Thank you for the honor to comment tonight. My name is Tracy Jones, founder of Shepherd's Transformation Mansions Communities for people of color, which models includes housing first, trauma informed self sufficient support services.

The current homeless programs can not handle the current homeless population, plus the up coming homeless due to covid 19.

It's time for a change, state owned property that could be converted into Shepherd's Transformation Mansions Communities, especially land near transit centers for transportation to our residents employment after completing their self sufficient plan.

The service that are currently available, will partnership with STMC on location which would allow residents to receive support in their own communities. This would aid in transportation, pollution and regeneration of Communities.

Thank you for the opportunities to speak with you.
Sorry accidentally hit sent without reading.

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STMC and other nonprofit would be hurt by The

2021-2022 budget reflects reductions made in response to decreased revenues due to the economic impacts of COVID-19. If we wait until the redeveloped in 2022 for implementation in 2023-2024, our state would have failed the people of color, by creating a pandemic of people of color in homeless

On Tue, Nov 17, 2020, 8:40 PM Tracy Jones <tracyjones@stmhomelessprogram.org> wrote:

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The service that are currently available, will partnership with STMC on location which would allow residents to receive support in their own communities. This would aid in transportation, pollution and regeneration of Communities.

Thank you for the opportunities to speak with you.
By raising the height requirements on apartment buildings near transit center, which would be low income and homeless programs housing first
Shepherd's Transformation Mansions Communities, goals is to have opioids treatment in the first phase after housing for our residents. While parent is in treatment in house or onsite clinic the children would be stable in housing unit. If partners need in house treatment, the children will move in the Youth housing until family reunions can happen.

This would aid in partnership for treatment and family support
Good morning City Manager, Mayor Woodards, and Councilmembers,

**Public Comment for ORD 28718** speaking to adopting the 2021-2022 Biennial Operating Budget

My name is Devin Rydel Kelly and I am the Member Coordinator with the Tacoma Democratic Socialists of America (TDSA). Members of our organization have been organizing for months, along with other local community groups and community members, calling on City Leadership to defund Tacoma Police Department and reinvest in the community as well as #JusticeforManuelEllis.

We delivered and forwarded our petition to you last week in hopes that some meaningful change would occur to adjust to the current budget proposal. I believe that transformative work to counter systemic racism is vital, especially within our local government, but there are also steps that you can take now in that direction with our Operating Budget.

**We call on you to make the following changes to the Budget Allocations, as they stand currently:**

1. **Pay for Body-Worn Cameras from the police budget:**
   The $1.8 million in expenses for body worn cameras must come from cutting FTEs from the police budget, not the General Fund. The average salary for 2019 across all officers was $120,000. This means, including benefits, **approximately 10 more FTE police positions must be cut.**

2. **Use Body-Worn Camera Savings to fund real anti-racist programs:**
   The $1.8 million that was to be spent from the general fund should be re-appropriated for truly anti-racist work.

   This includes:
   - Double the city’s deportation defense fund from **$50,000 to $100,000**
   - Fund a full-time staffer in the office of Equity and Human Rights working on Immigrant and Refugee Affairs, **approximately $75,000**
   - Fund additional staff in the new office of Community Safety, to quicker facilitate the movement to a mental health diversion model, similar to Cahoots in Eugene, **approximately $75,000.**

   **AND ONE OF THE FOLLOWING**
   - Restore the **$1.69 million cut** from Homeless Services from 2019-20 budget to 2021-22 budget, including **2.7 FTE positions**
   - OR
   - Restore the **$1.14 million cut** from libraries, including **10 page and supervisor positions**

3. **Move all of the Homeless Outreach Team (HOT) funding and roles to Neighborhood and Community Services (NCS), double staffing, stop sweeps and replace subcontracted cleanup with paid union city staff.**
   The $2.2 million budgeted to the HOT team from the police budget should be reallocated to NCS, the four armed officers on the team should be replaced with six to eight unarmed NCS staff, and the city should save money by stopping unnecessary sweeps and and paying for profit subcontractors for cleanup.

