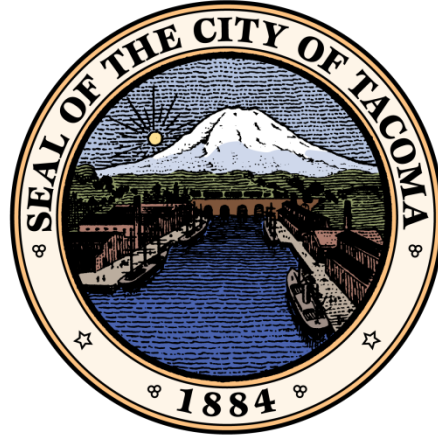


# City of Tacoma

## State of Washington



2021-2022

PROPOSED BIENNIAL  
OPERATING & CAPITAL BUDGET

CITY MANAGER

Elizabeth Pauli

DEPUTY CITY MANAGER

Tadd Wille

PREPARED BY

OFFICE OF MANAGEMENT AND BUDGET

Kathryn Johnston, Budget Officer

Nick Anderson

Reid Bennion

Sam Benscoter

Jackis Coulibaly

Hayley Falk

Tammy Liddle Lobban

Jeff Upton



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# TACOMA CITY COUNCIL



**Victoria Woodards**  
Mayor



**Keith Blocker**  
Deputy Mayor



**John Hines**  
District 1



**Robert Thoms**  
District 2



**Catherine Ushka**  
District 4



**Chris Beale**  
District 5



**Lillian Hunter**  
At-Large



**Conor McCarthy**  
At-Large



**Kristina Walker**  
At-Large



**Elizabeth Pauli**  
City Manager

# EXECUTIVE LEADERSHIP

## GENERAL GOVERNMENT

### CITY MANAGER'S OFFICE

Elizabeth Pauli	Tadd Wille	Rosheida Myers
City Manager	Deputy City Manager	Executive Assistant to the City Manager
Anita Gallagher	Lisa Woods	
Assistant to the City Manager	Assistant to the City Manager	

### EXECUTIVE LEADERSHIP TEAM

Bill Fosbre	Daniel Key	Laurie Hardie
City Attorney's Office	Information Technology	Office of Health and Safety
Jeff Robinson	Kate Larsen	Peter Huffman
Community & Economic Development	Library	Planning & Development Services
Mike Slevin	Tanisha Jumper	Chief Don Ramsdell
Environmental Services	Media & Communications	Police
Andy Cherullo	Michelle Petrich	Kurtis Kingsolver
Finance	Municipal Court	Public Works
Chief Tory Green	Linda Stewart	Timothy Allen
Fire	Neighborhood & Community Services	Retirement
Jeff Capell	Diane Powers	Kim Bedier
Hearing Examiner	Office of Equity and Human Rights	Tacoma Venues & Events
Gary Buchanan	Kathryn Johnston	
Human Resources	Office of Management & Budget	

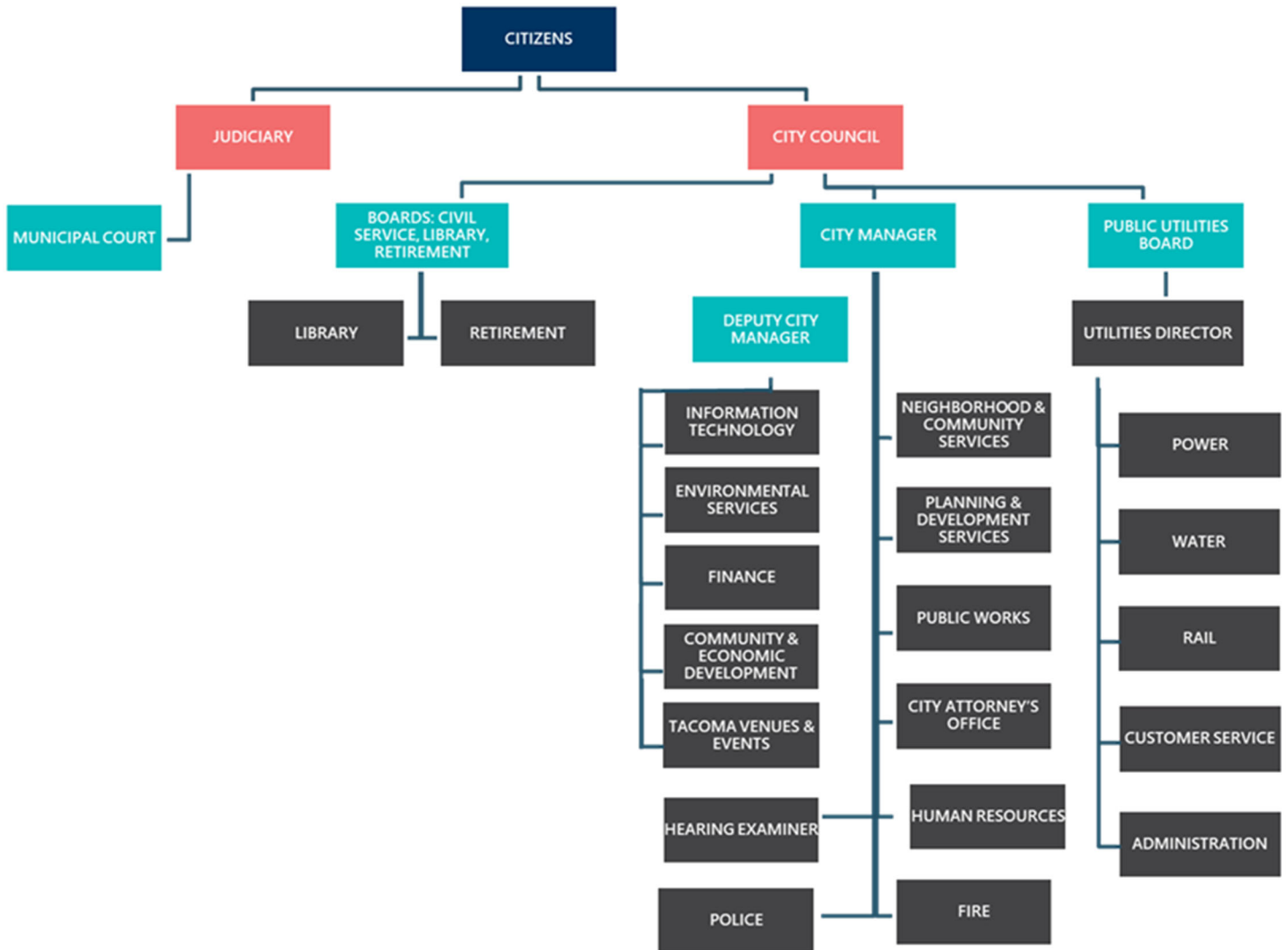
## TACOMA PUBLIC UTILITIES

Jackie Flowers  
Director and CEO

### MANAGEMENT TEAM

Chris Robinson	Dale King
Tacoma Power Superintendent	Tacoma Rail Superintendent
Scott Dewhirst	Steven Hatcher
Tacoma Water Superintendent	Customer Services Manager
Jim Sant	
Deputy Director for Administration	

# CITYWIDE ORGANIZATIONAL CHART



# MISSION, VISION, AND GUIDING PRINCIPLES

## OUR MISSION

The City of Tacoma provides high-quality, innovative, and cost-effective municipal services that enhance the lives of its citizens and the quality of Tacoma's neighborhoods and business districts.

## OUR VISION

Tacoma is a livable and progressive international city, regarded for the richness of its diverse population and its natural setting.

## OUR GUIDING PRINCIPLES

Integrity. We conduct our personal, work group, and organizational actions in an ethical and honest manner, and we serve as responsible stewards of the public resources entrusted to us.

Service. We treat everyone with courtesy and empathy. We provide customer-focused municipal services that produce high value and results.

Excellence. We achieve the highest performance possible. We use collaborative and inclusive approaches to organizational and community issues. We are accountable for individually and collectively meeting high standards.

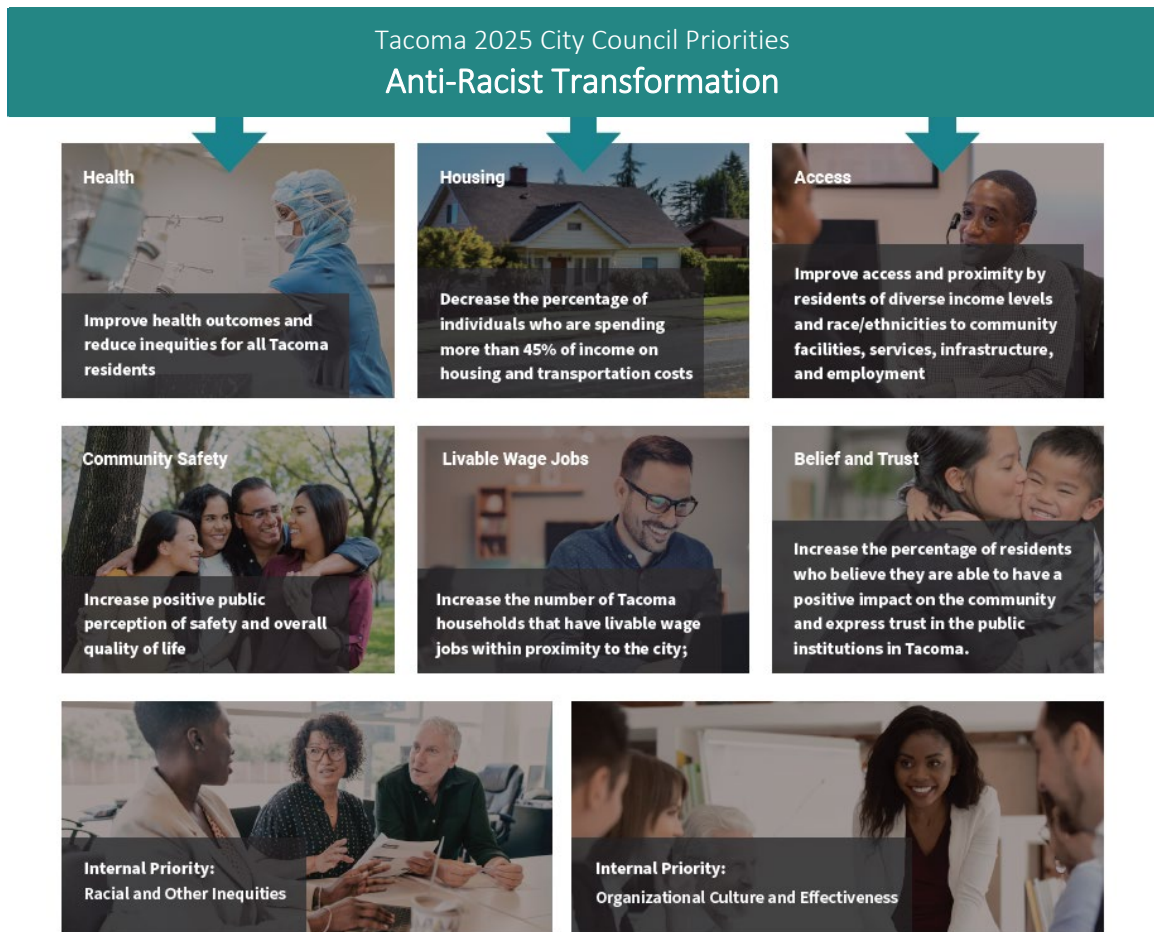
Equity. We understand and reflect the community we serve. We ensure every community member has services and opportunities that will enable people to satisfy their essential needs and advance their well-being.

# TACOMA 2025 STRATEGIC PLAN AND 2021-2022 PRIORITIES

Tacoma's Strategic Plan is based on a vision the community set for the city. The plan guides the City of Tacoma's efforts and resources toward a common vision for its future that reflects community desires, current and future trends, and bolsters the unique position of Tacoma within the Puget Sound region.

As part of the City's biennial planning process, the City Council identifies priorities to guide help guide City of Tacoma decision-making, especially during a crisis or budget deficit. These priorities inform decisions related to the essential services provided by the City to create and maintain a high quality of life for all Tacoma residents.

Developing the 2021-2022 Priorities began with Tacoma 2025, the City of Tacoma's Strategic Plan, which captured the vision of more than 2,000 community members, and the City's 2020 Community Survey. Building on the community's guidance, the Tacoma City Council identified their highest priority Tacoma 2025 indicators during their annual Strategic Planning Work Session on February 7<sup>th</sup>, 2020. These priorities helped guide the development of the City Manager's Biennial Budget.









# TACOMA AT A GLANCE



*We gratefully honor and acknowledge that we rest on the traditional lands of the Puyallup People where they make their home and speak the Lushootseed language.*

Tacoma is a mid-sized urban port city with a population over 215,000. The third largest city in the State of Washington, it is a diverse, progressive, international city that serves as a gateway to the Pacific Rim and the rest of the world.

Named one of the most livable areas in the country by Livability.com, Tacoma's urban core has steadily evolved since the 1990s, and has been propelled by significant developments that include the arrival of the University of Washington Tacoma, the Tacoma Link light rail system, Washington state's highest density of art and history museums, the restored urban waterfront of the Thea Foss Waterway, and the expansions of the Multicare and Franciscan health systems.

The iconic Tacoma Dome serves as a regional venue for some of the largest names in the entertainment industry. Tacoma is also home to a vibrant, creative community of emerging writers, artists, musicians, photographers, filmmakers, chefs, passionate entrepreneurs, and small business owners who add to the city's colorful commercial landscape. In addition, Tacoma serves as a base for large companies like BNY Mellon, Columbia Bank and Key Bank. Joint Base Lewis-McChord, the Defense Department's premiere military installation on the West Coast, is just nine miles south of Tacoma.



Attracting families who have invested in the area for its charming neighborhoods and big city amenities, Tacoma is a magnet for downtown dwellers looking for competitively priced condominiums and apartments with picturesque mountain and water views.

A playground for hikers, runners, bicyclists and maritime enthusiasts, Tacoma is full of activity at every turn that is further accelerated by the young people attending the University of Washington, Tacoma, the University of Puget Sound, and local trade and technical colleges.

Located just 20 minutes away from Seattle-Tacoma International Airport, Tacoma is a gateway to the world. Downtown Seattle and other neighboring cities are also easily accessible from Tacoma.





## LAND AREA OF TACOMA



**49.72**  
**MILES<sup>2</sup>**



## COUNCIL MANAGER

City Council consists of an elected mayor and 8 elected council members. The Council adopts and amends city laws, approves the City's biennial budget, establishes city policy, and appoints citizens to boards and commissions. The City's day-to-day operations are administered by the city manager, who is appointed by the city council.

### CITY COUNCIL



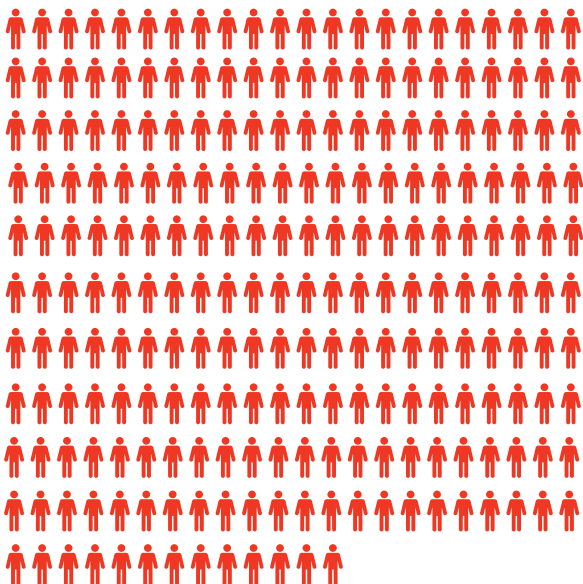
### CITY MANAGER



### CITY OPERATIONS

## POPULATION DENSITY

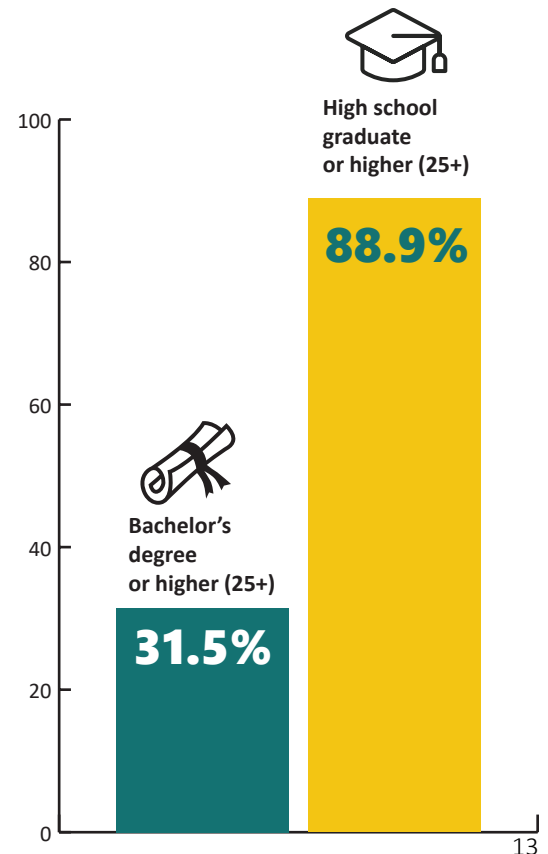
**216,271**



2021-2022 Proposed Budget

= 1,000

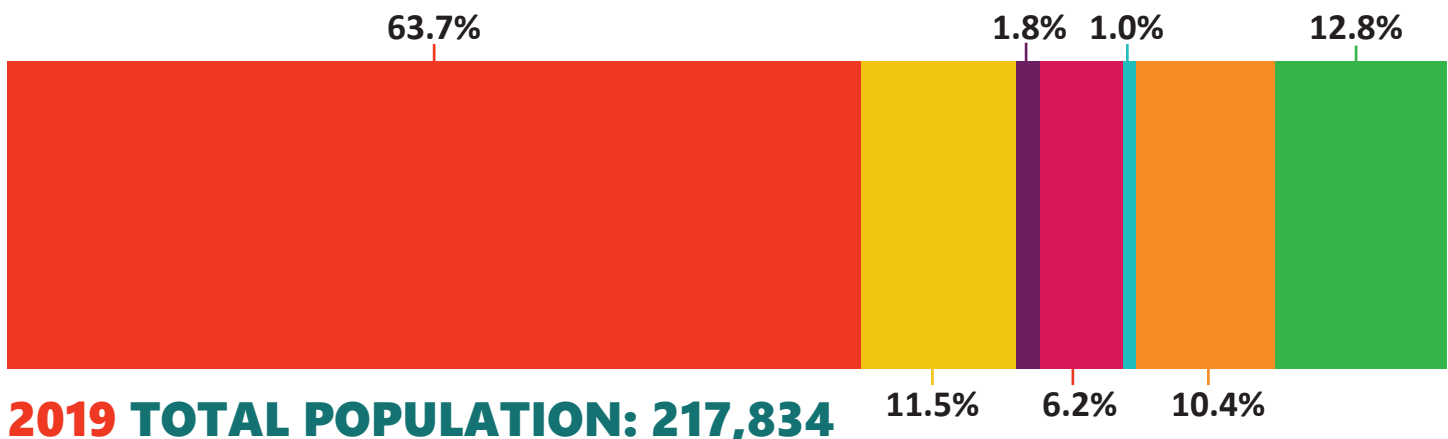
City of Tacoma



# POPULATION DIVERSITY

Source: 2010 US Census, 2019 American Community Survey One-Year Estimate

White Black or African American American Indian Asian Native Hawaiian and Pacific Islander Two or more races Hispanic or Latino



## 2019 EDUCATION

Bachelor's degree or higher (persons 25+)  
 High School Graduate or Higher (persons 25+)



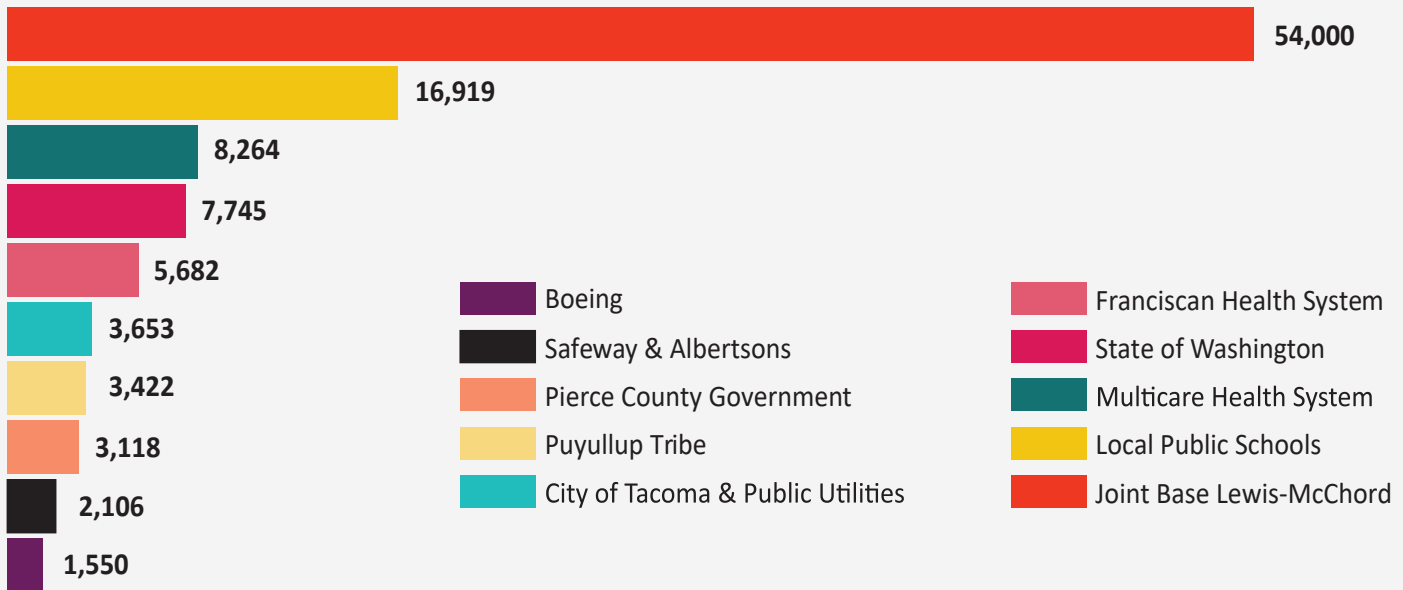
## 2010 EDUCATION

Bachelor's degree or higher (persons 25+)  
 High School Graduate or Higher (persons 25+)

Race and ethnic origin percentages add to over 100% because Hispanics may be of any race, and are reported in multiple categories where applicable.

# 2019 TOP 10 EMPLOYERS IN PIERCE COUNTY

Source: Economic Development Board for Tacoma-Pierce County



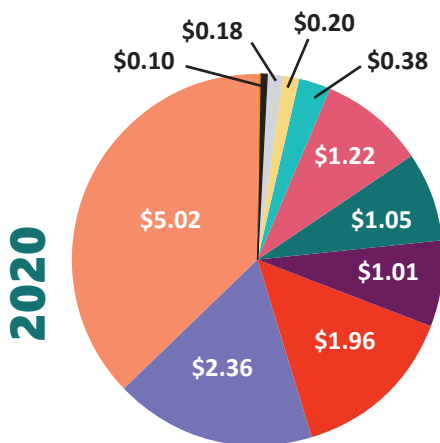
## PROPERTY TAX

Source: Pierce County Assessor-Treasurer



**92,394**

**TOTAL HOUSING UNITS**

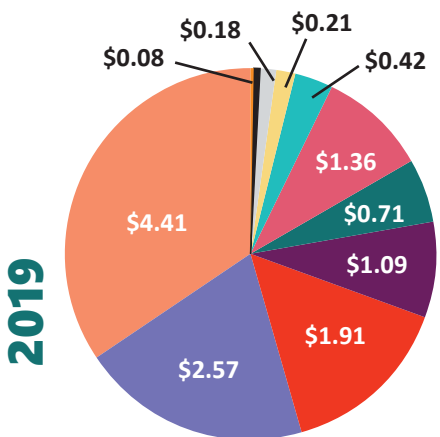


**\$13.53 TOTAL** per \$1,000 assessed value



**\$359,341**

**Average assessed value of single family residential homes in Tacoma**



**\$12.96 TOTAL** per \$1,000 assessed value

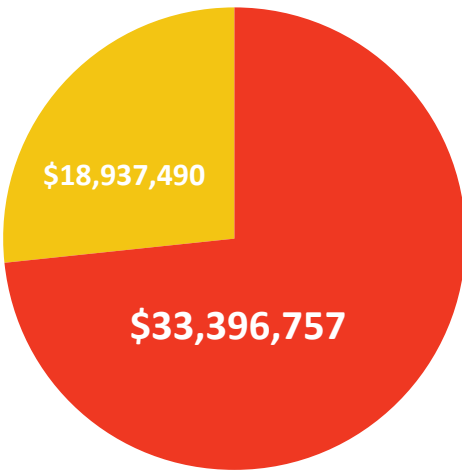


**\$328,796**

**Average assessed value of single family residential homes in Tacoma**

# 2019 TOP 10 B&O TAX PAYERS

Source: City of Tacoma Tax and License



Top 10



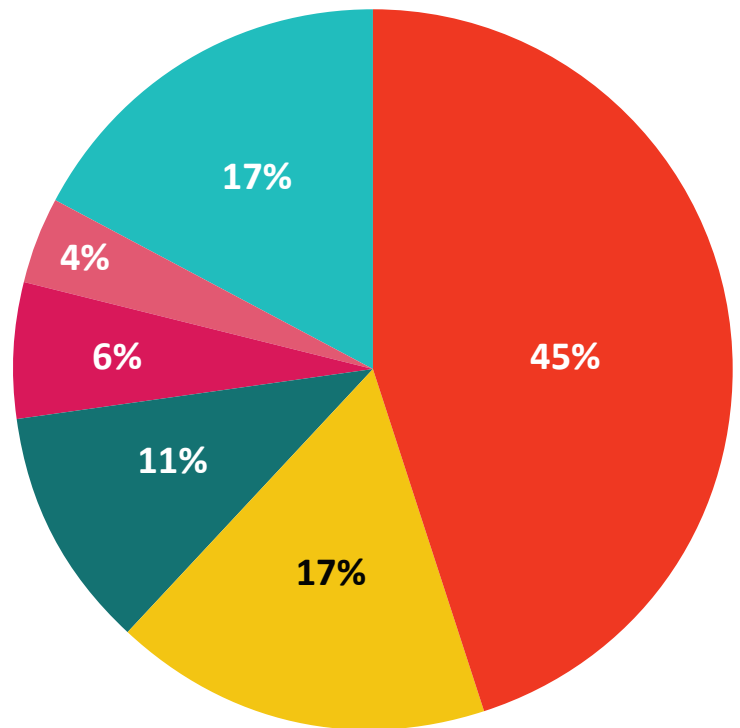
All Other Payers



**40,090**  
Licensed Businesses

## 2019 Total Collected Sales Tax \$56,557,103

General Fund Revenues Only;  
Source: City of Tacoma Tax and License



Information



Wholesale Trade



Accommodation & Food



Construction



Retail Trade



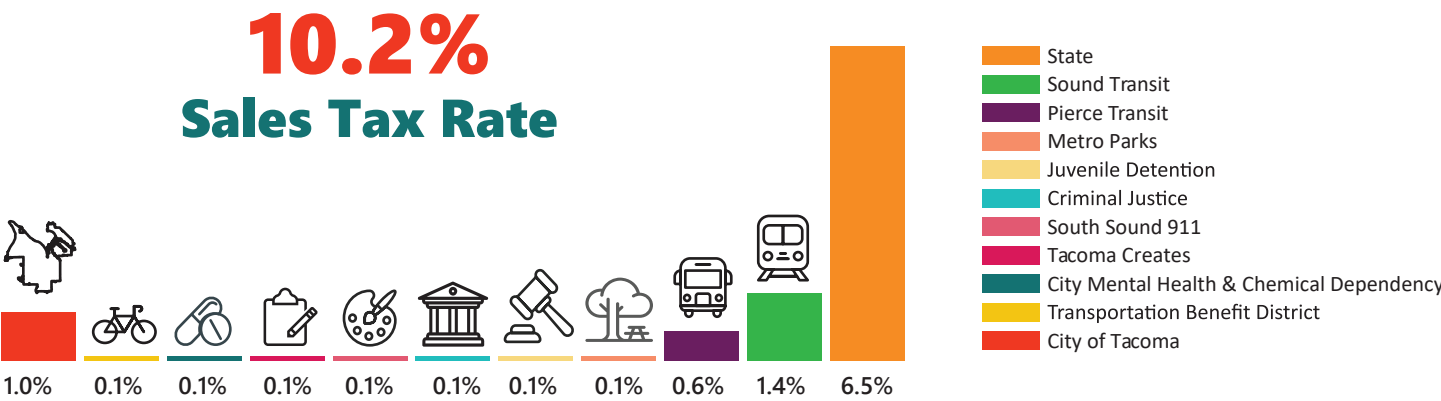
Other



2021-2022 Proposed Budget

# 2020 SALES TAX

Source: Washington Department of Revenue



**4,727**  
**Women-owned Businesses**

Source: US Census Bureau, 2012  
Economic Census: Survey of  
Business Owners



**3,324**  
**Minority-Owned Businesses**

Source: US Census Bureau, 2012 Economic  
Census: Survey of Business Owners

## 2019 UNEMPLOYMENT RATE



Source: US Bureau of Labor Statistics

## SOLID WASTE

**5,284**

**Solid Waste  
Commercial  
Customers Served**



**56,250**

**Solid Waste  
Residential  
Customers Served**



## SURFACE WATER

**11,415**

**Surface Water  
Commercial  
Customers Served**



**59,778**

**Surface Water  
Residential Customers  
Served**



## WASTE WATER

**14,282**

**Interlocal  
Customers Served**



**59,331**

**Wastewater Residential  
Customers Served**



**3,785**

**Wastewater Commercial  
Customers Served**

## PUBLIC WORKS



**140**

#Miles of Track  
(Tacoma Rail)

**995**

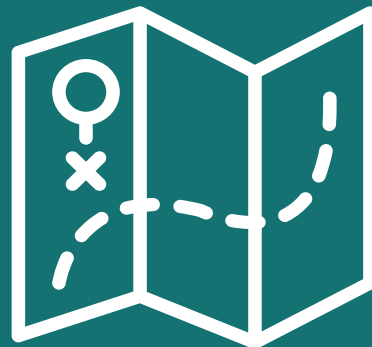
Sidewalk Miles



**234**

Arterial Street Miles

**22**  
Trail Miles



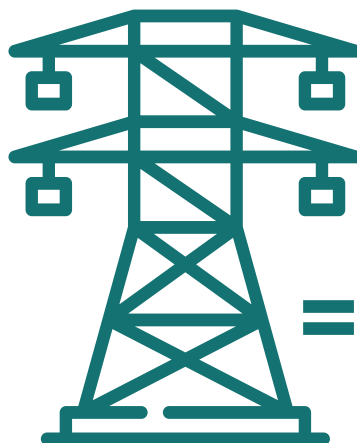
## TACOMA POWER

**1,526**

# Miles Transmission &  
Distribution Lines, Overhead

**853**

# Miles Transmission &  
Distribution Lines, Underground



**= 2,379**  
TOTAL



**89%**

Power Supply  
Hydroelectric



**46%**

Hydroelectric from  
Our Own Facilities



**180**

Power Service Area  
(square miles)

2021-2022 Proposed Budget



**158,974**

Residential  
Customers Served

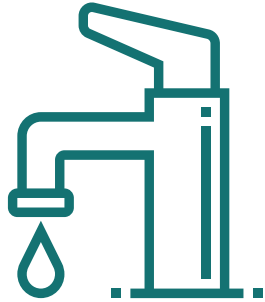
**19,298**

Commercial  
Customers Served



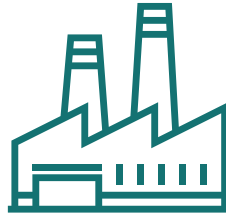
City of Tacoma

# TACOMA WATER



**7,223**

**Commercial/Industrial  
Customers**



**95,893**

**Residential Customers**

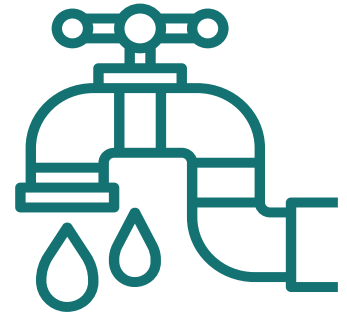


**170**

**Average Daily  
Household Use (Gallons)**

**1,399**

**Miles of  
Water Mains**



# TACOMA FIRE



**6:52**

**AVERAGE RESPONSE  
TIME TO EMERGENCY  
CALLS**



**39,890**

**Emergency Medical  
Dispatches**



**1,433**

**Confirmed Fires**

# TACOMA POLICE



**126,196**

**Total Calls**



**6:54**

**Average Response Time to  
Calls (Priority 1&2)**



**1.7 Officers  
per 1,000 residents**



**366**

**Commissioned Officers**



October 6, 2020

To the Honorable Mayor and City Council:

I am pleased to transmit the 2021-2022 Proposed Biennial Budget.

This budget proposal comes during an unprecedented time. The uncertainty surrounding economic recovery from COVID-19 contrasts with the certainty of the Council and community commitment to transformational change to address systemic racism. However, even what is certain is coupled with the ambiguity of a yet-to-be completed process that will actualize our community's vision and transformation.

The City's budget is one of the most basic and important ways that we demonstrate our commitment to the community. In the budget development process, and with this Proposed Budget, we are honoring City Council Resolution No. 40622, which directs staff to keep anti-racism as a top priority in budget development and to prioritize anti-racism in the planning of an economic recovery strategy. We did this through a program and services review performed by the Office of Equity and Human Rights, and through adoption of the City's first Departmental Racial Equity Action Plans.

With this important overlay, the 2021-2022 Proposed Biennial Budget continues our commitment to provide the essential services that each of our community members relies on in their daily lives. What is unique about this proposal is that it also sets the foundation for transformation and recovery.

What does this mean? This means that our community can expect us to continue to make progress in improving our streets; to provide garbage service, clean water, and power at the lowest rates possible; and to respond promptly when an emergency arises.

It also means that we utilized savings resulting from prompt and prudent expense reductions in 2020 to offset projected revenue loss, that we retained reserves, and focused on efficiencies in service delivery, and "one-time" breaks in service and program enhancements, as we watch for continued signs of recovery that will support on-going programs.

It means that we have created a foundation of internal service resources, program analysis, and organizational structure that will support the transformative efforts focused on policing and other systems that are being informed by on-going community-led processes. Using public safety as an example, while the police department budget for staff has been reduced, additional budget is being proposed for body camera implementation. In addition, this Proposed Budget includes two new positions outside of the police department, allowing for the analysis and support necessary to structure, and later staff, an Office of Community Safety consistent with the needs and vision of our community. Project PEACE Phase II, led by the City's Office of Equity and Human Rights, is also funded in this proposal.

It means we have heard our community; we are ready to transform. We hope that the inclusion of an enhanced program-based view of our expenses will further assist in increasing transparency, trust and understanding of the services we provide.

I would like to express my gratitude to the City Council, community, department directors, budget office staff, and our employees, for all their assistance in developing this Proposed Budget, but more importantly, for helping shape the foundation for a transformed Tacoma.



Elizabeth Pauli  
City Manager

## 2021-2022 HIGHLIGHTS SECTION - OVERVIEW

This City's budget is one of the most basic and important ways that we demonstrate our commitment to the community. The 2021-2022 Proposed Budget reflects continued commitment to strong fiscal responsibility and access to equitable essential services, while providing the framework for recovery from COVID-19 economic impacts and community-led transformation to an anti-racist Tacoma.

Budget development is guided by the vision and priorities set by the City Council and community. As a biennial budget, the Proposed Budget sets the spending priorities and restrictions for a two-year period. The City's Budget development process entails a comprehensive effort designed to incorporate input from community members, the Mayor and City Council, department directors and employees. Throughout 2020, staff worked to clarify the City's strategic direction and align spending to meet priorities of the City Council and community.

Throughout 2020, the City actively responded to and proactively worked to mitigate the community and economic impacts of COVID-19. However, the economic impacts are projected to stretch into the 2021–2022 biennium. These conditions contribute to a projected \$40 million General Fund deficit, as well as decreased revenues in many of the City's special revenue and enterprise funds. The Proposed Budget addresses this projected deficit, enabled by year-end savings resulting from the prompt and decisive spending reductions in 2020.



Lead with Anti-Racism and Equity



Align Spending with City Council and Community Priorities



Focuses on Results and Outcomes



Include Community with Communication and Engagement



Incorporate Long Term Perspective and Fiscal Sustainability

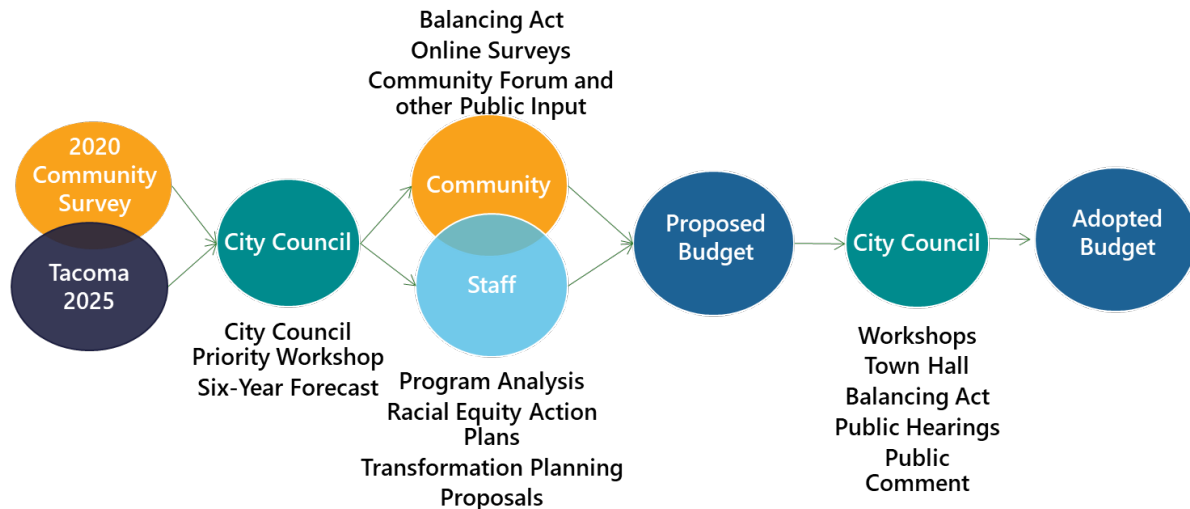
## BUDGETING PRINCIPLES

The City Manager followed a set of principles to translate the community and City Council priorities into the 2021-2022 Proposed Budget. These principles reflect best practices from the Government Finance Officer's Association.

## BUDGET DEVELOPMENT STRATEGY

In order to align budget investments to the City's organizational goals, the City begins the budgeting process by identifying strategic priorities. The City then uses these priorities to develop an engagement strategy to involve and inform the community around key budget issues and identify areas for service improvement and investment. The Office of Management & Budget also works with departments to assess the impact of their programs and services on the City's organizational goals to focus investments on results and outcomes. This assessment also included a focus on the impact of services and programs on the City's anti-racism and equity goals. The analysis of programs, City Council Priorities, and community feedback all inform the City Manager's decision-making process to address the City's financial position in 2021-2022.

### 2021-2022 BUDGET PROCESS



## STRATEGIC PLANNING AND ENGAGEMENT SUMMARY

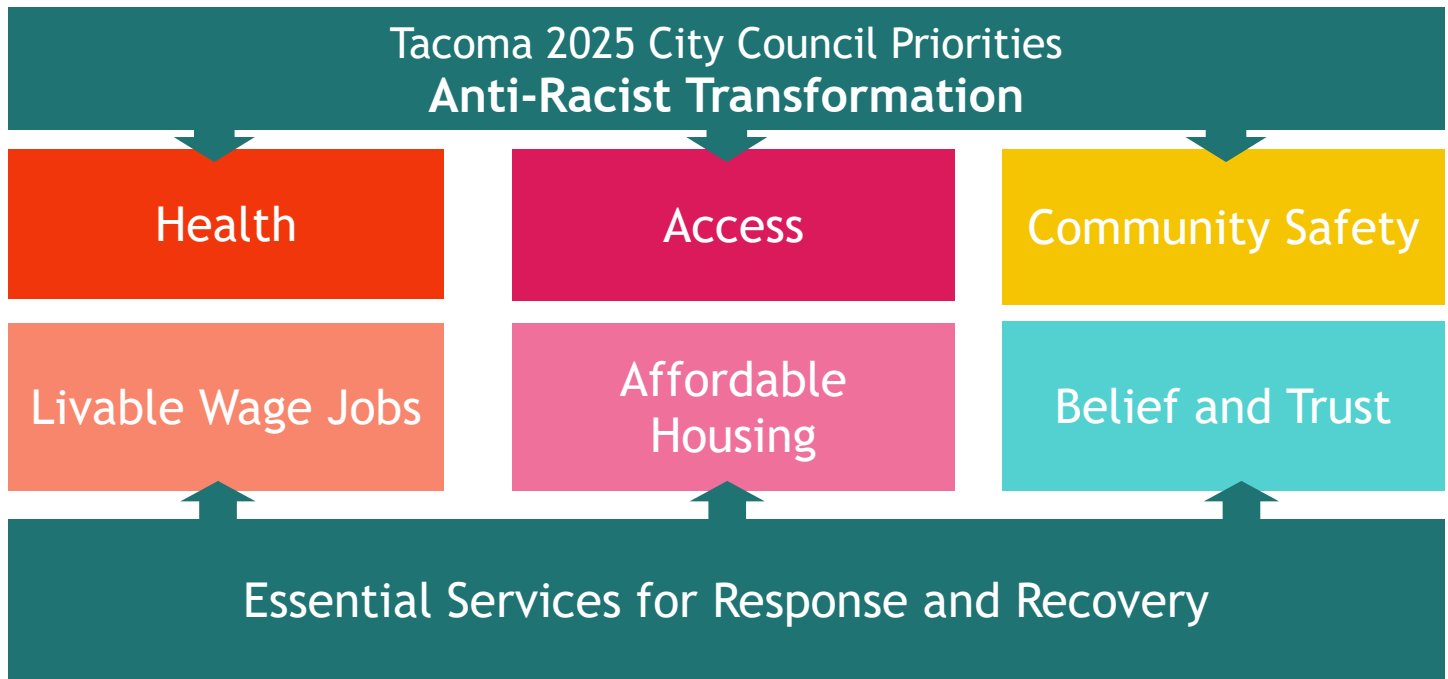
The process to develop the 2021-2022 Proposed Budget started with Tacoma 2025, the community vision guiding the direction of the City for the next decade. In the **2020 Community Survey**, 750 residents of Tacoma shared their priorities with City Council via a randomized phone survey. Through the Community Survey, community members provided feedback on the performance of the City's services as well as the service impact on the overall perception of quality of life in the community. Additionally, community members identified major issues facing Tacoma over the next five years.

Services with High Impact on Quality of Life and Low Performance (Did not include Human Service Funding)		Major Issues Facing Tacoma in the Next Five Years	
Service Area	% Satisfied with Service	Issue	% of Respondents
Street Conditions	44%	Homelessness	31%
Police Investigations	62%	Overcrowding/Overpopulation	14%
Code Enforcement	63%	Affordable Housing/Housing Costs	13%
Police Patrol	64%	Housing/ Housing Shortage	11%
Economic and Business Development Activities	70%	Crime/Gang Activity/Drugs/Gun Control	10%
Traffic Signal Timing	71%		
Street Lighting	72%		

Using the Community Survey and Tacoma 2025, the City Council set priority areas for 2021-2022 (see next page). Over the summer of 2020, staff conducted community outreach through surveys and an online budget balancing tool, Balancing Act, to obtain community feedback on each of the priority areas and how the community would redistribute reduced funding across each priority area. Summaries of the community survey and summer outreach are shared in the Priority Area portion of the Highlights section of this document.

## SETTING THE 2021-2022 STRATEGIC PRIORITIES

The City Council met in February of 2020 to use the feedback from the Community Survey, the City's Tacoma 2025 strategic plan and emerging needs identified by the City Council to set the City's 2021-2022 priority areas. These priorities, along with City Council Resolution 40622, grounded the rest of the budget engagement strategy and decision making process.



## ANTI-RACIST TRANSFORMATIONAL EFFORTS

In June 2020, the City Council passed resolution 40622 which directed staff to keep anti-racism as a top priority in the process of budget development. The 2021-2022 budget development process:

- Required all Departments to assess their services and programs based on their impact on the City's Anti-racism and equity goals. This information was reviewed and analyzed by the City's Office of Equity and Human Rights.
- Required staff to develop the City's first Departmental Racial Equity Action Plans (REAPs).
- Included REAPs and Program analysis in all departmental budget proposal prioritization meetings with the City Manager.
- Established the foundation for transformation by ensuring that the City has the necessary internal service resources, program analysis, and organizational structure to support the transformative efforts recommended by on-going community-led processes.

Anti-racism and equity will also lead how the City provides the services funded by the budget. By identifying differences in needs and opportunity, and applying root-cause analysis, the City will work to become an anti-racist organization and provide better programs, policies, and services to the entire community. The Budget Highlights by Council Priority section of this document provides examples of how services will be approached with an anti-racism and equity lens in each of the Council Priority areas, including meaningful community engagement with Black, Indigenous, and other communities of color. As an organization, the City will also use an anti-racist and equity approach to recruit, retain, and train staff.

The City aims to work to undo the conditions of institutional and structural racism that have plagued our City since its inception and asks communities of color impacted by that racism to hold us accountable.

# ECONOMIC CONDITIONS AND REVENUE PROJECTIONS

More so than previous budget cycles, the City faces a great deal of uncertainty due to economically dependent revenues over the next few years. The City has many revenue sources that are subject to changes in the local and national economy, including sales taxes, business taxes, permit revenues, real estate excise taxes, Tacoma Dome and Convention Center events, and more. As part of developing the City’s 2021-2022 Proposed Budget, Departments reviewed past economic downturns, projections of other jurisdictions in our region, development trends and recent economic data related to employment, business health, and incomes.

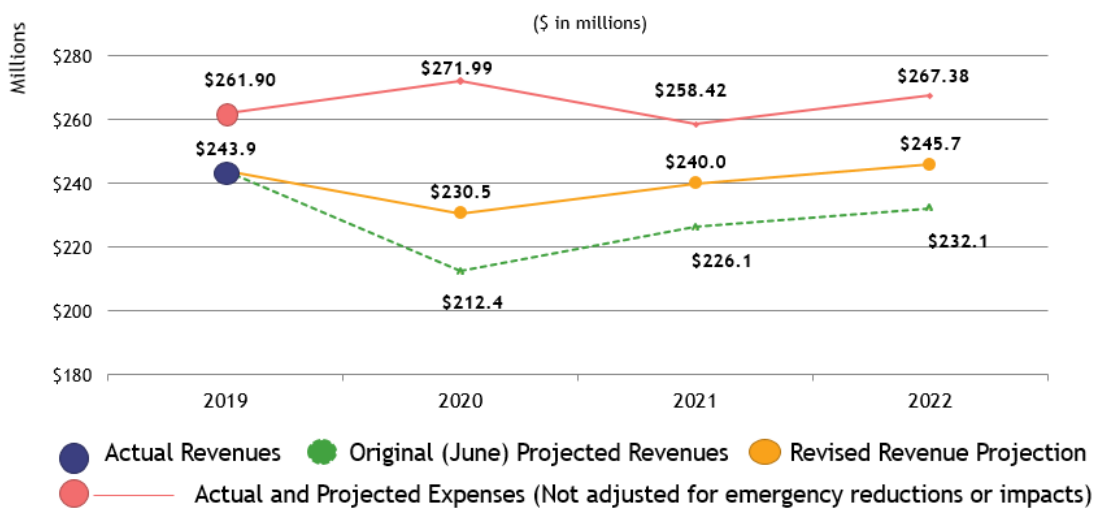
There are also unique risks that the City faces this biennium related to:

- Reopening timelines (phases led by the Governor), recovery, testing, and vaccine development for COVID-19 all may impact the local economy and workers
- Federal stimulus package, timing, and size
- Resiliency of local employers and their ability to withstand prolonged economic stress
- Exacerbation of long term economic trends—retail/brick and mortar issues, automation, and manufacturing concerns

## 2020-2022 FORECAST

In June and September of 2020, staff from the Office of Management & Budget presented the City Council with a six-year forecast assuming a continuation of 2019-2020 levels of service. Projections varied between June and September as a result of monitoring the economic outlook over the course of the 2<sup>nd</sup> and 3<sup>rd</sup> Quarters of 2020.

For the 2021-2022 Biennium, the shortfall between revenues and expenditures in the General Fund was projected to be \$40 million in 2021-2022 based on a continuation of current services. The gap in funding was projected to grow further if the City were to address its deferred maintenance needs or add enhanced services. The City entered into the budget decision-making process with the need to close the gap in a sustainable manner that addressed the high level of economic uncertainty.



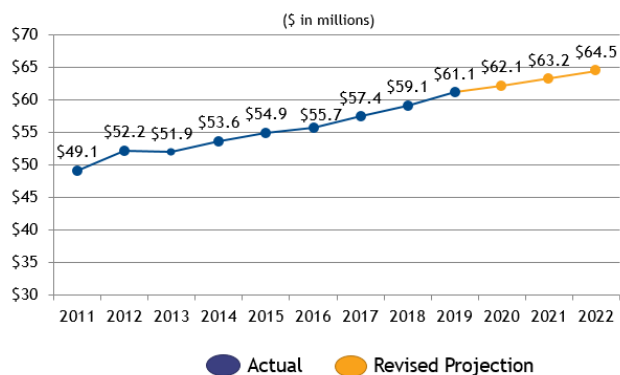
# REVENUE PROJECTIONS AND ASSUMPTIONS

## PROPERTY TAXES:

- Growth in the Property Tax Levy is limited to 1% per year plus new construction
- The City's levy does not increase because home prices/assessed value is rising
- Since the property tax rate is the levy divided by assessed values, the rate charged to property owners varies with home prices

Projection: 2020 levy is final, 2021 was updated to recognize increased valuation of property for new construction, and 2022 revenue growth remains uncertain.

FIGURE 1: PROPERTY TAX PROJECTIONS: GENERAL FUND

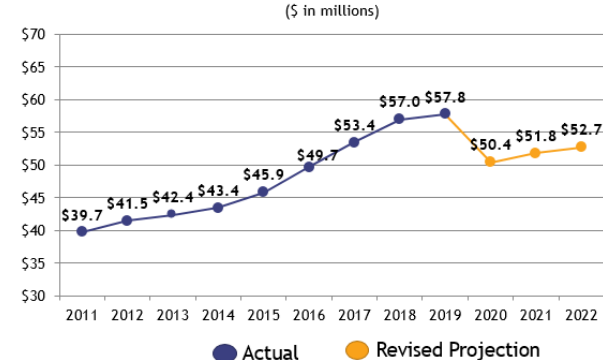


## SALES TAX:

- Assessed on purchases to end-users of products or services
- Impacted by incomes and spending patterns
- Projected using data from other jurisdictions, economic agencies, and trends in consumer confidence, unemployment, and incomes

Projection: Sales tax receipts have shown single month declines year-over-year of -25.4% in May 2020 and -18.3% in June 2020, 2020 revised projections include Q1 and Q2 experience and projects a sluggish recovery in 2020, 2021 Sales Tax is projected to drop 10% below 2019, 2022 is projected to grow by 2%.

FIGURE 2: SALES TAX PROJECTIONS: GENERAL FUND

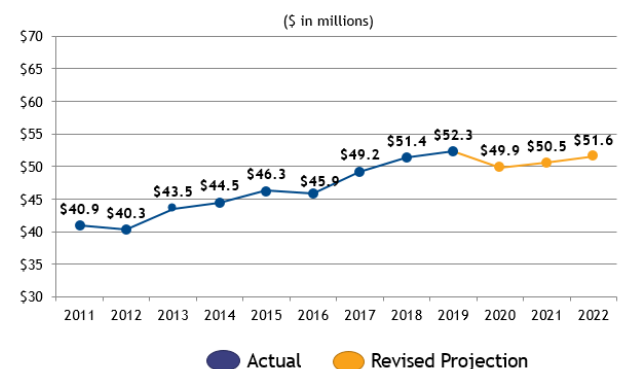


## BUSINESS TAX

- Assessed on Gross Sales of Businesses
- Impacted by changes in inflation, volume of business activity, consumer spending
- City has a large number of small business and very few large employers

Projection: 2020's projection includes impacts to quarters 3 and 4 and projects resiliency in the service sector, 2021 projections are slightly under 2019's revenues, and 2022 projects a recovery for all sectors.

FIGURE 3: BUSINESS TAX PROJECTIONS: GENERAL FUND

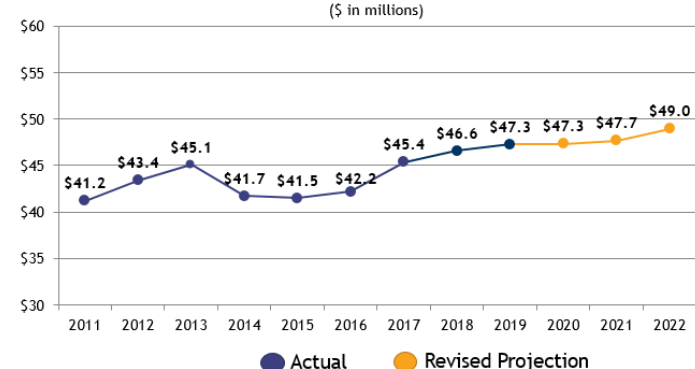


## UTILITY TAXES

- Assessed on gross revenues of Power, Water, Rail, Solid Waste, and Sewer Utilities
- Grows based on overall usage – commercial and residential, rate growth, and other revenues
- Limited impacts due to current economic changes
- Rates and overall revenues are set to meet long term operations and capital investment needs

Projection: 2020-2022 projections include updates from all of the City's utilities and matches rate model plans.

FIGURE 4: UTILITY TAX PROJECTIONS: GENERAL FUND





## BALANCING THE 2021-2022 PROPOSED BUDGET

In order to prepare a balanced and responsible budget, the 2021-2022 Proposed Budget relies on a mix of ongoing and one-time actions to address the gap in a balanced budget proposal. This budget also recognizes continued economic uncertainty by relying on conservative revenue projections and maintaining reserves across the City's funds, including the City's General Fund.

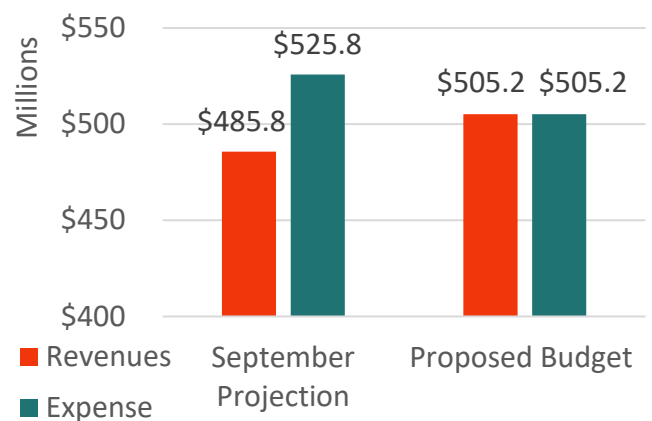
In order to address the projected gap, the 2021-2022 Proposed Budget uses savings from 2020, targeted expense reductions, and new and redirected revenues.

The City took aggressive action in 2020 towards managing the impacts of COVID -19 by eliminating discretionary spending, establishing a hiring freeze, and canceling some planned projects. These actions helped address the projected budget gap by contributing \$12.9 million in savings to support for the 2021-2022 Proposed Budget.

The Proposed Budget includes revised assumptions of salary and benefit rates and internal service costs (\$4.5 million in savings). It also proposes reductions focused on efficiencies in service delivery, and "one-time" breaks in service (\$27.3 million). Additionally, the City will monitor for continued signs of recovery that will support on-going programs. The Proposed Budget redirects franchise fee revenues to General Fund use and includes the review in 2022 of the City's utility tax exemption for contributions in aid of construction (\$6.5 million).

In order to address the community's needs for recovery and to address feedback on Priority Areas, the Proposed Budget includes funding for enhanced services totaling \$11.2 million.

Due to the high level of uncertainty projected for 2021-2022, the City's Proposed Budget includes maintaining the General Fund reserves equivalent to two months of expenditures, or 16.7%, which is a best practice of the Government Finance Officer Association.



## ANTI-RACIST TRANSFORMATION EFFORTS

The City's transformational efforts in 2020 will include the launch of a Community Systems-wide Transformation, guided by the Mayor, which is a long-term, community led transformation process to set the vision for community safety and systems-wide transformation.

Additionally, the City will continue to advance the Transformation of Policing. The City has already completed or is in implementation phases for the following advancements:

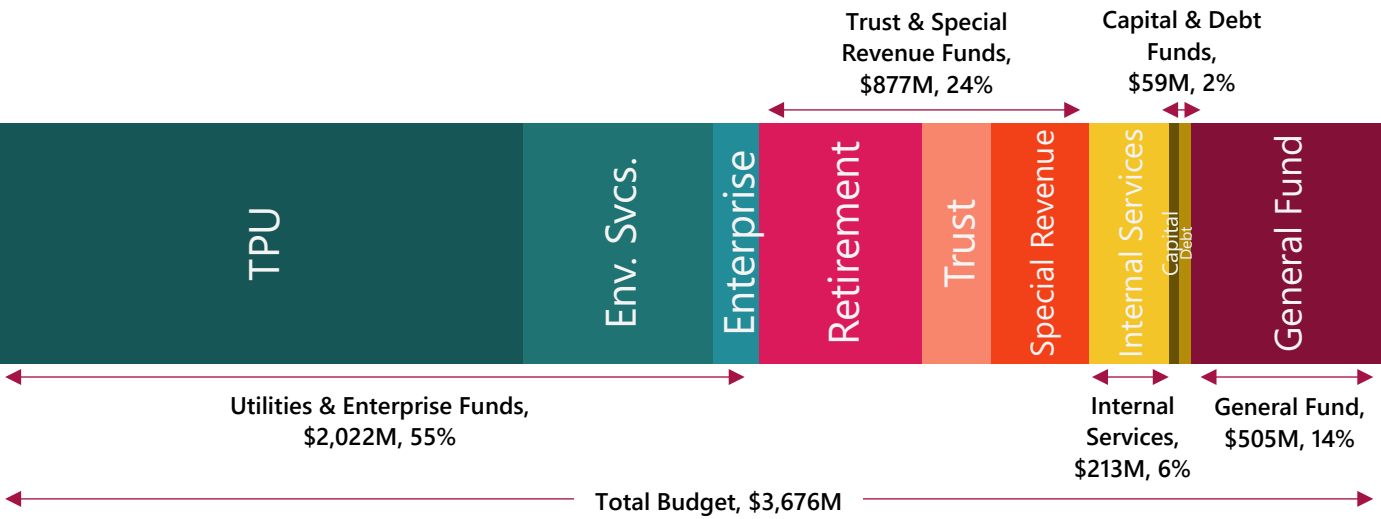
- Police Chief Recruitment with robust community engagement
- Body Camera purchase and policy development
- 8 Can't Wait Policy adoption and implementation
- Obama Pledge
- Current state assessment by 21<sup>st</sup> Century Policing (21CP)

The 2021-2022 Budget includes specific funding for additional transformation efforts as follows:


- Body Camera Implementation (redaction staffing, storage, IT and administrative support, training, and maintenance),
- Finalization of current state review – 21CP
- Evaluation of Divertible Calls for Service Including updated staffing study recommendations Funding for establishing a new Office of Community Safety
- Project PEACE Phase II staffing

Finally, the City will continue to advance organizational transformation through the implementation of Racial Equity Action Plans, Government Alliance for Race and Equity Cohort recommendations and continued efforts to recruit, retain, and train staff with an anti-racist and equity approach.

# CITYWIDE BUDGET




The City’s total 2021-2022 Proposed Budget is \$3.7 billion. Within that budget, the City provides a variety of services, ranging from public safety to street repair to utilities to funding for human services. The City manages these services using accounts – called funds – to track expenditures and revenue sources. Of the total Proposed Budget, \$505 million, or 14%, is allocated to the General Fund, which is associated with traditional City services such as Police, Fire, and Libraries. Below are examples of key services and related funds:



**POLICE**

Provide patrol services, community-based policing, criminal investigations, and manages dispatch services.


*General Fund and Special Revenue Funds*



**LIBRARIES**

Include eight municipal libraries that provide access to traditional library services as well as computers and electronic items.

*General Fund and Special Revenue Funds*



**FIRE**

Provide fire suppression, emergency medical services, and assists in planning for emergency management and fire prevention.


*General Fund and Special Revenue Funds*



**NEIGHBORHOOD & COMMUNITY SERVICES**

Manage the City’s human services contracts and ensures compliance with City codes by property owners.


*General Fund and Special Revenue Funds*



**UTILITIES**

Provide services for power, water, surface water, wastewater, rail, and solid waste, all funded through user rates.

*Enterprise Funds*



**PUBLIC WORKS**

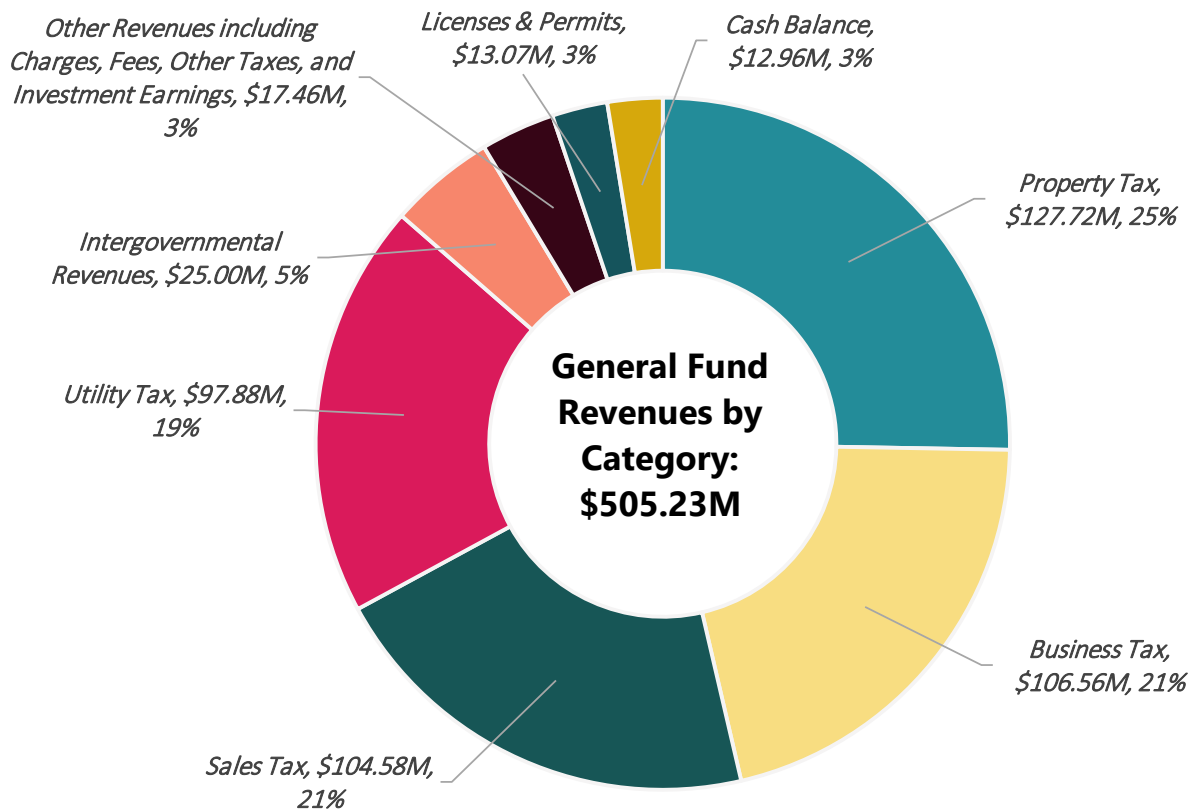
Manage the City’s facilities, parking system, fleet, most capital projects, and street and maintenance operations.

*General Fund, Enterprise Funds, Internal Services, and Special Revenue Funds*



## GENERAL FUND REVENUES

Major revenue sources for the General Fund include property tax, business tax, sales tax, and utility tax. The City continually monitors these revenue sources throughout the biennium to ensure compliance with existing tax codes.



### PROPERTY TAXES

Represent **\$128 million** or **25%** of General Fund Revenues. Property tax revenues are limited by state law. The City's levy can only increase by 1% from year to year, as well as adding the value of new construction.



### UTILITY TAXES

Represent **\$97.9 million** or **19%** of General Fund Revenues. Utility taxes are paid by both private and public utilities and are calculated based on the total operating revenues earned by the utilities.

### SALES TAXES



Represent **\$104.6 million** or **21%** of General Fund Revenues. Tacoma consumers pay a sales tax rate of 10.1% of which 1.0% is the City's General Fund portion and 0.1% each for mental health and chemical dependency services and the Transportation Benefit District. These revenues are highly variable depending on economic conditions.

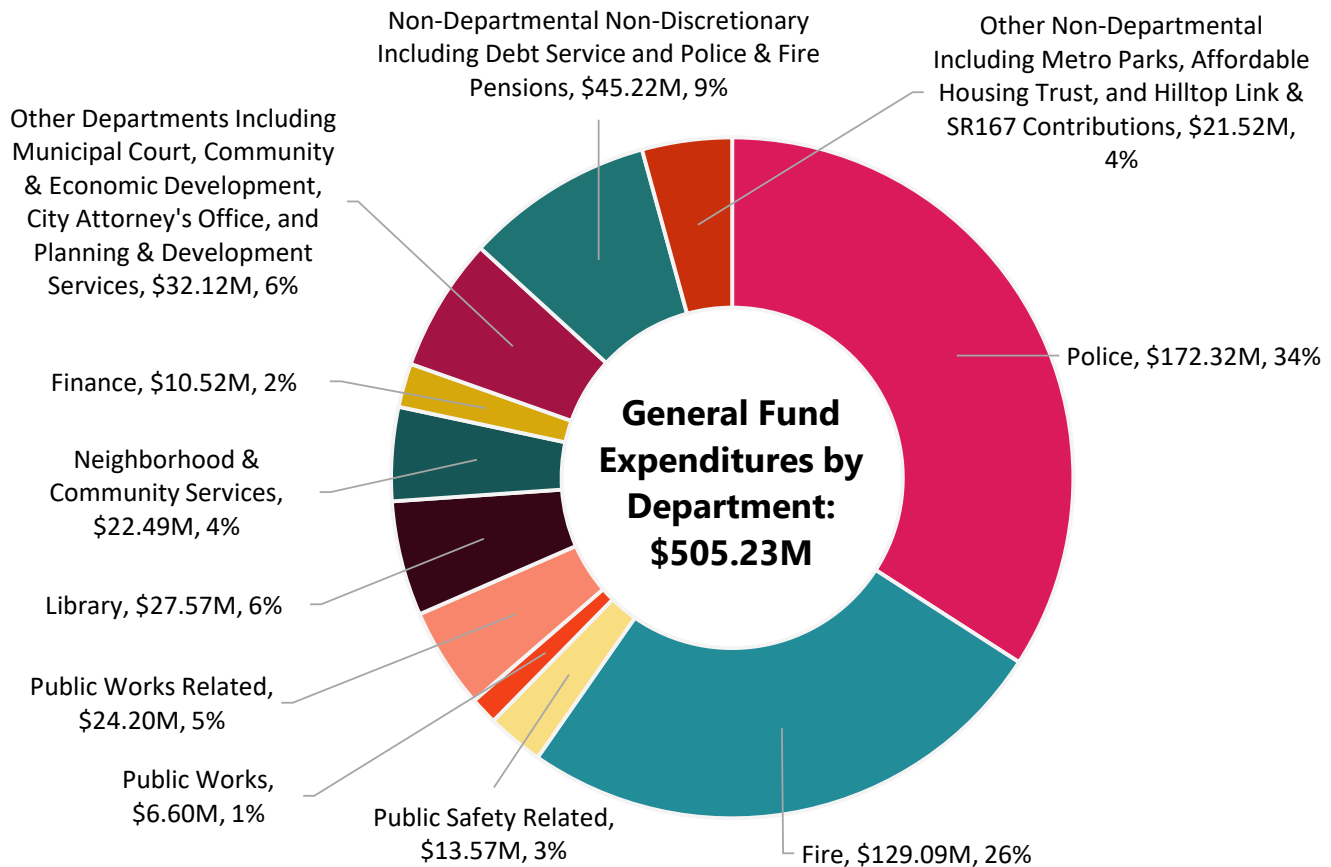


### BUSINESS TAXES

Represent **\$106.6 million** or **21%** of General Fund Revenues. Business taxes are paid based on the total income of a business. The City offers exemptions from business taxes for businesses whose gross receipts are less than \$250,000 annually. These revenues are dependent on economic conditions.

# GENERAL FUND EXPENDITURES

Police and Fire services, and related public safety expenses, to include the Department of Assigned Counsel and jail contracts, represent approximately 63% of the General Fund Budget. Other core services include Libraries, Public Works, Neighborhood & Community Services, and Community & Economic Development. 2021-2022 budgeted expense by department and service area is depicted below:



## PUBLIC SAFETY

Represent 63% of the General Fund. The 2021-2022 Budget includes funding for police body cameras and transformational efforts. The Tacoma Fire Department will implement the new BLS service.



## NEIGHBORHOOD AND COMMUNITY SERVICES

Represent 4% of the General Fund. The 2021-2022 Budget maintains sheltering, domestic violence services, and youth and young adult violence reduction funding. A Community Trauma Response Team will also be implemented.



## PUBLIC WORKS

Represent 6% of the General Fund and includes funding for Vision Zero, the Safe Routes to School program, sidewalk repairs, signal improvements, new streetlights, and deferred facilities maintenance.



## NON-DEPARTMENTAL

13% of the General Fund and includes miscellaneous costs of City operations such as contributions to MetroParks, repaying bonds, funding capital projects, and providing assigned council.

## PRIORITY AREA HIGHLIGHTS

The following section provides an overview of the 2021-2022 Proposed Budget for each of the City Council’s priority areas. Each priority area includes: (1) a definition section,(2) an overview of “What we heard” during community engagement, (3) an explanation of the City’s role in advancing the priority, (4) a summary of actions for 2021-2022 related to transformational efforts, continuing essential services, responding to the impacts of COVID-19 and (5) restorations and enhancements to services in the priority area.

## HEALTH

*Improve health outcomes and reduce inequities for all Tacoma residents (in alignment with the Community Health Needs Assessment (CHNA) and Community Health Improvement Plan (CHIP))*

Health is a shared goal for our community. We all want our families to be healthy and to live in a healthy place. There are many actions that we can take to protect and improve the health of all Tacoma residents, from behavioral health support for Tacoma residents to ensuring the health of the natural environment.

### WHAT WE HEARD

Through the City’s 2020 Community Survey, community members rated health related services as follows: (water, power, garbage and recycling all received rating of 80% satisfaction or higher; Emergency Medical services were rated at 98% satisfaction. The top two social service priorities for the community were homeless services and mental health services.

When given the opportunity to balance the 2021-2022 General Fund Budget, participants to the City’s Balancing Act tool elected to increase the amount of funding allocated toward Health.

Across 228 narrative surveys filled out by the community on the topic of Health, the top themes and takeaways were as follows:

When asked to identify **what makes for a healthy community**:

- 21% of respondents cited accessible, affordable quality healthcare;
- 15% cited green space and parks;
- 15% called out access to healthy foods;
- 12% mentioned clean air and water.

When asked **what prevents them and the community from having what is needed to feel healthy**:

- 12% cited the inability to access healthcare due to cost;
- 12% cited their inability to access healthy foods in the community;
- 10% mentioned that lack of accessible, affordable, quality healthcare.

