	-	-
<b>1140 - PWE Paths &amp; Trails Total</b>	<b>\$ 5,875,918</b>	<b>\$ 3,746,867</b>	<b>\$ -</b>	<b>\$ (3,746,867)</b>
<b>1650 - Traffic Enforcement</b>				
Personnel Services	176,974	305,520	385,375	79,856
Fixed Costs	-	2	6,797	6,795
Maintenance & Operations	119,963	-	-	-
Assessments In	807	32,099	37,019	4,921
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 297,743</b>	<b>\$ 337,620</b>	<b>\$ 429,191</b>	<b>\$ 91,571</b>
<b>3209 - 1997 Bnd Cons/Dvl PM</b>				
Maintenance & Operations	7	-	-	-
Debt Service	425	-	-	-
<b>3209 - 1997 Bnd Cons/Dvl PM Total</b>	<b>\$ 432</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>4120 - PW TacRail Mountain</b>				
Personnel Services	1,301,573	1,380,000	1,450,000	70,000
Fixed Costs	339,581	386,594	418,098	31,504
Maintenance & Operations	1,963,215	1,930,188	2,672,795	742,607
Debt Service	51,377	41,412	-	(41,412)
Assessments In	242,432	325,333	226,067	(99,266)
Reserves	-	-	22,544	22,544
<b>4120 - PW TacRail Mountain Total</b>	<b>\$ 3,898,178</b>	<b>\$ 4,063,527</b>	<b>\$ 4,789,504</b>	<b>\$ 725,977</b>
<b>4140 - PWE Prking Operating</b>				
Personnel Services	2,085,227	2,173,806	2,913,304	739,498
Fixed Costs	511,071	361,269	508,937	147,668
Maintenance & Operations	4,391,572	4,484,344	6,087,825	1,603,481
Debt Service	6,527,561	6,185,404	6,219,789	34,385
Capital Outlay	215,155	300,000	120,000	(180,000)
Assessments In	630,770	890,537	693,213	(197,324)
Reserves	-	-	309,497	309,497
<b>4140 - PWE Prking Operating Total</b>	<b>\$ 14,361,355</b>	<b>\$ 14,395,361</b>	<b>\$ 16,852,565</b>	<b>\$ 2,457,205</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4450 - Union Station</b>				
Maintenance & Operations	7,694	9,600	9,600	-
Debt Service	5,867,805	7,953,364	7,925,930	(27,435)
<b>4450 - Union Station Total</b>	<b>\$ 5,875,499</b>	<b>\$ 7,962,964</b>	<b>\$ 7,935,530</b>	<b>\$ (27,435)</b>
<b>5400 - Equipment Rental</b>				
Personnel Services	7,001,425	9,542,941	10,250,719	707,778
Fixed Costs	4,218,210	634,752	835,374	200,622
Maintenance & Operations	1,148,053	565,760	567,346	1,586
Contributions & Transfers	-	-	-	-
Debt Service	228	-	-	-
Capital Outlay	6,251,483	9,062,544	10,952,000	1,889,456
Assessments In	1,389,830	1,977,528	1,710,102	(267,427)
Reserves	-	500,000	599,414	99,414
<b>5400 - Equipment Rental Total</b>	<b>\$ 20,009,228</b>	<b>\$ 22,283,525</b>	<b>\$ 24,914,954</b>	<b>\$ 2,631,429</b>
<b>5453 - PWS Asphalt Plant</b>				
Personnel Services	660,837	416,152	435,701	19,550
Fixed Costs	195,703	198,953	258,844	59,891
Maintenance & Operations	2,190,211	2,707,640	2,331,500	(376,140)
Debt Service	3	-	-	-
Assessments In	143,926	232,310	156,406	(75,904)
Reserves	-	1,244,945	69,308	(1,175,637)
<b>5453 - PWS Asphalt Plant Total</b>	<b>\$ 3,190,681</b>	<b>\$ 4,800,000</b>	<b>\$ 3,251,760</b>	<b>\$ (1,548,240)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
Personnel Services	3,601,688	3,783,375	3,833,300	49,925
Fixed Costs	255,945	267,603	351,458	83,855
Maintenance & Operations	5,729,159	4,269,885	5,313,631	1,043,746
Contributions & Transfers	85,705	-	-	-
Assessments In	452,972	744,505	946,728	202,223
Reserves	-	76,700	72,009	(4,691)
<b>5700 - Muni Bldgs Acq &amp; Ops Total</b>	<b>\$ 10,125,470</b>	<b>\$ 9,142,068</b>	<b>\$ 10,517,126</b>	<b>\$ 1,375,058</b>
<b>Public Works Total</b>	<b>\$ 202,773,255</b>	<b>\$ 203,218,999</b>	<b>\$ 212,532,277</b>	<b>\$ 9,313,278</b>
<b>Retirement</b>				
<b>6100 - Employees Retirement</b>				
Personnel Services	1,605,189	1,906,027	2,045,764	139,737
Fixed Costs	276,818	293,991	288,649	(5,342)
Maintenance & Operations	153,622,627	178,369,182	196,672,000	18,302,818
Debt Service	10,306	-	-	-
Assessments In	469,365	449,938	386,750	(63,188)
Reserves	-	148,713,756	195,290,586	46,576,830
<b>6100 - Employees Retirement Total</b>	<b>\$ 155,984,305</b>	<b>\$ 329,732,895</b>	<b>\$ 394,683,748</b>	<b>\$ 64,950,853</b>
<b>6120 - Rel &amp; Pens Police</b>				
Personnel Services	290,158	240,949	243,790	2,841
Fixed Costs	14,195	16,327	14,421	(1,906)
Maintenance & Operations	7,786,259	9,425,733	9,939,516	513,783

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
Debt Service	18	-	-	-
Assessments In	96,356	66,959	200,616	133,657
Reserves	-	64,035	-	(64,035)
<b>6120 - Rel &amp; Pens Police Total</b>	<b>\$ 8,186,985</b>	<b>\$ 9,814,002</b>	<b>\$ 10,398,343</b>	<b>\$ 584,341</b>
<b>6150 - Rel &amp; Pens Fire</b>				
Personnel Services	290,152	242,949	245,790	2,842
Fixed Costs	14,195	16,327	14,421	(1,906)
Maintenance & Operations	10,516,395	12,066,120	11,463,334	(602,786)
Debt Service	53	-	-	-
Assessments In	102,381	73,817	227,163	153,346
Reserves	-	65,599	-	(65,599)
<b>6150 - Rel &amp; Pens Fire Total</b>	<b>\$ 10,923,175</b>	<b>\$ 12,464,812</b>	<b>\$ 11,950,709</b>	<b>\$ (514,103)</b>
<b>6470 - Health Care Fire</b>				
Personnel Services	5,061,915	7,028,000	7,071,000	43,000
Maintenance & Operations	276	-	-	-
Assessments In	25,228	32,636	123,025	90,389
<b>6470 - Health Care Fire Total</b>	<b>\$ 5,087,419</b>	<b>\$ 7,060,636</b>	<b>\$ 7,194,025</b>	<b>\$ 133,389</b>
<b>6480 - Health Care Police</b>				
Personnel Services	4,505,484	6,538,000	7,245,000	707,000
Maintenance & Operations	214	-	-	-
Assessments In	25,572	30,833	126,052	95,219
<b>6480 - Health Care Police Total</b>	<b>\$ 4,531,270</b>	<b>\$ 6,568,833</b>	<b>\$ 7,371,052</b>	<b>\$ 802,219</b>
<b>Retirement Total</b>	<b>\$ 184,713,154</b>	<b>\$ 365,641,178</b>	<b>\$ 431,597,878</b>	<b>\$ 65,956,700</b>
<b>Tacoma Public Utilities</b>				
<b>4500 - Tacoma Rail</b>				
Personnel Services	30,452,253	31,543,815	33,984,306	2,440,491
Fixed Costs	5,336,090	5,889,035	8,322,324	2,433,289
Maintenance & Operations	13,169,680	14,402,257	9,780,840	(4,621,417)
Contributions & Transfers	5,001,352	5,331,455	5,410,000	78,545
Debt Service	1,431,742	1,799,885	1,640,486	(159,399)
Capital Outlay	5,725,882	4,298,543	4,466,084	167,541
Assessments In	2,959,911	3,378,207	4,048,806	670,599
<b>4500 - Tacoma Rail Total</b>	<b>\$ 64,076,911</b>	<b>\$ 66,643,196</b>	<b>\$ 67,652,846</b>	<b>\$ 1,009,649</b>
<b>4600 - Water</b>				
Personnel Services	46,634,999	54,522,063	57,949,725	3,427,662
Fixed Costs	7,572,398	10,208,388	11,373,863	1,165,475
Maintenance & Operations	20,855,549	31,157,223	32,486,641	1,329,419
Contributions & Transfers	13,777,214	13,709,380	14,966,259	1,256,879
Debt Service	57,677,794	53,012,978	53,220,486	207,508
Capital Outlay	2,343,841	8,010,973	35,111,569	27,100,596
Assessments In	18,575,242	20,942,765	23,182,998	2,240,232
<b>4600 - Water Total</b>	<b>\$ 167,437,038</b>	<b>\$ 191,563,770</b>	<b>\$ 228,291,541</b>	<b>\$ 36,727,771</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4700 - Power</b>				
Personnel Services	173,794,905	200,456,764	185,415,658	(15,041,106)
Fixed Costs	21,759,163	26,831,114	26,617,378	(213,736)
Maintenance & Operations	392,726,265	422,791,393	460,529,358	37,737,965
Contributions & Transfers	56,907,596	65,232,397	71,191,386	5,958,989
Debt Service	191,895,216	66,995,223	59,122,802	(7,872,421)
Capital Outlay	49,301,341	81,830,000	89,672,000	7,842,000
Assessments In	51,535,344	59,245,222	66,282,385	7,037,163
<b>4700 - Power Total</b>	<b>\$ 937,919,831</b>	<b>\$ 923,382,113</b>	<b>\$ 958,830,967</b>	<b>\$ 35,448,854</b>
<b>4800 - TPU Self Ins Claim</b>				
Personnel Services	6,013	-	-	-
Maintenance & Operations	876,567	3,505,600	6,520,450	3,014,850
Assessments In	249,860	256,654	192,000	(64,654)
<b>4800 - TPU Self Ins Claim Total</b>	<b>\$ 1,132,439</b>	<b>\$ 3,762,254</b>	<b>\$ 6,712,450</b>	<b>\$ 2,950,196</b>
<b>4805 - Low Income Assistance</b>				
Contributions & Transfers	717,335	2,000,000	2,500,000	500,000
<b>4805 - Low Income Assistance Total</b>	<b>\$ 717,335</b>	<b>\$ 2,000,000</b>	<b>\$ 2,500,000</b>	<b>\$ 500,000</b>
<b>5050 - TPU Fleet Service</b>				
Personnel Services	5,819,193	6,643,451	6,767,495	124,043
Fixed Costs	1,253,753	1,125,134	975,729	(149,405)
Maintenance & Operations	409,448	2,204,377	506,968	(1,697,409)
Capital Outlay	10,889,266	13,418,000	16,780,500	3,362,500
Assessments In	1,233,530	1,369,113	1,348,567	(20,546)
<b>5050 - TPU Fleet Service Total</b>	<b>\$ 19,605,190</b>	<b>\$ 24,760,076</b>	<b>\$ 26,379,258</b>	<b>\$ 1,619,183</b>
<b>Tacoma Public Utilities Total</b>	<b>\$ 1,190,888,745</b>	<b>\$ 1,212,111,409</b>	<b>\$ 1,290,367,061</b>	<b>\$ 78,255,653</b>
<b>Tacoma Venues &amp; Events</b>				
<b>0010 - General Fund</b>				
Personnel Services	468,011	646,227	1,020,993	374,766
Fixed Costs	4,650	3,588	3,301	(287)
Maintenance & Operations	772,411	1,248,650	1,201,500	(47,150)
Contributions & Transfers	1,279	-	-	-
Assessments In	-	805	196,869	196,064
<b>0010 - General Fund Total</b>	<b>\$ 1,246,351</b>	<b>\$ 1,899,270</b>	<b>\$ 2,422,664</b>	<b>\$ 523,394</b>
<b>1180 - Tourism &amp; Convention</b>				
Maintenance & Operations	585	-	-	-
Contributions & Transfers	6,664,197	7,025,752	9,707,819	2,682,067
Reserves	-	-	193,495	193,495
<b>1180 - Tourism &amp; Convention Total</b>	<b>\$ 6,664,782</b>	<b>\$ 7,025,752</b>	<b>\$ 9,901,314</b>	<b>\$ 2,875,562</b>
<b>1195 - CED Special Revenue</b>				
Personnel Services	9,921	43,418	-	(43,418)
Fixed Costs	119	270	-	(270)
Maintenance & Operations	411,066	755,330	651,585	(103,745)
Assessments In	7,887	9,090	-	(9,090)
<b>1195 - CED Special Revenue Total</b>	<b>\$ 428,994</b>	<b>\$ 808,108</b>	<b>\$ 651,585</b>	<b>\$ (156,523)</b>