The HOT team consists of four armed police officers, two NSC staff and a crisis responder. But they serve different roles and cost
different amounts to the city.

- The average NCS staffer working on the HOT team made $60,000 in 2019, plus benefits
- The average armed Tacoma Police Officer on the HOT team made $144,000 plus benefits
- Moving all funding and positions into NCS could double the number of staff and would increase safety for our unhoused population.
- The city spends an unknown but large amount on private, for profit contractors cleaning up sweep sites. Sweep policies need to be adjusted significantly, and any cleanup should be performed by unionized city employees, not third party contractors.

We look forward to collaborating with you more to make a more just, equitable community for all. Thank you for your dedication and care for our community, especially during these unprecedented times.

If you'd like to read more about our updated demands: https://docs.google.com/document/d/1iLvKX5tXE7_ms2wRbIOuxOtOu1qvhSHeguCL7R9J0Uw/edit?usp=sharing

For questions or would like to line up a meeting with our organizational leadership to talk about these points more, please feel free to reach out to chair@tacomadsa.org.

In solidarity,

Devin Rydel Kelly
Tacoma DSA Member Coordinator
206-406-7815

--
"If I can't dance, I don't want to be part of your revolution" - Emma Goldman
Dear Tacoma Coty Council,

I was disappointed when I found out that the plans for next year's city budget included more money for the police department, while taking money away from the library system; and I hope that hearing from the community has shown the council how important this issue is.

I understand that some money would need to be spent for things like body cameras, and new training, and that that would be reflected in the budget, although I think it should be taken out of the police department's normal budget. And I don't think that increasing the pay of police officers, especially at the expense of jobs at the library, is a good use of our money.

Jay Oak-Schiller, South End
Dear Councilmembers:

I'm writing once again to ask that you Defund Tacoma Police Department by 50% and move these funds into programs that actually help the community. People are dying on the streets and the cold weather has just begun. We must prioritize housing people, not padding the police budget, especially during pandemic and economic crisis.

Tacomans need truly affordable and public housing options, libraries, free transit, education and jobs. The City needs to adopt a People's Budget that addresses the real needs of the community. Thriving communities don't need 40% of their budget devoted to policing. The City can prioritize those programs that help Tacoma thrive, or keep throwing millions at a corrupt police department that remains unaccountable to the public for police killings. We demand better for our City.

Defund the Police and Fund the People

Jennifer Barfield, Defund Police Tacoma
As a firefighter nearing retirement, the proposed budget cuts to the Tacoma Fire Department won’t cost me my job. Sure, the amount of emergency calls I go on would increase dramatically but after being greatly understaffed during my entire career, I’ve gotten used to an incredibly high, often unsafe, workload. However, as a resident of Tacoma also, these budget cuts DO concern me a lot more. As the Fire Chief and the data shows, if you need an emergency response from the fire department, you will need to expect to wait much longer—too long—if the fire department’s budget is cut as proposed. Please, try to imagine just one minute of standing there while your loved one is dying—or your house is being consumed by flames—60 very, very long seconds—and multiply that amount of time by two, four and even ten by the time the nearest fire engine arrives. And during this COVID crisis, due to the strict demands of putting on, taking off and properly sterilizing our equipment before being available for the next call, this is absolutely not the time to cut the number of emergency responders that residents of Tacoma depend on.

In the big picture, the fire department is not asking for money to keep jobs or ensure firefighters have a sustainable workload; over the past few decades, too many city council members have failed at doing that already. No, the fire department is looking to save lives—and it could be YOUR life. If these budget cuts happen, there WILL be lives lost—either residents’ lives and/or firefighters’ (due to an unsafe number of firefighters available to perform needed tasks on the fire scene).