When asked **what the City should do to support health**:

- 12% called for the City to subsidize healthcare costs;
- 10% asked for the City to invest more in social services;
- 9% called for the City to redistribute Police funding to other health focused services;
- 9% cited the need to focus on actions that would help address climate change;
- 8% called for more funding for non-motorized transportation facilities;
- 8% asked the City to take a more active role in enforcing public health mandates.

## CITY OF TACOMA - ROLE

The City assists with funding of community health services for both human health and the health of the City's natural systems. The City provides services to ensure clean drinking water and natural water, provides a clean and sanitary environment through services related to solid waste and recycling, and ensures that all buildings have necessary power services. The City also provides key emergent health services through 911 Emergency Medical services and follow up services through the City's FD CARES programming. The City also provides funding to support the Tacoma-Pierce County Health Department, health and recreational services through MetroParks and Tacoma Public Schools, and mental health services.

- Basic Human Health and Sanitation Needs
- Environmental Health
- Emergency Health Response
- Critical and Long-term Mental Health Services
- Community Health and Recreational Programs and Services
- Food Equity Program

## MAJOR INITIATIVES/ACTIONS IN 2021-2022

### TRANSFORMATION

#### *Emergency Health Response*

In 2021-2022, the City will expand its FD CARES services to include a **Behavioral Health Response Unit**. Beginning in mid-2021, the crisis response unit will add 7 FTEs to respond to immediate behavioral health issues in the EMS system. The unit will have support from mental health professionals to provide wrap-around services beyond the immediate response. This expansion will 1) strengthen and support a city of healthy residents by providing the right healthcare service for their need at the right time, and 2) ensure all Tacoma residents are valued and have access to resources to meet their need by connecting them to the right health or social services.

#### *Environmental Health*

The **Environmental Action Plan** will be updated to center on equity and climate justice. The City is increasing its capacity to hear from the community by prioritizing voices of frontline community members, those who have historically been underrepresented and underserved, and those who are most vulnerable to the impacts of the climate crisis. Over 30 Climate Plan Ambassadors are being deployed to bring back stories, needs, and concerns from their own communities. Additionally, a ten member Environmental Justice Leaders Workgroup is being established to make recommendations that will guide the priority areas for climate action based on community values and climate justice concerns.

### MAINTAIN ESSENTIAL SERVICES

#### *Basic Human Health and Sanitation Needs*

The City will continue to provide **high-quality solid waste services**, maintain the City's surface water system (including continued work to evaluate long-term service needs in lower opportunity neighborhoods), **provide clean water, safe wastewater services, and reliable power services**. Each of these utilities have carefully evaluated service plans to ensure that the City's rate increases are minimized to mitigate negative impacts on ratepayers.

#### *Critical and Long-term Mental Health Services*

The City will continue to provide **mental health and substance use disorder services** utilizing and leveraging the Mental Health and Substance Use Disorder sales tax to serve the community's most vulnerable residents, including individuals experiencing homelessness and Black, Indigenous, and Persons of Color (BIPOC). Maintained services include mental health and substance use disorder contracts, homelessness and housing services, outreach, treatment and shelter services. Additionally, the City will work with providers to improve systems, data collection, and tracking to ensure quality, equitable services and enhance provider capacity.

### *Community Health Programs*

The City's 2021-2022 Proposed Budget continues service levels and funding for the **Tacoma-Pierce County Health Department** to allocate City resources toward a pool of funding to reduce health disparities. Programs such as maternal child health, family support, senior wellness, communicable disease control, mental health intervention, and restorative justice receive funding from this pool. Providers for these programs include the Tacoma School District, Metro Parks Tacoma, and senior wellness providers in City facilities.

The 2021-2022 Proposed Budget continues the **Food Equity Program** which funds community-based research into improving our food system, an urban farm project designed to identify process and code barriers to growing and selling local produce, and local farmers market food stamp matching programs. Food Equity Program funding supports relationships with BIPOC-led, anti-racist non-profits and historically underserved communities.

## COVID RESPONSE

### *Basic Human Health and Sanitation Needs*

In light of impacts from the pandemic and to reduce the impacts of rate increases, the City's Surface Water and Wastewater utilities are proposing to delay maintenance and **capital programing**. These delays will also align capital work with current staff capacity to execute projects.

### *Environmental Health*

The **Tree Maintenance** program will continue at a reduced level to align with current Public Works staffing levels. In addition, the City's **Hazardous Tree Removal Program** will also continue to provide on-call funding for hazard tree assessments in the right-of-way, and a financial assistance program (50/50 cost share) for qualifying low-income property owners to assist with the removal of hazardous trees. The program's funding will allow for hazardous tree assessments for 10-16 trees per year and hazardous tree removal for 14-32 trees per year. The program will focus on low opportunity equity index areas and property owners to make the most efficient use of resources.

Through a Sampling Agreement with RAIN Incubator, a Non-Profit Organization, the wastewater system will be tested **for COVID-19, to further COVID-19 research and aid response efforts**. During the COVID-19 emergency response, the City successfully tested an expanded **Call-2-Haul** model rather than the Community Cleanup program for offering access to easy waste disposal services across the City. Given the low participation rate in the Community Cleanup program and the need to be more efficient with funding and deliver more equitable services, the City will utilize this new program in the 2021-2022 biennium. Staff will review the Call-2-Haul program throughout the biennium to identify obstacles to equitable service delivery to residents and expand community outreach and engagement to overcome the obstacles.

## ENHANCEMENTS & RESTORATION OF PRIORITY PROGRAMS

### *Emergency Health Response*

This budget proposes implementation of **Basic Life Support Medical Transportation** service to improve the continuity of patient care and shift the provision of basic life support (BLS) medical transportation to Firefighter-EMTs by mid-2021. This implementation will put five additional medical transports into service, in addition to the five Advanced Life Support transport units already in our deployment, and result in 35 additional commissioned positions being added to the department. With the approval of a future EMS Levy Lid Lift, these services could be provided with reduced out-of-pocket costs to service area residents. These additional commissioned personnel will be trained and certified for fire response and other fire service response as needed.

### *Environmental Health*

At the direction of the Climate Emergency Resolution (2019), the **Environmental Action Plan** is being updated with an emphasis on aggressive and feasible actions to meet our carbon pollution goals while also centering equity and climate justice.

City Council adopted the **Urban Forestry Management Plan** in 2019, reaffirming the link between the City's urban forest and the health of the community. Items of focus in 2021-2022 include the creation of a Heritage Tree Program, Food Producing Trees & Urban Agriculture to enhance food security, process improvement with specific focus on permitting for private development, a Trees and Construction Operations Plan, and a Tree Risk Reductions Plan.

The 2021-2022 Proposed Budget extends the City's **Green & Resilient Building** program which provides development assistance, code improvements, educational service, and cross-departmental coordination services to ensure that Tacoma's buildings and residences are able to meet the challenges posed by climate change and so that the people of Tacoma can enjoy healthy, safe, and affordable buildings while reducing the environmental and carbon pollution impact of our built environment.

The City is expanding resources to the **Critical Areas Program** by adding an FTE to manage proactively mapping wetlands and increase staff ability to serve community members who need to understand/comply with environmental regulations. The program supports the City's goal to enhance government performance and to protect the natural environment.

## PROGRAMS

Department	Program	2021-2022 Proposed Budget	FTEs
<b>Environmental Services</b>	Office of Environmental Policy & Sustainability	4,757,353	13.7
	Solid Waste	82,317,987	141.4
	Surface Water	82,412,919	76.1
	Wastewater	164,086,757	210.1
<b>Fire</b>	911 Dispatch and Communications	4,248,711	10.3
	High Utilizer Outreach	2,731,695	9.3
	Medical Response/Patient Care/Transport	54,555,090	106.0
<b>Neighborhood &amp; Community Services</b>	Co-responder Program	632,525	-
	Criminal Justice Support and Prevention	141,996	-
	Domestic Violence Services	1,264,992	0.4
	Encampment Response	172,242.94	0.7
	Health and Health Care	5,764,855	0.7
	Homeless Services	1,575,762	0.1
	Housing Services	1,337,133	0.2
	Senior Wellness and Senior Centers	77,000	-
	Sheltering	4,433,897	0.1
	Support Services for People Experiencing Homelessness	934,655	0.4
	Youth and Young Adult Violence Reduction	939,942	0.9
	Youth Development	1,897,539	1.0
	Grounds Maintenance	3,747,126	10.9
<b>Public Works</b>			
<b>Tacoma Power</b>	Power Generation	721,120,048.4	139.2
	Power Management	122,516,108.4	28.5
	Shared Services	1,349,591	4.0
<b>Tacoma Water</b>	Water Maintenance & Construction	36,967,833	145.0
	Water Planning & Engineering	13,446,717	54.1
	Water Source Water & Treatment Operations	154,226,587.9	40.2
<b>Grand Total</b>		<b>569,580,593</b>	<b>993.2</b>

# COMMUNITY SAFETY

*Increase positive public perception of safety and overall quality of life.*

What makes us feel safe? Many things contribute to our perception of safety such as clean water to drink and clean air to breathe, the walkability (including crosswalks and traffic design) and conditions in our neighborhoods, the lighting on streets, property crime, social connections with our neighbors, quality opportunities for children, and much more. Unsafe community conditions can also dampen economic development and discourage business retention, attraction, and expansion.

## WHAT WE HEARD

Through the Community Survey, community members indicated that Community Safety was one of the top five major issue facing Tacoma in the next five years (10% of respondents). 77% of Black respondents and 71% of Hispanic respondents indicated that they feel very or somewhat safe in the City of Tacoma, 82% of White respondents indicated this same level of safety. Police Investigations and Patrol were identified as having a high impact on the quality of life, but were rated among the lower performing services.

When given the opportunity to balance the 2021-2022 General Fund Budget participants to the City's Balancing Act tool elected to decrease the amount of funding dedicated towards Community Safety and allocated dollars toward other priority areas.

Across 1,275 narrative surveys filled out by the community on the topic of Community Safety the top themes were as follows:

When asked to identify conditions that **contribute to a sense of safety**:

- 25% cited community connections such as knowing neighbors and others in the community, having a support system in the community, and attending community events;
- 18% mentioned access to social services and healthcare;
- 12% cited timely emergency services.

When asked to identify features that **make them feel unsafe**:

- 30% mentioned Police presence and over policing;
- 14% cited crime in the community;
- 7% mentioned the community impact of homelessness.

When asked **what the City should do to improve safety in the community**:

- 28% called for defunding the Police Department;
- 22% asked for the City to invest in social services and health care.

## CITY OF TACOMA - ROLE

Given the breadth of the community's definition of community safety, many of the City's services help ensure that our community is connected to each other, people receive essential services for their wellbeing, buildings are safe for inhabitants, and that infrastructure is safe for pedestrians, cyclists, and motorists. The City also ensures that our community can receive essential services in terms of calling for emergency assistance at their home or business. A key area of the City's role will include proactive work with the community to transform these services to address anti-racism and equity goals, build relationships, and engage on safety issues in neighborhoods.

- Emergency Response Services
- Safe Buildings and Neighborhoods
- Homeless Services and Mitigating Community Impacts from Homelessness
- Proactive and Long-Term Resolution of Community Safety Issues
- Infrastructure Safety for Motorists, Pedestrians, Cyclists



## MAJOR INITIATIVES/ACTIONS IN 2021-2022

### TRANSFORMATION

#### *Anti-Racism Systems Transformation – Community Safety*

The 2021-2022 **Proposed Budget** advances transformation by implementing body worn cameras, conducting a TPD Current State Review, analyzing divertible calls for service, funding the startup of the Office of Community Safety, implementing Project PEACE Phase II, adding a Behavioral Health Response Unit, and making program oversight adjustments.

This Proposed Budget supports implementation of the police **Body Worn Camera Program**, including redaction staffing, storage, IT and administrative support, training, and maintenance. The City is working with the Community Police Advisory Committee and the community to develop an implementation policy that will support accountability and transparency.

The Proposed Budget includes funding to support a **study of police calls for service** to identify divertible calls for service. This evaluation will allow for an objective basis to better understand service demand and plan for allocating resources to and responding with the most effective and appropriate service provider. The budget also provides a position for data analysis necessary for transformation of citywide community safety efforts.

Included in the Proposed Budget is start-up funding for a new **Office of Community Safety**. This funding will position the City to be able to adapt and respond to the broader community definition of community safety and support the implementation of transformational ideas/recommendations identified during the community-led transformation process.

The City recently contracted with 21 Century Policing Solutions consultants to conduct a full scale **current state analysis** of the department's policies, procedures, practices, and training; as well as to get feedback from community members, elected officials, and police department employees related to their thoughts and input regarding police services in our community. This current state assessment will allow for an informed and focused transformational effort.

The City is also committed to community input and involvement in the **review of union contracts** impacting community safety.

**Dedicated Project Peace Phase II staffing** is added to the Office of Equity and Human Rights to enhance engagement and transformation efforts.

#### Program Oversight Adjustments

- In 2021-2022, the City will transfer the management of the City's **Red Light and Speed Camera program** from the Police Department to the Public Works Department in order to improve alignment with the Safe Routes to School and Vision Zero programs, including ongoing data analysis and reporting to optimize use of automated enforcement to achieve the policies and best practices outlined in the Vision Zero Plan.
- Information technology (IT) oversight within the Police Department will be moved to IT Department
- In the 2021-2022 Proposed Budget, Neighborhood and Community Services will assume responsibility from the police department r management of the service contract with MultiCare Health Systems for the **Mental Health Co-Responder Program**. The Co-Responder Program provides critical mental health emergency response services throughout the community including for individuals experiencing homelessness. The City will review service models in 2021 to determine the best service model to meet community needs
- Program development and oversight of a **Community Trauma Response team** will be transitioned from the Police Department to the Neighborhood and Community Services department. Once a provider is selected, the contract will be managed by Neighborhood and Community Services.

The Proposed Budget provides funding for a **Community Trauma Response Team**. The City is reviewing proposals to implement a community trauma response team, a diverse group of volunteers who will be dispatched with first responders in crisis situations providing social and emotional support to survivors and victims. The funded provider will work in collaboration with the Citizen Police Advisory Committee (CPAC) to recruit and train a team of community members. The community trauma response team will include representation by members of BIPOC communities and increase access to resources for non-English speaking residents.



The 2021-2022 Proposed Budget enhances non-police responses to community members and individuals in homeless encampments. The budget includes funding for a position to transform City response efforts and provide a different approach to engaging with individuals experiencing homelessness or mental health crisis in the community and on City properties, including City-owned open space areas and utility properties.

Neighborhood and Community Services will complete a **diversity, equity, and inclusion review of how code enforcement is administered** within the department, and improve services for vulnerable populations with a goal of addressing compliance concerns in an equitable manner.

## MAINTAIN ESSENTIAL SERVICES

### *Emergency Response Services*

This Proposed Budget allows the City to continue to provide **emergency response services** including police, fire, and removal of snow and ice at existing service levels.

**Domestic Violence** funding for 2021-2022 will maintain current funding for the Crystal Judson Family Justice Center and domestic violence shelter beds as well as other domestic violence services including legal advocacy services and perpetrator counseling.

This budget continues to make **youth and young adult violence reduction and prevention a priority by funding a continuum of services**, including prevention and intervention strategies. This approach is intended to decrease rates of community violence, recidivism, and rates of conviction and incarceration of youth and young adults.

The Tacoma Police Department will maintain its data driven approach to proactive policing. This approach identifies crime patterns and trends, as well as quality of life issues throughout the entire community, to effectively deploy department resources to identified areas.

## COVID RESPONSE

### *Emergency Response Services*

**Basic Life Support (BLS) medical response** comprises approximately 80% of calls for service for the Tacoma Fire Department. Currently these calls for service are diverted to private ambulance response. In 2021-2022, the City will begin providing BLS medical transportation services through the Tacoma Fire Department. The implementation of BLS will put five additional medical transports into service, in addition to the five Advanced Life Support transport units already in City deployment. By providing this service, the Tacoma Fire Department will be able to improve the continuity of patient care. By transitioning these services from EMT-only staff to Firefighter EMTs, the City will also benefit from improved flexibility in response since Firefighter EMTs can respond to all Tacoma Fire emergency scenes (fire, extrication, etc.). This model also makes it possible to collect revenue for BLS response through billing for medical transport through Ground Emergency Medical Transport (GEMT), insurance, and private pay arrangements

The shift to this model will require deployment of existing Firefighter EMTs to support BLS transport while additional staff are hired and trained. This service model change will require an additional 35 commissioned staff positions by 2022. The Tacoma Fire Department will analyze calls for service during the fall of 2020 to determine service impacts, deployment models and strategies to ensure response times meet the community's needs through 2022. For example, the department will evaluate deployment for non-emergent service requests to determine if BLS transports units can respond without an engine to certain locations like staffed medical or care facilities. As the deployment model and BLS services are reviewed over the next two years, the City will continuously update the financial projections and hiring to calibrate the needed staffing and deployment models.

The Tacoma Police Department will manage at a **reduced staffing level** in 2021-2022 by holding twenty-five commissioned positions vacant throughout 2021. The department will continuously monitor and balance staffing levels across the department with a focus on the core services of Patrol and Investigations. The department will seek efficiencies in the deployment of resources by implementing **recommendations of the Matrix Staffing Study** as feasible, continuing with the department's **integrated approach to crime management**, as well as implement **recommendations from the 21 Century Policing consultants**. The department has already redeployed officers back to Patrol from the School Resource Officer program and have not filled two of the four positions in the Hiring Unit. The Department will also focus on **investigative redeployment strategies** to more effectively respond to crime spikes and patterns to reduce gun violence, identity crimes, and property crimes.

The 2021-2022 Proposed Budget for the **Municipal Court** reduces 8.6 positions at the Court. These staff reductions are proposed due to the continued decline in court case filings. Court case filings have been on a downward trend over the past several years. Most recently, the court's case filings have also been negatively impacted by the COVID-19 pandemic. In response to this crisis, the court has automated many internal systems. The court has also implemented virtual court hearings as an alternative to in person hearings. Based on the downward trend of court case filings along with improved efficiencies, the Municipal Court will be able to absorb the impacts of the staff reductions while continuing to provide a high level of service to the citizens within the City of Tacoma.

To assist with community member and business perception of safety, the City will continue the **Rapid Graffiti Removal program**, with a target of addressing 150 locations during 2021-2022. Although this reflects a service level reduction, Neighborhood and Community Services will deploy resources to areas identified in the Equity Index as having the highest need and lowest opportunity to improve livability. Although funding will be reduced for **Neighborhood Blight Reduction** (Adopt-A-Spot and Neighborhood Litter Patrol), the City plans to continue the existing service level through process improvements.

The budget maintains **Homeless Outreach Services** with reduced funding through efficiencies in the contracted service model to direct services where the services are most needed. During the 2021-2022 biennium, staff will assess the efficacy of the City's outreach efforts with service providers and the Homelessness Outreach Team to **implement strategies that** address community impacts related to homelessness on or near businesses to increase the perception of safety and ability for businesses to operate safely.

The 2021-2022 **Proposed Budget** includes a reduction in **Site Reclamation** funding. However, funding continues for service providers to offer a range of shelter options and specialized services for individuals experiencing homelessness, in a manner consistent with local, state and national data calling for attention to addressing racial disparities. This targeted approach is intended to decrease racial disparities among individuals experiencing homelessness, reduce the number of individuals living in unauthorized encampments, and decrease the number of chronic encampment locations. The actions are expected to mitigate or offset reductions in funding for Site Reclamation.

## ENHANCEMENTS & RESTORATION OF PRIORITY PROGRAMS

### *Infrastructure Safety for Motorists, Pedestrians, Cyclists*

Safe access via City streets, sidewalks, trails, and bike networks as well as streetlights and signal systems, all contribute to the Community's perception of safety. Major actions planned for 2021-2022, related to these services are covered under the Access Priority of the Budget Highlights section of this document.

In 2021-2022, Public Works will initiate a **Vision Zero Plan**, with the goal of eliminating all serious injury and fatality collisions on City Streets by 2035. The Vision Zero Plan is expected to be completed in Spring 2021 and will outline the programs, policies, and infrastructure projects needed to achieve the goals of Vision Zero. Data demonstrates that many crash-related injuries and fatalities have had an outsized impact on marginalized communities and communities of color. This plan will center on equity and examine critical policy issues affecting every Tacoma resident – including speed limits and prioritization of infrastructure funding. Grant funding will be pursued beginning in 2021 to augment existing resources in support of this effort.

## PROGRAMS

Department	Program	2021-2022	FTEs
		Proposed Budget	
<b>City Attorney's Office</b>	Prosecution	4,890,252	14.5
<b>Environmental Services</b>	Nuisance Abatement	3,050,000	-
<b>Fire</b>	911 Dispatch and Communications	4,781,141	11.0
	Code Review and Building Inspections	3,036,467	7.7
	Emergency Preparedness, Management, and Planning	905,188	1.9
	Fire Investigations	912,441	2.2
	Fire Prevention and Safety Planning	2,594,599	5.0
	Fire Suppression and Readiness	105,298,259	261.0
	Fireboat Response and Rescue	97,360	-
	Hazardous Materials - Response	79,143	-
	Other Fire Operations	2,384,898	4.5
	Rescue Operations - Technical	17,872	-
<b>Municipal Court</b>	Municipal Court Operations	9,838,492	27.7
<b>Neighborhood &amp; Community Services</b>	Building and Property Compliance and Abatement	4,933,500	11.1
	Crime Prevention through Environmental Design	91,937	0.5
	Encampment Response	236,068	0.9
	Neighborhood Blight Reduction	213,518	0.7
	Rapid Graffiti Removal	157,837	0.4
	Site Reclamation	276,144	0.6
<b>Planning &amp; Development Services</b>	Building Development	798,914	1.5
<b>Police</b>	911 Dispatch and Communications	15,073,150	-
	Body Worn Cameras	1,754,297	-
	Community Engagement and Community Liason Officers	5,788,788	17.0
	Criminal Investigations	26,883,635	70.0
	Homeless Outreach Team (HOT)	2,260,767	6.0
	Other Police Operations	6,823,020	10.0
	Patrol Services	67,936,003	206.0
	Special Events	406,476	-
	Special Investigations	6,350,682	16.0
	Traffic Enforcement	5,351,334	10.3
	Violence Reduction Team	4,229,427	12.0
	Traffic Engineering, Enforcement, and Education	554,592	1.4
	Traffic Signs and Markings	3,558,941	6.4
<b>Public Works</b>	Traffic Signals and Streetlights	11,698,922	21.6
<b>Grand Total</b>		<b>303,264,064</b>	<b>727.6</b>

# AFFORDABLE HOUSING

*Decrease the percentage of individuals who are spending more than 45% of income on housing and transportation costs*

Housing Affordability is a crisis in our community today. The symptoms of this crisis take many forms, from more Tacoma residents experiencing homelessness to more of the families who work in Tacoma (teachers, firefighters, food workers, etc.) struggling to afford their rent or mortgage to live here.

## WHAT WE HEARD

In the 2020 Community Survey, respondents indicated that housing was a significant issue facing Tacoma in the next 5 years. Homelessness was the top issue identified by respondents (31% of respondents). Two of the other top five issues related to housing: housing shortage (13% of respondents) and housing costs (11% of respondents).

When given the opportunity to balance the 2021-2022 General Fund Budget participants to the City's Balancing Act tool elected to increase the amount of funding dedicated towards Housing.

Across 503 narrative surveys filled out by the community on the topic of Housing, the top themes and takeaways were as follows:

When asked if **housing is available to fit their needs** 36% of respondents replied "no."

When asked to cite **what was preventing them from finding suitable housing**:

- 70% of respondents mentioned that housing was too expensive;
- 10% of respondents mentioned the lack of living wage jobs.

When asked **what the City should do to support housing**:

- 30% of respondents called for the City to make more affordable housing available;
- 14% of respondents called for rent control;
- 11% of respondents expressed the need to expand housing options: including calls for upzones, permitting tiny homes, and allowing multi-family housing in more areas of the City.

## CITY OF TACOMA - ROLE

The City works to fill gaps in order to ensure the availability of affordable housing in our community. The City supports developers directly through funding and indirectly through permit services, regulation, and infrastructure to assist in building housing across the income spectrum. The City also works to sustain people in housing by providing direct support to homeowners to rehabilitate homes, provide utility and mortgage assistance through tenant services. The City also uses its zoning and long-range planning work to support ongoing policy and regulatory reviews of housing and mixed-use center requirements.

- Permit Services
- Neighborhood Planning and Long Range Planning
- Housing Development Support
- Housing Rehabilitation and Homeownership Support
- Tenant Services
- Fair Housing
- Utility Assistance
- Sheltering Services

## MAJOR INITIATIVES/ACTIONS IN 2021-2022

### TRANSFORMATION

#### *Housing Rehabilitation and Homeownership Support*

In 2021-2022, the Community and Economic Development Department will expand and focus the City's **Down Payment Assistance Program** by developing and implementing a marketing strategy that focuses on creating wealth-building opportunities among the City's underserved populations including BIPOC households. The Community and Economic Development Department will conduct a Down Payment & Foreclosure Assistance disparity study funded through Affordable Housing Trust Fund in 2021.

#### *Utility Assistance*

The City's Utilities are updating the **Bill Credit Assistance Program** (BCAP) and the Low Income Elderly/Disabled programs to increase the number of eligible households and increase discounts. In addition, the Advanced Metering Infrastructure project will provide many customer benefits. Some of the benefits available using this technology include monthly billing, choose-your-due-date any day in a month, faster outage and leak detection, prepayment options, remote turn-on and turn-off for easier move in, move out, and reconnection, and detailed, near real-time usage information through an enhanced customer web portal.

#### *Sheltering and Human Services*

In 2021, Neighborhood and Community Services will hold a portion of funding aside for first time funding for new providers, particularly those who serve BIPOC communities or are led by individuals from BIPOC communities.

### MAINTAIN ESSENTIAL SERVICES

#### *Housing Development Support, Housing Rehabilitation and Homeownership Support*

Community and Economic Development will continue to provide funding through the City's federal, State and local resources to leverage more financing that will facilitate the development and preservation of additional affordable housing.

Community and Economic Development will strengthen coordination with TPU and expand the marketing of the **owner-occupied single family housing rehabilitation program** to complete 25 projects per year in 2021-2022.

#### *Sheltering Services*

City funding will ensure the continuation of the Stability Site for the biennium, sheltering up to 80 individuals at any given time in 58 units.

#### *Fair Housing*

The 2021-2022 Proposed maintains the City's **Fair Housing services** including one fair housing investigator, and an Equal Employment Opportunity Commission (EEOC) investigator. In 2020, the City's Human Rights program closed seven Housing and Urban Development (HUD) cases, seven EEOC cases, and four Public Accommodation cases. Staff projects to see an increase in closed cases in the next biennium due to implementation of a virtual community engagement plan targeted to increase visibility of the services available. Improvements are also being made to the intake screening process.

### COVID RESPONSE

#### *Sheltering Services*

The City will continue efforts to expand non-congregate shelter capacity in Tacoma to comply with health and safety guidelines. The City will increase capacity through use of County, State, and Federal COVID-19 relief funds, reaching a total of 209 beds in 2021.

#### *Housing Support*

The 2021-2022 Proposed Budget includes funding for the **foreclosure prevention / mortgage assistance program**. The Community and Economic Development Department will work with community partners to both promote the program and assist with implementation. This program will provide homeowners with resources for staying in their homes when experiencing financial hardship. In addition, this budget will support up to \$1 million in **rental assistance** using grant funding.

## ENHANCEMENTS & RESTORATION OF PRIORITY PROGRAMS

### *Affordable Housing Trust Fund*

The 2021-2022 Proposed Budget includes a contribution to the City's Affordable Housing Trust fund of \$1 million. This funding will be available for use to leverage federal funding and private investment.

### *Permit Services*

The 2021-2022 Proposed Budget enhances **Affordable Housing support** in the Planning and Development Services Department by adding a position to assess affordable housing projects quickly, provide options, prioritize affordable housing projects, help incentivize new units, and coordinate projects to address permitting concerns proactively.

### *Neighborhood Planning and Long Range Planning*

The 2021-2022 Proposed Budget continues the Planning Division's **Neighborhood Planning Program**, which is designed to focus on implementation of the Affordable Housing Action Strategy (AHAS) planning actions (infill housing and inclusionary zoning), provide capacity to tackle Council and community-desired initiatives involving subarea planning and neighborhood action strategies (such as the Pacific Avenue Corridor Plan), and support a shift to more proactive and equitable community engagement.

The 2021-2022 Proposed Budget increases staff support to **enforce Rental Housing Code**. By expanding the staff support, staff estimates that they will increase the number of community members served annually from 2,000 to over 3,500, create time for the Landlord/Tenant Coordinator to implement policy changes to the Rental Housing Code, administer relocation funds, and enforce code compliance equitably.

The Budget also continues the City's **tenant relocation program**.

## PROGRAMS

Department	Program	2021-2022 Proposed Budget	FTEs
<b>City Manager's Office</b>	Civil Rights Investigations and Outreach	1,015,122	3.7
	Landlord Tenant Program	670,002	2.1
<b>Community &amp; Economic Development</b>	Affordable Housing	547,223	1.8
	Affordable Housing Fund	2,706,142	-
	Community Development Block Grant (CDBG) and HOME Program	10,146,656	5.8
	Down Payment Assistance	156,022	0.1
	HOME Lakewood Contribution	929,948	-
	Housing Rehabilitation	1,488,432	0.8
	MultiFamily Property Tax Exemption	131,672	0.4
<b>Neighborhood &amp; Community Services</b>	Homeless Services	850,062	0.5
	Housing Services	802,565	0.3
	Permanent Supportive Housing	34,633	0.1
	Sheltering	3,783,944	2.7
<b>Grand Total</b>		<b>23,262,424</b>	<b>18.2</b>

## ACCESS

*Improve access and proximity by residents of diverse income levels and race/ethnicities to community facilities, services, infrastructure, and employment*

To be a truly livable City, residents must have meaningful access to the things that they need in their everyday lives no matter what neighborhood they live in, what their income might be, what language they speak, or any other aspect of who they are. Residents must feel that facilities and services are easy to access and meaningful to improving or maintaining their quality of life.

### WHAT WE HEARD

In the 2020 Community Survey, Overcrowding/Population Growth (14% of respondents), street maintenance (9%), traffic (6%), and transit (3%) were all listed as top issues facing Tacoma in the next five years. Street conditions (44% satisfied), traffic signals (71% satisfied), and street lights (72% satisfied) were listed as lower performing services that have a higher impact on quality of life. 76 % of respondents indicated that they were satisfied with walking in their neighbors and 75% were satisfied with the ease of bike travel in their neighbors. 91% were satisfied with the level of arts, cultural and heritage programs in their neighborhoods.

When given the opportunity to balance the 2021-2022 General Fund Budget, participants to the City's Balancing Act tool elected to decrease the amount of funding allocated toward Access and redirected that money to other priority areas.

Across 197 narrative surveys filled out by the community on the topic of Access the top themes and takeaways were as follows:

When asked if **needed day-to day services and facilities were accessible**, 26% of respondents replied "no."

When asked **what the City should do to improve access**:

- 26% of respondents mentioned there is a need to improve transportation options. This included things like improving public transportation access, walkability, improving bike access, and improving ADA accessibility;
- 14% of respondents cited the need to improve internet access;
- 12% of respondents desired redirecting funds from the Police Department in order to devote more resources to improving physical access.

### CITY OF TACOMA - ROLE

The City sets the conditions for physical access across the community, including establishing the planning requirements and rules as well as building the physical infrastructure. This infrastructure ensures physical access by all transportation modes, including active transportation. The City also serves in a coordinating role with key community partners such as the Port, Tacoma Public Schools, Metro Parks, Sound Transit, and Pierce Transit amongst many others. The City is also concerned about ensuring access to services that improve quality of life, such as arts and culture. The City is committed to removing barriers to access whether physical barriers, institutional barriers, digital access barriers, cultural, language, or disability barriers. As a component of improving access across the City as well as across the region and nation, the City also works to market the quality of life and business in our community to improve access to businesses, jobs, and services.

- Infrastructure, Facilities, and Natural Spaces
- Information Access and Education Access
- Venue, Arts and Cultural Services
- Supporting Opportunities for Youth and Seniors
- Removing Barriers to Access
- Promotion of City and Services



## MAJOR INITIATIVES/ACTIONS IN 2021-2022

### TRANSFORMATION

#### *Information Access and Education Access*

Tacoma Public Library will be focused on its Equity and Access Strategic Initiative in 2021-2022. The Library will add an Equity and Engagement Officer to lead the initiative to consistently address inequities in public service programs as well as in institutionalized practices. The Initiative will include improved access to **current and culturally relevant resources and services**, identify steps to **increase or revise operating hours** to address service inequities, **determine service priorities** for library facilities based on community need, enhance the **customer service experience** by providing easy-to-use services and **ensure collections (physical and digital) are equitable and responsive to community demand**.

The 2021-2022 **Proposed Budget** includes **Library Fee Elimination**. Data from other Library systems show that eliminating late fines has no adverse impact on return rates; many libraries have demonstrated that eliminating fines can even increase use of Library materials. This assists in the Library's efforts to reform inequitable fines and fees that often strip wealth from communities of color and can trap low-income people in a web of debt and prevent people who cannot afford them from using the Library.

In the 2021-2022 **Proposed Budget**, the City will implement a **Spanish Language Access Pilot** (see Belief and Trust section for more detail).

### MAINTAINING EQUITABLE ESSENTIAL SERVICES

#### *Infrastructure, Facilities, and Natural Spaces*

In 2021-2022, the City will continue to provide essential street maintenance and transportation related services for all transportation modes. These efforts include the continued implementation of the Streets Initiative, Safe Routes to Schools, Streetlights, ADA network improvements, and sidewalk programs. In order to provide essential transportation services, the City relies on a variety of funding sources, including the City's General Fund, Utility Taxes, Car Tabs, Motor Vehicle Fuel Tax, and the City's Streets Initiative.

Since the passage of the **Streets Initiative** in November 2015, over 2700 blocks have been improved or maintained – which equates to 34% of the residential network. In addition to this, Streets Initiative funds have been leveraged to attain nearly \$64 Million in grant funds. Grants fund major street improvements such as the Taylor Way and East 64th Street projects that are currently in construction; as well as active transportation projects such as Phase III of Water Flume Line Trail and the Mildred Street First Mile/Last Mile Bike Lanes, which were recently awarded to the City. For 2021-2022, another 900 blocks of streets are planned to be improved or preserved as a part of Streets Initiative projects.

In 2019, I-976 was passed, reducing revenues for street related services by \$3 million annually. For the next biennium, the Department will focus on Street Initiative work to bridge the revenue shortfall gap through the biennium. If additional funding is not found for the 2023-2024 biennium, the City's ability to maintain the street system will be impacted. The Department is analyzing lower cost options for preserving streets that are in fair to good condition to reduce expenses and maintain service levels.

Public Works will continue to **increase options for active transportation** by expanding the network, repairing sections of sidewalk, installing missing link sidewalks, upgrading existing traffic signals with ADA pedestrian signals, providing connections to bus stop pads, and increasing connections to trails.

In 2019, Public Works identified a total of 3,870 dark segments of roadway as potential locations for **new streetlights**. Staff evaluated the segments based on nighttime accident history; relevant reported crime; school safety and the Equity Index to evaluate future light locations. Staff installed 82 new fixtures in the 2019-2020 biennium. In 2021-2022, Public Works will install an additional 200 new lights (bringing the total to 282) using the same criteria and methodology developed for the equitable distribution of services.



Public Works will continue the **Safe Routes to School (SRTS)** improvements and education and encouragement events that prioritizes safety and equity (race and income). In 2020-2021, staff will add 30 beacons to complete conversion of all remaining school speed zones on arterials from time of day signs to beacons, work with two elementary schools to identify and design infrastructure improvements and will conduct walking audits to update School Walking/Biking Route maps. Grant funding will expand the City's investment in SRTS, and will allow the City to launch the safe walking and rolling video series, support grant funded bike camps, and support education and encouragement campaigns.

Public Works, through the **residential street paving program**, will continue to construct ADA accessible curb ramps and through the **Sidewalk Program** will continue to reconstruct unfit/unsafe sidewalk. The 2021-2022 goal is to construct an additional 360 to 420 **ADA ramps** with a continued focus on using equity as a means of prioritizing where and how resources are allocated. Additionally, the goal is to construct 6,140 LF of **unfit/unsafe sidewalks**, again using equity to help prioritize where and how we allocate our resources.

Public Works will continue to work with communities to tailor capital investments to community needs, including innovative efforts at community engagement such as a community storefront for the **Links to Opportunity (LTO) project**. Public Works is currently working on right-of way for the LTO project. The streetscape project is anticipated to begin near the light rail substantial completion, currently projected for late 2021. The City will engage with residents and business owners directly to address parking and business interruptions as sidewalk and streetscape work is scheduled and constructed. Community and Economic Development will continue to work with community-based organizations to complete the HUD application for the Hilltop-focused designation of a Neighborhood Revitalization Strategy Area and work with the Hilltop Investment Committee to help prioritize the use of CDBG funding.

Public Works continues to manage the **Deferred Repair and Replacement program**, in the 2021-2022 biennium the new Fire Station in the tideflats will be completed, the Beacon center will be renovated, and a handful of major maintenance projects will be completed. The City's Beacon Center work will allow the City to continue and improve its support of homeless youth.

#### *Supporting Opportunities for Youth and Seniors*

The 2021-2022 **Proposed Budget** includes funding for **educational support services for youth and vulnerable populations** in order to increase number of BIPOC students attaining high school graduation or equivalency and prepared for secondary education.

The City of Tacoma will continue its work with Tacoma Public Schools for **Summer Jobs 253 Program** and **CTE opportunities** that address credit deficiencies and provide work experience and/or certifications in industry areas of Maritime, Healthcare and Environmental Services.

## **COVID RESPONSE**

#### *Information Access and Education Access*

In 2021-2022, the Tacoma Main Library will **open the second floor to community and grass-roots service organizations**. This programing and facilities change will reduce expenses and allows the library to continue to provide library services for vulnerable population served at Main, preserves important northwest history, youth, adult, and administrative functions. A portion of the Reference, Youth Services, Adult Fiction materials, and public computers currently housed on the second floor would be moved to the first floor. These changes will allow the second floor to be used as a permanent space by community or grass-roots organizations that are currently at risk of losing their own spaces.

#### *Supporting Opportunities for Youth and Seniors*

Due to COVID-19, Senior Centers closed March 10, 2020. The City anticipates that Senior Centers will re-open in 2021 with the expectation that COVID restrictions will be required. In anticipation of these restrictions and in light of the City's current financial crisis, the Senior Center operation will be reduced to a part-time basis, although transportation and meal services will continue five days a week. Youth sheltering is continued in compliance with health and safety guidance.

### *Venue, Arts, and Cultural Services*

In response to the COVID-19 Pandemic, the Tacoma Dome and Convention Center are working with organizations across the state and country to determine the best practices for reopening. The venue industry has revised national and global standards for operating and sanitation to **ensure health and safety at event venues**. Tacoma Venues and Events (TVE) will achieve industry standards for sanitation, which includes actions such as minimizing touchpoints at security checks and throughout the facility and providing a cashless environment at the Tacoma Dome and Greater Tacoma Convention Center.

### *Promotion of City and Services*

**Travel Tacoma/Mt Rainier Tourism and Sports** will be integral to the reopening of venues and the community and targeted programs and promotions will invite visitors to return. The sales team will be focused on recovery and rescheduling of meetings, events and conferences at the Greater Tacoma Convention Center and generating positive economic impact.

## **ENHANCEMENTS & RESTORATION OF PRIORITY PROGRAMS**

### *Infrastructure, Facilities, and Natural Spaces*

To improve access to services and facilities, Public Works continues its working relationships with Pierce Transit, Sound Transit, and WSDOT, which is critical for the completion of local and regional transportation projects in Tacoma. These projects include the Light Rail Expansion/Links to Opportunity, Pierce Transit Bus Rapid Transit, Tacoma to Puyallup Trail Connection, I-5 System Partnership, WSDOT I-5 HOV and SR-167 Projects, Gas Station Park, and Municipal Dock.

### *Arts and Cultural Services*

The Office of Arts & Cultural Vitality will continue to support the **Municipal Arts Program** (public art) with a focus on community engagement, funding for the City's artists and arts organizations, and staff support for the Tacoma Arts Commission. Traffic Box Wraps will continue, with a call for artwork by up to 20 artists for a minimum of 50 box wraps. Arts Month, held annually each October, will continue to provide a platform to connect community with arts and culture, adapting to evolving needs and a reduced budget for promotion.

Fifty-eight organizations representing arts, culture, heritage, and science will complete the inaugural **Tacoma Creates** funding cycle in June of 2021. The second funding cycle will run from July 2021 – June 2022 and the third July 2022 – June 2023. **Outreach and technical assistance** will be provided to smaller and emerging organizations to increase access and participation. **Justice, Equity, Diversity and Inclusion (JEDI) training** will continue for funded organizations to affect organizational change. Participatory budgeting cohorts in the 98404 and 98409 neighborhoods will implement projects developed by their community. Support will be provided for cultural education programming, providing **no-cost access** to horizon-expanding opportunities for students across Tacoma with priority emphasis on students attending higher needs schools. The newly appointed Tacoma Creates Advisory Board members will serve their inaugural terms.

Staff will continue to support film, corporate and non-profit **Permitted Event Activity** with a cost-recovery budget. Staff will also support the City Events and Recognitions Committee.

## PROGRAMS

Department	Program	2021-2022 Proposed Budget	FTEs
<b>City Council</b>	Deportation Defense Fund	50,000	-
<b>Finance</b>	Capital Projects Fund	21,522,963	-
<b>Information Technology</b>	Digital Equity	109,575	-
<b>Library</b>	Asset Management	3,110,059	7.4
	Civic Engagement	65,689	0.1
	Collection Materials	4,803,829	9.4
	Community Engagement	73,858	0.2
	Learning Services	1,156,501	4.1
	Library Trust Funds	437,489	-
	Neighborhood Engagement	13,083,427	65.6
<b>Neighborhood &amp; Community Services</b>	Educational Support Services	667,592	0.1
	Senior Wellness and Senior Centers	1,010,310	0.3
<b>Planning &amp; Development Services</b>	Building Development	10,441,713	29.7
	Comprehensive Planning	267,262	-
	General Fund Supported Services	2,716,352	8.4
	Historic Preservation	460,431	1.7
	Land Use	3,076,541	10.2
	Natural Resource Protection and Open Space	428,638	-
	Permit Resource Center	2,283,274	5.2
	Right of Way Development	1,673,754	4.8
	Site Development	11,244,930	31.9
	Urban Design Studio	116,384	0.1
<b>Public Works</b>	Active Transportation Program Management	459,618	1.1
	ADA Program Management	317,952	0.8
	Bridge Operations & Maintenance	2,715,961	0.8
	Capital Projects	5,650,673	9.0
	Community Service Crew	-	2.1
	Development Review & Permitting	194,611	0.5
	Emergency Response	3,064	-
	Engineering Administration	2,139,444	4.3
	Engineering Capital	12,133,708	38.7
	Facilities	1,715,225	3.5
	Local Improvement Districts	571,742	2.2
	Neighborhood Program Management	242,868	0.7
	Parking	8,973,995	10.6
	Real Property Services	3,043,014	5.1
	Road Use Compliance	968,768	3.0
	Safe Routes to School Program Management	223,707	0.7
	Sidewalk Capital	1,250,000	0.2
	Sidewalk Program Management	339,116	1.0
	Street Maintenance	9,142,922	21.7
	Streets Initiative	41,002,881	32.0
	Tacoma Mountain Rail	3,820,846	-
	Traffic Administration	1,666,197	2.7
	Transportation Policy and Planning	388,299	1.0
	Union Station	4,903,400	-
<b>Tacoma Power</b>	Transmission & Distribution	71,600,728	251.5
<b>Tacoma Rail</b>	Tacoma Rail Construction	5,654,760	10.5
	Tacoma Rail Mechanical	16,013,329	18.5
	Tacoma Rail Operations	26,589,274	81.0
<b>Tacoma Venues and Events</b>	Cheney Stadium	3,419,543	-
	Convention Center	9,598,822	-
	Convention Center Operations, Sales/Booking, and Marketing	10,506,724	18.3
	Municipal Art	651,585	-
	Performing Arts Theaters Maintenance	3,095,728	-
	Public Facilities District	8,180,362	-
	Special Events	627,092	1.0
	Tacoma Creates Capacity Building	677,379	0.5
	Tacoma Creates Enhanced Access	2,935,290	0.3
	Tacoma Creates Transportation	903,175	-
	Tacoma Creates Unrestricted Funds	5,870,556	0.5
	Tacoma Dome Operations, Sales/Booking, and Events	26,599,958	22.7
<b>Tacoma Water</b>	Water Fund Capital	79,331,221	-
<b>Grand Total</b>		<b>452,924,109</b>	<b>725.4</b>

2021-2022 Proposed Budget

City of Tacoma

# LIVABLE WAGE JOBS

*Increase the number of Tacoma households that have livable wage jobs within proximity to the city*

In order to support our long-term growth and afford the rising cost of living (especially for housing), Tacoma residents need access to more livable wage jobs. A livable wage job is the hourly rate that an individual in a household must earn to support themselves and their family. In addition to more diverse, livable wage jobs in the city, we also need to ensure that more Tacoma households have the skills to access those jobs and continue to thrive in Tacoma.

## WHAT WE HEARD

In the 2020 Community Survey, economic development services was both listed as a lower performing services (70% satisfaction) that also has a high impact on quality of life. Only 17% of respondents indicated that they were very satisfied with the City's overall economic health while 61% said they were satisfied (bringing total satisfaction to 78%).

When given the opportunity to balance the 2021-2022 General Fund Budget, participants to the City's Balancing Act tool elected to increase the amount of funding allocated toward Jobs.

Across 334 narrative surveys filled out by the community on the topic of Jobs the top themes and takeaways were as follows:

When asked if **livable wage jobs were accessible** 38% of respondents replied "no."

When asked **what prevented them from getting a livable wage job:**

- 17% cited the lack of jobs in the area;
- 13% mentioned that available wages were too low;
- 10% mentioned that the cost of living is too high.

When asked **what the City should do to create more access to livable wage jobs:**

- 26% of respondents cited the need to attract, retain and grow business to the City;
- 16% asked the City to raise the minimum wage;
- 15% asked for the City to increase support to programs that prepare residents for living wage careers. This included calls for investment in education, community colleges, and trade specific programs.

## CITY OF TACOMA - ROLE

While the City is not a direct job creator in the community, there are a number of actions that the City takes to help create the conditions for a thriving local economy with livable wage jobs. The City works with businesses and potential businesses on retention, expansion, attraction and start-up. The City contracts for public works and goods and services from the private sector which also generates employment. The City's Minority Business Development Agency Program works to ensure that businesses in Tacoma receive support on how to successfully do business with the City. The City also provides direct assistance through loans and technical assistance. The City sees itself as part of the network of partners supporting businesses and business districts. As one of the largest employers in Tacoma (approximately 3,600 total), the City also works with workforce development programs to create pathways to employment at the City and ensure that our recruitment and retention efforts are equitable and focused on Tacoma residents.

- Direct Support Services for Businesses
- Permitting Assistance and Support
- Business Recruitment, Marketing, Retention and Start Up Efforts
- Business Outreach and Partnerships
- Supporting Workforce Development and Training

## MAJOR INITIATIVES/ACTIONS IN 2021-2022

### TRANSFORMATION

#### *Supporting Workforce Development*

The City of Tacoma is undertaking an organizational transformation effort towards becoming an anti-racist organization. This effort is expected to result in a workplace culture that supports the recruitment and retention of a diverse workforce. These efforts include a retention strategy for employees of color, an increase in equitable internship opportunities, and will be supported by the completion of workforce equity and classification and compensation studies which will inform equitable hiring and pay practices.

### MAINTAIN ESSENTIAL SERVICES

#### *Supporting Workforce Development and Training*

The Community and Economic Development Department will continue to improve coordination with Workforce Central, the Tacoma School District, local technical colleges, community colleges and others to develop **training programs** that are focused on transferrable skills in the key industry sectors to prepare Tacoma residents for jobs in the new economy. Additionally, the **Proposed Budget** continues support for programs such as Tacoma Training and Employment Program (TTEP) Foundation for Tacoma Students, Summer Jobs 253, and will continue to work with advisory partners to enhance these programs to meet the changing workforce environment.

#### *Direct Support Services for Businesses*

Community and Economic Development will continue work to increase the capacity of local businesses by offering group and individual technical assistance through the **Minority Business Development Agency** to a minimum of 100 businesses through contracted community based organizations. Staff provides micro-loans and larger business loans to entrepreneurs interested in starting or expanding their businesses and works with contracted partners to support businesses in developing and/or improving their business plans, financial documents and marketing strategies.

#### *Supporting Workforce Development and Training*

The Tacoma Public Library will continue **programs and resources to help job seekers** such as: a referral Program for apprenticeships and jobs with Microsoft leap; Microsoft Office certifications; and resume building and interview skills workshops.

### COVID 19 RESPONSE

The 2021-2022 **Proposed Budget** reduces current staff support for industrial development in Community and Economic Development but realigns resources to improve efficiency and leverage this work with partners. In making reductions, maintaining services such as equity in contracting and other key services were prioritized.

### ENHANCEMENTS & RESTORATION OF PRIORITY PROGRAMS

#### *Business Recruitment, Marketing, Retention and Start-Up Efforts*

The 2021-2022 **Proposed Budget** continues the **Equity in Contracting** initiative through continued trainings and increased outreach and monitoring in coordination with other internal departments. The initiative will conduct a minimum of four training sessions per quarter on how to do business with the City, and address equitable outreach and involvement with small businesses.

The Community and Economic Development Department will expand and focus **Business Retention & Expansion (BREs) efforts with BIPOC and women-owned businesses** and key sectors of the economy such as manufacturing and tech that provide living wage employment opportunities and conduct a minimum of 100 BREs contacts annually, with at least 40 BIPOC-owned businesses.

#### *Workforce Development*

To improve access to livable wage jobs in 2021-2022, the City of Tacoma will:

- Participate in the Anchor Institution workgroup as a major employer in Tacoma, ensuring alignment and sharing best practices with other major employers in the city
- Enhance outreach to women and BIPOC communities to provide information about City jobs and create a sense of connection with the City of Tacoma

Environmental Services is expanding **Operator in Training Program (OIT)** and plans to conduct outreach and equipment demonstration for local High School Seniors.

The City will also continue education and training on racial equity and advanced equity topics. These trainings are critical to respond to City Council directives on anti-racism and in terms of building an inclusive workplace and providing equitable service to the community.

## PROGRAMS

Department	Program	2021-2022 Proposed Budget	FTEs
<b>Community &amp; Economic Development</b>	Business Attraction, Retention, & Expansion	840,130	1.3
	Business Services & Workforce Partnerships	260,052	0.6
	Downtown Business Improvement Area	2,875,243	0.3
	Equity in Contracting	482,184	1.5
	Facilitation of Public and Private Devel	654,185	1.2
	Federal Economic Development Grants	8,967	-
	International Business Support	162,458	0.4
	Local Economic Development Grants	348,511	-
	Local Employment Apprenticeship Program	678,137	1.0
	Marketing and Communication	95,814	0.2
	Minority Business Development Agency	848,000	2.0
	Tacoma Training & Employment Program	80,389	-
	Urban Development Action Grant - Economic Development Grants	313,634	-
	Workforce Development Contracts	1,032,170	-
<b>Finance</b>	Employment Standards	24,004	0.1
<b>Neighborhood &amp; Community Services</b>	Youth Education Development and Training	89,571	-
<b>Grand Total</b>		<b>8,793,448</b>	<b>8.4</b>

## BELIEF AND TRUST

*Increase the percentage of residents who believe they are able to have a positive impact on the community and express trust in the public institutions in Tacoma.*

Why do some people get involved while others often do not? The answer often comes down to whether they trust public institutions that are asking to engage with them, as well as whether or not they feel like their input and efforts are taken into consideration or have an impact. Further, many communities have generations of experience where their voice was not taken into consideration when decisions were made. In order to increase the number of people who vote, the diversity of the people who participate civically, and improve the quality of life for all Tacoma residents, we must ensure that more residents have experiences that reinforce their impact on the community and increase trust in local government.

### WHAT WE HEARD

In the City's 2020 Community Survey, 54% of the respondents rated their level of confidence with the Municipal Government as excellent or good, which was consistent with the 2018 survey. Only 22% of respondents believed that their participation in civic activities was very impactful or impactful to their communities.

When given the opportunity to balance the 2021-2022 General Fund Budget participants to the City's Balancing Act tool elected to increase the amount of funding allocated toward programs that advanced Belief and Trust.

Across 217 narrative surveys filled out by the community on the topic of Community Engagement the top themes and takeaways were as follows:

When asked **what prevented residents from trusting the City of Tacoma and other local institutions:**

- 14% of respondents mentioned they believe that City employees are not held accountable. Respondents most commonly cited Police Officers as not being help responsible for their actions;
- 13% mentioned that they believe the City does a poor job of representing the community and that special interests have an outsized influence on decision-making;
- 11% mentioned they believe the City does a poor job of keeping promises;
- 10% of respondents cited distrust of elected officials.

When asked **what the City should do to build trust with the community:**

- 18% asked for the City to do a better job of listening to residents and then follow through with action;
- 17% asked for the City to defund the Police Department;
- 17% called for the City to expand engagement opportunities;
- 10% called for the City to do a better job of sharing power with BIPOC communities.

### CITY OF TACOMA - ROLE

In order to increase resident trust in local institutions, the City must reliably communicate with residents to ensure they understand and are able to access government processes and systems. The City must also be able to provide timely and reliable services that respond to the real-time issues in our community, including everything from a pothole to putting out a fire. Simplifying and coordinating initiatives that engage community is integral to increasing the percentage of residents who believe they can have a positive impact on the community. The City also needs to share decision-making power with the communities we serve, and be transparent about decisions and all that we do. The City must also eliminate barriers to participation in public meetings so that those who participate at public meetings reflect the diversity of the Tacoma community.

- Provide timely, reliable information and services
- Actively respond to resident concerns
- Involve community in meaningful decision-making
- Transparency (in decision-making and actions)
- Reducing barriers to public participation



## MAJOR INITIATIVES/ACTIONS IN 2021-2022

### TRANSFORMATIONAL

In the 2021-2022 **Proposed Budget**, the City will implement a **Spanish Language Access Pilot**. This project will allow the City to assess the usage of language access programs, increase the efficacy of engaging with communities of color and non-English speakers, and provide comprehensive translation services for residents that speak Spanish as their primary language. The Pilot will provide translation of study sessions, community forum, community dialogues, departmental/council meetings and some marketing materials.

### MAINTAINING ESSENTIAL SERVICES

#### *Customer Service and Community Engagement*

The City will continue key programs such as **Tacoma 311** and community relations and Community Engagement support in Media and Communications Office. The 2021-2022 **Proposed Budget** extends the **Recycle Reset Project** customer service positions to address increased customer contact volumes and maintain recycling service levels.

#### *Voting*

Tacoma Public Libraries will continue its partnership with the Pierce County Auditor's office and the two other library systems in Pierce County to increase voting turnout by 50%.

### COVID 19 RESPONSE

#### *Community Involvement*

**Community Mobilization** provider contracts were reduced in 2021-2022 and remaining funding will support **diversification and participation in Neighborhood Councils**. The goal is to increase participation among BIPOC communities in order to diversify neighborhood councils. This approach supports addressing the Community Survey results that indicate racial disparity among residents accessing City services. Since the City funds neighborhood councils as a way to improve civic engagement, this diversification in participation should also increase participation in City programs and public process.

The **Innovative Grants Program** has been put on hold for 2021-2022 in response to budget constraints. In 2022, there will be staff support to redevelop the program with a transformational lens to be reinstated in 2023-2024.

## ENHANCEMENTS & RESTORATION OF PRIORITY PROGRAMS

#### *Community Engagement*

Recent growth and development throughout the City has heightened interest and community desires for proactive engagement on development and planning projects. In 2021-2022, the City's Planning Department will create a **Community Engagement Team** to focus on customer service, mainly in the field, dedicated to responding to community concerns and facilitating communication and understanding by directly engaging with both project developers and community members.

The Proposed Budget includes an increase in **Community Relations Capacity** to improve the City's ability to respond with timely and accurate information to community issues of interest.

A **Fire Chief's Community Advisory Committee** will be formed in early 2021. This community advisory committee will provide a diverse perspective and meet directly with the Fire Chief for input into current TFD services and programs, suggestions for improvement, and support candid conversations between TFD and the community.



## PROGRAMS

Department	Program	2021-2022	FTEs
		Proposed Budget	
<b>City Attorney's Office</b>	Committees, Boards, and Commissions	211,727	1.0
<b>City Manager's Office</b>	Cable Franchise Services & Video Production (TV Tacoma)	3,431,539	10.7
	Capacity Building	26,646	-
	Commission on Disabilities	84,483	0.2
	Customer Service - 311	1,373,508	6.0
	Human Rights Commission	117,880	0.3
	Immigrant and Refugee Affairs Commission	129,969	0.3
<b>Community &amp; Economic Development</b>	Neighborhood Business Districts Program	923,112	2.8
	Sister Cities Program	110,836	0.2
<b>Environmental Services</b>	Community Relations - Solid Waste	371,658	-
	Community Relations - Surface Water	152,305	-
	Community Relations - Wastewater	406,283	-
<b>Finance</b>	Community Engagement	47,090	-
<b>Fire</b>	Citizen Emergency Response Team	37,053	0.1
	Public Education and Relations	15,767	-
<b>Hearing Examiner</b>	Due Process Hearings	976,795	2.5
<b>Neighborhood &amp; Community Services</b>	Community and Commission Support	3,907	-
	Community Engagement	1,094,415	2.2
	Innovative Grants	75,692	0.6
	Neighborhood Councils	175,717	0.5
<b>Planning &amp; Development Services</b>	Advisory Commission Support	138,766	0.4
	PDS Planning	2,524,823	6.5
<b>Public Works</b>	Parking	71,120	-
	Transportation Benefit District	11,185,418	-
<b>Tacoma Venues and Events</b>	Public Arts Install & Community Outreach	273,850	-
	Tacoma Arts Commission	403,081	-
<b>Tacoma Water</b>	Water Customer & Employee Experience	6,809,960	24.0
<b>TPU Low Income Assistance</b>	Low Income Assistance	2,500,000	-
<b>Grand Total</b>		<b>33,673,400</b>	<b>58.1</b>

# RATES, FEES, AND FINES

## UTILITY RATES

The City operates several large utilities under the direction of the Tacoma Utility Board, including Tacoma Power, Tacoma Water, and Tacoma Rail. The City of Tacoma also manages utility services through its Environmental Services Department, which includes Solid Waste, Wastewater, and Surface Water management.

The following system average rate increases are projected for the 2021-2022 biennium:

Utility	2021	2022
Power	2.0%	2.0%
Water	2.0%	2.0%
Rail	Varies	Varies
Solid Waste	2.0%	2.0%
Wastewater	2.0%	2.0%
Surface Water	2.0%	2.0%



The City's commercial recycling services provide the option for businesses to divert waste materials from the landfill and also save money by reducing garbage disposal costs. In order to maintain the commercial recycling services, rates are proposed to increase in the 2021-2022 Proposed Budget to cover the costs of service.

The City offers self-haul garbage services. The City is proposing to increase disposal fees for non-City residents to better align with costs at comparable Pierce County facilities. Disparities in rates in neighboring jurisdictions can lead to overuse of the lower cost facilities, which can create degradations in the level of service in the form of long wait times and increased safety risks. In addition, when marketed effectively, increased garbage disposal rates can incentivize diversion through promotion of free self-haul alternatives for reuse and recycling of materials.

In 2021, the City will review eliminating the Contribution in Aid of Construction (CIAC) exemption for Utility Taxes and potentially eliminate the exemption in 2022. The change would levy the City's utility taxes on costs associated with payments to utilities by private developers to build out utility infrastructure on behalf of developers. By spending 2021 reviewing the exemption, the City will have time to receive feedback, develop alternatives, or recommend a restructure the exemption before it would be implemented or reviewed by the City Council. The elimination of the exemption would raise more than \$1 million annually across the funds that receive utility taxes (Street Operations and General Fund).

The City also proposed expanding the use of the City's Franchise Fee revenues, which are currently restricted to support TV Tacoma and communications services. This change would move \$6.9 million in funding to the City's General Fund.

Additionally, the City will bring forward updates to the City's fee schedule which will include new fees for public disclosure for body camera videos and updated fees for services such as Special Events. The requested fee updates are primarily due to cost of service changes.

# MAJOR CHANGES IN 2021-2022 PROPOSED BUDGET

## REVENUE AND EXPENSE CATEGORY CHANGES

The 2021-2022 Proposed Budget includes breakouts of expenses and revenues using new cost categories. This change does not impact the total expenses or revenues. One of the new categories is “Indirect Costs”. This category represent internal service departments who provide services to other departments (such as, City Attorney’s Office, City Manager’s Office, Finance, Human Resources, Information Technology, and others). The category of Capital includes all planned capital. Due to practices for tracking expenses, all actuals will show in other cost categories in the document (such as personal, operational expenses, etc.).

## ORGANIZATIONAL STRUCTURE UPDATES

The organizational changes in the 2021-2022 Proposed Budget are the move of:

- Tacoma Police Information Technology Services were moved to the Information Technology Department;
- Co-responder program management was moved from Tacoma Police Department to Neighborhood and Community Services;
- Red Light and Speed Camera Management was moved from the Tacoma Police Department (Revenues also showed in Municipal Court) to the Public Works Department;
- Project PEACE Management and support was moved from the Tacoma Police Department to the Office of Equity and Human Rights;
- The Office of Health and Safety was created by moving positions from Human Resources and Tacoma Public Utilities to the City Manager’s Office;
- Equal Employment Office was moved from the City Manager’s Office to Human Resources;
- The Foss Waterway Development Authority ends in 2020 and management of the properties will be transferred to Public Works starting in 2021.

## PROGRAM BASED BUDGETING

The Office of Management and Budget continues to improve the program based budgeting process. The 2021-2022 Proposed Budget includes a new breakout of the City’s programs by City Council Priority Area in the Highlights section. The Department Financial Summaries also include an updated view of program-based budgets for the 2021-2022 Proposed Budget.

## PERSONNEL COMPLEMENT AND COSTS

The 2021-2022 Proposed Budget includes contractually obligated pay increases for represented employees. For union contracts yet to be settled, the Budget includes projected increases based on history and other known factors. Non-represented salary increases included in the Proposed Budget are based on projected growth in consumer prices and, for specific classifications, market data and/or compression. The City Council will review the final 2021 salary schedule for non-represented employees in December 2020. The Proposed Budget projects health and benefit costs similar to those in 2019-2020.

The 2021-2022 Proposed Biennial Budget includes a total of 3,918.8 authorized Full-Time Equivalents (FTEs) in all funds. The table below illustrates the annualized FTEs for each biennium listed as well as the difference between the 2019-2020 Adopted Budget and the 2021-2022 Proposed Budget. Some of these position changes occurred during the 2019-2020 biennium (through the City's Reappropriation and Modification Budget processes). The second and third table illustrate FTEs changes by all funds, followed by a description of the changes.

