

Corrupt convictions:

- \*Mayor of New Orleans, LA Mayor Ray Nagin - Mayor/Council
- \*Mayor of Baltimore, MD Sheila Dixon - Mayor/Council
- \*Mayor of Detroit, MI Kwame Kilpatrick - Mayor/Council
- \*Mayor of Birmingham, AL Larry - Langford Mayor/Council
- \*Mayor of Orlando, FL Ernest Page (D) - Mayor/Council
- \*Mayor of Providence, RI Buddy Cianci (R). - Mayor/Council
- \*Mayor of Newark, NJ - Kenneth A. Gibson Mayor/Council

\*cities 250k - 150k since 1990

Moody's
Aaa
Aa1
Aa2
Aa3
A1
A2
A3
Baa1
Baa2
Baa3
Ba1
Ba2
Ba3
B1
B2
B3
Caa
Ca
C

City	Form of Government	Bond Rating	Sectors included for bond rating
Orlando Florida	mayor/council	Aa1	AIRPORT, MUNICIPALITY, PUBLIC FACILITIES, WATER/SEWER
St. Petersburg Florida	mayor/council	Aa2	MUNICIPALITY, WATER/SEWER
Norfolk Virginia	council/manager	Aa2	MUNICIPALITY, PUBLIC FACILITIES
Chandler AZ	council/manager	Aaa	MUNICIPALITY
Laredo TX	council/manager	Aa2	MUNICIPALITY
Madison WI	strong mayor	Aaa	HOUSING, MUNICIPALITY, PUBLIC FACILITIES, WATER/SEWER
Durham NC	council/manager	Aaa	MUNICIPALITY
Lubbock TX	council/manager	Aa2	AIRPORT, MUNICIPALITY, WATER/SEWER
Winston-Salem NC	council/manager	Aaa	HOUSING, MUNICIPALITY
Garland TX	council/manager	N/A	COMBINED UTILITIES, ELECTRIC UTILITIES, MUNICIPALITY, WATER/SEWER
Glendale AZ	council/manager	A3	MUNICIPALITY, TRANSPORTATION
Hialeah FL	council/manager	N/A	N/A
Reno NV	council/manager	A1	MUNICIPALITY
Baton Rouge LA	strong mayor	Aa2	MUNICIPALITY
Irvine CA	council/manager	Rating Withdrawn	HOUSING, MUNICIPALITY
Chesapeake VA	council/manager	Aa1	MUNICIPALITY
Irving TX	council/manager	Aaa	MUNICIPALITY
Scottsdale AZ	council/manager	Aaa	MUNICIPALITY
North Las Vegas NV	strong mayor	Ba3	MUNICIPALITY, WATER/SEWER
Fremont CA	council/manager	N/A	HOUSING, MUNICIPALITY
Gilbert AZ	council/manager	Aa1	MUNICIPALITY
San Bernardino CA	strong mayor	Aa2	COUNTY, HOUSING, MUNICIPALITY, STATE
Boise ID	strong mayor	Aa1	MUNICIPALITY, WATER/SEWER
Birmingham AL	strong mayor	Aa2	GAS UTILITIES, HOUSING, MUNICIPALITY, PUBLIC FACILITIES, WATER/SEWER
Rochester NY	strong mayor	Aa3	MUNICIPALITY, STATE
Richmond VA	strong mayor	Aa2	COUNTY, MUNICIPALITY
Spokane WA	strong mayor	Aa2	MUNICIPALITY, SOLID WASTE, WATER/SEWER
Des Moines IA	council/manager	Aa1	HEALTH CARE-HOSPITAL, MUNICIPALITY, PUBLIC FACILITIES, SOLID WASTE
Montgomery AL	strong mayor	A1	MUNICIPALITY
Modesto CA	strong mayor	Aa3	HOUSING, MUNICIPALITY, WATER/SEWER
Fayetteville NC	council/manager	Aa1	COMBINED UTILITIES, ELECTRIC UTILITIES, MUNICIPALITY
Tacoma WA	council/manager	Aa3	ELECTRIC UTILITIES, MUNICIPALITY, PUBLIC FACILITIES
Shreveport LA	strong mayor	A1	AIRPORT, MUNICIPALITY, STATE, WATER/SEWER
Fontana CA	council/manager	N/A	HOUSING, MUNICIPALITY