## Expenditures by Department & Fund with Category

	2015-2016 Actual	2017-2018 Adopted Budget	2019-2020 Proposed Budget	2019-2020 O / (U) 2017-2018
<b>4165 - Convention Center</b>				
Personnel Services	3,038,545	3,713,531	4,657,114	943,584
Fixed Costs	346,261	353,147	308,326	(44,821)
Maintenance & Operations	4,313,310	4,577,822	6,428,752	1,850,930
Contributions & Transfers	-	200,000	-	(200,000)
Debt Service	11,506,236	12,409,041	11,753,956	(655,085)
Capital Outlay	409,053	-	-	-
Assessments In	1,066,423	1,051,100	981,767	(69,334)
Reserves	-	-	296,855	296,855
<b>4165 - Convention Center Total</b>	<b>\$ 20,679,827</b>	<b>\$ 22,304,641</b>	<b>\$ 24,426,769</b>	<b>\$ 2,122,128</b>
<b>4170 - Baseball Park</b>				
Fixed Costs	83,375	94,477	95,083	606
Maintenance & Operations	189,089	141,385	141,385	-
Debt Service	2,576,165	2,663,771	2,765,643	101,873
Capital Outlay	668,583	-	-	-
Assessments In	42,157	49,536	4,115	(45,422)
Reserves	-	300,000	259,142	(40,858)
<b>4170 - Baseball Park Total</b>	<b>\$ 3,559,369</b>	<b>\$ 3,249,169</b>	<b>\$ 3,265,368</b>	<b>\$ 16,199</b>
<b>4180 - PAF Dome</b>				
Personnel Services	5,646,396	6,170,926	7,273,113	1,102,187
Fixed Costs	320,849	405,091	439,375	34,284
Maintenance & Operations	7,753,705	7,663,403	10,867,317	3,203,914
Debt Service	887,490	923,061	800,000	(123,061)
Capital Outlay	7,021	900,000	-	(900,000)
Assessments In	777,872	1,050,069	1,225,299	175,230
Reserves	-	-	2,802,325	2,802,325
<b>4180 - PAF Dome Total</b>	<b>\$ 15,393,333</b>	<b>\$ 17,112,550</b>	<b>\$ 23,407,429</b>	<b>\$ 6,294,879</b>
<b>4190 - PAF Performing Arts</b>				
Personnel Services	2,050	-	-	-
Fixed Costs	158,769	160,694	87,626	(73,068)
Maintenance & Operations	3,628,527	1,556,281	1,660,715	104,435
Contributions & Transfers	-	3,000,000	500,000	(2,500,000)
Debt Service	49	-	-	-
Capital Outlay	-	1,000,000	1,000,000	-
Assessments In	110,508	189,673	139,198	(50,475)
Reserves	-	11,290	27,517	16,227
<b>4190 - PAF Performing Arts Total</b>	<b>\$ 3,899,903</b>	<b>\$ 5,917,938</b>	<b>\$ 3,415,057</b>	<b>\$ (2,502,881)</b>
<b>6795 - Public Fac Districts</b>				
Maintenance & Operations	5,272	5,000	5,000	-
Contributions & Transfers	6,357,610	6,632,884	9,223,332	2,590,448
Reserves	-	-	35,116	35,116
<b>6795 - Public Fac Districts Total</b>	<b>\$ 6,362,882</b>	<b>\$ 6,637,884</b>	<b>\$ 9,263,448</b>	<b>\$ 2,625,564</b>
<b>Tacoma Venues &amp; Events Total</b>	<b>\$ 58,235,441</b>	<b>\$ 64,955,311</b>	<b>\$ 76,753,633</b>	<b>\$ 11,798,322</b>



# 2019-2020 CAPITAL BUDGET OVERVIEW

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## OVERVIEW

The Capital Budget is derived from the Capital Facilities Program (CFP), a six-year planning and financial document that prioritizes capital improvements the City intends to build in the next six years and a plan for how to pay for those improvements. The 2019-2024 Capital Facilities Program does not appropriate funds, but rather it functions as a budgeting tool. The first two years of the CFP inform the City's Capital Budget, which represents actual spending authority and funding commitments.

## CAPITAL BUDGET COMPONENTS

The following section provides a brief overview of the capital projects that are funded in the 2019-2020 biennium.

### SUMMARY

Arranged by CFP project section, this summary includes project titles and total new funding for the 2019-2020 biennium, and it indicates projects' previous appropriations if applicable.

### APPROPRIATION PLAN

Arranged by CFP project sections, this plan provides a description of the projects and more details about specific funding sources.

There are two categories of confirmed funding for capital projects:

- **Carryforward (Previously Appropriated)** – Funding that has been dedicated in a previous biennium by City Council for spending. This does not represent new funding for projects.
- **New Appropriation** – Funding that has not been previously appropriated by City Council. Examples include new grants, additional revenues, or use of cash reserves that are confirmed in 2019-2020.

**Note:** Carryforward funding is based on biennium-end projections for 2017-2018. Variations from these projections may result in revised carryforward amounts.

The 2019-2020 plan does not include potential funding or funding that has not been confirmed or received by the City (additional grants, for example). If needed, additional funding will be approved for capital projects during the budget amendment and modification processes.

### UTILITIES SPENDING PLAN

This plan provides information on the 2019-2020 capital programs for the City's utilities. Appropriation authority for utility capital projects is adopted as part of each utility's operating budget. Capital needs throughout the biennium may differ from projections and may result in revised spending amounts.

### FUNDING SUMMARY

This section provides an overview of the sources of funding for the Capital Facilities Program. The new funding identified in 2019-2020 is authorized within the Capital Budget. This section includes the following reports:

- **Funding Summary Report**, which identifies totals for each funding source within the Capital Budget.
- **Funding Detail Report**, which identifies all projects by funding source and their expenditure amounts.

## OPERATING IMPACT REPORT

Before projects are included in the CFP, they are analyzed to determine their financial impact on operations, operating expenditures, and revenues. The total costs of each approved project are identified as part of the capital budgeting process and associated operating expenses are either included in the current operating budget or reductions taken elsewhere in the operating budget to absorb the additional operating costs.

- When and if this is applicable and significant, the impact has been stated in the Expenditures Summary Section in the appropriate Department Section of this budget document.
- Often there is no negative financial impact to the operating budget, as the capital project will result in a reduction to maintenance and operation costs.
- Some capital projects are deferred maintenance projects. In those instances, no ongoing maintenance impact is shown, as the project is focused on current operations, not an expansion of services.

## APPROPRIATING CAPITAL PROJECTS

Unlike the operating budget, which sets the spending plan for the two years of the upcoming biennium, the Capital Budget establishes multiyear or long-term expenditure authority. Once approved by the City Council, the Capital Budget establishes the spending authority for the duration (life) of each project. Amounts approved remain without fiscal limitation until expended or unencumbered by a future ordinance.

### UTILITIES

Although utility capital projects are shown with the General Government capital projects, utility projects are budgeted differently. Utility capital projects do not use multiyear appropriation. Rather, each utility only requests capital appropriation for the two years of the upcoming biennium. Any projects that are not completed in the biennium will then be funded in the next biennium's capital budgeting process.

## CAPITAL FACILITIES PROGRAM

Please refer to the City of Tacoma 2019-2024 Capital Facilities Program for more information about potential funding, particular projects, or program areas.

## 2019-2020 Capital Projects Summary

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Community Development</b>	<b>90,000</b>	<b>15,461,993</b>	<b>15,551,993</b>
Eastside Community Center and Campus		5,000,000	5,000,000
Esplanade Wayfinding	50,000		50,000
Hilltop Offsite Improvements		342,767	342,767
Infrastructure Fund (CED)	40,000	367,233	407,233
Links to Opportunity		500,000	500,000
Municipal Dock Deck Demolition		980,000	980,000
NCS Readiness Site		2,350,000	2,350,000
NCS Teen Home		700,000	700,000
NCS Youth Drop In Overnight Center		1,811,993	1,811,993
Site 10 Seawall & Esplanade Removal		1,710,000	1,710,000
Site 12 Seawall		1,700,000	1,700,000
<b>Cultural Facilities</b>	<b>3,400,000</b>	<b>39,973,308</b>	<b>43,373,308</b>
GTCC Safety and Security Improvements	400,000		400,000
Performing Arts Theaters Capital Campaign	500,000	6,500,000	7,000,000
Performing Arts Theaters Capital Projects Management	1,000,000	2,000,000	3,000,000
Prairie Line Trail Historic Interpretation Project		440,000	440,000
Tacoma Dome Renovation Project		31,033,308	31,033,308
Tacoma Dome Security Modernization	1,500,000		1,500,000
<b>General Government Municipal Facilities</b>	<b>5,400,000</b>	<b>2,761,572</b>	<b>8,161,572</b>
CityNet MPLS Phase 2 - HFC Network Replacement		305,572	305,572
FM: Beacon Center, Exterior Refurbishment		208,000	208,000
FM: Deferred Repair & Replacement Program (Priority Needs)	3,300,000		3,300,000
FM: Lighthouse Center, Window Replacement		235,000	235,000
FM: Municipal Complex, Tenant Improvement Program	2,100,000		2,100,000
FM: Point Defiance Senior Center, Roof Replacement		163,000	163,000
FM: TMB - Elevator Upgrades		1,850,000	1,850,000
<b>Libraries</b>	<b>1,786,000</b>	<b>826,000</b>	<b>2,612,000</b>
Library Physical Infrastructure and Building Repairs	1,786,000		1,786,000
Main Library Elevator Upgrade		174,000	174,000
RFID Phase 3		202,000	202,000
South Tacoma Branch Library Refurbishment		450,000	450,000
<b>Local Improvement Districts</b>		<b>500,000</b>	<b>500,000</b>
LID 8662 - Bennett Street		500,000	500,000
<b>Parks and Open Space</b>	<b>750,000</b>	<b>1,050,000</b>	<b>1,800,000</b>
Melanie Jan LaPlant Dressel (Central) Park	750,000		750,000
Prairie Line Trail - Art Park		900,000	900,000
Waterway Park		150,000	150,000

## 2019-2020 Capital Projects Summary

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Public Safety</b>	<b>3,649,966</b>	<b>1,460,000</b>	<b>5,109,966</b>
FM: Fire Station #5 (Tideflats)	1,700,000	835,000	2,535,000
FM: Float Installation (MSOC)	874,966	625,000	1,499,966
FM: TFD Facility Master Plan	1,000,000		1,000,000
Harrison Range Update	75,000		75,000
<b>Transportation</b>	<b>20,802,241</b>	<b>141,574,413</b>	<b>162,376,654</b>
11th Street Bridge Study		135,000	135,000
2019-2020 Priority Active Transportation Small Project Improvements	200,000		200,000
56th Street S. and Cirque Drive Corridor Improvements		11,727,651	11,727,651
Bicycle & Pedestrian Education, Encouragement, and Bridge Capital Projects	60,000	60,000	120,000
City Contribution to Streets Initiative	100,000	50,000	150,000
City Support for SR167	6,000,000	9,000,000	15,000,000
E. 25th Street Right-of-Way Improvements	500,000		500,000
E. 29th Street Roundabout & Extension	200,000	800,000	1,000,000
East 64th Street : Pacific to McKinley (Phase 1)		1,500,000	1,500,000
East Portland Avenue Safety Improvements		9,687,418	9,687,418
Fawcett Avenue: South 19th to South 21st		1,790,540	1,790,540
First Creek Middle School Safe Routes to School		1,263,290	1,263,290
Historic Water Ditch Trail- Phase III & IV		398,885	398,885
Lincoln Business District Streetscape		3,146,161	3,146,161
Lister Elementary School Safe Routes to School		9,461,571	9,461,571
Missing Link Sidewalks	550,115		550,115
Neighborhood Programs (PW)	1,500,000		1,500,000
North 21st Street Pedestrian Safety Improvements	100,000	320,989	420,989
North 21st Street: Adams to Pearl	300,000	500,000	800,000
Pedestrian Accessibility Improvements	200,000	200,000	200,000
Pipeline Trail/Cross County Commuter Connector-- Phase II	5,000	1,494,000	1,499,000
Pipeline Trail/Cross County Commuter Connector-- Phase III		2,787,867	2,787,867
Pipeline Trail/Cross County Commuter Connector-- Phase III	2,511,057		2,511,057
Prairie Line Trail Phase II		1,102,222	1,102,222
Puyallup Avenue Improvements		255,000	255,000
Puyallup Bridge F16A & F16B Replacement		42,129,749	42,129,749
Puyallup River Bridge Bearing Upgrades		1,100,000	1,100,000
Puyallup River Bridge Corridor Study		150,000	150,000
Railroad Crossing Improvements	985,000	1,716,750	2,701,750
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I	2,801,474		2,801,474
S. 19th St - S. Cedar to Bates Technical College Campus		502,190	502,190
Safe Routes to School Improvements	700,000	500,000	1,200,000
School Beacons	1,040,000	1,370,000	2,410,000

## 2019-2020 Capital Projects Summary

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Transportation</b>	<b>20,802,241</b>	<b>141,574,413</b>	<b>162,376,654</b>
Schuster Parkway Promenade		1,527,786	1,527,786
Sidewalk Abatement Program		403,685	403,685
Sound Transit Link Expansion		5,156,168	5,156,168
South 19th Street: Union to Mullen		3,367,865	3,367,865
South Stevens/Tyler/66th Bike and Pedestrian Connector		1,710,059	1,710,059
South Tacoma Way Corridor Safety Improvements	64,710	972,552	1,037,262
SR 7 (Pac Ave) Signal Corridor Improvements		995,166	995,166
Steele Street Lighting and Pedestrian Improvements		173,000	173,000
Streetlight Series Circuit Replacement	850,000		850,000
Streets Initiative Gravel Streets		1,000,630	1,000,630
Taylor Way Rehabilitation		17,860,120	17,860,120
Traffic Enhancements	75,000	256,084	331,084
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project		495,000	495,000
Traffic Signal Infrastructure Improvements	1,550,000		1,550,000
Unfit/Unsafe Sidewalk Program	1,260,000	500,000	1,760,000
Yakima Ave Bridge Overlay		3,456,900	3,456,900
<b>Grand Total</b>	<b>\$ 35,878,207</b>	<b>\$ 203,607,286</b>	<b>\$ 239,485,493</b>



## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Community Development</b>			
<b>Eastside Community Center and Campus</b>		<b>5,000,000</b>	<b>5,000,000</b>
The Eastside community center is public-private partnership that will build out a school campus to bring a swimming pool, a gym, after-school activities, and nature hikes to the Eastside neighborhood.			
<b>City-General Fund</b>		3,500,000	3,500,000
<b>City-REET 1</b>		1,500,000	1,500,000
<b>Esplanade Wayfinding</b>	<b>50,000</b>		<b>50,000</b>
Install pedestrian signs at access points to the waterway. The signs will provide directions at points such as Pacific Avenue and the Dome District as well as along Dock Street.			
<b>City-General Fund</b>	50,000		50,000
<b>Hilltop Offsite Improvements</b>		<b>342,767</b>	<b>342,767</b>
Using 2015-2016 catalytic funding, this project will construct off-site improvements required for development of 1.25 acres in the Hilltop.			
<b>City-General Fund</b>		15,000	15,000
<b>City-REET 1</b>		135,000	135,000
<b>City-REET 2</b>		17,767	17,767
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		25,000	25,000
<b>Grant-Federal</b>		150,000	150,000
<b>Infrastructure Fund (CED)</b>	<b>40,000</b>	<b>367,233</b>	<b>407,233</b>
Funds to cost-share off-site improvements to enable the development of substantial market rate residential and office projects in downtown Tacoma that may not otherwise occur due to inadequate or antiquated public infrastructure.			
<b>City-General Fund</b>	40,000	260,000	300,000
<b>City-REET 2</b>		107,233	107,233