### FULL TIME EQUIVALENTS BY DEPARTMENT

Personnel Complement	2017-2018 Adopted	2019-2020 Adopted	2021-2022 Proposed	2021-2022 O/(U) 2019- 2020
City Attorney's Office	49.7	53.8	51.3	(2.5)
City Council	13.0	14.0	15.0	1.0
City Manager's Office	52.5	48.5	62.0	13.5
Community & Economic Development	25.4	26.6	25.9	(0.6)
Environmental Services	519.8	512.8	524.4	11.6
Finance	107.4	107.0	108.0	1.0
Fire	400.3	419.0	471.3	52.3
Hearing Examiner	2.5	2.5	2.5	-
Human Resources	33.3	47.5	45.2	(2.3)
Information Technology	112.0	128.1	134.3	6.1
Library	106.4	110.6	99.8	(10.8)
Municipal Court	36.3	36.3	27.7	(8.6)
Neighborhood & Community Services	40.4	35.2	34.6	(0.6)
Planning & Development Services	60.4	91.9	102.3	10.5
Police	394.1	406.3	403.5	(2.8)
Public Works	224.8	268.8	259.8	(9.0)
Retirement	10.0	10.0	10.0	-
Tacoma Public Utilities	1,487.2	1,500.7	1,482.4	(18.3)
Tacoma Venues and Events	45.0	55.3	59.0	3.7
<b>Grand Total</b>	<b>3,720.36</b>	<b>3,874.54</b>	<b>3,917.85</b>	<b>43.31</b>

## FULL TIME EQUIVALENTS IN GENERAL FUND BY DEPARTMENT

Personnel Complement	2017-2018 Adopted	2019-2020 Adopted	2021-2022 Proposed	2021-2022 O/(U) 2019-2020
<b>General Fund</b>				
City Attorney's Office	17.0	17.5	15.3	(2.2)
City Manager's Office	2.9	3.0	15.6	12.7
Community & Economic Development	14.9	15.2	14.5	(0.7)
Finance	24.0	25.5	24.0	(1.5)
Fire	321.3	330.9	311.4	(19.5)
Information Technology	-	-	5.0	5.0
Library	106.4	110.6	99.8	(10.8)
Municipal Court	24.9	24.9	20.9	(4.0)
Neighborhood & Community Services	34.3	32.7	32.5	(0.2)
Planning & Development Services	7.9	7.2	8.8	1.7
Police	381.6	396.0	392.3	(3.8)
Public Works	14.3	17.7	17.4	(0.3)
Tacoma Venues and Events	2.8	4.3	4.3	-
<b>General Fund Total</b>	<b>952.2</b>	<b>985.4</b>	<b>961.7</b>	<b>(23.7)</b>

## FULL TIME EQUIVALENTS BY FUND

Personnel Complement	2017-2018 Adopted	2019-2020 Adopted	2021-2022 Proposed	2021-2022 O/(U) 2019-2020
<b>Special Revenue Funds</b>				
1020 - Courts Special Rev	0.7	0.7	0.7	-
1065 - PW Street Fund	92.7	110.0	94.4	(15.7)
1085 - Streets Initiative	26.4	26.3	32.0	5.6
1090 - TFD Special-CLSD	1.5	9.0	4.5	(4.5)
1100 - PW Facilities Right-of-Way Streets	0.9	0.4	0.7	0.3
1110 - LI Guaranty	0.1	0.1	0.1	-
1145 - PWB BLUS	0.4	-	-	-
1155 - TFD EMS Spec Rev	77.5	77.2	153.5	76.3
1185 - HRHS Special-CLSD	10.2	7.5	5.2	(2.3)
1195 - CED Spec Rev-CLSD	6.2	8.3	11.6	3.4
1236 - CED Small Bus Entrp	2.3	1.1	1.5	0.4
1267 - TPD Special Rev	5.0	-	-	-
1431 - CMO Muni. Cable TV	18.8	21.0	1.6	(19.4)
1500 - CED Loc Emp Apprent	2.3	2.0	1.0	(1.0)
1650 - Traffic Enforcement	18.1	18.8	15.6	(3.2)
<b>Special Revenue Funds Total</b>	<b>262.9</b>	<b>282.3</b>	<b>322.3</b>	<b>40.0</b>
<b>Capital Project Funds</b>				
1060 - Transportation Captl	21.1	36.3	39.5	3.2
<b>Capital Project Funds Total</b>	<b>21.1</b>	<b>36.3</b>	<b>39.5</b>	<b>3.2</b>

Personnel Complement	2017-2018 Adopted	2019-2020 Adopted	2021-2022 Proposed	2021-2022 O/(U) 2019-2020
Enterprise Funds				
4110 - PDS Development Services	52.5	84.7	93.5	8.8
4140 - PWE Prking Operating	14.5	18.8	15.2	(3.6)
4165 - Conv Ctr & Bicen Pav	16.3	22.8	24.5	1.7
4180 - PAF Dome	25.8	28.2	28.5	0.3
4200 - ES Solid Waste	190.5	196.5	200.5	4.0
4300 - ES Wastewater	227.6	231.3	235.2	3.9
4301 - ES Surface Water	98.3	81.1	85.1	4.0
4500 - Tacoma Rail	118.0	126.0	127.0	1.0
4600 - Water	273.5	289.3	300.8	11.5
4700 - Power	1,066.8	1,055.4	1,022.6	(32.8)
Enterprise Funds Total	2,083.7	2,134.0	2,132.7	(1.2)
Internal Service Funds				
5050 - TPU Fleet Service	29.0	30.0	32.0	2.0
5400 - Equipment Rental	39.2	43.2	43.2	-
5453 - Asphalt Plant	2.0	1.9	1.9	-
5540 - Comms Equip Res	5.1	5.0	5.0	-
5550 - ThirdPartyLiabClaims	0.3	-	1.0	1.0
5570 - WorksCompensationFd	7.9	-	-	-
5700 - Facilities	16.5	16.5	16.5	-
5800 - General Government Internal Service	292.3	329.1	354.0	24.9
Internal Services Funds Total	392.1	425.6	453.5	27.9
Trust & Agency Funds				
6050 - Deferred Comp Trust	1.0	1.0	1.2	0.2
6100 - Employees Retirement	7.7	7.8	8.2	0.4
6120 - Rel & Pens Police	1.1	1.1	0.9	(0.2)
6150 - Rel & Pens Fire	1.1	1.1	0.9	(0.2)
Trust & Agency Funds Total	11.0	11.0	11.2	0.1
Grand Total	3,720.4	3,874.5	3,918.8	44.3

*Grand Total includes funds from previous pages*

# EXPLANATION OF DEPARTMENTAL CHANGES

## CITY ATTORNEY'S OFFICE (-2.5)

### 2019-2020 Adjustments & Baseline Corrections

- Eliminated Term-Limited Deputy City Attorney in the Civil Division (-0.3)

### 2021- 2022 Proposed Changes

- Eliminated one Legal Assistant from the Prosecution Division (-1.0)
- Eliminated one Office Assistant from the Prosecution Division (-1.0)
- Reduced Management Analyst III Position in the Civil Division to 0.8 FTE (-0.2)

## CITY COUNCIL OFFICE (+1.0)

### 2019-2020 Adjustments & Baseline Corrections

- Moved Office Assistant from City Manager's Office (+1.0)

## CITY MANAGER'S OFFICE (+13.5)

### 2019-2020 Adjustments & Baseline Corrections

- Added Assistant to the City Manager Position (+1.0)
- Moved positions from Human Resources Department and Tacoma Public Utilities to create the Office of Health and Safety (+10)
- Moved Office Assistant to City Council Office (-1.0)
- Added Customer Service Representative hired in 2020 (+1.0)
- Added Community Engagement Position in Media and Communications Office (+1.0)
- Added Equity Services positions in Office of Equity and Human Rights (+2.0)
- Eliminated Government Relations Officer (-1.0)

### 2021- 2022 Proposed Changes

- Added Community Relations Specialist to the Media and Communications Office (+1.0)
- Moved Equal Employment Opportunity program to Human Resources Department (-2.0)
- Added Language Access position in the Media and Communications Office (+0.6)
- Eliminated Management Fellow position (-1.0)
- Added Management Analyst II position to the Office of Equity and Human Rights for Project PEACE work (+1.0)
- Added Housing Rehabilitation Specialist in the Office of Equity and Human Rights (+1.0)
- Reduced Government Relations Analyst shared with Environmental Services (-0.1)

## COMMUNITY & ECONOMIC DEVELOPMENT (-0.6)

### 2019-2020 Adjustments & Baseline Corrections

- Correction from Previous Reorganization with Tacoma Venues and Events (-0.2)
- Changed charging allocations for Contract & Program Auditors to Grants with Neighborhood and Community Services (-0.4)

### 2021- 2022 Proposed Changes

- Eliminated Administrative Assistant (-1.0)
- Eliminated Business Development Manager (-1.0)
- Expanded Project Specialist to Full Time (+0.5)
- Added one-year Program Technician (+0.5)
- Added Program Technician (+1.0)

## **ENVIRONMENTAL SERVICES (+11.6)**

### 2019-2020 Adjustments & Baseline Corrections

- Extended Project Positions for Recycle Reset Project with Varied Durations (+4.0)
- Moved Street Patching Crew from Public Works (+4.0)
- Moved Construction Inspector to Planning & Development Services (-1.0)
- Moved Engineer to Planning & Development Services (-1.0)
- Reduced Government Relations Officer shared with City Manager's Office (-0.1)

### 2021- 2022 Proposed Changes

- Added Management Analyst III to implement Strategic Plan (+1.0)
- Added Source Control Representative (+1.0)
- Added Assistant Division Manager (+1.0)
- Added Heavy Equipment Operator (+1.0)
- Extended Green Building Specialist Position shared with Planning and Development Services (+0.7)
- Added Program Development Specialist to Assist HOT Team in Open Space Areas (+1.0)

## **FINANCE (+1.0)**

### 2019-2020 Adjustments & Baseline Corrections

- Added a Deputy City Attorney for Tort Litigation to the Third Party Liability Fund (+1.0)
- Moved OMB Management Analyst II position back from Human Resources (+0.5)
- Removed Term Limited MAIL from Tax & License (-0.5)

### 2021- 2022 Proposed Changes

- Eliminated Customer Service Representative (-1.0)
- Added one Risk Analyst Position (+1.0)

## **FIRE (+52.3)**

### 2019-2020 Adjustments & Baseline Corrections

- Added Assistant Chief of Logistics (+1.0)
- Added Roving Firefighter Positions (+4.0)
- Added FD Cares Case Management (+1.3)
- Added Opioid Mobile Response Unit Project Staff (+3.5)

### 2021- 2022 Proposed Changes

- Added new Basic Life Support (BLS) Program (+34.5)
  - Firefighters EMT for Transport Units (+7.0)
  - Firefighter Dispatchers (+5.0)
  - Dayshift Paramedics (+4.0)
  - Administrative Support (+3.0)
  - Administrative Assistant (+1.0)
  - Computer Support Technician (+1.0)
  - Customer Service Representative (+3.0)
  - Fire & Marine Diesel Mechanic (+1.0)
  - Senior Technical IT Analyst (+1.0)
  - Added seventeen Firefighters in 2022 due to staggered implementation of BLS (+8.5)
- Added Behavioral Health Unit (+7.0)
  - Customer Service Representative (+1.0)
  - Office Assistant (+1.0)
  - Mental Health Professional (+1.0)
  - Social Worker (+1.0)
  - Advanced Nurse practitioner (+1.0)
  - Registered Nurse (+1.0)
  - Behavioral Health Case Manager (+1.0)
- Added Quality Improvement Officer (+1.0)



## HEARING EXAMINER (NO CHANGE)

## HUMAN RESOURCES (-2.3)

### 2019-2020 Adjustments & Baseline Corrections

- Added Utilities Safety Manager (+1.0)
- Added Administrative Assistant (+1.0)
- Moved Office of Health and Safety to City Manager's Office (-7.0)
- Moved Equal Employment Opportunity program from City Manager's Office (+2.0)
- Moved OMB Management Analyst II position back to Finance (-0.5)
- Added Management Analyst II (+1.0)

### 2021- 2022 Proposed Changes

- Eliminated one Human Resources Manager as of June 2021 (-0.8)
- Extended Term-Limited Management Analyst I one year (+0.5)
- Added Departmental Aide to Administration (+0.5)

## INFORMATION TECHNOLOGY (+6.1)

### 2019-2020 Adjustments & Baseline Corrections

- Added IT Supervisor (+1.0)
- Added Cybersecurity Operator (+1.0)
- Returned positions related to Library Uplift project to IT (+2.5)
- Adjusted Computer Technician Position (-0.75)

### 2021- 2022 Proposed Changes

- Added Assistant IT Director and Integration Developer to support HANalytics (+2.0)
- Added Computer Support Technician to support Body Worn Cameras (+1.0)
- Consolidated Police IT Support positions within the IT Department (+4.0)
- Eliminated Admin Assistant position (-1.0)
- Eliminated three positions supporting Core Enterprise Resource Planning system (-3.0)
- Eliminate Management Analyst III in Project Management Office (-1.0)
- Eliminate Computer Support Technician (-1.0)
- Made Chief Information Security Officer budgeted (+1.0)
- Expanded existing Senior IT Analyst into a full-time employee (+0.35)

## LIBRARY (-10.8)<sup>1</sup>

### 2019-2020 Adjustments & Baseline Corrections

- Returned IT Support Staff for technology uplift to IT (-2.5)

### 2021- 2022 Proposed Changes

- Added Equity & Engagement Officer (+1.0)
- Eliminated Page Positions (-7.3), Library Assistant (-1.0), and Branch Supervisor (-1.0)

## MUNICIPAL COURT (-8.6)

### 2021- 2022 Proposed Changes

- Eliminated Court Clerks positions (-8.0)
- Eliminated Court Commissioner position (-0.6) as of July 2021

<sup>1</sup> Library's FTE adjustment is pending labor negotiations

## **NEIGHBORHOOD & COMMUNITY SERVICES (-0.6)**

### 2019-2020 Adjustments & Baseline Corrections

- Added Assistant Director (+1.0)
- Eliminated Program Development Specialist (-1.0)
- Eliminated Administrative Assistant (-1.0)
- Eliminated Term-Limited Customer Service Representative, Technical (-1.0)
- Changed charging allocations for Contract & Program Auditors to Grants managed by Community and Economic Development (+0.4)

### 2021- 2022 Proposed Changes

- Added one Term-Limited Management Analyst III for Transformational Projects (+1.0)

## **PLANNING & DEVELOPMENT SERVICES (+10.5)**

### 2019-2020 Adjustments & Baseline Corrections

- Moved Construction Inspector and Engineer from Environmental Services (+2.0)
- Added Inspectors (+2.0)
- Added Development Specialist III (+1.0)
- Added Planner (+1.0)
- Added Natural Resource Specialist (+1.0)
- Added and Expanded Engineers (+2.0)

### 2021- 2022 Proposed Changes

- Added Assistant Chief Surveyor in partnership with Public Works (+0.5)
- Added Customer Service Representative (+1.0)
- Adjusted Occupational Intern (-0.35)
- Extended Green Building Specialist shared with Environmental Services (+0.3)

## **POLICE (-2.8)**

### 2019-2020 Adjustments & Baseline Corrections

- Added Community Services Lieutenant (+1.0)
- In 2020, delayed hiring of Officers and IT Analyst (+2.2)

### 2021- 2022 Proposed Changes

- Moved Police IT Staff to IT (-4.0)
- Eliminated a Police Officer and Sergeant (-2.0)

## **PUBLIC WORKS (-9.0)**

### 2019-2020 Adjustments & Baseline Corrections

- Added Traffic Staff (+4.0)
- Added Assistant Chief Surveyor partially funded by Planning and Development Services (+0.5)

### 2021- 2022 Proposed Changes

- Eliminated Road Use Compliance Officers (-2.0)
- Eliminated Senior Engineer from Facilities Capital Projects (-1.0)
- Eliminated Engineering Financial Assistant (-1.0)
- Eliminated Parking Enforcement Officer (-1.0)
- Eliminated Part-Time Street Maintenance positions (-3.5)
- Eliminated Street Operations Performance Management Group (-2.0)
- Added Senior Real Estate Specialist to support management of Thea Foss Waterway properties (+1.0)
- Moved Street Patching Crew to Environmental Services (-4.0)

## RETIREMENT (NO CHANGE)

### TACOMA PUBLIC UTILITIES (-18.3)

#### POWER (-32.8)

- Added support for Generation (+3.5), Power Conservation and Supply Planning (+2.0), Regulatory Compliance (+2.0), Safety (+1.0), Data Analytics and Technology Support (+4.0), New Services and Line Operations (+2.0) and Administration (+2.0) (+16.5)
- Added positions to support Advanced Metering Infrastructure project (+6.0 new and +4.0 filled mid-biennium in 2019/20), Energy Imbalance Market implementation (+5.0), Technology and Communications (+2.5), Asset Management (+1.0) and Nisqually Project (+1.0). (+19.5)
- Power's additions are offset by the elimination of vacant positions (-12.5), reductions in budget of (-13.6) and the reduction of Click! Network positions (-54.0) of which (+4.0) were retained to support the Rainier Connect agreement. (-76.1)
- Added positions to support citywide Public Records requests (+1.0)
- Added positions to support Public Records requests related to Body Work Cameras (+4.0)
- Added positions to support Communications and key accounts (+4.0)
- Moved Safety program to City Managers' Office (-2.0)
- Reduction in vacant positions in Utility Technology Services (-2.0)
- Added positions to support Customer Services (+2.3)

#### WATER (+11.5)

- Expanded partial FTEs to full FTEs (+5.5)
- Positions to support preparing our workforce for the future and provide customers increased value (+2.0)
- Position to improve systems, processes, and use of resources (+3.0)
- Position to support regulatory compliance (+1.0)

#### RAIL (+1.0)

- Added a Supervisor of Operations to manage Rail Operations (+1.0)

#### FLEET SERVICES (+2.0)

- Added Management Analysts to support Administration (+2.0)

### TACOMA VENUES & EVENTS (+3.7)

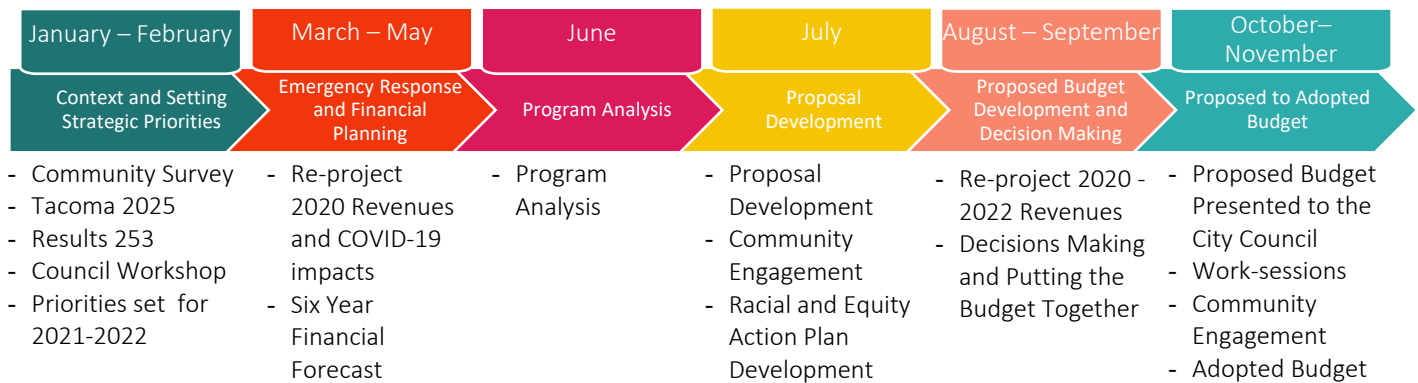
#### 2019-2020 Adjustments & Baseline Corrections

- Added Tacoma Creates program positions (+3.0)
- Added Custodian position (+1.0)
- Added Business Administration position (+1.0)
- Correction from Previous Reorganization with Community and Economic Development (+0.2)
- Eliminated Part-Time Program Technician (-0.5)

#### 2021- 2022 Proposed Changes

- Eliminated Financial Assistant (-1.0)

# BUDGET CALENDAR



## 2020

### JANUARY

Community Survey provided to City Council

### FEBRUARY

City Council Workshop on Priorities for 2021-2022

### JUNE

General Fund Six-Year Forecast (2020-2025) & Program Analysis (Identification: What does the City do?, Costing: What does it cost?, and Impacts: Does it impact the City's priorities?)

### JUNE/JULY

City Manager met with staff to review budget recommendations & the City conducted Community and Staff Engagement (Online Surveys on Priorities, Balancing Act, and Online Meetings)

### SEPTEMBER

2021-2022 Proposed Budget preparation and budget document development

### OCTOBER 6

2021-2022 Proposed Budget presented at the City Council Study Session

### OCTOBER/NOVEMBER

City Council budget workshops detailing the 2021-2022 Proposed Budget by Council priority & Fall Community Outreach – including Town Hall and Online Balancing Act Tool launched

### OCTOBER 27

Public hearings regarding the 2021 Ad Valorem Property Tax and Emergency Medical Services (EMS) Levies, 2021-2022 Proposed Budget, Capital Facilities Program (CFP) and Capital Budget

### NOVEMBER 10

Public hearings regarding the 2021-2022 Proposed Budget, CFP and Capital Budget, and first reading of 2018 Ad Valorem Property Tax and EMS Levies Ordinances

### NOVEMBER 17

First reading of 2021-2022 Proposed Budget, CFP, and Capital Budget Ordinances, and second reading 2018 Ad Valorem Property Tax and EMS Levies Ordinances

### NOVEMBER 24

Second reading of 2021-2022 Proposed Budget, CFP, and Capital Budget Ordinances

### DECEMBER 15

2021-2022 Biennial Budget adoption deadline

# BUDGET MONITORING AND ADJUSTMENTS

## 2021

### APRIL

**Reappropriation:** At the end of each biennium, departments have the opportunity to submit reappropriation requests to carry forward unspent but committed budget dollars into the next biennium. A commitment exists if the City has issued a purchase order or entered into some other contractual agreement.

### DECEMBER

**Mid-Biennium Modification:** State law requires that the City Council meet in the final quarter of the first year of the biennium for the purpose of a mid-biennial review and modification of the biennial budget. This allows an opportunity to adjust expenditure budgets (appropriations) and revenues to align them with more recent conditions and projections.

## 2022

### DECEMBER

**Biennium End Modification:** As the biennium progresses, changes to the budget are necessary due to variances in revenue projections and unforeseen expenditure adjustments and/or needs. The purpose of the Biennium End Modification is to more accurately budget for the ongoing needs of the City.

*Throughout 2021-2022, the Office of Management & Budget monitors performance of departments and funds and may bring forward additional amendments to Council if appropriation increases are needed.*

## DEPARTMENT SUMMARIES

The following section provides a brief introduction to the work performed by each department as well as a three-biennium overview of financials. Each department's section is divided into two major components: introduction and financials.

### INTRODUCTION

MISSION STATEMENT – a brief statement describing the overall purpose of each department

KEY FUNCTION ORGANIZATION CHART – a chart illustrating the organization of the major bodies of work performed by each department

DEPARTMENT OVERVIEW – a description of each department's major services and/or operational divisions

### FINANCIALS

DEPARTMENTAL FUNDING BY CATEGORY – a visual representation and breakdown of how the department is funded

GENERAL FUND REVENUES – includes major revenue sources for the General Fund such as property tax, sales tax, business tax, and utility tax

ALL OTHER FUNDS' REVENUES – other fund revenue sources include charges for services, grants, and intergovernmental revenues

*Note:* Excess revenue not assigned to expenditures is deposited into the reserves of a fund; where expenditures exceed revenues, fund balance has been utilized.

DEPARTMENTAL EXPENDITURES BY CATEGORY – a visual representation of the total expenditures of a department, including the total departmental FTEs and expenses by cost categories.

*Note:* Department expenditures subdivided by fund can be found on page 507 in the Expenditures by Department and Fund section.

DEPARTMENTAL BUDGET BY PROGRAM - a table of the total expenditures of a department, separated by division and program with FTEs.

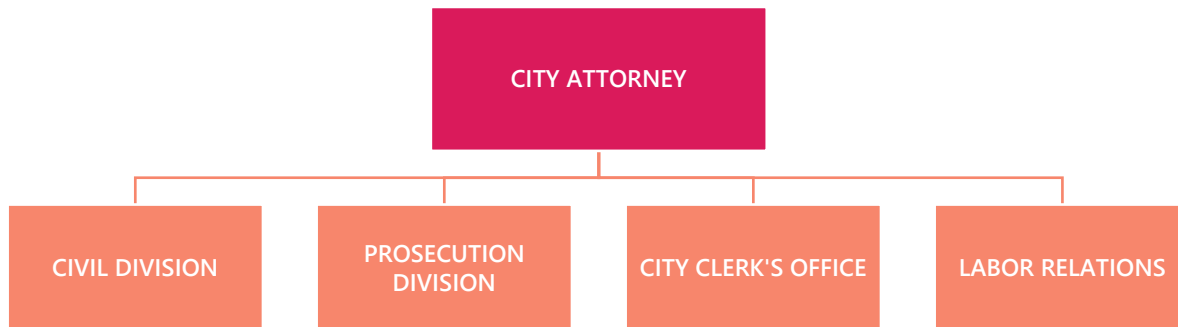


# CITY ATTORNEY'S OFFICE

## MISSION

Dedicated to advancing the public trust and helping the City of Tacoma achieve its policy goals by providing high quality, ethical, responsive, and economical legal services.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The City Attorney's Office represents the City in its day-to-day operations. The City Attorney acts as legal adviser to the City Council, the City Manager, and all officers, departments, and boards of the City. The department has four divisions: Civil, Prosecution, Labor Relations, and the City Clerk's Office.

### CIVIL DIVISION

The Civil Division is responsible for all legal matters of the City and provides legal counsel and representation to the City's elected and appointed officials. The Civil Division handles all claims, represents the City in all lawsuits and hearings, and prepares and/or approves all legal documents. The Division maintains two offices, one at the Tacoma Municipal Building and one at Tacoma Public Utilities.

### PROSECUTION DIVISION

The Prosecution Division is responsible for the prosecution of all violations of City criminal codes before the Tacoma Municipal Court and advises City departments charged with enforcement.

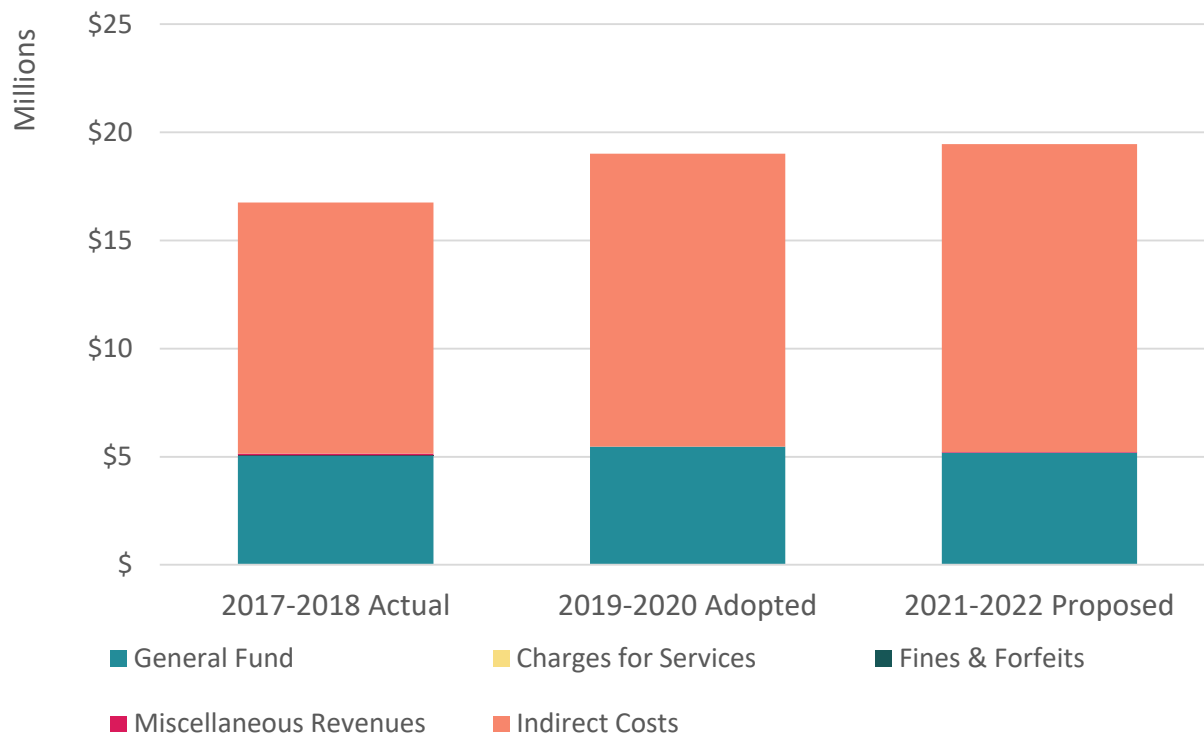
### CITY CLERK'S OFFICE

The City Clerk oversees the City Council's agenda and business meetings, retains the official record of all formal meetings of the City Council, codifies ordinances into the Municipal Code, and acts as the custodian of the City seal and official City records. The City Clerk also serves as the City's municipal election official and assists in the initiative and referendum process.

### LABOR RELATIONS

The Labor Relations Division negotiates and administers all labor contracts on behalf of the City of Tacoma and serves as the primary point of contact for union business representatives for 29 collective bargaining units.

## CITY ATTORNEY'S OFFICE FUNDING BY CATEGORY

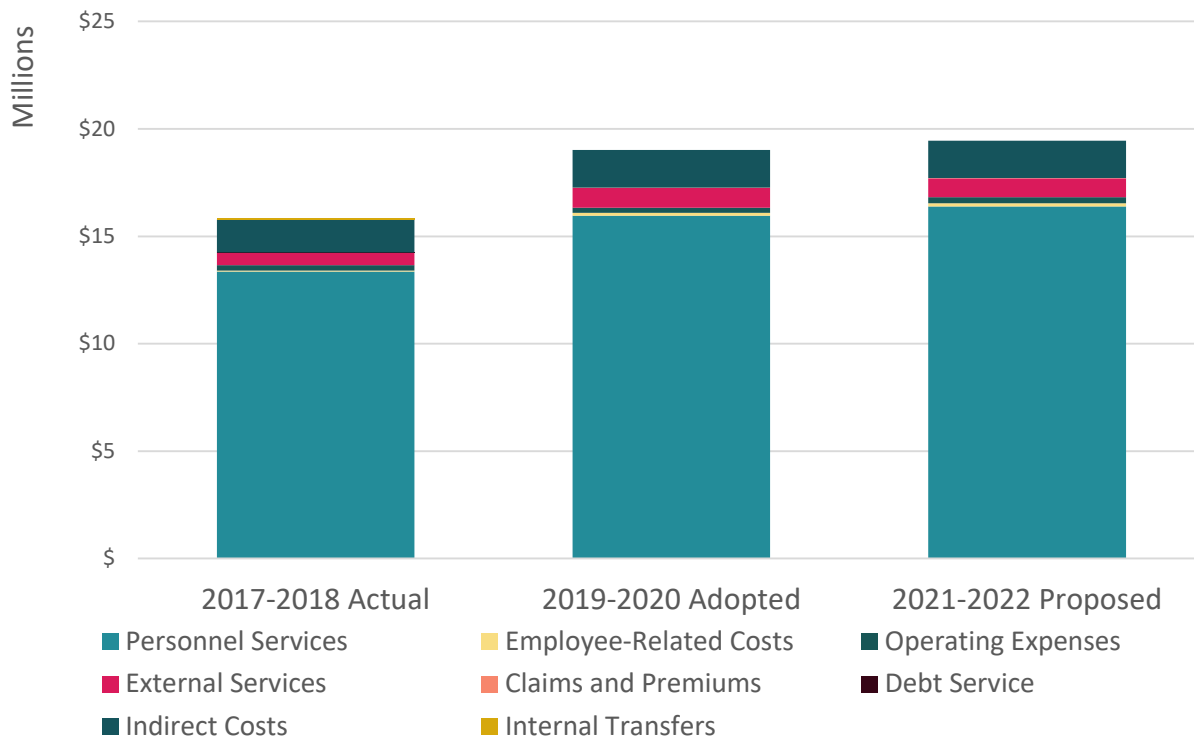


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	5,040,621	5,457,975	5,185,412
Charges for Services	27,303		
Fines & Forfeits	335		
Miscellaneous Revenues	72,227		27,240
Indirect Costs	11,617,035	13,555,066	14,242,543
<b>Grand Total</b>	<b>16,757,522</b>	<b>19,013,041</b>	<b>19,455,195</b>

## FUNDING SUMMARY

The City Attorney's Office Civil Division, City Clerk's Office, and Labor Relations Division are funded through internal charges which share costs across City departments. This funding source is categorized as Indirect Costs. By contrast, the Prosecution Division is supported solely by the General Fund.

## CITY ATTORNEY'S OFFICE EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	13,357,082	15,952,359	16,394,384
Employee-Related Costs	51,206	147,008	138,711
Operating Expenses	251,036	239,087	282,281
External Services	589,752	920,724	884,910
Claims and Premiums	5,778	5,000	5,000
Debt Service	3		
Indirect Costs	1,519,793	1,748,862	1,749,909
Internal Transfers	100,000		
<b>Grand Total</b>	<b>15,874,649</b>	<b>19,013,041</b>	<b>19,455,195</b>

### EXPENDITURE SUMMARY

The City Attorney's Office primary expenditure is Personnel Services which includes the compensation of approximately 51 Full Time Equivalents (FTEs). External Services includes approximately \$480 thousand in outside legal services. Indirect costs represents charges from other City departments such as rent, insurance, and communications.

## BUDGET BY PROGRAM

		2021-2022 Proposed Budget	FTEs
City Clerk's Office	Clerk's Office	1,126,765	4.3
	Committees, Boards, and Commissions	211,727	1.0
	Records Management	337,866	0.7
Civil Division	Civil Division	8,169,145	17.4
	Code Enforcement	402,667	1.4
	Misdemeanor Jail Contract Management	295,161	0.8
	Tort Litigation	2,021,479	6.3
Labor Relations Division	Labor Negotiations	2,000,133	5.0
Prosecution	Prosecution	4,890,252	14.5
Grand Total		19,455,195	51.3

# CITY COUNCIL

## MISSION

Provide high-quality, innovative, and cost-effective municipal services that enhance the lives of our residents and the quality of our neighborhoods and business districts.

## KEY FUNCTION ORGANIZATIONAL CHART

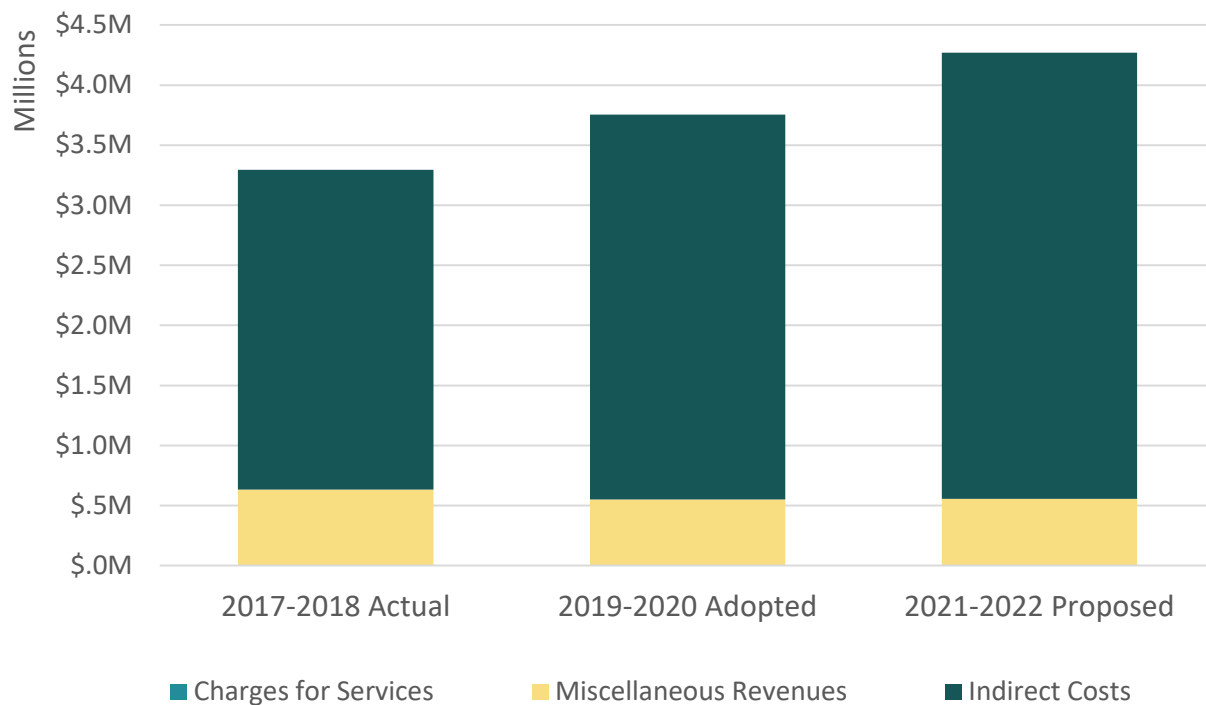


\*Includes City Council Staff Support

## DEPARTMENT OVERVIEW

The City of Tacoma operates under the Council-Manager form of local government. The City Council consists of the Mayor, who is elected by the community at large, and eight elected Council Members (five representing defined geographical districts and three representing one community). All serve four-year terms. Council duties include adopting and amending City laws; approving the budget; establishing City policies and standards; approving contracts and agreements; appointing residents to boards, committees and commissions; and representing the City. The City Council appoints the City Manager to administer the City's day-to-day operations, work with City departments to carry out its policies and priorities, and ensure the entire community receives equitable City services.

## CITY COUNCIL FUNDING BY CATEGORY

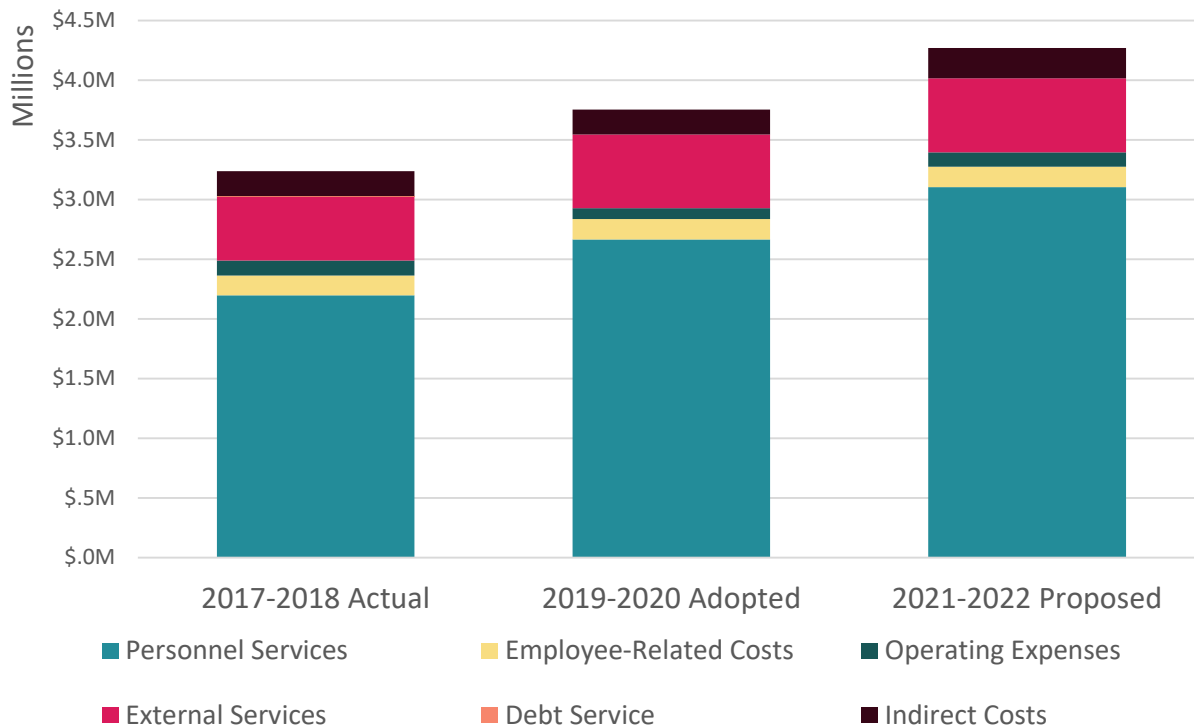


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Charges for Services	687		
Miscellaneous Revenues	631,216	550,000	555,160
Indirect Costs	2,664,243	3,204,295	3,715,083
<b>Grand Total</b>	<b>3,296,145</b>	<b>3,754,295</b>	<b>4,270,243</b>

## FUNDING SUMMARY

The City Council is funded primarily through indirect costs charged to the different operating departments, with an additional \$500,000 of miscellaneous revenues allocated biennially to the Council Contingency Fund. This fund allows the Council to allocate funding for unanticipated expenses on an as-needed basis throughout the biennium. Starting in 2019-2020, there is an additional \$50,000 in miscellaneous revenues for the funding of the Deportation Defense Fund.

## CITY COUNCIL EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	2,199,635	2,666,671	3,106,668
Employee-Related Costs	165,514	170,800	170,800
Operating Expenses	124,438	90,785	120,164
External Services	539,457	619,100	619,100
Debt Service	174		
Indirect Costs	208,905	206,939	253,511
<b>Grand Total</b>	<b>3,238,122</b>	<b>3,754,295</b>	<b>4,270,243</b>

## EXPENDITURE SUMMARY

Personnel services comprises the majority of expenditures for City Council and pays for employee wages and benefits for Council and support staff. The increase to Personnel Services in 2021-2022 includes an Office Assistant moved from the City Manager's Office and increased wages and benefits. The increase in Operating Expenses includes cell phone usage and copier charges.



## BUDGET BY PROGRAM

Program		2021-2022 Proposed Budget	FTEs
Mayor and City Council	Deportation Defense Fund	50,000	-
	Mayor and City Council	4,220,243	15.0
Grand Total		4,270,243	15.0

# CITY MANAGER'S OFFICE

## MISSION

Work in support of the City Council's mission, vision, and goals and provide oversight for all City departments.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT SERVICES

The City Manager's Office manages the operations of the City and houses six service areas: Customer Support Center, Government Relations Office, Media and Communications Office (MCO), Office of Equity and Human Rights (OEHR), Office of Health and Safety (OHS), and the Tacoma 2025 Strategic Planning program. In addition to the six service areas, the City Manager's Office also provides administrative support to the City's elected officials and analytical support in the advancement of City Council policy development goals.

### CUSTOMER SUPPORT CENTER

The TacomaFIRST 311 Customer Support Center provides a "one-stop shop" with a concierge feel for services, with access through face-to-face interaction, telephone support, online resources, and mobile connectivity. The mission of the Customer Support Center is to deliver exemplary support to Tacoma residents, visitors, and business owners by providing timely, informative, and responsive service to resolve customer needs.

### OFFICE OF EQUITY AND HUMAN RIGHTS

The mission of OEHR is to achieve equity in the service delivery, decision-making, and community engagement of the City. The office does this work by identifying and eliminating the underlying drivers that perpetuate racial inequity in order to provide opportunity and advancement for all. The Human Rights Division informs businesses, housing providers, and community members of their civil rights and responsibilities under relevant antidiscrimination laws and statutes.

### OFFICE OF HEALTH AND SAFETY

The Office of Health and Safety provides oversight and leadership for the overall City of Tacoma Safety program. OHS's goal is to ensure that workplace safety is a key management priority, on par with fiscal responsibility, operational excellence, and legal and regulatory compliance. The office focuses on enhancing the culture of safety within every City workplace, to measurably reduce injuries/incidents and get everyone home safe at the end of the day.

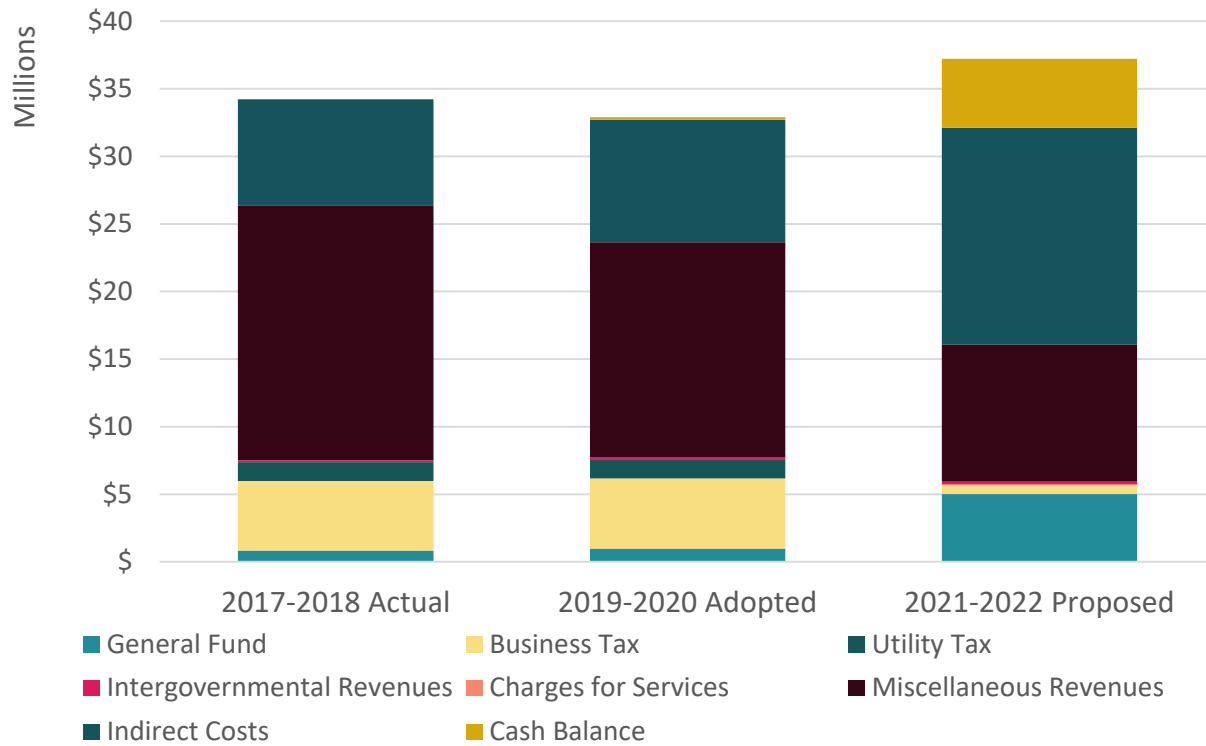
### GOVERNMENT RELATIONS OFFICE

The Government Relations Office provides comprehensive representations of the City's interests before the Washington State Legislature and Tribal, State, and Regional bodies. It also provides focused representation on key issues and specific goals before the U.S. Congress and Federal agencies.

### MEDIA AND COMMUNICATIONS OFFICE

MCO serves as the communications liaison between the City and the public. Through a variety of multimedia activities, MCO works to tell the story of the City of Tacoma – its accomplishments, programs, services, and strategies to move it forward – by creating and leveraging opportunities to advance the mission and strategic direction of the organization.

## CITY MANAGER'S OFFICE FUNDING BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	843,481	980,758	5,001,813
Business Tax	5,146,885	5,196,685	723,537
Utility Tax	1,387,333	1,362,464	
Intergovernmental Revenues	143,104	220,000	220,000
Charges for Services	234	3,000	
Miscellaneous Revenues	18,815,895	15,890,920	10,132,290
Indirect Costs	7,885,114	9,067,274	16,045,849
Cash Balance		177,179	5,096,537
<b>Grand Total</b>	<b>34,222,047</b>	<b>32,898,281</b>	<b>37,220,026</b>

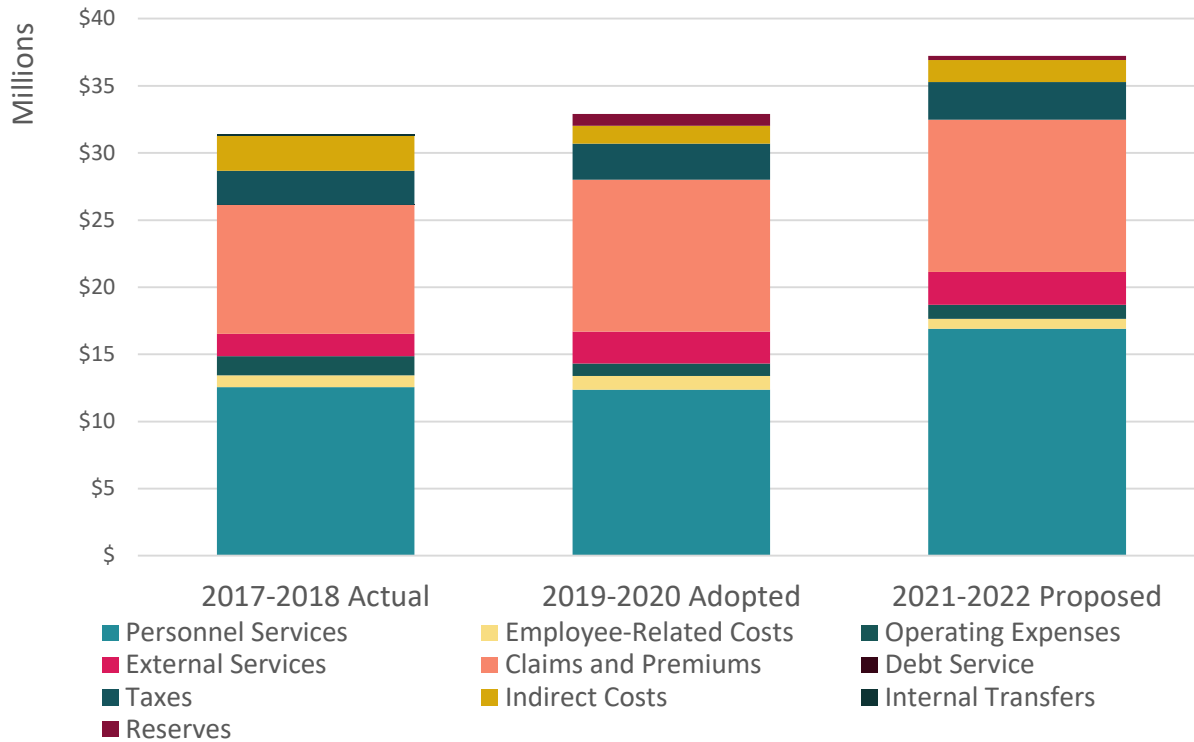
## FUNDING SUMMARY

The primary source of the City Manager's Office's funding is Indirect Costs, which is how the City shares services and costs across the organization. Indirect Costs are projected to grow as a result of the creation of the Office of Health and Safety and increasing the percentage of Media and Communications Office paid through internal charges. The 2021-2022 Proposed Budget moves the majority of Business Taxes to the General Fund along with costs associated with TV Tacoma, this move is pending the approval of the City Council. This move means that all of the Media and Communications Office services, excluding TV Tacoma, will now be paid through internal charges (indirect costs).

Miscellaneous Revenues are made up of contributions from the City and employees to the City's benefit funds, and use of cash in the City's various risk funds.

Utility Taxes are eliminated from the 2021-2022 Proposed Budget since Click! ceased operations in 2020. Franchise revenues associated with cable operations are now all shown in the City's General Fund.

## CITY MANAGER'S OFFICE EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	12,553,201	12,369,975	16,913,087
Employee-Related Costs	883,476	1,021,786	730,833
Operating Expenses	1,436,145	919,961	1,057,243
External Services	1,656,874	2,381,579	2,438,061
Claims and Premiums	9,596,524	11,307,496	11,325,411
Debt Service	207		
Taxes	2,546,694	2,692,436	2,825,000
Indirect Costs	2,599,754	1,326,002	1,634,147
Internal Transfers	100,919		-
Reserves		879,045	296,245
<b>Grand Total</b>	<b>31,373,794</b>	<b>32,898,281</b>	<b>37,220,026</b>

## EXPENDITURE SUMMARY

Personnel Services comprises the largest category of expenditures in the City Manager's Office, paying for employee wages and benefits. Growth in Personnel Services costs in 2021-2022 reflects the addition of the Office of Health and Safety. The decrease in Employee-Related Costs is due to one-time budget reductions taken in by the Department. Claims and Premiums expenses cover workers compensation claims for the entire City of Tacoma organization and is managed by the Office of Health and Safety.

## BUDGET BY PROGRAM

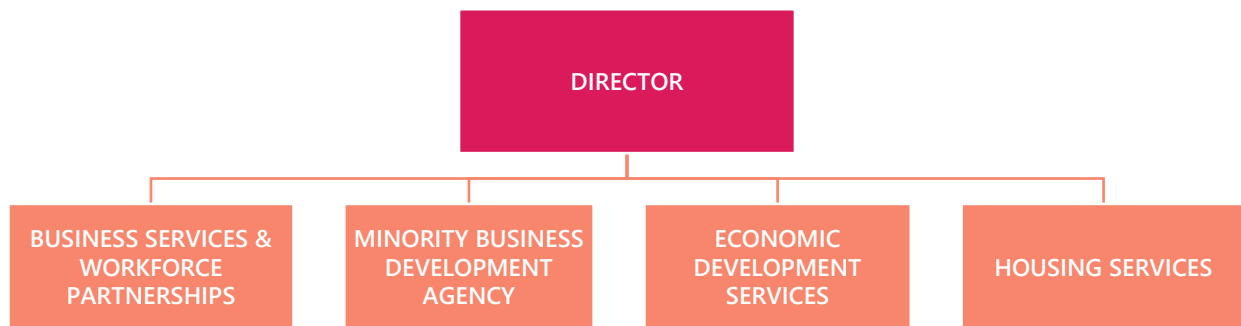
Division	Program	2021-2022 Proposed Budget	FTEs
<b>Operating Funds</b>			
<b>City Manager's Office</b>	City Administration	3,240,980	5.0
	Equal Employment Opportunity (EEO)	1,454	-
	Special Projects	360,515	2.1
<b>Customer Support Center</b>	Customer Service - 311	1,373,508	6.0
<b>Government Relations Office</b>	Federal & Tribal Programs	524,772	0.4
	Regional & State Legislative Priorities	375,266	-
<b>Media and Communications Office</b>	Cable Franchise Services & Video Production (TV Tacoma)	3,431,539	10.7
	Media and Communications Office	3,890,131	12.0
	Strategic Planning - Tacoma 2025	676,357	2.0
	TV Tacoma - Capital Investments	796,245	-
<b>Office of Equity and Human Rights</b>	Administration	551,960	1.3
	Capacity Building	26,646	-
	Civil Rights Investigations and Outreach	1,015,122	3.7
	Commission on Disabilities	84,483	0.2
	Equitable Services Analysis	701,277	2.2
	Human Rights Commission	117,880	0.3
	Immigrant and Refugee Affairs Commission	129,969	0.3
	Landlord Tenant Program	660,002	2.1
	Tenant Relocation	10,000	-
	Workforce Equity Development	1,303,971	4.0
	Office of Health & Safety	2,942,678	10.0
<b>Operating Funds Total</b>		<b>22,214,755</b>	<b>62.0</b>
<b>Workers' Compensation Fund</b>			
<b>Office of Health &amp; Safety</b>	Workers' Compensation	15,005,271	-
<b>Workers' Compensation Fund Total</b>		<b>15,005,271</b>	-
<b>Grand Total</b>		<b>37,220,026</b>	<b>62.0</b>

# COMMUNITY AND ECONOMIC DEVELOPMENT

## MISSION

To facilitate equitable economic growth and opportunity by supporting existing businesses, enabling reinvestment and revitalization, and promoting the creation and attraction of new businesses, living wage jobs, and housing options to enhance the quality of life in the community.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Community & Economic Development (CED) Department leverages staff expertise, City, State, County, Federal and private sector resources and community partnerships to drive economic growth and improve conditions for Tacoma residents, businesses, and visitors.

### BUSINESS SERVICES & WORKFORCE PARTNERSHIPS

Business Services & Workforce Partnerships facilitates and coordinates City efforts for collaborative revitalization of neighborhoods, which includes small business development with a special focus on equity and inclusion. The division does this through offering programs of the Economic Development Services Division and building external relationships with community-based organizations.

Workforce Partnerships programs include Local Employment, and Apprenticeship Program (LEAP), and the Small Business Enterprise Program (SBE). LEAP provides residents of Tacoma with the training and support services necessary to complete apprenticeship requirements, preparing participants for livable wage jobs in the building and construction trades. LEAP focuses on areas of the City in Community and Empowerment Zones. SBE aims to increase employment opportunities for small business contractors and individuals seeking to increase their skills through training and apprenticeship on City-funded projects. The division also oversees the Equity in Contracting (EIC) program in association with other City departments.

### MINORITY BUSINESS DEVELOPMENT AGENCY (MBDA)

The federally funded MBDA-Tacoma Business Center delivers direct and consultant-based technical assistance and business development services to eligible minority-owned and small business enterprises in Tacoma and the Puget Sound area. Through leveraging its resources, the MBDA- Tacoma Business Center compliments and assists CED's economic development activities and programs, including the City's Equity in Contracting (EIC) initiative.

### ECONOMIC DEVELOPMENT SERVICES

Economic Development Services provides business retention, expansion, and attraction services for employers through direct outreach and contracts with partner organizations. The division also facilitates real estate development activities and proactive marketing of public and private properties to support development opportunities. Recently, the division has helped identify potential funding for development including the Federal Opportunity Zone program and other public and private sources of equity and debt financing.

Other duties of the division include conducting research and providing information for businesses, supporting recruitment, and facilitation of international trade activities. These activities are conducted through partnerships with other organizations and public sector agencies. Finally, the division administers the Multifamily Property Tax Exemption Program, which provides tax incentives for property owners that invest in market rate and affordable multifamily housing in the downtown or Mixed Use Centers, and has oversight of the Downtown Tacoma Partnership which operates the Business Improvement Area (BIA).

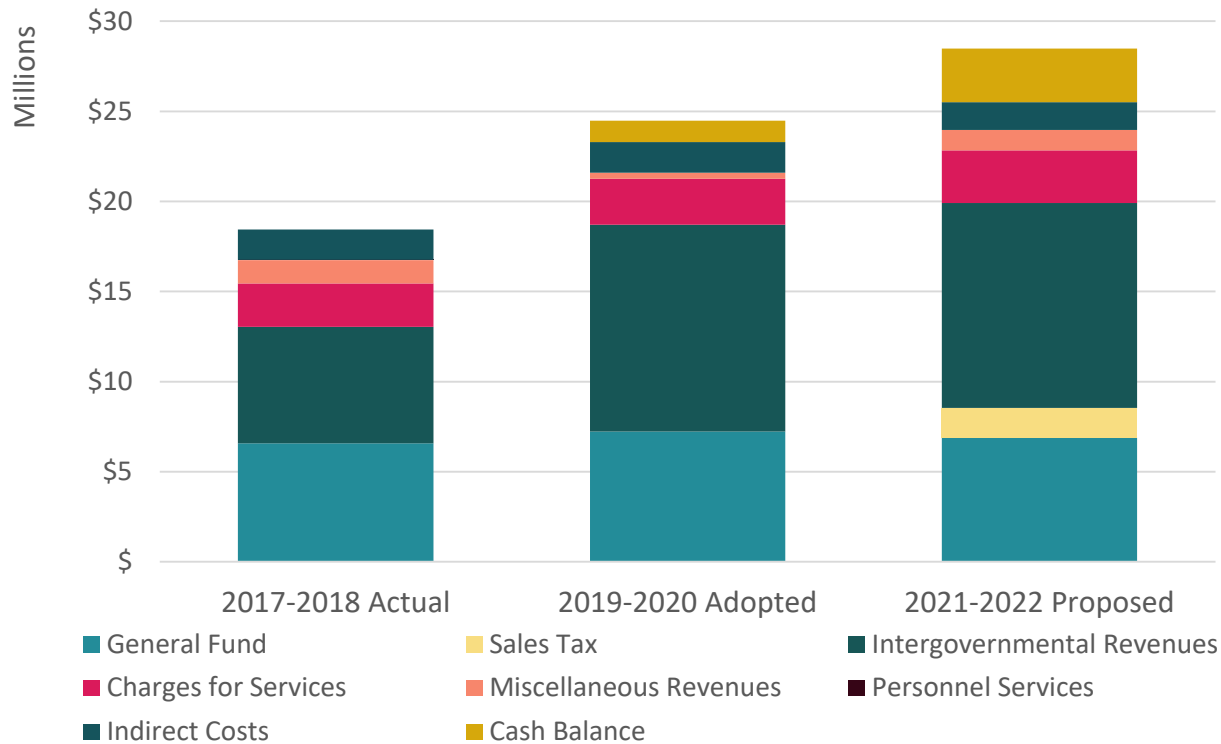
## **HOUSING SERVICES**

Housing Services provides financing through federal, state, and local resources to assist with the production and preservation of affordable housing throughout the city. The division seeks to finance non-profit housing developers and other housing organizations in coordination with the U.S. Department of Housing & Urban Development, the Washington State Department of Commerce, Housing Finance Commission, and Pierce County. The goal of these financing programs is to increase the number of affordable housing units in Tacoma.

In addition, the division provides down-payment assistance to income-eligible homebuyers in targeted areas of the city and offers housing repair and rehabilitation assistance to low-income seniors, families, and persons with disabilities. It also has responsibility for major components of the Affordable Housing Action Strategy and partners with numerous other departments and TPU in its implementation. Finally, Housing Services oversees Community Development Block Grants and HOME Investment Partnership programs, two important federal programs that aim to increase affordable housing units.



## COMMUNITY & ECONOMIC DEVELOPMENT FUNDING BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	6,578,569	7,233,147	6,880,454
Sales Tax			1,659,295
Intergovernmental Revenues	6,468,080	11,466,567	11,365,042
Charges for Services	2,409,621	2,557,273	2,922,451
Miscellaneous Revenues	1,284,583	340,000	1,134,676
Personnel Services	13,050		
Indirect Costs	1,682,566	1,706,462	1,552,968
Cash Balance		1,182,174	2,975,545
<b>Grand Total</b>	<b>18,436,468</b>	<b>24,485,622</b>	<b>28,490,432</b>

### FUNDING SUMMARY

Many of the programs provided by Community and Economic Development are supported by the General Fund. Funding from the General Fund decreases in 2021-2022 due to increased use of federal funding for administrative costs for the housing program and due to reductions in personnel and other expenses.

Miscellaneous Revenues is comprised of transfers from the General Fund to support the Equity in Contracting program and the City's Affordable Housing Trust Fund. The increase in funding is due to a planned contribution to the Affordable Housing Trust Fund.

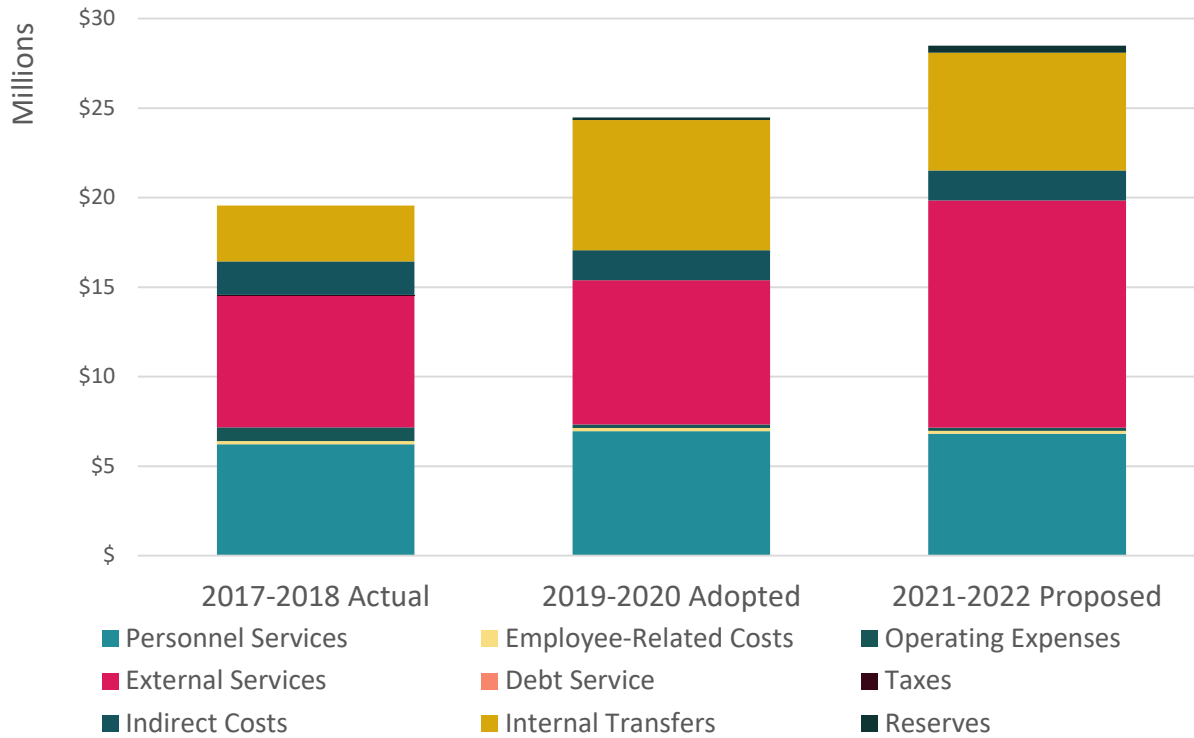
Charges for Services are primarily comprised of fees for the Downtown Business Improvement Area (DBIA) Program. The remaining amount in this category is made up of consulting fees from the Minority Business Development Agency (MBDA) program and processing fees from the Youth Education & Development program.

Indirect Cost is comprised of funding received from other City departments for internal services provided by CED. The programs which receive indirect cost funding are Local Employment & Apprenticeship Program (LEAP), Equity in Contracting, and the Tacoma Training and Employment Program (TTEP).

Effective since October 1, 2019, a revenue from Sale Tax is derived from the imposition of the Affordable and Supportive Housing State Shared Tax authorized by Substitute House Bill (SHB) 1406 and Revised Code of Washington (RCW) 82.14.540. The maximum capacity of the tax is \$853,070 per year. This funding mechanism is shown as a new source in the Proposed Budget.

Intergovernmental Revenues supply the majority of the Department's funding. The two largest grants are from the U.S. Department of Housing and Urban Development, which support CED's Housing Division. Two other grants comprise the rest of the funding. One is from the U.S. Department of Commerce which funds the City's Minority Business Development Agency (MBDA) Program, while the other is from the Environmental Protection Agency funding LEAP's environmental hazardous training program.

## COMMUNITY & ECONOMIC DEVELOPMENT EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	6,225,525	6,962,861	6,818,375
Employee-Related Costs	187,493	165,464	150,326
Operating Expenses	763,723	206,858	188,560
External Services	7,380,951	8,050,200	12,684,884
Debt Service	371		
Taxes	10,100		
Indirect Costs	1,879,056	1,682,385	1,685,303
Internal Transfers	3,122,837	7,278,031	6,576,061
Reserves		139,824	386,922
<b>Grand Total</b>	<b>19,570,056</b>	<b>24,485,622</b>	<b>28,490,432</b>

### EXPENDITURE SUMMARY

Personnel Services, which include expenditures for wages and benefits for employees, make up about 25% of the Department's expenditures in 2021-2022 funded primarily by Federal grants and the General Fund. The decrease in Personnel Services compared to the 2019-2020 biennium was due to a staff reduction and is offset by an extension of temporary positions funded through the Community Development Block Grant (CDBG) and other federal funding.

Operating Expenses are costs that directly support departmental functions, such as contracts and printing. They decreased from the previous biennium in 2021-2022 due to the removal of one-time dollars for special projects, studies, marketing, and training. External Services are mainly composed of professional services and external contracts. In 2021-2022, external contracts and professional services increased by approximately \$2.3 million and \$2.4 million, respectively in areas such as Affordable Housing and Community Development Block Grants. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs. Internal Transfers are related to budgeted amounts sent by one fund to another fund or external agency, such as supporting the Tacoma Community Redevelopment Authority (TCRA).

## BUDGET BY PROGRAM

		2021-2022	
Program		Proposed Budget	FTEs
<b>Business Services &amp; Workforce Partners</b>	Equity in Contracting	482,184	1.5
	Farmers Markets	71,271	0.1
	Local Employment Apprenticeship Program	678,137	1.0
	Minority Business Development Agency	848,000	2.0
	Neighborhood Business Districts Program	923,112	2.8
	Neighborhood Revitalization Program	188,781	0.5
	Tacoma Training & Employment Program	80,389	-
	Workforce Development Contracts	1,032,170	-
<b>CED Administration</b>	Administration	2,670,515	5.9
<b>Economic Development</b>	Business Attraction, Retention, & Expansion	840,130	1.3
	Downtown Business Improvement Area	2,875,243	0.3
	Facilitation of Public and Private Devel	654,185	1.2
	Federal Economic Development Grants	8,967	-
	International Business Support	162,458	0.4
	Marketing and Communication	95,814	0.2
	MultiFamily Property Tax Exemption	131,672	0.4
	Sister Cities Program	110,836	0.2
	Urban Development Action Grant - Economic Development Grants	313,634	-
	Affordable Housing	547,223	1.8
<b>Housing</b>	Affordable Housing Fund	2,706,142	-
	Community Development Block Grant (CDBG) and HOME Program	10,146,656	5.8
	Down Payment Assistance	156,022	0.1
	HOME Lakewood Contribution	929,948	-
	Housing Rehabilitation	1,488,432	0.8
	Local Economic Development Grants	348,511	-
<b>Grand Total</b>		<b>28,490,432</b>	<b>25.9</b>

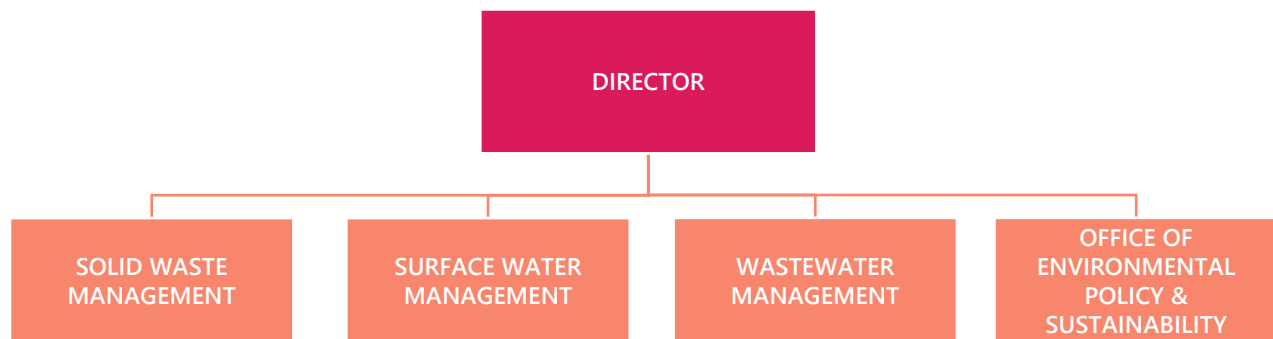
# ENVIRONMENTAL SERVICES

## MISSION

Everything Environmental Services does supports healthy neighborhoods and a thriving Puget Sound, leaving a better Tacoma for all.

Healthy Neighborhoods + Thriving Puget Sound = A Better Tacoma

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

Environmental Services plans, manages, and implements the City’s environmental policies. Major areas overseen by this department include the collection and disposal of waste products (Solid Waste), water quality (Wastewater and Surface Water), and policy planning (Office of Environmental Policy and Sustainability (OEPS)). Like other utilities, Environmental Services primarily funds its operations through rate payments made by service users. OEPS programs are funded through assessments to other City departments and General Fund support as their service impacts are greater than just the Environmental Services utility.

### SOLID WASTE MANAGEMENT

Solid Waste improves the quality of life for residents in Tacoma by safely, reliably, sustainably, and effectively managing the collection, disposal, and recycling of a variety of disposable materials. This division of Environmental Services offers curbside garbage, recycling, and food/yard waste services for 56,250 residential customers and 5,284 commercial customers. Solid Waste also provides self-haul options for garbage, recycling, yard waste, and household hazardous waste disposal and recycling drop-off at the Tacoma Recovery and Transfer Center. In concert with the City’s Code Compliance staff, Adopt-a-Spot and Neighborhood Litter Patrol programs, and Call2Haul program, Solid Waste also provides a variety of related services to the community.

### SURFACE WATER MANAGEMENT

Surface Water protects the environment and prevents floods by maintaining the City’s capacity to collect and move rain and property water run-off away from ratepayers’ properties using environmentally friendly practices. Additionally, the Surface Water division protects water quality by maintaining an intricate network of pipes, pump stations, and structures throughout the City of Tacoma. Surface Water seeks to improve these and other infrastructure assets through capital projects and managing other programmatic elements. In this endeavor and throughout its services, Surface Water works in compliance with the National Pollutant Discharge Elimination System (NPDES) permitting system, the Washington State Department of Ecology, and the Environmental Protection Agency.

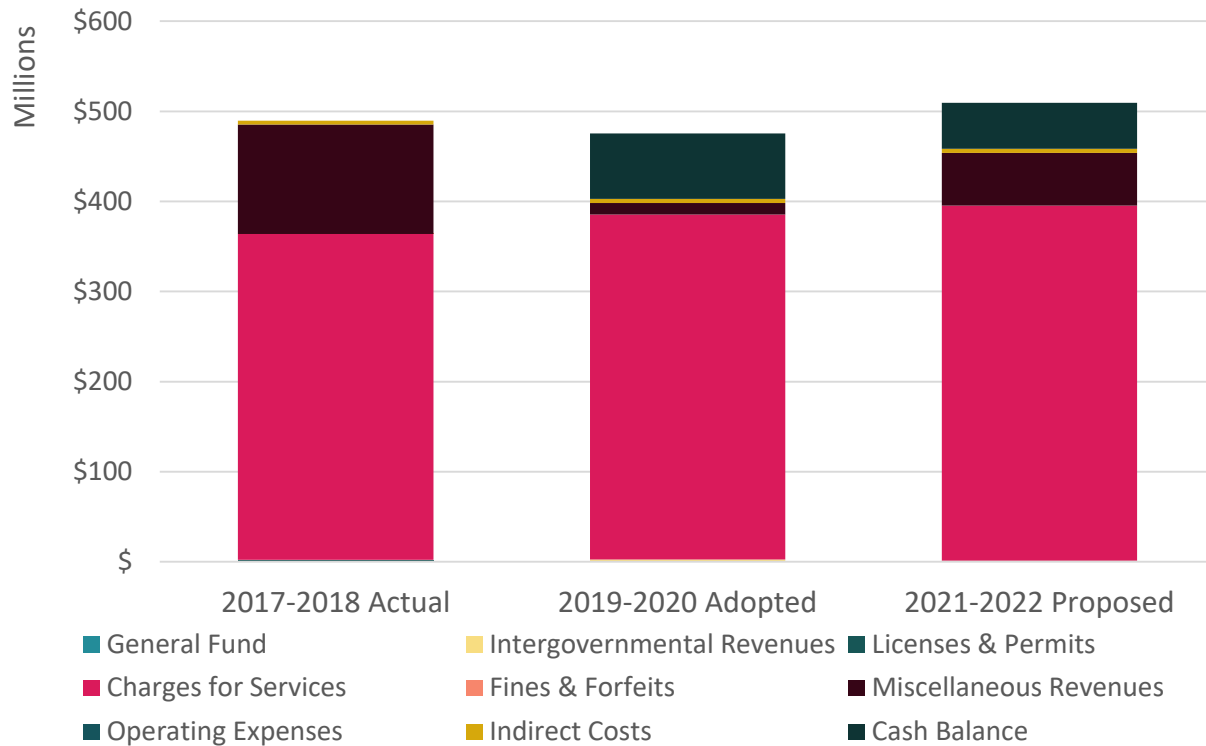
## **WASTEWATER MANAGEMENT**

Wastewater protects the public and the environment from contaminants in water discharged from household or business sinks, toilets, and drains. Much like the Surface Water division, Wastewater complies with the National Pollutant Discharge Elimination System (NPDES) permitting system issued by the Washington State Department of Ecology. The aim of water treatment, recycling of bio-solids through the TAGRO program, collection and use of biogas, and other services provided by Wastewater is to preserve and enhance the aquatic environment in the greater Tacoma area. The division operates two wastewater treatment plants, maintains hundreds of miles of wastewater pipes, and oversees dozens of pump stations throughout the City.

## **OFFICE OF ENVIRONMENTAL POLICY AND SUSTAINABILITY**

The Office of Environmental Policy and Sustainability (OEPS) develops, promotes, and implements sustainable practices for both the City government and the Tacoma community. OEPS tracks and improves these practices through education, community partnerships, performance management, and public incentive programs. The goal of these actions are to promote durable change resulting in a healthy and resilient community.

## ENVIRONMENTAL SERVICES FUNDING BY CATEGORY



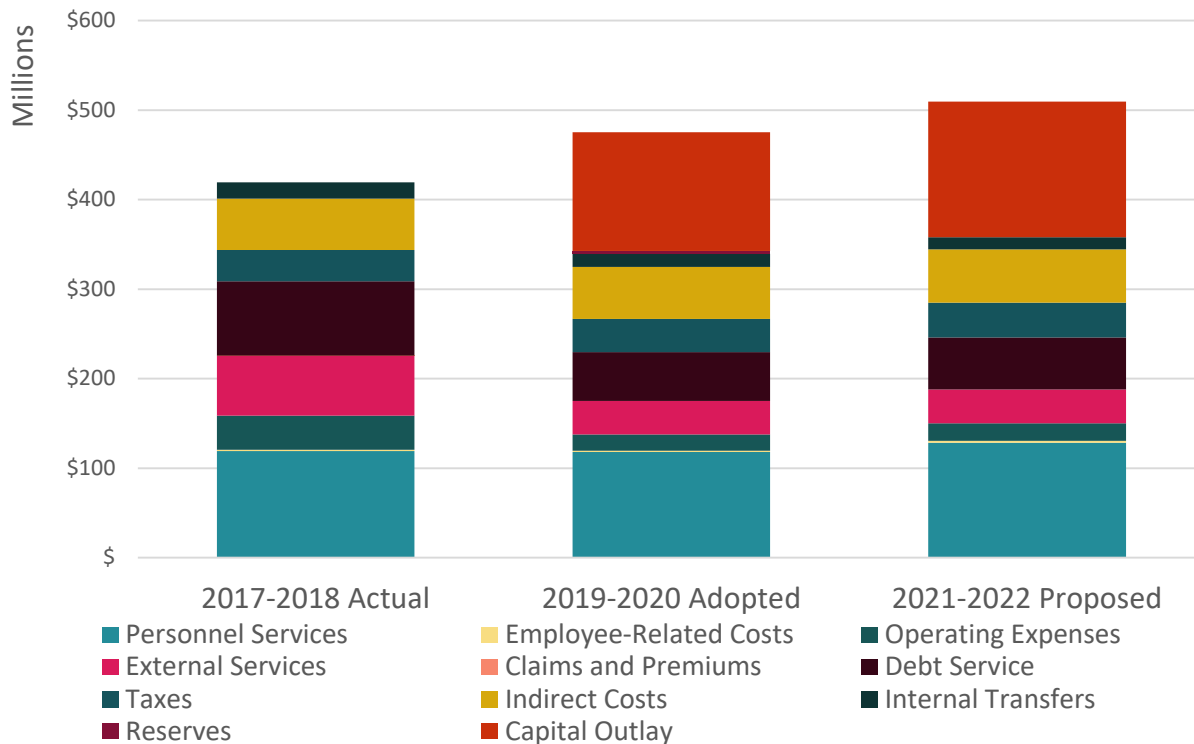
	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Intergovernmental Revenues	986,140	2,600,000	977,888
Licenses & Permits	1,102,641		
Charges for Services	361,664,443	382,814,550	394,504,868
Fines & Forfeits	18,229		
Miscellaneous Revenues	121,688,579	12,957,106	58,326,001
Operating Expenses	(406,643)		
Indirect Costs	4,325,498	4,579,142	4,632,880
Cash Balance		72,597,812	51,169,565
<b>Grand Total</b>	<b>489,378,888</b>	<b>475,548,610</b>	<b>509,611,202</b>

## FUNDING SUMMARY

Environmental Services is primarily funded through charges for service to customers who use the utilities services, which include solid waste (garbage, recycling, and food/yard waste), surface water, and wastewater. Revenues for the three utilities are projected to increase by approximately 2% in 2021 and 2022. The Department's Intergovernmental Revenues includes State and Federal grants which fluctuate from biennium to biennium. Another significant revenue sources is Miscellaneous Revenues, which includes capital-related grants, investment earnings, and rental revenue. The 2021-2022 Proposed Budget includes a decrease in Cash Balance as the department is planning to issue debt in the upcoming biennium to support capital projects. The debt proceeds, categorized included in Miscellaneous Revenues, replace some of the use of cash.