To add to this irresponsible craziness, the city manager has even taken a raise while also increasing her department’s budget—really, Ms. Pauli?!? I challenge each and every city council member to vote for what this city’s residents expect to have by supporting the fire department’s already underbudgeted needs. I also challenge those council members who turn their back on their constituents to not simply vote with a nay; please have the courage to state that you absolutely understand the risk of doing so: that your nay vote WILL needlessly cause deaths in the coming years.

Kurt Schieferdecker
I am writing to strongly oppose any cuts the the front line fire engines proposed in the city budget. I live and work in Tacoma. I find the idea of decreasing emergency response personnel and vehicles unacceptable and unsafe especially during a pandemic.

The call volumes for firefighters have only increased. This idea will put additional stress on an already busy department and ask even more of our first responders. It will leave my neighbors and I at risk- not only in the affected engine districts, but neighboring districts that will have to pick up the slack of the engines no longer there to respond to calls for help. Response times will increase. Please find an alternative to cutting fire engines.
From: Marcus Bartlett <mabartlett@hotmail.com>
Sent: Tuesday, November 17, 2020 12:52 PM
To: City Clerk's Office
Subject: For Tonight's Public Comment

Follow Up Flag: Follow up
Flag Status: Flagged

Good Afternoon,

We are all aware that our great city is in the midst of a housing crisis. I would like to urge the council to divert funds from the police budget to housing. While security is essential to society, the police receive tens of millions while housing, which is even more essential, receives a tiny fraction of that much. Security need not come from police. It is well known that those who have their needs met--i.e., are adequately housed--very rarely feel the need to resort to theft. Making sure everyone is housed will also allow people who are victims of domestic violence to be able to leave their abusers but still have a place to stay. This is how the two needs of housing and security go together. Even a small percentage taken from the police budget could substantially improve housing.

Thank you,

Marcus Bartlett

4028 E. C. St.

Tacoma, WA 98404
Dear Director Flowers:

I was looking at the TPU Website on the AMI Program. The cost of the AMI program doesn’t make mathematical sense to me. I think it is inaccurate and doesn't show the actual known costs.
The program cost is listed at $80 million. The cost to the customers over 10 years is shown to be an additional $3,397,200 approximately. ($0.08 \times 180,000 \times 10 \times 12 - \text{Power}; \quad $0.13 \times 107,000 \times 10 \times 12 - \text{Water}) This is based on the amount shown for Power and Water 10-year costs. To better inform the Public and the Council this should be updated and corrected. It affects present rates and future rates.

The costs that I have per TPU documents and Public Utility Meetings. This is what I am aware of at the moment:

- $81,765,443 Total with Contingency (contingency needs to be updated)- Feb 26
- $11,965,413 Internal Support Costs-Feb 26
- $ 2,500,000 Additional Credit Cares fees due to monthly billing – Sep 23 PUB
- $ 2,800,000 Customer Engagement Portal (increased from $200,000) – Sep 23 PUB
- $92,352,001 Cost to finance at 5% for 30 years (this is an estimate and can parameters can change)
- $24,476,174 Annual O&M Expense per B-1 Feb 2019 Business Case Narrative

Adding the cost to finance this program is important. The parameters may change but it should be shown. The idea that some will be paid “from current funds” simply means something else will be financed using the proposed $150 bond TPU intends to issue in 2021.

The increased costs for Credit Card Fees and Customer Engagement Portal may come out of the Contingency fees, however this should be reviewed.

Also, the NPV Net Present Value Calculation should be updated. One factor in that calculation that I believe is incorrect is the cost to go to monthly billing. It is not necessary to double the readings. They can be estimated and corrected bi-monthly.

Please contact me and let me know of an update. Also, any errors in the above figures, are probably mine. These are all from TPU Documents

Sincerely,

Kit Burns  
Cc:  
Public Utility Board  
City Manager
"A nation that continues to spend year after year on military defense than on programs of social uplift is approaching spiritual doom" - Martin Luther King, Jr.
How much will the advanced meters cost and how will they impact rates?