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Links to Opportunity</b>		<b>500,000</b>	<b>500,000</b>
<p>This project will include a Multimodal Mobility Plan and streetscape design to address non-vehicular access to the Tacoma Link Extension Project. The project will also include an Equity and Empowerment Initiative focused on job access.</p>			
<b>City-Contribution from Other Fund</b>		50,000	50,000
<b>City-Gas Tax - Fund 1060</b>		168,855	168,855
<b>City-REET 2</b>		261,145	261,145
<b>Utility_Match-Tacoma Power</b>		20,000	20,000
<b>Municipal Dock Deck Demolition</b>		<b>980,000</b>	<b>980,000</b>
<p>Project includes demolition and complete removal of the timber elements including the deck and the stringers and timber header beams to eliminate further deterioration.</p>			
<b>City-General Fund</b>		950,000	950,000
<b>Debt-LTGO Bonds</b>		30,000	30,000
<b>NCS Readiness Site</b>		<b>2,350,000</b>	<b>2,350,000</b>
<p>Provide interim workforce housing to individuals experiencing homelessness. The facility will incentivize work and training, with the goal of securing livable wage jobs, establishing a good rental history, and securing housing.</p>			
<b>City-General Fund</b>		1,000,000	1,000,000
<b>City-REET 2</b>		1,000,000	1,000,000
<b>Grant-Federal</b>		350,000	350,000
<b>NCS Teen Home</b>		<b>700,000</b>	<b>700,000</b>
<p>NCS Teen Home</p>			
<b>Fund_Reserve-1185 - NCS Special Revenue</b>		700,000	700,000
<b>NCS Youth Drop In Overnight Center</b>		<b>1,811,993</b>	<b>1,811,993</b>
<p>NCS Drop In Overnight Center (Youth)</p>			
<b>City-General Fund</b>		90,000	90,000
<b>Fund_Reserve-1185 - NCS Special Revenue</b>		1,721,993	1,721,993
<b>Site 10 Seawall &amp; Esplanade Removal</b>		<b>1,710,000</b>	<b>1,710,000</b>
<p>This project will address subsidence behind the seawall at Site 10. Repairs will remove the existing seawall and esplanade and install a new seawall to provide a service life of 30 years.</p>			
<b>City-General Fund</b>		1,710,000	1,710,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Site 12 Seawall</b>		<b>1,700,000</b>	<b>1,700,000</b>
This project will address subsidence behind the seawall at Site 12. Repairs will remove the existing seawall and install a new seawall to provide a service life of 30 years.			
<b>City-General Fund</b>		1,100,000	1,100,000
<b>City-REET 1</b>		600,000	600,000
<b>Cultural Facilities</b>			
<b>GTCC Safety and Security Improvements</b>	<b>400,000</b>		<b>400,000</b>
Installation of new and updates to existing safety and security infrastructure.			
<b>City-General Fund</b>	400,000		400,000
<b>Performing Arts Theaters Capital Campaign Contribution</b>	<b>500,000</b>	<b>6,500,000</b>	<b>7,000,000</b>
Council Resolution 39108 pledged up to \$10 million in funding by 2020 for the Theater District Centennial Campaign. \$3 million was provided in Capital Campaign contributions in the 2017-2018 biennium and the final \$2.5 million is anticipated for the 2019-2020 biennium.			
<b>City-General Fund</b>		2,953,000	2,953,000
<b>City-REET 1</b>	500,000	3,547,000	4,047,000
<b>Performing Arts Theaters Capital Projects Management</b>	<b>1,000,000</b>	<b>2,000,000</b>	<b>3,000,000</b>
This funding allows the Broadway Center for the Performing Arts (BCPA) to provide capital improvements at the Pantages, Rialto, Theater On The Square and the Jones Building.			
<b>City-REET 1</b>	1,000,000	2,000,000	3,000,000
<b>Prairie Line Trail Historic Interpretation Project</b>		<b>440,000</b>	<b>440,000</b>
This project will develop an historic interpretation plan for the City's segments of the Prairie Line Trail corridor, as well as design and implement projects identified and informed by that interpretation plan.			
<b>Fund_Reserve-1195 - Open Space</b>		40,000	40,000
<b>Grant-State</b>		400,000	400,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Tacoma Dome Renovation Project</b>		<b>31,033,308</b>	<b>31,033,308</b>
Tacoma Dome capital projects approved in the 2017-2018 biennium including seating replacement; dressing room and restroom renovations; a new loading dock; fire, security, audio, and lighting upgrades; exterior renovation; and HVAC replacement.			
<b>City-General Fund</b>		4,350,000	4,350,000
<b>City-REET 1</b>		450,000	450,000
<b>Debt-LTGO Bonds</b>		25,007,050	25,007,050
<b>Fund_Reserve-4180 - Tacoma Dome</b>		1,226,258	1,226,258
<b>Tacoma Dome Security Modernization</b>	<b>1,500,000</b>		<b>1,500,000</b>
Installation of new and updates to existing safety and security infrastructure.			
<b>City-General Fund</b>	1,500,000		1,500,000
<b>General Government Municipal Facilities</b>			
<b>CityNet MPLS Phase 2 - HFC Network Replacement</b>		<b>305,572</b>	<b>305,572</b>
Replacement of 18 network locations migrating from HFC to MPLS			
<b>Fund_Reserve-1431 - Municipal Cable TV</b>		305,572	305,572
<b>FM: Beacon Center, Exterior Refurbishment</b>		<b>208,000</b>	<b>208,000</b>
This project will provide for needed exterior repairs and roof replacement at this aging City-owned and operated facility. The facility was constructed in 1941 and exterior repairs including a new roof, siding replacement, and new paint are needed.			
<b>City-REET 1</b>		208,000	208,000
<b>FM: Deferred Repair &amp; Replacement Program (Priority Needs)</b>	<b>3,300,000</b>		<b>3,300,000</b>
This program will address priority repair and replacement needs of City-owned facilities. Priority need projects will focus on asset preservation, historic facilities and critical building systems.			
<b>City-General Fund</b>	2,300,000		2,300,000
<b>City-REET 1</b>	1,000,000		1,000,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>FM: Lighthouse Center, Window Replacement</b>		235,000	235,000
<p>This project will provide new energy efficient windows at the aging City-owned and operated facility. The facility was originally constructed in 1950 and the original windows have reached the end of their useful life and require replacement.</p> <p style="text-align: right;"><b>City-General Fund</b></p>		235,000	235,000
<b>FM: Municipal Complex, Tenant Improvement Program</b>	<b>2,100,000</b>		<b>2,100,000</b>
<p>This program will provide for office remodels and reconfigurations. Many areas of the complex have not undergone significant improvements since it was occupied in 1979 and are in need of improvement.</p> <p style="text-align: right;"><b>City-General Fund</b></p>	2,100,000		2,100,000
<b>FM: Point Defiance Senior Center, Roof Replacement</b>		<b>163,000</b>	<b>163,000</b>
<p>This project will provide for a new roof at the aging City-owned Point Defiance Senior Center, operated by an outside agency. The existing roof has reached the end of its useful life and is in need of replacement.</p> <p style="text-align: right;"><b>City-REET 1</b></p>		163,000	163,000
<b>FM: TMB - Elevator Upgrades</b>		<b>1,850,000</b>	<b>1,850,000</b>
<p>This project will modernize the elevators to address deferred maintenance. The elevators have not been modernized for more than 20 years and modernization is needed to extend elevator life, reduce service calls, and increase ride comfort and reliability.</p> <p style="text-align: right;"><b>City-REET 1</b></p> <p style="text-align: right;"><b>Fund_Reserve-5700 - Municipal Buildings</b></p>		1,082,966 767,034	1,082,966 767,034

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Libraries</b>			
<b>Library Physical Infrastructure and Building</b>	<b>1,786,000</b>		<b>1,786,000</b>
<b>Repairs</b>			
Roofs for 2 buildings, extensive exterior repair on 3 buildings, window replacement on 2 buildings, and HVAC replacement for 3 buildings.			
<b>City-General Fund</b>	636,000		636,000
<b>City-REET 1</b>	1,150,000		1,150,000
<b>Main Library Elevator Upgrade</b>		<b>174,000</b>	<b>174,000</b>
Upgrade the Main Library's elevator.			
<b>City-General Fund</b>		174,000	174,000
<b>RFID Phase 3</b>		<b>202,000</b>	<b>202,000</b>
This phase will provide each branch with an Intelligent-Automated Book Drop. These "smart" book drops will automatically check-in the materials the instant the patron places the item in the drop.			
<b>City-General Fund</b>		202,000	202,000
<b>South Tacoma Branch Library Refurbishment</b>		<b>450,000</b>	<b>450,000</b>
Replace the roof, windows, carpet, furniture, heat pump and repair the walls at South Tacoma Library.			
<b>City-REET 1</b>		450,000	450,000
<b>Local Improvement Districts</b>			
<b>LID 8662 - Bennett Street</b>		<b>500,000</b>	<b>500,000</b>
A majority of the property owners have signed an advisory survey requesting pervious pavement with Storm drainage to replace existing surface.			
<b>Other-Property Owner Contribution</b>		200,000	200,000
<b>Utility_Match-Surface Water</b>		300,000	300,000
<b>Parks and Open Space</b>			
<b>Melanie Jan LaPlant Dressel (Central) Park</b>	<b>750,000</b>		<b>750,000</b>
Renovations at Central Park on the Foss Waterway. Metro Parks will manage the project.			
<b>City-REET 1</b>	750,000		750,000
<b>Prairie Line Trail - Art Park</b>		<b>900,000</b>	<b>900,000</b>
This project will construct an Art Park adjacent to the trail between Pacific Avenue and S. 15th Street along the United Way property.			
<b>City-REET 1</b>		900,000	900,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Waterway Park</b>		<b>150,000</b>	<b>150,000</b>
This project includes planning, design, permitting, remediation and construction of the future Waterway Park and rowing center on the Foss Waterway.			
<b>Debt-LTGO Bonds</b>		62,680	62,680
<b>Other-Local Contribution</b>		87,320	87,320
<b>Public Safety</b>			
<b>FM: Fire Station #5 (Tideflats)</b>	<b>1,700,000</b>	<b>835,000</b>	<b>2,535,000</b>
This project will provide for a new Fire Station #5, to be located in the Tideflats. The new station will provide Fire response, EMS and hazardous materials capabilities in the Port area.			
<b>City-REET 1</b>	1,700,000	835,000	2,535,000
<b>FM: Float Installation (MSOC)</b>	<b>874,966</b>	<b>625,000</b>	<b>1,499,966</b>
This project will provide for a new float system at the Marine Security Operations Center (MSOC), located at 3301 Ruston Way.			
<b>City-REET 1</b>	567,000		567,000
<b>Debt-LTGO Bonds</b>	307,966		307,966
<b>Other-Private Contribution</b>		625,000	625,000
<b>FM: TFD Facility Master Plan</b>	<b>1,000,000</b>		<b>1,000,000</b>
This project will provide for a Facility Master Plan for the Tacoma Fire Department, providing long-term planning of Fire Facilities and Emergency Response Program.			
<b>City-General Fund</b>	1,000,000		1,000,000
<b>Harrison Range Update</b>	<b>75,000</b>		<b>75,000</b>
Replace the Harrison Range building incorporating new classrooms, restroom facilities, storage, resource room, armored area, gun cleaning area, range control area, ammunitions vault and firearms vault.			
<b>Fund_Reserve-1267 - TPD Special Revenue</b>	75,000		75,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Transportation</b>			
<b>11th Street Bridge Study</b>		135,000	135,000
Determine the need for the East 11th Street Bridge and review different options for replacement of this bridge.			
<b>City-Gas Tax - Fund 1060</b>		60,000	60,000
<b>City-General Fund</b>		25,000	25,000
<b>Other-Local Contribution</b>		25,000	25,000
<b>Utility_Funds-Tacoma Water</b>		25,000	25,000
<b>2019-2020 Priority Active Transportation Small Project Improvements</b>	200,000		200,000
This project will construct interim, low-cost improvements to the bikeway and pedestrian network, including safety improvements such as of traffic calming, bike lanes, bike boulevards, crossing improvements, trail crossings, and wayfinding.			
<b>City-REET 2</b>	200,000		200,000
<b>56th Street S. and Cirque Drive Corridor Improvements</b>		11,727,651	11,727,651
This project is a joint project between City of University Place and City of Tacoma with limits of South 56th Street from I-5 to the west city limit and continuing into the City of University Place to Grandview Drive West.			
<b>City-Gas Tax - Fund 1060</b>		207,750	207,750
<b>City-General Fund</b>		34,991	34,991
<b>City-REET 2</b>		430,000	430,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		1,669,931	1,669,931
<b>Grant-Federal</b>		9,384,979	9,384,979
<b>Bicycle &amp; Pedestrian Education, Encouragement, and Safety Program</b>	60,000	60,000	120,000
This project will improve bicycle and pedestrian safety through education, encouragement, and engineering, which includes bicycle events, purchasing/installing bike racks, striping, signage, and other active transportation improvements.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		60,000	60,000
<b>Grant-Federal</b>	60,000		60,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Bridge Capital Projects</b>	<b>100,000</b>	<b>50,000</b>	<b>150,000</b>
<p>This project supports capital improvements to the City of Tacoma's 43 bridges. This includes replacement, rehabilitation, and maintenance of all bridges.</p>			
<b>City-Gas Tax - Fund 1060</b>	100,000	50,000	150,000
<b>City Contribution to Streets Initiative</b>	<b>6,000,000</b>	<b>9,000,000</b>	<b>15,000,000</b>
<p>As part of the streets initiative approved by voters in November 2015, the City committed to contribute \$30 M over 10 years.</p>			
<b>City-General Fund</b>	6,000,000	4,233,114	10,233,114
<b>City-REET</b>		3,650,000	3,650,000
<b>Debt-LTGO Bonds</b>		1,116,886	1,116,886
<b>City Support for SR167</b>	<b>500,000</b>		<b>500,000</b>
<p>This project will provide grant match requested by WSDOT for two project grants, \$500K for the 70th Avenue East project and \$1.5M for the Port of Tacoma Spur as requested to assist in securing funding for completion of SR167.</p>			
<b>City-REET 2</b>	500,000		500,000
<b>E. 25th Street Right-of-Way Improvements</b>	<b>200,000</b>	<b>800,000</b>	<b>1,000,000</b>
<p>This project includes off-site street improvement civil work at E. 25th Street. The project will increase the sidewalk width, change parking from pull in to parallel, resurface the driving lane, landscape, and improve stormwater.</p>			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		50,000	50,000
<b>Other-Local Contribution</b>	200,000	750,000	950,000
<b>E. 29th Street Roundabout &amp; Extension</b>		<b>1,500,000</b>	<b>1,500,000</b>
<p>The project will improve 29th Street by constructing a roundabout with asphalt paving, sidewalks, ADA ramp improvements, crosswalk pavers, lighting, and constructing a new segment of 30th Street which will intersect with the roundabout.</p>			
<b>Other-Local Contribution</b>		1,500,000	1,500,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>East 64th Street: Pacific to McKinley (Phase 1)</b>		<b>9,687,418</b>	<b>9,687,418</b>
<p>This project will rehabilitate the roadway, add bike lanes, install and/or replace and widen sidewalks, and upgrade the stormwater system. The project will also interconnect signals at McKinley and Pacific.</p>			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		3,185,460	3,185,460
<b>Grant-State</b>		6,501,958	6,501,958
<b>East Portland Avenue Safety Improvements</b>		<b>1,790,540</b>	<b>1,790,540</b>
<p>This project will construct needed safety improvements along the Portland Ave corridor. The project will include a variety of safety improvements including signal system upgrades (12" signals with retroreflective backplates), flashing yellow arrow signal heads, countdown pedestrian signals, and audible pedestrian push buttons. The project will also improve signal timing, communication, and coordination.</p>			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		566,059	566,059
<b>Grant-Federal</b>		1,224,481	1,224,481
<b>Fawcett Avenue: South 19th to South 21st</b>		<b>1,263,290</b>	<b>1,263,290</b>
<p>This project enhances the Top 4 Bikeways corridor with new crossing treatment at S 21st &amp; Fawcett and traffic calming/bike boulevard improvement on Fawcett from 19th to 21st.</p>			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		250,000	250,000
<b>Grant-State</b>		1,013,290	1,013,290
<b>First Creek Middle School Safe Routes to School</b>		<b>398,885</b>	<b>398,885</b>
<p>This project will improve safety for students by installing a HAWK signal on Portland Avenue. Infrastructure improvements will be enhanced by providing education through incentives and encouragement, as well as increased enforcement.</p>			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		80,000	80,000
<b>Grant-State</b>		318,885	318,885