## ENVIRONMENTAL SERVICES EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	119,131,770	118,168,114	128,655,482
Employee-Related Costs	1,418,934	1,508,616	1,925,752
Operating Expenses	38,124,365	18,047,247	19,746,466
External Services	67,028,716	37,600,945	37,797,860
Claims and Premiums	149,589		
Debt Service	82,945,583	54,239,699	58,082,049
Taxes	34,924,079	37,235,100	38,864,232
Indirect Costs	57,471,405	58,210,678	59,536,998
Internal Transfers	18,186,714	14,545,264	13,601,773
Reserves		3,241,821	
Capital Outlay		132,751,122	151,400,590
<b>Grand Total</b>	<b>419,381,156</b>	<b>475,548,606</b>	<b>509,611,202</b>

\*Capital Outlay reflects only planned expenditures, actual costs in 2017-2018 are shown in other categories.

## EXPENDITURE SUMMARY

Personnel Services—employee salaries and benefits—represents 25% of total expenses and increased in the 2021-2022 Proposed Budget. Although Environmental Services plans an increase in Capital Outlay expenses in the 2021-2022 Proposed Budget, delays in projects planned for the 2019-2020 period are the primary driver. The Department has modified its plan for capital projects over the next six years and anticipates lower capital spending in the 2023-2026 period. Additionally, Environmental Services plans to issue debt to pay for some of its capital expenses, which accounts for the increase in the Debt Service category.

In the Solid Waste utility, the Recycle Reset Project continues into the 2021-2022 Proposed Budget which includes public outreach and education components. The project seeks to improve recycling management while the global recycling market is evolving. The proposed 2021-2022 budget aims to maintain the current level of service in the Wastewater and Surface Water utilities.

The Environmental Services expenditure budget also includes other overhead costs such as Indirect Costs and Operating Expenses. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs. Fleet Services costs, which are included in Indirect Costs, have decreased as the Solid Waste utility operates a newer fleet of fuel efficient vehicles. Operating Expenses are those that support the Department's function, such as supplies and equipment. External Services includes external contracts ranging from sustainability contracts to agreements with other government entities like Pierce County. The Environmental Services utilities also pay a Gross Earnings Tax that is classified in the tax category.

## BUDGET BY PROGRAM

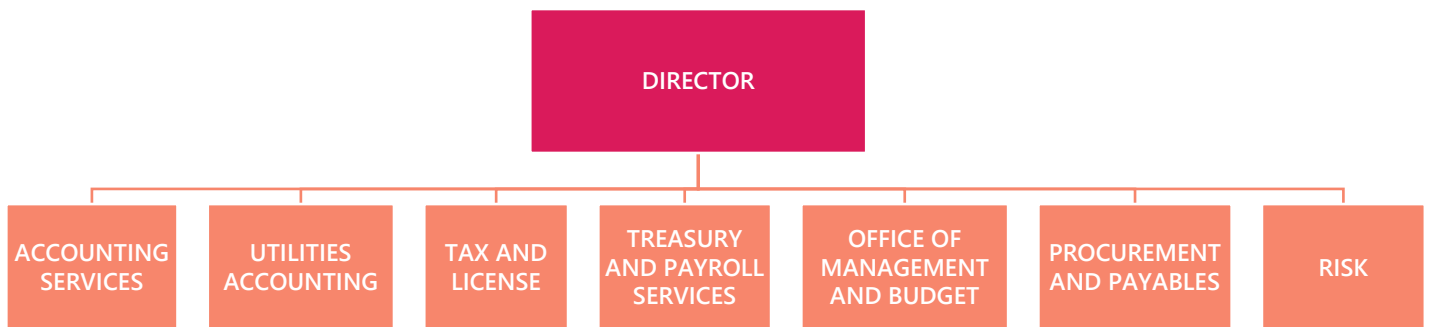
Program		2021-2022 Proposed Budget	FTEs
<b>OEPS</b>	Office of Environmental Policy & Sustainability	4,757,353	13.7
<b>Solid Waste</b>	Administration	20,844,305	17.3
	Call2Haul	1,138,540	4.5
	Capital Project Planning & Delivery	1,003,014	3.3
	Commercial Collection	7,832,282	20.3
	Commercial Food Waste	11,282	-
	Commercial Recycling	3,421,081	9.0
	Community Relations - Solid Waste	371,658	-
	Container Services	2,455,721	11.0
	Customer Service - Solid Waste	2,886,533	11.7
	Debt Service - Solid Waste	4,718,900	-
	Environmental Programs - Solid Waste	1,152,474	3.9
	Environmental Systems	1,737,424	3.3
	Garbage Disposal & Transport	18,980,076	14.0
	Household Hazardous Waste	1,845,031	5.5
	Nuisance Abatement	3,050,000	-
	Recovery & Transfer Center	12,849,490	37.3
	Recycling Center	1,698,264	7.0
	Residential Collection	23,781,738	43.3
	Solid Waste Collection Administration	1,936,171	4.0
	Solid Waste Construction	9,796,317	-
	Solid Waste Revenues and Accounting	32,898,471	-
	Tacoma CARES	1,123,689	1.3
<b>Surface Water</b>	Administration	13,345,076	3.1
	Capital Project Planning & Delivery	5,286,645	22.9
	Community Relations - Surface Water	152,305	-
	Construction - Surface Water	50,316,165	-
	Customer Service - Surface Water	685,931	2.5
	Debt Service - Surface Water	15,550,433	-
	Laboratory	1,563,370	5.3
	Non-Capital Projects and Maintenance - Surface Water	1,570,000	-
	Open Space	2,183,641	3.2
	Private Development	2,384,421	0.2
	Source Control - Surface Water	2,340,164	8.1
	Surface Water Pumping	509,955	0.6
	Surface Water Revenues and Accounting	4,549,437	-
	Transmission - Surface Water	10,059,562	21.4
	Water Quality	6,198,995	14.6
<b>Wastewater</b>	Administration	21,315,291	11.6
	Capital Project Planning & Delivery	15,766,953	47.3
	Community Relations - Wastewater	406,283	-
	Construction - Wastewater	73,982,858	-
	CTP Warehouse	830,704	3.0
	Customer Service - Wastewater	1,668,921	4.6
	Debt Service - Wastewater	29,319,697	-
	Electrical and Instrumentation	6,101,559	17.0
	Laboratory	3,432,310	12.0
	Non-Capital Projects and Maintenance - Wastewater	1,850,000	-
	Plant Maintenance - Wastewater	10,382,264	28.5
	Plant Operations - Wastewater	20,738,660	33.0
	Private Development	1,005,000	-
	Source Control - Wastewater	3,713,545	10.6
	Systems and Performance Management	1,730,351	6.0
	Tagro-Soil Amendments	1,099,992	11.0
	Transmission - Wastewater	15,878,885	42.7
	Wastewater Pumping	2,729,614	5.1
	Wastewater Revenues and Accounting	14,097,986	-
	Wastewater Treatment by Others	6,574,412	-
<b>Grand Total</b>		<b>509,611,202</b>	<b>524.4</b>

# FINANCE

## MISSION

We support a thriving, livable community through collaboration, transparency and strong financial management.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### ACCOUNTING SERVICES

This office provides accounting services and financial analysis, planning, reporting, compliance, and management for the City.

### UTILITIES ACCOUNTING

This office provides accounting and fund management services, maintains the general and cost ledgers, and prepares financial statements for the City's publically-owned utilities.

### TAX AND LICENSE

This office registers and licenses businesses in Tacoma and collects annual business and regulatory license fees, and taxes including City Business and Occupation, admissions, utility, and gambling taxes. Tax and License also administers pet licenses and collects pet license fees.

### TREASURY AND PAYROLL SERVICES

This office manages the City's cash resources, investments, outstanding debt, billing, collection, payroll services and other related financial services.

### OFFICE OF MANAGEMENT AND BUDGET

This office develops and manages the City's budget, provides fiscal planning and analysis, and supports the City in meeting the needs of current and future residents in a fiscally sustainable way.

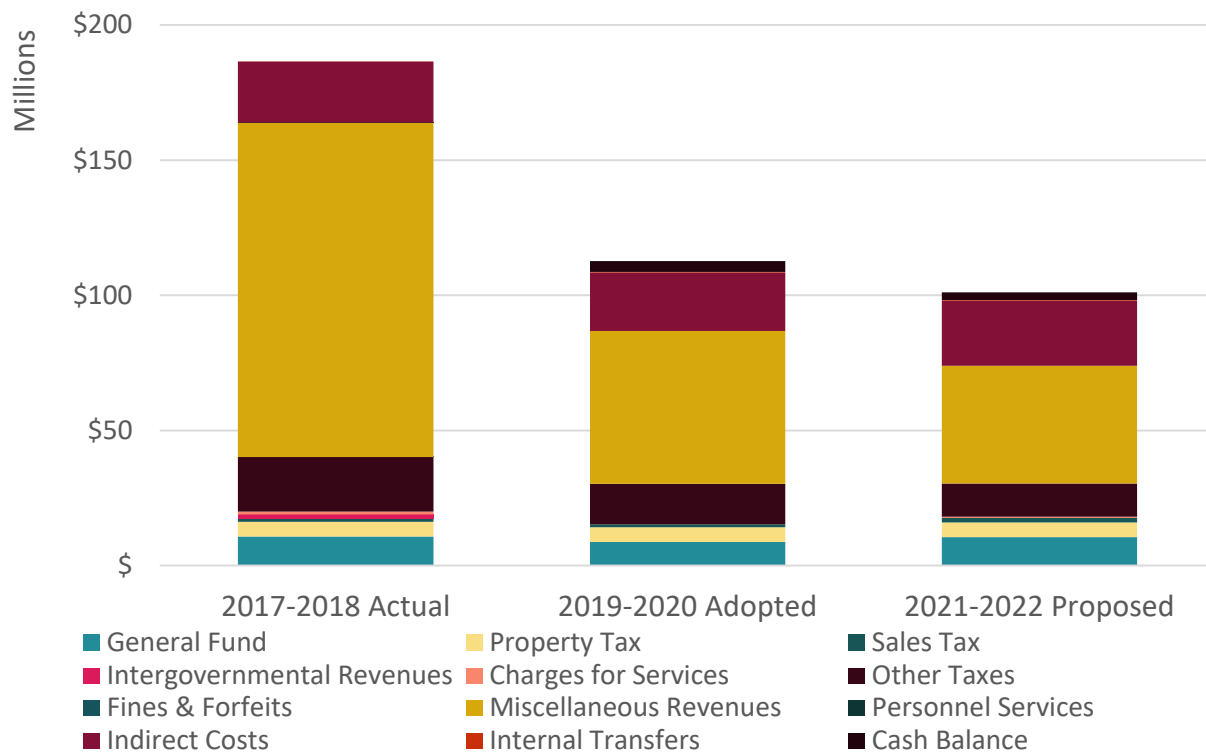
### PROCUREMENT AND PAYABLES

This office works in partnership with City departments and the business community to provide timely, effective, and legal procurement of and payment for goods and services.

### RISK

This office manages risk, recommends strategies to reduce liability exposure, pursues recovery for the loss of or damage to City-owned property, manages the self-insurance for third party liability claims, and procures insurance for City vehicles, employees, buildings, and watercraft.

## FINANCE FUNDING BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	10,763,071	8,806,910	10,524,216
Property Tax	5,491,992	5,440,750	5,461,000
Sales Tax	1,114,362	1,000,000	1,580,321
Intergovernmental Revenues	1,546,908		
Charges for Services	1,057,268		530,600
Other Taxes	20,198,923	15,000,000	12,300,000
Fines & Forfeits	11,708		
Miscellaneous Revenues	123,673,970	56,542,013	43,595,349
Personnel Services	60,107		
Indirect Costs	22,612,635	21,632,079	24,046,475
Internal Transfers	26,163	296,668	282,660
Cash Balance		4,014,647	2,791,937
<b>Grand Total</b>	<b>186,557,108</b>	<b>112,733,067</b>	<b>101,112,558</b>

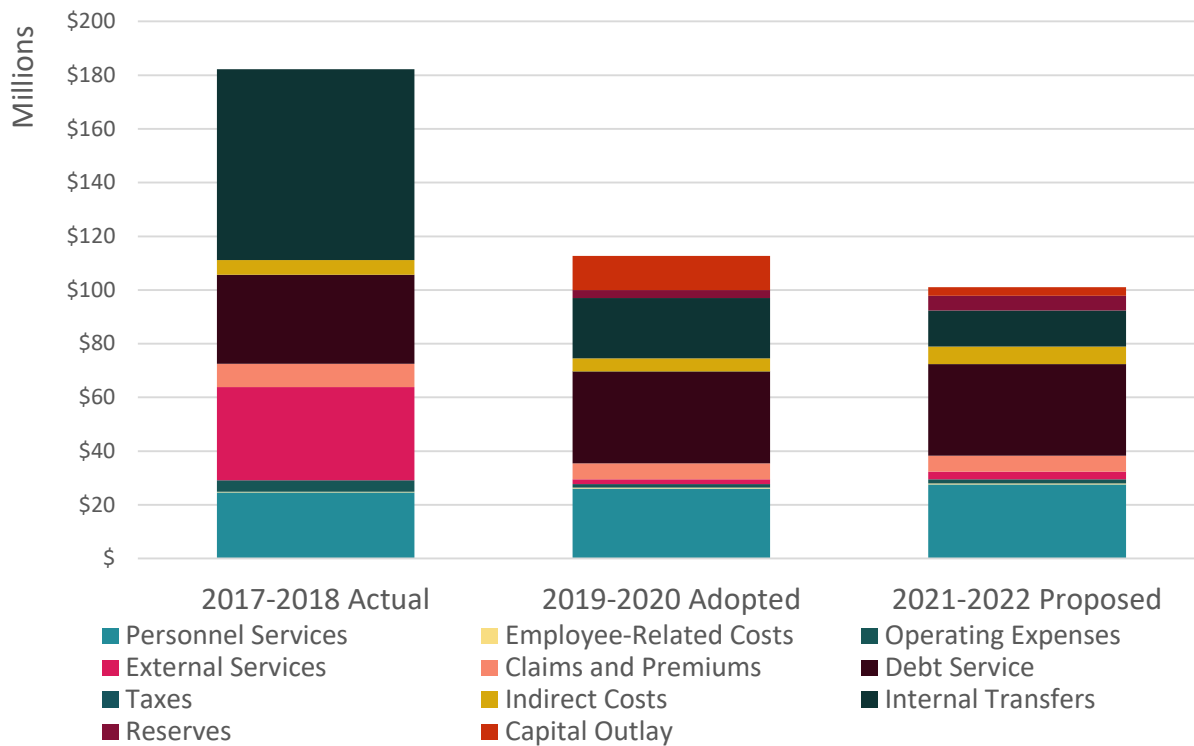
## FUNDING SUMMARY

The Finance Department has seven divisions. With the exception of Tax and License, all Finance divisions provide services to other City departments. These services are funded through internal charges which share costs across City Departments. This funding source is categorized as Indirect Costs. Property Tax is a tax imposed on the value of properties. Sale Tax is the tax paid by the City's consumers on certain goods and services at the time of purchase

Other Taxes is comprised of leasehold excise tax, motel/hotel transient tax as well as tax imposed on amusement games and punchboard and pull-tabs. Miscellaneous revenues consist mainly of interest revenues from investments. In 2017-2018, the Tacoma Dome issued about \$30M in bond funding, which is shown in Miscellaneous Revenues. Additionally, a

portion of that bond funding was then transferred to a capital fund and again recognized as revenue. The bond revenues were then spent down, thus causing a decrease in 2019-2020. The Finance Department's Tax and License Division provides a direct service to the businesses and residents of the City of Tacoma and its cost for operations are paid out of the General Fund. Cash balance is the targeted use of reserves to fund specific portions of the Department's operations, typically to pay for initiatives that were not completed prior to the end of the previous biennium.

## FINANCE EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	24,590,305	26,046,211	27,673,930
Employee-Related Costs	247,678	340,336	317,203
Operating Expenses	4,350,398	1,350,953	1,564,684
External Services	34,637,026	1,775,699	2,761,099
Claims and Premiums	8,654,551	5,990,859	5,990,859
Debt Service	33,215,790	34,168,457	34,149,118
Taxes		18,000	9,180
Indirect Costs	5,428,974	4,840,284	6,531,412
Internal Transfers	71,109,054	22,537,634	13,366,922
Reserves		2,963,670	5,477,553
Capital Outlay		12,700,966	3,270,598
<b>Grand Total</b>	<b>182,233,775</b>	<b>112,733,068</b>	<b>101,112,558</b>

\*Capital Outlay reflects only planned expenditures, actual costs in 2017-2018 are shown in other categories.

## EXPENDITURE SUMMARY

The Finance Department's primary expenditure aside from debt service is Personnel Services, which increased in 2021-2022 mainly due to the rising costs of wages and benefits. In response to the economic impacts of COVID-19, positions will be held vacant and the estimated savings is included in the Personnel Services total. In 2021-2022, External Services increased approximately \$1.0 million due to external contracts. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs.

Claims and Premiums are insurance costs and claims payments for claims against the City. Debt Service is the payment of voter-approved bonds. Internal Transfers decreased approximately \$9.2 million in 2021-2022 due to reduced capital projects funded by Real Estate Excise Tax in response to the economic impacts of COVID-19. In 2017-2018, the Tacoma



Dome issued about \$30M in bond funding. This was transferred from the capital revenue fund to the capital projects fund and thus shows in both funds as an Internal Transfer expense. The bond revenues were then spent down, thus causing a decrease in in Internal Transfers in 2019-2020. Reserves includes contributions to Capital, Debt, and Third Party Liability funds in order to ensure the funds maintain sufficient financial reserves.

## BUDGET BY PROGRAM

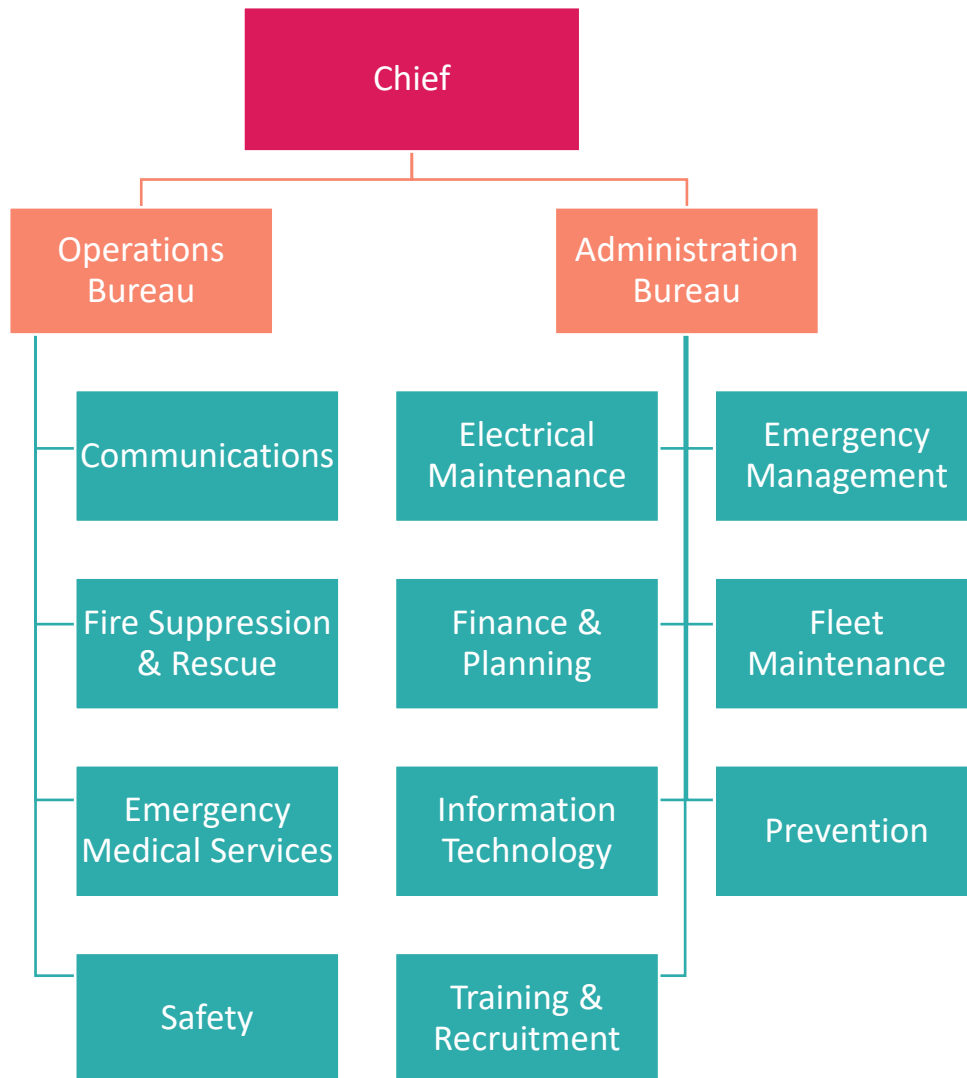
Division	Program	2021-2022 Proposed Budget	FTEs
<b>Operating Funds</b>			
<b>Accounting</b>	Accounting Services	3,823,342	14.2
	Annual Audit and CAFR Preparation	1,236,564	2.5
	Capital Asset Management	181,777	0.6
	Grant Administration and Management	393,384	1.2
	Interim Financial Reporting	69,785	0.2
<b>Finance Administration</b>	Administration	749,765	3.3
<b>Office of Management and Budget</b>	Capital Budget	291,449	1.0
	Community Engagement	47,090	-
	Labor Analysis and Planning	254,438	0.9
	Operational Budget Development	1,970,551	5.8
	Performance Management and Strategy	109,515	0.3
<b>Payroll</b>	Administration	143,363	0.4
	Payroll Processing	985,197	3.6
	Tax Returns (W2's, 1099's)	133,251	0.5
<b>Purchasing &amp; A/P</b>	Accounts Payable	1,357,357	5.6
	Administration	327,898	1.1
	Ariba Management	1,341,562	4.8
	Procurement Services	3,364,284	12.2
	Public Records Requests	127,718	0.5
	Purchasing Card (P-Card) Program	651,297	2.4
	Risk Management	1,652,296	3.0
<b>Risk</b>	Customer Service	5,755,535	10.8
<b>Tax &amp; Licensing</b>	Employment Standards	24,004	0.1
	Public Records Requests	7,836	0.0
	Tax Collection, Auditing, and Compliance	4,736,841	13.2
<b>Treasury</b>	Accounts Receivable	702,607	2.6
	Bank and Account Reconciliations	389,750	1.2
	Commercial/Merchant Services	393,479	1.1
	Debt Management	391,682	1.1
	Investment Management	123,210	0.3
	Public Records Requests	27,680	0.1
	Treasury Administration	536,850	1.2
	Utilities		
<b>Utilities</b>	Accounting Services	1,731,711	5.9
	Annual Audit and Statement Preparation	694,297	2.8
	Capital Asset Management	642,298	2.7
	Interim Financial Reporting	(867)	-
<b>Operating Funds Total</b>		<b>35,368,796</b>	<b>107.0</b>
<b>Capital Funds</b>			
<b>Capital Projects Fund</b>	Capital Projects Fund	21,522,963	-
<b>Capital Funds Total</b>		<b>21,522,963</b>	<b>-</b>
<b>Debt Funds</b>			
<b>Treasury</b>	Debt Service	31,233,733	-
<b>Debt Funds Total</b>		<b>31,233,733</b>	<b>-</b>
<b>Insurance and Risk Funds</b>			
<b>Risk</b>	Risk Insurance & Claims	12,987,067	1.0
<b>Insurance and Risk Funds Total</b>		<b>12,987,067</b>	<b>1.0</b>
<b>Grand Total</b>		<b>101,112,558</b>	<b>108.0</b>

# FIRE

## MISSION

Protect people, property, and the environment.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Tacoma Fire Department offers vital services, such as fire suppression, rescue, emergency medical services, and other safety services, to the residents of Tacoma, Pierce County Fire District 10 (PCFD 10), Fife, and Fircrest.

## 911 DISPATCH & COMMUNICATIONS

The Tacoma Fire Department operates a 911 call center, providing initial dispatch and emergency incident communications for the Tacoma Fire Department and its service area, the City of Ruston, and private ambulance. The center is staffed with uniformed firefighters, certified as emergency medical technicians, and emergency medical dispatchers.

## **FIRE SUPPRESSION, SPECIAL OPERATIONS, SAFETY & EMERGENCY MEDICAL SERVICES (EMS)**

Firefighters assigned to engine, medic, and ladder companies serve as first-responders to all emergency incidents, including structure, vehicle, and brush fires. There are special teams that respond to technical rescue, hazardous material, and marine incidents. They also respond to all emergency medical incidents and initiate medical treatment. They conduct basic fire safety inspections for more than 5,000 residential, commercial, and industrial buildings annually. Paramedics provide advanced life support treatment and patient transport to an emergency medical facility.

## **EMERGENCY MANAGEMENT**

The Emergency Management Program oversees the City's efforts to prepare for, mitigate against, respond to, and recover from disasters or major emergencies affecting the community. Emergency Management staff coordinates departmental efforts citywide to ensure continued governmental operations during disasters and provides education and training to residents and City employees on disaster preparedness. Additionally, this group interfaces with external organizations, including state and federal agencies, to provide a coordinated response and obtain additional resources when necessary.

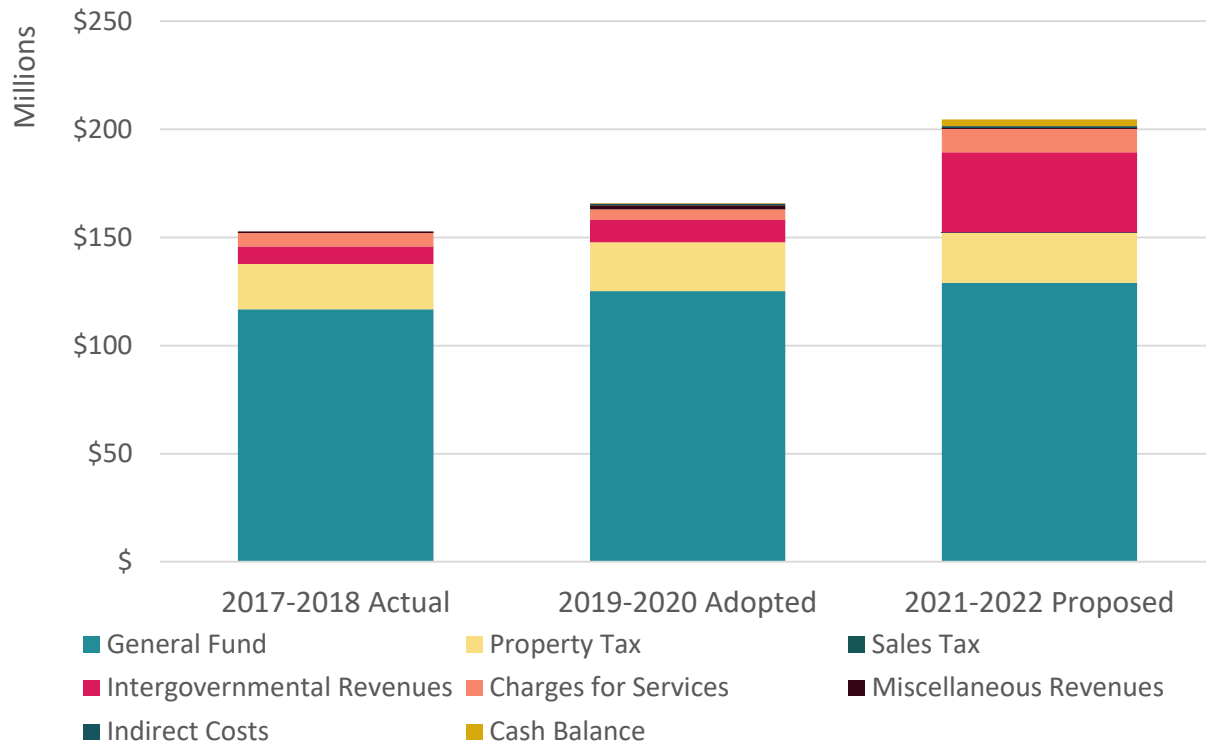
## **FIRE PREVENTION**

Fire Prevention staff conduct technical inspections required for hazardous and high-occupancy buildings, such as hospitals and multi-family apartment buildings. Personnel within this division also investigate fires, issue permits for fire protection systems, and review new construction plans for adherence to fire safety codes.

## **FIRE ADMINISTRATION**

Fire Administration handles the general administration and management of Tacoma Fire Department resources and supports Fire Department operations. Divisions within Fire Administration include administrative support, electrical maintenance, EMS prevention and outreach, facility maintenance and supplies, finance and budget, fire apparatus and vehicle maintenance, grants management, harbor code enforcement, human resources, information systems and technology, public relations, training and education, and volunteer services.

## FIRE FUNDING BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	116,731,551	125,216,956	129,094,989
Property Tax	21,044,992	22,543,500	23,104,677
Sales Tax			213,451
Intergovernmental Revenues	8,104,706	10,329,308	36,922,888
Charges for Services	6,152,009	4,939,000	10,842,385
Miscellaneous Revenues	707,845	1,900,011	437,692
Indirect Costs		755,321	833,532
Cash Balance		249,506	3,221,757
<b>Grand Total</b>	<b>152,741,104</b>	<b>165,933,602</b>	<b>204,671,370</b>

## FUNDING SUMMARY

The Tacoma Fire Department is primarily funded by the General Fund. In total, TFD receives \$129 million in General Fund dollars. In addition, TFD generates revenue in the General Fund which comes from \$10.4 million in protection service contracts with Fircrest and Pierce County Fire District 10, \$2.7 million for medical transportation billing for those jurisdictions, and \$2.3 million from prevention permits and fire code inspection fees.

Property Taxes come from an EMS levy on Tacoma properties last approved by voters in 2006 that partly funds the advanced life services (ALS) medical transportation program.

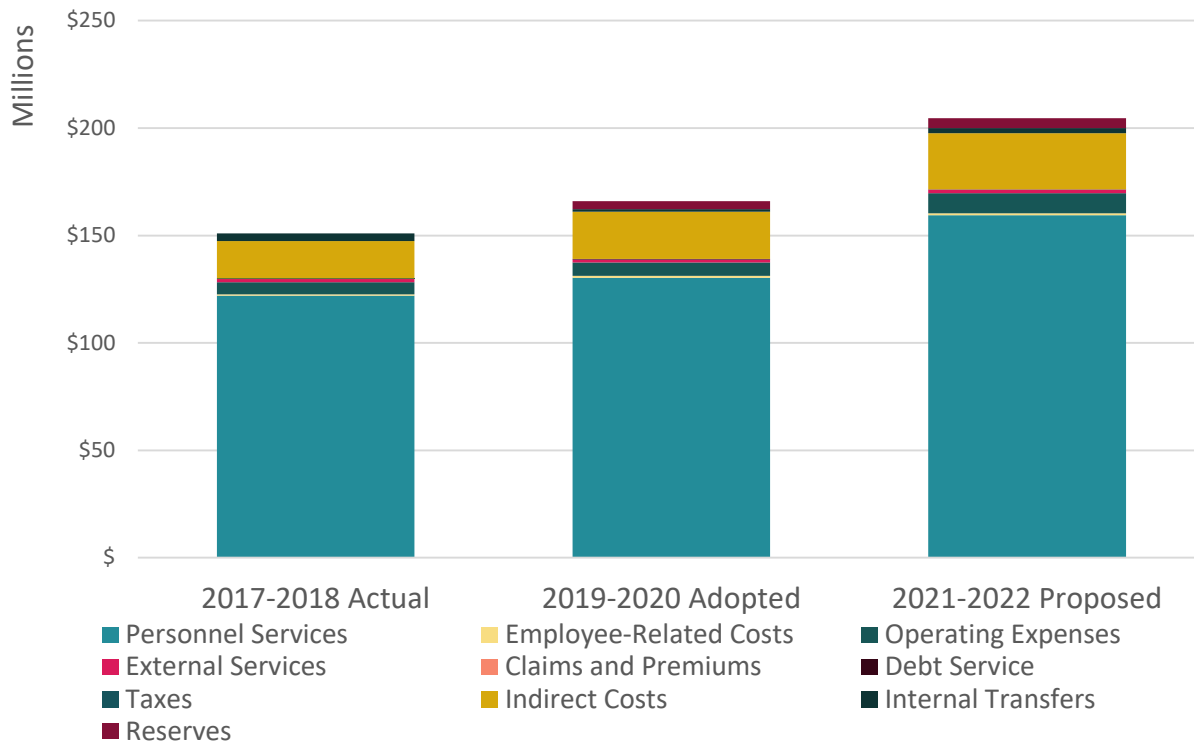
Charges for Services are comprised of \$10.8 million for emergency transport fees, which increased significantly in the 2021-2022 Proposed Budget. This increase is driven by the department implementing a new service, Basic Life Support (BLS) medical transportation. This new service will replace the private ambulance contract and leverage federal reimbursement available to public medical transportation agencies. In addition, this category includes adding a Mental Health Response Unit to the FD CARES program, which will allow the department to conduct medical billing for those services.

Intergovernmental Revenues include federal and state grants and revenue share programs. These programs include the Staffing for Adequate Fire and Emergency Response (SAFER) Grant, the Port Security Grant Program (PSGP), and the Ground Emergency Medical Transportation (GEMT) program that provides supplemental cost recovery for Medicaid transport in addition to the transport rate charged. The largest increase in the 2021-2022 biennium is related to the BLS transportation being conducted under TFD's license and allowing for medical billing on that activity.

Miscellaneous Revenues have decreased in the 21-22 Proposed Budget due to the City's reduced required General Fund match for the SAFER grant.

Special revenue cash reserves are proposed to offset initial set-up costs for shifting BLS services in the department. These costs include vehicle and equipment purchases.

## FIRE EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	121,944,475	130,376,822	159,442,986
Employee-Related Costs	663,154	848,400	957,560
Operating Expenses	5,660,464	6,209,335	9,315,372
External Services	1,420,110	1,393,056	1,617,056
Claims and Premiums	(36)		
Debt Service	282,487	296,668	156,324
Taxes	2,285		
Indirect Costs	17,424,930	21,927,487	26,108,933
Internal Transfers	3,569,041	1,275,000	2,400,000
Reserves		3,606,833	4,673,140
<b>Grand Total</b>	<b>150,966,911</b>	<b>165,933,601</b>	<b>204,671,370</b>

## EXPENDITURE SUMMARY

Personnel Services includes wages and benefits for 471 Full Time Equivalents (FTEs) and comprises more than 78% of TFD's expenditures. In the 2021-2022 Proposed Budget, 34.5 positions have been added to implement the incorporation of the new BLS transport service. These positions represent new field responders and administrative positions.

The 2021-2022 Proposed Budget for Operating Expenses include an increase based on planned safety equipment replacement as well as new medical & safety equipment to stand up the BLS transportation program.

Internal Transfers are contributions for fleet replacements which in the 2019-2020 Adopted Budget funded the replacement of a fire engine and fire aerial truck. The 2021-2022 Proposed Budget includes the incorporation of BLS transports which requires a large one-time transfer to the fleet fund to purchase the transport vehicles.

Debt Service is for the payment of an inter-fund loan for the renovation of fireboat Commencement. The loan will be paid in full in 2021.



Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs. Reserves represent surplus budgeted revenue from GEMT in the EMS Fund.

## BUDGET BY PROGRAM

Program		2021-2022 Proposed Budget	FTEs
Administration	Administration	7,769,367	14.8
	Buildings and Grounds Maintenance	1,349,506	0.7
	Capital Reserve	150,000	-
	Data Analysis and Performance Management	724,682	1.8
	Equipment Reserve	500,290	-
	Financial Management and Reporting	1,002,681	3.5
	Fleet Maintenance and Management	2,331,919	9.1
	Fleet Warehouse	24,279	-
	Information Technology Projects and Supp	2,549,837	7.1
	Patient Billing, Collections, and Record	1,740,279	6.8
	Public Records Requests	156,551	0.6
Communications	911 Dispatch and Communications	9,029,852	21.3
	911 Dispatch and Communications - TFD	542,196	-
	Communications and Electrical Equipment	1,618,054	4.0
Emergency Management	Citizen Emergency Response Team	37,053	0.1
	Emergency Management	512,334	0.9
	Emergency Management Planning	207,624	1.0
	Emergency Preparedness	392,854	1.0
Operations	Fire Safety Planning	2,108,725	4.5
	Fire Suppression and Readiness	105,298,259	261.0
	Fireboat Response and Rescue	97,360	-
	Hazardous Materials - Response	79,143	-
	Hazardous Materials - Response and Conta	705,539	-
	Medical Response/Patient Care/Transport	54,555,090	106.0
	Other Fire Operations	1,471,735	3.5
	Rescue Operations - Technical	17,872	-
Prevention	Building Inspections	2,391,485	6.3
	Fire Investigations	912,441	2.2
	Fire Prevention	485,874	0.5
	Permit Plan Review and Code Inspections	644,981	1.5
Public Education	High Utilizer Outreach	2,731,695	9.3
	Public Education and Relations	15,767	-
Training	Recruit Academy	476,249	0.4
	Training and Certifications	2,039,798	3.8
Grand Total		204,671,370	471.3

# HEARING EXAMINER

## MISSION

Provide an efficient and effective administrative hearing process that allows parties a full and fair opportunity to present their positions before an impartial hearing officer, followed by the issuance of a timely and legally sound decision or recommendation based upon the facts and governing law.

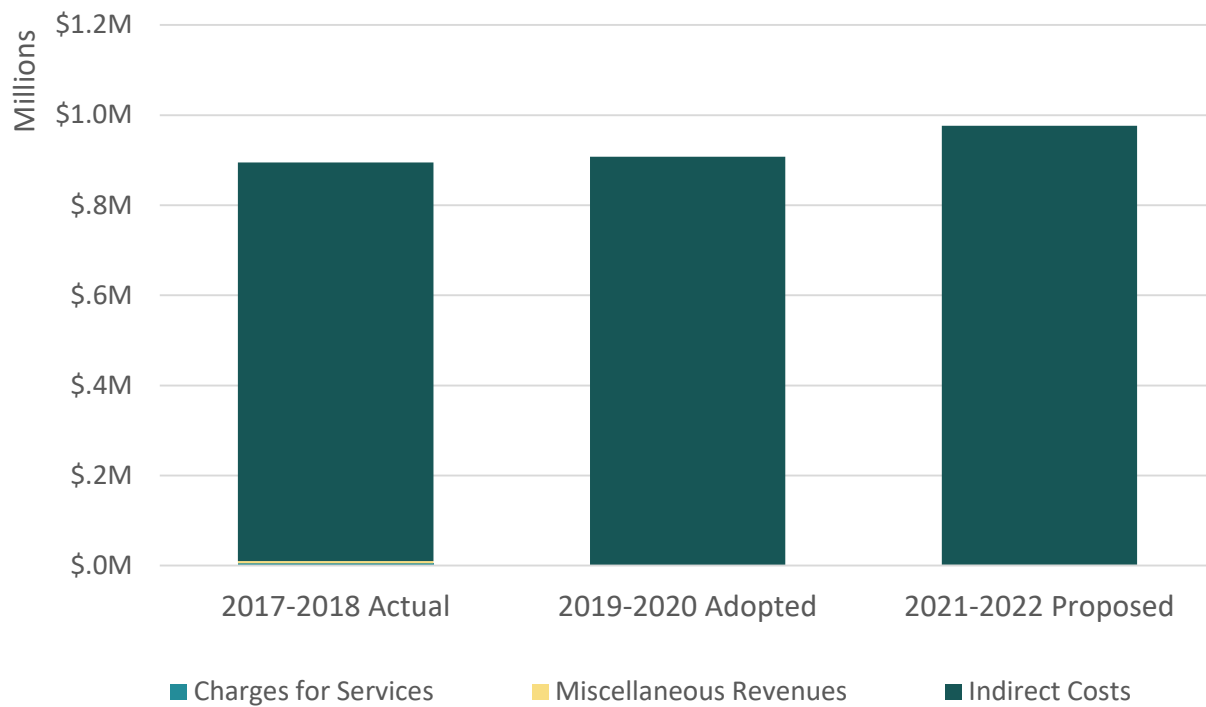
## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Office of the Hearing Examiner is charged with conducting fair, cost-effective, and impartial administrative hearings in many types of cases identified in the Municipal Code. These cases include contested hearings on appeals and public hearings regarding proposed developments. The Department’s administrative hearing services provide an accessible forum for meeting the due process requirements of the Federal and State Constitutions arising in connection with City actions. The Hearing Examiner’s decision in a case is often the City’s final decision on City actions.

## HEARING EXAMINER OFFICE FUNDING BY CATEGORY

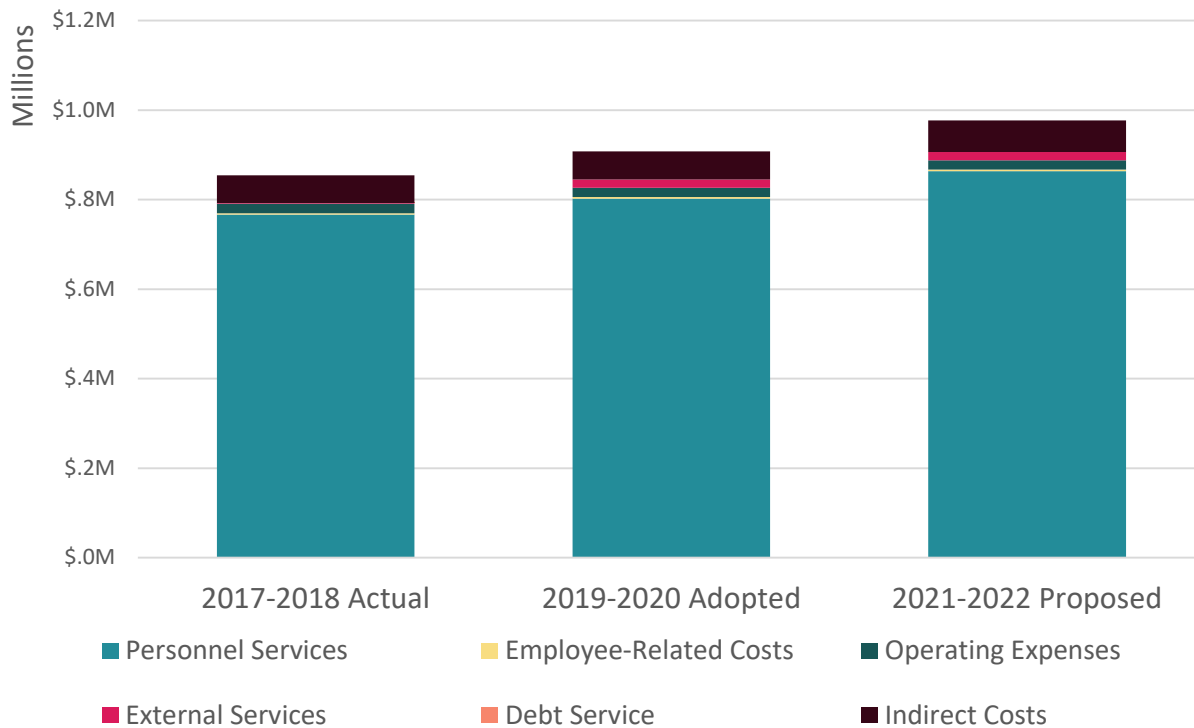


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Charges for Services	5,171		
Miscellaneous Revenues	5,202		1,464
Indirect Costs	884,697	908,057	975,331
<b>Grand Total</b>	<b>895,070</b>	<b>908,057</b>	<b>976,795</b>

## FUNDING SUMMARY

The Hearing Examiner's Office is funded through internal charges which share costs across City departments. This funding source is categorized as Indirect Costs. The shared costs for the 2021-2022 Proposed Budget were calculated based on the number of cases filed over the previous two-year period.

## HEARING EXAMINER OFFICE EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	766,551	802,528	863,649
Employee-Related Costs	3,011	3,700	3,727
Operating Expenses	21,549	20,287	20,961
External Services	1,494	18,450	18,450
Debt Service	47		
Indirect Costs	61,874	63,093	70,008
<b>Grand Total</b>	<b>854,525</b>	<b>908,057</b>	<b>976,795</b>

### EXPENDITURE SUMMARY

The Hearing Examiner's Office's primary expenditure is Personnel Services, which increased in 2021-2022 due to the rising costs of wages and benefits. Operating Expenses are expenditures supporting departmental functions such as supplies and software. External Services are to support the costs of outside counsel when required. Indirect Costs represents services provided by internal service departments. Indirect costs increased due to updates to methodologies for sharing costs and changes in internal service costs.

## BUDGET BY PROGRAM

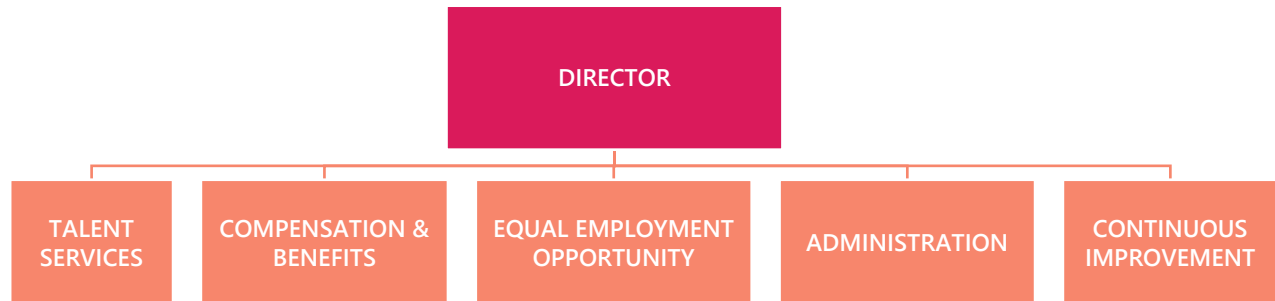
Program		2021-2022 Proposed Budget	FTEs
Hearing Examiner	Due Process Hearings	976,795	2.5
Grand Total		976,795	2.5

# HUMAN RESOURCES

## MISSION

We lead with expertise and partnerships to attract, develop, and retain a talented workforce.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

Human Resources provides comprehensive services to support high-performing City operations. Human Resources staff serve as advisors and strategic partners for all City managers and supervisors on talent acquisition, total rewards, training and organizational development, continuous improvement, and equal employment opportunity.

### TALENT SERVICES

The Talent Services Division partners with organizational leaders to develop people-related strategies and programs to attract, engage, and retain a skilled and diverse workforce. The division serves as consultants and coaches on cultural development, organizational design, managing performance, conflict, and change related to people matters. In addition, Talent Services assists employees and leaders with accessing and navigating other Human Resources services offered by the City.

### COMPENSATION & BENEFITS

The Compensation & Benefits Division is responsible for the compliance and administration of the City's classification and compensation program, health and welfare benefit plans, and disability and leave management programs. These areas support a Total Rewards strategy to attract, motivate, and retain a qualified and engaged workforce.

### EQUAL EMPLOYMENT OPPORTUNITY

The Equal Employment Opportunity Office is responsible for overall management of the City's EEO program which was created to ensure compliance with anti-discrimination and anti-harassment laws. Staff conduct investigations into complaints of discrimination and provides employees with the educational tools and resources to create and maintain equitable, inclusive, and discrimination-free workplaces. EEO complies with federal, state, and local anti-discrimination acts.

### ADMINISTRATION

The Administration Division is responsible for coordinating processes and procedures to provide support to all operations within the Human Resources Department.

### CONTINUOUS IMPROVEMENT

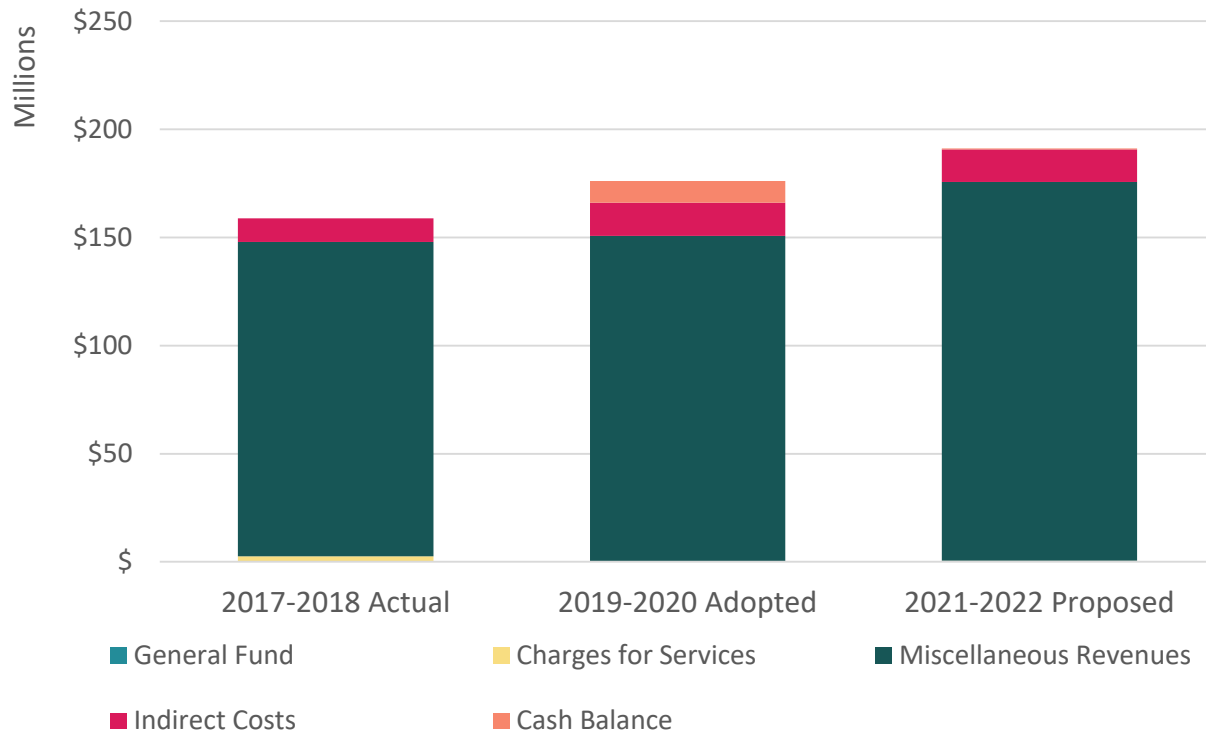
The Continuous Improvement Division (CI) partners with City departments to enhance processes and empower others to LEARN, IMPROVE, CHANGE, and LEAD. There are two teams within the CI division - Innovation and Learning.

The Innovation team works with City departments to identify problems, implement solutions, and develop analytical capacity citywide using Ci4i, the City's process improvement framework. Staff also manage cross-functional improvement projects in priority areas identified by the City Council and executive leadership.

The Learning team identifies organizational development opportunities and coordinates training across the City. In particular, the Learning Team strives to strengthen employee skills and cultivate an effective, efficient, empowering, flexible, and innovative culture across the City. The Team ensures employee empowerment and equity are at the root/heart of its work.



## HUMAN RESOURCES FUNDING BY CATEGORY

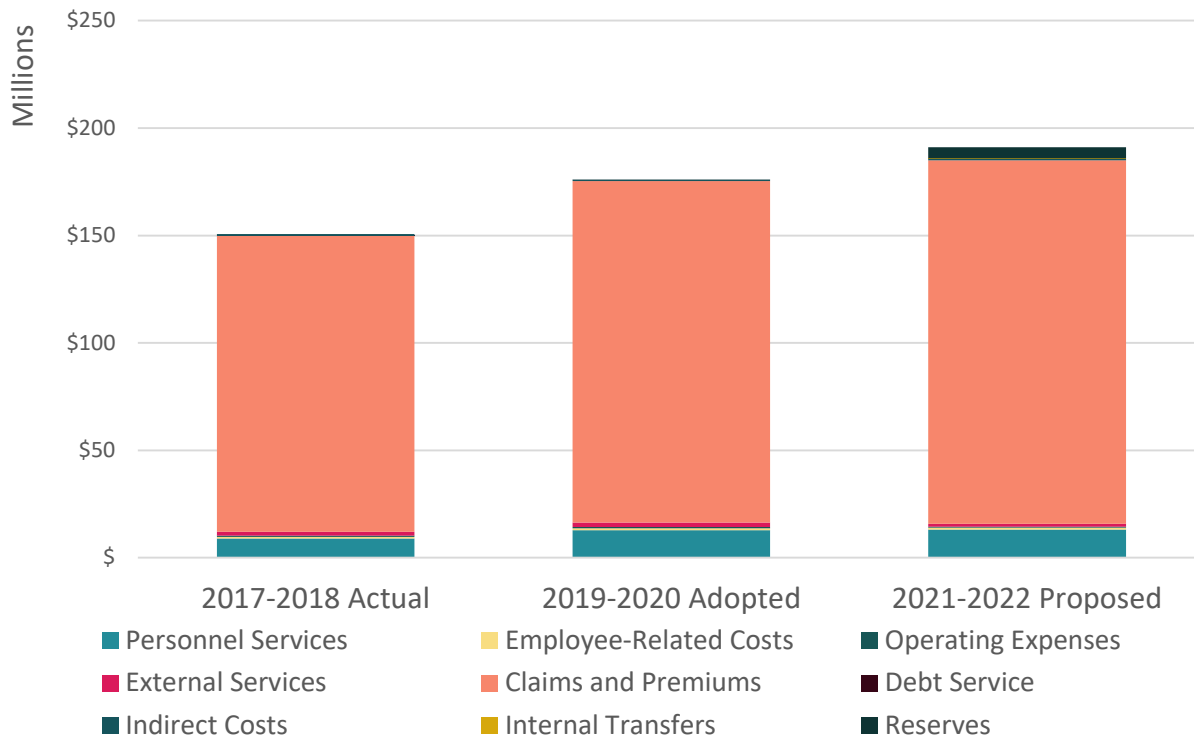


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Charges for Services	2,544,860	366,776	521,142
Miscellaneous Revenues	145,408,722	150,297,581	175,231,308
Indirect Costs	10,972,648	15,393,614	14,925,173
Cash Balance		10,093,071	465,006
<b>Grand Total</b>	<b>158,926,230</b>	<b>176,151,042</b>	<b>191,142,628</b>

## FUNDING SUMMARY

The Human Resources Department's core operations are funded through internal charges which share costs across City departments. This funding source is categorized as Indirect Costs. Costs are distributed citywide, primarily based on Full Time Equivalents (FTEs). Other revenues include Charges for Services from fund managers to support the City's deferred compensation program. HR manages the City's benefits funds, which are financed by the Miscellaneous Revenues category. These are contributions from the City and employees to pay for expenses such as healthcare and other benefits. These contributions increased in 2021-2022 due to rising costs in benefits such as healthcare. The use of cash balance decreased in 2021-2022 due to one-time buy down of cash balances in 2019-2020 and reserves returning to maintenance levels.

## HUMAN RESOURCES EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	8,902,565	12,869,992	13,106,711
Employee-Related Costs	849,717	906,702	929,466
Operating Expenses	515,280	591,749	489,523
External Services	1,831,019	2,028,807	1,237,407
Claims and Premiums	137,690,282	158,949,655	169,293,102
Debt Service	152		
Indirect Costs	862,719	562,512	671,173
Internal Transfers			200,000
Reserves		241,625	5,215,246
<b>Grand Total</b>	<b>150,651,734</b>	<b>176,151,042</b>	<b>191,142,628</b>

## EXPENDITURE SUMMARY

Claims and Premiums comprise the majority of Human Resources expenses. These costs are Employee Benefits such as healthcare and have increased approximately \$10.3 million in 2021-2022 due to rising healthcare costs. Reserves includes \$5.0 million in the healthcare fund as contributions to ensure that benefit fund maintains sufficient financial reserves. Personnel Services represents the compensation and benefits of 45.2 FTEs. Employee-Related expenses includes about \$600 thousand to provide in-house training Citywide. External Services is primarily spent on contracts for external training and special projects, which have been reduced by approximately \$800 thousand due to COVID-19 economic impacts. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs.

## BUDGET BY PROGRAM

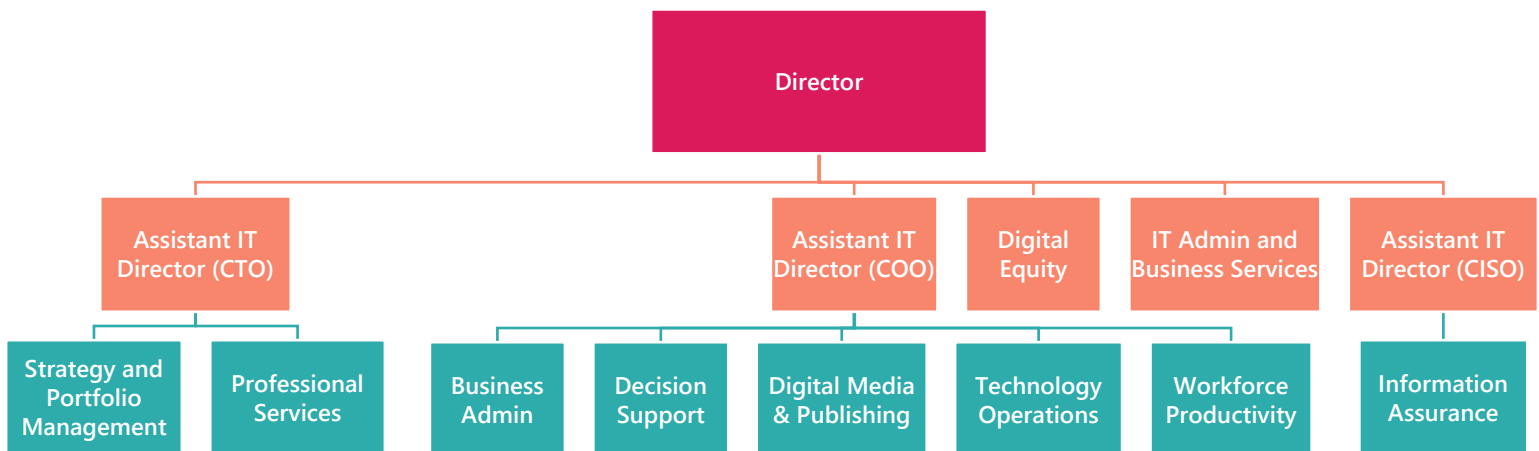
Division	Program	2021-2022 Proposed Budget	FTEs
<b>Operating Funds</b>			
<b>Administration</b>	Administration	1,573,573	3.8
<b>Compensation &amp; Benefits</b>	Employee Classification & Compensation	758,724	1.8
	Employee Leave Management	617,772	2.1
	Employee Wellness Programs	786,021	1.4
	Health & Welfare Benefits Management	1,925,443	5.4
	Employee Learning	1,664,607	3.2
<b>Continuous Improvement</b>	Organizational Development	750,695	2.3
	Process and Project Innovation Support	1,265,448	3.8
	Equal Employment Opportunity	574,354	2.0
<b>Equal Employment Opportunity</b>	Human Resources Data and Systems Management	2,223	-
<b>Talent Services</b>	Talent Services	5,326,327	18.3
<b>Operating Funds Total</b>		<b>15,245,186</b>	<b>44.0</b>
<b>Health, Insurance, and Trust Funds</b>			
<b>Compensation &amp; Benefits</b>	Deferred Compensation	521,142	1.2
<b>Health Care Funds</b>	Basic Life Insurance Trust	1,604,965	-
	Dental Plan	11,660,954	-
	Employee Assistance Plan	158,439	-
	Flex Spending Plan	2,000,000	-
	Health Care Trust (Old Flex Plan)	206,552	-
	Labor Management Dental	11,194	-
	Labor Management Health Care	1,090,400	-
	Long Term Disability	163,182	-
	Medical Plan	156,206,821	-
	Vision	1,243,793	-
	Unemployment	1,030,000	-
<b>Health, Insurance, and Trust Funds Total</b>		<b>175,897,442</b>	<b>1.2</b>
<b>Grand Total</b>		<b>191,142,628</b>	<b>45.2</b>

# INFORMATION TECHNOLOGY

## MISSION

Provide technology leadership and solutions to business units and residents in support of effective City and utility operations, robust community engagement, and a thriving local economy. Information Technology makes more possible.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Information Technology Department provides resilient Information Technology (IT) infrastructure for City operations, business applications for management of information, and supports City departments and utility divisions in digital initiatives for residents and customers.

### IT ADMINISTRATION AND BUSINESS SERVICES

IT Administration and Business Services provides internal support for IT service management (including service-level management and performance management), asset management, program management, information systems governance, and strategic planning. This service provides financial management services for the IT department, including budget, procurement, enterprise licensing, rate and assessment modeling, management of inter-local business agreements, and customer billing. This service also supports IT organizational development, team member recruitment, professional development, employee performance management, and labor relations.

### BUSINESS AUTOMATION

Business Automation provides business applications support and business process automation for all City departments. This service provides software support for the City's Enterprise Resource Planning, Customer Relationship Management, Geospatial Applications and related enterprise systems.

### DECISION SUPPORT

Decision Support enables access to City and third party data required to support decision-making, policy analysis, and program performance. This includes the Results253 open data platform, Geographical Information Systems (GIS) data and analytics data-lake, and related visualization tools.

### DIGITAL EQUITY

Digital Equity improves access to the Internet for underserved individuals, groups, and areas of the community, promotes digital literacy skills building for Tacoma residents, and ensures that the City's digital government services are sufficiently designed to reach all community members.

## **DIGITAL MEDIA AND PUBLISHING**

Digital Media and Publishing enables access to accurate, consistent, and timely information about the City of Tacoma through Website development and maintenance, GovDelivery notification services, and Social Media and Engagement Platforms support.

## **INFORMATION ASSURANCE**

Information Assurance establishes and monitors appropriate information security policies, procedures, and technology standards in accordance with City goals, business objectives, risk tolerances, and regulatory compliance requirements. This service increases organizational awareness of informational security threats and employee responsibilities. Information Assurance also establishes and monitors appropriate information systems controls to protect against data loss, disruption of City services, and misuse of City information and technology systems.

## **PROFESSIONAL SERVICES**

Professional Services provides access to IT knowledge, expertise, and professionalism to provide advisory, consulting and delivery assistance to business units for business needs and initiatives. This could include services such as business analysis, solution design, and technology strategy.

## **STRATEGY AND PORTFOLIO MANAGEMENT**

Strategy and Portfolio Management provides access to skills, knowledge, and expertise to develop, select, execute, and report on technology investments through structured project and portfolio management methodologies. This service increases project success rates and return on investment, provides visibility to projects, and helps maintain alignment with the organization's goals.

## **TECHNOLOGY OPERATIONS**

Technology Operations provides reliable, secure, and cost effective infrastructure, network communications, application integration, and data management platforms. Services offered include Wi-Fi services, private data networks, data storage, systems hosting via private cloud, internet access, identity and access management, web application protection, and system administration.

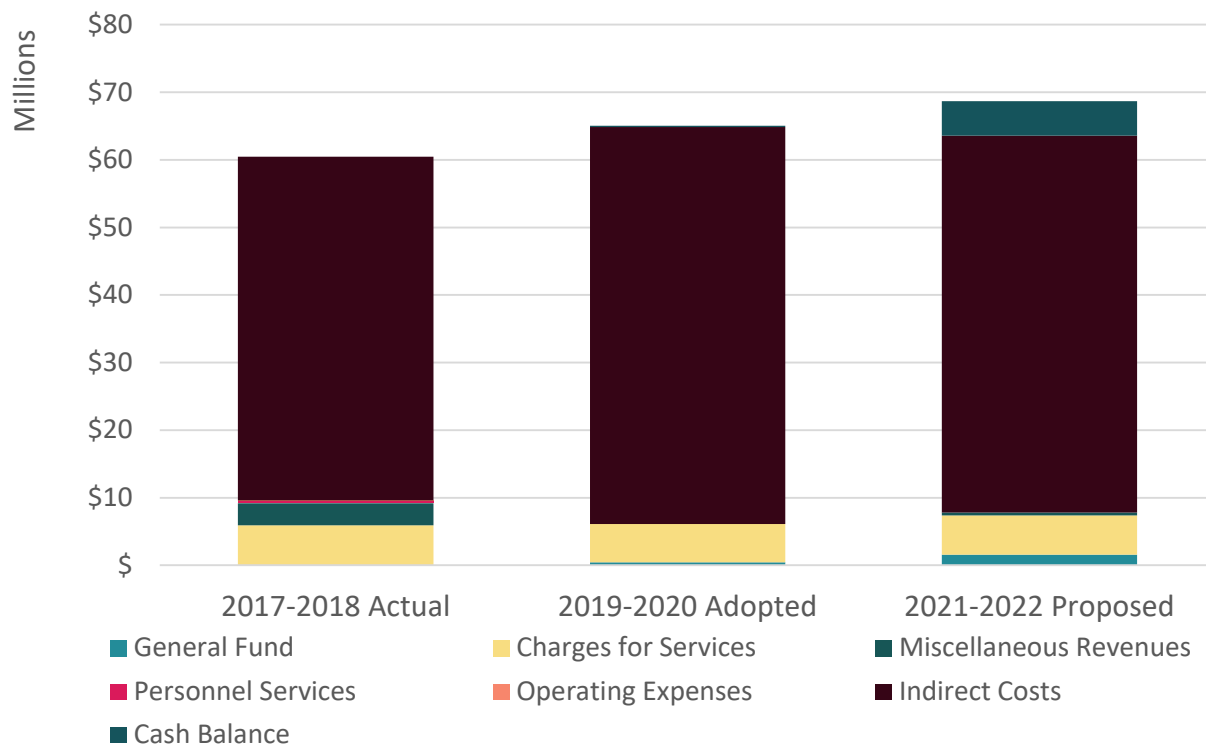
## **WORKFORCE PRODUCTIVITY**

Workforce Productivity provides a technology enabled working environment for office and mobile staff to be productive and collaborative with internal and external partners. This service has two products: Digital Office and Public Safety Radio Communications.

Digital Office provides increased employee productivity through access to information, content creation, and collaboration tools. This includes mobile device management, Microsoft 365, SharePoint, telecommunications, and support services such as Desktop Support and Help Desk.

Public Safety Radio Communications provides radio system infrastructure services, radio support services, and dispatch support services for Tacoma General Government and 30 external organizations.

## INFORMATION TECHNOLOGY FUNDING BY CATEGORY

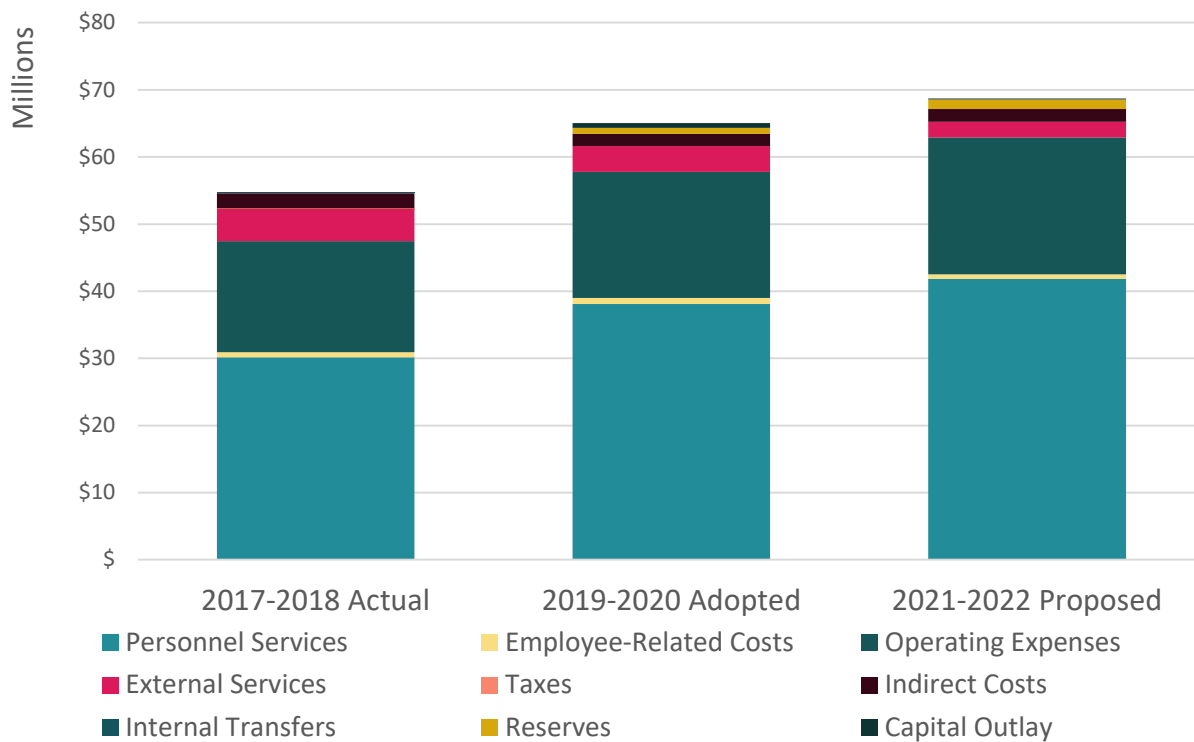


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund		422,188	1,575,668
Charges for Services	5,913,720	5,680,089	5,802,033
Miscellaneous Revenues	3,271,522		411,120
Personnel Services	420,576		
Operating Expenses	3,162		
Indirect Costs	50,880,714	58,753,191	55,786,704
Cash Balance		209,633	5,113,026
<b>Grand Total</b>	<b>60,489,695</b>	<b>65,065,101</b>	<b>68,688,551</b>

### FUNDING SUMMARY

The Information Technology Department is primarily funded through internal charges which share costs across City departments. This funding source is categorized as Indirect Costs. Indirect Costs are determined by specific methodologies and metrics based on services provided. Charges for Services includes fees for public safety radio communication services provided to other City departments as well as external organizations. General Fund support increased in 2021-2022 due to moving Police Department IT support into IT's reporting structure. Miscellaneous Revenues includes investment revenues that were not budgeted for in prior bienniums.

## INFORMATION TECHNOLOGY EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	30,156,557	38,072,421	41,860,967
Employee-Related Costs	761,294	907,175	653,989
Operating Expenses	16,553,604	18,803,335	20,395,685
External Services	4,879,382	3,856,116	2,320,081
Taxes	1,179		
Indirect Costs	2,220,557	1,804,561	1,911,862
Internal Transfers	101,485		
Reserves		885,619	1,441,440
Capital Outlay		735,875	104,527
<b>Grand Total</b>	<b>54,674,057</b>	<b>65,065,101</b>	<b>68,688,551</b>

\*Capital Outlay reflects only planned expenditures, actual costs in 2017-2018 are shown in other categories.

## EXPENDITURE SUMMARY

The majority of the Information Technology budget is comprised of costs from Personnel Services. Personnel Services is projected to be higher due to anticipated increases in wages and benefits as well as an increase of 6.1 Full Time Equivalents (FTEs) from the 2019-2020 Adopted Budget. External Services decreased in the 2021-2022 Proposed Budget as a response to the economic impacts of COVID-19.