Oxnard CA	council/manager	N/A	GAS UTILITIES, MUNICIPALITY, SOLID WASTE, WATER/SEWER
Aurora IL	strong mayor	N/A	HOUSING, MUNICIPALITY, WATER/SEWER
Moreno Valley CA	council/manager	N/A	MUNICIPALITY
Akron OH	strong mayor	Aa3	HOUSING, MUNICIPALITY, PORTS, WATER/SEWER
Yonkers NY	strong mayor	Baa1	MUNICIPALITY, PRIMARY & SECONDARY EDUCATION
Columbus GA	strong mayor	Aa1	MUNICIPALITY, WATER/SEWER
Augusta GA	strong mayor	Aa2	COUNTY, MUNICIPALITY
Little Rock AR	strong mayor	Aa2	MUNICIPALITY, PUBLIC FACILITIES, WATER/SEWER
Amarillo TX	council/manager	Aa1	AIRPORT, MUNICIPALITY
Mobile AL	strong mayor	Aa2	MUNICIPALITY, SOLID WASTE
Huntington Beach CA	council/manager	Aa1	HOUSING, MUNICIPALITY, WATER/SEWER
Glendale CA	council/manager	Aa2	MUNICIPALITY, WATER/SEWER
Grand Rapids MI	council/manager	Aa2	MUNICIPALITY
Salt Lake City UT	strong mayor	Aaa	AIRPORT, HEALTH CARE-HOSPITAL, MUNICIPALITY
Tallahassee FL	council/manager	Aa3	AIRPORT, MUNICIPALITY
Huntsville AL	strong mayor	Aaa	MUNICIPALITY, WATER/SEWER
Worcester MA	council/manager	Aa3	HIGHER EDUCATION, HOUSING, MUNICIPALITY, PRIMARY & SECONDARY EDUCATION
Knoxville TN	strong mayor	Aa1	ELECTRIC UTILITIES, MUNICIPALITY, PUBLIC FACILITIES
Grand Prairie TX	council/manager	Aa2	MUNICIPALITY, WATER/SEWER
Newport News VA	council/manager	Aa1	MUNICIPALITY, WATER/SEWER
Brownsville TX	council/manager	Aa3	COMBINED UTILITIES, MUNICIPALITY
Santa Clarita CA	council/manager	N/A	MUNICIPALITY
Overland Park KS	strong mayor	Aaa	MUNICIPALITY
Providence RI	strong mayor	Baa1	COUNTY, MUNICIPALITY, PRIMARY & SECONDARY EDUCATION
Jackson MS	strong mayor	Aa2	MUNICIPALITY
Garden Grove CA	council/manager	N/A	MUNICIPALITY, WATER/SEWER
Oceanside CA	council/manager	A1	HOUSING, MUNICIPALITY, WATER/SEWER
Chattanooga TN	strong mayor	Aa1	MUNICIPALITY, WATER/SEWER
Ft Lauderdale FL	council/manager	Aa1	HIGHER EDUCATION, MUNICIPALITY, PUBLIC FACILITIES
Rancho Cucamonga CA	council/manager	N/A	HOUSING, MUNICIPALITY
Santa Rosa CA	council/manager	Aa2	HEALTH CARE-HOSPITAL, HOUSING, MUNICIPALITY, WATER/SEWER
Port St Lucie FL	council/manager	Aa3	GAS UTILITIES, MUNICIPALITY, PORTS, WATER/SEWER
Ontario CA	council/manager	N/A	HOUSING, MUNICIPALITY, WATER/SEWER
Tempe AZ	council/manager	Aa1	MUNICIPALITY, TRANSPORTATION, WATER/SEWER
Vancouver WA	council/manager	Aa2	MUNICIPALITY, SOLID WASTE