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Historic Water Ditch Trail- Phase III &amp; IV</b>		<b>3,146,161</b>	<b>3,146,161</b>
Phase IV is complete. Phase III will complete 1.1 miles of shared use trail between Pine and M Street on the north side of South Tacoma Way and a sidewalk between Pine and Sprague on the south side of South Tacoma Way.			
<b>City-Gas Tax - Fund 1140</b>		69,057	69,057
<b>City-REET 1</b>		537,000	537,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		100,000	100,000
<b>Grant-Federal</b>		2,440,104	2,440,104
<b>Lincoln Business District Streetscape</b>		<b>9,461,571</b>	<b>9,461,571</b>
Reconstruction of roadway and streetscape along S. 38th from Fawcett Ave. to S. J St, along S. G St from S 37th to S 38th, and along Yakima Ave. from S. 37th to S. 39th.			
<b>City-Contribution from Other Fund</b>		6,039	6,039
<b>City-General Fund</b>		2,502,532	2,502,532
<b>City-REET 1</b>		1,862,821	1,862,821
<b>City-REET 2</b>		572,000	572,000
<b>Debt-LTGO Bonds</b>		2,579,143	2,579,143
<b>Fund_Reserve-1065 - Streets Operations</b>		22,857	22,857
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		253,000	253,000
<b>Grant-State</b>		1,663,179	1,663,179
<b>Lister Elementary School Safe Routes to School</b>		<b>550,115</b>	<b>550,115</b>
This project will improve safety by relocating and improving a school crossing, installing school zone beacons, and improving bus/parent access. The project will be enhanced through education incentives, encouragement, and increased enforcement.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		100,000	100,000
<b>Grant-State</b>		450,115	450,115
<b>Missing Link Sidewalks</b>	<b>1,500,000</b>		<b>1,500,000</b>
This project will complete missing link sidewalks with a focus on providing continuous sidewalk access to Schools, Parks and Community Centers.			
<b>City-REET 2</b>	1,000,000		1,000,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>	500,000		500,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Neighborhood Programs (PW)</b>	<b>100,000</b>	<b>320,989</b>	<b>420,989</b>
This project designs and constructs neighborhood traffic calming devices, such as speed humps, traffic circles, and bulbouts to address citizen and community requests.			
<b>City-REET 2</b>	100,000	320,989	420,989
<b>North 21st Street Pedestrian Safety Improvements</b>	<b>300,000</b>	<b>500,000</b>	<b>800,000</b>
Improvements to pedestrian crossings along N. 21st Street from Proctor to Pearl Street.			
<b>City-Gas Tax - Fund 1060</b>	50,000		50,000
<b>City-General Fund</b>		500,000	500,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>	250,000		250,000
<b>North 21st Street: Adams to Pearl</b>		<b>200,000</b>	<b>200,000</b>
Roadway rehabilitation and streetscape including new sidewalks, ADA compliant curb ramps, bicycle facilities, and a new asphalt surface and re-channelization.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		200,000	200,000
<b>Pedestrian Accessibility Improvements</b>	<b>5,000</b>	<b>1,494,000</b>	<b>1,499,000</b>
This project will replace curb ramps between McKinley and Pacific along S. 38th Street and various ADA curb ramps in the City of Tacoma ROW to current ADA standards as well as replacing substandard driveways. This project will also install bus pads.			
<b>City-Contribution from Other Fund</b>		189,000	189,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		1,305,000	1,305,000
<b>Other-Private Contribution</b>	5,000		5,000
<b>Pipeline Trail/Cross County Commuter Connector-Phase II</b>		<b>2,787,867</b>	<b>2,787,867</b>
This project will construct a 2.4 mile nonmotorized facility including a multiuse path, limited access gates, bike lanes, lighting, stormwater, curb ramps, sidewalks, pedestrian signals, safety enhancements, and user amenities as needed.			
<b>City-REET 1</b>		290,000	290,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		455,267	455,267
<b>Grant-Federal</b>		2,042,600	2,042,600

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Pipeline Trail/Cross County Commuter Connector- -Phase III</b>	<b>2,511,057</b>		<b>2,511,057</b>
This project will construct a nonmotorized facility including a multiuse path, lighting, limited access gates, stormwater, curb ramps, sidewalks, pedestrian signals, safety enhancements, and user amenities as needed.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>	575,000		575,000
<b>Grant-Federal</b>	1,936,057		1,936,057
<b>Prairie Line Trail Phase II</b>		<b>1,102,222</b>	<b>1,102,222</b>
This project will construct the southern 1/3 mile of the Prairie Line Trail from South 21st Street to South 25th Street.			
<b>City-Gas Tax - Fund 1060</b>		179,326	179,326
<b>City-General Fund</b>		67,000	67,000
<b>City-REET 1</b>		780,896	780,896
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		75,000	75,000
<b>Puyallup Avenue Improvements</b>		<b>255,000</b>	<b>255,000</b>
Utilizing complete street concepts, design and construct streetscape improvements, upgrade utilities, improve ADA access, reduce pavement width, and add bicycle facilities along the corridor.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		255,000	255,000
<b>Puyallup Bridge F16A &amp; F16B Replacement</b>		<b>42,129,749</b>	<b>42,129,749</b>
This project replaces two of the six Puyallup River Bridge segments (westerly two segments).			
<b>City-Gas Tax - Fund 1060</b>		81,005	81,005
<b>City-REET 2</b>		1,770,206	1,770,206
<b>Grant-Federal</b>		27,828,538	27,828,538
<b>Grant-State</b>		11,950,000	11,950,000
<b>Other-Local Contribution</b>		500,000	500,000
<b>Puyallup River Bridge Bearing Upgrades</b>		<b>1,100,000</b>	<b>1,100,000</b>
The F16 Series bearings are in poor condition and need to be upgraded.			
<b>City-Gas Tax - Fund 1060</b>		339,443	339,443
<b>Debt-LTGO Bonds</b>		760,557	760,557
<b>Puyallup River Bridge Corridor Study</b>		<b>150,000</b>	<b>150,000</b>
Determine cost, bridge type, permits, and right of way needs to complete this corridor.			
<b>City-REET 2</b>		150,000	150,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Railroad Crossing Improvements</b>	<b>985,000</b>	<b>1,716,750</b>	<b>2,701,750</b>
Review existing rail crossings, gather public comment, recommend updates, and construct recommendations where applicable at 6th & Titlow, S. 19th & Narrows Marina, McCarver & Ruston Way, E. C and E. D Sts in the Dome District, and other locations.			
<b>City-Gas Tax - Fund 1060</b>		400,000	400,000
<b>City-Gas Tax - Multimodal</b>		100,000	100,000
<b>City-REET 2</b>	985,000		985,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		60,000	60,000
<b>Grant-Federal</b>		1,106,750	1,106,750
<b>Grant-State</b>		50,000	50,000
<b>Revitalizing Tacoma's Brewery District with Complete Streets: Phase I</b>	<b>2,801,474</b>		<b>2,801,474</b>
This project will add bike lanes, curb ramps, pedestrian refuge islands, upgrade crossings, upgrade signals for bicycle detection/APS, improve ADA accessibility, add mid-block crossing, and bicycle amenities.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>	600,000		600,000
<b>Grant-Federal</b>	2,201,474		2,201,474
<b>S. 19th St - S. Cedar to Bates Technical College Campus</b>		<b>502,190</b>	<b>502,190</b>
Install approximately 1,200 LF of missing link sidewalk and ADA ramp/signal improvements at the Cedar/S. 19th St. intersection.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		156,190	156,190
<b>Grant-State</b>		346,000	346,000
<b>Safe Routes to School Improvements</b>	<b>700,000</b>	<b>500,000</b>	<b>1,200,000</b>
This project will implement strategies outlined in the Safe Routes to School Implementation Plan and construct improvements at schools throughout the City.			
<b>City-REET 2</b>	700,000	500,000	1,200,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>School Beacons</b>	<b>1,040,000</b>	<b>1,370,000</b>	<b>2,410,000</b>
<p>This project will continue installing school zone flashing beacons on arterials as identified on the school priority list developed by the City and School District.</p>			
<b>City-Contribution from Other Fund</b>	500,000		500,000
<b>City-REET 2</b>	540,000	1,070,000	1,610,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		300,000	300,000
<b>Schuster Parkway Promenade</b>		<b>1,527,786</b>	<b>1,527,786</b>
<p>The Schuster Parkway Promenade project will replace an existing sidewalk with a shared-use promenade along Schuster Parkway between South 4th to North 30th and McCarver. The project will include elevated sections. The project will also improve the intersection at S. 4th Street and Schuster Parkway.</p>			
<b>City-Gas Tax - Fund 1140</b>		60,000	60,000
<b>Fund_Reserve-1195 - Open Space</b>		91,314	91,314
<b>Grant-Federal</b>		1,170,172	1,170,172
<b>Utility_Funds-Surface Water</b>		206,300	206,300
<b>Sidewalk Abatement Program</b>		<b>403,685</b>	<b>403,685</b>
<p>This project replaces unfit or unsafe sidewalks following the process outlined in Tacoma Municipal Code 10.18 and Revised Code of Washington 35.68 and assesses the cost upon the abutting property owner.</p>			
<b>Fund_Reserve-1060 - Transportation Capital</b>		403,685	403,685
<b>Sound Transit Link Expansion</b>		<b>5,156,168</b>	<b>5,156,168</b>
<p>Sound Transit selected a route to expand the existing Tacoma Link Streetcar and is completing design. Sound Transit has partnered with City of Tacoma and Pierce Transit to develop the expansion.</p>			
<b>City-Gas Tax - Fund 1060</b>		56,168	56,168
<b>City-REET 2</b>		100,000	100,000
<b>Grant-State</b>		5,000,000	5,000,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>South 19th Street: Union to Mullen</b>		<b>3,367,865</b>	<b>3,367,865</b>
Project consists of grinding the outer lane on each side of the street, overlaying the roadway with HMA and constructing ADA compliant ramps. Traffic signals will also be upgraded.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		850,000	850,000
<b>Grant-Federal</b>		2,517,865	2,517,865
<b>South Stevens/Tyler/66th Bike and Pedestrian Connector</b>		<b>1,710,059</b>	<b>1,710,059</b>
This project will link existing bikeways north/south across Tacoma by closing the gap on the Tyler/Stevens bikeway and will add an east/west connection along S. 66th St. It will also add pedestrian improvements at certain intersections.			
<b>City-General Fund</b>		15,000	15,000
<b>City-REET 1</b>		38,707	38,707
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		305,460	305,460
<b>Grant-State</b>		1,350,892	1,350,892
<b>South Tacoma Way Corridor Safety Improvements</b>	<b>64,710</b>	<b>972,552</b>	<b>1,037,262</b>
This project will construct needed safety improvements along the South Tacoma Way/E. 26th Street corridor. The project will include a variety of safety improvements including signal system upgrades (12" signals with retroreflective backplates), flashing yellow arrow signal heads, countdown pedestrian signals, and audible pedestrian push buttons. The project will also improve signal timing, communication, and coordination.			
<b>City-Gas Tax - Fund 1060</b>	64,710		64,710
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		145,877	145,877
<b>Grant-Federal</b>		826,675	826,675