## BUDGET BY PROGRAM

Program		2021-2022 Proposed Budget	FTEs
<b>Business Automation</b>	Business Applications	3,152,317	10.2
	Core Enterprise Resource Planning System	15,726,672	32.0
	Core ERP	707,550	2.3
	Customer Interaction	1,398,970	2.8
	Geospatial Applications	1,586,362	4.2
<b>Decision Support</b>	Analytics	3,855,760	6.0
	Geospatial Analytics	958,348	2.9
<b>Digital Equity</b>	Digital Equity	109,575	-
<b>Digital Media</b>	Website Development and Support	834,677	2.3
<b>Information Assurance</b>	Cybersecurity	942,360	2.1
	Security Operations	1,522,675	2.9
<b>IT Administration</b>	Administration	3,482,555	8.8
<b>Strategy and Portfolio Management</b>	IT Project Management	2,915,557	5.0
<b>Technology Operations</b>	Application Enablement	1,272,368	3.4
	Data Management - Backup	869,949	0.8
	Data Network	3,694,789	4.9
	Database Administration and Support	863,660	2.3
	File Server and Data Storage	324,278	0.9
	Network Wi-Fi	381,868	0.8
	Private Cloud	2,298,042	2.6
	Tacoma Police Information Technology Services	1,466,093	5.0
	Collaboration Services	1,570,915	4.4
	Desktop Support	2,329,810	9.8
<b>Workplace Productivity</b>	Digital Office	140,904	0.4
	Dispatch Console Services	616,360	0.6
	Enterprise Electronic Messaging and Comm	515,304	1.5
	Enterprise Licensing	3,637,372	-
	Help Desk	855,255	3.4
	IT Service Management	880,919	2.6
	Mobile Device Management	431,931	1.6
	PC Replacement	1,268,145	0.3
	Radio Capital Replacement	566,607	-
	Radio Infrastructure Services	3,990,882	3.2
	Radio Subscriber Support Services	1,026,944	1.2
	Telecommunications	2,492,777	3.6
<b>Grand Total</b>		<b>68,688,551</b>	<b>134.3</b>

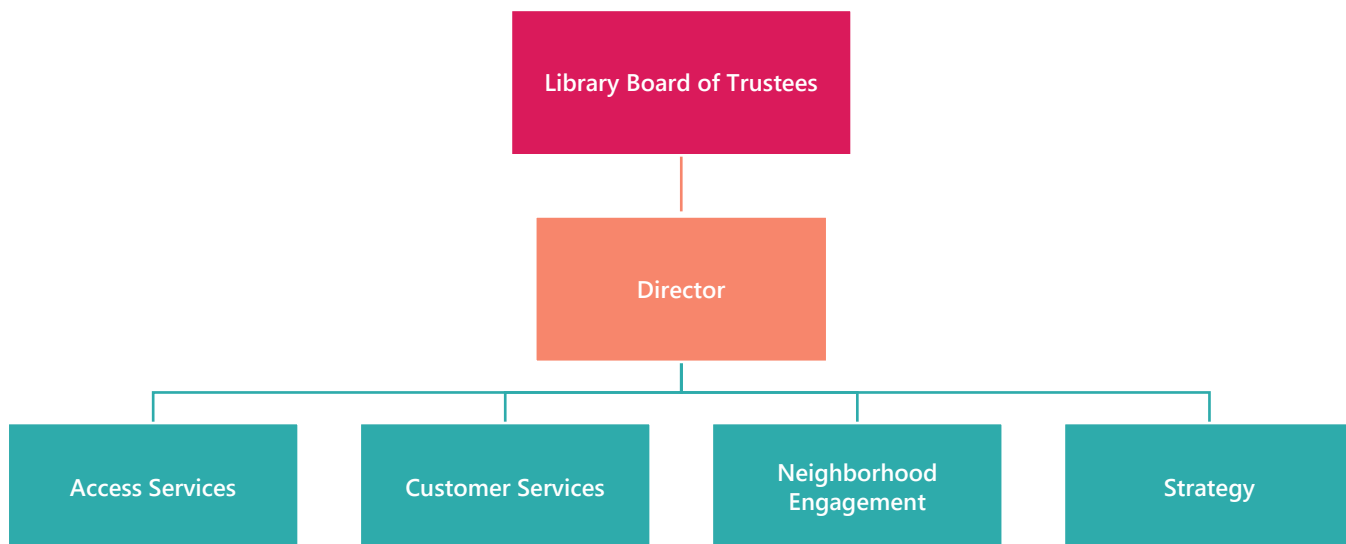


# LIBRARY

## MISSION

We empower our community by bringing people together to discover, connect, create, learn, and thrive.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

Tacoma Public Library (TPL) is a community hub where all people can find joy, compassion, and inspiration. TPL serves the Tacoma community with eight neighborhood libraries and one Microlibrary at the Eastside Community Center. At these locations, TPL offers access to year-round programs for all ages, educational, reference, and research resources, meeting rooms and public spaces, free computer and Wi-Fi access, and a wealth of materials in all genres and formats for borrowing or online access. A variety of popular eResources services such as Lynda.com, Ancestry, Overdrive, kanopy, and Hoopla are available and utilized by patrons 24 hours a day.

Tacomans of all ages and interests find enriching, informative, entertaining, and educational programs, workshops, and events to meet their needs. TPL supports learning and literacy as a human right, and empowers its community members to fulfill their greatest potential. With a commitment to racial equity and social justice, TPL actively looks for solutions in breaking down barriers of access between community members and all that the library offers.

Tacoma Public Library is governed by a five member Board of Trustees appointed by the Mayor and confirmed by a vote of the Tacoma City Council. Appointments are for a five-year term of service. TPL's Board of Trustees provide oversight in ensuring that the library's policies and organizational priorities reflect its Strategic Plan and are responsible for authorizing the library's budget and expenses.

## ACCESS SERVICES

Access Services includes the staff and resources dedicated to providing Tacoma residents all of the library's physical, digital and streaming materials. The department currently offers approximately 718,000 physical and electronic items. Within Access Services, the Collection Development and Technical Services division is responsible for the purchasing, receiving, cataloguing, and distribution of all library materials.

## CUSTOMER SERVICES

Customer Services includes staff and resources dedicated to the recruitment, training, and retention of employees, so that they are best equipped to serve our community. Staff find support in navigating work/life balance, interpersonal communication, and are able to provide their input on improving operations and working environments. Customer Services staff also collaborate with the unions that represent TPL employees to resolve complex issues.

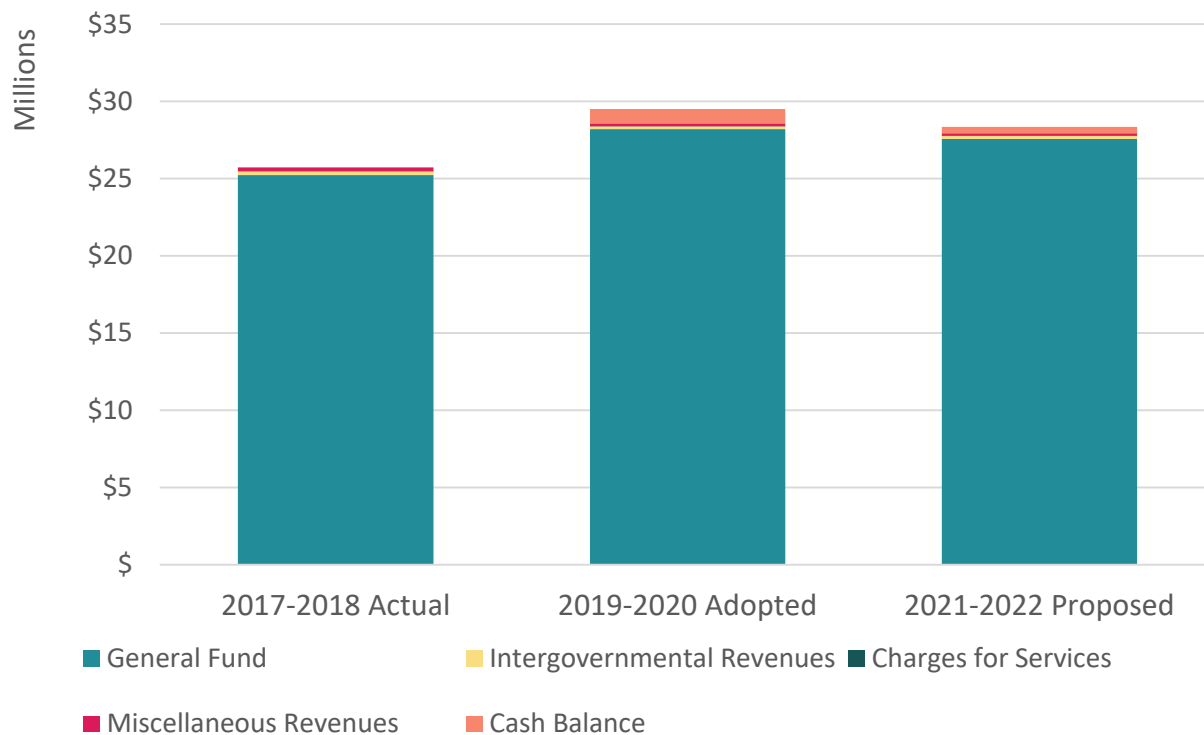
## **NEIGHBORHOOD ENGAGEMENT**

Neighborhood Engagement includes the staff and resources dedicated to providing dynamic service at the eight neighborhood locations throughout the City as well as the Eastside Microlibrary. The Main Library is home to the Northwest Room local history archive as well as TPL's administrative offices. TPL proudly collaborates with organizations large and small throughout the region in order to provide high quality and relevant programs to its community.

## **STRATEGY**

Strategy includes divisions that oversee core operations that sustain the organization over the long term. Core operations include leadership, facility and asset management, Information Technology, Racial Equity and Social Justice, Financial Services, Marketing and Communication, and Trustee Development.

## LIBRARY FUNDING BY CATEGORY

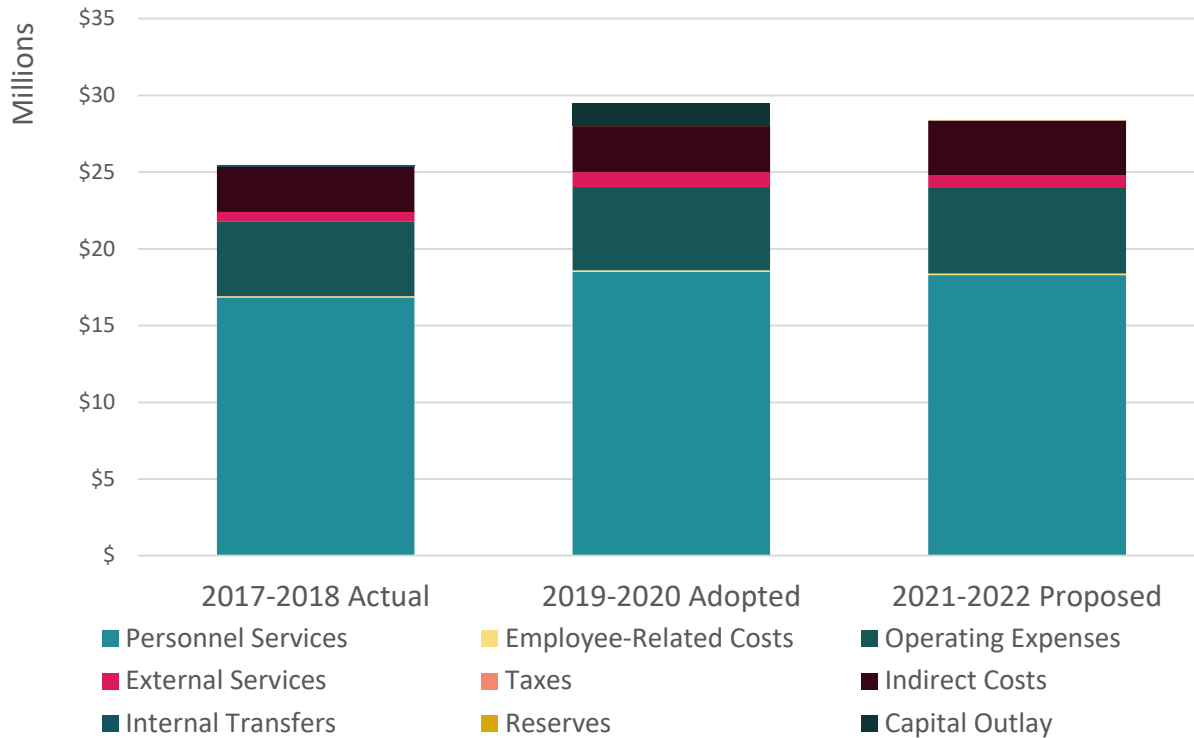


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	25,240,337	28,209,624	27,571,808
Intergovernmental Revenues	251,788	190,000	199,992
Charges for Services	570	910	1,056
Miscellaneous Revenues	244,869	187,800	171,696
Cash Balance		918,000	421,745
<b>Grand Total</b>	<b>25,737,565</b>	<b>29,506,334</b>	<b>28,366,297</b>

## FUNDING SUMMARY

The department is 97% funded by General Fund dollars. Additional monies come from Charges for Services representing collections directly from Non-Resident Fees and items sold (book bags, copies, and other items). Miscellaneous revenues of the Department are collected in a Special Revenue Fund and include sales of maps and publications—especially from the Northwest Room— Library Services, and Donations as well as interest gained from pooled investments. Intergovernmental Revenues are grants designed to offset costs to provide internet access to the community. Cash Balance is the use of accumulated donations from estates and trusts.

## LIBRARY EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	16,826,911	18,489,916	18,291,629
Employee-Related Costs	89,212	110,925	110,924
Operating Expenses	4,837,676	5,420,237	5,573,285
External Services	661,035	977,992	804,406
Taxes	127		
Indirect Costs	2,938,423	3,001,853	3,579,863
Internal Transfers	110,217		
Reserves		5,410	6,189
Capital Outlay		1,500,000	
<b>Grand Total</b>	<b>25,463,601</b>	<b>29,506,334</b>	<b>28,366,297</b>

\*Capital Outlay reflects only planned expenditures, actual costs in 2017-2018 are shown in other categories.

## EXPENDITURE SUMMARY

Personnel Services, including wages and benefits, comprise 64% of TPL's expenditures. In the 2021-2022 Proposed Budget, Personnel Services, Employee-Related Costs, and Operating Expenses decreased due to the reduction of positions in response to the COVID 19 emergency and subsequent economic slowdown. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs.

## BUDGET BY PROGRAM

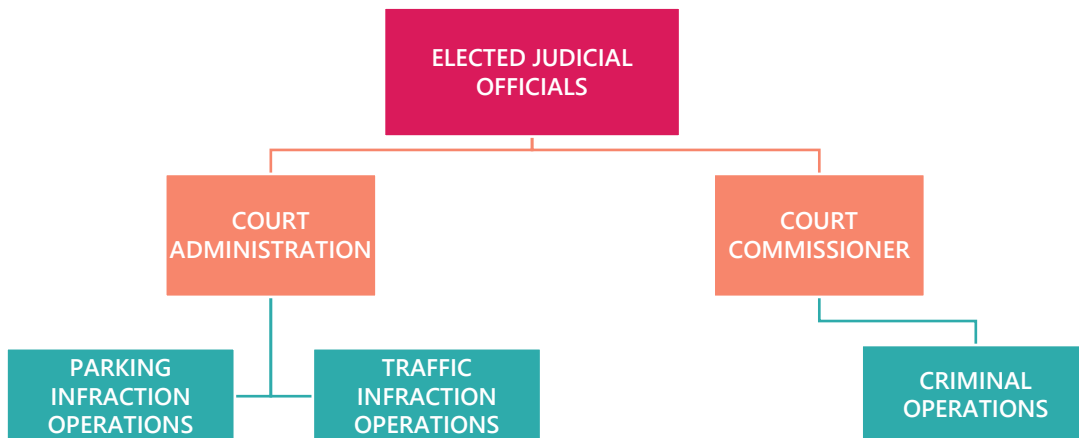
Program		2021-2022 Proposed Budget	FTEs
Access Services	Collection Materials	4,803,829	9.4
Customer Service	Library Human Resources	787,859	2.2
Neighborhood Engagement	Civic Engagement	65,689	0.1
	Community Engagement	73,858	0.2
	Learning Services	1,156,501	4.1
	Neighborhood Engagement	13,083,427	65.6
	Asset Management	3,110,059	7.4
Strategy	Equity & Inclusion	124,569	0.4
	Financial Services	964,064	3.4
	Innovation	146,698	0.4
	Library Information Technology	2,450,984	4.4
	Marketing & Communications	728,045	2.2
Trust Funds	Trustees Development	76,225	0.2
	G & G Hug Memorial	12,000	-
	Margaret Berger Memorial	50,000	-
	Marion C Gibson Memorial	71,000	-
	Summer Reading	63,189	-
	Sundry Trust	300	-
	Technology Trust Funds	357,000	-
	Virginia Helen Marshall	234,000	-
	William Antes Memorial	7,000	-
Grand Total		28,366,297	99.8

# MUNICIPAL COURT

## MISSION

Promote public safety, administer justice, and protect individual rights in an efficient, safe, accessible environment while fostering respect for the law and society. The Tacoma Municipal Court is a statutorily created court of limited jurisdiction.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

The Municipal Court acts as the judicial branch of the City government. It enforces aspects of the City Code, including criminal offenses, parking infractions, and traffic violations. The Municipal Court's administrative is managed by the Municipal Court Judges.

### CRIMINAL OPERATIONS

Criminal Operations manages adjudication for misdemeanor and gross misdemeanor criminal cases including arraignments, pre trials, and jury trials. This division also monitors for sentence compliance with recommended substance abuse, domestic violence, and mental health treatments. It also receives fine and restitution payments.

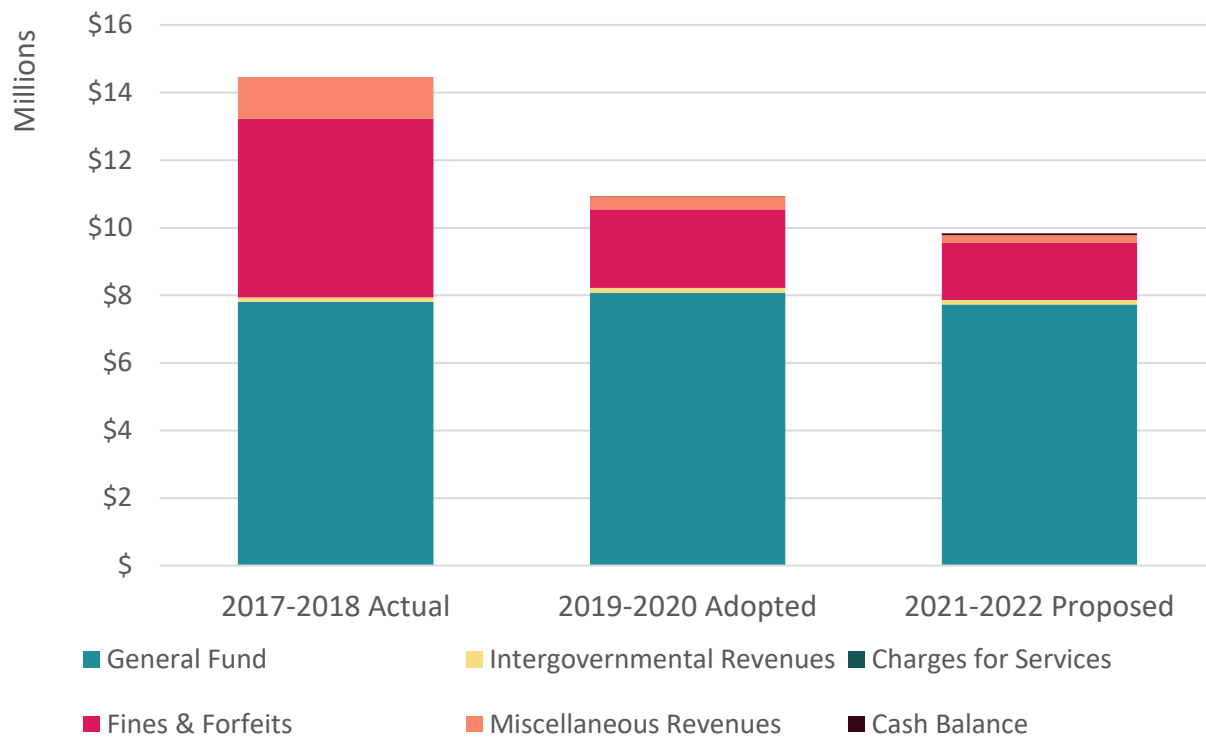
### PARKING INFRACTION OPERATIONS

Parking Infraction Operations handles adjudication for parking violation cases. The division monitors compliance with case conditions as well as payment of penalties. It also sends resolution information including notices such as failure to appear, respond, or pay the Department of Licensing.

### TRAFFIC INFRACTION OPERATIONS

Traffic Infraction Operations handles moving vehicle violations and camera-enforced citations. This division monitors compliance with case conditions as well as payment of penalties. It also sends resolution information including notices such as failure to appear, respond, or pay the Department of Licensing.

## MUNICIPAL COURT FUNDING BY CATEGORY

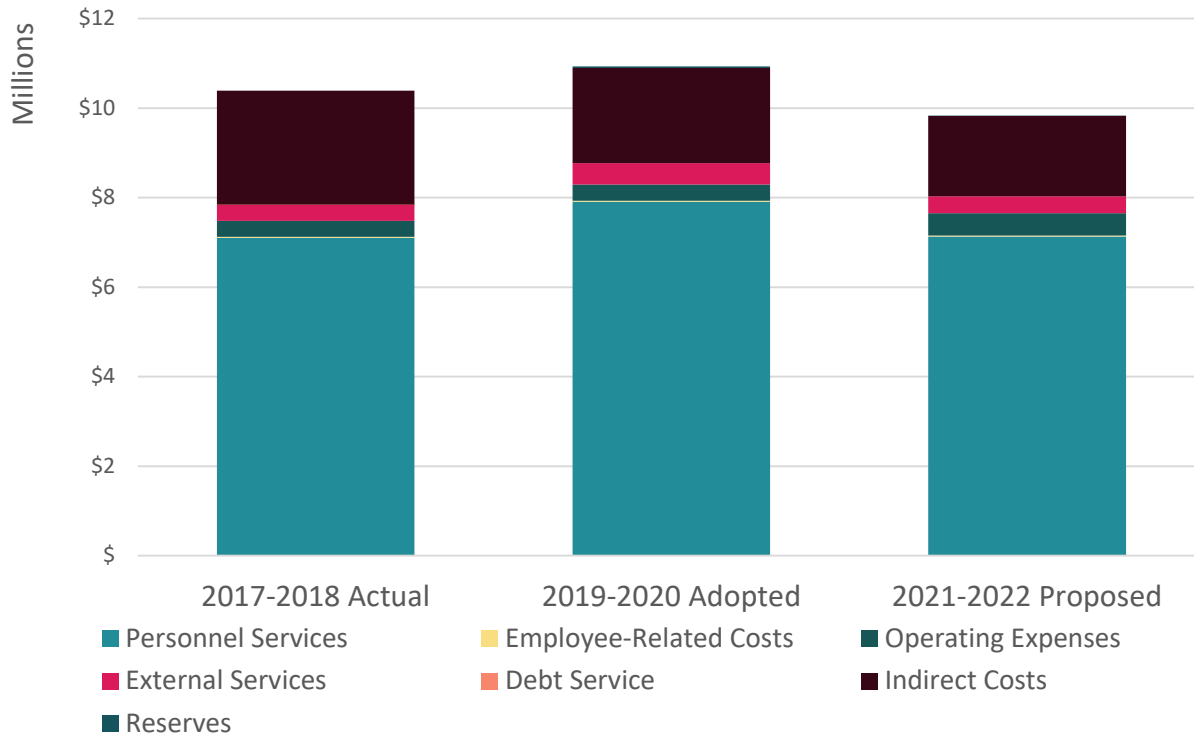


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	7,804,806	8,081,016	7,727,499
Intergovernmental Revenues	136,434	140,000	136,024
Charges for Services	(44)		
Fines & Forfeits	5,283,242	2,322,215	1,688,238
Miscellaneous Revenues	1,237,849	384,283	227,457
Cash Balance		8,330	59,274
<b>Grand Total</b>	<b>14,462,287</b>	<b>10,935,845</b>	<b>9,838,492</b>

## FUNDING SUMMARY

The Tacoma Municipal Court is mainly supported by the General Fund. The Court also receives funding through court fees, and traffic violation revenue. Miscellaneous Revenues consists mainly of transfers from the General Fund to the Traffic Enforcement fund. The Fines & Forfeits budget in 2021-2022 decreased compared to 2019-2022 due the Traffic Enforcement fund moving to the Public Work Department. The restructure also explains the reduction in Miscellaneous Revenues of \$1.3 million from 2019-2020 to 2021-2022.

## MUNICIPAL COURT EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	7,102,966	7,910,414	7,132,867
Employee-Related Costs	19,663	22,000	22,000
Operating Expenses	359,587	365,716	498,670
External Services	360,193	477,748	377,748
Debt Service	311		
Indirect Costs	2,550,499	2,125,405	1,795,806
Reserves		34,562	11,400
<b>Grand Total</b>	<b>10,393,219</b>	<b>10,935,845</b>	<b>9,838,492</b>

## EXPENDITURE SUMMARY

Personnel Services comprise expenditures for wages and benefits for the Municipal Court Judges, Court Clerks, and administrative staff at the Court. Personnel services in the 2021-2022 Proposed Budget decreased compared to 2019-2020 adopted budget due to administrative reorganizations and staff reductions. Operating Expenses increases mainly due to credit card discount fees and repair and maintenance services. External Services decreased \$100 thousand mostly due to a reduction in interpreter services. Indirect Costs represents services provided by internal service departments. Indirect costs decreased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs.



## BUDGET BY PROGRAM

		2021-2022	
Program		Proposed Budget	FTEs
Municipal Court	Criminal Operations	7,897,898	21.6
	Parking Infraction Operations	631,293	2.2
	Traffic Infraction Operations	1,309,302	3.9
Grand Total		9,838,492	27.7

# NEIGHBORHOOD AND COMMUNITY SERVICES

## MISSION

Develop and implement innovative approaches to address the City’s most challenging issues and improve the quality of life for all Tacoma residents, through community partnerships and problem-solving, equitable and proactive code compliance, and data-informed service investments that recognize and address racial disparities.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### CODE COMPLIANCE

Code Compliance protects the health, safety, and welfare of the public by ensuring that property owners maintain compliance with the Tacoma Municipal Code. In addition, Code Compliance implements proactive and equitable strategies that recognize and address the diversity of need in our community.

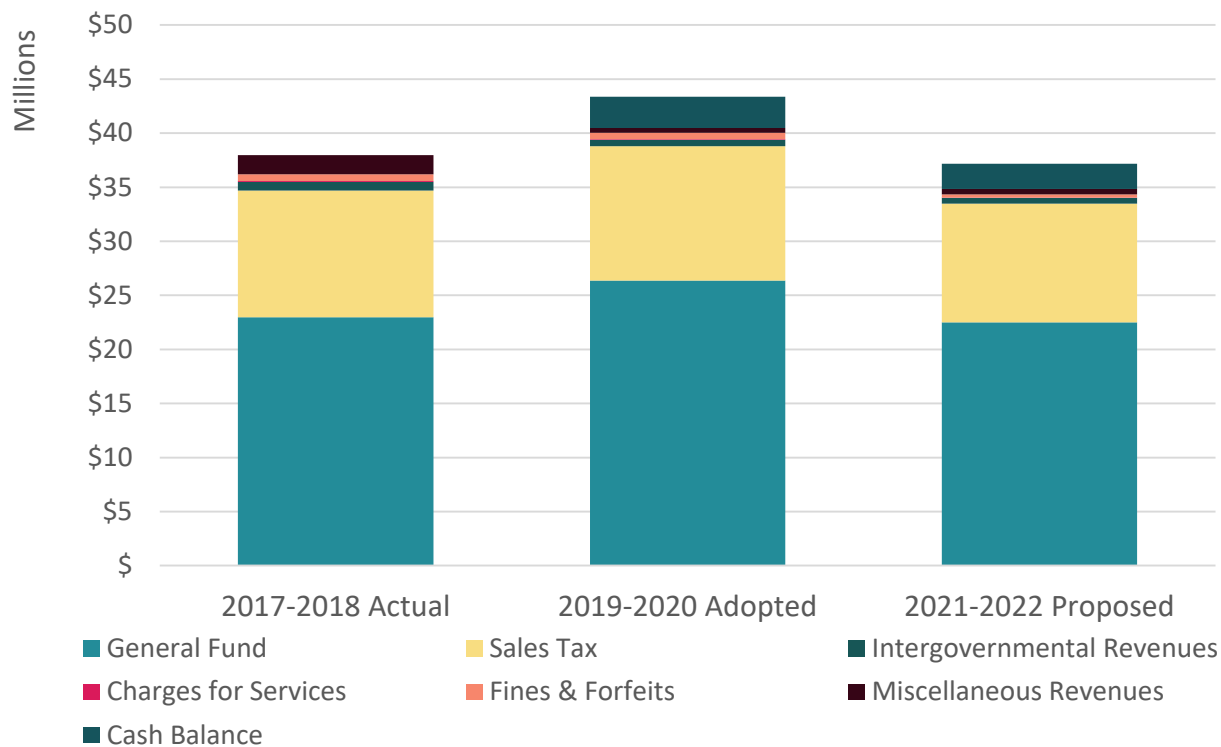
### COMMUNITY AND HUMAN SERVICES

Community and Human Services facilitates inclusive community partnerships and funds services that reduce racial disparities, increase knowledge of and access to City services, reduce neighborhood blight, and build self-sufficiency for residents across all sectors of Tacoma. This includes managing strategies for addressing homelessness, youth and young adult violence prevention, and domestic violence services.

### RESOURCE ALLOCATION AND MANAGEMENT

Resource Allocation and Management administers the allocation and oversight of public investments intended to build a strong, healthy, and resilient community through robust data management and ongoing stakeholder engagement.

## NEIGHBORHOOD AND COMMUNITY SERVICES FUNDING BY CATEGORY

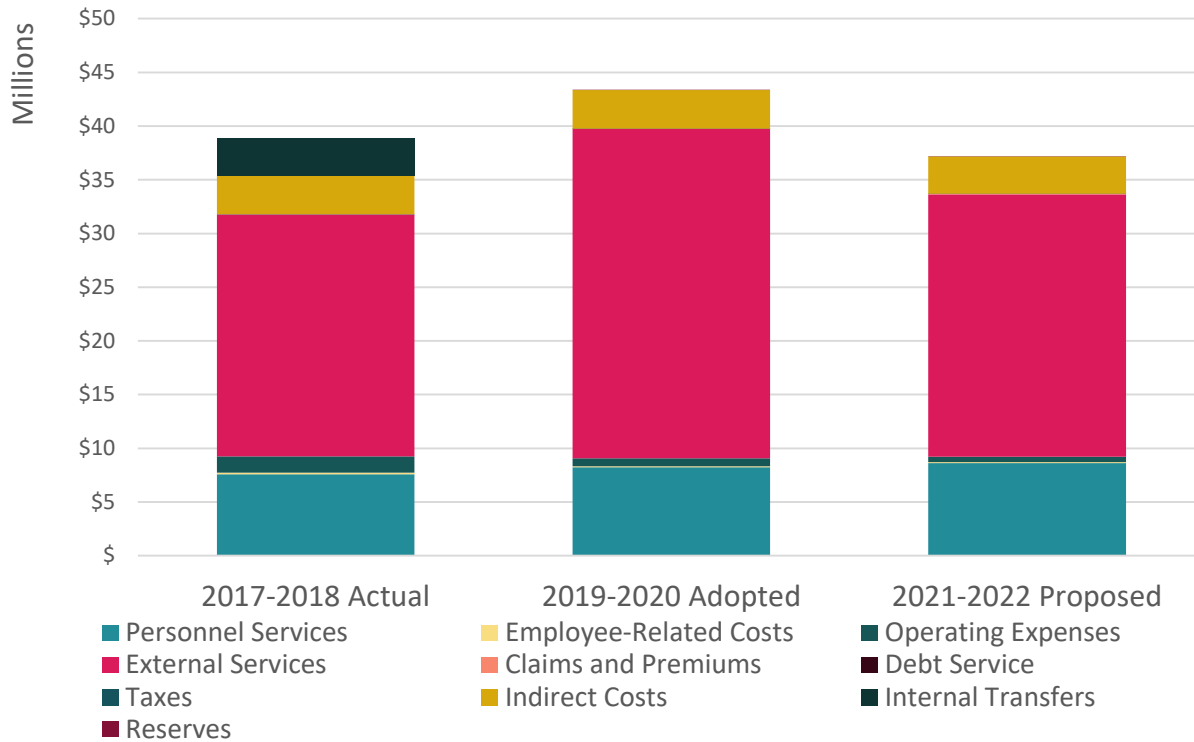


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	22,973,463	26,379,884	22,488,839
Sales Tax	11,707,925	12,425,934	10,987,958
Intergovernmental Revenues	810,437	592,804	541,996
Charges for Services	81,129	41,056	19,681
Fines & Forfeits	619,195	608,853	287,496
Miscellaneous Revenues	1,764,580	436,424	520,452
Cash Balance		2,882,618	2,340,476
<b>Grand Total</b>	<b>37,956,729</b>	<b>43,367,574</b>	<b>37,186,897</b>

### FUNDING SUMMARY

In the 2021-2022 Proposed Budget, General Fund support decreased by approximately \$3.9 million due to economic impacts of the COVID-19 emergency's negative effect on General Fund revenue. The Sales Tax revenue represents the mental health sales tax, assessed at 0.1% of taxable purchases within the City of Tacoma. Sales Taxes are projected to decline in 2021-2022 due to reduced community spending from the economic impacts of COVID-19. Intergovernmental Revenues is primarily grants from the Department of Justice. The use of Cash Balance is primarily mental health sales tax collected in prior years used to offset one-time expenses in sheltering programs in the 2021-2022 Proposed Budget.

## NEIGHBORHOOD AND COMMUNITY SERVICES EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	7,599,410	8,229,026	8,631,463
Employee-Related Costs	125,698	103,427	79,674
Operating Expenses	1,519,334	741,485	520,560
External Services	22,532,469	30,646,127	24,403,319
Claims and Premiums	8,350	53,000	53,000
Debt Service		2,000	2,000
Taxes	7,030	600	600
Indirect Costs	3,591,405	3,586,345	3,491,667
Internal Transfers	3,490,658		
Reserves		5,564	4,615
<b>Grand Total</b>	<b>38,874,354</b>	<b>43,367,573</b>	<b>37,186,897</b>

### EXPENDITURE SUMMARY

Neighborhood and Community Services's budget is comprised mainly of External Services spending for contracts with service providers, non-profits, and community partners to address needs such as sheltering and youth development. The 2021-2022 budget reflects reductions made in response to decreased revenues due to the economic impacts of COVID-19. Personnel Services and Employee-Related Costs reflect total compensation, training, and professional development for approximately 35 Full Time Equivalents (FTEs). Five positions will be held vacant in 2021, including 0.6 FTE dedicated to the Innovative Grant program, which will be redeveloped in 2022 for implementation in 2023-2024.

## BUDGET BY PROGRAM

		2021-2022	
Program		Proposed Budget	FTEs
Community Wellness	Community Engagement	1,094,415	2.2
	Co-responder Program	632,525	-
	Crime Prevention through Environmental Design	91,937	0.5
	Criminal Justice Support and Prevention	141,996	-
	Domestic Violence Services	1,264,992	0.4
	Educational Support Services	667,592	0.1
	Health and Health Care	5,764,855	0.7
	Neighborhood Blight Reduction	213,518	0.7
	Rapid Graffiti Removal	157,837	0.4
	Senior Wellness and Senior Centers	1,087,310	0.3
	Youth and Young Adult Violence Reduction	939,942	0.9
	Youth Development	1,897,539	1.0
	Youth Education Development and Training	89,571	-
Compliance	Building Compliance	671,630	-
	Derelict or Unfit Building Abatement	589,667	-
	Property Compliance	3,672,203	11.1
Homeless Services	Encampment Response	408,311	1.6
	Homeless Services	2,425,825	0.6
	Housing Services	2,139,698	0.5
	Permanent Supportive Housing	34,633	0.1
	Sheltering - Family	626,091	0.6
	Sheltering - Youth and Young Adult	933,872	0.1
	Sheltering - Domestic Violence	244,732	0.1
	Sheltering - Emergency Shelters	4,283,021	0.9
	Sheltering - Single Adult	1,366,345	0.6
	Sheltering - Temporary Shelters	763,779	0.6
	Site Reclamation	276,144	0.6
	Support Services for People Experiencing Homelessness	934,655	0.4
Resource Allocation and Management	Administration	2,904,130	7.0
	Community and Commission Support	3,907	-
	Data Management	540,148	1.6
	Innovative Grants	75,692	0.6
	Neighborhood Councils	175,717	0.5
	Public Disclosure Requests	72,668	0.3
Grand Total		37,186,897	34.6

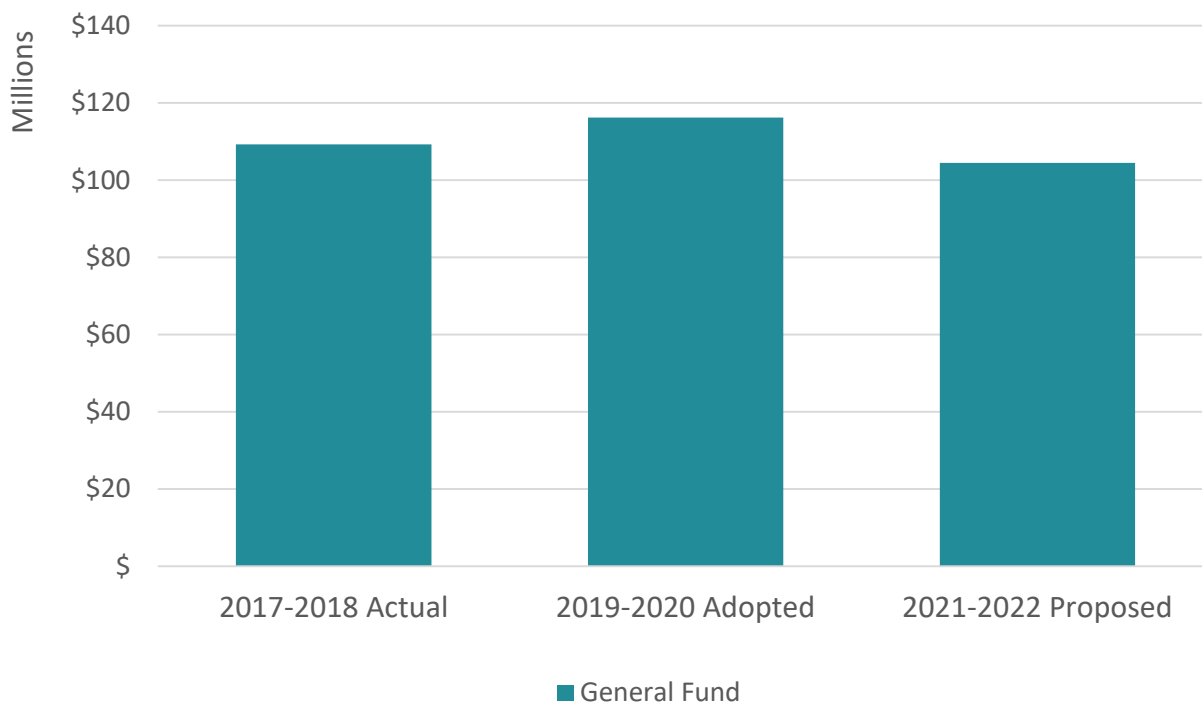
# NON-DEPARTMENTAL

## PURPOSE

The Non-Departmental budget category is used for items that cannot clearly be associated with an existing program area or department, and where it does not make sense to create a new program area in an existing department. These items include debt service payments, transfers, some pension costs, and other miscellaneous expenditures.

Non-Departmental may also be used in cases in which conflicts of interest may occur. For example, some monies require clear separation from their departments, such as paying for the City’s contract with the Department of Assigned Counsel and Pierce County Jail. In these cases, the Non-Departmental area will hold and track those expenses.

## NON-DEPARTMENTAL FUNDING BY CATEGORY

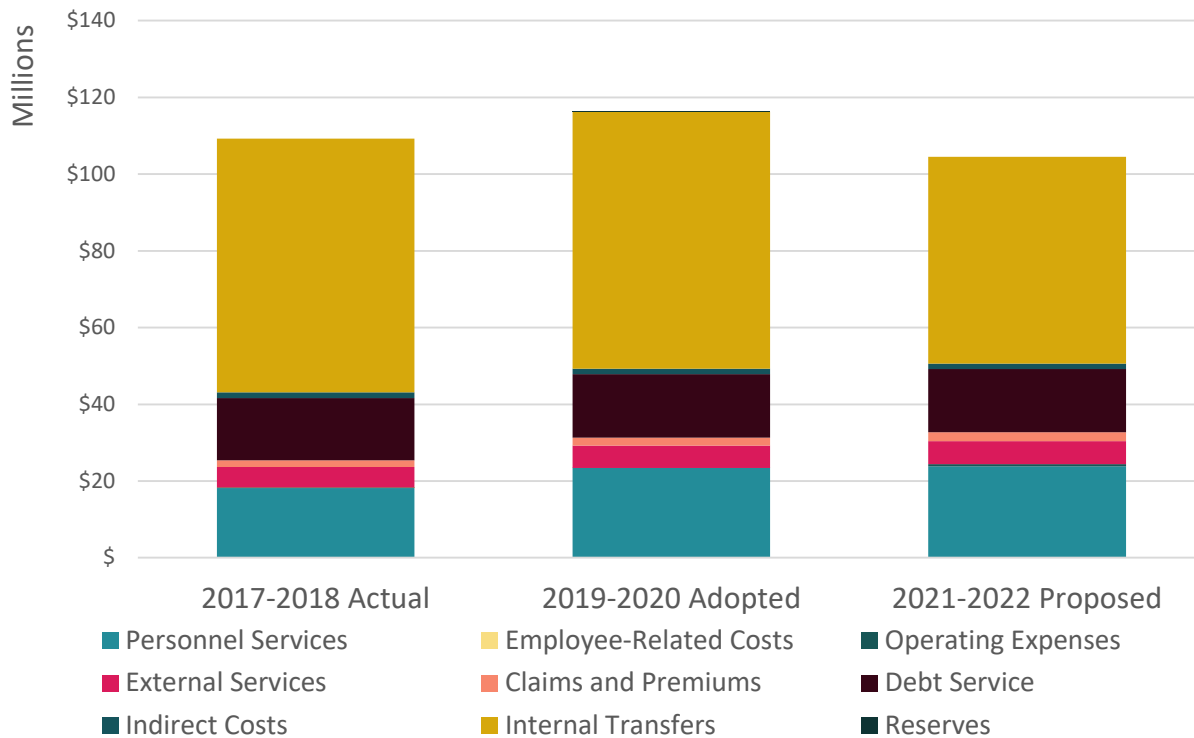


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	109,279,155	116,263,886	104,507,586
Grand Total	109,279,155	116,263,886	104,507,586

## FUNDING SUMMARY

The Non-Departmental category is funded by the General Fund. Support for Non-Departmental expenditures decreased in conjunction with reduced payments for transfers to outside agencies, programs, and contracts. For a detailed explanation, please see the Expenditure Summary on the next page.

## NON-DEPARTMENTAL EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	18,179,645	23,411,148	23,854,864
Employee-Related Costs	8,961	10,000	510,000
Operating Expenses	137,299	5,845,218	6,033,757
External Services	5,364,030	2,059,261	2,336,200
Claims and Premiums	1,700,486	16,194,945	16,497,569
Debt Service	16,194,945	1,425,320	1,336,019
Indirect Costs	1,533,627	66,954,613	53,939,177
Internal Transfers	66,160,162	528	
Reserves			
<b>Grand Total</b>	<b>109,279,155</b>	<b>116,263,886</b>	<b>104,507,586</b>

## EXPENDITURE SUMMARY

Non-Departmental expenditures are unusual; in most cases, they are not easily associated with a particular City department. Some of the expenditures include Contributions & Transfers to outside agencies such as Metro Parks Tacoma and the Puget Sound Clean Air Agency. In other cases, expenses must be separated from the main department—the Department of Assigned Counsel, for example, must be managed outside the City Attorney’s Prosecution Office. Still other Internal Transfers include the City’s jail contract (\$9 million), the Permit Fund (\$1.5 million), and Traffic Enforcement (\$1.2 million) as well as programs such as City Streets and the Streets Initiative (\$24 million). The Internal Transfers category decreased in 2021-2022 due to decreased funding for one-time projects and capital in 2021-2022. Personnel Services are for public safety legacy pension costs. Finally, the Non-Departmental area handles several of the City’s debt obligations.

## BUDGET BY PROGRAM

Division	Program	2021-2022 Proposed Budget	FTEs
<b>Capital Contributions</b>	Hilltop Link Extension Contribution	1,672,154	0
	Municipal Dock Demolition	595,572	0
	State Route 167 Contribution	1,000,000	0
<b>Miscellaneous Programs</b>	COVID Response	500,000	0
	Operating Expenses	10,000	0
	T-Town	40,000	0
<b>Non-Discretionary</b>	Debt Service	16,497,569	0
	Miscellaneous	3,287,684	0
	Public Safety Related	25,433,923	0
<b>Other Internal Transfers</b>	Affordable Housing Trust Fund	1,000,000	0
	Cheney Stadium Support	1,358,972	0
	Council Contingency	550,000	0
	Environmental Policy & Sustainability	152,500	0
	Fire Department Grant Match	97,000	0
	Mountain Rail	1,801,214	0
	Performing Arts Center	2,089,524	0
	Permit Services Support	1,504,992	0
	Traffic Enforcement	1,234,931	0
	County Liquor Tax Contribution	110,000	0
	Metro Parks	7,515,601	0
	Puget Sound Clean Air Agency	288,451	0
<b>Public Safety Related</b>	Department of Assigned Counsel	4,400,782	0
	Jail Contract	9,166,712	0
<b>Public Works Related</b>	Streets Fund Transfer	19,950,005	0
	Streets Initiative Contribution	4,250,000	0
<b>Grand Total</b>		<b>104,507,586</b>	<b>0</b>

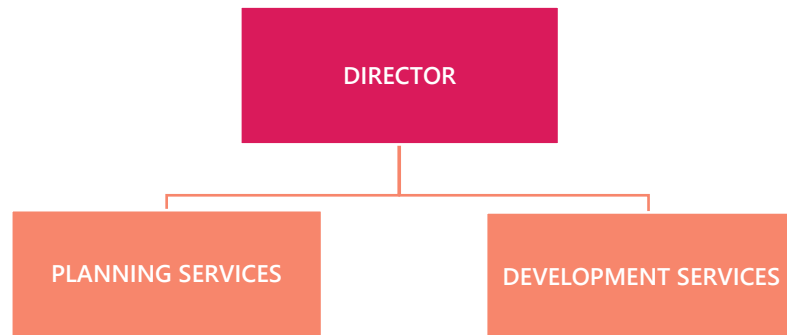


# PLANNING AND DEVELOPMENT SERVICES

## MISSION

Partner with the community to build a livable, sustainable, and safe city by providing strategic, timely, predictable, and cost-effective planning and development services with a culture focused on community engagement, customer service, creativity, accountability, and continuous improvement.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### PLANNING SERVICES

Planning Services manages and processes amendments to the City's Comprehensive Plan and Land Use Regulatory Code and conducts policy and planning analysis relating to the development of land use, regulations and policy. The Division is also responsible for providing coordination with state and regional planning agencies to ensure consistency and compliance with the Washington State Growth Management Act (GMA), Puget Sound Regional Council Vision 2040, Shoreline Management Act (SMA), State Environmental Policy Act (SEPA), and Pierce County Countywide Planning Policies. Planning Services provides staffing support to the Planning Commission and the Landmarks Preservation Commission.

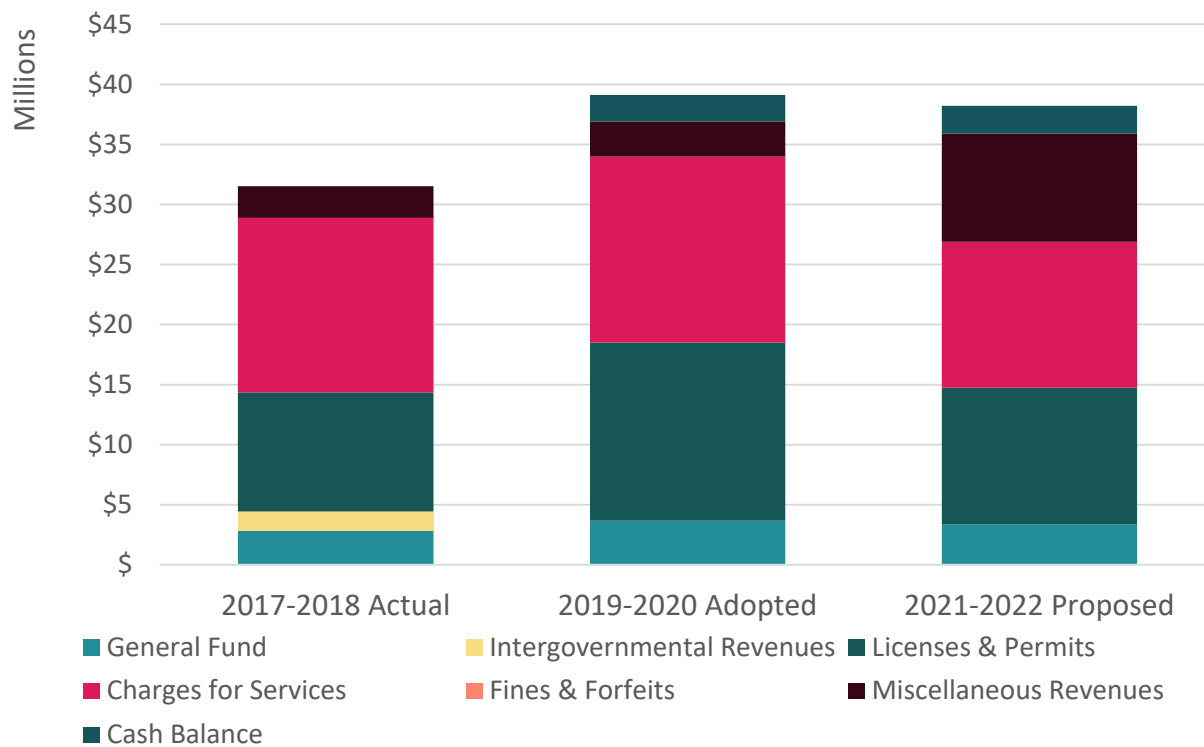
The Urban Design Studio within this Division works with the community, development partners, and other departments and agencies to advance the design quality of places citywide. The program's mission is to build upon Tacoma's unique setting and history, its special character and its changing populations, to elevate the quality of public and private spaces and create a more vibrant, livable, walkable, and sustainable city. The program oversees a design review process and works to translate visions and ideas into policy, objectives, guidelines, and projects to fulfill community-supported design.

The Historic Preservation Office within this division oversees the designation of historic properties, historic and conservation districts, and administers land use regulations relating to the design, demolition, and construction of historic properties in the city. The Historic Preservation Office also provides and coordinates informational and educational programming to expand community awareness of historic sites, highlight the importance of heritage, and promote the roll of historic preservation in community identity.

### DEVELOPMENT SERVICES

Development Services coordinates development permitting processes, from concept to certificate of occupancy, for all residential and commercial construction projects. Over the past biennium, Development Services has been enhanced to include a more robust pre-application and permit coordination function. Development Services has also added permitting services of Street Occupancies and special events to its services. Additionally, in 2015, Site Development permit reviews were incorporated into Development Services to further align building and site reviews to meet customer needs. In January 2019, the Site Development group, responsible for the review and inspection of onsite infrastructure and utilities, was formally integrated into Planning and Development Services' financial and organizational structures. The "one-stop project services shop" provides streamlined services by proactively coordinating development related functions of Building, Land Use, and Site reviews. Functions include application services, site plan review, building plan review, permitting, and inspections.

## PLANNING AND DEVELOPMENT SERVICES FUNDING BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	2,814,610	3,662,272	3,378,577
Intergovernmental Revenues	1,628,086		
Licenses & Permits	9,910,929	14,848,990	11,367,910
Charges for Services	14,528,003	15,480,884	12,158,206
Fines & Forfeits	1,388		
Miscellaneous Revenues	2,626,044	2,905,002	8,987,476
Cash Balance		2,219,981	2,322,475
<b>Grand Total</b>	<b>31,509,061</b>	<b>39,117,129</b>	<b>38,214,644</b>

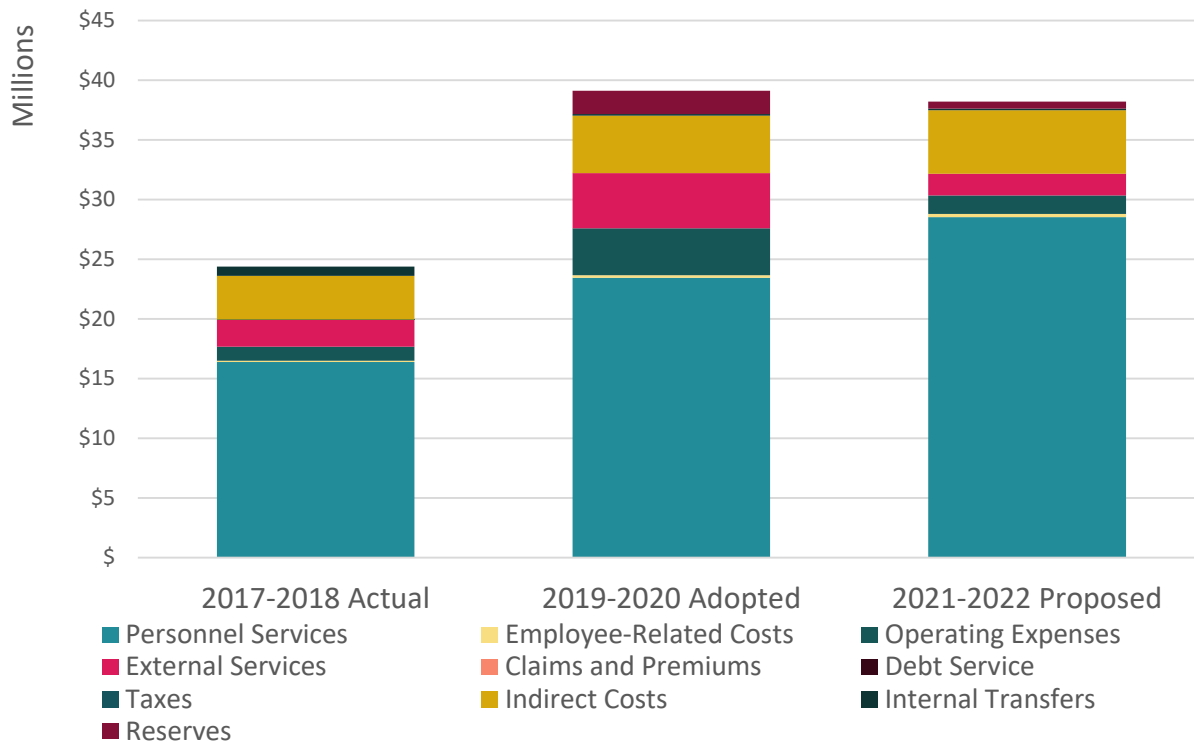
### FUNDING SUMMARY

Planning and Development Services (PDS) is funded primarily through fees, categorized as Charges for Services. These fees include building, site development, and land use fees. The Department—primarily, though not exclusively, the Planning Services division—is also supported by the General Fund.

Due to economic conditions, the 2021-2022 Proposed Budget includes a decrease in PDS funding compared to 2019-2020 levels. This dynamic is pronounced in the two main funding areas: Charges for Services and Licenses and Permits. In 2019-2020, the increase in Charges for Services is due to the adopted fee code changes establishing new dedicated funds in support of Natural Resources, Emergency Preparedness, Technology, and Reserve Funds. These fees are maintained in the 2021-2022 Proposed Budget, but are planned to decrease due to economic headwinds.

In 2019, the Site Development Group moved into the Department. This shift increases revenues in the Miscellaneous Revenues category, as some funding for the Site Development Group is provided by the Environmental Services department. In addition, private work orders—projects necessitated by construction projects around the city—are projected to increase funding in the Miscellaneous Revenues category.

## PLANNING AND DEVELOPMENT SERVICES EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	16,405,385	23,456,088	28,550,034
Employee-Related Costs	95,155	217,649	261,257
Operating Expenses	1,195,076	3,925,995	1,549,227
External Services	2,257,266	4,625,360	1,811,928
Claims and Premiums	-	2,000	2,000
Debt Service	6		
Taxes	6,756		
Indirect Costs	3,662,062	4,817,394	5,323,557
Internal Transfers	768,147	134,921	133,710
Reserves		1,937,723	582,932
<b>Grand Total</b>	<b>24,389,854</b>	<b>39,117,129</b>	<b>38,214,644</b>

### EXPENDITURE SUMMARY

Personnel Services is the largest expenditure category in the Department. These expenditures pay for employee wages and benefits. Increases are primarily due to added positions to support increased permit activity and the addition of Site Development Group. Operating Expenses include support for overall departmental operations such as Permitting software. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs. Reserves are the projected revenues not utilized by the expected expenses and are designed to offset volatile market trends.

## BUDGET BY PROGRAM

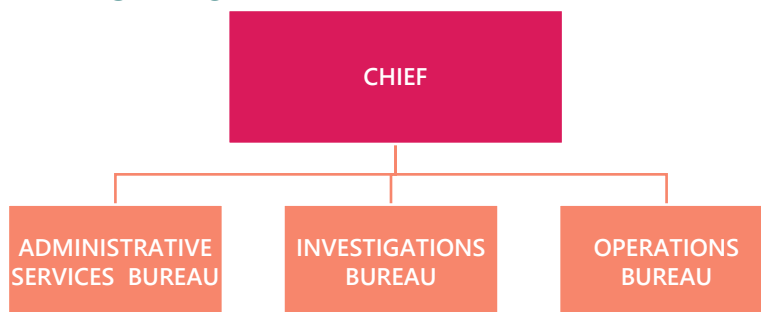
Program		2021-2022 Proposed Budget	FTEs
<b>Administrative Services</b>	Administration	1,236,823	2.0
<b>Comprehensive Planning</b>	Advisory Commission Support	138,766	0.4
	Comprehensive Planning	267,262	-
	Historic Preservation	460,431	1.7
	PDS Planning	2,953,462	6.5
	Urban Design Studio	116,384	0.1
<b>Dedicated Fees</b>	Technology	797,132	-
<b>Development Services</b>	Building Development	10,543,843	29.7
	Fire Permitting	696,785	1.5
	General Fund Supported Services	2,716,352	8.4
	Land Use	3,076,541	10.2
	Permit Resource Center	2,292,179	5.2
	Right of Way Development	1,673,754	4.8
	Site Development	11,244,930	31.9
<b>Grand Total</b>		<b>38,214,644</b>	<b>102.3</b>

# POLICE

## MISSION

Create a safe and secure environment in which to live, work, and visit by working together with the community, enforcing the law in a fair and impartial manner, preserving the peace and order in neighborhoods, and safeguarding constitutional guarantees.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### ADMINISTRATIVE SERVICES BUREAU

The Administrative Services Bureau oversees two section. The first is the Internal Affairs Section, which is responsible for the investigation of police conduct and citizen complaints. The second is the Support Services Division, which manages the training, recruitment, hiring, accreditation, finance, crime analysis, information technology, public information, and community relations functions. The Support Services Division also coordinates administrative functions related to the maintenance of all department facilities and fleet operations with the Public Works Department.

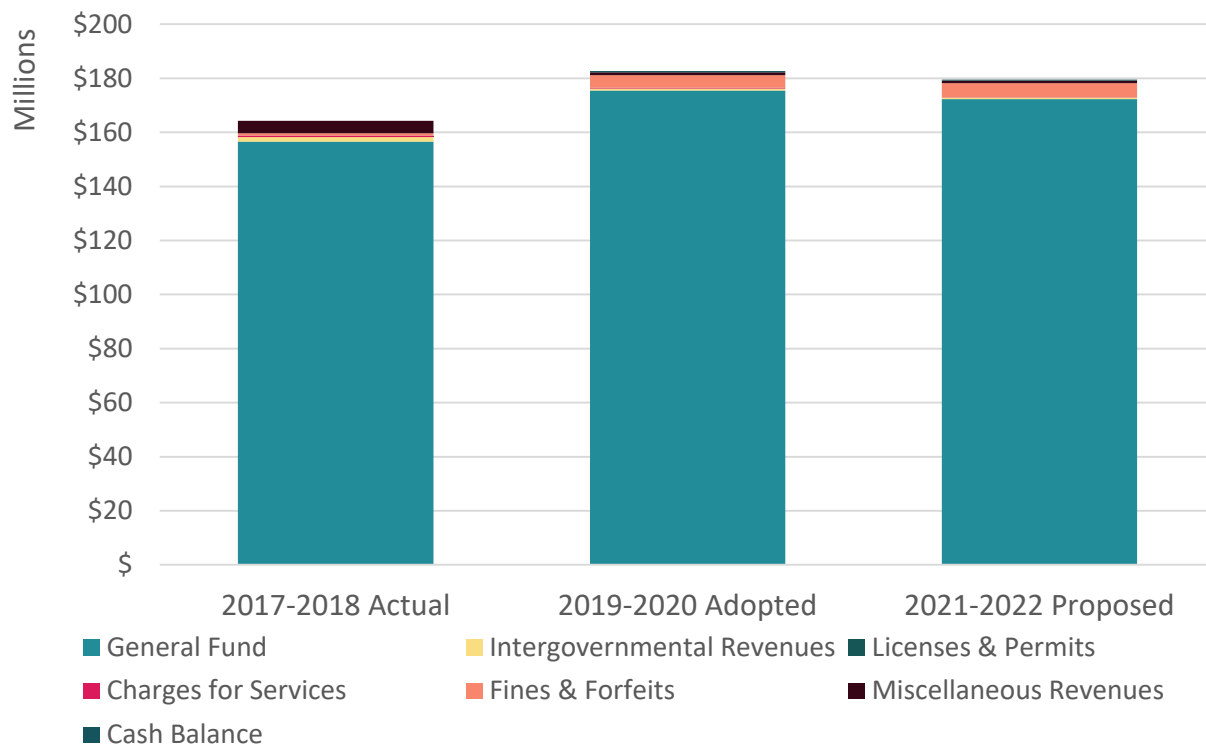
### OPERATIONS BUREAU

The Operations Bureau Patrol Division provides 24/7 patrol coverage within the City of Tacoma and oversees the Animal Control and Compliance Division. Patrol Officers respond to emergency and non-emergency calls for service and conduct initial investigations of crimes. Animal Control and Compliance Officers enforce ordinances in the cities of Tacoma, Fircrest, and Ruston. The Operations Bureau is also responsible for interfacing with Local, State, and Federal agencies as it relates to Homeland Security. The Community Policing Division oversees the Explorer Program and the Honor Guard Unit and focuses on prevention and crime reduction through innovative, proactive, and collaborative efforts with the community and various public and private entities. The bureau plans special events for the Police Department and oversees the administration and operation of numerous specialty teams, to include Special Weapons and Tactics (SWAT), Explosive Ordnance Detail (EOD), Special Response Team, Marine Services Unit, K-9, Search and Rescue, and Dive Team.

### INVESTIGATIONS BUREAU

The Investigations Bureau conducts follow-up investigations of crimes against persons and property, prioritized by the seriousness of the offense, availability of personnel, and factors related to the solvability of crimes, patterns, and trends. The bureau works collaboratively with other Local, State, and Federal agencies on various task forces. The Violent Crimes Section is comprised of the Homicide/Aggravated Assaults Unit and Special Assaults Unit. The Major Crimes Section investigates career criminals, financial crimes, juvenile/domestic violence, and arson. The Special Investigations Section handles narcotics and vice related criminal activity. The Forensic Services Section is responsible for processing crime scenes and collection of evidence. The Investigations Bureau is also responsible for oversight of the Hazardous Environment Team.

## POLICE FUNDING BY CATEGORY

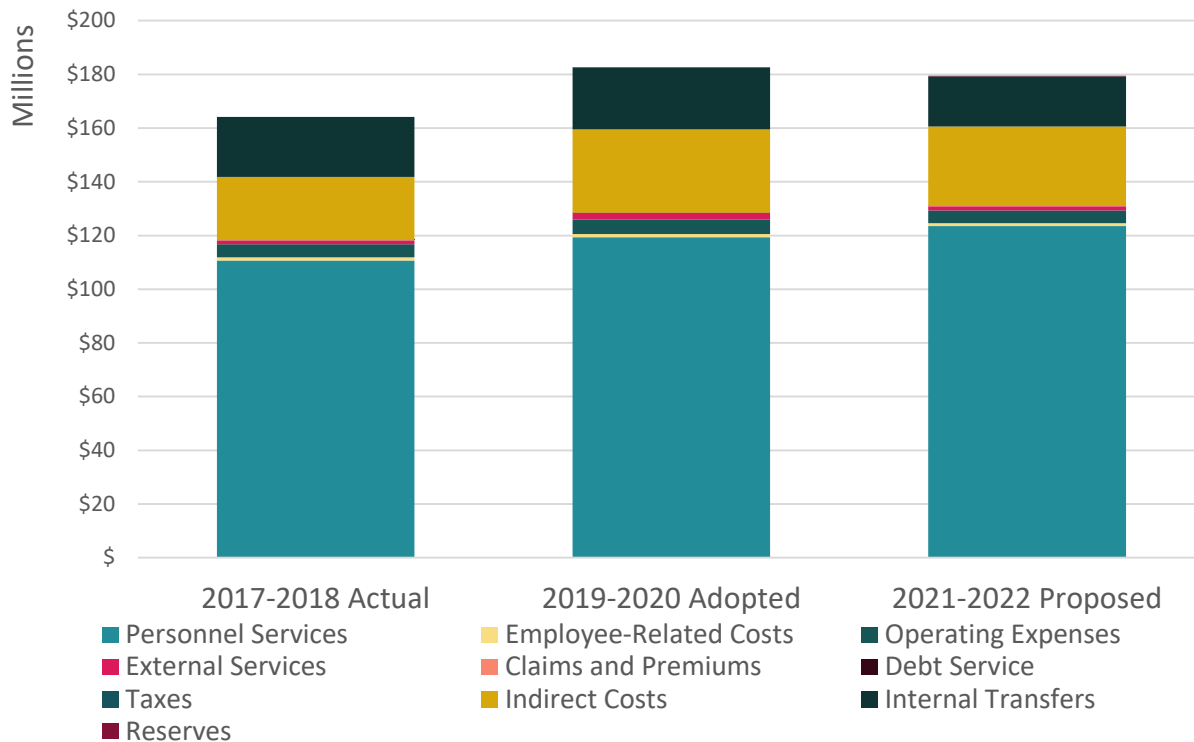


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	156,597,003	175,483,382	172,318,197
Intergovernmental Revenues	1,621,352	722,000	561,316
Licenses & Permits	50		
Charges for Services	665,329	300,000	189,900
Fines & Forfeits	804,441	4,643,493	5,120,399
Miscellaneous Revenues	4,551,900	1,059,506	991,172
Cash Balance		458,710	337,632
<b>Grand Total</b>	<b>164,240,075</b>	<b>182,667,090</b>	<b>179,518,615</b>

## FUNDING SUMMARY

Police Department funding is nearly all contributed by the General Fund, which decreased in the 2021-2022 Proposed Budget due to planned one-time personnel savings. Grant funding, shown under Intergovernmental Revenues, has declined since 2017 as many of the City's Community Oriented Policing Services grants, which pay for salaries and wages for a set number of officers, expired. Charges for Services decreased due to a contract expiration with Tacoma School District. Fines & Forfeits, funded by narcotics seizures and Red Light and Speed Camera Fines, increased due to higher than anticipated trends in 2019-2020.

## POLICE EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	110,708,102	119,388,285	123,557,760
Employee-Related Costs	1,179,519	1,145,847	996,737
Operating Expenses	4,849,195	5,405,594	4,778,577
External Services	1,422,135	2,556,250	1,595,400
Claims and Premiums	85,777	43,200	114,000
Debt Service	73,105		
Taxes	651	100	300
Indirect Costs	23,547,073	31,042,730	29,601,124
Internal Transfers	22,255,041	22,968,293	18,640,985
Reserves		116,791	233,731
<b>Grand Total</b>	<b>164,120,599</b>	<b>182,667,090</b>	<b>179,518,615</b>

## EXPENDITURE SUMMARY

Personnel Services and Employee-Related costs make up most of the expense for the Police Department and have increased due to salary and benefit changes, however are partially offset by one-time personnel savings. Operating Expenses are composed of materials and equipment as well as facility maintenance. Operating Expenses and External Services in 2019-2020 include one-time projects that are removed from the 2021-2022 Proposed Budget. The 2021-2022 Proposed Budget for Operating Expenses includes new costs related to Body Camera Implementation. Indirect Costs represents services provided by internal service departments. Indirect costs decreased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs. Internal Transfers reflect transfers to the City's Fleet fund to pay for vehicles at their end of life.

## BUDGET BY PROGRAM

		2021-2022	
Program		Proposed Budget	FTEs
<b>Administrative Services</b>	911 Dispatch and Communications	15,073,150	-
	Academy Instructors	368,874	1.0
	Body Worn Cameras	1,754,297	-
	CALEA Accreditation	699,440	2.0
	Computer Support	9,467	-
	Crime Analysis	1,346,765	4.0
	Financial Management	5,231,314	4.0
	Internal Affairs	1,604,721	4.0
	Media/ Public Relations	617,160	2.0
	Property and Evidence Management	1,683,835	-
	Quartermaster	8,902,577	1.0
	Range Operations	1,455,838	2.5
	Support Services	3,173,844	8.0
	Training - Employee/Staff	804,470	1.0
<b>Chiefs Office</b>	Chief's Office	3,219,675	6.0
<b>Criminal Investigations</b>	Administration	1,768,729	4.0
	Arson/General Investigations	1,145,750	3.0
	Domestic Violence	2,697,928	7.0
	Financial Crimes	426,563	1.0
	Forensics	4,785,321	14.0
	Homicide	6,202,442	15.0
	Juvenile Unit	1,515,430	4.0
	Marketing and Communication	798,034	2.0
	Special Assaults/Sex Offender	4,968,597	13.0
	Vehicle Crimes/Burglary	4,343,570	11.0
<b>Operations</b>	Administration	7,250,066	15.8
	Animal Control	1,443,134	5.0
	Community Engagement and Community Liaison Officers	5,788,788	17.0
	Downtown Partnership	683,216	2.0
	Homeless Outreach Team (HOT)	2,260,767	6.0
	Patrol Services	67,936,003	206.0
	Police Desk Officers	1,078,837	3.0
	Special Events	406,476	-
	Special Teams	293,010	-
	Traffic Enforcement	5,351,334	10.3
	Violence Reduction Team	4,229,427	12.0
<b>Special Investigations</b>	Federal Drug Seizure	270,000	-
	Narcotics	6,350,682	16.0
	State Drug Seizure	799,388	-
<b>Special Revenue</b>	Grant Administration and Management	500,232	-
	Harrison Range	208,096	-
	Vessel Registration Fees	71,368	-
<b>Grand Total</b>		<b>179,518,615</b>	<b>402.5</b>

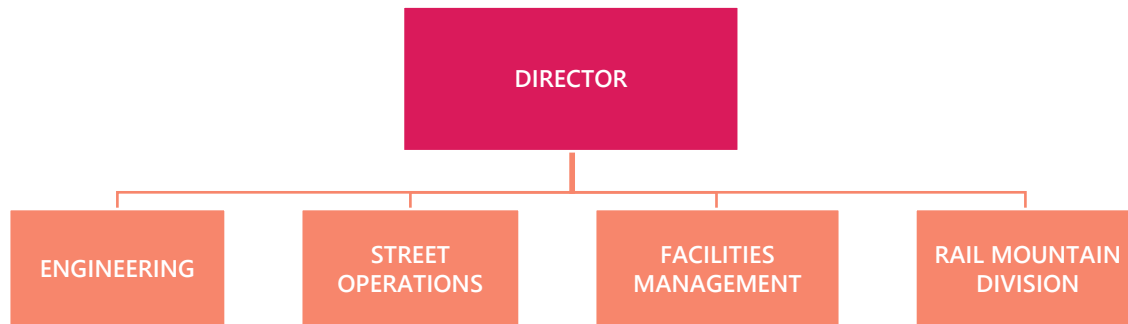


# PUBLIC WORKS

## MISSION

To provide essential public services by designing, building, maintaining, and preserving public infrastructure that enhances the quality of life for the people of Tacoma in a fair, responsive, sustainable, and equitable manner. Public Works does this through an open and engaged partnership with customers, cost-effective services, and a consistent approach in satisfying the needs of the community.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

### ENGINEERING

The Engineering division provides program management and engineering expertise for transportation and major capital facilities projects. Program areas include street and active transportation design, capital facilities design, transportation engineering, project management, construction management, parking services, asset management, grant administration, Local Improvement Districts, and road use compliance. Other services include design review for private development, traffic data collection and analysis, development of engineering standards, traffic safety investigations, Safe Routes to Schools program, sidewalks and traffic control approval, permitting, and the maintenance and operation of the City's streetlights and traffic signals.