The updated, estimated cost for the project's multi-year deployment is about $80 million, which includes additional costs to TPU for new meters, software, communications equipment and labor.

The operational savings associated with advanced meters offset the overall cost, as it is more expensive to maintain aging meters and continue manual reads than to replace them with advanced meters. By the end of the 20-year lifecycle for the new metering system, TPU expects this to result in a positive financial benefit to the utility, which ultimately benefits customers.

Costs for advanced meters are already factored into current customer rates. The additional cost each year for the next ten years is about 8 cents per month for the average residential power customer, 11 cents per month for the average residential water customer in the City of Tacoma, and 13 cents per month for the average residential water customer outside the City of Tacoma.

\[
\begin{align*}
\text{FOR 10 YEARS} & - \\
\text{POWER} & - 8\,\text{c} \times 180,000 \times 10\,\text{YR} \times 12\,\text{MO} = \\
& - 1,728,000 \\
\text{WATER} & - 13\,\text{c} \times 107,000 \times 10\,\text{YR} \times 12\,\text{MO} = \\
& - 1,669,200 \\
\text{ACTUAL COST} & - 80,000,000 \\
\text{OF AMI METERS} & - 83,397,200 \\
\text{IS CONSIDERABLY} & -
\text{MORE.} \\
\text{- KIT BURNS} & -
\end{align*}
\]
AMI Deployment Budget:
February 2020

- Total with contingency is the cost forecasted in the February 2019 Business Case for the AMI Deployment period, 2018-2022.

- Budget tracking ties directly to the February 2019 Business Case forecast for the 2018-2022 AMI Deployment period.

- The AMI business case financial analysis only considers incremental costs to TPU:
  - Costs that incrementally impact customer rates
  - Consistent with industry practice for AMI business cases

- Internal Support Costs do not incrementally impact customer rates due to AMI, and include:
  - Capitalized administrative and general (A&G) overhead costs
  - Existing utility staff working on the AMI program (existing costs to TPU)

### Category

<table>
<thead>
<tr>
<th>Category</th>
<th>Current Forecast $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Electric Meter Deployment</td>
<td>26,059,039</td>
</tr>
<tr>
<td>Water Meter Deployment $^{3}$</td>
<td>21,363,073</td>
</tr>
<tr>
<td>Communications Network Deployment</td>
<td>3,280,816</td>
</tr>
<tr>
<td>System Integration</td>
<td>8,891,422</td>
</tr>
<tr>
<td>Capital Internal Labor</td>
<td>2,043,167</td>
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<tr>
<td>Professional Services</td>
<td>3,788,946</td>
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<tr>
<td>Operations &amp; Maintenance (O&amp;M) Costs</td>
<td>9,491,736</td>
</tr>
<tr>
<td>Customer Engagement Portal</td>
<td>250,000</td>
</tr>
</tbody>
</table>

**Projected Total $** 75,168,200

**Remaining Contingency $** 6,597,243

**Total With Contingency $** 81,765,443

**Internal Support Costs $^{2}$** 11,965,413

---

$^{1}$Actual costs through November 2019.

$^{2}$Does not incrementally impact rates.

$^{3}$Complimentary budget for replacing water meters deemed at end of life is budgeted within the Water Division.
O&M Budget: Other O&M

<table>
<thead>
<tr>
<th></th>
<th>2019/2020 Budget</th>
<th>Proposed 2021/2022 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other O&amp;M</td>
<td>$83</td>
<td>$94</td>
</tr>
<tr>
<td>2019/2020 Increase</td>
<td>$11.2 million increase</td>
<td></td>
</tr>
</tbody>
</table>

Notable Cost Drivers

- Uncollectibles (Bad Debt): $4.6 million
- Credit Card Discount Fees: $2.5 million
- Family Need Contribution: $1.0 million
- Energy Imbalance Market: $7.2 million
- Customer Engagement Portal: $2.8 million
- Street Improvement Project: $1.1 million