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>SR 7 (Pac Ave) Signal Corridor Improvements</b>		<b>995,166</b>	<b>995,166</b>
Improve the visibility of traffic signal heads and improve the phasing, timing, and coordination between signals. Upgrade to accessible countdown pedestrian signals and push buttons, improve crosswalks, and upgrade signs.			
<b>City-Gas Tax - Fund 1060</b>		50,000	50,000
<b>Grant-Federal</b>		945,166	945,166
<b>Steele Street Lighting and Pedestrian Improvements</b>		<b>173,000</b>	<b>173,000</b>
This project will make improvements to the right-of-way including illumination, sidewalk, and landscaping of the southern portion of Steele Street that was vacated by Tacoma Mall owners between S. 42nd and S. 43rd.			
<b>City-Contribution from Other Fund</b>		173,000	173,000
<b>Streetlight Series Circuit Replacement</b>	<b>850,000</b>		<b>850,000</b>
This project replaces 14 failing series circuits throughout the City (190 fixtures) over a six year period. Maintenance is substantial and the fixtures cannot be converted to LED economically.			
<b>City-REET 2</b>	850,000		850,000
<b>Streets Initiative Gravel Streets</b>		<b>1,000,630</b>	<b>1,000,630</b>
Upgrading various existing gravel roads across the city to paved roads with associated stormwater upgrades, signage, and other requirements.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		1,000,630	1,000,630
<b>Taylor Way Rehabilitation</b>		<b>17,860,120</b>	<b>17,860,120</b>
Upgrade Taylor Way to Heavy Haul corridor standards, implement ITS, signal, streetlight, pedestrian, and other transportation corridor improvements.			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		1,770,824	1,770,824
<b>Grant-Federal</b>		10,279,296	10,279,296
<b>Grant-State</b>		2,500,000	2,500,000
<b>Other-Private Contribution</b>		10,000	10,000
<b>Utility_Match-Rail</b>		275,000	275,000
<b>Utility_Match-Tacoma Water</b>		3,000,000	3,000,000
<b>Utility_Match-Wastewater</b>		25,000	25,000

## 2019-2020 Capital Projects Appropriation Plan

Project Title	New 2019-2020	Previously Appropriated	Total Funding
<b>Traffic Enhancements</b>	<b>75,000</b>	<b>256,084</b>	<b>331,084</b>
<p>This project designs and constructs guardrails, fences, medians, islands, and other vehicle/bicycle/pedestrian barriers for safety and mobility.</p>			
<b>City-REET 1</b>	75,000		75,000
<b>City-REET 2</b>		250,000	250,000
<b>Other-Private Contribution</b>		6,084	6,084
<b>Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project</b>		<b>495,000</b>	<b>495,000</b>
<p>This project will develop, update, and calibrate a citywide travel demand model used for traffic analysis, Growth Management Act concurrency and arterial grant funding. This project will include data collection and asset management.</p>			
<b>City-REET 2</b>		75,000	75,000
<b>Grant-Federal</b>		420,000	420,000
<b>Traffic Signal Infrastructure Improvements</b>	<b>1,550,000</b>		<b>1,550,000</b>
<p>This project includes repair and replacement of failed and outdated traffic signal infrastructure along the top three Pierce Transit corridors. This restores signal functionality along the 6th Avenue and Pacific Avenue corridors (Route 1) and South 19th Street (Route 2).</p>			
<b>City-General Fund</b>	250,000		250,000
<b>City-REET 2</b>	1,300,000		1,300,000
<b>Unfit/Unsafe Sidewalk Program</b>	<b>1,260,000</b>	<b>500,000</b>	<b>1,760,000</b>
<p>Program to administer and supplement grants that provide funding to reconstruct unfit/unsafe sidewalks and construct new sidewalks.</p>			
<b>City-REET 2</b>	1,260,000	500,000	1,760,000
<b>Yakima Ave Bridge Overlay</b>		<b>3,456,900</b>	<b>3,456,900</b>
<p>Provide a concrete deck overlay with expansion joint replacement and minor bridge repair.</p>			
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		466,900	466,900
<b>Grant-Federal</b>		2,990,000	2,990,000
<b>Grand Total</b>	<b>\$ 35,878,207</b>	<b>\$ 203,607,286</b>	<b>\$ 239,485,493</b>

## 2019-2020 Utilities Capital Spending Plan

Project Title	New 2019-2020	Past 2017-2018	Total Funding 2017-2020
<b>Solid Waste</b>	<b>8,244,991</b>	<b>3,920,500</b>	<b>12,165,491</b>
<b>Solid Waste Management Facilities Upgrades and Maintenance</b>	<b>8,244,991</b>	<b>3,920,500</b>	<b>12,165,491</b>
Provides funds for capital improvement projects associated with the operational needs of the Solid Waste Utility which include improvements and repairs to existing facilities and upgrades to traffic flow and scale houses.			
<b>Surface Water</b>	<b>45,883,807</b>	<b>24,866,441</b>	<b>70,750,248</b>
<b>Facilities Projects</b>	<b>1,946,752</b>	<b>113,816</b>	<b>2,060,568</b>
Provides funding for Surface Water Facilities Projects to include upgraded pump stations and holding basins. Various projects to provide periodic ongoing maintenance, rehabilitation, or upgrades to existing surface water facilities throughout the city.			
<b>Surface Water Collection System Projects</b>	<b>35,521,182</b>	<b>17,030,678</b>	<b>52,551,860</b>
These projects rehabilitate or replace existing surface water collection pipes within the City's 578-mile network of underground pipes.			
<b>Treatment and Low Impact Projects</b>	<b>8,415,873</b>	<b>7,721,947</b>	<b>16,137,820</b>
Various projects that will install water quality or flow control facilities to include green stormwater infrastructure to improve localized flooding and improve water quality.			
<b>Wastewater</b>	<b>55,780,881</b>	<b>41,861,496</b>	<b>97,642,377</b>
<b>Central Treatment Plant Improvements</b>	<b>19,193,624</b>	<b>14,984,731</b>	<b>34,178,355</b>
These projects maintain and replace aging infrastructure and equipment that is either no longer reliable or is too costly to maintain. Projects may also increase the effectiveness of wastewater treatment and reduce operation and maintenance costs.			
<b>North End Treatment Plant Projects</b>	<b>3,687,340</b>	<b>1,388,670</b>	<b>5,076,010</b>
These projects maintain or replace aging infrastructure and equipment that is either no longer reliable and/or is excessively costly to maintain. Several of these projects will also provide new infrastructure.			
<b>Pump Station Projects</b>	<b>2,065,619</b>	<b>1,496,938</b>	<b>3,562,557</b>
These projects maintain and or replace aging pump station infrastructure and equipment that is either no longer reliable and or is excessively costly to maintain.			
<b>Wastewater Collection System Projects</b>	<b>30,834,298</b>	<b>23,991,157</b>	<b>54,825,455</b>
These projects rehabilitate or replace existing wastewater collection pipes within the City's 697-mile network of underground pipes.			

## 2019-2020 Utilities Capital Spending Plan

Project Title	New 2019-2020	Past 2017-2018	Total Funding 2017-2020
<b>Tacoma Power</b>	<b>147,723,000</b>	<b>178,384,000</b>	<b>326,107,000</b>
<b>CLICK! Network</b>	<b>2,475,000</b>	<b>6,139,000</b>	<b>8,614,000</b>
CLICK! provides data-transfer to improve the reliability of the Tacoma Power electric system, fiber-optic cable access, and high-speed telecommunication. Sample projects include system capacity enhancements and internet bandwidth infrastructure growth.			
<b>General Plant</b>	<b>36,483,000</b>	<b>11,928,000</b>	<b>48,411,000</b>
General Plant projects include additions, replacements and modifications to general facilities and equipment including office buildings, warehouses, parking areas and the SAP system.			
<b>Power Generation</b>	<b>22,572,000</b>	<b>47,124,000</b>	<b>69,696,000</b>
Power Generation projects include work at Tacoma Power's four hydroelectric generating projects (Cowlitz, Cushman, Nisqually, and Wynoochee Projects) and the associated recreational facilities, fish hatcheries and other project lands.			
<b>Power Management</b>	<b>14,713,000</b>	<b>28,850,000</b>	<b>43,563,000</b>
Power Management manages Tacoma Power's long and short term power supply portfolio to meet customer needs. Energy conservation is the primary project. This is an ongoing program.			
<b>T&amp;D Projects</b>	<b>51,079,000</b>	<b>52,391,000</b>	<b>103,470,000</b>
Transmission & Distribution Projects include those associated with electrical transmission lines, distribution lines and related substations. Some sample projects include 230 kV System reliability improvements and downtown infrastructure development.			
<b>Utility Technology Services</b>	<b>20,401,000</b>	<b>31,952,000</b>	<b>52,353,000</b>
Smart Grid projects include those associated with networks, communications, operational systems and other utility business systems. Sample projects include enhancements of communication systems and equipment such as telecommunications and digital radio.			
<b>Tacoma Rail</b>	<b>5,875,000</b>	<b>5,660,000</b>	<b>11,535,000</b>
<b>Communications</b>	<b>150,000</b>	<b>235,000</b>	<b>385,000</b>
Upgrading Tacoma Rail's radio system with a radio repeater system and installing more remote health and location monitoring systems on locomotives.			
<b>Facility Upgrades</b>	<b>2,300,000</b>	<b>1,025,000</b>	<b>3,325,000</b>
Replacing Tacoma Rail's west end track pans and stormwater treatment and filtration and upgrading the secondary fueling facility and Tacoma Rail's portion of the Tideflats Intelligent Transportation Systems.			
<b>Rail Equipment/Vehicles</b>	<b>1,175,000</b>	<b>1,000,000</b>	<b>2,175,000</b>
Locomotive repowers to continue to modernize Tacoma Rail's locomotive fleet.			
<b>Track Improvements</b>	<b>2,250,000</b>	<b>3,400,000</b>	<b>5,650,000</b>
Multiple track relays, switch replacements, and rail rehabilitation projects.			

## 2019-2020 Utilities Capital Spending Plan

Project Title	New 2019-2020	Past 2017-2018	Total Funding 2017-2020
<b>Tacoma Water</b>	<b>61,712,259</b>	<b>49,448,339</b>	<b>111,160,598</b>
<b>General Improvements</b>	<b>16,795,574</b>	<b>5,111,724</b>	<b>21,907,298</b>
Capital projects related to upgrading various Tacoma Water facilities and equipment. General capital projects include: Distribution Building; payments to the Muckleshoot Indian Tribe; SAP upgrade; Plant/Equipment Failure Contingency; Fleet; AMI; GIS.			
<b>RWSS Cost Share Eligible Projects</b>	<b>1,649,325</b>	<b>1,396,845</b>	<b>3,046,170</b>
Capital projects eligible for cost-sharing with the partners in the Regional Water Supply System. Project costs include First Diversion and RWSS related project costs for Tacoma Water.			
<b>Water Distribution</b>	<b>31,722,912</b>	<b>27,935,816</b>	<b>59,658,728</b>
Upgrading/renewing Tacoma Water's distribution system through capital programs such as Public Road Projects; Distribution Main Upgrade/Renewal; LIDs; Hydrant Upgrade/Replacement; Water Service Replacement/Renewal; Valve Upgrade/Replacement.			
<b>Water Quality</b>	<b>3,467,902</b>	<b>5,301,255</b>	<b>8,769,157</b>
Projects to maintain the quality of Tacoma Water's water supply which includes treatment and watershed management. Projects that are cost share eligible with the Regional Waster Supply System appear under the title "RWSS Cost Share Eligible Projects."			
<b>Water Supply/Transmission/Storage</b>	<b>8,076,546</b>	<b>9,702,699</b>	<b>17,779,245</b>
Upgrading/renewing/constructing Tacoma Water's supply system. Projects include well modifications, replacements/additions; large valve replacements, commercial, industrial, institutional conservation rebate program; transmission main renewal/replacement.			
<b>Grand Total</b>	<b>\$ 325,219,938</b>	<b>\$ 304,140,776</b>	<b>\$ 629,360,714</b>



## 2019-2020 Capital Budget Funding Summary Report

Funding Source	New Funding 2019-2020	Total Confirmed Funding	Total Requested Funding
City-Contribution from Other Fund	500,000	918,039	918,039
City-Gas Tax - Fund 1060	214,710	1,807,257	2,057,257
City-Gas Tax - Fund 1140		129,057	129,057
City-Gas Tax - Multimodal		100,000	100,000
City-General Fund	14,276,000	38,192,637	47,192,637
City-REET 1	6,742,000	22,122,390	22,122,390
City-REET 2	7,435,000	18,209,340	19,859,340
Debt-LTGO Bonds	307,966	29,864,282	29,864,282
Fund_Reserve-1060 - Transportation Capital		403,685	403,685
Fund_Reserve-1065 - Streets Operations		22,857	22,857
Fund_Reserve-1085 - Voted Streets Initiative	1,925,000	15,610,598	15,610,598
Fund_Reserve-1185 - NCS Special Revenue		2,421,993	2,421,993
Fund_Reserve-1195 - Open Space		131,314	131,314
Fund_Reserve-1267 - TPD Special Revenue	75,000	75,000	200,000
Fund_Reserve-1431 - Municipal Cable TV		305,572	305,572
Fund_Reserve-4180 - Tacoma Dome		1,226,258	1,226,258
Fund_Reserve-5700 - Municipal Buildings		767,034	767,034
Grant-Federal	4,197,531	67,874,157	67,874,157
Grant-State		31,544,319	31,544,319
Other-Local Contribution	200,000	3,062,320	3,062,320
Other-Private Contribution	5,000	646,084	646,084
Other-Property Owner Contribution		200,000	200,000
Utility_Funds-Rail	5,875,000	11,535,000	24,235,000
Utility_Funds-Solid Waste	8,244,991	12,165,491	20,524,491
Utility_Funds-Surface Water	45,883,807	70,956,548	122,090,700
Utility_Funds-Tacoma Power	147,723,000	326,107,000	629,231,819
Utility_Funds-Tacoma Water	61,712,259	111,185,598	244,078,793
Utility_Funds-Wastewater	55,780,881	97,642,377	170,461,829
Utility_Match-Rail		275,000	275,000
Utility_Match-Surface Water		300,000	300,000
Utility_Match-Tacoma Power		20,000	20,000
Utility_Match-Tacoma Water		3,000,000	3,000,000
Utility_Match-Wastewater		25,000	25,000
<b>Grand Total</b>	<b>\$ 361,098,145</b>	<b>\$ 868,846,207</b>	<b>\$ 1,460,901,825</b>