### STREET OPERATIONS

Street Operations is responsible for the operation and maintenance of 864 lane miles of arterial streets, 8,020 blocks of residential streets, 38,000 street signs, 19 City-owned parks and 15.5 miles of walking, hiking, and biking trails. This division is responsible for maintaining gravel alleys and gravel streets as well as the removal of snow and ice, downed or fallen trees within the public right-of-way, and other debris from city streets and rights-of-way. During natural disasters, Street Operations is also responsible for closing severely damaged roads and bridges and clearing roads and bridges of debris.

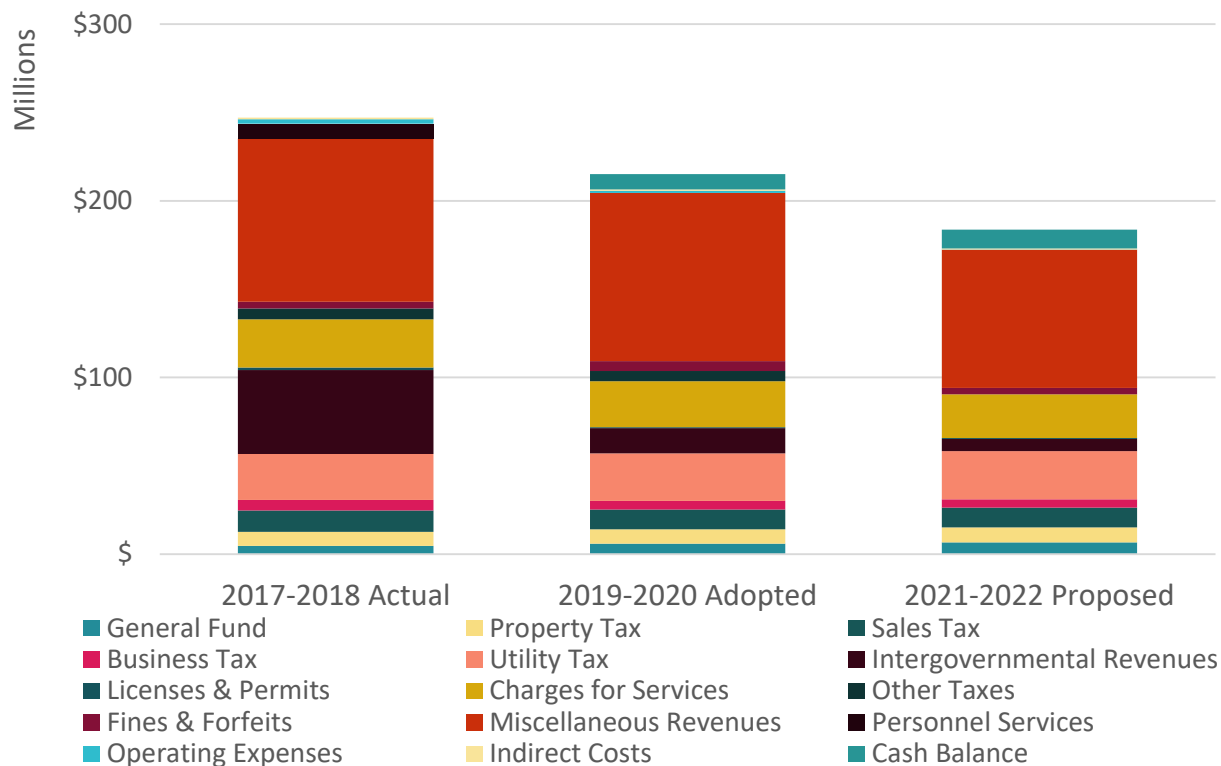
### FACILITIES MANAGEMENT

Facilities Management provides services for Facilities Maintenance, Real Property, Fleet Services, and Capital Projects. Facilities Maintenance manages City-owned General Government non-enterprise facilities including Fire, Police, Public Works, Neighborhood & Community Services, and the Municipal Complex. Real Property Services manages the use of rights-of-way and all City-owned real property. Services include acquisitions and dispositions, easements, and general property management. Fleet Services supports the City's transportation requirements for General Government by managing a safe, efficient, cost-effective, and diversified fleet of vehicles and equipment. The Capital Projects section provides management of major and minor capital improvements to City-owned facilities.

### RAIL MOUNTAIN DIVISION

The Tacoma Rail Mountain Division (TRMW) is responsible for the operation and maintenance of 92 route miles extending from Tacoma through Frederickson, where the line splits. One line proceeds from Eatonville to Morton, and the other to McKenna. The Mountain Division serves 11 customers, mostly in the Frederickson area.

## PUBLIC WORKS FUNDING BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	4,743,679	6,001,884	6,598,163
Property Tax	7,865,792	8,106,103	8,650,941
Sales Tax	12,096,280	11,256,992	11,185,418
Business Tax	5,950,068	4,877,973	4,539,783
Utility Tax	26,082,204	26,793,208	27,447,943
Intergovernmental Revenues	47,551,481	14,329,224	6,742,528
Licenses & Permits	1,411,573	490,000	545,000
Charges for Services	27,193,820	26,102,446	24,778,777
Other Taxes	6,189,064	5,796,000	
Fines & Forfeits	3,865,480	5,456,588	3,695,460
Miscellaneous Revenues	92,216,996	95,337,652	78,193,231
Personnel Services	8,598,818		
Operating Expenses	2,504,831	1,160,000	120,000
Indirect Costs	958,216	871,244	648,612
Cash Balance		8,515,629	10,499,724
<b>Grand Total</b>	<b>247,228,302</b>	<b>215,094,942</b>	<b>183,645,579</b>

## FUNDING SUMMARY

The Public Works Department manages multiple funds that receive a variety of funding sources. In addition to General Fund, Public Works receives funding from the sources shown in the table above.

The 2021-2022 Proposed Budget has reduced revenue projections in several areas compared to 2019-2020. These areas include Sales Tax, Motor Vehicle Fuel Tax (categorized as Intergovernmental Revenues), and Transportation Benefit District (TBD) Vehicle Fees (categorized as Other Taxes). The decline in revenues is mainly due to current economic conditions and the reduction of TBD Vehicle Fees is due to the passage of I-976, which was approved by voters in 2019.

While the overall trend is a decrease in funding, some areas have increased. Utility taxes, for example, have trended upward. In addition, the category Fines & Forfeits will increase compared to 2019-2020 because Public Works will begin managing the contract of red light and school zone cameras and their corresponding infraction revenues.

Licenses & Permits revenues are collected through street vacations and in conjunction with some transportation programs.

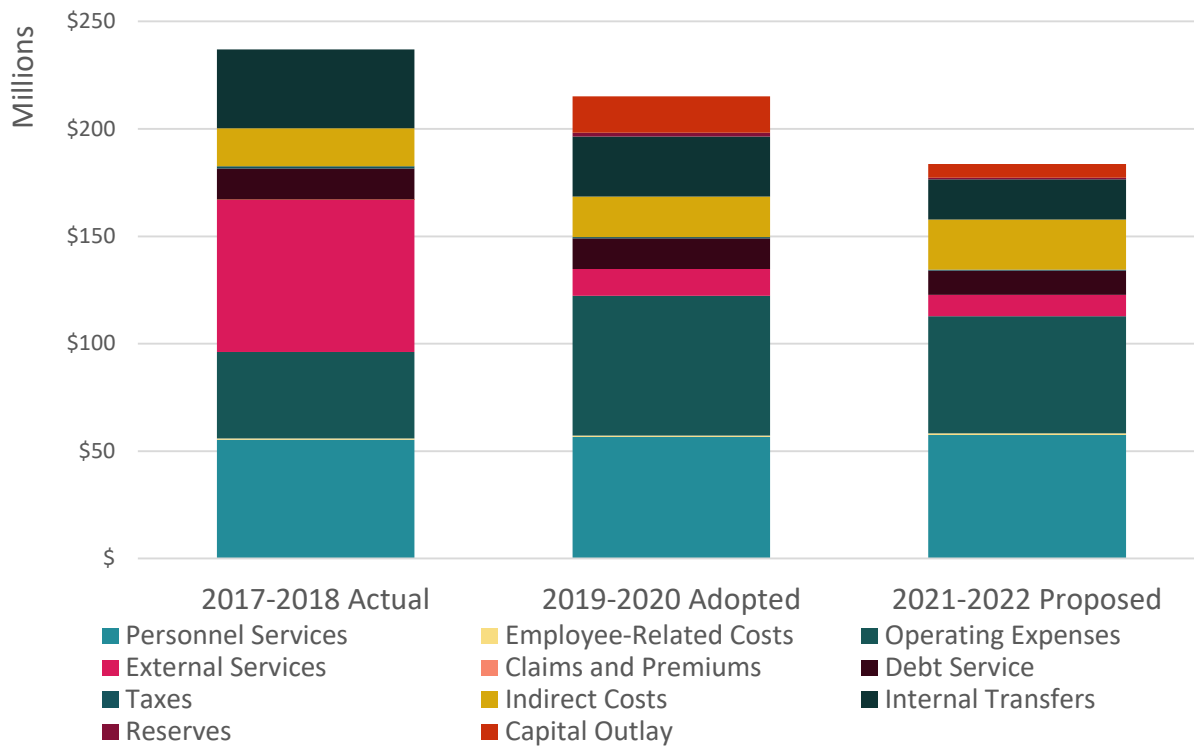
Miscellaneous Revenues are comprised of internal transfers that support General Fund-supported services, facility operations, vehicle replacements, capital projects, and the Streets Initiative. Transfers decrease in 2021-2022 due to projected revenue declines in the General Fund.

Charges for Services revenue is projected to be lower due to decreased parking revenues in 2021-2022. The Facilities Management Division collects Charges for Services for the operations and maintenance of City-owned facilities. The Tacoma Rail Mountain Division collects Charges for Services for the operations and maintenance of the Tacoma Rail Mountain Division rail line. The Asphalt Plant is supported by charging a warehouse overhead fee.

Intergovernmental Revenues include motor vehicle fuel tax, grants, and other revenues dedicated for transportation purposes, which fluctuate from biennium to biennium. The 2021-2022 Proposed Budget includes fewer grants related to capital projects than in previous bienniums.

The Department's use of Cash Balance also fluctuates from biennium to biennium depending on the need to balance funds or fund one-time improvements.

## PUBLIC WORKS EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	55,376,836	56,716,405	57,501,375
Employee-Related Costs	488,534	551,826	741,107
Operating Expenses	40,319,769	65,004,878	54,558,407
External Services	70,974,384	12,464,800	9,900,748
Claims and Premiums	27,900		
Debt Service	14,399,444	14,374,309	11,395,271
Taxes	1,072,467	481,140	434,041
Indirect Costs	17,700,205	18,900,656	23,227,401
Internal Transfers	36,674,076	27,995,475	18,791,066
Reserves		1,794,336	721,163
Capital Outlay		16,811,115	6,375,000
<b>Grand Total</b>	<b>237,033,614</b>	<b>215,094,941</b>	<b>183,645,579</b>

\*Capital Outlay reflects only planned expenditures, actual costs in 2017-2018 are shown in other categories.

## EXPENDITURE SUMMARY

In the 2021-2022 Proposed Budget, Public Works expenditures decreased from the 2019-2020 Adopted Budget mainly as a response to reduced funding. This decrease is most clear in the table above in the categories of Operating Expenses, Internal Transfers, and Capital Outlay.

Operating Expenses decreased in the 2021-2022 Proposed Budget due to a reduction of contracted street improvement projects and vehicle purchases. Internal Transfers represent transfers of Motor Vehicle Fuel Tax and Transportation Benefit District revenues to streets maintenance and the Streets Initiative. These expenses decreased due to an expected decline in revenue in 2021-2022. Capital Outlay decreased in the 2021-2022 Proposed Budget due to fewer grants related to capital projects than in previous bienniums.

Debt Service reflects debt payments for Union Station, Parking Operations, and a Public Works Trust Fund loan. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs. External Services decreased due to reductions of contracted maintenance work on City-owned bridges and parking garages. Some of these contracts decreased in 2021-22 to reduce costs.

## BUDGET BY PROGRAM

		2021-2022	
		Proposed Budget	FTEs
Director's Office	Administration	1,228,176	6.0
	Engineering		
	Active Transportation Program Management	459,618	1.1
	ADA Program Management	317,952	0.8
	Beacon/Flasher/Sign Operations & Maintenance	422,141	1.1
	Bridge Operations & Maintenance	2,715,961	0.8
	Capital Programs	2,125,000	-
	Capital Projects	3,000,000	38.7
	Capital Projects Administration	5,650,673	9.0
	Development Review & Permitting	194,611	0.5
	Engineering Administration	2,139,444	4.3
	LID Capital	0	0.6
	LID Program Management	571,742	1.6
	Neighborhood Program Management	242,868	0.7
	Parking Initiatives & Capital	1,304,497	-
	Parking Services Administration	1,219,163	2.4
	Parking Services Debt Service	6,226,645	-
	Parking Services Enforcement	2,997,135	10.0
	Parking Services Office	71,120	-
	Parking Services Off-Street	3,457,099	-
	Parking Services On-Street	1,215,264	0.6
	Road Use Compliance	968,768	3.0
	Roadway Striping/Pavement Markings	960,000	-
	Safe Routes to School Program Management	223,707	0.7
	Sidewalk Capital	1,250,000	0.2
	Sidewalk Program Management	339,116	1.0
	Signal & Streetlight Support Services	1,670,801	4.2
	Signal/Streetlight Administration	1,633,390	3.2
	Signal/Streetlight Warehouse	9,744	1.1
	Streetlight Operations & Maintenance	4,372,099	4.5
	Streets Initiative Capital & Programs	10,000,000	-
	Streets Initiative Contracted Services	11,574,983	-
	Traffic Administration	1,666,197	2.7
	Traffic Engineering, Enforcement, and Education	554,592	1.4
	Traffic Signal and Streetlight Engineering	599,182	1.4
	Traffic Signals Ops & Maintenance	2,991,566	6.2
	Traffic Signs and Markings Engineering	692,670	1.9
	Transportation Policy and Planning	388,299	1.0
	Transportation Revenues	9,440,418	-

*Programs continued on next page*

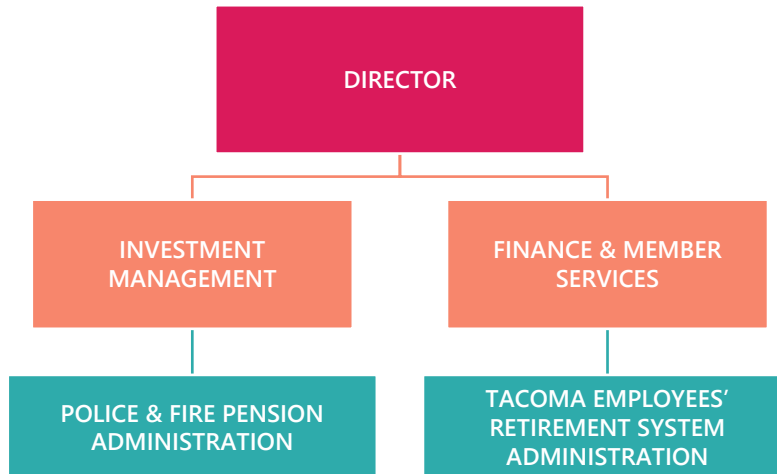
		2021-2022 Proposed Budget	FTEs
<b>Facilities</b>	Administration	1,252,699	3.5
	Capital Improvement Plan	1,715,225	3.5
	Carpenter/Paint Shop Facilities Maintenance	84,850	0.2
	Community Services Facilities	462,717	1.0
	Fire Facilities	1,319,050	3.4
	Fleet Administration	5,146,186	4.7
	Fleet Equipment Replacement	2,544,177	-
	Fleet Gen Fund Equipment Replacement	4,368,804	-
	Fleet Maintenance Fleet Operations	4,647,766	15.5
	Fleet Maintenance Solid Waste	5,282,455	18.5
	Fleet Parts Fleet Operations	544,068	2.3
	Fleet Parts Solid Waste	531,428	2.3
	In Lieu Assessment Management	29,218	0.1
	Management of Foss Waterway	1,099,736	1.2
	Municipal Building Operations	7,073,472	7.4
	Municipal Services Center	153,506	0.3
	Open Space Management	530,246	0.7
	Other Real Property Services	110,705	-
	Permit and Plan Review	290,330	0.8
	Police Facilities	2,237,857	3.5
	Property Acquisition & Disposition	339,883	0.9
	Property Management	300,715	0.5
	Public Works Fleet Facilities Maintenance	340,264	0.7
	Street Vacations	196,817	0.5
	Unrestricted Franchise	145,364	0.4
<b>Street Operations</b>	Asphalt Operations	417,173	0.5
	Asphalt Plant Maintenance and Repair	220,879	0.7
	Asphalt Production	1,514,775	0.7
	Community Service	0	2.1
	Emergency Response	3,064	-
	Grounds Maintenance	3,747,126	10.9
	Signs & Markings	1,906,271	4.5
	Street Maintenance	26,139,111	53.7
	Street Operations Administration	2,524,448	4.8
	Transportation Benefit District	11,185,418	-
<b>Tacoma Mountain Rail</b>	Tacoma Mountain Rail	5,441,738	-
<b>Union Station</b>	Union Station	4,903,400	-
<b>Grand Total</b>		<b>183,645,579</b>	<b>259.8</b>

# RETIREMENT

## MISSION

Provide quality benefits through professional plan administration and prudent management of financial assets

## KEY FUNCTION ORGANIZATIONAL CHART



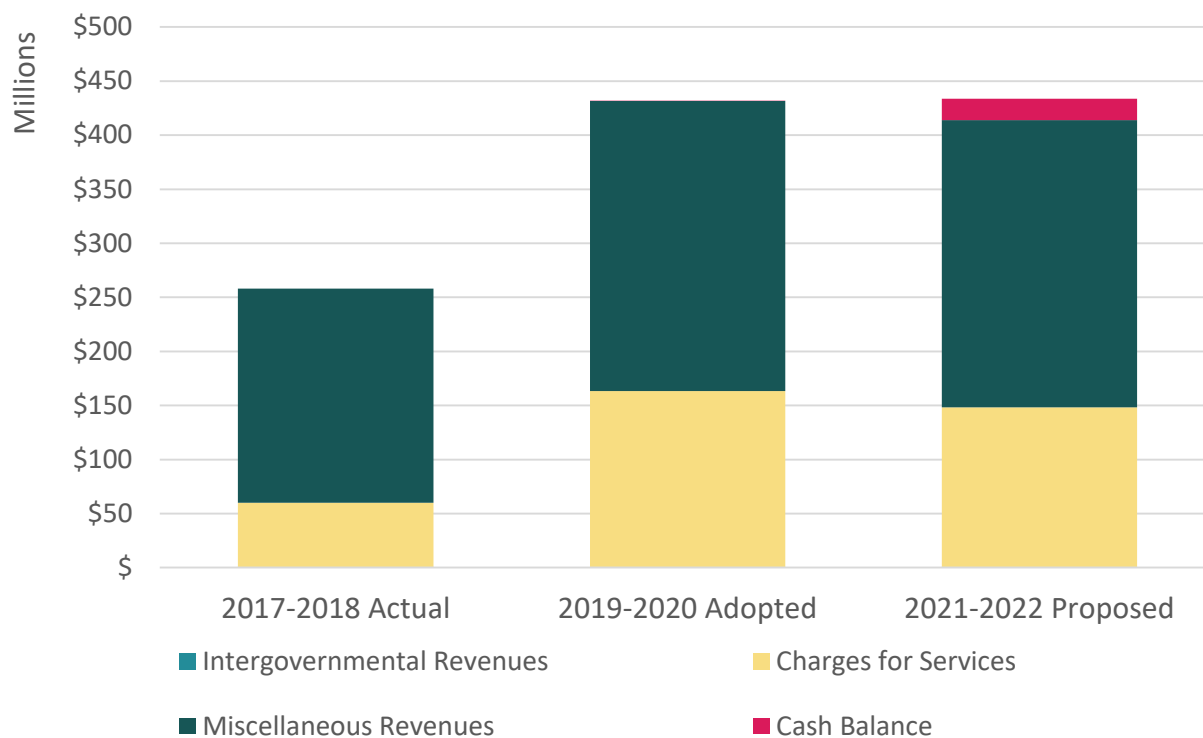
## DEPARTMENT OVERVIEW

The Tacoma Employees' Retirement System (TERS) is a multiple-employer defined benefit pension plan, covering the majority of the employees of the City of Tacoma as well as the Tacoma-Pierce County Health Department, and legacy members in Pierce Transit and South Sound 911. It is administered in accordance with the Tacoma Municipal Code and Washington State statutes. The system has approximately 3,100 active members, 600 deferred employees and 2,600 retirees and survivors. The system is funded by employer contributions, employee contributions, and investment earnings.

The Police and Fire LEOFF1 pension system is administered by the Police and Fire Pension Boards in accordance with the provisions of Washington State statutes. LEOFF1 is a closed retirement system with 461 members (one active and 261 retired Fire employees and 199 retired Police employees). Mandated pensions and full medical benefits are provided to eligible members.



## RETIREMENT FUNDING BY CATEGORY

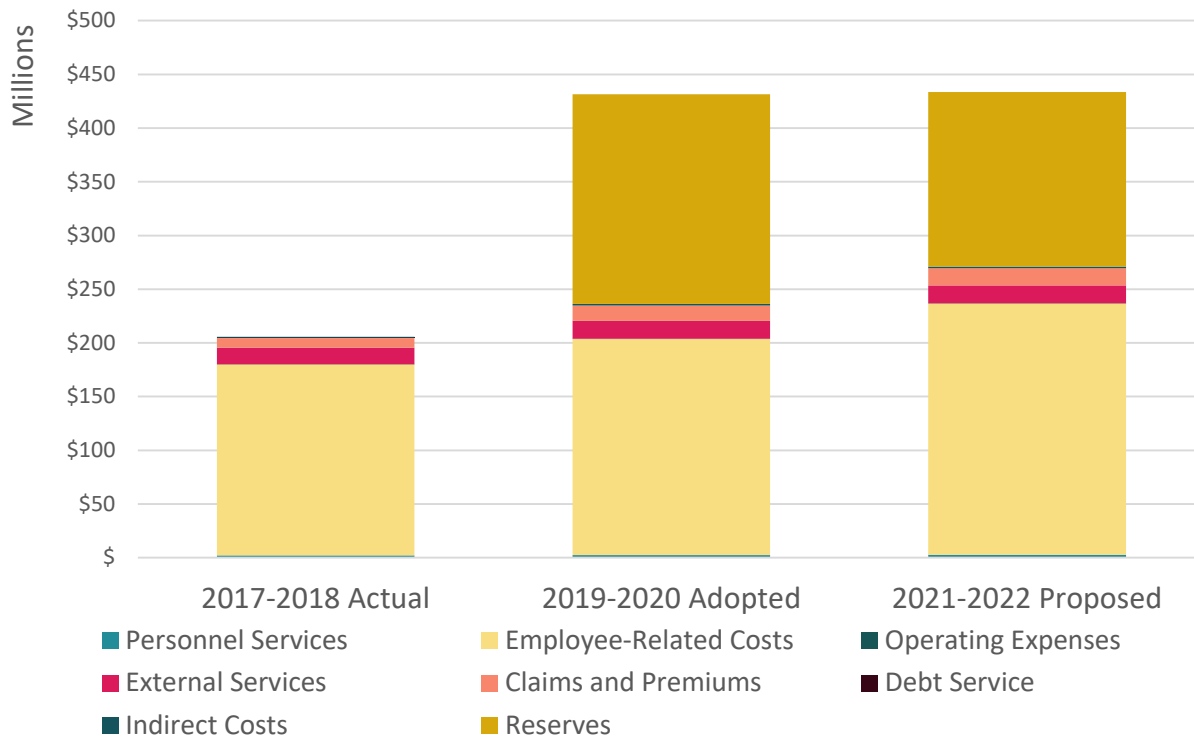


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Intergovernmental Revenues	769,346	795,000	780,000
Charges for Services	59,134,835	162,500,000	147,399,996
Miscellaneous Revenues	198,192,690	268,254,377	265,895,917
Cash Balance		48,501	19,625,926
<b>Grand Total</b>	<b>258,096,872</b>	<b>431,597,878</b>	<b>433,701,839</b>

## FUNDING SUMMARY

TERS revenues include mandatory contributions from employers and employees as established in the Tacoma Municipal Code. A more volatile revenue component for TERS comes from earnings on the \$1.7 billion investment portfolio, which is reflected in Miscellaneous Revenues and will vary based on market returns. LEOFF1 is funded on a pay-as-you-go basis through General Fund contributions, although revenues also include state-mandated taxes on fire insurance premiums.

## RETIREMENT EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	2,175,825	2,535,344	2,766,036
Employee-Related Costs	177,974,691	201,187,180	234,032,502
Operating Expenses	67,473	85,337	89,793
External Services	15,341,270	16,816,418	16,579,100
Claims and Premiums	9,093,964	14,316,000	16,024,000
Debt Service	14,582		
Indirect Costs	957,034	1,364,158	1,565,740
Reserves		195,293,441	162,644,668
<b>Grand Total</b>	<b>205,624,838</b>	<b>431,597,877</b>	<b>433,701,839</b>

## EXPENDITURE SUMMARY

Personnel Services increases due to rising on the cost of wages and benefits. Employee-Related Costs includes pension payments and contribution withdrawals for TERS members. Fixed Costs are made up primarily of rent and insurance expenditures. Reserves are projections of growth in investment and designed to offset future adverse events and should not be viewed as surplus funds. Reserves are not shown in 2017-2018 actuals because they contribute to the fund balance without needing an accounting entry.

## BUDGET BY PROGRAM

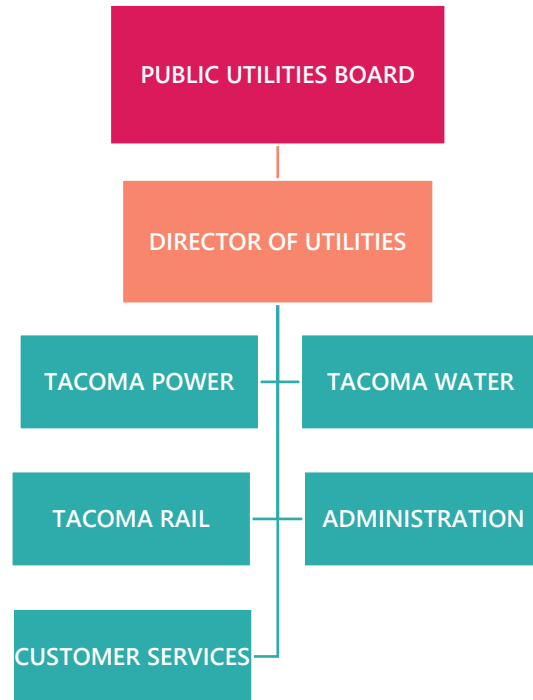
Division	Program	2021-2022 Proposed Budget	FTEs
Operating Funds			
Retirement	Administration	19,607,364	8.2
	Fire Pension	13,022,542	0.9
	Police Pension	10,618,941	0.9
Operating Funds Total		43,248,847	10.0
Trust Funds			
Retirement	Fire Retiree Health Care	8,540,084	-
	Police Retiree Health Care	7,827,328	-
	Retiree Benefits - Tacoma Employees Retirement System	374,085,580	-
Trust Funds Total		390,452,991	-
Grand Total		433,701,839	10.0

# TACOMA PUBLIC UTILITIES

## MISSION

Tacoma Public Utilities (TPU) provides services that are vital to our quality of life.

## KEY FUNCTION ORGANIZATION CHART



## DEPARTMENT SERVICES

TPU is comprised of all the services of Tacoma Power, Tacoma Water, and Tacoma Rail. Customer Services and Administration are internal service providers assisting the utilities in fulfilling their mission.

### TACOMA POWER

Tacoma Power is a publicly-owned electric utility that generates, transmits, and distributes electricity and provides energy and telecommunications services in an increasingly competitive marketplace. Tacoma Power is committed to providing high-value, competitively-provided products and services to its customers through the quality of its employees and the responsiveness that results from local ownership.

Tacoma Power serves more than 178,000 customers over a 180-square mile area, both inside and outside the city of Tacoma. A first-class environmental steward, almost 100% of power supplied to Tacoma Power customers is from carbon-free and renewable hydroelectric resources. Tacoma Power is also a leader in conservation and maintains some of the lowest power rates in the region.

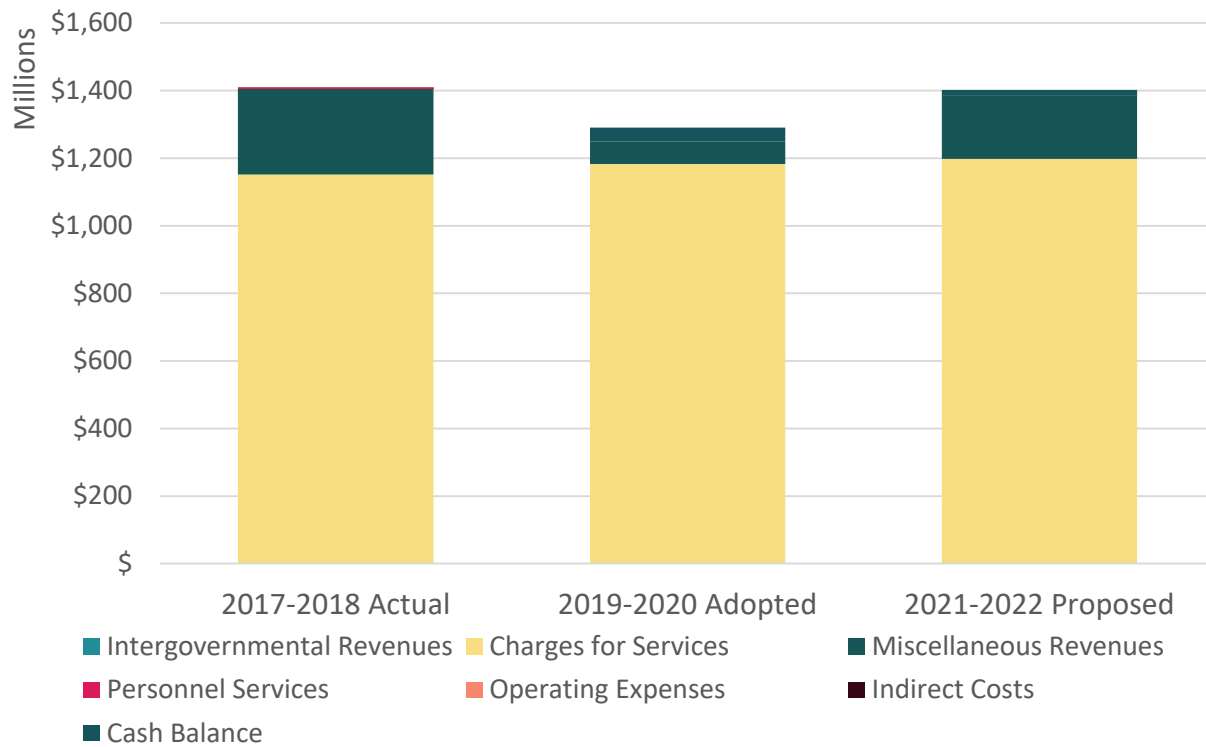
### TACOMA WATER

Tacoma Water has a proud tradition of operating and maintaining one of the country's oldest municipally owned water systems. Tacoma Water provides clean, reliable water at competitive prices with direct service to more than 300,000 people throughout Pierce and King Counties. Water supply is robust and of high quality benefitting from decades of source protection and substantial investment in treatment. The primary source of supply is the Green River and, along with groundwater rights, water resources are projected to meet growth and development needs of the service area for at least another 50 years. Tacoma Water cares for over \$1.1 billion original cost fixed assets and is committed to long-term asset and financial planning with strong environmental stewardship.

## **TACOMA RAIL**

Tacoma Rail provides safe, reliable, and efficient rail transportation solutions to support the continued economic development of Tacoma and the Puget Sound region. Tacoma Rail provides services that are vital to the economic health of its customers. It links more than 50 customers with North America and the world. Tacoma Rail provides rail freight service in western Washington, including important services to the Port of Tacoma. It is one of the busiest short-line railroads in the country in terms of revenue-generating freight movements, utilizing sixteen locomotives along approximately 140 miles of track.

## TACOMA PUBLIC UTILITIES FUNDING BY CATEGORY

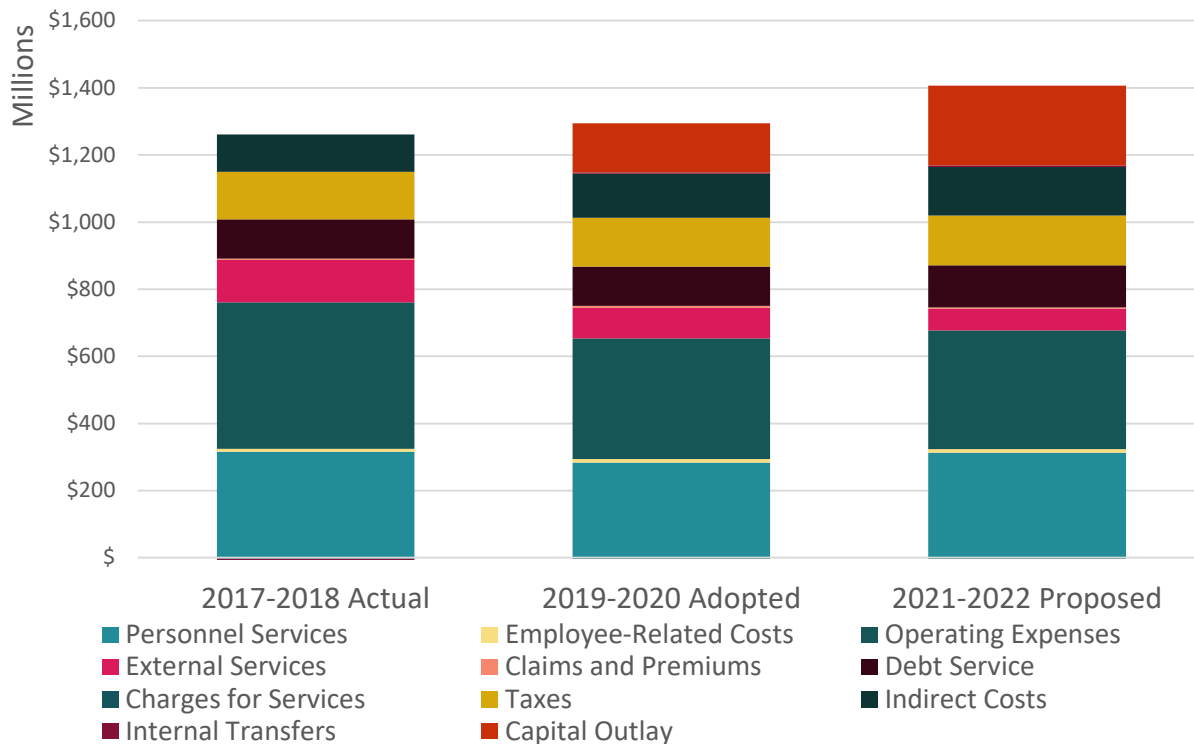


	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Intergovernmental Revenues	137,327		
Charges for Services	1,151,656,079	1,183,343,702	1,197,914,307
Miscellaneous Revenues	253,257,412	66,485,803	187,487,352
Personnel Services	3,789,188		
Operating Expenses	762,535		
Indirect Costs	129,142		115,000
Cash Balance		40,537,556	16,696,693
<b>Grand Total</b>	<b>1,409,731,683</b>	<b>1,290,367,061</b>	<b>1,402,213,352</b>

### FUNDING SUMMARY

TPU is comprised of enterprises, including Tacoma Power, Tacoma Water, and Tacoma Rail, which are primarily funded through customer charges for services provided. Services include the provision of electricity and water to homes and businesses, as well as short-line rail services.

## TACOMA PUBLIC UTILITIES EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	316,273,003	283,623,816	313,416,320
Employee-Related Costs	8,620,885	10,327,238	9,961,154
Operating Expenses	436,045,835	359,871,520	353,786,691
External Services	126,129,562	91,155,601	64,804,871
Claims and Premiums	3,648,289	5,200,000	4,000,000
Debt Service	116,949,514	116,756,327	125,697,472
Charges for Services	(3,657,858)	(3,770,000)	(3,800,000)
Taxes	141,699,260	145,626,932	147,796,475
Indirect Costs	111,559,024	131,954,476	144,824,897
Internal Transfers	(4,109,919)	3,591,000	4,923,500
Capital Outlay		146,030,153	236,801,972
<b>Grand Total</b>	<b>1,253,157,595</b>	<b>1,290,367,063</b>	<b>1,402,213,352</b>

\*Capital Outlay reflects only planned expenditures, actual costs in 2017-2018 are shown in other categories.

### EXPENDITURE SUMMARY

Personnel Services includes wages and benefits for nearly 1,480 employees who dedicate their time, expertise, and energy contributing to the valuable services provided by TPU. Maintenance & Operations costs are essential to TPU operations and comprise a significant portion of expenses with more than half of the amount going toward purchasing power from the Bonneville Power Administration and other sources and operating Tacoma Power's hydroelectric generation resources.

Debt Service and Capital Outlay are driven by the long-term and capital-intensive nature of the utilities. Debt service covers costs to finance long-term assets while capital outlay provides new important infrastructure and strategically maintains or replaces aging assets.

TPU compensates the City of Tacoma for centralized internal shared services, which appear as a component of Indirect Costs, and also contributes to General Government revenues through gross earnings taxes, as Taxes, which are applied to revenues at the rate of 7.5% for Tacoma Power and 8.0% for both Tacoma Water and Tacoma Rail.

## BUDGET BY PROGRAM

Utility	Division	Program	2021-2022 Proposed Budget	FTEs
<b>Tacoma Power</b>				
	<b>Power Administration</b>	Power Admin	93,743,355	2.0
		Power Undistributed Costs	149,207,250	-
	<b>Power Generation</b>	Generation Administration	7,268,336	3.0
		Generation Extra Maintenance	3,010,000	-
		Generation Natural Resources	34,966,119	28.0
		Generation Plant Resource	28,160,568	90.2
		Generation Production Engineering	5,975,318	21.0
		Plant Engineering & Services	9,683,645	40.0
	<b>Power Management</b>	Power Energy Conservation	12,251,611	28.5
		Power Energy Research & Development	2,359,314	5.0
		Power Management Administration	4,224,698	9.0
		Power Supply & Transmission	306,130,594	3.0
		Power Supply Planning & Marketing	2,695,770	5.0
		Resource Operations & Trading	36,478,663	24.0
	<b>Power Utility Technology Services</b>	AMI Program Office	4,497,151	14.0
		Analytics & Data Management	1,238,062	4.0
		Business Processes and Solutions	5,724,321	18.3
		Network and Communications Systems	9,441,336	27.0
		Operational Information Systems	8,381,438	21.3
		Project Management Office	2,079,799	5.0
		Service Management Office	2,920,729	5.0
		UTS Administration	5,074,181	12.0
	<b>Rates, Planning &amp; Analysis</b>	Financial & Business Planning	1,236,502	3.0
		Power Energy Risk Management	1,374,325	3.0
		Power Rates and Forecasting	2,395,420	5.0
		Project Mgmt Office	1,244,854	3.0
		RPA Management	1,301,572	3.0
		Strategic Asset Management	2,460,858	6.0
	<b>Shared Services</b>	Facility Services	19,420,287	50.5
		Shared Services	10,435,201	29.0
	<b>Tacoma Power Operations</b>	Tacoma Power Operations	149,898,000	-
	<b>Transmission &amp; Distribution</b>	Transmission & Distribution Administrat	2,620,334	7.0
		Transmission & Distribution Constructio	49,431,706	163.5
		Transmission & Distribution Electrical Se	10,199,569	43.0
		Transmission & Distribution Engineering	11,969,454	45.0
		Transmission & Distribution Support Ser	6,859,788	37.0
		Transmission & Distribution System Plar	16,054,047	35.0
<b>Tacoma Power Total</b>			<b>1,022,414,175</b>	<b>798.2</b>
<b>TPU Fleet Service</b>				
	<b>TPU Fleet Service</b>	TPU Fleet Admin	3,070,421	7.0
		TPU Fleet Capital Outlay	592,751	-
		TPU Fleet Fuel	2,536	-
		TPU Fleet Motor Pool	591,083	-
		TPU Fleet Parts	754,827	3.0
		TPU Fleet Shop	6,590,103	22.0
<b>TPU Fleet Service Total</b>			<b>11,601,721</b>	<b>32.0</b>

*Programs continued on next page*



Utility	Division	Program	2021-2022 Proposed Budget	FTEs
<b>Tacoma Water</b>				
	<b>Water Administration</b>	Water Administration	88,712,014	3.0
		Water Superintendent	28,265,607	5.0
	<b>Water Business Services</b>	Water Business Services	12,693,587	29.5
	<b>Water Customer &amp; Employee Experience</b>	Water Customer & Employee Experience	6,809,960	24.0
	<b>Water Fund 4600</b>	Water Fund Capital	79,331,221	-
	<b>Water Maintenance &amp; Construction</b>	Water Field Operations	33,038,887	126.0
		Water Maintenance & Construction	849,664	2.0
		Water Planning & Logistics	3,079,282	17.0
	<b>Water Planning &amp; Engineering</b>	Water Planning & Engineering	13,446,717	54.1
	<b>Water Source Water &amp; Treatment Ops</b>	Quality & System Operations	10,842,630	25.2
		Water Source Water & Treatment Operations	1,130,667	3.0
		Watershed Services	3,449,362	12.0
<b>Tacoma Water Total</b>			<b>281,649,598</b>	<b>300.8</b>
<b>Tacoma Rail</b>				
	<b>Tacoma Rail Administration</b>	Tacoma Rail Administration	30,074,294	17.0
	<b>Tacoma Rail Construction</b>	Tacoma Rail Construction	5,654,760	10.5
	<b>Tacoma Rail Mechanical</b>	Tacoma Rail Mechanical	16,013,329	18.5
	<b>Tacoma Rail Operations</b>	Tacoma Rail Operations	26,589,274	81.0
<b>Tacoma Rail Total</b>			<b>78,331,658</b>	<b>127.0</b>
<b>TPU Self-Insurance</b>				
	<b>Self-Insurance</b>	Self-Insurance	5,716,200	-
<b>TPU Self-Insurance Total</b>			<b>5,716,200</b>	<b>-</b>
<b>TPU Low Income Assistance</b>				
	<b>Low Income Assistance</b>	Low Income Assistance	2,500,000	-
<b>TPU Low Income Assistance Total</b>			<b>2,500,000</b>	<b>-</b>
<b>TPU Service Divisions</b>				
	<b>TPU Service Divisions</b>	TPU Service Divisions	0	224.4
<b>TPU Service Divisions Total</b>			<b>0</b>	<b>224.4</b>
<b>Grand Total</b>			<b>1,402,213,352</b>	<b>1,482.4</b>

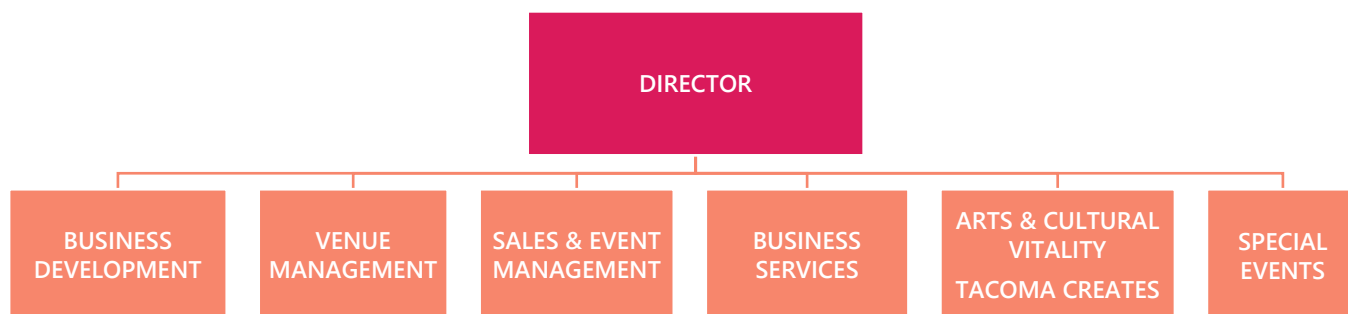
\*TPU Service Divisions above reflect TPU Administrative Offices, Customer Services and Support Services; expenditures are incorporated in the budgets for Tacoma Power, Tacoma Water, Tacoma Rail and Fleet Service Funds.

# TACOMA VENUES AND EVENTS

## MISSION

Professionally manage Tacoma’s public venues with renowned service and support a vibrant and thriving cultural sector, community, and region.

## KEY FUNCTION ORGANIZATIONAL CHART



## DEPARTMENT OVERVIEW

Tacoma Venues and Events (TVE) enriches and advances Tacoma’s quality of life and economic vitality through premier public venues, arts, cultural and entertainment opportunities. TVE is committed to diversity, equity, and inclusion in all programs, initiatives, and decision-making processes.

TVE is responsible for sports, entertainment, and meeting venues within the City of Tacoma, including the Tacoma Dome, Greater Tacoma Convention Center (GTCC), Cheney Stadium, Pantages and Rialto Theaters, and Theater on the Square. The venues host concerts, performances, public gatherings, sporting events, meetings, conventions, conferences, trade and consumer shows, and community celebrations. Most of the venues produce revenue to fund facility operations. TVE also partners with Travel Tacoma/Mt. Rainier Tourism and Sports to promote both the GTCC and Tacoma as a destination, and to drive sporting events to the venues and the community. The Office of Arts and Cultural Vitality and the Special Events Program enhance the quality of life and creative economy of the city.

### TACOMA DOME

One of the world’s largest wooden-domed structures, the iconic Tacoma Dome hosts events for up to 22,000 attendees. The City completed a \$32 million renovation in 2019 that included replacement of all seating, expanded restrooms, artists quarters, and loading docks. This was the first major renovation of the Tacoma Dome since its construction in 1983, and positions the Dome for success in the competitive venue market of the Puget Sound region. TVE will continue to strategically invest in staff and capital upgrades including COVID-related reopening requirements and enhanced safety and security measures.

### GREATER TACOMA CONVENTION CENTER

The Greater Tacoma Convention Center (GTCC) provides 119,000 square feet of contemporary event space, including the 50,000 square foot column-free exhibit hall and a 13,400 square-foot ballroom. GTCC aims to make Tacoma a destination for national, regional, state, and local conventions, meetings and events. The ability to attract these events is enhanced by the 2020 opening of the Marriott Tacoma Downtown, a 4-star 300+room hotel adjacent to GTCC. TVE Staff provides support for the Greater Tacoma Regional Convention Center Public Facilities District (PFD), a collaboration with Pierce County, Fife, Lakewood and University Place. The PFD collects a .033% sales tax rebate that supports GTCC operations and debt service.

## **THEATERS**

The City of Tacoma owns three theaters in downtown Tacoma: the Pantages, the Rialto, and the Theatre on the Square. Operations and maintenance are funded by the City and facilitated through an external management contract. The existing management contract expires in December of 2020 and an RFP for theater management is underway. The venues support Tacoma's Resident Arts Organizations, and provide live performances, educational events, festivals, and other programming that reflects the creativity and diversity of Tacoma. The City completed a \$13.6 million dollar renovation of the Pantages in 2020 that included new seating and support amenities.

## **CHENEY STADIUM**

Cheney Stadium is home to the Tacoma Rainiers, the AAA affiliate of the Seattle Mariners Baseball Club. The 9,600 seat Stadium was renovated in 2011 and is operated by the Baseball Club of Tacoma/Rainiers on behalf of the City. The Stadium also hosts games for the Tacoma Defiance Football Club of the United Soccer League and the Olympique Lyonnais Reign of the National Women's Soccer League. The Rainiers have invested in team-specific capital improvements in recent years, and the City provides funds annually to maintain facility infrastructure.

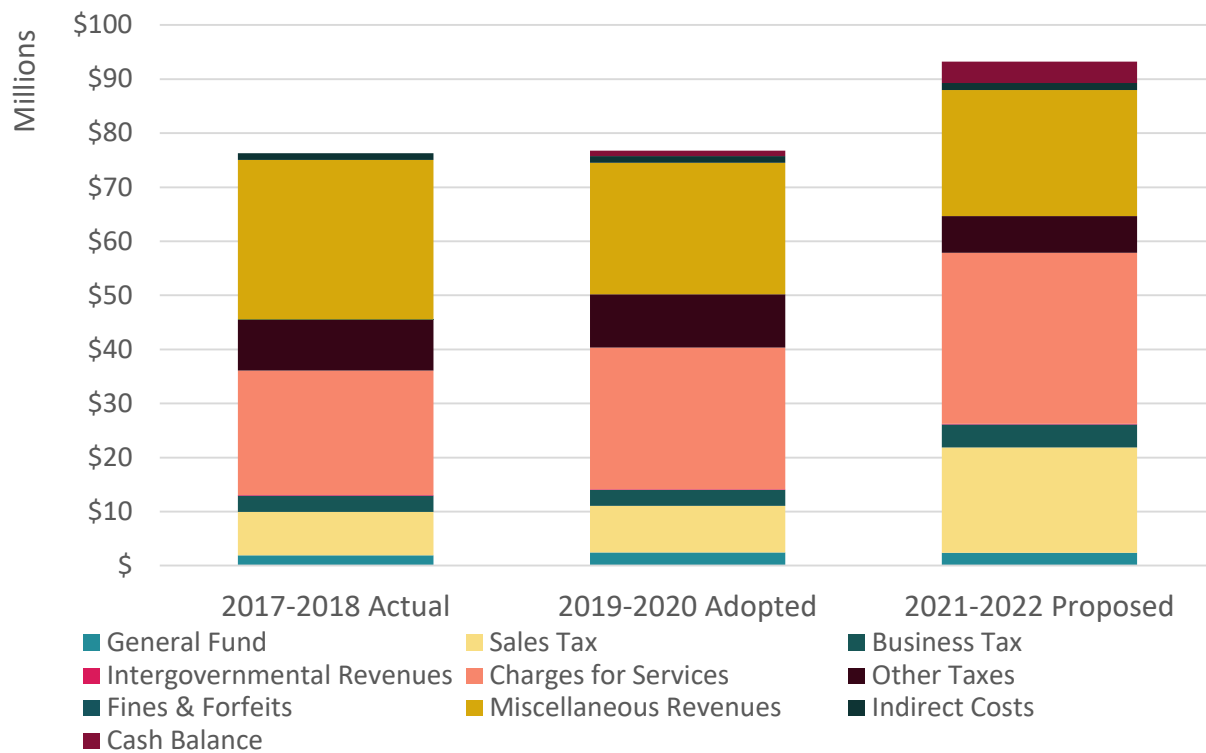
## **OFFICE OF ARTS AND CULTURAL VITALITY**

The Office of Arts and Cultural Vitality (OACV) is guided by the ArtFull Tacoma strategic plan. The Office focuses on Cultural Programming including the annual Tacoma Arts Month in October, Public Art and Creative Placemaking, the Creative Economy including Spaceworks Tacoma, Cultural Tourism, and Cultural Equity and Community Engagement. The Public Art and Creative Placemaking program administers the Municipal Art Program and providing public funding for artists and arts organizations. OACV also provides support to the Tacoma Arts Commission and administers Tacoma Creates, the voter approved, sales tax funded initiative to increase access to arts, culture, heritage and science experiences.

## **SPECIAL EVENTS PROGRAM**

The Special Events Program provides coordination of City resources for special event permit applicants and authorizes permission to produce events and support commercial filming in the City of Tacoma. Staff collaborates with Metro Parks Tacoma on public events such as the T-Town Family Fourth of July, and coordinates funding for City-sponsored events. Staff provides support to the City's Events and Recognitions Committee which advises on City-hosted events and special recognition programs, including the Martin Luther King, Jr. Celebration and the City of Destiny Awards.

## TACOMA VENUES AND EVENTS FUNDING BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
General Fund	1,892,473	2,422,664	2,371,828
Sales Tax	8,069,859	8,618,929	19,468,926
Business Tax	2,963,819	2,960,847	4,262,263
Intergovernmental Revenues	108,100	144,000	106,680
Charges for Services	23,040,432	26,180,874	31,686,244
Other Taxes	9,480,339	9,899,259	6,756,578
Fines & Forfeits	2,128		
Miscellaneous Revenues	29,507,552	24,315,659	23,352,223
Indirect Costs	1,221,660	1,219,737	1,249,292
Cash Balance		991,665	3,970,823
<b>Grand Total</b>	<b>76,286,362</b>	<b>76,753,634</b>	<b>93,224,857</b>

### FUNDING SUMMARY

Funding for TVE venues comes primarily from three sources directly associated with event operations. Charges for Services include rental fees for use of venues and associated revenues including food and beverage, parking revenues, and ticket fees. Miscellaneous Revenues include a regional sales tax rebate collected by the Greater Tacoma Regional Convention Center Public Facilities District (PFD) and a citywide tax on hotel and motel rooms, both of which are driven by activity at GTCC. Other Taxes are generated by admissions tax associated with ticketed events at City venues.

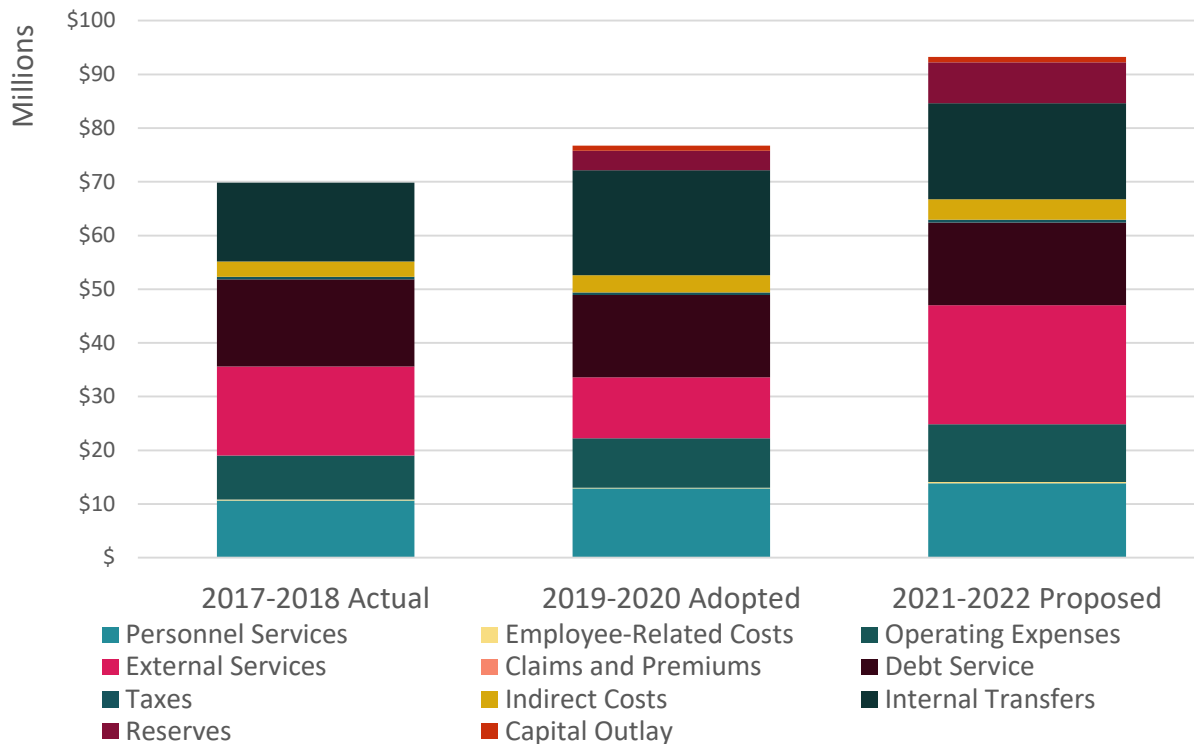
The 2021-2022 Proposed Budget includes funding to meet revised national and state industry standards for operations and sanitation as a result of the COVID-19 pandemic. These standards, including the Global Biorisk Advisory Council Star Accreditation, will allow GTCC and the Dome to safely and confidently host visitors from the community, the nation, and the world and to drive critical economic activity back to the city. Venues are anticipated to reopen in March of 2021.

Increased revenue generated through events hosted at the Dome and GTCC have reduced reliance on the General Fund for operational support. The 2021-2022 biennial budget will also strategically invest in capital upgrades to the venues.

The Special Events Program and Office of Arts and Culture (OACV) are funded directly through the General Fund.

The OACV-administered Tacoma Creates program relies on a 0.1% citywide sales tax and supports arts, culture, heritage, and science programming. Tacoma Creates represents the increase in Sales Tax revenue in the 2021-2022 Proposed Budget. As dictated by the voter-approved initiative, Tacoma Creates funds enhanced access to arts, culture, heritage and science programming, transportation to programs, capacity building efforts for related community organizations, and neighborhood programming. There are also funds designated to administer the program. The 2021-2022 Proposed Budget includes \$11.2 million in funding for this program.

## TACOMA VENUES AND EVENTS EXPENDITURES BY CATEGORY



	2017-2018 Actual	2019-2020 Adopted	2021-2022 Proposed
Personnel Services	10,684,419	12,941,771	13,889,545
Employee-Related Costs	133,481	115,110	186,961
Operating Expenses	8,236,638	9,171,939	10,788,678
External Services	16,564,536	11,341,167	22,176,490
Claims and Premiums	7		
Debt Service	16,215,123	15,364,599	15,358,747
Taxes	484,178	491,245	541,305
Indirect Costs	2,868,013	3,162,198	3,817,516
Internal Transfers	14,664,142	19,551,151	17,848,172
Reserves		3,614,455	7,617,444
Capital Outlay		1,000,000	1,000,000
<b>Grand Total</b>	<b>69,850,537</b>	<b>76,753,634</b>	<b>93,224,857</b>

\*Capital Outlay reflects only planned expenditures, actual costs in 2017-2018 are shown in other categories.

### EXPENDITURE SUMMARY

As TVE venues host more and higher-quality events, event-related costs increase in nearly every category. However, these costs are recovered through the revenues related to those events. In the 2021-2022 biennium, once venues reopen in March 2021 there will be a strong line-up of events and predicted pent-up demand. These events will generate more revenue and it is anticipated will contribute to reserves at the end of 2022. These reserves are intended to help the venues combat economic uncertainty, fund maintenance and capital projects, and support operating expenses.

Personnel Services, Operating Expenses, External Services, and Internal Transfers are among the largest expenditure categories. The Transfers are mainly from the Greater Tacoma Regional Public Facilities District (PFD) which funds GTCC. Debt Service is a large expenditure category for TVE; these funds cover debt service for Cheney Stadium, the Tacoma Dome, and the Convention Center. Indirect Costs represents services provided by internal service departments. Indirect costs increased in 2021-2022 due to updates to methodologies for sharing costs and changes in internal service costs. The 2021-2022 biennial budget will also strategically invest in capital upgrades to the venues.

The 2021-2022 Proposed Budget includes funding to meet revised national and state industry standards for operations and sanitation as a result of the COVID-19 pandemic. These standards, including the Global Biorisk Advisory Council Star Accreditation, will allow GTCC and the Dome to safely and confidently host visitors from the community, the nation, and the world and to drive critical economic activity back to the city. The 2021-2022 biennial budget will also strategically invest in capital upgrades to the venues.

The increase in External Services is driven by Tacoma Creates program expenditures. These expenditures are for capacity building for local arts, culture, heritage, and science organizations, enhanced access to programming, transportation to programs, offerings in Tacoma's neighborhoods, and Tacoma Creates administration.

## BUDGET BY PROGRAM

Program		2021-2022 Proposed Budget	FTEs
<b>Business Administration</b>	Business Administration	5,866,102	11.0
<b>Cheney Stadium</b>	Cheney Stadium Capital	202,108	-
	Cheney Stadium Facility Operations	260,235	-
	TVE Cheney 2009 Bond Financing	2,957,200	-
<b>Convention Center</b>	Convention Center	9,598,822	-
	Convention Center Debt	11,644,630	-
	Convention Center Events	2,622,121	7.8
	Convention Center Facility Operations	4,307,683	9.7
	Convention Center Food & Beverage	21,779	-
	Convention Center Marketing	328,309	0.9
	Convention Center Sales & Booking	2,757,161	-
	Convention Center Security	469,670	-
	Public Facilities District	8,180,362	-
<b>Office of Arts &amp; Cultural Vitality</b>	Arts Administration	1,067,804	3.3
	Municipal Art	651,585	-
	Public Arts Install & Community Outreach	273,850	-
	Tacoma Arts Commission	403,081	-
	Tacoma Creates Admin	903,176	1.4
	Tacoma Creates Capacity Building	677,379	0.5
	Tacoma Creates Enhanced Access	2,935,290	0.3
	Tacoma Creates Transportation	903,175	-
	Tacoma Creates Unrestricted Funds	5,870,556	0.5
<b>Special Events</b>	Special Events	627,092	1.0
<b>Tacoma Dome</b>	Tacoma Dome Business Development	772,629	1.0
	Tacoma Dome Captial Replacement Reserve	15,948	-
	Tacoma Dome Events	19,061,330	9.3
	Tacoma Dome Facility Operations	4,464,438	9.4
	Tacoma Dome Food & Beverage	60,435	-
	Tacoma Dome Marketing	807,761	2.1
	Tacoma Dome Parking	456,109	-
	Tacoma Dome Sales & Booking	403,319	1.0
	Tacoma Dome Security	500,588	-
	Tacoma Dome Self Promotion	57,400	-
<b>Theaters</b>	Performing Arts Theaters Maintenance	3,095,728	-
<b>Grand Total</b>		<b>93,224,857</b>	<b>59.0</b>



# SUMMARY OF FINANCIAL POLICIES

This is a summary of some of the City's key financial policies. The City's financial policies are intended to guide the City in meeting both its immediate and long-term objectives. These policies recognize that:

- The City is accountable to its citizens for the use of public dollars.
- Structurally balanced budgets are critical for the City to maintain its fiscal integrity.
- All activities supported by the City must function within the limits of its financial resources.
- These policies are applied over periods of time extending well beyond the current budget period.

## BUDGET AND CONTINGENCY POLICIES

To maintain financial stability, a budget showing that revenues and other financing resources meet or exceed expenditures will be prepared and adopted by the City Council. A fiscally sound budget will include the following:

- An adopted budget that will fund recurring operating expenditures with recurring operating revenues.
- The Contingency Fund may be funded at the beginning of each biennium in an amount not to exceed \$3 million. The 2021-2022 proposed biennial budget includes a contingency fund appropriation of \$500,000.
- General Fund revenue and expenditure forecasts will include two bienniums beyond the Proposed Budget period to create a six-year forecast. The projection will provide insight into whether the current mix and level of resources are likely to continue to be sufficient to cover current service levels and to provide for long-term strategic planning.
- The City-operated utilities should show positive net operating results.

## RESERVE POLICIES

### GENERAL POLICY STATEMENT

The principle reasons for building and maintaining reserves are:

- Financial best practices and fiscal prudence dictates that the City should have a reasonable amount of resources in reserve to address unanticipated declines in revenue.
- Large unexpected one-time expenditures/expenses are more easily funded from reserves.
- Reserves help mitigate the effects of an economic downturn or other unanticipated events on revenue growth. A weak economy will slow revenue growth relative to expenditures/expenses.
- Reasonable cash reserves are needed to maintain favorable credit ratings.

### GENERAL FUND

- Reserves should be maintained between 10% and 20% of projected annual expenditures. Ideally the City should have total reserves equal to at least 15% of projected annual expenditures. Any proposed use of the reserves will require super-majority (majority plus one of voting members) approval by the City Council.
- The first 5% to 10% of reserves shall only be available to fund one-time emergencies, unanticipated expenditure requirements, or to offset unanticipated revenue fluctuations occurring within a fiscal year.
- The next 10% to 15% of reserves is a counter cyclical reserve. This portion of the reserve is to either maintain General Fund current service level programs or transition expenditure growth to match slower revenue growth during the first 12-18 months of a recession.

## UTILITY WORKING CASH BALANCES

City-owned utilities will maintain working cash balances in the following amounts:

UTILITY	MINIMUM WORKING CASH BALANCES EQUAL TO:
Tacoma Power	90-days of budgeted expenditures
Tacoma Water	60-days of budgeted expenditures
Tacoma Rail	60-days of budgeted expenditures
Tacoma Wastewater	60-days of budgeted expenditures
Tacoma Surface Water	60-days of budgeted expenditures
Tacoma Solid Waste	60-days of budgeted expenditures

## REVENUE POLICIES

Service demands require that an adequate revenue stream be maintained. A diversified and stable revenue structure will be maintained to shelter the City from fluctuations in any single revenue source. City funds will be prudently invested to provide for safety of the principal amounts invested, sufficient liquidity to meet cash flow needs and finally to provide interest earnings. The following will serve as guidelines for maintaining the City's revenue stream:

- The City will seek to avoid dependence on temporary or unstable revenues to fund basic municipal services.
- The City will work to ensure that it receives its fair share of available state and federal revenues.
- The City will actively protect current revenues received from State and Federal sources.
- The City will actively oppose state and federal legislation that will mandate costs to the City of Tacoma without providing a revenue source to offset those mandated costs.
- The City will diligently collect due revenues and ensure compliance with revenue regulations.
- User fees to the extent appropriate for the character of the service and its user should recover full costs, including all direct costs, capital costs, department overhead, and citywide overhead.
- The City will seek opportunities to generate revenues by providing services to other local jurisdictions and will ensure the City is fully compensated for the actual cost of service provision.

## ACCOUNTING AND FINANCIAL REPORTING POLICIES

The City will maintain its accounting records in accordance with state and federal law and regulations. Budgetary reporting will be in accordance with Washington state budget laws and regulations. The City will annually report its financial condition and results of operations in accordance with state regulations and generally accepted accounting principles (GAAP).

As an additional, independent confirmation of the quality of the City's financial reporting, the City will annually seek to obtain the Government Finance Officers Association (GFOA) Certificate of Achievement in Excellence for Financial Reporting for the City's Comprehensive Annual Financial Report (CAFR). The CAFR will be presented in a manner designed to clearly communicate to citizens the financial affairs of the City. In addition to the citywide CAFR, each utility with outstanding bonded indebtedness shall prepare a separate, audited Component Unit Financial Report (CUFR).

Reports outlining the status of revenues and expenditures shall be done monthly and will be distributed to the City Council, City Manager, Director of Public Utilities, department directors, and any interested parties.

## AUDIT POLICIES

The City's Comprehensive Annual Financial Report (CAFR) will be audited annually by the Washington State Auditor's Office as required by State law.

In addition to the annual audit of the CAFR, each utility fund with outstanding revenue bonds will receive a separate audit of their Component Unit Financial Report (CUFR) from an audit firm with expertise in their industry.

The City will also contract for other external audits when deemed necessary for the City's operations. Audit advisory, oversight, and liaison functions are the responsibility of the Government Performance and Finance Committee. The Committee will be supported in these functions by an Audit Advisory Board consisting of the four members of the Government Performance and Finance Committee, two members appointed from the Public Utilities Board, and one citizen member.

## DEBT POLICIES

The City of Tacoma has adopted the following Debt Policies which are intended to apply to all forms of long-term debt including voted bonds, non-voted bonds, revenue bonds, interfund loans, and conduit debt. The intent of the City Council is that the City shall manage its long-term debt in a manner designed to utilize its credit to optimize City services while balancing overall debt levels and annual debt service obligations. The City recognizes that prudent use of its credit can both facilitate construction of essential capital improvements and serve as a method for sharing the costs of those improvements between current and future beneficiaries.

### GENERAL OBLIGATION AND NON-UTILITY DEBT

**Debt not to be used for Operating Expenses:** When considered necessary, long-term debt may be used to provide for capital acquisitions and construction. Long-term debt will not be used to fund operating expenses except in extraordinary circumstances as authorized by the City Council. This policy recognizes that some City staff costs such as project engineers are integral to the capital projects and are reasonably chargeable to bond fund proceeds.

**Term of Debt:** Long-term debt will be structured in a manner so that the life of the debt does not exceed the expected useful life of the asset being funded by the debt. To the maximum extent possible, the City will fund its capital needs on a pay-as-you-go basis.

**Method of Sale of Bonds and Notes:** It is the City's policy to sell debt through a competitive sale unless there are clearly expressed reasons for selling debt through a negotiated process. This policy does recognize that a negotiated sale may be in the City's best interests when refunding an existing bond issue or when unusual conditions exist that may make it difficult for the marketplace to reasonably evaluate the risks of the bonds being sold. Whenever a negotiated method of sale is being recommended to the City Council, the justification and rationale for not using a competitive sale must be clearly explained.

**Refunding Bonds:** As a general rule, existing bonds will not be refunded through the issuance of refunding bonds unless the refunding plan will achieve a net present value savings of at least 5%. As an exception to this general rule, bonds may be refunded to obtain more favorable covenants when it is clearly in the City's interests to do so.

**Legal Limitation of Indebtedness:** The City will utilize general obligation (GO or "Voted") and Limited Tax General Obligation (LTGO or "non-voted") debt authority prudently. The Finance Department will annually calculate the City's Constitutional Limit of Indebtedness and monitor the City's outstanding debt to avoid exceeding the constitutional limits.

**Reserve of Debt Authority:** At a minimum, the City will maintain at least 10% of its legal limit of Non-Voted General Purpose Indebtedness (LTGO) as a reserve for emergencies.

**Preservation of Credit Rating:** The City will carefully consider the future fiscal impacts of incurring additional long-term debt and will recognize the implicit, additional future costs of any debt issuance that adversely impacts the City's credit rating.

**Use of Revenue Debt Whenever Possible:** The City recognizes that its ability to pledge its taxing authority as security for debt is a limited resource that should be preserved whenever possible. Therefore, whenever the improvement being financed with debt is expected to produce off-setting revenues that can be used to secure all or part of the debt in lieu of a pledge of the City's taxing authority, that revenue should be used to secure the debt to the maximum practical extent to minimize usage of the City's limited voted and non-voted debt capacity. For example, in financing a parking structure expected to produce net revenues for the parking system, revenue bonds secured by parking system revenues should be used to the maximum practical extent to finance the improvement.

**Internally Financed Debt:** In accordance with the City's Investment Policy, the City can invest in its own bonds and notes to a maximum of 5% of the City's investment portfolio. State law also permits the City to make inter-fund loans when it is prudent to do so.

## **UTILITY DEBT**

Each rate-based utility will adopt a capital financing policy which allocates capital financing needs between debt and pay-as-you-go use of current revenues. When it is determined that issuance of debt is needed for capital construction, debt will be secured solely by a pledge of rate revenues and will not utilize any general pledge of the City's taxing authority except in extraordinary circumstances approved by the City Council.