REDUCTIONS

- Professional Services: ($7.2 million)
- Training: ($0.6 million)
- Travel: ($0.4 million)
**AMI FINANCING**

*Response to Board Member Flint’s question at the May 13, 2020 Public Utility Board Study Session about how much of the Advanced Metering Infrastructure (AMI) project is debt financed.*

**AMI FUNDING**

Tacoma Power and Tacoma Water anticipate the following estimated Operations and Maintenance (O&M) and Capital expenses provided in the preliminary 2021/2022 budget for AMI. The actual O&M expenses will be financed with revenue for both utilities. Capital expenses will be debt-financed by Tacoma Power and financed with cash reserves in Tacoma Water. Currently, Tacoma Power’s capital expenses are expected to equal between 82 to 90 percent of their total expenses annually through 2022.

The estimated expenses are summarized below by utility. O&M expenses include estimated business case benefits but do not include the additional costs of changing processes and systems to switch to monthly billing.

### POWER AMI ESTIMATED COSTS

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>O&amp;M Expenses</td>
<td>$1,676,539</td>
<td>$2,232,277</td>
<td>$2,298,652</td>
</tr>
<tr>
<td>Debt Financed Capital Expenses</td>
<td>$9,753,551</td>
<td>$21,166,245</td>
<td>$10,805,503</td>
</tr>
<tr>
<td><strong>Total AMI</strong></td>
<td>$11,430,090</td>
<td>$23,398,522</td>
<td>$13,104,155</td>
</tr>
<tr>
<td>% AMI Debt Financed</td>
<td>85%</td>
<td>90%</td>
<td>82%</td>
</tr>
</tbody>
</table>

### WATER AMI ESTIMATED COSTS

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>O&amp;M Expenses</td>
<td>$620,090</td>
<td>$825,637</td>
<td>$850,187</td>
</tr>
<tr>
<td>Cash Financed Capital Expenses</td>
<td>$6,174,280</td>
<td>$16,297,083</td>
<td>$7,465,775</td>
</tr>
<tr>
<td><strong>Total AMI</strong></td>
<td>$6,794,370</td>
<td>$17,122,719</td>
<td>$8,315,961</td>
</tr>
<tr>
<td>% AMI Debt Financed</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
</tbody>
</table>
Hello,

My name is Lucia Dill. I am a citizen of Tacoma, WA 98408 (previously 98406). I am writing to make comments in regards to ORD28717 and ORD28718 for the Tacoma City Council Meeting on November 17, 2020. Overall, I demand that these ordinances not be passed until they have been reexamined to envision a new future for Tacoma.

In response to ORD28717, I ask that it voted against until this plan has been reexamined to halt further budget cuts and furloughs in non-police general fund programs and departments and also to foster and fund anti-racist programs to support our communities similar to descriptions that follow.

In response to ORD28718, I demand that it be voted down and re-crafted to defund Tacoma Police Department by 50% in the 2021-2022 budget allocations because, especially with COVID-19, the city budget is tight. Reallocating funds from this controversial department would bring millions of dollars to the table to distribute money to other programs and departments, as well as creating financial opportunities for new programs that service and support historically marginalized communities. Some suggestions follow, but it is important to note that in addition I demand that communities of color should be prioritized in leading and guiding new programs.

Specifically, I promote these budget suggestions crafted by the TDSA which include:

1. Paying for body-worn cameras out of the police budget, not the general fund.

2. Use these savings in the general fund (from funding body cameras with police funds) to foster, craft, imagine, and build anti-racist programs such as increasing deportation defense, more staff in the office of Equity and Human Rights, and add additional staff in the new office of Community Safety, to quicker facilitate the movement to a mental health diversion model.