Springfield MO	council/manager	A2	MUNICIPALITY, WATER/SEWER
Cape Coral FL	council/manager	Aa3	MUNICIPALITY
Pembroke Pines FL	council/manager	Aa2	MUNICIPALITY, PRIMARY & SECONDARY EDUCATION, WATER/SEWER
Sioux Falls SD	strong mayor	Aa2	MUNICIPALITY, PUBLIC FACILITIES
Peoria AZ	council/manager	Aa1	MUNICIPALITY
Lancaster CA	council/manager	N/A	HOUSING, MUNICIPALITY
Elk Grove CA	council/manager	N/A	N/A
Corona CA	council/manager	A2	HOUSING, MUNICIPALITY
Eugene OR	council/manager	Aa1	ELECTRIC UTILITIES, MUNICIPALITY
Salem OR	council/manager	Aa2	MUNICIPALITY
Palmdale CA	council/manager	Aa3	HOUSING, MUNICIPALITY
Salinas CA	council/manager	N/A	COMBINED UTILITIES, HOUSING, MUNICIPALITY
Springfield MA	strong mayor	A2	MUNICIPALITY, WATER/SEWER
Pasadena TX	council/manager	Aa2	MUNICIPALITY, PRIMARY & SECONDARY EDUCATION
Rockford IL	council/manager	Aa3	HOUSING, MUNICIPALITY, TRANSPORTATION, WATER/SEWER
Pomona CA	council/manager	N/A	HOUSING, MUNICIPALITY, WATER/SEWER

## Arguments against C-M Form

Too much power is vested on one person – the city manager.

The city manager has no direct accountability to the public.

Without an elected chief executive, the city lacks political leadership. Mayors who are elected are free to engage in political activities and it is important that they do so. Managers who wander off into the political arena (and many have in Tacoma) lack the legitimacy endowed by an election.

The C-M form of government is too much like a business corporation which is not suitable for managing community needs. M-C govt. is more responsive, acts and reacts quicker in a political system, which citizens understand better and know better to whom they should take their problems.

Citizen confusion as to who is in charge. Many expect it is the mayor who has no direct control over city administration.

Many managers are hired from outside the city and are not in tune with the culture of the city.

## **Alternatives to Article Three (The Administrative Branch)**

### **Spokane Model (Mayor-CAO-Council) vs. NCL Model (Mayor-Council-CAO)**

#### **Features that are provided for or allowed in both models:**

The Mayor is the chief executive officer duly elected by the voters in the jurisdiction.

The Mayor has the authority to appoint administrative heads subject to council approval (advise and consent).

The Mayor has the authority to remove department heads.

The Mayor prepares and presents a budget to the council. A budget message is submitted that sets forth the programs proposed for the city during the coming fiscal year.

The Mayor presents an annual "state-of-the-city" address to the council.

The Mayor has the power to veto ordinances or parts of an ordinance passed by the council with the council having the power to override the veto by a two thirds vote. (Check and balances).

#### **Position of the Chief Administrative Officer in the Spokane Model:**

The Spokane City Charter simply states that the Mayor can appoint and remove a CAO and can determine the title of the office (deputy mayor for example). The council does not confirm the appointment. The CAO shall "be under the supervision of the mayor and shall assist in the administering of the city government." The salary of the CAO shall be set by the Mayor subject to council approval.

#### **Position of the CAO under the National Civic League Model:**

The NCL describes a "shared authority" model where the CAO is nominated by the Mayor and approved by the council. The CAO serves under the supervision of the Mayor and can be removed by the Mayor. Unlike Spokane, the NCL recommends that the CAO's qualifications and duties be spelled out in the charter. The qualifications should mirror those of a city manager. The duties of the CAO, as enumerated, include: assisting the mayor in formulating the budget and capital programs presented to the council, providing central coordination of administrative agencies, assisting the council, if asked, in handling its policy-making authority and assisting the mayor in the recruitment of the key managers requiring approval by the council.