## 2019-2020 Capital Budget Funding Detail Report

Funding Source	New Funding 2019-2020	Total Confirmed Funding	Total Requested Funding
<b>City-Contribution from Other Fund</b>	500,000	918,039	918,039
Lincoln Business District Streetscape		6,039	6,039
Links to Opportunity		50,000	50,000
Pedestrian Accessibility Improvements		189,000	189,000
School Beacons	500,000	500,000	500,000
Steele Street Lighting and Pedestrian Improvements		173,000	173,000
<b>City-Gas Tax - Fund 1060</b>	214,710	1,807,257	2,057,257
11th Street Bridge Study		60,000	60,000
56th Street S. and Cirque Drive Corridor Improvements		207,750	207,750
Bridge Capital Projects	100,000	150,000	400,000
Links to Opportunity		168,855	168,855
North 21st Street Pedestrian Safety Improvements	50,000	50,000	50,000
Prairie Line Trail Phase II		179,326	179,326
Puyallup Bridge F16A & F16B Replacement		81,005	81,005
Puyallup River Bridge Bearing Upgrades		339,443	339,443
Railroad Crossing Improvements		400,000	400,000
Sound Transit Link Expansion		56,168	56,168
South Tacoma Way Corridor Safety Improvements	64,710	64,710	64,710
SR 7 (Pac Ave) Signal Corridor Improvements		50,000	50,000
<b>City-Gas Tax - Fund 1140</b>		129,057	129,057
Historic Water Ditch Trail- Phase III & IV		69,057	69,057
Schuster Parkway Promenade		60,000	60,000
<b>City-Gas Tax - Multimodal</b>		100,000	100,000
Railroad Crossing Improvements		100,000	100,000
<b>City-General Fund</b>	14,276,000	38,192,637	47,192,637
11th Street Bridge Study		25,000	25,000
56th Street S. and Cirque Drive Corridor Improvements		34,991	34,991
City Contribution to Streets Initiative	6,000,000	10,233,114	10,233,114
Eastside Community Center and Campus		3,500,000	3,500,000
Esplanade Wayfinding	50,000	50,000	50,000
FM: Deferred Repair & Replacement Program (Priority Needs)	2,300,000	2,300,000	11,300,000
FM: Lighthouse Center, Window Replacement		235,000	235,000
FM: Municipal Complex, Tenant Improvement Program	2,100,000	2,100,000	2,100,000
FM: TFD Facility Master Plan	1,000,000	1,000,000	1,000,000
GTCC Safety and Security Improvements	400,000	400,000	400,000
Hilltop Offsite Improvements		15,000	15,000
Infrastructure Fund (CED)	40,000	300,000	300,000
Library Physical Infrastructure and Building Repairs	636,000	636,000	636,000
Lincoln Business District Streetscape		2,502,532	2,502,532
Main Library Elevator Upgrade		174,000	174,000
Municipal Dock Deck Demolition		950,000	950,000
NCS Readiness Site		1,000,000	1,000,000
NCS Youth Drop In Overnight Center		90,000	90,000
North 21st Street Pedestrian Safety Improvements		500,000	500,000
Performing Arts Theaters Capital Campaign Contribution		2,953,000	2,953,000
Prairie Line Trail Phase II		67,000	67,000
RFID Phase 3		202,000	202,000
Site 10 Seawall & Esplanade Removal		1,710,000	1,710,000
Site 12 Seawall		1,100,000	1,100,000
South Stevens/Tyler/66th Bike and Pedestrian Connector		15,000	15,000
Tacoma Dome Renovation Project		4,350,000	4,350,000
Tacoma Dome Security Modernization	1,500,000	1,500,000	1,500,000
Traffic Signal Infrastructure Improvements	250,000	250,000	250,000

## 2019-2020 Capital Budget Funding Detail Report

Funding Source	New Funding 2019-2020	Total Confirmed Funding	Total Requested Funding
<b>City-REET 1</b>	<b>6,742,000</b>	<b>22,122,390</b>	<b>22,122,390</b>
Eastside Community Center and Campus		1,500,000	1,500,000
FM: Beacon Center, Exterior Refurbishment		208,000	208,000
FM: Deferred Repair & Replacement Program (Priority Needs)	1,000,000	1,000,000	1,000,000
FM: Fire Station #5 (Tideflats)	1,700,000	2,535,000	2,535,000
FM: Float Installation (MSOC)	567,000	567,000	567,000
FM: Point Defiance Senior Center, Roof Replacement		163,000	163,000
FM: TMB - Elevator Upgrades		1,082,966	1,082,966
Hilltop Offsite Improvements		135,000	135,000
Historic Water Ditch Trail- Phase III & IV		537,000	537,000
Library Physical Infrastructure and Building Repairs	1,150,000	1,150,000	1,150,000
Lincoln Business District Streetscape		1,862,821	1,862,821
Melanie Jan LaPlant Dressel (Central) Park	750,000	750,000	750,000
Performing Arts Theaters Capital Campaign Contribution	500,000	4,047,000	4,047,000
Performing Arts Theaters Capital Projects Management	1,000,000	3,000,000	3,000,000
Pipeline Trail/Cross County Commuter Connector--Phase II		290,000	290,000
Prairie Line Trail - Art Park		900,000	900,000
Prairie Line Trail Phase II		780,896	780,896
Site 12 Seawall		600,000	600,000
South Stevens/Tyler/66th Bike and Pedestrian Connector		38,707	38,707
South Tacoma Branch Library Refurbishment		450,000	450,000
Tacoma Dome Renovation Project		450,000	450,000
Traffic Enhancements	75,000	75,000	75,000
<b>City-REET 2</b>	<b>7,435,000</b>	<b>18,209,340</b>	<b>19,859,340</b>
2019-2020 Priority Active Transportation Small Project	200,000	200,000	200,000
56th Street S. and Cirque Drive Corridor Improvements		430,000	430,000
City Contribution to Streets Initiative		3,650,000	3,650,000
City Support for SR167	500,000	500,000	500,000
Hilltop Offsite Improvements		17,767	17,767
Infrastructure Fund (CED)		107,233	107,233
Lincoln Business District Streetscape		572,000	572,000
Links to Opportunity		261,145	261,145
Missing Link Sidewalks	1,000,000	1,000,000	1,000,000
NCS Readiness Site		1,000,000	1,000,000
Neighborhood Programs (PW)	100,000	420,989	420,989
Puyallup Bridge F16A & F16B Replacement		1,770,206	1,770,206
Puyallup River Bridge Corridor Study		150,000	150,000
Railroad Crossing Improvements	985,000	985,000	985,000
Safe Routes to School Improvements	700,000	1,200,000	1,200,000
School Beacons	540,000	1,610,000	1,610,000
Sound Transit Link Expansion		100,000	100,000
Streetlight Series Circuit Replacement	850,000	850,000	2,500,000
Traffic Enhancements		250,000	250,000
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration		75,000	75,000
Traffic Signal Infrastructure Improvements	1,300,000	1,300,000	1,300,000
Unfit/Unsafe Sidewalk Program	1,260,000	1,760,000	1,760,000
<b>Debt-LTGO Bonds</b>	<b>307,966</b>	<b>29,864,282</b>	<b>29,864,282</b>
City Contribution to Streets Initiative		1,116,886	1,116,886
FM: Float Installation (MSOC)	307,966	307,966	307,966
Lincoln Business District Streetscape		2,579,143	2,579,143
Municipal Dock Deck Demolition		30,000	30,000
Puyallup River Bridge Bearing Upgrades		760,557	760,557
Tacoma Dome Renovation Project		25,007,050	25,007,050
Waterway Park		62,680	62,680

## 2019-2020 Capital Budget Funding Detail Report

Funding Source	New Funding 2019-2020	Total Confirmed Funding	Total Requested Funding
<b>Fund_Reserve-1060 - Transportation Capital</b>		403,685	403,685
Sidewalk Abatement Program		403,685	403,685
<b>Fund_Reserve-1065 - Streets Operations</b>		22,857	22,857
Lincoln Business District Streetscape		22,857	22,857
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>	1,925,000	15,610,598	15,610,598
56th Street S. and Cirque Drive Corridor Improvements		1,669,931	1,669,931
Bicycle & Pedestrian Education, Encouragement, and Safety		60,000	60,000
E. 25th Street Right-of-Way Improvements		50,000	50,000
East 64th Street : Pacific to McKinley (Phase 1)		3,185,460	3,185,460
East Portland Avenue Safety Improvements		566,059	566,059
Fawcett Avenue: South 19th to South 21st		250,000	250,000
First Creek Middle School Safe Routes to School		80,000	80,000
Hilltop Offsite Improvements		25,000	25,000
Historic Water Ditch Trail- Phase III & IV		100,000	100,000
Lincoln Business District Streetscape		253,000	253,000
Lister Elementary School Safe Routes to School		100,000	100,000
Missing Link Sidewalks	500,000	500,000	500,000
North 21st Street Pedestrian Safety Improvements	250,000	250,000	250,000
North 21st Street: Adams to Pearl		200,000	200,000
Pedestrian Accessibility Improvements		1,305,000	1,305,000
Pipeline Trail/Cross County Commuter Connector--Phase II		455,267	455,267
Pipeline Trail/Cross County Commuter Connector--Phase III	575,000	575,000	575,000
Prairie Line Trail Phase II		75,000	75,000
Puyallup Avenue Improvements		255,000	255,000
Railroad Crossing Improvements		60,000	60,000
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I	600,000	600,000	600,000
S. 19th St - S. Cedar to Bates Technical College Campus		156,190	156,190
School Beacons		300,000	300,000
South 19th Street: Union to Mullen		850,000	850,000
South Stevens/Tyler/66th Bike and Pedestrian Connector		305,460	305,460
South Tacoma Way Corridor Safety Improvements		145,877	145,877
Streets Initiative Gravel Streets		1,000,630	1,000,630
Taylor Way Rehabilitation		1,770,824	1,770,824
Yakima Ave Bridge Overlay		466,900	466,900
<b>Fund_Reserve-1185 - NCS Special Revenue</b>		2,421,993	2,421,993
NCS Teen Home		700,000	700,000
NCS Youth Drop In Overnight Center		1,721,993	1,721,993
<b>Fund_Reserve-1195 - Open Space</b>		131,314	131,314
Prairie Line Trail Historic Interpretation Project		40,000	40,000
Schuster Parkway Promenade		91,314	91,314
<b>Fund_Reserve-1267 - TPD Special Revenue</b>	75,000	75,000	200,000
Harrison Range Update	75,000	75,000	200,000
<b>Fund_Reserve-1431 - Municipal Cable TV</b>		305,572	305,572
CityNet MPLS Phase 2 - HFC Network Replacement		305,572	305,572
<b>Fund_Reserve-4180 - Tacoma Dome</b>		1,226,258	1,226,258
Tacoma Dome Renovation Project		1,226,258	1,226,258
<b>Fund_Reserve-5700 - Municipal Buildings</b>		767,034	767,034
FM: TMB - Elevator Upgrades		767,034	767,034

## 2019-2020 Capital Budget Funding Detail Report

Funding Source	New Funding 2019-2020	Total Confirmed Funding	Total Requested Funding
<b>Grant-Federal</b>	4,197,531	67,874,157	67,874,157
56th Street S. and Cirque Drive Corridor Improvements		9,384,979	9,384,979
Bicycle & Pedestrian Education, Encouragement, and Safety	60,000	60,000	60,000
East Portland Avenue Safety Improvements		1,224,481	1,224,481
Hilltop Offsite Improvements		150,000	150,000
Historic Water Ditch Trail- Phase III & IV		2,440,104	2,440,104
NCS Readiness Site		350,000	350,000
Pipeline Trail/Cross County Commuter Connector--Phase II		2,042,600	2,042,600
Pipeline Trail/Cross County Commuter Connector--Phase III	1,936,057	1,936,057	1,936,057
Puyallup Bridge F16A & F16B Replacement		27,828,538	27,828,538
Railroad Crossing Improvements		1,106,750	1,106,750
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I	2,201,474	2,201,474	2,201,474
Schuster Parkway Promenade		1,170,172	1,170,172
South 19th Street: Union to Mullen		2,517,865	2,517,865
South Tacoma Way Corridor Safety Improvements		826,675	826,675
SR 7 (Pac Ave) Signal Corridor Improvements		945,166	945,166
Taylor Way Rehabilitation		10,279,296	10,279,296
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration		420,000	420,000
Yakima Ave Bridge Overlay		2,990,000	2,990,000
<b>Grant-State</b>		31,544,319	31,544,319
East 64th Street : Pacific to McKinley (Phase 1)		6,501,958	6,501,958
Fawcett Avenue: South 19th to South 21st		1,013,290	1,013,290
First Creek Middle School Safe Routes to School		318,885	318,885
Lincoln Business District Streetscape		1,663,179	1,663,179
Lister Elementary School Safe Routes to School		450,115	450,115
Prairie Line Trail Historic Interpretation Project		400,000	400,000
Puyallup Bridge F16A & F16B Replacement		11,950,000	11,950,000
Railroad Crossing Improvements		50,000	50,000
S. 19th St - S. Cedar to Bates Technical College Campus		346,000	346,000
Sound Transit Link Expansion		5,000,000	5,000,000
South Stevens/Tyler/66th Bike and Pedestrian Connector		1,350,892	1,350,892
Taylor Way Rehabilitation		2,500,000	2,500,000
<b>Other-Local Contribution</b>	200,000	3,062,320	3,062,320
11th Street Bridge Study		25,000	25,000
E. 25th Street Right-of-Way Improvements	200,000	950,000	950,000
E. 29th Street Roundabout & Extension		1,500,000	1,500,000
Puyallup Bridge F16A & F16B Replacement		500,000	500,000
Waterway Park		87,320	87,320
<b>Other-Private Contribution</b>	5,000	646,084	646,084
FM: Float Installation (MSOC)		625,000	625,000
Pedestrian Accessibility Improvements	5,000	5,000	5,000
Taylor Way Rehabilitation		10,000	10,000
Traffic Enhancements		6,084	6,084
<b>Other-Property Owner Contribution</b>		200,000	200,000
LID 8662 - Bennett Street		200,000	200,000
<b>Utility_Funds-Rail</b>	5,875,000	11,535,000	24,235,000
Communications	150,000	385,000	585,000
Facility Upgrades	2,300,000	3,325,000	4,825,000
Rail Equipment/Vehicles	1,175,000	2,175,000	6,175,000
Track Improvements	2,250,000	5,650,000	12,650,000