3. Either restore the Restore the $1.69 million cut from Homeless Services from 2019-20 budget to 2021-22 budget, including 2.7 FTE positions OR Restore the $1.14 million cut from libraries, including 10 page and supervisor positions.
Thank you very much – we can transform and build a safe, supported Tacoma together.

Sincerely,

Lucia Dill

Tacoma, WA 98408

luciadill@yahoo.com
Good morning City Manager, Mayor Woodards, and Councilmembers,

Public Comment for ORD 28718 speaking to adopting the 2021-2022 Biennial Operating Budget

My name is Megan Capes, and I am one of the co-chairs of Tacoma Democratic Socialists of America (TDSA). Members of our organization have been organizing for months, along with other local community groups and community members, calling on City Leadership to defund Tacoma Police Department and reinvest in the community as well as #JusticeforManuelEllis.

We delivered and forwarded our petition to you last week in hopes that some meaningful change would occur to adjust to the current budget proposal. I believe that transformative work to counter systemic racism is vital, especially within our local government, but there are also steps that you can take now in that direction with our Operating Budget.

We call on you to make the following changes to the Budget Allocations, as they stand currently:

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2. Use Body-Worn Camera Savings to fund real anti-racist programs:

The $1.8 million that was to be spent from the general fund should be re-appropriated for truly anti-racist work.
This includes:

- Double the city’s deportation defense fund from $50,000 to $100,000
- Fund a full-time staffer in the office of Equity and Human Rights working on Immigrant and Refugee Affairs, approximately $75,000
- Fund additional staff in the new office of Community Safety, to quicker facilitate the movement to a mental health diversion model, similar to Cahoots in Eugene, approximately $75,000.

AND ONE OF THE FOLLOWING

- Restore the $1.69 million cut from Homeless Services from 2019-20 budget to 2021-22 budget, including 2.7 FTE positions

OR

- Restore the $1.14 million cut from libraries, including 10 page and supervisor positions

3. Move all of the Homeless Outreach Team (HOT) funding and roles to Neighborhood and Community Services (NCS), double staffing, stop sweeps and replace subcontracted cleanup with paid union city staff.

The $2.2 million budgeted to the HOT team from the police budget should be reallocated to NCS, the four armed officers on the team should be replaced with six to eight unarmed NCS staff, and the city should save money by stopping unnecessary sweeps and and paying for profit subcontractors for cleanup.

The HOT team consists of four armed police officers, two NSC staff and a crisis responder. But they serve different roles and cost different amounts to the city.

- The average NCS staffer working on the HOT team made $60,000 in 2019, plus benefits
- The average armed Tacoma Police Officer on the HOT team made $144,000 plus benefits
- Moving all funding and positions into NCS could double the number of staff and would increase safety for our unhoused population.
- The city spends an unknown but large amount on private, for profit contractors cleaning up sweep sites. Sweep policies need to be adjusted significantly, and any cleanup should be performed by unionized city employees, not third party contractors.

On a personal note, I would urge you to rescind the cuts to the Homeless Outreach Programs within NCS's proposed budget. These cuts are a drop in the bucket compared to the wider budget amount, but do tremendous good in supporting our most vulnerable residents, those living unsheltered to get placed into Housing and expand outreach to navigate stress between the unhoused community and businesses. Keep the expanded funding with our community partners on the front lines combating the homelessness emergency amidst a pandemic and looming eviction crisis.

We look forward to collaborating with you more to make a more just, equitable community for all. Thank you for your dedication and care for our community, especially during these unprecedented times.

If you'd like to read more about our updated demands: https://docs.google.com/document/d/1iLvKX5tXE7_ms2wRbIOuxOtu1qvHSheguCL7R9J0Uw/edit?usp=sharing
For questions or would like to line up a meeting with our organizational leadership to talk about these points more, please feel free to reach out to chair@tacomadsa.org.

In solidarity,

Megan Capes
Tacoma DSA co-chair
770.500.8063