## 2019-2020 Capital Budget Funding Detail Report

Funding Source	New Funding 2019-2020	Total Confirmed Funding	Total Requested Funding
<b>Utility_Funds-Solid Waste</b>	8,244,991	12,165,491	20,524,491
Solid Waste Management Facilities Upgrades and Maintenance	8,244,991	12,165,491	20,524,491
<b>Utility_Funds-Surface Water</b>	45,883,807	70,956,548	122,090,700
Facilities Projects	1,946,752	2,060,568	2,060,568
Schuster Parkway Promenade		206,300	256,300
Surface Water Collection System Projects	35,521,182	52,551,860	92,814,265
Treatment and Low Impact Projects	8,415,873	16,137,820	26,959,567
<b>Utility Funds-Tacoma Power</b>	147,723,000	326,107,000	629,231,819
CLICK! Network	2,475,000	8,614,000	28,858,339
General Plant	36,483,000	48,411,000	54,515,000
Power Generation	22,572,000	69,696,000	139,681,000
Power Management	14,713,000	43,563,000	82,763,000
T&D Projects	51,079,000	103,470,000	211,187,480
Utility Technology Services	20,401,000	52,353,000	112,227,000
<b>Utility_Funds-Tacoma Water</b>	61,712,259	111,185,598	244,078,793
11th Street Bridge Study		25,000	25,000
General Improvements	16,795,574	21,907,298	47,215,931
RWSS Cost Share Eligible Projects	1,649,325	3,046,170	9,498,305
Water Distribution	31,722,912	59,658,728	133,917,489
Water Quality	3,467,902	8,769,157	13,511,157
Water Supply/Transmission/Storage	8,076,546	17,779,245	39,910,911
<b>Utility_Funds-Wastewater</b>	55,780,881	97,642,377	170,461,829
Central Treatment Plant Improvements	19,193,624	34,178,355	52,916,079
North End Treatment Plant Projects	3,687,340	5,076,010	7,652,885
Pump Station Projects	2,065,619	3,562,557	7,219,658
Wastewater Collection System Projects	30,834,298	54,825,455	102,673,207
<b>Utility_Match-Rail</b>		275,000	275,000
Taylor Way Rehabilitation		275,000	275,000
<b>Utility_Match-Surface Water</b>		300,000	300,000
LID 8662 - Bennett Street		300,000	300,000
<b>Utility_Match-Tacoma Power</b>		20,000	20,000
Links to Opportunity		20,000	20,000
<b>Utility_Match-Tacoma Water</b>		3,000,000	3,000,000
Taylor Way Rehabilitation		3,000,000	3,000,000
<b>Utility_Match-Wastewater</b>		25,000	25,000
Taylor Way Rehabilitation		25,000	25,000
<b>Grand Total</b>	<b>\$ 361,098,145</b>	<b>\$ 868,846,207</b>	<b>\$ 1,460,901,825</b>



## 2019-2020 Capital Budget Operating Impacts Report

Project Title	Total Costs Through 2022	Est. Annual Maintenance
<b>Community Development</b>	<b>25,681,993</b>	<b>550,300</b>
Eastside Community Center and Campus	5,000,000	
Esplanade Wayfinding	180,000	
Hilltop Offsite Improvements	342,767	30,000
Infrastructure Fund (CED)	407,233	
Links to Opportunity	10,500,000	140,800
Municipal Dock Deck Demolition	980,000	1,500
NCS Readiness Site	2,350,000	125,000
NCS Teen Home	700,000	125,000
NCS Youth Drop In Overnight Center	1,811,993	125,000
Site 10 Seawall & Esplanade Removal	1,710,000	1,500
Site 12 Seawall	1,700,000	1,500
<b>Cultural Facilities</b>	<b>43,373,308</b>	<b>51,500</b>
GTCC Safety and Security Improvements	400,000	2,500
Performing Arts Theaters Capital Campaign Contribution	7,000,000	
Performing Arts Theaters Capital Projects Management	3,000,000	
Prairie Line Trail Historic Interpretation Project	440,000	10,000
Tacoma Dome Renovation Project	31,033,308	36,500
Tacoma Dome Security Modernization	1,500,000	2,500
<b>General Government Municipal Facilities</b>	<b>18,686,572</b>	<b>69,800</b>
CityNet MPLS Phase 2 - HFC Network Replacement	305,572	15,000
FM: Beacon Center, Exterior Refurbishment	208,000	5,200
FM: Deferred Repair & Replacement Program (Priority Needs)	12,300,000	
FM: Lighthouse Center, Window Replacement	235,000	2,600
FM: Municipal Complex, Tenant Improvement Program	3,625,000	
FM: Point Defiance Senior Center, Roof Replacement	163,000	5,200
FM: TMB - Elevator Upgrades	1,850,000	41,800
<b>Libraries</b>	<b>4,467,000</b>	<b>216,500</b>
Library Physical Infrastructure and Building Repairs	3,641,000	155,000
Main Library Elevator Upgrade	174,000	8,100
RFID Phase 3	202,000	48,400
South Tacoma Branch Library Refurbishment	450,000	5,000
<b>Local Improvement Districts</b>	<b>500,000</b>	<b>3,661</b>
LID 8662 - Bennett Street	500,000	3,661
<b>Parks and Open Space</b>	<b>15,500,000</b>	<b>55,000</b>
Melanie Jan LaPlant Dressel (Central) Park	5,400,000	
Prairie Line Trail - Art Park	3,900,000	5,000
Waterway Park	6,200,000	50,000
<b>Public Safety</b>	<b>9,704,966</b>	<b>40,000</b>
FM: Fire Station #5 (Tideflats)	7,005,000	24,000
FM: Float Installation (MSOC)	1,499,966	4,000
FM: TFD Facility Master Plan	1,000,000	
Harrison Range Update	200,000	12,000

## 2019-2020 Capital Budget Operating Impacts Report

Project Title	Total Costs Through 2022	Est. Annual Maintenance
<b>Transportation</b>	<b>224,670,199</b>	<b>2,256,230</b>
11th Street Bridge Study	135,000	100
2019-2020 Priority Active Transportation Small Project Improvements	400,000	45,000
56th Street S. and Cirque Drive Corridor Improvements	11,727,651	413,400
Bicycle & Pedestrian Education, Encouragement, and Safety Program	490,000	36,000
Bridge Capital Projects	400,000	10,000
City Support for SR167	2,000,000	
E. 25th Street Right-of-Way Improvements	1,000,000	25,515
E. 29th Street Roundabout & Extension	1,500,000	25,200
East 64th Street : Pacific to McKinley (Phase 1)	9,687,418	106,188
East Portland Avenue Safety Improvements	1,790,540	247,000
Fawcett Avenue: South 19th to South 21st	1,263,290	47,040
First Creek Middle School Safe Routes to School	398,885	19,000
Historic Water Ditch Trail- Phase III & IV	9,761,556	105,000
Lincoln Business District Streetscape	9,461,571	70,459
Lister Elementary School Safe Routes to School	550,115	6,800
Missing Link Sidewalks	3,015,000	5,000
Neighborhood Programs (PW)	520,989	600
North 21st Street Pedestrian Safety Improvements	800,000	5,000
North 21st Street: Adams to Pearl	17,625,500	169,471
Pedestrian Accessibility Improvements	1,499,000	1,000
Pipeline Trail/Cross County Commuter Connector--Phase II	2,787,867	5,000
Pipeline Trail/Cross County Commuter Connector--Phase III	2,511,057	3,500
Prairie Line Trail Phase II	8,102,222	25,000
Puyallup Avenue Improvements	22,055,000	3,000
Puyallup Bridge F16A & F16B Replacement	42,129,749	500
Puyallup River Bridge Bearing Upgrades	1,100,000	500
Puyallup River Bridge Corridor Study	150,000	100
Railroad Crossing Improvements	2,701,750	57,000
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I	2,801,474	75,000
S. 19th St - S. Cedar to Bates Technical College Campus	502,190	3,600
Safe Routes to School Improvements	1,200,000	28,000
School Beacons	2,410,000	5,000
Schuster Parkway Promenade	19,695,436	100,000
Sidewalk Abatement Program	403,685	10,776
Sound Transit Link Expansion	5,156,168	
South 19th Street: Union to Mullen	3,367,865	40,471
South Stevens/Tyler/66th Bike and Pedestrian Connector	1,710,059	17,500
South Tacoma Way Corridor Safety Improvements	1,037,262	114,000
SR 7 (Pac Ave) Signal Corridor Improvements	995,166	9,682
Steele Street Lighting and Pedestrian Improvements	173,000	6,000
Streetlight Series Circuit Replacement	2,500,000	
Streets Initiative Gravel Streets	1,000,630	36,671
Taylor Way Rehabilitation	18,360,120	189,403
Traffic Enhancements	331,084	26,400
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project	495,000	100,000
Traffic Signal Infrastructure Improvements	1,550,000	45,000
Unfit/Unsafe Sidewalk Program	1,960,000	16,254
Yakima Ave Bridge Overlay	3,456,900	100
<b>Grand Total</b>	<b>\$ 342,584,038</b>	<b>\$ 3,242,991</b>

# ADDITIONAL RESOURCES & INFORMATION

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## CITY OF TACOMA INFORMATION

Residents can contact the City of Tacoma through the **TacomaFIRST 311 Customer Support Center**. This Center provides a one-stop shop for services and offers a concierge feel in the way of reception, face-to-face interaction, 311 telephone support, online resources, and mobile app connectivity. Online customer support resources are available at [cityoftacoma.org/tacomafirst311](http://cityoftacoma.org/tacomafirst311).

Residents can also reach the City of Tacoma by phone. Within the city limits of Tacoma, the Customer Support Center can be reached by dialing 311. Outside city limits, the Center can be reached at (253) 591-5000. The Customer Support Center is open Monday through Friday from 8 a.m. to 5 p.m.

## JOB CLASSIFICATION AND SALARY INFORMATION

Please visit [cityoftacoma.org/jobs](http://cityoftacoma.org/jobs) for current Job Classification Specifications with salary data and to browse job openings with the City of Tacoma.

## SERVICES PROVIDED BY OTHER GOVERNMENTAL AGENCIES

### LOW INCOME EMPLOYMENT & TRAINING RESOURCE

Workforce Central .....253-254-7675

### LOW INCOME HOUSING

Tacoma Housing Authority .....253-207-4400

### PARKS & RECREATION

Tacoma Metropolitan Park District (Metro Parks) .....253-305-1000

### PUBLIC HEALTH SERVICES

Tacoma-Pierce County Health Department .....253-798-6500

### PUBLIC SCHOOLS

Tacoma Public Schools ..... 253-571-1000

### TRANSPORTATION

Pierce Transit .....253-581-8000

Sound Transit .....888-889-6368

### HIGHER EDUCATION

Bates Technical College ..... 253-680-7000

Clover Park Technical College ..... 253-589-5800

Evergreen State College-Tacoma ..... 253-680-3000

Pacific Lutheran University ..... 253-535-7411

Pierce Community College ..... 253-964-6500

Tacoma Community College ..... 253-566-5000

University of Puget Sound ..... 253-879-3100

University of Washington-Tacoma ..... 253-692-4400

# CITY OF TACOMA HOLIDAYS

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## 2019 CALENDAR YEAR

New Year's Day	Tuesday	January 1, 2019
Dr. Martin Luther King, Jr. Day	Monday	January 21, 2019
Presidents' Day	Monday	February 18, 2019
Memorial Day	Monday	May 27, 2019
Independence Day	Thursday	July 4, 2019
Labor Day	Monday	September 2, 2019
Veterans Day	Monday	November 11, 2019
Thanksgiving	Thursday-Friday	November 28-29, 2019
Christmas	Wednesday	December 25, 2019

## 2020 CALENDAR YEAR

New Year's Day	Wednesday	January 1, 2020
Dr. Martin Luther King, Jr. Day	Monday	January 20, 2020
Presidents' Day	Monday	February 17, 2020
Memorial Day	Monday	May 25, 2020
Independence Day	Friday	July 3, 2020 (Observed)
Labor Day	Monday	September 7, 2020
Veterans Day	Wednesday	November 11, 2020
Thanksgiving	Thursday-Friday	November 26-27, 2020
Christmas	Friday	December 25, 2020

# GLOSSARY

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**Ad Valorem Tax** – A tax which is levied in proportion to the value of the property against which it is levied, such as property tax.

**Allocation** – The process of distributing budget dollars among the various elements of the City's budget, also known as assessments.

**Appropriation** – Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Assessed Valuation** – A government sets a valuation upon real estate or other property as a basis for levying taxes. An assessed valuation represents the appraised value less any exemptions.

**Assessment Out** – Allocation of internal support services provided to benefiting funds.

**Assessment In** – Receipt of internal support services allocations.

**Biennium Budget** – A financial operations plan (budget) spanning two years.

**Balanced Budget** – Washington State Law requires jurisdictions to propose and adopt balanced budgets, in which appropriations are limited to the total estimated revenues.

**Basis of Budgeting** – Basis of budgeting refers to the method used for recognizing revenues and expenditures in the budget. The City uses the modified accrual basis of accounting for budgetary purposes in all funds, which is in compliance with General Accepted Accounting Principles and is also aligned with the City's accounting practices.

**Capital Asset** – Long term assets such as land, improvements to land, easements, buildings and related improvements, vehicles, machinery and equipment, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

**Capital Expenditure (Outlay)** – An expenditure that acquires, adds value to, or extends the useful life of an existing capital asset. This includes the purchase of major equipment (e.g. fire trucks, radios, police vehicles, telecommunications equipment, furniture).

**Capital Facilities Program (CFP)** – A comprehensive plan that projects the capital needs of the community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital improvements are essential to sound infrastructure. The capital budget is derived from the long-term CFP.

**Capital Project** - Non-recurring expenditure (with a start and end date) that results in the acquisition of or addition to existing capital assets; categorized by one or more of the following: (1) new construction such as buildings, streets, or utility infrastructure; or (2) major maintenance, renovation, or replacement of an existing asset that increases the effectiveness and useful life of the asset.

**City Charter** – The rules that govern the City, a compilation of past ordinances.

**Classification** – A system for objectively and accurately defining the duties, responsibilities, tasks, and authority level of a job.

**Contingency** – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contributions and Transfers** – Budgeted amounts sent by one fund to another or to external agencies.

**Cost Center** – Lowest-level accounting group within a department.

**Debt Service** – The amount of money necessary to pay interest and principal to holders of a government’s debt instruments.

**Debt Service Fund** – Debt Service Funds are used to account for the accumulation of resources for, and the payment of, interest and principal on general long-term debt. They are further used to account for the payment of debt on special assessment projects. The City now includes its special assessment guaranty fund in this fund type per requirements of GASB Statement 6. Therefore, this fund type also includes costs related to servicing of special assessment debt (such as foreclosures) in the guaranty fund. The guaranty fund is used to generate revenue, including proceeds from property sold, for debt service purposes.

**Department** – A combination of divisions headed by a director with a specific and unique set of goals and objectives.

**Division** – A functional unit within a department consisting of one or more cost centers engaged in activities supporting the unit’s mission and objectives.

**Enterprise Fund** – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the stated intent is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples include Solid Waste, Permitting Services, and Power.

**Expenditures** – Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** – Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** – A twelve month period designated as the operating year for accounting purposes. The fiscal year used by the City of Tacoma begins January 1<sup>st</sup> and ends December 31<sup>st</sup>.

**Fixed Costs** – These appropriations are for expenditures controlled at the City level rather than at the department level. Examples are insurance, rent, and communications.

**Fixed Assets** – Long term assets which are intended to continue to be held or used, such as land, buildings, machinery, or equipment.

**Full Time Equivalent (FTE)** – A calculation used to convert part time hours to equivalent full time positions. Full time employee salaries are budgeted at 2,088 hours per year for 2019 and 2,096 for 2020. The full time equivalent of an employee is calculated by dividing number of hours budgeted by the annual full time salary hours. The average of the two years’ FTE is presented in this budget document.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances and changes therein. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, 96restrictions, or limitations.

**Fund Balance** – Total assets which include cash, accounts receivable, and inventory less total liabilities which include accounts payable and deferred revenue. Fund balances less required reserves are generally available for appropriation and are treated as a non-recurring resource.

**Generally Accepted Accounting Principles (GAAP)** – Uniform minimum standards/ guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures.

**General Fund** – The General Fund is the primary fund of the City. The accounting for all financial resources except those required to be accounted for in another fund is accomplished within this fund. It derives a majority of its revenue from property, sales, business, and utility taxes, and receives all other City revenues not designated for specific use by statute or the City Charter.

**General Government** – These are the activities and services provided to the citizens exclusive of the services provided by Tacoma Public Utilities.

**General Long-Term Debt** – Represents any un-matured debt not considered to be a fund liability.

**General Obligation Bonds (GO Bonds)** – Bonds which are secured by the full faith and credit of the issuer. GO bonds issued by local governments are secured by a pledge of the issuer's property taxing power or authority.

**Grant** – A grant is a contribution of one government unit or funding source to another. The contribution is usually made to aid in the support of specified function, e.g., education or drug enforcement; however, sometimes it is for general purpose.

**Intergovernmental Revenue** – Revenue collected by one government and distributed to another level or governing entity.

**Interim** – Temporary staff assignment until someone is appointed to the position permanently.

**Internal Services Fund (ISF)** – Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments of the City, or to other governmental units, on a cost-reimbursement basis.

**Line-Item Budget** – A budget which provides detailed cost information by type of expenditure such as personnel costs, personnel benefits, services, supplies, etc. This is sometimes referred to as an object expenditure budget.

**Measures of Efficiency** – Information related to inputs, or resources used, to units of output or outcome.

**Maintenance & Operations (M&O) Budget** – Ongoing expenditures supporting departmental functions.

**Operating Transfers** – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; such as transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** – A formal action by the City Council that adopts a practice, directs an action, or authorizes a transaction or budget. It has higher legal standing than a resolution.

**Overhead** – The indirect cost associated with providing a service, including such items as centralized human resource and finance activities.

**Performance Measures** – Measures used to evaluate the quality and effectiveness of programs and services.

**Personnel Services** – Expenditures for wages and fringe benefits of employees.

**Program** – An organizational unit that provides a specified service or function.

**Program Budget** – A budget document that classifies or groups programs into specifically defined program function categories. Programs within a category contain activities, services or projects that are similar in function.

**Program Function** – A specifically defined functional category that contains programs that serve the same function by providing similar services or activities.

**Property Tax** – A tax which is based according to value of property and is the source of monies that pay general obligation debt, support the General Fund, and support the Emergency Management Services (EMS) Fund.

**Reserves** – Money set aside to provide stability in the event of unforeseen expenditure needs or revenue shortfalls.

**Resolution** – An opinion, policy, or directive of the City Council expressed in a formally drafted document and voted upon. It has lower legal standing than an ordinance.

**Retained Earnings** – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** – Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increases in other liabilities.

**Revenue Bonds** – Bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project.

**SAP** – SAP is the City's Enterprise Resource Planning (ERP) software. ERP software provides customers with the ability to interact with a common corporate database for a comprehensive range of activities such as inventory control, order tracking, customer service, finance, and human resources.

**Self-Insurance** – The retention by an entity of a risk of loss arising out of the ownership of property or from some other cause instead of transferring that risk through the purchase of an insurance policy.

**Small Business Enterprise (SBE)** –The goal of the City's SBE program is to facilitate procurement, education, and small business assistance to promote equitable participation by historically underutilized businesses in the provision of supplies, services, and public works to the City.

**Special Revenue Fund (SRF)** – Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital project(s)) that are legally restricted to expenditure for specific purposes, i.e. grants.

**Strategic Plan** – A formalized plan that identifies citywide long-term goals and objectives and outlines possible strategies and approaches to achieving those goals and objectives.

**Tacoma 2025** – Tacoma's strategic plan based on a vision the community set for the city over the next 10 years.

**Tax Rate** – The amount of tax stated in terms of a unit of the tax base; for example, the City of Tacoma expresses the tax in terms of dollars per thousand of taxable value.

**Trust & Agency Fund** – Trust & Agency Funds are used to account for assets that are held by the City as trustee or agent for individuals, private organizations, and/or other governmental units and/or funds. These include: (1) expendable trust funds; (2) non-expendable trust funds (the City has no non-expendable trust funds); (3) pension trust funds; and (4) agency funds.

**Unreserved Fund Balanced** – Represents resources that can be used for any purpose of the fund in which they are reported.

# ACRONYMS

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<b>ADA</b> – Americans with Disabilities Act	<b>GFOA</b> – Government Finance Officers Association
<b>ALS</b> – Advanced Life Support	<b>GG</b> – General Government
<b>ARRA</b> – American Recovery and Reinvestment Act of 2009	<b>GIS</b> – Geographic Information System
<b>AUC</b> – Assets Under Construction	<b>GMA</b> – Growth Management Act
<b>B&amp;O</b> – Business & Operating	<b>GO</b> – General Obligation
<b>BABs</b> – Build America Bonds	<b>GTCC</b> – Greater Tacoma Convention Center
<b>BCPA</b> – Broadway Center for the Performing Arts	<b>HFC</b> – Hybrid fiber-coaxial
<b>BLS</b> – Basic Life Support	<b>HOME</b> – Home Investment Partnerships
<b>BLUS</b> – Building and Land Use	<b>HUB</b> – Historically Underutilized Business
<b>CAO</b> – City Attorney’s Office	<b>HUD</b> – Housing and Urban Development
<b>CAFR</b> – Comprehensive Annual Financial Report	<b>ICMA</b> – International City/County Management Association
<b>CARES</b> – Cleanup and Revitalization Efforts	<b>ILS</b> – Integrated Library System
<b>CCF</b> – Centum Cubic Feet (water measurement)	<b>IPMS</b> – Integrated Permit Management System
<b>CDBG</b> – Community Development Block Grant	<b>ISF</b> – Internal Service Fund
<b>CED</b> – Community & Economic Development	<b>LEAP</b> – Local Employment & Apprenticeship Training Program
<b>CFP</b> – Capital Facilities Program	<b>LEOFF</b> – Law Enforcement Officers and Fire Fighters
<b>CIAC</b> – Contributions In Aid of Construction	<b>LID</b> – Local Improvement District
<b>CLID</b> – Consolidated Local Improvement District	<b>LIHEAP</b> – Low Income Home Energy Assistance Program
<b>CMAQ</b> – Congestion Mitigation and Air Quality Improvement Program	<b>LOS</b> – Level of Service
<b>CMO</b> – City Manager’s Office	<b>LTGO</b> – Limited Tax General Obligation
<b>CNG</b> – Compressed Natural Gas	<b>M&amp;O</b> – Maintenance & Operations
<b>CO</b> – Controlling (Module used in SAP)	<b>MBE</b> – Minority Business Enterprise
<b>COPS</b> – Community Oriented Policing Services	<b>MCO</b> – Media & Communications Office
<b>COT</b> – City of Tacoma	<b>MFPT</b> – Multi-Family Property Tax Exemption
<b>CREBs</b> – Clean Renewable Energy Bonds	<b>MPLS</b> – Multiprotocol Label Switching
<b>CSC</b> – Customer Support Center	<b>NCS</b> – Neighborhood & Community Services
<b>CSSF</b> – Central Service Summary Fund	<b>NPDES</b> – National Pollutant Discharge Elimination System
<b>CTED</b> – Community, Trade, and Economic Development	<b>OEHR</b> – Office of Equity & Human Rights
<b>CUFR</b> – Component Unit Financial Report	<b>OEPS</b> – Office of Environmental Policy & Sustainability
<b>DRS</b> – Department of Retirement Systems	<b>OMB</b> – Office of Management & Budget
<b>EMS</b> – Emergency Medical Services	<b>PCI</b> – Pavement Condition Index
<b>ERP</b> – Enterprise Resource Planning	<b>PDS</b> – Planning & Development Services
<b>ES</b> – Environmental Services	<b>PEACE</b> – Partnering for Equity and Community Engagement
<b>FCC</b> – Federal Communications Commission	<b>PEG</b> – Public, Education, and Government
<b>FTE</b> – Full Time Equivalent	<b>PERS</b> – Public Employees Retirement System
<b>FWDA</b> – Foss Waterway Development Authority	<b>PM</b> – Plant Maintenance (Orders used in SAP)
<b>GAAP</b> – Generally Accepted Accounting Principles	<b>PW</b> – Public Works
<b>GASB</b> – Government Accounting Standards Board	
<b>GDP</b> – Gross Domestic Product	
<b>GF</b> – General Fund	

**PWE** – Public Works Engineering  
**PWF** – Public Works Facilities  
**PWS** – Public Works Streets  
**PWTF** – Public Works Trust Fund  
**RCW** – Revised Code of Washington  
**REET** – Real Estate Excise Tax  
**RFID** – Radio Frequency Identification  
**RZED** – Recovery Zone Economic Development  
**RWSS** – Regional Water Supply System  
**SAFER** – Staffing for Adequate Fire & Emergency Response  
**SAP** – Systems, Applications and Products in Data Processing  
**SBE** – Small Business Enterprise  
**SD** – Sales Document  
**SEPA** – State Environmental Policy Act  
**SLA** – Service Level Agreement  
**SMA** – Shoreline Management Act  
**SRF** – State Revolving Fund *or* Special Revenue Fund  
**SS911** – South Sound 911  
**SWAT** – Special Weapons And Tactics  
**STAR** – Sustainability Tools for Assessing and Rating Communities  
**T&L** – Tax & License  
**TAGRO** – TAcomaGROw  
**TBD** – Transportation Benefit District  
**TCCS** – Tacoma Crime Control System  
**TEEE** – Traffic Enforcement, Engineering & Education  
**TERS** – Tacoma Employees’ Retirement System  
**TFD** – Tacoma Fire Department  
**TIMS** – Tacoma Information Management System  
**TIP** – Transportation Improvement Program  
**TMC** – Tacoma Municipal Code  
**TOOL** – Trade Occupations Opportunity Learning Center  
**TPD** – Tacoma Police Department  
**TPU** – Tacoma Public Utilities  
**TRCVB** – Tacoma Regional Convention and Visitor Bureau  
**TRMD** – Tacoma Rail Mountain Division  
**TTEP** – Tacoma Training & Employment  
**TVE** – Tacoma Venues & Events (formerly Public Assembly Facilities)  
**UDAG** – Urban Development Action Grant  
**UTGO** – Unlimited Tax General Obligation  
**VEBA** – Voluntary Employee Beneficiary Association  
**WBE** – Women Business Enterprise  
**WBS/E** – Work Breakdown Structure/Element  
**WFOA** – Washington Finance Officers Association