## **CONDUIT DEBT**

The City can permit itself to be used as a conduit for debt secured by others where such an arrangement is required by law or regulation and where the City is not, in any way, contingently liable for the repayment of debt. The chief example of conduit debt is Local Improvement District (LID) debt where the City sells bonds on behalf of property owners benefited by the LID. LID bonds are repaid solely by special property tax assessments on benefited properties. For another example, the City serves as a conduit for Economic Development Bonds issued by the Economic Development Board in support of private development as authorized by State laws and repaid solely by those businesses.

## **INSURANCE POLICIES**

The City shall maintain a Self-insurance Program Claim Fund, Unemployment Compensation Self-Insurance Fund, Self-Insured Workers' Compensation Fund, and Public Utilities Self-Insurance Fund.

There will be sufficient premiums paid annually by the insured City departments to cover all of the actuarially estimated current claims, plus eliminate any prior claims, fund deficiencies as scheduled by the actuary, and build up individual departments' reserve accounts to the actuarially recommended levels.

Any transfer, appropriation, or expenditure of funds deposited in the Self-insurance Program Claim Fund for any purpose other than those set forth in Ordinance No. 20909 shall require unanimous approval of the City Council.

The City will periodically review the insurance market to determine whether to self-insure or purchase commercial insurance.

## **UTILITY FUND RATE PROJECTION POLICIES**

Utility rate studies shall be conducted at least every five years to update assumptions and ensure the long-term solvency and viability of the City's utilities.

Utility rates shall be reviewed at least biennially and necessary adjustments shall be made to reflect inflation, construction needs, and to avoid major rate increases.

Rates should be adequate to ensure reliable, competitive-priced services for customers. Net revenues in excess of both legal requirements and minimum working cash balances should be used to minimize future rate increases, fund approved capital projects, retire high cost debt, and augment fund reserves established to reduce ratepayer risk.

## CAPITAL BUDGET POLICIES

The major sources of funding for the capital budget are revenues, grants, and debt. Financing planned capital replacement costs are an ongoing challenge. It involves evaluating capital assets, estimating their expected useful lives, projecting replacement costs, examining financing options, determining bonding levels, estimating user fees/tax levies, and evaluating the impact on property owners/stakeholders.

Estimating future needs well in advance helps the City develop practical strategies for meeting future demands. Preparing for the challenges of infrastructure replacement or enhancements demands a long-term view of replacement needs in an effort to:

- Ensure that the City's infrastructure is improved to meet the community's expectations and that there is no further growth in aggregate dollar amount of deferred maintenance.
- Moderate changes in tax levies and user fees.
- Manage debt levels.
- Predict and carefully plan for future debt issuance.
- Provide stable revenues.
- Limit the use of special assessments to finance replacement costs.
- In general, sharp changes in tax levies and user fees are unacceptable to residents, business owners, and elected officials. In order to provide stability the City will:
- Develop a six-year capital planning and financing system for use in preparing a multi-year capital plan for adoption by the City Council as required by the Growth Management Act of Washington State.
- Assign the responsibility for coordinating and preparing the City's Capital Facilities Program to the Office of Management & Budget.
- Consider long-term borrowing as an appropriate method of financing large capital projects that benefit more than one generation of users.

## APPROPRIATING THE CAPITAL BUDGET

Unlike the operating budget, which sets appropriation levels for the two years of the upcoming biennium, the capital budget establishes multiyear or long-term appropriation authority. Budgetary control, the level at which expenditures cannot legally exceed the appropriated amount, is exercised at the fund level. The capital budget approved by City Council establishes the appropriation or spending authority for the duration of all projects residing in each capital fund. Amounts approved will not lapse and will remain until expended for the intended purpose or unencumbered by a future ordinance.

Capital project and grant appropriations lapse when the project or grant activity is completed. For open projects, any unspent appropriations at biennium end will not lapse and will be carried over to the next biennium without further Council action.

Amendments to a capital fund budget may be initiated for any the following reasons:

- To appropriate new projects as approved by the City Council.
- To appropriate additional expenses as a result of new funds or use of reserves.
- To transfer funds between projects that have a similar purpose.
- The Office of Management & Budget shall perform an annual review of all capital projects and provide status updates to the City Council. The review will include capital budget amendments.

## SUMMARY OF INVESTMENT POLICY

The City Charter creates a Finance Committee composed of the Mayor, Finance Director, and the City Treasurer. The Finance Committee is charged with overseeing the City's investments and has adopted Investment Policies to guide the City Treasurer in investing City funds. The following is a brief summary of those policies:

- The City will strive to maximize the return on its investments with the primary objective of preserving capital in accordance with the City's ordinances and prudent investment practices including diversification requirements.
- Disbursement, collection, and deposit of funds will be managed to ensure needed cash availability.

## INTERGOVERNMENTAL REVENUE POLICIES

Other governments influence many service costs of the City, either because of service overlaps or mandates imposed by the federal, state, or county governments. The City should take advantage of opportunities to enhance services through intergovernmental cooperation, shared revenues, or grants.

- For planning purposes, all grants will be treated in the same manner as other temporary and uncertain resources and will not be used to fund ongoing, basic service needs.
- Appropriate City staff, including Finance, City Attorney's Office, and sponsoring department will review agreements to ensure compliance with state, federal, and City regulations.
- The City will budget expenditures for grant-funded programs only after receipts of grant award or letter of commitment and only for the amount of the grant award. City overhead or indirect costs for grant-funded programs may be included in all grant proposals, where permitted.
- The City will aggressively oppose state or federal actions that mandate expenditures that result in the reallocation of local resources, without local control (i.e., unfunded mandates). The City will pursue intergovernmental funding to support the incremental cost of those mandates.

Note: The Debt and Financial Policies of the Public Utility are contained in public utility board policy numbers 3.4, 3.5, and 3.6 and will be incorporated into the rate policies during the next revisions. The Environmental Services Department financial policies are contained in resolution 35288 and were adopted in September of 2001.

## DEBT SERVICE

The 2021-2022 Proposed Biennial Budget includes expenditures related to debt service, which includes payments of principal and interest toward different types of debt. These types are outlined below.

### TYPES OF DEBT

#### GENERAL OBLIGATION

General Obligation (GO), also called General Purpose, debt is backed by the full faith and credit of the City. GO bond proceeds and loans are used to finance capital improvements (i.e. municipal buildings or improvements required for public safety purposes) and may be incurred in two ways: with or without a vote of the people. The City may incur more debt with a vote of the people than without voter approval. Debt that is approved by a vote of the people is called Unlimited-Tax General Obligation (UTGO) and debt that does not require voter approval is called Limited-Tax General Obligation (LTGO). The City has UTGO and LTGO debt.

#### REVENUE

Revenue debt is not backed by the full faith and credit of the City, but by revenues collected by the issuing entity. These bonds and loans are generally used to finance public facilities or infrastructure for proprietary functions of the City including the delivery of power, water, sewer, and solid waste services. The revenue from these functions is then used to repay the debt. The City has numerous revenue bonds and loans used to pay for Parking, Convention Center, Wastewater, Surface Water, Solid Waste, Power, Water, and Rail projects.

#### INTERNAL LOANS

Internal loans are used when one fund of the City borrows from another. The debt is paid back, with interest, per the debt schedule. It does not impact the debt capacity of the City but is included in the Debt Service category for budget reporting.

### CONSTITUTIONAL LIMIT OF INDEBTEDNESS

#### GENERAL OBLIGATION INDEBTEDNESS

The Revised Code of the State of Washington sets limits on the amount of debt that a jurisdiction can lawfully incur for GO indebtedness. The total General Obligation Indebtedness cannot exceed 2.5% of the Total Taxable Property Value (i.e. Assessed Value (PV)). Non-voted General Obligation Indebtedness (LTGO) may be up to 1.5% PV only if voted General Obligation Indebtedness does not exceed 1% of PV.

A calculation is performed annually in the Comprehensive Annual Financial Report which determines the City's legal capacity to issue debt for the acquisition of capital assets or the completion of capital projects.

In addition to limitations in the state code, the City's Financial Policies require the maintenance of a reserve of 10% of LTGO debt capacity. The 2020 calculation set the total capacity at \$486 million. After reserves and outstanding debt are taken out, \$232 million remains for usage.

## FUND TYPES

The City has established separate funds for the purpose of reporting and accounting for all financial transactions. Each fund represents a separate financial and accounting entity established for the purpose of carrying out a specific set of activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations that pertain to the operations or resources of the fund. Below is a definition of each fund type that includes a list of the funds contained in the following financial pages.

### GENERAL FUND

Although the General Fund is not the largest fund in dollar volume, it is the primary fund of the City. It is associated with traditional City services such as Police, Fire and Libraries. The accounting for all financial resources—except those required to be accounted for in another fund—is accomplished within this fund. It derives a majority of its revenue from property, sales, business and utility taxes, and receives all other revenues not designated for specific use by statute or the City Charter.

In the financial reports that follow this fund is shown as:

0010 - General Fund

### SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specific purposes. For example, federal or state grants received for a dedicated purpose or restricted funding such as the Transportation Benefit District Fund, which collects revenue from a vehicle licensing surcharge and directs those revenues to street improvements.

1020 - Courts Special Revenue

1030 - Contingency Fund

1050 - PWS Transportation Revenues

1065 - PWS Operations, Engineering & Transportation

1070 - PWS Transportation Benefit District

1080 - 2% GET Gross Earnings Tax (Street Operations Maintenance)

1085 - Voted Streets Initiative

1090 - TFD Special Revenue

1100 - PWF Property Management

1110 - Local Improvement Guaranty

1145 - PWB Building & Land Use Services

1155 - TFD EMS Special Revenue

1180 - Tourism & Conventions

1185 - NCS Special Revenue

1195 - Economic Development Grants

1200 - Library Special Revenue

1236 - CED Small Business Enterprise

1267 - TPD Special Revenue

1431 - CMO Municipal Cable TV

1500 - CED Local Employment Apprenticeship Program

1650 - Traffic Enforcement, Engineering & Education

### DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, interest and principal on general long-term debt. It is further used to account for the payment of debt on special assessment projects.

2010 - Voted Bonds

2035 - LTD GO Bonds 1997 A & B

2038 - Public Works Trust Fund Loan

2040 - LTGO 2009 Series A-F Bond Redemption

- 2041 - 2010 LTGO Bonds Series 2010B - 2010E

2042 - 2013 LTGO Refunding Bonds

2043 - LTGO Bond Issuances



## CAPITAL FUNDS

Capital Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds). It is also used to account for construction of special assessment capital projects.

1060 - PWS Transportation Capital & Engineering	3211 - Capital Projects Fund
1140 - PWE Paths & Trails Reserve	3216 - Police Facility 2002
3209 - 1997 Bond Issue Const/Dvl PM	3218 - 2009 LTGO Bond Capital Projects
3210 - Real Estate Excise Tax	3220 - 2010 LTGO Bonds

## ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the stated intent is that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

4110 - Permit Services Fund	4200 - Solid Waste
4120 - PW Tacoma Rail Mountain Division	4300 - Wastewater
4140 - PWE Parking Operating	4301 - Surface Water
4165 - Convention Center	4450 - Union Station
4170 - Cheney Stadium	4500 - Rail
4180 - Tacoma Dome	4600 - Water Utility
4190 - Performing Arts	4700 - Power
	4800 - TPU Self Insurance Claim
	4805 - TPU Low Income Assistance

## INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments of the City, or to other governmental units, on a cost-reimbursement basis.

5007 - Finance Payroll/Organizational Mgmt	5453 - PWS Asphalt Plant
5016 - Finance Management & Budget	5540 - Radio Communications Equipment
5027 - Business System Improvement Project	5550 - Third Party Liability Claims
5042 - IT Graphics Services	5560 - Unemployment Compensation
5050 - TPU Fleet Service	5570 - Worker's Compensation
5086 - Tacoma Training & Employment Program	5700 - Municipal Building Acquisition & Operations
5400 - PW Fleet Equipment Rental	5800 - General Government Internal Services

## TRUST & AGENCY FUNDS

Trust and Agency Funds are used to account for assets that are held by the City as trustee or agent for individuals, private organizations, and/or other governmental units and/or funds. These include, but are not limited to, pooling funds for employee and retiree benefits and funds held for special districts.

6050 - Deferred Compensation Trust
6100 - Employees Retirement
6120 - Relief & Pension Police
6150 - Relief & Pension Firefighters
6430 - Health Care Trust Labor Management
6440 - Group Life Trust
6450 - Misc Payroll D&M
6460 - Dental Care Labor Management
6470 - Health Care Trust Firefighters
6480 - Health Care Trust Police
6795 - Public Facilities Districts

## 2021-2022 DEPARTMENT AND FUND MATRIX

	City Attorney's Office	City Council	City Manager's Office	Community & Economic Development	Environmental Services	Finance	Fire	Hearing Examiner	Human Resources	Information Technology	Library	Municipal Court	Neighborhood & Community Services	Non-Departmental	Planning & Development Services	Police	Public Works	Retirement	Tacoma Public Utilities	Tacoma Venues and Events
0010 - General Fund	✓		✓	✓		✓	✓			✓	✓	✓	✓	✓	✓	✓	✓			✓
1020 - Courts Special Revenue						✓						✓								✓
1030 - Contingency Fund		✓																		
1050 - Transportation Revs																	✓			
1060 - Transportation Captl																	✓			
1065 - PW Street Fund																	✓			
1070 - Transportation Benefit District																	✓			
1085 - 2015 Voted Streets Initiative Fund																	✓			
1090 - TFD Special Revenue							✓													
1100 - PW Property Mgmt																	✓			
1110 - LI Guaranty						✓														
1145 - NCS Demolition													✓							
1155 - TFD EMS Special Revenue							✓													
1180 - Tourism & Convention																				✓
1185 - HRHS Special Revenue			✓	✓	✓		✓						✓			✓				
1195 - CED Special Revenue				✓											✓					✓
1200 - Library Special Revenue											✓									
1236 - CED Small Bus Entrp				✓																
1267 - TPD Special Revenue																✓				
1431 - IT Municipal CableTV			✓																	
1500 - CED Loc Emp Apprent				✓																
1650 - Traffic Enforcement												✓				✓	✓			
2010 - Voted Bonds						✓														
2035 - LTGO Bonds 1994/1997						✓														
2038 - CTED PWTF #98 Loan						✓														
2040 - LTGO Bonds 2009A-F						✓														
2041 - 2010 LTGO Bonds						✓														
2043 - LTGO Bond Issuances						✓														
3210 - Real Estate Ex Tax						✓														
3211 - Capital Project Fund						✓														
4110 - PDS Permitting															✓					
4120 - PW TacRail Mountain																	✓			
4140 - Public Works												✓					✓			
4165 - Convention Center																				✓
4170 - Baseball Park																				✓
4180 - PAF Dome																				✓
4190 - PAF Performing Arts																				✓

	City Attorney's Office	City Council	City Manager's Office	Community & Economic Development	Environmental Services	Finance	Fire	Hearing Examiner	Human Resources	Information Technology	Library	Municipal Court	Neighborhood & Community Services	Non-Departmental	Planning & Development Services	Police	Public Works	Retirement	Tacoma Public Utilities	Tacoma Venues and Events
4200 - ES Solid Waste					✓															
4300 - ES Wastewater					✓															
4301 - ES Surface Water					✓															
4450 - Union Station																	✓			
4500 - Tacoma Rail																			✓	
4600 - Water																			✓	
4700 - Power																			✓	
4800 - TPU Self Ins Claim																			✓	
4805 - Low Income Assistance																			✓	
5050 - TPU Fleet Service																			✓	
5086 - TTEP-Tac Training & Employment Program				✓																
5400 - Equipment Rental																	✓			
5453 - PWS Asphalt Plant																	✓			
5540 - Comms Equip Res										✓										
5550 - ThirdPartyLiabClaims						✓														
5560 - UnemplCompensationFd									✓											
5570 - Workers Compensation Fund			✓																	
5700 - Muni Bldgs Acq & Ops																	✓			
5800 - General Government Internal Services	✓	✓	✓		✓	✓	✓	✓	✓	✓										
6050 - Deferred Comp Trust									✓											
6100 - Employees Retirement																		✓		
6120 - Rel & Pens Police																		✓		
6150 - Rel & Pens Fire																		✓		
6430 - Health Care LabMgt									✓											
6440 - Group Life Trust									✓											
6460 - Dental Care LabMgt									✓											
6470 - Health Care Fire																		✓		
6480 - Health Care Police																		✓		
6795 - Public Fac Districts																				✓

## Revenue & Expenditure Summary

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Revenue</b>				
Property Tax	150,981,093	159,083,506	164,941,441	5,857,935
Sales Tax	143,317,498	150,295,123	149,677,647	(617,476)
Business Tax	114,530,479	119,401,136	116,082,680	(3,318,456)
Utility Tax	119,417,572	121,896,646	125,325,733	3,429,087
Intergovernmental Revenues	100,434,993	62,808,228	83,554,267	20,746,039
Licenses & Permits	27,057,777	29,939,035	24,980,962	(4,958,073)
Charges for Services	1,662,753,142	1,818,485,893	1,835,791,401	17,305,508
Other Taxes	39,831,262	34,681,219	23,157,583	(11,523,636)
Fines & Forfeits	12,320,525	14,740,814	11,880,202	(2,860,612)
Miscellaneous Revenues	1,005,858,439	701,595,335	861,261,578	159,666,243
Personnel Services	12,881,739	-	-	-
Operating Expenses	2,863,885	1,160,000	120,000	(1,040,000)
Indirect Costs	115,842,957	131,889,046	138,934,302	7,045,255
Internal Transfers	104,128	296,668	282,660	(14,008)
Cash Balance	-	165,889,434	140,066,701	(25,822,734)
<b>Revenue Total</b>	<b>\$ 3,508,195,487</b>	<b>\$ 3,512,162,085</b>	<b>\$ 3,676,057,157</b>	<b>\$ 163,895,072</b>
<b>Expense</b>				
(blank)	-	-	-	-
Personnel Services	901,160,167	920,990,168	1,012,428,133	91,437,965
Employee-Related Costs	193,967,275	219,801,188	252,370,683	32,569,495
Operating Expenses	565,368,887	496,482,297	485,834,826	(10,647,471)
External Services	381,571,661	235,551,356	210,866,675	(24,684,681)
Claims and Premiums	170,661,459	197,926,471	209,143,572	11,217,101
Debt Service	280,291,844	251,759,857	261,338,550	9,578,693
Charges for Services	(3,657,858)	(3,770,000)	(3,800,000)	(30,000)
Taxes	180,754,805	186,545,553	190,471,133	3,925,580
Indirect Costs	260,585,331	293,753,337	318,716,846	24,963,509
Internal Transfers	236,302,575	186,831,381	150,421,365	(36,410,016)
Reserves	-	214,761,246	189,312,688	(25,448,558)
Capital Outlay	-	311,529,231	398,952,687	87,423,456
<b>Expense Total</b>	<b>\$ 3,167,006,147</b>	<b>\$ 3,512,162,085</b>	<b>\$ 3,676,057,157</b>	<b>\$ 163,895,072</b>

## General Fund Revenues by Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Property Tax</b>	116,578,317	122,993,153	127,724,824	4,731,671
<b>Sales Tax</b>	110,329,072	116,993,269	104,582,278	(12,410,991)
<b>Business Tax</b>	100,469,707	106,365,631	106,557,097	191,466
<b>Utility Tax</b>	91,948,035	93,740,974	97,877,790	4,136,816
<b>Intergovernmental Revenues</b>	30,171,704	21,279,325	24,999,913	3,720,588
<b>Licenses &amp; Permits</b>	14,632,583	14,600,045	13,068,052	(1,531,993)
<b>Charges for Services</b>	6,677,670	8,175,335	6,519,754	(1,655,580)
<b>Other Taxes</b>	3,962,937	3,985,960	4,101,005	115,045
<b>Fines &amp; Forfeits</b>	1,714,379	1,709,665	1,088,610	(621,055)
<b>Miscellaneous Revenues</b>	6,698,787	3,751,198	5,582,303	1,831,104
<b>Indirect Costs</b>	8,789	243,564	164,860	(78,704)
<b>Internal Transfers</b>	77,964	-	-	-
<b>Cash Balance</b>	-	20,784,423	12,958,560	(7,825,863)
<b>Grand Total</b>	<b>\$ 483,269,943</b>	<b>\$ 514,622,542</b>	<b>\$ 505,225,047</b>	<b>\$ (9,397,496)</b>

## General Fund Expenditures by Department

	<b>2017-2018 Actual</b>	<b>2019-2020 Adopted Budget</b>	<b>2021-2022 Proposed Budget</b>	<b>2021-2022 O / (U) 2019-2020</b>
City Attorney's Office	5,040,621	5,457,975	5,185,412	(272,563)
City Manager's Office	843,481	980,758	5,001,813	4,021,055
Community & Economic Development	6,578,569	7,233,147	6,880,454	(352,693)
Environmental Services	(0)	-	-	-
Finance	10,763,071	8,806,910	10,524,216	1,717,307
Fire	116,731,551	125,216,956	129,094,989	3,878,032
Hearing Examiner	-	-	-	-
Human Resources	(0)	-	-	-
Information Technology	-	422,188	1,575,668	1,153,480
Library	25,240,337	28,209,624	27,571,808	(637,816)
Municipal Court	7,804,806	8,081,016	7,727,499	(353,517)
Neighborhood & Community Services	22,973,463	26,379,884	22,488,839	(3,891,046)
Non-Departmental	109,279,155	116,263,886	104,507,586	(11,756,300)
Planning & Development Services	2,814,610	3,662,272	3,378,577	(283,696)
Police	156,597,003	175,483,382	172,318,197	(3,165,185)
Public Works	4,743,679	6,001,884	6,598,163	596,279
Tacoma Venues and Events	1,892,473	2,422,664	2,371,828	(50,836)
<b>Grand Total</b>	<b>\$ 471,302,820</b>	<b>\$ 514,622,545</b>	<b>\$ 505,225,047</b>	<b>\$ (9,397,498)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>0010 - General Fund</b>				
<b>Revenue</b>				
Property Tax	116,578,317	122,993,153	127,724,824	4,731,671
Sales Tax	110,329,072	116,993,269	104,582,278	(12,410,991)
Business Tax	100,469,707	106,365,631	106,557,097	191,466
Utility Tax	91,948,035	93,740,974	97,877,790	4,136,816
Intergovernmental Revenues	30,171,704	21,279,325	24,999,913	3,720,588
Licenses & Permits	14,632,583	14,600,045	13,068,052	(1,531,993)
Charges for Services	6,677,670	8,175,335	6,519,754	(1,655,580)
Other Taxes	3,962,937	3,985,960	4,101,005	115,045
Fines & Forfeits	1,714,379	1,709,665	1,088,610	(621,055)
Miscellaneous Revenues	6,698,787	3,751,198	5,582,303	1,831,104
Indirect Costs	8,789	243,564	164,860	(78,704)
Internal Transfers	77,964	-	-	-
Cash Balance	-	20,784,423	12,958,560	(7,825,863)
<b>Revenue Total</b>	<b>\$ 483,269,943</b>	<b>\$ 514,622,542</b>	<b>\$ 505,225,047</b>	<b>\$ (9,397,496)</b>
<b>Expenditure</b>				
Personnel Services	268,335,915	295,696,292	309,158,236	13,461,944
Employee-Related Costs	1,956,924	1,895,441	1,840,946	(54,495)
Operating Expenses	14,998,472	14,901,865	15,267,722	365,857
External Services	23,848,618	29,035,855	24,803,288	(4,232,567)
Claims and Premiums	1,776,703	2,100,461	2,443,700	343,239
Debt Service	16,194,948	16,557,798	16,547,569	(10,229)
Taxes	19,634	2,700	37,900	35,200
Indirect Costs	51,703,353	61,975,350	62,297,524	322,174
Internal Transfers	92,468,255	91,456,255	72,828,162	(18,628,093)
Reserves	-	528	-	(528)
Capital Outlay	-	1,000,000	-	(1,000,000)
<b>Expenditure Total</b>	<b>\$ 471,302,820</b>	<b>\$ 514,622,545</b>	<b>\$ 505,225,047</b>	<b>\$ (9,397,498)</b>
<b>1020 - Courts Special Revenue</b>				
<b>Revenue</b>				
Intergovernmental Revenues	136,434	140,000	136,024	(3,976)
Fines & Forfeits	7,645	8,000	8,000	-
Cash Balance	-	8,330	26,375	18,045
<b>Revenue Total</b>	<b>\$ 144,079</b>	<b>\$ 156,330</b>	<b>\$ 170,399</b>	<b>\$ 14,069</b>
<b>Expenditure</b>				
Personnel Services	96,073	122,830	136,899	14,068
Operating Expenses	26,371	23,000	23,000	-
External Services	4,725	10,500	10,500	-
<b>Expenditure Total</b>	<b>\$ 127,169</b>	<b>\$ 156,330</b>	<b>\$ 170,399</b>	<b>\$ 14,068</b>



## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1030 - Contingency Fund</b>				
<b>Revenue</b>				
Charges for Services	(64)	-	-	-
Miscellaneous Revenues	529,861	550,000	550,000	-
<b>Revenue Total</b>	<b>\$ 529,798</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>
<b>Expenditure</b>				
Employee-Related Costs	9,113	-	-	-
Operating Expenses	7,457	-	-	-
External Services	504,784	550,000	550,000	-
Indirect Costs	2,804	-	-	-
<b>Expenditure Total</b>	<b>\$ 524,158</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>
<b>1050 - Transportation Revs</b>				
<b>Revenue</b>				
Intergovernmental Revenues	10,178,208	9,500,600	6,742,528	(2,758,072)
Licenses & Permits	214,200	250,000	200,000	(50,000)
Charges for Services	1,534,955	-	-	-
Miscellaneous Revenues	1,709,520	-	66,180	66,180
Cash Balance	-	114,710	-	(114,710)
<b>Revenue Total</b>	<b>\$ 13,636,883</b>	<b>\$ 9,865,310</b>	<b>\$ 7,008,708</b>	<b>\$ (2,856,602)</b>
<b>Expenditure</b>				
External Services	1,435	-	-	-
Debt Service	230,842	228,591	226,366	(2,225)
Internal Transfers	9,709,318	8,918,977	6,447,648	(2,471,329)
Reserves	-	717,743	334,694	(383,049)
<b>Expenditure Total</b>	<b>\$ 9,941,596</b>	<b>\$ 9,865,311</b>	<b>\$ 7,008,708</b>	<b>\$ (2,856,603)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1060 - Transportation Captl</b>				
<b>Revenue</b>				
Intergovernmental Revenues	34,150,232	4,597,531	-	(4,597,531)
Licenses & Permits	-	-	-	-
Charges for Services	985,558	950,000	-	(950,000)
Fines & Forfeits	9,633	-	-	-
Miscellaneous Revenues	10,283,759	11,174,710	6,375,000	(4,799,710)
<b>Revenue Total</b>	<b>\$ 45,429,182</b>	<b>\$ 16,722,241</b>	<b>\$ 6,375,000</b>	<b>\$ (10,347,241)</b>
<b>Expenditure</b>				
Personnel Services	4,546,577	(6,510)	(208,910)	(202,400)
Employee-Related Costs	15,795	6,510	8,910	2,400
Operating Expenses	935,822	-	200,000	200,000
External Services	40,374,251	-	-	-
Claims and Premiums	6	-	-	-
Debt Service	1,633	-	-	-
Taxes	13	-	-	-
Indirect Costs	1,279	-	-	-
Internal Transfers	2,117,215	-	-	-
Capital Outlay	-	16,722,241	6,375,000	(10,347,241)
<b>Expenditure Total</b>	<b>\$ 47,992,590</b>	<b>\$ 16,722,241</b>	<b>\$ 6,375,000</b>	<b>\$ (10,347,241)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1065 - PW Street Fund</b>				
<b>Revenue</b>				
Business Tax	1,821,100	1,720,119	1,706,959	(13,160)
Utility Tax	13,057,947	13,376,252	13,629,980	253,728
Intergovernmental Revenues	145,471	231,093	-	(231,093)
Licenses & Permits	426,489	-	-	-
Charges for Services	1,363,550	870,000	750,000	(120,000)
Fines & Forfeits	1,571	-	-	-
Miscellaneous Revenues	31,310,313	36,055,272	29,883,441	(6,171,831)
Cash Balance	-	300,000	584,000	284,000
<b>Revenue Total</b>	<b>\$ 48,126,441</b>	<b>\$ 52,552,736</b>	<b>\$ 46,554,380</b>	<b>\$ (5,998,356)</b>
<b>Expenditure</b>				
Personnel Services	21,064,896	26,603,236	24,198,934	(2,404,302)
Employee-Related Costs	192,111	215,492	236,183	20,690
Operating Expenses	8,039,799	8,428,359	6,196,548	(2,231,810)
External Services	4,019,348	5,365,545	4,107,396	(1,258,149)
Claims and Premiums	144	-	-	-
Debt Service	5,944	-	-	-
Taxes	4,159	-	-	-
Indirect Costs	10,271,770	10,785,104	11,661,335	876,231
Internal Transfers	2,102,464	1,155,000	-	(1,155,000)
Reserves	-	-	153,985	153,985
<b>Expenditure Total</b>	<b>\$ 45,700,636</b>	<b>\$ 52,552,736</b>	<b>\$ 46,554,380</b>	<b>\$ (5,998,356)</b>
<b>1070 - Transportation Benefit District</b>				
<b>Revenue</b>				
Sales Tax	11,681,337	10,870,498	11,185,418	314,920
Charges for Services	(35)	-	-	-
Other Taxes	6,189,064	5,796,000	-	(5,796,000)
Miscellaneous Revenues	18,024	-	-	-
Cash Balance	-	1,255,000	-	(1,255,000)
<b>Revenue Total</b>	<b>\$ 17,888,390</b>	<b>\$ 17,921,498</b>	<b>\$ 11,185,418</b>	<b>\$ (6,736,080)</b>
<b>Expenditure</b>				
External Services	7,189	-	-	-
Internal Transfers	15,845,790	17,921,498	11,185,418	(6,736,080)
<b>Expenditure Total</b>	<b>\$ 15,852,979</b>	<b>\$ 17,921,498</b>	<b>\$ 11,185,418</b>	<b>\$ (6,736,080)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1080 - 2% GET (St Op &amp; Mnt)</b>				
<b>Revenue</b>				
Utility Tax	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous Revenues	880	-	-	-
<b>Revenue Total</b>	<b>\$ 880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditure</b>				
External Services	-	-	-	-
Taxes	294,625	-	-	-
Internal Transfers	517,284	-	-	-
<b>Expenditure Total</b>	<b>\$ 811,909</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1085 - 2015 Voted Streets Initiative Fund</b>				
<b>Revenue</b>				
Property Tax	7,865,792	8,106,103	8,650,941	544,838
Sales Tax	414,943	386,494	-	(386,494)
Business Tax	3,865,273	3,157,854	2,762,247	(395,607)
Utility Tax	13,024,256	13,416,956	13,817,963	401,007
Intergovernmental Revenues	10,000	-	-	-
Charges for Services	57,059	-	-	-
Miscellaneous Revenues	16,908,667	17,870,498	15,771,730	(2,098,768)
<b>Revenue Total</b>	<b>\$ 42,145,991</b>	<b>\$ 42,937,905</b>	<b>\$ 41,002,881</b>	<b>\$ (1,935,024)</b>
<b>Expenditure</b>				
Personnel Services	8,063,129	5,670,077	8,198,829	2,528,753
Employee-Related Costs	38,092	44,214	66,190	21,976
Operating Expenses	4,206,545	34,364,350	28,342,770	(6,021,579)
External Services	15,566,100	382,100	382,100	-
Indirect Costs	1,222,254	2,477,164	3,052,991	575,827
Internal Transfers	4,849,952	-	960,000	960,000
<b>Expenditure Total</b>	<b>\$ 33,946,071</b>	<b>\$ 42,937,904</b>	<b>\$ 41,002,881</b>	<b>\$ (1,935,024)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1090 - TFD Special Revenue</b>				
<b>Revenue</b>				
Intergovernmental Revenues	3,552,243	3,412,508	3,092,460	(320,048)
Charges for Services	6,044	-	-	-
Miscellaneous Revenues	334,379	1,600,011	125,872	(1,474,139)
Cash Balance	-	249,506	366,944	117,438
<b>Revenue Total</b>	<b>\$ 3,892,666</b>	<b>\$ 5,262,025</b>	<b>\$ 3,585,276</b>	<b>\$ (1,676,749)</b>
<b>Expenditure</b>				
Personnel Services	2,120,277	3,218,076	1,026,963	(2,191,113)
Employee-Related Costs	74,352	342,000	270,500	(71,500)
Operating Expenses	740,239	1,405,281	1,349,281	(56,000)
External Services	395,511	-	190,000	190,000
Debt Service	281,483	296,668	156,324	(140,344)
Indirect Costs	1,121	-	0	0
Internal Transfers	945,979	-	-	-
Reserves	-	-	592,208	592,208
<b>Expenditure Total</b>	<b>\$ 4,558,963</b>	<b>\$ 5,262,025</b>	<b>\$ 3,585,276</b>	<b>\$ (1,676,749)</b>
<b>1100 - PW Property Mgmt</b>				
<b>Revenue</b>				
Business Tax	263,695	-	70,577	70,577
Licenses & Permits	770,884	200,000	300,000	100,000
Charges for Services	(337)	-	-	-
Miscellaneous Revenues	864,178	24,000	72,120	48,120
Indirect Costs	206,414	-	-	-
Cash Balance	-	146,075	198,254	52,179
<b>Revenue Total</b>	<b>\$ 2,104,834</b>	<b>\$ 370,075</b>	<b>\$ 640,951</b>	<b>\$ 270,876</b>
<b>Expenditure</b>				
Personnel Services	225,536	123,187	267,425	144,238
Operating Expenses	142,317	210,000	212,920	2,920
External Services	16,462	20,000	20,000	-
Taxes	(8,730)	-	-	-
Indirect Costs	120,204	13,067	29,901	16,834
Internal Transfers	362,000	-	-	-
Reserves	-	3,821	110,705	106,884
<b>Expenditure Total</b>	<b>\$ 857,789</b>	<b>\$ 370,075</b>	<b>\$ 640,951</b>	<b>\$ 270,876</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1110 - LI Guaranty</b>				
<b>Revenue</b>				
Miscellaneous Revenues	52,690	-	18,479	18,479
Internal Transfers	-	-	-	-
Cash Balance	-	28,952	18,301	(10,651)
<b>Revenue Total</b>	<b>\$ 52,690</b>	<b>\$ 28,952</b>	<b>\$ 36,780</b>	<b>\$ 7,828</b>
<b>Expenditure</b>				
Personnel Services	14,750	15,617	16,542	925
Operating Expenses	970	-	-	-
Indirect Costs	42,827	13,335	1,759	(11,576)
Reserves	-	-	18,479	18,479
<b>Expenditure Total</b>	<b>\$ 58,547</b>	<b>\$ 28,952</b>	<b>\$ 36,780</b>	<b>\$ 7,828</b>
<b>1140 - PWE Paths &amp; Trails</b>				
<b>Revenue</b>				
Intergovernmental Revenues	3,051,166	-	-	-
Charges for Services	59	-	-	-
Miscellaneous Revenues	2,080,677	88,874	-	(88,874)
<b>Revenue Total</b>	<b>\$ 5,131,902</b>	<b>\$ 88,874</b>	<b>\$ -</b>	<b>\$ (88,874)</b>
<b>Expenditure</b>				
Personnel Services	867,937	-	-	-
Operating Expenses	282,694	-	-	-
External Services	3,893,306	-	-	-
Debt Service	1,238	-	-	-
Internal Transfers	150,396	-	-	-
Capital Outlay	-	88,874	-	(88,874)
<b>Expenditure Total</b>	<b>\$ 5,195,571</b>	<b>\$ 88,874</b>	<b>\$ -</b>	<b>\$ (88,874)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1145 - NCS Demolition</b>				
<b>Revenue</b>				
Charges for Services	32,034	41,056	19,681	(21,375)
Fines & Forfeits	619,195	608,853	287,496	(321,357)
Miscellaneous Revenues	619,414	424,824	362,520	(62,304)
Cash Balance	-	391,425	591,600	200,175
<b>Revenue Total</b>	<b>\$ 1,270,643</b>	<b>\$ 1,466,158</b>	<b>\$ 1,261,297</b>	<b>\$ (204,861)</b>
<b>Expenditure</b>				
Personnel Services	231,606	-	-	-
Operating Expenses	18,037	80,110	80,110	-
External Services	727,935	1,061,060	1,061,060	-
Claims and Premiums	8,337	52,000	52,000	-
Debt Service	-	2,000	2,000	-
Taxes	3,660	600	600	-
Indirect Costs	202,603	270,388	65,527	(204,861)
Internal Transfers	17,793	-	-	-
<b>Expenditure Total</b>	<b>\$ 1,209,971</b>	<b>\$ 1,466,158</b>	<b>\$ 1,261,297</b>	<b>\$ (204,861)</b>
<b>1155 - TFD EMS Special Revenue</b>				
<b>Revenue</b>				
Property Tax	21,044,992	22,543,500	23,104,677	561,177
Intergovernmental Revenues	4,552,463	6,916,800	33,830,428	26,913,628
Charges for Services	6,145,965	4,939,000	10,842,385	5,903,385
Miscellaneous Revenues	373,466	300,000	308,784	8,784
Cash Balance	-	-	2,854,813	2,854,813
<b>Revenue Total</b>	<b>\$ 32,116,886</b>	<b>\$ 34,699,300</b>	<b>\$ 70,941,086</b>	<b>\$ 36,241,786</b>
<b>Expenditure</b>				
Personnel Services	24,073,292	24,631,238	51,314,662	26,683,424
Employee-Related Costs	105,112	103,700	151,829	48,129
Operating Expenses	998,200	1,096,220	4,064,250	2,968,030
External Services	349,919	727,956	577,956	(150,000)
Claims and Premiums	-	-	-	-
Debt Service	1,003	-	-	-
Taxes	7	-	-	-
Indirect Costs	3,834,363	4,458,352	8,351,457	3,893,105
Internal Transfers	314,500	75,000	2,400,000	2,325,000
Reserves	-	3,606,833	4,080,932	474,099
<b>Expenditure Total</b>	<b>\$ 29,676,397</b>	<b>\$ 34,699,300</b>	<b>\$ 70,941,086</b>	<b>\$ 36,241,786</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1180 - Tourism &amp; Convention</b>				
<b>Revenue</b>				
Charges for Services	(41)	-	-	-
Other Taxes	9,445,059	9,860,059	6,717,386	(3,142,673)
Miscellaneous Revenues	109,163	41,255	42,000	745
Cash Balance	-	-	2,839,436	2,839,436
<b>Revenue Total</b>	<b>\$ 9,554,181</b>	<b>\$ 9,901,314</b>	<b>\$ 9,598,822</b>	<b>\$ (302,492)</b>
<b>Expenditure</b>				
External Services	2,159	-	-	-
Internal Transfers	7,025,752	9,707,819	9,598,822	(108,997)
Reserves	-	193,495	-	(193,495)
<b>Expenditure Total</b>	<b>\$ 7,027,911</b>	<b>\$ 9,901,314</b>	<b>\$ 9,598,822</b>	<b>\$ (302,492)</b>
<b>1185 - HRHS Special Revenue</b>				
<b>Revenue</b>				
Sales Tax	11,707,925	12,425,934	11,201,409	(1,224,525)
Intergovernmental Revenues	1,394,130	812,804	761,996	(50,808)
Charges for Services	85,617	63,000	-	(63,000)
Miscellaneous Revenues	2,839,618	1,896,300	158,652	(1,737,648)
Cash Balance	-	2,532,311	1,787,532	(744,779)
<b>Revenue Total</b>	<b>\$ 16,027,289</b>	<b>\$ 17,730,349</b>	<b>\$ 13,909,589</b>	<b>\$ (3,820,760)</b>
<b>Expenditure</b>				
Personnel Services	1,847,210	1,649,177	1,008,899	(640,278)
Employee-Related Costs	63,431	34,950	20,194	(14,756)
Operating Expenses	1,060,149	142,885	91,600	(51,285)
External Services	11,772,882	15,429,974	12,399,611	(3,030,363)
Claims and Premiums	-	-	-	-
Debt Service	371	-	-	-
Taxes	15	-	-	-
Indirect Costs	351,872	465,761	384,669	(81,091)
Internal Transfers	1,852,000	-	-	-
Reserves	-	7,601	4,615	(2,986)
<b>Expenditure Total</b>	<b>\$ 16,947,932</b>	<b>\$ 17,730,349</b>	<b>\$ 13,909,589</b>	<b>\$ (3,820,760)</b>



## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1195 - CED Special Revenue</b>				
<b>Revenue</b>				
Sales Tax	-	-	12,948,871	12,948,871
Intergovernmental Revenues	8,067,929	11,273,011	11,301,722	28,711
Charges for Services	2,450,090	2,792,273	3,187,951	395,678
Miscellaneous Revenues	1,139,227	-	1,135,528	1,135,528
Cash Balance	-	2,135,856	3,884,543	1,748,687
<b>Revenue Total</b>	<b>\$ 11,657,246</b>	<b>\$ 16,201,140</b>	<b>\$ 32,458,615</b>	<b>\$ 16,257,475</b>
<b>Expenditure</b>				
Personnel Services	2,036,620	1,969,732	2,591,335	621,603
Employee-Related Costs	46,760	10,500	40,501	30,001
Operating Expenses	675,583	114,120	677,572	563,452
External Services	6,971,650	6,789,256	21,709,797	14,920,540
Taxes	9,745	-	-	-
Indirect Costs	85,515	98,105	392,718	294,613
Internal Transfers	3,214,151	7,079,603	6,659,771	(419,832)
Reserves	-	139,824	386,922	247,098
<b>Expenditure Total</b>	<b>\$ 13,040,024</b>	<b>\$ 16,201,140</b>	<b>\$ 32,458,615</b>	<b>\$ 16,257,475</b>
<b>1200 - Library Special Revenue</b>				
<b>Revenue</b>				
Intergovernmental Revenues	251,788	190,000	199,992	9,992
Charges for Services	570	910	1,056	146
Miscellaneous Revenues	244,869	187,800	171,696	(16,104)
Cash Balance	-	918,000	421,745	(496,255)
<b>Revenue Total</b>	<b>\$ 497,227</b>	<b>\$ 1,296,710</b>	<b>\$ 794,489</b>	<b>\$ (502,221)</b>
<b>Expenditure</b>				
Employee-Related Costs	6,037	11,000	11,000	-
Operating Expenses	200,961	460,300	460,300	-
External Services	16,266	320,000	317,000	(3,000)
Reserves	-	5,410	6,189	779
Capital Outlay	-	500,000	-	(500,000)
<b>Expenditure Total</b>	<b>\$ 223,263</b>	<b>\$ 1,296,710</b>	<b>\$ 794,489</b>	<b>\$ (502,221)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1236 - CED Small Bus Entrp</b>				
<b>Revenue</b>				
Indirect Costs	815,636	528,521	482,184	(46,337)
<b>Revenue Total</b>	<b>\$ 815,636</b>	<b>\$ 528,521</b>	<b>\$ 482,184</b>	<b>\$ (46,337)</b>
<b>Expenditure</b>				
Personnel Services	349,670	381,434	341,248	(40,186)
Employee-Related Costs	41,571	37,990	42,100	4,110
Operating Expenses	13,424	40,252	39,582	(670)
External Services	346,131	3,795	1,890	(1,905)
Indirect Costs	84,839	65,050	57,363	(7,687)
<b>Expenditure Total</b>	<b>\$ 835,636</b>	<b>\$ 528,521</b>	<b>\$ 482,184</b>	<b>\$ (46,337)</b>
<b>1267 - TPD Special Revenue</b>				
<b>Revenue</b>				
Intergovernmental Revenues	1,621,352	722,000	561,316	(160,684)
Licenses & Permits	50	-	-	-
Charges for Services	665,329	300,000	189,900	(110,100)
Fines & Forfeits	804,441	570,000	740,000	170,000
Miscellaneous Revenues	276,406	10,000	61,516	51,516
Cash Balance	-	458,710	296,352	(162,357)
<b>Revenue Total</b>	<b>\$ 3,367,578</b>	<b>\$ 2,060,710</b>	<b>\$ 1,849,084</b>	<b>\$ (211,625)</b>
<b>Expenditure</b>				
Personnel Services	2,058,798	984,800	518,248	(466,552)
Employee-Related Costs	109,507	45,000	45,000	-
Operating Expenses	688,996	712,500	718,879	6,379
External Services	17,729	181,500	306,500	125,000
Indirect Costs	71,780	20,119	26,726	6,606
Reserves	-	116,791	233,731	116,941
<b>Expenditure Total</b>	<b>\$ 2,946,810</b>	<b>\$ 2,060,710</b>	<b>\$ 1,849,084</b>	<b>\$ (211,625)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1431 - IT Municipal CableTV</b>				
<b>Revenue</b>				
Business Tax	5,146,885	5,196,685	723,537	(4,473,148)
Utility Tax	1,387,333	1,362,464	-	(1,362,464)
Charges for Services	622	-	-	-
Miscellaneous Revenues	620,151	525,920	72,708	(453,212)
<b>Revenue Total</b>	<b>\$ 7,154,991</b>	<b>\$ 7,085,069</b>	<b>\$ 796,245</b>	<b>\$ (6,288,824)</b>
<b>Expenditure</b>				
Personnel Services	3,940,367	4,724,684	-	(4,724,684)
Employee-Related Costs	66,239	84,000	-	(84,000)
Operating Expenses	1,157,313	742,698	500,000	(242,698)
External Services	569,773	798,095	-	(798,095)
Indirect Costs	1,216,249	2,303	(0)	(2,303)
Internal Transfers	100,919	-	-	-
Reserves	-	733,289	296,245	(437,044)
<b>Expenditure Total</b>	<b>\$ 7,050,861</b>	<b>\$ 7,085,069</b>	<b>\$ 796,245</b>	<b>\$ (6,288,824)</b>
<b>1500 - CED Loc Emp Apprent</b>				
<b>Revenue</b>				
Intergovernmental Revenues	138,742	337,556	170,000	(167,556)
Charges for Services	(41)	-	-	-
Miscellaneous Revenues	8,908	-	6,828	6,828
Personnel Services	13,050	-	-	-
Indirect Costs	361,531	551,791	445,406	(106,385)
Cash Balance	-	31,018	55,903	24,885
<b>Revenue Total</b>	<b>\$ 522,190</b>	<b>\$ 920,365</b>	<b>\$ 678,137</b>	<b>\$ (242,228)</b>
<b>Expenditure</b>				
Personnel Services	267,930	506,023	282,686	(223,337)
Employee-Related Costs	8,410	16,290	21,290	5,000
Operating Expenses	12,491	59,242	58,592	(650)
External Services	157,843	273,889	268,889	(5,000)
Indirect Costs	95,103	64,920	46,680	(18,240)
<b>Expenditure Total</b>	<b>\$ 541,778</b>	<b>\$ 920,365</b>	<b>\$ 678,137</b>	<b>\$ (242,227)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1650 - Traffic Enforcement</b>				
<b>Revenue</b>				
Charges for Services	(44)	-	-	-
Fines & Forfeits	5,275,598	5,906,296	5,906,112	(184)
Miscellaneous Revenues	1,237,849	1,521,714	1,253,459	(268,255)
Cash Balance	-	-	55,657	55,657
<b>Revenue Total</b>	<b>\$ 6,513,403</b>	<b>\$ 7,428,010</b>	<b>\$ 7,215,228</b>	<b>\$ (212,782)</b>
<b>Expenditure</b>				
Personnel Services	4,863,167	5,094,908	4,808,033	(286,876)
Employee-Related Costs	11,040	14,580	14,580	-
Operating Expenses	1,033,667	1,503,238	1,488,156	(15,082)
External Services	110,985	34,000	34,000	-
Claims and Premiums	9,600	3,000	7,500	4,500
Debt Service	311	-	-	-
Indirect Costs	555,831	743,721	862,959	119,238
Reserves	-	34,562	-	(34,562)
<b>Expenditure Total</b>	<b>\$ 6,584,602</b>	<b>\$ 7,428,010</b>	<b>\$ 7,215,228</b>	<b>\$ (212,782)</b>
<b>1991 - Governmental Fund Type Capital Asset Fund</b>				
<b>Revenue</b>				
Miscellaneous Revenues	(950,715)	-	-	-
<b>Revenue Total</b>	<b>\$ (950,715)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2010 - Voted Bonds</b>				
<b>Revenue</b>				
Property Tax	5,491,992	5,440,750	5,461,000	20,250
<b>Revenue Total</b>	<b>\$ 5,491,992</b>	<b>\$ 5,440,750</b>	<b>\$ 5,461,000</b>	<b>\$ 20,250</b>
<b>Expenditure</b>				
Debt Service	5,422,800	5,440,750	5,461,000	20,250
<b>Expenditure Total</b>	<b>\$ 5,422,800</b>	<b>\$ 5,440,750</b>	<b>\$ 5,461,000</b>	<b>\$ 20,250</b>
<b>2035 - LTGO Bonds 1994/1997</b>				
<b>Revenue</b>				
Miscellaneous Revenues	6,460,652	8,478,340	8,543,052	64,712
Cash Balance	-	-	7	7
<b>Revenue Total</b>	<b>\$ 6,460,652</b>	<b>\$ 8,478,340</b>	<b>\$ 8,543,059</b>	<b>\$ 64,719</b>
<b>Expenditure</b>				
Debt Service	6,058,616	8,478,340	8,543,057	64,717
Reserves	-	-	2	2
<b>Expenditure Total</b>	<b>\$ 6,058,616</b>	<b>\$ 8,478,340</b>	<b>\$ 8,543,059</b>	<b>\$ 64,719</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>2038 - CTED PWTF #98 Loan</b>				
<b>Revenue</b>				
Miscellaneous Revenues	2,280,581	1,172,259	1,160,849	(11,410)
Cash Balance	-	-	2	2
<b>Revenue Total</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ 1,160,851</b>	<b>\$ (11,408)</b>
<b>Expenditure</b>				
Debt Service	2,280,581	1,172,259	1,160,850	(11,408)
Reserves	-	-	0	0
<b>Expenditure Total</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ 1,160,851</b>	<b>\$ (11,408)</b>
<b>2040 - LTGO Bonds 2009A-F</b>				
<b>Revenue</b>				
Charges for Services	(1)	-	-	-
Miscellaneous Revenues	7,112,276	3,189,275	3,292,740	103,466
Cash Balance	-	-	20	20
<b>Revenue Total</b>	<b>\$ 7,112,275</b>	<b>\$ 3,189,275</b>	<b>\$ 3,292,760</b>	<b>\$ 103,485</b>
<b>Expenditure</b>				
External Services	4	-	-	-
Debt Service	3,087,403	3,189,275	3,292,749	103,474
Reserves	-	-	11	11
<b>Expenditure Total</b>	<b>\$ 3,087,406</b>	<b>\$ 3,189,275</b>	<b>\$ 3,292,760</b>	<b>\$ 103,485</b>
<b>2041 - 2010 LTGO Bonds</b>				
<b>Revenue</b>				
Miscellaneous Revenues	11,401,198	9,446,932	9,293,796	(153,136)
Cash Balance	-	-	24	24
<b>Revenue Total</b>	<b>\$ 11,401,198</b>	<b>\$ 9,446,932</b>	<b>\$ 9,293,820</b>	<b>\$ (153,112)</b>
<b>Expenditure</b>				
Debt Service	11,401,198	9,446,932	9,293,808	(153,124)
Reserves	-	-	12	12
<b>Expenditure Total</b>	<b>\$ 11,401,198</b>	<b>\$ 9,446,932</b>	<b>\$ 9,293,820</b>	<b>\$ (153,112)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>2043 - LTGO Bond Issuances</b>				
<b>Revenue</b>				
Miscellaneous Revenues	1,971,327	3,462,974	3,463,752	778
Cash Balance	-	-	13	13
<b>Revenue Total</b>	<b>\$ 1,971,327</b>	<b>\$ 3,462,974</b>	<b>\$ 3,463,765</b>	<b>\$ 791</b>
<b>Expenditure</b>				
External Services	28,833	-	-	-
Debt Service	1,941,787	3,462,974	3,463,765	791
<b>Expenditure Total</b>	<b>\$ 1,970,620</b>	<b>\$ 3,462,974</b>	<b>\$ 3,463,765</b>	<b>\$ 791</b>
<b>3209 - 1997 Bnd Cons/Dvl PM</b>				
<b>Revenue</b>				
Charges for Services	-	-	-	-
Miscellaneous Revenues	91,861	-	-	-
<b>Revenue Total</b>	<b>\$ 91,861</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditure</b>				
External Services	5	-	-	-
Debt Service	50,361	-	-	-
<b>Expenditure Total</b>	<b>\$ 50,367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3210 - Real Estate Ex Tax</b>				
<b>Revenue</b>				
Sales Tax	1,114,362	1,000,000	1,580,321	580,321
Charges for Services	62	-	-	-
Other Taxes	20,189,669	15,000,000	12,300,000	(2,700,000)
Miscellaneous Revenues	53,800,947	8,252,668	1,255,392	(6,997,276)
Internal Transfers	-	-	141,336	141,336
Cash Balance	-	2,399,999	2,773,572	373,573
<b>Revenue Total</b>	<b>\$ 75,105,040</b>	<b>\$ 26,652,667</b>	<b>\$ 18,050,621</b>	<b>\$ (8,602,046)</b>
<b>Expenditure</b>				
Operating Expenses	-	-	-	-
External Services	13,500	3,000	3,000	-
Debt Service	3,014,964	2,977,928	2,933,890	(44,038)
Internal Transfers	43,635,599	21,933,000	13,225,598	(8,707,402)
Reserves	-	1,738,740	1,888,133	149,393
<b>Expenditure Total</b>	<b>\$ 46,664,063</b>	<b>\$ 26,652,668</b>	<b>\$ 18,050,621</b>	<b>\$ (8,602,047)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>3211 - Capital Project Fund</b>				
<b>Revenue</b>				
Intergovernmental Revenues	1,486,116	-	-	-
Charges for Services	8,945	-	-	-
Other Taxes	-	-	-	-
Miscellaneous Revenues	33,063,315	12,700,966	3,331,018	(9,369,948)
Indirect Costs	59,136	-	-	-
Internal Transfers	26,163	296,668	141,324	(155,344)
<b>Revenue Total</b>	<b>\$ 34,643,675</b>	<b>\$ 12,997,634</b>	<b>\$ 3,472,342</b>	<b>\$ (9,525,292)</b>
<b>Expenditure</b>				
Personnel Services	1,163,946	-	-	-
Employee-Related Costs	27,963	-	-	-
Operating Expenses	2,178,546	-	-	-
External Services	31,456,171	-	-	-
Debt Service	8,187	-	-	-
Indirect Costs	4,936	-	-	-
Internal Transfers	25,184,963	296,668	141,324	(155,344)
Reserves	-	-	60,420	60,420
Capital Outlay	-	12,700,966	3,270,598	(9,430,368)
<b>Expenditure Total</b>	<b>\$ 60,024,713</b>	<b>\$ 12,997,634</b>	<b>\$ 3,472,342</b>	<b>\$ (9,525,292)</b>
<b>3216 - Police Facility 2002</b>				
<b>Revenue</b>				
Charges for Services	(0)	-	-	-
Miscellaneous Revenues	4,275,493	-	-	-
<b>Revenue Total</b>	<b>\$ 4,275,493</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditure</b>				
External Services	205	-	-	-
Debt Service	73,102	-	-	-
<b>Expenditure Total</b>	<b>\$ 73,307</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>3218 - 2009 LTGO Bond Proj</b>				
<b>Revenue</b>				
Intergovernmental Revenues	31,029	-	-	-
Charges for Services	(118)	-	-	-
Miscellaneous Revenues	9,433	-	-	-
<b>Revenue Total</b>	<b>\$ 40,344</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditure</b>				
Operating Expenses	14,395	-	-	-
External Services	19,714	-	-	-
Debt Service	254	-	-	-
Internal Transfers	849,937	-	-	-
<b>Expenditure Total</b>	<b>\$ 884,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3220 - 2010 LTGO BONDS</b>				
<b>Revenue</b>				
Charges for Services	(337)	-	-	-
Miscellaneous Revenues	50,497	-	-	-
Cash Balance	-	307,966	-	(307,966)
<b>Revenue Total</b>	<b>\$ 50,160</b>	<b>\$ 307,966</b>	<b>\$ -</b>	<b>\$ (307,966)</b>
<b>Expenditure</b>				
Personnel Services	(46)	-	-	-
Operating Expenses	112,775	-	-	-
External Services	532	-	-	-
Internal Transfers	1,425,147	307,966	-	(307,966)
<b>Expenditure Total</b>	<b>\$ 1,538,408</b>	<b>\$ 307,966</b>	<b>\$ -</b>	<b>\$ (307,966)</b>



## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4110 - PDS Permitting</b>				
<b>Revenue</b>				
Intergovernmental Revenues	13,999	-	-	-
Licenses & Permits	9,910,929	14,848,990	11,367,910	(3,481,080)
Charges for Services	14,469,948	15,480,884	12,158,206	(3,322,678)
Fines & Forfeits	1,388	-	-	-
Miscellaneous Revenues	1,658,853	2,905,002	8,981,536	6,076,534
Cash Balance	-	1,440,906	1,632,515	191,609
<b>Revenue Total</b>	<b>\$ 26,055,117</b>	<b>\$ 34,675,782</b>	<b>\$ 34,140,167</b>	<b>\$ (535,615)</b>
<b>Expenditure</b>				
Personnel Services	13,682,204	21,385,639	26,308,630	4,922,990
Employee-Related Costs	73,494	185,093	228,701	43,608
Operating Expenses	959,297	3,847,938	1,457,518	(2,390,420)
External Services	429,316	3,084,808	754,549	(2,330,259)
Claims and Premiums	-	2,000	2,000	-
Debt Service	6	-	-	-
Taxes	6,746	-	-	-
Indirect Costs	3,068,027	4,232,581	4,805,838	573,257
Internal Transfers	676,833	-	-	-
Reserves	-	1,937,723	582,932	(1,354,791)
<b>Expenditure Total</b>	<b>\$ 18,895,922</b>	<b>\$ 34,675,782</b>	<b>\$ 34,140,167</b>	<b>\$ (535,615)</b>
<b>4120 - PW TacRail Mountain</b>				
<b>Revenue</b>				
Charges for Services	2,620,732	2,828,800	2,740,284	(88,516)
Miscellaneous Revenues	616,128	1,174,000	2,171,438	997,438
Indirect Costs	630,315	753,000	530,016	(222,984)
Cash Balance	-	33,704	-	(33,704)
<b>Revenue Total</b>	<b>\$ 3,867,175</b>	<b>\$ 4,789,504</b>	<b>\$ 5,441,738</b>	<b>\$ 652,234</b>
<b>Expenditure</b>				
Personnel Services	1,414,240	1,450,000	1,000,000	(450,000)
Employee-Related Costs	34,531	-	-	-
Operating Expenses	2,794,071	2,394,055	3,480,103	1,086,048
External Services	385,670	512,940	512,940	-
Claims and Premiums	3,750	-	-	-
Debt Service	(61,228)	-	-	-
Taxes	58,844	65,800	67,300	1,500
Indirect Costs	426,017	344,165	381,394	37,229
Internal Transfers	923	-	-	-
Reserves	-	22,544	-	(22,544)
<b>Expenditure Total</b>	<b>\$ 5,056,819</b>	<b>\$ 4,789,504</b>	<b>\$ 5,441,738</b>	<b>\$ 652,234</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4140 - Public Works</b>				
<b>Revenue</b>				
Licenses & Permits	-	40,000	45,000	5,000
Charges for Services	11,485,368	11,579,000	10,548,960	(1,030,040)
Fines & Forfeits	3,854,276	5,938,000	3,849,984	(2,088,016)
Miscellaneous Revenues	5,194,685	-	133,916	133,916
Indirect Costs	108,362	118,244	118,596	352
Cash Balance	-	-	2,425,760	2,425,760
<b>Revenue Total</b>	<b>\$ 20,642,692</b>	<b>\$ 17,675,244</b>	<b>\$ 17,122,216</b>	<b>\$ (553,028)</b>
<b>Expenditure</b>				
Personnel Services	2,737,667	3,559,153	3,323,947	(235,206)
Employee-Related Costs	20,928	66,400	176,275	109,875
Operating Expenses	5,688,758	1,985,649	1,826,789	(158,860)
External Services	3,337,375	4,347,937	3,994,033	(353,904)
Debt Service	6,215,811	6,219,789	6,226,645	6,856
Taxes	174,706	179,840	95,841	(83,999)
Indirect Costs	1,101,401	1,006,979	1,467,286	460,307
Internal Transfers	350,235	-	-	-
Reserves	-	309,497	11,400	(298,097)
<b>Expenditure Total</b>	<b>\$ 19,626,881</b>	<b>\$ 17,675,244</b>	<b>\$ 17,122,216</b>	<b>\$ (553,028)</b>
<b>4165 - Convention Center</b>				
<b>Revenue</b>				
Business Tax	22,399	22,534	-	(22,534)
Charges for Services	6,099,162	5,216,695	5,895,171	678,476
Miscellaneous Revenues	18,347,880	18,931,152	17,842,327	(1,088,825)
Indirect Costs	102,648	100,800	110,000	9,200
Cash Balance	-	155,588	511,046	355,458
<b>Revenue Total</b>	<b>\$ 24,572,090</b>	<b>\$ 24,426,769</b>	<b>\$ 24,358,544</b>	<b>\$ (68,225)</b>
<b>Expenditure</b>				
Personnel Services	3,685,699	4,652,564	5,208,968	556,403
Employee-Related Costs	33,511	32,810	41,460	8,650
Operating Expenses	1,611,791	2,350,008	1,964,447	(385,560)
External Services	3,348,478	4,027,974	3,972,647	(55,327)
Debt Service	12,620,643	11,753,956	11,644,630	(109,326)
Taxes	138,457	138,000	138,000	-
Indirect Costs	1,199,496	1,174,599	1,270,262	95,663
Reserves	-	296,858	118,129	(178,729)
<b>Expenditure Total</b>	<b>\$ 22,638,076</b>	<b>\$ 24,426,769</b>	<b>\$ 24,358,544</b>	<b>\$ (68,225)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4170 - Baseball Park</b>				
<b>Revenue</b>				
Sales Tax	89,275	18,929	50,000	31,071
Business Tax	431,403	434,777	517,207	82,430
Charges for Services	310,139	386,286	352,152	(34,134)
Other Taxes	35,280	39,200	39,192	(8)
Miscellaneous Revenues	1,404,133	1,296,078	1,363,700	67,622
Indirect Costs	1,082,706	1,089,937	1,097,292	7,355
Cash Balance	-	160	-	(160)
<b>Revenue Total</b>	<b>\$ 3,352,936</b>	<b>\$ 3,265,367</b>	<b>\$ 3,419,543</b>	<b>\$ 154,176</b>
<b>Expenditure</b>				
Personnel Services	1,194	-	-	-
Operating Expenses	182,827	26,185	24,495	(1,690)
External Services	217	-	-	-
Debt Service	2,665,648	2,765,643	2,869,117	103,474
Taxes	115,807	128,400	105,400	(23,000)
Indirect Costs	123,014	85,998	106,463	20,466
Reserves	-	259,142	314,068	54,926
<b>Expenditure Total</b>	<b>\$ 3,088,707</b>	<b>\$ 3,265,368</b>	<b>\$ 3,419,543</b>	<b>\$ 154,175</b>
<b>4180 - PAF Dome</b>				
<b>Revenue</b>				
Business Tax	2,510,017	2,503,536	3,745,056	1,241,520
Charges for Services	16,592,128	20,247,893	25,173,421	4,925,528
Fines & Forfeits	2,128	-	-	-
Miscellaneous Revenues	963,178	627,000	952,992	325,992
Indirect Costs	36,306	29,000	42,000	13,000
Cash Balance	-	-	345,400	345,400
<b>Revenue Total</b>	<b>\$ 20,103,757</b>	<b>\$ 23,407,429</b>	<b>\$ 30,258,869</b>	<b>\$ 6,851,440</b>
<b>Expenditure</b>				
Personnel Services	6,277,124	7,268,213	6,971,078	(297,136)
Employee-Related Costs	92,609	78,600	111,800	33,200
Operating Expenses	6,026,022	6,487,482	7,920,269	1,432,787
External Services	3,886,697	4,121,001	5,396,330	1,275,329
Debt Service	928,722	845,000	845,000	-
Taxes	229,741	210,200	283,260	73,060
Indirect Costs	1,250,990	1,474,607	1,615,284	140,677
Internal Transfers	208,953	120,000	120,000	-
Reserves	-	2,802,325	6,995,849	4,193,524
<b>Expenditure Total</b>	<b>\$ 18,900,858</b>	<b>\$ 23,407,429</b>	<b>\$ 30,258,870</b>	<b>\$ 6,851,441</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4190 - PAF Performing Arts</b>				
<b>Revenue</b>				
Intergovernmental Revenues	-	-	-	-
Charges for Services	(56)	35,000	-	(35,000)
Miscellaneous Revenues	8,361,315	3,380,058	3,095,728	(284,330)
<b>Revenue Total</b>	<b>\$ 8,361,259</b>	<b>\$ 3,415,058</b>	<b>\$ 3,095,728</b>	<b>\$ (319,330)</b>
<b>Expenditure</b>				
Personnel Services	7,052	-	-	-
Operating Expenses	207,605	76,788	79,906	3,118
External Services	7,922,617	1,569,282	1,569,282	-
Debt Service	110	-	-	-
Taxes	172	14,645	14,645	-
Indirect Costs	283,304	226,824	288,509	61,685
Internal Transfers	-	500,000	-	(500,000)
Reserves	-	27,518	143,386	115,868
Capital Outlay	-	1,000,000	1,000,000	-
<b>Expenditure Total</b>	<b>\$ 8,420,860</b>	<b>\$ 3,415,057</b>	<b>\$ 3,095,728</b>	<b>\$ (319,329)</b>
<b>4200 - ES Solid Waste</b>				
<b>Revenue</b>				
Intergovernmental Revenues	118,310	-	200,000	200,000
Charges for Services	136,883,414	144,598,000	152,150,929	7,552,929
Miscellaneous Revenues	1,081,811	862,000	436,645	(425,355)
Indirect Costs	135,502	72,942	57,096	(15,846)
Cash Balance	-	7,108,163	3,846,318	(3,261,845)
<b>Revenue Total</b>	<b>\$ 138,219,038</b>	<b>\$ 152,641,105</b>	<b>\$ 156,690,988</b>	<b>\$ 4,049,883</b>
<b>Expenditure</b>				
Personnel Services	42,179,294	45,364,482	49,028,697	3,664,215
Employee-Related Costs	428,103	252,257	592,322	340,065
Operating Expenses	13,589,355	3,537,341	3,233,044	(304,297)
External Services	22,941,095	22,983,260	24,666,601	1,683,341
Claims and Premiums	23,736	-	-	-
Debt Service	12,638,259	9,954,300	9,957,900	3,600
Taxes	12,996,552	13,819,000	14,863,882	1,044,882
Indirect Costs	25,246,820	26,973,206	27,250,457	277,251
Internal Transfers	3,680,189	3,450,000	3,456,168	6,168
Reserves	-	3,239,784	-	(3,239,784)
Capital Outlay	-	23,067,475	23,641,917	574,442
<b>Expenditure Total</b>	<b>\$ 133,723,402</b>	<b>\$ 152,641,105</b>	<b>\$ 156,690,988</b>	<b>\$ 4,049,883</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4300 - ES Wastewater</b>				
<b>Revenue</b>				
Intergovernmental Revenues	-	1,300,000	-	(1,300,000)
Licenses & Permits	-	-	-	-
Charges for Services	153,867,192	163,296,550	163,497,272	200,722
Fines & Forfeits	18,229	-	-	-
Miscellaneous Revenues	61,732,682	2,326,000	44,393,614	42,067,614
Operating Expenses	(372,021)	-	-	-
Indirect Costs	2,964,110	3,209,000	3,464,160	255,160
Cash Balance	-	39,491,077	22,046,602	(17,444,475)
<b>Revenue Total</b>	<b>\$ 218,210,193</b>	<b>\$ 209,622,627</b>	<b>\$ 233,401,648</b>	<b>\$ 23,779,021</b>
<b>Expenditure</b>				
Personnel Services	51,967,056	53,222,107	58,552,901	5,330,794
Employee-Related Costs	684,040	910,225	924,510	14,285
Operating Expenses	20,059,490	14,203,691	15,648,586	1,444,895
External Services	25,344,142	6,929,644	7,295,010	365,366
Claims and Premiums	125,853	-	-	-
Debt Service	31,209,400	29,727,589	31,877,033	2,149,444
Taxes	15,077,111	16,253,100	16,465,108	212,008
Indirect Costs	20,149,598	18,611,339	19,554,434	943,095
Internal Transfers	6,251,270	7,240,064	7,581,437	341,373
Capital Outlay	-	62,524,863	75,502,628	12,977,765
<b>Expenditure Total</b>	<b>\$ 170,867,961</b>	<b>\$ 209,622,623</b>	<b>\$ 233,401,648</b>	<b>\$ 23,779,025</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4301 - ES Surface Water</b>				
<b>Revenue</b>				
Intergovernmental Revenues	427,241	1,300,000	777,888	(522,112)
Licenses & Permits	1,102,641	-	-	-
Charges for Services	70,909,097	74,920,000	78,856,667	3,936,667
Miscellaneous Revenues	57,595,400	8,224,406	13,326,834	5,102,428
Operating Expenses	(34,622)	-	-	-
Cash Balance	-	25,998,572	25,274,645	(723,927)
<b>Revenue Total</b>	<b>\$ 129,999,757</b>	<b>\$ 110,442,978</b>	<b>\$ 118,236,034</b>	<b>\$ 7,793,056</b>
<b>Expenditure</b>				
Personnel Services	24,281,773	18,655,369	20,115,341	1,459,972
Employee-Related Costs	275,192	333,334	384,620	51,286
Operating Expenses	4,326,317	251,260	801,456	550,196
External Services	18,116,703	7,284,341	5,607,048	(1,677,293)
Claims and Premiums	-	-	-	-
Debt Service	39,097,854	14,557,810	16,247,116	1,689,306
Taxes	6,850,416	7,163,000	7,535,242	372,242
Indirect Costs	12,013,534	12,481,081	12,724,998	243,918
Internal Transfers	7,026,680	2,558,000	2,564,168	6,168
Capital Outlay	-	47,158,784	52,256,045	5,097,261
<b>Expenditure Total</b>	<b>\$ 111,988,469</b>	<b>\$ 110,442,978</b>	<b>\$ 118,236,034</b>	<b>\$ 7,793,056</b>
<b>4450 - Union Station</b>				
<b>Revenue</b>				
Miscellaneous Revenues	2,679,296	1,602,930	378,844	(1,224,086)
Cash Balance	-	6,332,600	4,524,556	(1,808,044)
<b>Revenue Total</b>	<b>\$ 2,679,296</b>	<b>\$ 7,935,530</b>	<b>\$ 4,903,400</b>	<b>\$ (3,032,130)</b>
<b>Expenditure</b>				
Operating Expenses	8,595	9,600	11,140	1,540
Debt Service	7,953,833	7,925,930	4,892,260	(3,033,670)
Taxes	45	-	-	-
<b>Expenditure Total</b>	<b>\$ 7,962,473</b>	<b>\$ 7,935,530</b>	<b>\$ 4,903,400</b>	<b>\$ (3,032,130)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4500 - Tacoma Rail</b>				
<b>Revenue</b>				
Charges for Services	59,586,042	62,408,512	70,111,432	7,702,920
Miscellaneous Revenues	6,151,073	5,025,000	7,590,000	2,565,000
Indirect Costs	9,000	-	-	-
Cash Balance	-	219,334	630,226	410,892
<b>Revenue Total</b>	<b>\$ 65,746,114</b>	<b>\$ 67,652,846</b>	<b>\$ 78,331,658</b>	<b>\$ 10,678,812</b>
<b>Expenditure</b>				
Personnel Services	32,774,889	33,930,306	37,231,988	3,301,682
Employee-Related Costs	310,045	406,360	465,700	59,340
Operating Expenses	14,217,757	11,215,528	13,275,083	2,059,555
External Services	2,239,853	2,559,150	3,739,889	1,180,739
Claims and Premiums	44,200	-	-	-
Debt Service	1,781,774	1,650,486	1,778,498	128,012
Taxes	6,203,116	6,382,314	7,639,000	1,256,686
Indirect Costs	6,280,880	7,042,618	7,221,500	178,882
Internal Transfers	1,217	-	-	-
Capital Outlay	-	4,466,084	6,980,000	2,513,916
<b>Expenditure Total</b>	<b>\$ 63,853,730</b>	<b>\$ 67,652,846</b>	<b>\$ 78,331,658</b>	<b>\$ 10,678,812</b>
<b>4600 - Water</b>				
<b>Revenue</b>				
Intergovernmental Revenues	-	-	-	-
Charges for Services	187,349,187	182,346,427	202,646,076	20,299,649
Miscellaneous Revenues	37,912,747	28,989,070	55,599,136	26,610,066
Indirect Costs	-	-	-	-
Cash Balance	-	16,956,044	23,404,386	6,448,342
<b>Revenue Total</b>	<b>\$ 225,261,934</b>	<b>\$ 228,291,541</b>	<b>\$ 281,649,598</b>	<b>\$ 53,358,057</b>
<b>Expenditure</b>				
Personnel Services	57,615,288	57,800,521	61,958,619	4,158,098
Employee-Related Costs	1,247,516	1,651,256	1,774,461	123,205
Operating Expenses	27,217,668	14,550,567	15,960,251	1,409,684
External Services	14,957,619	6,725,584	5,774,359	(951,225)
Claims and Premiums	-	-	-	-
Debt Service	49,237,208	53,786,486	51,497,584	(2,288,902)
Taxes	24,889,189	24,866,802	27,414,965	2,548,163
Indirect Costs	29,943,005	33,473,756	37,538,138	4,064,382
Internal Transfers	100,374	325,000	400,000	75,000
Capital Outlay	-	35,111,569	79,331,221	44,219,652
<b>Expenditure Total</b>	<b>\$ 205,207,868</b>	<b>\$ 228,291,541</b>	<b>\$ 281,649,598</b>	<b>\$ 53,358,057</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4700 - Power</b>				
<b>Revenue</b>				
Intergovernmental Revenues	137,327	-	-	-
Charges for Services	904,665,967	938,588,763	925,156,799	(13,431,964)
Miscellaneous Revenues	195,608,907	11,063,145	107,575,983	96,512,838
Indirect Costs	-	-	-	-
Cash Balance	-	9,179,058	(10,318,607)	(19,497,665)
<b>Revenue Total</b>	<b>\$ 1,100,412,200</b>	<b>\$ 958,830,966</b>	<b>\$ 1,022,414,175</b>	<b>\$ 63,583,209</b>
<b>Expenditure</b>				
Personnel Services	219,801,843	185,125,495	206,250,895	21,125,401
Employee-Related Costs	6,940,757	8,149,354	7,435,437	(713,917)
Operating Expenses	386,471,111	333,807,399	324,228,122	(9,579,277)
External Services	108,142,120	80,247,167	53,726,333	(26,520,834)
Claims and Premiums	56,056	200,000	-	(200,000)
Debt Service	65,930,532	61,319,355	72,421,390	11,102,035
Charges for Services	(3,657,858)	(3,770,000)	(3,800,000)	(30,000)
Taxes	110,603,079	114,377,816	112,742,510	(1,635,306)
Indirect Costs	72,624,325	88,936,382	97,487,987	8,551,605
Internal Transfers	(4,211,510)	766,000	2,023,500	1,257,500
Capital Outlay	-	89,672,000	149,898,000	60,226,000
<b>Expenditure Total</b>	<b>\$ 962,700,456</b>	<b>\$ 958,830,968</b>	<b>\$ 1,022,414,175</b>	<b>\$ 63,583,208</b>
<b>4800 - TPU Self Ins Claim</b>				
<b>Revenue</b>				
Charges for Services	(801)	-	-	-
Miscellaneous Revenues	4,642,849	3,830,000	3,235,512	(594,488)
Cash Balance	-	2,882,450	2,480,688	(401,762)
<b>Revenue Total</b>	<b>\$ 4,642,048</b>	<b>\$ 6,712,450</b>	<b>\$ 5,716,200</b>	<b>\$ (996,250)</b>
<b>Expenditure</b>				
Personnel Services	8,352	-	-	-
Employee-Related Costs	207	1,000	1,000	-
Operating Expenses	13,050	11,950	11,700	(250)
External Services	537,160	1,506,500	1,506,500	-
Claims and Premiums	3,548,033	5,000,000	4,000,000	(1,000,000)
Indirect Costs	279,683	193,000	197,000	4,000
<b>Expenditure Total</b>	<b>\$ 4,386,485</b>	<b>\$ 6,712,450</b>	<b>\$ 5,716,200</b>	<b>\$ (996,250)</b>



## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4805 - Low Income Assistance</b>				
<b>Revenue</b>				
Miscellaneous Revenues	150,940	1,000,000	2,000,000	1,000,000
Cash Balance	-	1,500,000	500,000	(1,000,000)
<b>Revenue Total</b>	<b>\$ 150,940</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>Expenditure</b>				
Operating Expenses	165,263	-	-	-
External Services	511	-	-	-
Internal Transfers	-	2,500,000	2,500,000	-
<b>Expenditure Total</b>	<b>\$ 165,774</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>5042 - IT Graphics Svcs</b>				
<b>Revenue</b>				
Charges for Services	(217)	-	-	-
Miscellaneous Revenues	-	-	-	-
<b>Revenue Total</b>	<b>\$ (217)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditure</b>				
Operating Expenses	(217)	-	-	-
External Services	-	-	-	-
Internal Transfers	101,485	-	-	-
<b>Expenditure Total</b>	<b>\$ 101,269</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5050 - TPU Fleet Service</b>				
<b>Revenue</b>				
Charges for Services	55,685	-	-	-
Miscellaneous Revenues	8,790,898	16,578,588	11,486,721	(5,091,867)
Personnel Services	3,789,188	-	-	-
Operating Expenses	762,535	-	-	-
Indirect Costs	120,142	-	115,000	115,000
Cash Balance	-	9,800,670	-	(9,800,670)
<b>Revenue Total</b>	<b>\$ 13,518,447</b>	<b>\$ 26,379,258</b>	<b>\$ 11,601,721</b>	<b>\$ (14,777,537)</b>
<b>Expenditure</b>				
Personnel Services	6,072,631	6,767,495	7,974,817	1,207,323
Employee-Related Costs	122,360	119,268	284,556	165,288
Operating Expenses	7,960,986	286,076	311,536	25,460
External Services	252,298	117,200	57,790	(59,410)
Taxes	3,877	-	-	-
Indirect Costs	2,431,131	2,308,720	2,380,271	71,552
Capital Outlay	-	16,780,500	592,751	(16,187,749)
<b>Expenditure Total</b>	<b>\$ 16,843,282</b>	<b>\$ 26,379,258</b>	<b>\$ 11,601,721</b>	<b>\$ (14,777,537)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5086 - TTEP-Tac Training &amp; Employment Program</b>				
<b>Revenue</b>				
Charges for Services	(13)	-	-	-
Miscellaneous Revenues	3,480	-	2,724	2,724
Indirect Costs	505,399	626,150	625,379	(771)
<b>Revenue Total</b>	<b>\$ 508,866</b>	<b>\$ 626,150</b>	<b>\$ 628,103</b>	<b>\$ 1,953</b>
<b>Expenditure</b>				
External Services	488,670	615,004	615,004	-
Indirect Costs	19,863	11,146	13,099	1,953
<b>Expenditure Total</b>	<b>\$ 508,532</b>	<b>\$ 626,150</b>	<b>\$ 628,103</b>	<b>\$ 1,953</b>
<b>5400 - Equipment Rental</b>				
<b>Revenue</b>				
Charges for Services	6,710	-	-	-
Miscellaneous Revenues	17,824,158	24,572,644	21,161,708	(3,410,936)
Personnel Services	8,176,347	-	-	-
Operating Expenses	1,198,280	-	-	-
Cash Balance	-	286,100	1,903,176	1,617,076
<b>Revenue Total</b>	<b>\$ 27,205,495</b>	<b>\$ 24,858,744</b>	<b>\$ 23,064,884</b>	<b>\$ (1,793,860)</b>
<b>Expenditure</b>				
Personnel Services	8,762,263	10,196,689	11,306,911	1,110,222
Employee-Related Costs	134,552	94,330	146,200	51,870
Operating Expenses	10,466,312	11,257,923	7,455,688	(3,802,235)
External Services	894,843	144,750	92,450	(52,300)
Claims and Premiums	24,000	-	-	-
Taxes	4,058	2,900	3,300	400
Indirect Costs	2,894,763	2,562,738	3,975,531	1,412,793
Internal Transfers	-	-	-	-
Reserves	-	599,414	84,804	(514,610)
<b>Expenditure Total</b>	<b>\$ 23,180,791</b>	<b>\$ 24,858,744</b>	<b>\$ 23,064,884</b>	<b>\$ (1,793,860)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5453 - PWS Asphalt Plant</b>				
<b>Revenue</b>				
Charges for Services	5,810	4,960	(40)	(5,000)
Miscellaneous Revenues	2,771,649	2,086,800	2,030,200	(56,600)
Personnel Services	136,608	-	-	-
Operating Expenses	1,306,551	1,160,000	120,000	(1,040,000)
Cash Balance	-	-	2,667	2,667
<b>Revenue Total</b>	<b>\$ 4,220,618</b>	<b>\$ 3,251,760</b>	<b>\$ 2,152,827</b>	<b>\$ (1,098,933)</b>
<b>Expenditure</b>				
Personnel Services	648,575	435,701	469,449	33,748
Employee-Related Costs	9,406	13,100	13,820	720
Operating Expenses	2,455,293	2,132,608	1,182,282	(950,327)
External Services	297,554	8,100	8,100	-
Debt Service	70	-	-	-
Taxes	485,745	180,000	180,000	-
Indirect Costs	363,767	412,942	288,641	(124,301)
Internal Transfers	28,500	-	-	-
Reserves	-	69,308	10,534	(58,774)
<b>Expenditure Total</b>	<b>\$ 4,288,910</b>	<b>\$ 3,251,760</b>	<b>\$ 2,152,827</b>	<b>\$ (1,098,933)</b>
<b>5540 - Comms Equip Res</b>				
<b>Revenue</b>				
Charges for Services	5,908,890	5,680,089	5,802,033	121,944
Miscellaneous Revenues	209,534	-	128,760	128,760
Cash Balance	-	209,633	270,000	60,367
<b>Revenue Total</b>	<b>\$ 6,118,424</b>	<b>\$ 5,889,722</b>	<b>\$ 6,200,793</b>	<b>\$ 311,071</b>
<b>Expenditure</b>				
Personnel Services	1,437,778	1,548,341	1,607,590	59,249
Employee-Related Costs	7,878	14,758	28,476	13,718
Operating Expenses	2,032,864	2,275,828	2,558,598	282,771
External Services	435,443	123,780	145,281	21,501
Taxes	77	-	-	-
Indirect Costs	561,224	305,521	314,880	9,359
Reserves	-	885,619	1,441,440	555,821
Capital Outlay	-	735,875	104,527	(631,348)
<b>Expenditure Total</b>	<b>\$ 4,475,263</b>	<b>\$ 5,889,722</b>	<b>\$ 6,200,793</b>	<b>\$ 311,071</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5550 - ThirdPartyLiabClaims</b>				
<b>Revenue</b>				
Charges for Services	(749)	-	-	-
Miscellaneous Revenues	8,210,959	9,838,600	12,987,067	3,148,467
<b>Revenue Total</b>	<b>\$ 8,210,210</b>	<b>\$ 9,838,600</b>	<b>\$ 12,987,067</b>	<b>\$ 3,148,467</b>
<b>Expenditure</b>				
Personnel Services	114,528	-	355,136	355,136
Employee-Related Costs	1,565	847	9,668	8,821
Operating Expenses	18,500	1,500	1,500	(0)
External Services	104,764	100,000	100,000	-
Claims and Premiums	8,653,069	5,990,859	5,990,859	-
Taxes	-	18,000	9,180	(8,820)
Indirect Costs	2,913,233	2,502,464	3,010,228	507,764
Reserves	-	1,224,930	3,510,496	2,285,566
<b>Expenditure Total</b>	<b>\$ 11,805,660</b>	<b>\$ 9,838,600</b>	<b>\$ 12,987,067</b>	<b>\$ 3,148,467</b>
<b>5560 - UnemplCompensationFd</b>				
<b>Revenue</b>				
Charges for Services	(64)	-	-	-
Miscellaneous Revenues	1,066,125	1,267,200	862,686	(404,514)
Cash Balance	-	-	167,314	167,314
<b>Revenue Total</b>	<b>\$ 1,066,060</b>	<b>\$ 1,267,200</b>	<b>\$ 1,030,000</b>	<b>\$ (237,200)</b>
<b>Expenditure</b>				
Operating Expenses	-	-	-	-
External Services	187	-	-	-
Claims and Premiums	829,003	1,030,000	1,030,000	-
Indirect Costs	29,293	-	-	-
Reserves	-	237,200	-	(237,200)
<b>Expenditure Total</b>	<b>\$ 858,483</b>	<b>\$ 1,267,200</b>	<b>\$ 1,030,000</b>	<b>\$ (237,200)</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5570 - Workers Compensation Fund</b>				
<b>Revenue</b>				
Charges for Services	(386)	-	-	-
Miscellaneous Revenues	18,182,821	15,365,000	10,047,390	(5,317,610)
Cash Balance	-	143,020	4,957,881	4,814,861
<b>Revenue Total</b>	<b>\$ 18,182,435</b>	<b>\$ 15,508,020</b>	<b>\$ 15,005,271</b>	<b>\$ (502,749)</b>
<b>Expenditure</b>				
Personnel Services	2,079,625	-	-	-
Employee-Related Costs	16,503	-	-	-
Operating Expenses	58,163	8,526	4,360	(4,166)
External Services	535,002	625,000	666,300	41,300
Claims and Premiums	9,596,524	11,307,496	11,325,411	17,915
Taxes	2,546,694	2,692,436	2,825,000	132,564
Indirect Costs	1,024,456	728,806	184,200	(544,606)
Internal Transfers	-	-	-	-
Reserves	-	145,756	-	(145,756)
<b>Expenditure Total</b>	<b>\$ 15,856,967</b>	<b>\$ 15,508,020</b>	<b>\$ 15,005,271</b>	<b>\$ (502,749)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
<b>Revenue</b>				
Charges for Services	9,159,490	9,869,686	10,739,573	869,887
Miscellaneous Revenues	822,079	600,000	52,308	(547,692)
Personnel Services	285,864	-	-	-
Indirect Costs	13,125	-	-	-
Cash Balance	-	47,440	879,834	832,394
<b>Revenue Total</b>	<b>\$ 10,280,558</b>	<b>\$ 10,517,126</b>	<b>\$ 11,671,715</b>	<b>\$ 1,154,589</b>
<b>Expenditure</b>				
Personnel Services	3,908,715	3,832,600	4,114,867	282,268
Employee-Related Costs	18,782	40,280	42,530	2,250
Operating Expenses	5,179,906	3,758,206	5,059,788	1,301,582
External Services	2,082,412	1,455,328	615,328	(840,000)
Debt Service	939	-	-	-
Taxes	46,142	50,000	50,000	-
Indirect Costs	1,047,019	1,308,703	1,762,760	454,057
Internal Transfers	640,000	-	-	-
Reserves	-	72,009	26,442	(45,567)
<b>Expenditure Total</b>	<b>\$ 12,923,916</b>	<b>\$ 10,517,126</b>	<b>\$ 11,671,715</b>	<b>\$ 1,154,590</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5800 - General Government Internal Services</b>				
<b>Revenue</b>				
Utility Tax	-	-	-	-
Intergovernmental Revenues	29,763	-	-	-
Charges for Services	1,087,761	-	530,600	530,600
Other Taxes	9,254	-	-	-
Fines & Forfeits	12,043	-	-	-
Miscellaneous Revenues	3,395,913	-	969,100	969,100
Personnel Services	480,683	-	-	-
Operating Expenses	3,162	-	-	-
Indirect Costs	108,683,837	124,566,097	131,682,313	7,116,216
Internal Transfers	-	-	-	-
Cash Balance	-	1,277,730	5,044,784	3,767,054
<b>Revenue Total</b>	<b>\$ 113,702,416</b>	<b>\$ 125,843,827</b>	<b>\$ 138,226,797</b>	<b>\$ 12,382,970</b>
<b>Expenditure</b>				
Personnel Services	72,230,164	90,642,468	102,930,989	12,288,521
Employee-Related Costs	2,738,982	3,394,469	2,898,823	(495,646)
Operating Expenses	15,816,669	17,596,032	19,464,689	1,868,657
External Services	7,705,290	8,420,469	6,352,011	(2,068,458)
Claims and Premiums	7,242	5,000	365,000	360,000
Debt Service	514	-	-	-
Taxes	1,102	-	-	-
Indirect Costs	4,163,733	4,488,190	6,015,285	1,527,095
Internal Transfers	1,328,576	1,297,200	-	(1,297,200)
Reserves	-	-	200,000	200,000
<b>Expenditure Total</b>	<b>\$ 103,992,272</b>	<b>\$ 125,843,827</b>	<b>\$ 138,226,797</b>	<b>\$ 12,382,970</b>
<b>6050 - Deferred Comp Trust</b>				
<b>Revenue</b>				
Charges for Services	275,638	366,776	521,142	154,366
Miscellaneous Revenues	128,154	64,725	-	(64,725)
<b>Revenue Total</b>	<b>\$ 403,792</b>	<b>\$ 431,501</b>	<b>\$ 521,142</b>	<b>\$ 89,641</b>
<b>Expenditure</b>				
Personnel Services	212,708	232,879	291,244	58,364
Employee-Related Costs	-	8,600	8,600	-
Operating Expenses	630	2,000	2,000	-
External Services	132,982	135,000	150,000	15,000
Claims and Premiums	8	-	-	-
Debt Service	7	-	-	-
Indirect Costs	64,793	50,033	65,049	15,017
Reserves	-	2,989	4,249	1,260
<b>Expenditure Total</b>	<b>\$ 411,128</b>	<b>\$ 431,501</b>	<b>\$ 521,142</b>	<b>\$ 89,641</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6100 - Employees Retirement</b>				
<b>Revenue</b>				
Charges for Services	59,135,035	162,500,000	147,399,996	(15,100,004)
Miscellaneous Revenues	170,701,175	232,183,748	226,685,584	(5,498,164)
Cash Balance	-	-	19,607,364	19,607,364
<b>Revenue Total</b>	<b>\$ 229,836,210</b>	<b>\$ 394,683,748</b>	<b>\$ 393,692,944</b>	<b>\$ (990,804)</b>
<b>Expenditure</b>				
Personnel Services	1,657,924	2,045,764	2,331,343	285,579
Employee-Related Costs	159,737,216	179,846,700	211,481,000	31,634,300
Operating Expenses	62,871	72,967	77,510	4,543
External Services	15,283,974	16,766,418	16,526,300	(240,118)
Claims and Premiums	27	-	-	-
Debt Service	14,292	-	-	-
Indirect Costs	722,603	658,458	651,211	(7,247)
Internal Transfers	-	-	-	-
Reserves	-	195,293,441	162,625,580	(32,667,861)
<b>Expenditure Total</b>	<b>\$ 177,478,907</b>	<b>\$ 394,683,748</b>	<b>\$ 393,692,944</b>	<b>\$ (990,804)</b>
<b>6120 - Rel &amp; Pens Police</b>				
<b>Revenue</b>				
Charges for Services	(27)	-	-	-
Miscellaneous Revenues	8,564,980	10,386,595	10,618,941	232,346
Cash Balance	-	11,748	-	(11,748)
<b>Revenue Total</b>	<b>\$ 8,564,953</b>	<b>\$ 10,398,343</b>	<b>\$ 10,618,941</b>	<b>\$ 220,598</b>
<b>Expenditure</b>				
Personnel Services	258,950	243,790	216,346	(27,443)
Employee-Related Costs	8,245,801	9,907,616	10,093,314	185,698
Operating Expenses	2,215	6,900	6,082	(818)
External Services	21,042	25,000	26,400	1,400
Debt Service	178	-	-	-
Indirect Costs	82,057	215,038	261,430	46,393
Reserves	-	-	15,369	15,369
<b>Expenditure Total</b>	<b>\$ 8,610,243</b>	<b>\$ 10,398,343</b>	<b>\$ 10,618,941</b>	<b>\$ 220,598</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6150 - Rel &amp; Pens Fire</b>				
<b>Revenue</b>				
Intergovernmental Revenues	769,346	795,000	780,000	(15,000)
Charges for Services	(36)	-	-	-
Miscellaneous Revenues	9,614,644	11,141,553	12,240,782	1,099,229
Cash Balance	-	14,157	1,760	(12,396)
<b>Revenue Total</b>	<b>\$ 10,383,953</b>	<b>\$ 11,950,710</b>	<b>\$ 13,022,542</b>	<b>\$ 1,071,833</b>
<b>Expenditure</b>				
Personnel Services	258,951	245,790	218,346	(27,444)
Employee-Related Costs	9,991,674	11,432,864	12,458,188	1,025,324
Operating Expenses	2,388	5,470	6,201	731
External Services	35,874	25,000	26,400	1,400
Debt Service	112	-	-	-
Indirect Costs	88,918	241,585	311,839	70,254
Reserves	-	-	1,568	1,568
<b>Expenditure Total</b>	<b>\$ 10,377,916</b>	<b>\$ 11,950,709</b>	<b>\$ 13,022,542</b>	<b>\$ 1,071,833</b>
<b>6430 - Health Care LabMgt</b>				
<b>Revenue</b>				
Charges for Services	2,269,421	-	-	-
Miscellaneous Revenues	131,705,560	136,617,822	160,875,739	24,257,917
Cash Balance	-	10,093,071	193,448	(9,899,623)
<b>Revenue Total</b>	<b>\$ 133,974,981</b>	<b>\$ 146,710,893</b>	<b>\$ 161,069,187</b>	<b>\$ 14,358,294</b>
<b>Expenditure</b>				
Personnel Services	916,030	1,000,000	1,000,000	-
Employee-Related Costs	29,165	-	-	-
Operating Expenses	150,758	38,400	10,400	(28,000)
External Services	494,737	88,000	210,607	122,607
Claims and Premiums	124,386,662	145,584,451	154,648,943	9,064,492
Indirect Costs	222,137	42	-	(42)
Internal Transfers	-	-	200,000	200,000
Reserves	-	-	4,999,237	4,999,237
<b>Expenditure Total</b>	<b>\$ 126,199,488</b>	<b>\$ 146,710,893</b>	<b>\$ 161,069,187</b>	<b>\$ 14,358,294</b>



## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6440 - Group Life Trust</b>				
<b>Revenue</b>				
Charges for Services	(85)	-	-	-
Miscellaneous Revenues	1,548,962	1,592,204	1,604,965	12,761
<b>Revenue Total</b>	<b>\$ 1,548,876</b>	<b>\$ 1,592,204</b>	<b>\$ 1,604,965</b>	<b>\$ 12,761</b>
<b>Expenditure</b>				
External Services	243	-	-	-
Claims and Premiums	1,565,319	1,592,204	1,593,205	1,001
Indirect Costs	8,914	-	-	-
Reserves	-	-	11,760	11,760
<b>Expenditure Total</b>	<b>\$ 1,574,476</b>	<b>\$ 1,592,204</b>	<b>\$ 1,604,965</b>	<b>\$ 12,761</b>
<b>6460 - Dental Care LabMgt</b>				
<b>Revenue</b>				
Charges for Services	(51)	-	-	-
Miscellaneous Revenues	10,948,287	10,755,630	11,667,662	912,032
Cash Balance	-	-	4,486	4,486
<b>Revenue Total</b>	<b>\$ 10,948,236</b>	<b>\$ 10,755,630</b>	<b>\$ 11,672,148</b>	<b>\$ 916,518</b>
<b>Expenditure</b>				
External Services	17,066	11,194	11,194	-
Claims and Premiums	10,909,251	10,743,000	11,660,954	917,954
Debt Service	132	-	-	-
Indirect Costs	25,172	-	-	-
Reserves	-	1,436	-	(1,436)
<b>Expenditure Total</b>	<b>\$ 10,951,621</b>	<b>\$ 10,755,630</b>	<b>\$ 11,672,148</b>	<b>\$ 916,518</b>
<b>6470 - Health Care Fire</b>				
<b>Revenue</b>				
Charges for Services	(78)	-	-	-
Miscellaneous Revenues	4,694,260	7,182,864	8,523,320	1,340,456
Cash Balance	-	11,161	16,764	5,603
<b>Revenue Total</b>	<b>\$ 4,694,181</b>	<b>\$ 7,194,025</b>	<b>\$ 8,540,084</b>	<b>\$ 1,346,059</b>
<b>Expenditure</b>				
External Services	195	-	-	-
Claims and Premiums	4,637,046	7,071,000	8,362,000	1,291,000
Indirect Costs	32,635	123,025	178,084	55,059
<b>Expenditure Total</b>	<b>\$ 4,669,877</b>	<b>\$ 7,194,025</b>	<b>\$ 8,540,084</b>	<b>\$ 1,346,059</b>

## Revenues & Expenditures by Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6480 - Health Care Police</b>				
<b>Revenue</b>				
Charges for Services	(58)	-	-	-
Miscellaneous Revenues	4,617,632	7,359,617	7,827,290	467,673
Cash Balance	-	11,435	38	(11,397)
<b>Revenue Total</b>	<b>\$ 4,617,574</b>	<b>\$ 7,371,052</b>	<b>\$ 7,827,328</b>	<b>\$ 456,276</b>
<b>Expenditure</b>				
External Services	185	-	-	-
Claims and Premiums	4,456,890	7,245,000	7,662,000	417,000
Indirect Costs	30,821	126,052	163,176	37,123
Reserves	-	-	2,152	2,152
<b>Expenditure Total</b>	<b>\$ 4,487,895</b>	<b>\$ 7,371,052</b>	<b>\$ 7,827,328</b>	<b>\$ 456,275</b>
<b>6660 - FWDA Agency Fund</b>				
<b>Revenue</b>				
Miscellaneous Revenues	77,351	-	-	-
<b>Revenue Total</b>	<b>\$ 77,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditure</b>				
Operating Expenses	77,351	-	-	-
<b>Expenditure Total</b>	<b>\$ 77,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6795 - Public Fac Districts</b>				
<b>Revenue</b>				
Sales Tax	7,980,584	8,600,000	8,129,350	(470,650)
Charges for Services	(160)	-	-	-
Miscellaneous Revenues	50,272	40,116	51,012	10,896
Cash Balance	-	623,332	-	(623,332)
<b>Revenue Total</b>	<b>\$ 8,030,696</b>	<b>\$ 9,263,448</b>	<b>\$ 8,180,362</b>	<b>\$ (1,083,086)</b>
<b>Expenditure</b>				
External Services	5,362	5,000	5,000	-
Internal Transfers	7,429,437	9,223,332	8,129,350	(1,093,982)
Reserves	-	35,116	46,012	10,896
<b>Expenditure Total</b>	<b>\$ 7,434,799</b>	<b>\$ 9,263,448</b>	<b>\$ 8,180,362</b>	<b>\$ (1,083,086)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>0010 - General Fund</b>				
<b>Property Tax</b>				
4311000 - General Property Tax-Prior Period	2,307,383	2,384,533	2,573,336	188,803
4311100 - General Property Tax-Current Period	114,254,016	120,584,775	125,151,488	4,566,713
4311300 - Sales Tax Title Property	16,919	23,845	-	(23,845)
<b>Property Tax Total</b>	<b>\$ 116,578,317</b>	<b>\$ 122,993,153</b>	<b>\$ 127,724,824</b>	<b>\$ 4,731,671</b>
<b>Sales Tax</b>				
4313000 - City Sales/Use Tax	100,644,945	107,120,138	95,639,392	(11,480,746)
4313150 - Streamline Mitigation Sales Tax Revenue	67,087	21,358	-	(21,358)
4313200 - Sales Tax .1% Criminal Justice	7,652,730	8,098,282	7,339,280	(759,002)
4313210 - Local Revitalization Financing Sales	-	-	-	-
4313300 - Natural Gas Use Tax	1,964,311	1,753,490	1,603,606	(149,884)
<b>Sales Tax Total</b>	<b>\$ 110,329,072</b>	<b>\$ 116,993,269</b>	<b>\$ 104,582,278</b>	<b>\$ (12,410,991)</b>
<b>Business Tax</b>				
4315500 - International Finance District	3,272	-	6,724	6,724
4315550 - Cable TV Franchise Fee	505,240	280,321	4,582,934	4,302,613
4315551 - Miscellaneous Franchise Fees	-	200,000	131,530	(68,470)
4315600 - Cellular Telephone & Pager Tax	5,434,661	5,456,929	3,028,525	(2,428,404)
4315650 - Telephone Tax	3,702,532	3,774,000	2,965,410	(808,590)
4315700 - Cable Television Tax	4,902,775	5,081,570	4,804,086	(277,484)
4315800 - Natural Gas Tax	5,646,973	5,996,511	4,992,036	(1,004,475)
4315850 - Private Solid Waste Tax	306,575	326,251	316,773	(9,478)
4315900 - Private Electricity Tax	-	-	-	-
4316000 - Misc Business Tax Credit	(25,689)	-	-	-
4316100 - Manufacturing Tax	5,721,949	6,000,161	5,623,628	(376,533)
4316200 - Retailing Tax	18,792,939	20,730,666	19,239,602	(1,491,064)
4316300 - Service Tax	42,423,974	45,492,338	47,379,447	1,887,109
4316330 - Railroad FRCHS Fee	(103)	-	-	-
4316400 - Wholesaling Tax	10,147,063	10,550,538	10,755,144	204,606
4316500 - B/O Tax Job Credit	(464,287)	(610,038)	(687,652)	(77,614)
4316510 - Multiple Activities Tax Credit	(1,642,515)	(1,457,219)	(1,625,557)	(168,338)
4316515 - Small Bus Phased Tax Credit 6A.30.066	(71,112)	(53,004)	(70,479)	(17,475)
4316520 - Retail Services	2,509,543	2,191,203	2,743,691	552,488
4316530 - Cabaret	-	-	-	-
4316540 - Buying & Selling of Wheat Oats Corn Barl	398,386	316,199	194,969	(121,230)
4316600 - Admission Tax	2,177,532	2,089,206	2,176,286	87,080
<b>Business Tax Total</b>	<b>\$ 100,469,707</b>	<b>\$ 106,365,631</b>	<b>\$ 106,557,097</b>	<b>\$ 191,466</b>
<b>Utility Tax</b>				
4315351 - Click! Agreement Fee	-	-	1,116,000	1,116,000
6313010 - GET Transfer In - Click	3,079,163	2,780,088	-	(2,780,088)
6313020 - GET Transfer In - Power	51,718,654	52,778,192	55,678,814	2,900,622

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6313030 - GET Transfer In - Rail	3,974,865	4,057,500	4,738,984	681,484
6313040 - GET Transfer In - Solid Waste	8,237,006	8,492,250	9,163,492	671,242
6313050 - GET Transfer In - Surface Water	4,355,057	4,583,250	4,793,062	209,812
6313060 - GET Transfer In - Wastewater	9,431,173	10,068,750	10,150,358	81,608
6313070 - GET Transfer In - Water	11,152,117	10,980,944	12,237,080	1,256,136
<b>Utility Tax Total</b>	<b>\$ 91,948,035</b>	<b>\$ 93,740,974</b>	<b>\$ 97,877,790</b>	<b>\$ 4,136,816</b>
<b>Intergovernmental Revenues</b>				
4331241 - Direct Fed DOT Transit Admin 20.500	10,933	-	-	-
4332100 - Ind WA Military Department	-	-	-	-
4332101 - Ind WA Other Judicial Agencies	21,520	-	33,601	33,601
4332290 - Ind WA Health Care Authority - GEMT	541,745	728,000	3,683,038	2,955,038
4332291 - Ind WA Health Care Authority GEMT WrDown	(80,209)	(364,000)	(1,506,982)	(1,142,982)
4334100 - Dir WA Military Department	7,800	-	-	-
4334101 - Direct WA Other Judicial Agencies	49,250	-	103,383	103,383
4334230 - Direct WA Dept of Natural Resources	-	-	64,000	64,000
4335100 - Criminal Justice-Assistance	61,743	64,728	53,870	(10,858)
4335101 - Criminal Justice-High Crime	3,327,594	2,692,598	3,374,600	682,003
4335102 - Criminal Justice-Low Population	119,612	132,918	124,202	(8,717)
4335103 - Criminal Justice-Violent Crime	426,147	454,496	427,532	(26,964)
4335104 - CrimJust-Spec Progr	53,857	-	-	-
4335400 - Liquor Excise Tax	2,480,594	1,839,792	2,148,715	308,923
4335401 - Liquor Board Profits	3,003,273	3,552,000	3,407,828	(144,172)
4336000 - Payments in Lieu of Taxes	8,278,770	28,770	28,770	1
4336062 - Marijuana Excise Tax Distribution	834,528	-	1,062,240	1,062,240
4336064 - State Dist of Marijuana Enforcement	247,330	608,682	-	(608,682)
4337100 - Interlocal Grants - Puyallup Tribe	1,475,589	-	-	-
4337106 - Interlocal Grant - Metro Parks	67,495	-	-	-
4337110 - South Sound 911	503,026	515,100	-	(515,100)
4337113 - Interlocal Rev - Amtrak	7,061	-	-	-
4338002 - IntrLclNonGrtSvcs	50,160	1,709,632	1,644,000	(65,632)
4338100 - Law Enforcement Services	293	-	-	-
4338110 - Fire Protection Services	8,683,376	9,316,310	10,351,117	1,034,807
4338170 - Library Services	217	300	-	(300)
<b>Intergovernmental Revenues Total</b>	<b>\$ 30,171,704</b>	<b>\$ 21,279,325</b>	<b>\$ 24,999,913</b>	<b>\$ 3,720,588</b>
<b>Licenses &amp; Permits</b>				
4321000 - Business Licenses & Permits-Misc	870,601	631,696	846,662	214,966
4321010 - Fire Prevention Bureau Permits	439,838	627,700	449,967	(177,733)
4321050 - Emergency Alarm Installation	7,050	-	-	-
4321100 - Annual Business License Fee	9,341,057	8,992,455	8,180,773	(811,682)
4321150 - Home Occupation License	119,330	73,946	114,066	40,121
4321200 - Alarm System Operator License	19,940	24,478	20,043	(4,434)
4321250 - Alarm Monitor	1,356,670	1,363,490	1,261,287	(102,204)

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4321300 - Dance Hall/Cabarets	29,896	14,423	22,204	7,781
4321350 - Multiple Vendor/Promotor Fee	45,035	63,594	27,342	(36,252)
4321400 - Garage License	94,380	84,903	103,410	18,508
4321950 - Interest/Penalty on Business Licenses	621,531	976,142	271,060	(705,082)
4322000 - Non-Business Licenses & Permits-Misc	1,059,927	1,107,000	1,278,428	171,428
4322400 - Animal Licenses	626,952	636,000	492,809	(143,191)
4322410 - Intergovernmental Animal Licenses	376	4,218	-	(4,218)
<b>Licenses &amp; Permits Total</b>	<b>\$ 14,632,583</b>	<b>\$ 14,600,045</b>	<b>\$ 13,068,052</b>	<b>\$ (1,531,993)</b>
<b>Charges for Services</b>				
4341000 - Charge for Services-Misc	90,230	79,000	36,888	(42,112)
4341100 - PW Damage Repair/Replace Maintenance	-	-	5,374	5,374
4341320 - Filing Fees-Misc	658	-	-	-
4341500 - Sale of Maps & Publications	10	-	-	-
4341860 - Certified Photostat Record Search	56,100	55,500	37,104	(18,396)
4342000 - Charges for Security of Persons/Property	176,873	203,091	155,840	(47,251)
4342100 - Law Enforcement Services	797,923	1,364,000	15,765	(1,348,235)
4342200 - Fire Dept Misc	72,929	508,725	35,598	(473,127)
4342210 - Fire Alarm Svc	-	-	-	-
4342215 - False Alarm Fines	592,280	758,056	516,287	(241,769)
4342216 - Fire False Alarm Fines	-	-	102,917	102,917
4342225 - Non-Emergency Lift Assist Fine	-	-	3,278	3,278
4342250 - Fire Inspection Fees	1,431,084	2,116,730	1,866,048	(250,682)
4342251 - Fire Protection Systems Compliance Fee	-	-	97,934	97,934
4342259 - Grd Emer Med Transport Supplemental	-	-	-	-
4342260 - Ambulance/Emergency Aid Fees	760,288	610,196	2,233,758	1,623,562
4342261 - Emergency Medical Accts Rec Writedowns	(391,986)	(342,373)	(1,631,738)	(1,289,365)
4342262 - Emergency Medical A/R Uncollectibles	(30,064)	(49,500)	(81,965)	(32,465)
4342263 - Grd Emer Med Transport Adjustments	-	-	-	-
4343502 - Product Sales	4,901	9,260	4,051	(5,209)
4343503 - Other Service Fees	5,872	6,664	-	(6,664)
4343506 - Rent of Oper Prop Leasehold	540	2,000	376	(1,624)
4343760 - Other Cust Fees Revenue	212,741	-	201,933	201,933
4345815 - Tax Exemption Program Fees	112,903	30,906	101,619	70,713
4345820 - Land Use Fees	40,244	85,000	8,870	(76,130)
4347110 - Library - Nonresident	27,774	28,020	14,460	(13,560)
4347122 - Other Fees & Charges - Culture & Recreat	905	2,060	31,017	28,956
4347190 - Other Revenue - Misc	1,570	-	6,246	6,246
4348001 - Information Services	-	-	-	-
4348002 - Muni Art Program Services	3,250	-	-	-
4348050 - Interfund Charges for Services-GG	2,700,000	2,700,000	2,700,000	0
4349487 - Minority Business Consult Fee	-	-	-	-
6420000 - Capital Gains & Losses on Investments	(6,258)	-	54,534	54,534
6421400 - Surplus Scrap Sales	16,903	8,000	3,560	(4,440)

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Charges for Services Total</b>	<b>\$ 6,677,670</b>	<b>\$ 8,175,335</b>	<b>\$ 6,519,754</b>	<b>\$ (1,655,580)</b>
<b>Other Taxes</b>				
4314000 - Interfund Tax Revenue	26,336	26,895	22,322	(4,573)
4318000 - Leasehold Excise Tax	3,142,597	3,173,639	3,364,515	190,875
4318500 - Bingo & Raffles	1,994	-	-	-
4318501 - Punchboard & Pulltabs	743,456	732,669	679,982	(52,687)
4318502 - Card Rooms	-	-	-	-
4318503 - Amusement Games	48,554	52,757	34,186	(18,571)
<b>Other Taxes Total</b>	<b>\$ 3,962,937</b>	<b>\$ 3,985,960</b>	<b>\$ 4,101,005</b>	<b>\$ 115,045</b>
<b>Fines &amp; Forfeits</b>				
4319000 - Penalties/Interest-Business Taxes	1,094,068	1,015,000	705,622	(309,378)
4350030 - Other Infractions	14,721	18,000	5,278	(12,722)
4350040 - Driving Under the Influence	92,253	81,564	85,762	4,198
4350045 - Restitution Fines	586	-	-	-
4350050 - Criminal Traffic Misdemeanors	236,164	252,143	203,423	(48,720)
4350060 - Non-Traffic Misdemeanors	32,510	79,000	45,377	(33,623)
4351830 - Mand Vehicle Insurance Admin Credit	1,442	4,364	2,157	(2,208)
4357000 - Court Costs Recoupment	4,960	9,010	1,992	(7,018)
4359700 - Library Book Fines & Penalties	237,675	250,584	39,000	(211,584)
<b>Fines &amp; Forfeits Total</b>	<b>\$ 1,714,379</b>	<b>\$ 1,709,665</b>	<b>\$ 1,088,610</b>	<b>\$ (621,055)</b>
<b>Miscellaneous Revenues</b>				
4345200 - Reimbur Serv Wk in Prog	16,954	-	-	-
4345300 - Misc Work Order Revenue	11,700	-	9,739	9,739
4345420 - I-NET Sys-Interfund	-	-	175,920	175,920
4345440 - I-NET Sys-Priv Prts WSST	-	-	280,000	280,000
4345455 - Compensation for Loss of Captial Asset	37,517	34,326	34,307	(19)
4360000 - Other Miscellaneous Revenue	875,309	493,934	169,737	(324,197)
4369800 - Cashier Over & Short	(14,212)	3,000	-	(3,000)
6011000 - Investments-Misc. Revenue	313,098	116,853	396,163	279,310
6011200 - Interest Income-Municipal	187,548	207,953	150,802	(57,151)
6011300 - Pooled Investments Revenue	2,418,592	1,590,232	2,572,575	982,343
6011301 - Amortization of Premium/Discount	(41,518)	(348,334)	198,743	547,076
6012000 - Other Interest Earnings	187,548	207,953	146,432	(61,521)
6223000 - Miscellaneous Income	250	-	-	-
6300000 - Contributions and Donations	2,296	-	3,554	3,554
6310100 - Reimbursements Non-Revenue Receipts	19,332	-	-	-
6311000 - Transfer from Other Active Fund	850,000	-	94,119	94,119
6311067 - Transfer from Motor Vehicle Fuel Tax	-	-	82,628	82,628
6311100 - Transfer from EMS Levy	314,500	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	-	-	-	-
6311301 - Contribution from 4200	-	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6332000 - BABs Interest Federal Subsidy	1,458,592	1,295,280	1,194,574	(100,706)
6411030 - Proceeds from the Sale of Capital Assets	2,400	150,000	-	(150,000)
6438610 - Sale & Leasehold Tax Deposits	58,880	-	73,010	73,010
<b>Miscellaneous Revenues Total</b>	<b>\$ 6,698,787</b>	<b>\$ 3,751,198</b>	<b>\$ 5,582,303</b>	<b>\$ 1,831,104</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	-	24,000	164,860	140,860
6221015 - Rental of City Property/Non Leasehold -	-	188,324	-	(188,324)
6221100 - Monthly Parking Rentals	8,789	31,240	-	(31,240)
<b>Indirect Costs Total</b>	<b>\$ 8,789</b>	<b>\$ 243,564</b>	<b>\$ 164,860</b>	<b>\$ (78,704)</b>
<b>Internal Transfers</b>				
6011100 - Interest Earnings-Interfund Loans	77,964	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 77,964</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	20,784,423	12,958,560	(7,825,863)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 20,784,423</b>	<b>\$ 12,958,560</b>	<b>\$ (7,825,863)</b>
<b>0010 - General Fund Total</b>	<b>\$ 483,269,943</b>	<b>\$ 514,622,542</b>	<b>\$ 505,225,047</b>	<b>\$ (9,397,496)</b>
<b>1020 - Courts Special Revenue</b>				
<b>Intergovernmental Revenues</b>				
4334101 - Direct WA Other Judicial Agencies	136,434	140,000	136,024	(3,976)
<b>Intergovernmental Revenues Total</b>	<b>\$ 136,434</b>	<b>\$ 140,000</b>	<b>\$ 136,024</b>	<b>\$ (3,976)</b>
<b>Fines &amp; Forfeits</b>				
4350065 - Domestic Violence Penalty Assessment	7,645	8,000	8,000	-
<b>Fines &amp; Forfeits Total</b>	<b>\$ 7,645</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	8,330	26,375	18,045
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 8,330</b>	<b>\$ 26,375</b>	<b>\$ 18,045</b>
<b>1020 - Courts Special Revenue Total</b>	<b>\$ 144,079</b>	<b>\$ 156,330</b>	<b>\$ 170,399</b>	<b>\$ 14,069</b>
<b>1030 - Contingency Fund</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(64)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (64)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	21,497	-	-	-
6011301 - Amortization of Premium/Discount	(255)	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6300000 - Contributions and Donations	8,619	-	-	-
6311010 - Transfer from General Fund	500,000	550,000	550,000	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 529,861</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>
<b>1030 - Contingency Fund Total</b>	<b>\$ 529,798</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>
<b>1050 - Transportation Revs</b>				
<b>Intergovernmental Revenues</b>				
4335410 - Motor Vehicle Fuel Tax City Street	9,222,871	8,400,600	6,250,280	(2,150,320)
4335420 - Multimodal Motor Vehicle Fuel Tax	445,828	515,200	377,248	(137,952)
4335425 - State Multimodal Transportation Account	509,510	584,800	115,000	(469,800)
4338002 - IntrLclNonGrtSvcs	-	-	-	-
4339000 - Advanced Payment - Unearned Revenue	-	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 10,178,208</b>	<b>\$ 9,500,600</b>	<b>\$ 6,742,528</b>	<b>\$ (2,758,072)</b>
<b>Licenses &amp; Permits</b>				
4322000 - Non-Business Licenses & Permits-Misc	214,200	250,000	200,000	(50,000)
<b>Licenses &amp; Permits Total</b>	<b>\$ 214,200</b>	<b>\$ 250,000</b>	<b>\$ 200,000</b>	<b>\$ (50,000)</b>
<b>Charges for Services</b>				
4343500 - Revenue - Other	-	-	-	-
4345811 - Fee in Lieu of/Mitigation	1,521,445	-	-	-
4345860 - SEPA Related Mitigation Fees	13,500	-	-	-
6420000 - Capital Gains & Losses on Investments	10	-	-	-
<b>Charges for Services Total</b>	<b>\$ 1,534,955</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	73,254	-	64,392	64,392
6011301 - Amortization of Premium/Discount	619	-	1,788	1,788
6311000 - Transfer from Other Active Fund	12,101	-	-	-
6311067 - Transfer from Motor Vehicle Fuel Tax	-	-	-	-
6311105 - Transfer from Transp Capital Fund	1,623,546	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,709,520</b>	<b>\$ -</b>	<b>\$ 66,180</b>	<b>\$ 66,180</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	114,710	-	(114,710)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 114,710</b>	<b>\$ -</b>	<b>\$ (114,710)</b>
<b>1050 - Transportation Revs Total</b>	<b>\$ 13,636,883</b>	<b>\$ 9,865,310</b>	<b>\$ 7,008,708</b>	<b>\$ (2,856,602)</b>
<b>1060 - Transportation Captl</b>				
<b>Intergovernmental Revenues</b>				
4332270 - Ind WA Dept of Transportation	2,159,849	-	-	-
4333240 - Ind Fed Dept of Transportation 20.205	21,035,211	4,137,531	-	(4,137,531)



## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4333244 - Ind Fed Dept of Transport 20.616	3,603	60,000	-	(60,000)
4334000 - State Grants - Miscellaneous	-	400,000	-	(400,000)
4334270 - Direct WA Dept of Transportation	6,510,225	-	-	-
4334280 - Direct WA Transportation Improve Brd	445,382	-	-	-
4334360 - Dir WA Dept of Commerce	5,380,731	-	-	-
4335410 - Motor Vehicle Fuel Tax City Street	(664,181)	-	-	-
4337112 - Interlocal University of Washington	45,816	-	-	-
4338002 - IntrLclNonGrtSvcs	(750,000)	-	-	-
4339000 - Advanced Payment - Unearned Revenue	(16,405)	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 34,150,232</b>	<b>\$ 4,597,531</b>	<b>\$ -</b>	<b>\$ (4,597,531)</b>
<b>Licenses &amp; Permits</b>				
4322000 - Non-Business Licenses & Permits-Misc	-	-	-	-
4322310 - Site Development Fees	-	-	-	-
<b>Licenses &amp; Permits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4339004 - Perm Main - Latecomer's Main Constr chgs	24,600	-	-	-
4341000 - Charge for Services-Misc	138,876	-	-	-
4341100 - PW Damage Repair/Replace Maintenance	72,375	-	-	-
4341320 - Filing Fees-Misc	-	-	-	-
4343530 - Solid Waste Revenue - Disposal	-	-	-	-
4345811 - Fee in Lieu of/Mitigation	750,000	950,000	-	(950,000)
4349486 - Easement Rights Usage Fee	-	-	-	-
6420000 - Capital Gains & Losses on Investments	(292)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 985,558</b>	<b>\$ 950,000</b>	<b>\$ -</b>	<b>\$ (950,000)</b>
<b>Fines &amp; Forfeits</b>				
4343910 - Penalties and Interest on Assessments	9,633	-	-	-
<b>Fines &amp; Forfeits Total</b>	<b>\$ 9,633</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4345200 - Reimbur Serv Wk in Prog	16,185	-	-	-
4345222 - Non-Grt Reimb-Pierce Transit	-	5,000	-	(5,000)
4345300 - Misc Work Order Revenue	965,448	-	-	-
4368110 - LID Collections - Principal	162,789	-	-	-
6011300 - Pooled Investments Revenue	60,032	-	-	-
6011301 - Amortization of Premium/Discount	(2,375)	-	-	-
6300020 - Contributions - Other	250,000	-	-	-
6310010 - Transf-In Bond Funds-Capital Related	186,433	-	-	-
6311000 - Transfer from Other Active Fund	218,183	160,000	-	(160,000)
6311010 - Transfer from General Fund	278,820	-	-	-
6311061 - Capital Contribution from General Fund	-	280,000	-	(280,000)
6311064 - Transfer from REET	511,212	-	-	-

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	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6311065 - Transfer from CIP	38,956	-	-	-
6311067 - Transfer from Motor Vehicle Fuel Tax	559,716	414,710	-	(414,710)
6311068 - Transfer from Multimodal Transportation	100,000	-	-	-
6311069 - Transfer from Heavy Haul	11,842	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	48,857	75,000	1,325,000	1,250,000
6311102 - Transfer from Real Estate Excise Tax 2	3,077,034	6,935,000	5,050,000	(1,885,000)
6311104 - Transfer fr Fee in Lieu/Mitigation Fund	812,376	-	-	-
6311108 - Transfer from Street Initiative Fnd 1085	2,812,583	3,305,000	-	(3,305,000)
6311135 - Transfer from Right of Way Fund	362,000	-	-	-
6371105 - Contrib in Aid of Constr - Customer Cash	100	-	-	-
6398645 - LID Installment Notes	(186,433)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 10,283,759</b>	<b>\$ 11,174,710</b>	<b>\$ 6,375,000</b>	<b>\$ (4,799,710)</b>
<b>1060 - Transportation Captl Total</b>	<b>\$ 45,429,182</b>	<b>\$ 16,722,241</b>	<b>\$ 6,375,000</b>	<b>\$ (10,347,241)</b>
<b>1065 - PW Street Fund</b>				
<b>Business Tax</b>				
4315700 - Cable Television Tax	1,718,908	1,629,421	1,601,367	(28,054)
4315850 - Private Solid Waste Tax	102,192	90,698	105,592	14,894
<b>Business Tax Total</b>	<b>\$ 1,821,100</b>	<b>\$ 1,720,119</b>	<b>\$ 1,706,959</b>	<b>\$ (13,160)</b>
<b>Utility Tax</b>				
6313010 - GET Transfer In - Click	704,757	648,687	-	(648,687)
6313030 - GET Transfer In - Rail	1,324,955	1,352,500	1,579,659	227,159
6313040 - GET Transfer In - Solid Waste	2,745,669	2,830,750	3,054,490	223,740
6313050 - GET Transfer In - Surface Water	1,451,686	1,527,750	1,586,374	58,624
6313060 - GET Transfer In - Wastewater	3,143,724	3,356,250	3,359,446	3,196
6313070 - GET Transfer In - Water	3,687,157	3,660,315	4,050,011	389,696
<b>Utility Tax Total</b>	<b>\$ 13,057,947</b>	<b>\$ 13,376,252</b>	<b>\$ 13,629,980</b>	<b>\$ 253,728</b>
<b>Intergovernmental Revenues</b>				
4333240 - Ind Fed Dept of Transportation 20.205	145,471	15,000	-	(15,000)
4334270 - Direct WA Dept of Transportation	-	216,093	-	(216,093)
<b>Intergovernmental Revenues Total</b>	<b>\$ 145,471</b>	<b>\$ 231,093</b>	<b>\$ -</b>	<b>\$ (231,093)</b>
<b>Licenses &amp; Permits</b>				
4321000 - Business Licenses & Permits-Misc	(64)	-	-	-
4322310 - Site Development Fees	426,553	-	-	-
<b>Licenses &amp; Permits Total</b>	<b>\$ 426,489</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4341000 - Charge for Services-Misc	686	-	-	-
4341100 - PW Damage Repair/Replace Maintenance	486,333	-	-	-
4343502 - Product Sales	36,487	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4343760 - Other Cust Fees Revenue	-	-	-	-
4343780 - External Overhead	38,624	-	-	-
4344221 - Streets & Grounds Maint External Service	10,000	-	-	-
4348050 - Interfund Charges for Services-GG	750,000	870,000	750,000	(120,000)
6420000 - Capital Gains & Losses on Investments	(82)	-	-	-
6421400 - Surplus Scrap Sales	41,501	-	-	-
<b>Charges for Services Total</b>	<b>\$ 1,363,550</b>	<b>\$ 870,000</b>	<b>\$ 750,000</b>	<b>\$ (120,000)</b>
<b>Fines &amp; Forfeits</b>				
4350045 - Restitution Fines	1,571	-	-	-
<b>Fines &amp; Forfeits Total</b>	<b>\$ 1,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4345200 - Reimbur Serv Wk in Prog	55,023	-	54,000	54,000
4345300 - Misc Work Order Revenue	487	-	60,000	60,000
4345330 - Sale of Junk & Salvage	-	-	-	-
4360000 - Other Miscellaneous Revenue	148,681	-	-	-
6011300 - Pooled Investments Revenue	53,961	-	206,160	206,160
6011301 - Amortization of Premium/Discount	997	-	5,628	5,628
6311000 - Transfer from Other Active Fund	558,456	-	-	-
6311010 - Transfer from General Fund	16,723,618	21,075,005	19,950,005	(1,125,000)
6311067 - Transfer from Motor Vehicle Fuel Tax	7,340,567	7,590,360	5,950,168	(1,640,192)
6311068 - Transfer from Multimodal Transportation	730,000	1,000,000	480,000	(520,000)
6311069 - Transfer from Heavy Haul	-	213,907	17,480	(196,427)
6311101 - Transfer from Real Estate Excise Tax 1	-	-	200,000	200,000
6311102 - Transfer from Real Estate Excise Tax 2	-	-	2,000,000	2,000,000
6311104 - Transfer fr Fee in Lieu/Mitigation Fund	3,500	-	-	-
6311108 - Transfer from Street Initiative Fnd 1085	-	125,000	960,000	835,000
6311110 - Transfer From Paths & Trails Fund	6,046	-	-	-
6311137 - Transfer from TBD1 Vehicle Fee	5,368,000	6,051,000	-	(6,051,000)
6311138 - Transfer from 2% GET to Street Ops	294,625	-	-	-
6311301 - Contribution from 4200	-	-	-	-
6371105 - Contrib in Aid of Constr - Customer Cash	2,116	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	24,235	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 31,310,313</b>	<b>\$ 36,055,272</b>	<b>\$ 29,883,441</b>	<b>\$ (6,171,831)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	300,000	584,000	284,000
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 584,000</b>	<b>\$ 284,000</b>
<b>1065 - PW Street Fund Total</b>	<b>\$ 48,126,441</b>	<b>\$ 52,552,736</b>	<b>\$ 46,554,380</b>	<b>\$ (5,998,356)</b>

### 1070 - Transportation Benefit District

#### Sales Tax

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4313270 - Sales Tax .1% Streets	11,681,337	10,870,498	11,185,418	314,920
<b>Sales Tax Total</b>	<b>\$ 11,681,337</b>	<b>\$ 10,870,498</b>	<b>\$ 11,185,418</b>	<b>\$ 314,920</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(35)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (35)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Taxes</b>				
4317600 - Trans Benefit District Vehicle Fees	6,189,084	5,796,000	-	(5,796,000)
4317690 - Transportation Benefit District Refunds	(20)	-	-	-
<b>Other Taxes Total</b>	<b>\$ 6,189,064</b>	<b>\$ 5,796,000</b>	<b>\$ -</b>	<b>\$ (5,796,000)</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	18,045	-	-	-
6011301 - Amortization of Premium/Discount	(21)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 18,024</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	1,255,000	-	(1,255,000)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,255,000</b>	<b>\$ -</b>	<b>\$ (1,255,000)</b>
<b>1070 - Transportation Benefit District Total</b>	<b>\$ 17,888,390</b>	<b>\$ 17,921,498</b>	<b>\$ 11,185,418</b>	<b>\$ (6,736,080)</b>
<b>1080 - 2% GET (St Op &amp; Mnt)</b>				
<b>Utility Tax</b>				
6313010 - GET Transfer In - Click	-	-	-	-
6313030 - GET Transfer In - Rail	-	-	-	-
6313040 - GET Transfer In - Solid Waste	-	-	-	-
6313050 - GET Transfer In - Surface Water	-	-	-	-
6313060 - GET Transfer In - Wastewater	-	-	-	-
6313070 - GET Transfer In - Water	-	-	-	-
<b>Utility Tax Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	-	-	-	-
<b>Charges for Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	880	-	-	-
6011301 - Amortization of Premium/Discount	-	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1080 - 2% GET (St Op &amp; Mnt) Total</b>	<b>\$ 880</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1085 - 2015 Voted Streets Initiative Fund</b>				
<b>Property Tax</b>				
4311000 - General Property Tax-Prior Period	117,648	-	165,668	165,668
4311100 - General Property Tax-Current Period	7,748,144	8,106,103	8,485,273	379,170
<b>Property Tax Total</b>	<b>\$ 7,865,792</b>	<b>\$ 8,106,103</b>	<b>\$ 8,650,941</b>	<b>\$ 544,838</b>
<b>Sales Tax</b>				
4313300 - Natural Gas Use Tax	414,943	386,494	-	(386,494)
<b>Sales Tax Total</b>	<b>\$ 414,943</b>	<b>\$ 386,494</b>	<b>\$ -</b>	<b>\$ (386,494)</b>
<b>Business Tax</b>				
4315600 - Cellular Telephone & Pager Tax	1,428,290	1,288,335	770,940	(517,395)
4315650 - Telephone Tax	931,585	620,246	719,335	99,089
4315800 - Natural Gas Tax	1,505,398	1,249,273	1,271,972	22,699
<b>Business Tax Total</b>	<b>\$ 3,865,273</b>	<b>\$ 3,157,854</b>	<b>\$ 2,762,247</b>	<b>\$ (395,607)</b>
<b>Utility Tax</b>				
6313010 - GET Transfer In - Click	241,985	222,408	-	(222,408)
6313020 - GET Transfer In - Power	12,782,271	13,194,548	13,817,963	623,415
<b>Utility Tax Total</b>	<b>\$ 13,024,256</b>	<b>\$ 13,416,956</b>	<b>\$ 13,817,963</b>	<b>\$ 401,007</b>
<b>Intergovernmental Revenues</b>				
4337104 - Interlocal Grants - Gtr Tac Comm Fund	10,000	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4341000 - Charge for Services-Misc	(9,156)	-	-	-
4344221 - Streets & Grounds Maint External Service	66,541	-	-	-
6420000 - Capital Gains & Losses on Investments	(464)	-	-	-
6421400 - Surplus Scrap Sales	139	-	-	-
<b>Charges for Services Total</b>	<b>\$ 57,059</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4345220 - Non-Grt Reimb-Puy Ind Tri	83,717	-	-	-
4345240 - Fleet Assignment Fees	-	-	-	-
6011300 - Pooled Investments Revenue	343,808	-	327,240	327,240
6011301 - Amortization of Premium/Discount	(777)	-	9,072	9,072
6300000 - Contributions and Donations	4,128	-	-	-
6311010 - Transfer from General Fund	2,350,000	6,000,000	4,250,000	(1,750,000)
6311102 - Transfer from Real Estate Excise Tax 2	3,650,000	-	-	-
6311137 - Transfer from TBD1 Vehicle Fee	-	-	-	-
6311139 - Transfer from TBD2 Sales Tax	10,477,790	11,870,498	11,185,418	(685,080)
<b>Miscellaneous Revenues Total</b>	<b>\$ 16,908,667</b>	<b>\$ 17,870,498</b>	<b>\$ 15,771,730</b>	<b>\$ (2,098,768)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1085 - 2015 Voted Streets Initiative Fund Total</b>	<b>\$ 42,145,991</b>	<b>\$ 42,937,905</b>	<b>\$ 41,002,881</b>	<b>\$ (1,935,024)</b>
<b>1090 - TFD Special Revenue</b>				
<b>Intergovernmental Revenues</b>				
4331001 - Dir Fed Homeland Security 97.044	185,825	-	-	-
4331002 - Dir Fed Homeland Security 97.083	875,784	1,252,065	-	(1,252,065)
4331003 - Dir Fed Homeland Security 97.056	459,368	725,243	744,764	19,521
4332100 - Ind WA Military Department	20,000	10,000	19,992	9,992
4332201 - Ind WA Dept of Health	-	-	940,000	940,000
4333002 - Ind Fed Dept of Homeland Sec 97.025	577,082	-	-	-
4333003 - Ind Fed Dept of Homeland Sec 97.042	203,301	234,000	234,000	-
4333004 - Ind Fed Dept of Homeland Sec 97.056	10,567	-	-	-
4333005 - Ind Fed Dept of Homeland Sec 97.067	32,432	-	-	-
4333272 - Ind Fed Dept of Hlth, Human 93.107	900	-	-	-
4333273 - Ind Fed Dept of Hlth, Human 93.810	8,764	-	-	-
4334201 - Dir WA Dept of Health	2,492	2,400	2,544	144
4337110 - South Sound 911	546,928	560,000	522,360	(37,640)
4338002 - IntrLclNonGrtsvcs	-	-	-	-
4338110 - Fire Protection Services	628,800	628,800	628,800	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 3,552,243</b>	<b>\$ 3,412,508</b>	<b>\$ 3,092,460</b>	<b>\$ (320,048)</b>
<b>Charges for Services</b>				
4342200 - Fire Dept Misc	-	-	-	-
6420000 - Capital Gains & Losses on Investments	(194)	-	-	-
6421400 - Surplus Scrap Sales	6,239	-	-	-
<b>Charges for Services Total</b>	<b>\$ 6,044</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	34,363	34,000	28,080	(5,920)
6011301 - Amortization of Premium/Discount	(548)	-	792	792
6300000 - Contributions and Donations	10,857	-	-	-
6311000 - Transfer from Other Active Fund	15,441	-	-	-
6311010 - Transfer from General Fund	268,366	1,566,011	97,000	(1,469,011)
6411030 - Proceeds from the Sale of Capital Assets	5,900	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 334,379</b>	<b>\$ 1,600,011</b>	<b>\$ 125,872</b>	<b>\$ (1,474,139)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	249,506	366,944	117,438
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 249,506</b>	<b>\$ 366,944</b>	<b>\$ 117,438</b>
<b>1090 - TFD Special Revenue Total</b>	<b>\$ 3,892,666</b>	<b>\$ 5,262,025</b>	<b>\$ 3,585,276</b>	<b>\$ (1,676,749)</b>
<b>1100 - PW Property Mgmt</b>				
<b>Business Tax</b>				

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4315551 - Miscellaneous Franchise Fees	263,695	-	70,577	70,577
<b>Business Tax Total</b>	<b>\$ 263,695</b>	<b>\$ -</b>	<b>\$ 70,577</b>	<b>\$ 70,577</b>
<b>Licenses &amp; Permits</b>				
4322000 - Non-Business Licenses & Permits-Misc	770,884	200,000	300,000	100,000
<b>Licenses &amp; Permits Total</b>	<b>\$ 770,884</b>	<b>\$ 200,000</b>	<b>\$ 300,000</b>	<b>\$ 100,000</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(337)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (337)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4360000 - Other Miscellaneous Revenue	4	-	-	-
6011300 - Pooled Investments Revenue	106,915	24,000	69,048	45,048
6011301 - Amortization of Premium/Discount	(1,285)	-	3,072	3,072
6371105 - Contrib in Aid of Constr - Customer Cash	-	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	756,889	-	-	-
6438610 - Sale & Leasehold Tax Deposits	1,654	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 864,178</b>	<b>\$ 24,000</b>	<b>\$ 72,120</b>	<b>\$ 48,120</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	10,840	-	-	-
6221015 - Rental of City Property/Non Leasehold -	195,574	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 206,414</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	146,075	198,254	52,179
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 146,075</b>	<b>\$ 198,254</b>	<b>\$ 52,179</b>
<b>1100 - PW Property Mgmt Total</b>	<b>\$ 2,104,834</b>	<b>\$ 370,075</b>	<b>\$ 640,951</b>	<b>\$ 270,876</b>
<b>1110 - LI Guaranty</b>				
<b>Miscellaneous Revenues</b>				
6011000 - Investments-Misc. Revenue	256,749	-	18,479	18,479
6011301 - Amortization of Premium/Discount	(211,801)	-	-	-
6311000 - Transfer from Other Active Fund	7,742	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 52,690</b>	<b>\$ -</b>	<b>\$ 18,479</b>	<b>\$ 18,479</b>
<b>Internal Transfers</b>				
6011100 - Interest Earnings-Interfund Loans	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	28,952	18,301	(10,651)

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Cash Balance Total</b>	\$ -	\$ 28,952	\$ 18,301	\$ (10,651)
<b>1110 - LI Guaranty Total</b>	\$ 52,690	\$ 28,952	\$ 36,780	\$ 7,828
<b>1140 - PWE Paths &amp; Trails</b>				
<b>Intergovernmental Revenues</b>				
4333240 - Ind Fed Dept of Transportation 20.205	2,796,166	-	-	-
4337106 - Interlocal Grant - Metro Parks	255,000	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 3,051,166</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	59	-	-	-
<b>Charges for Services Total</b>	<b>\$ 59</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues</b>				
4348260 - Construction Capital Participation -LID	-	-	-	-
6011300 - Pooled Investments Revenue	6,967	-	-	-
6011301 - Amortization of Premium/Discount	53	-	-	-
6300020 - Contributions - Other	-	-	-	-
6311000 - Transfer from Other Active Fund	200,000	200,000	-	(200,000)
6311064 - Transfer from REET	314,795	-	-	-
6311065 - Transfer from CIP	21,167	-	-	-
6311067 - Transfer from Motor Vehicle Fuel Tax	86,605	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	897,140	-	-	-
6311105 - Transfer from Transp Capital Fund	36,108	-	-	-
6311108 - Transfer from Street Initiative Fnd 1085	426,527	-	-	-
6311130 - Transfer From Open Space Fund	91,314	-	-	-
6311245 - Contribution from 4301	-	(111,126)	-	111,126
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,080,677</b>	<b>\$ 88,874</b>	<b>\$ -</b>	<b>(88,874)</b>
<b>1140 - PWE Paths &amp; Trails Total</b>	<b>\$ 5,131,902</b>	<b>\$ 88,874</b>	<b>\$ -</b>	<b>(88,874)</b>
<b>1145 - NCS Demolition</b>				
<b>Charges for Services</b>				
4341100 - PW Damage Repair/Replace Maintenance	91	253	-	(253)
4343780 - External Overhead	32,085	41,102	19,993	(21,109)
6420000 - Capital Gains & Losses on Investments	(142)	(300)	(312)	(12)
<b>Charges for Services Total</b>	<b>\$ 32,034</b>	<b>\$ 41,056</b>	<b>\$ 19,681</b>	<b>(21,375)</b>
<b>Fines &amp; Forfeits</b>				
4350030 - Other Infractions	619,195	608,853	287,496	(321,357)
<b>Fines &amp; Forfeits Total</b>	<b>\$ 619,195</b>	<b>\$ 608,853</b>	<b>\$ 287,496</b>	<b>(321,357)</b>
<b>Miscellaneous Revenues</b>				



## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4345300 - Misc Work Order Revenue	548,789	352,876	287,496	(65,380)
6011300 - Pooled Investments Revenue	37,579	38,128	40,008	1,880
6011301 - Amortization of Premium/Discount	(639)	(5,000)	(4,992)	8
6012000 - Other Interest Earnings	33,686	38,821	40,008	1,187
<b>Miscellaneous Revenues Total</b>	<b>\$ 619,414</b>	<b>\$ 424,824</b>	<b>\$ 362,520</b>	<b>\$ (62,304)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	391,425	591,600	200,175
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 391,425</b>	<b>\$ 591,600</b>	<b>\$ 200,175</b>
<b>1145 - NCS Demolition Total</b>	<b>\$ 1,270,643</b>	<b>\$ 1,466,158</b>	<b>\$ 1,261,297</b>	<b>\$ (204,861)</b>
<b>1155 - TFD EMS Special Revenue</b>				
<b>Property Tax</b>				
4311000 - General Property Tax-Prior Period	398,181	654,100	447,109	(206,991)
4311100 - General Property Tax-Current Period	20,643,953	21,884,400	22,652,576	768,176
4311300 - Sales Tax Title Property	2,858	5,000	4,992	(8)
<b>Property Tax Total</b>	<b>\$ 21,044,992</b>	<b>\$ 22,543,500</b>	<b>\$ 23,104,677</b>	<b>\$ 561,177</b>
<b>Intergovernmental Revenues</b>				
4332290 - Ind WA Health Care Authority - GEMT	5,376,501	13,833,600	61,648,704	47,815,104
4332291 - Ind WA Health Care Authority GEMT WrDown	(827,120)	(6,916,800)	(28,987,650)	(22,070,850)
4332294 - Ind WA Health Care Authority-T&R	-	-	1,169,374	1,169,374
4337113 - Interlocal Rev - Amtrak	3,082	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 4,552,463</b>	<b>\$ 6,916,800</b>	<b>\$ 33,830,428</b>	<b>\$ 26,913,628</b>
<b>Charges for Services</b>				
4341000 - Charge for Services-Misc	-	-	393,714	393,714
4342200 - Fire Dept Misc	431,661	-	906,746	906,746
4342215 - False Alarm Fines	-	-	-	-
4342220 - Private Ambulance Transport Admin	15,000	887,200	-	(887,200)
4342230 - EMS Event Revenue	-	50,000	102,504	52,504
4342259 - Grd Emer Med Transport Supplemental	-	-	-	-
4342260 - Ambulance/Emergency Aid Fees	10,822,984	9,647,000	38,787,054	29,140,054
4342261 - Emergency Medical Accts Rec Writedowns	(6,506,380)	(5,830,000)	(29,517,134)	(23,687,134)
4342262 - Emergency Medical A/R Uncollectibles	(156,850)	(192,000)	(270,000)	(78,000)
4342263 - Grd Emer Med Transport Adjustments	30	-	-	-
4347122 - Other Fees & Charges - Culture & Recreat	259,155	-	-	-
4349160 - EMS Revenue	1,210,275	-	-	-
4349170 - EMS Interfund Event Revenue	70,502	376,800	439,500	62,700
6420000 - Capital Gains & Losses on Investments	(412)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 6,145,965</b>	<b>\$ 4,939,000</b>	<b>\$ 10,842,385</b>	<b>\$ 5,903,385</b>

### Miscellaneous Revenues

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4360000 - Other Miscellaneous Revenue	-	-	-	-
6011300 - Pooled Investments Revenue	51,399	-	300,468	300,468
6011301 - Amortization of Premium/Discount	(1,416)	-	8,316	8,316
6310100 - Reimbursements Non-Revenue Receipts	20,734	-	-	-
6311000 - Transfer from Other Active Fund	300,000	300,000	-	(300,000)
6411030 - Proceeds from the Sale of Capital Assets	2,750	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 373,466</b>	<b>\$ 300,000</b>	<b>\$ 308,784</b>	<b>\$ 8,784</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	2,854,813	2,854,813
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,854,813</b>	<b>\$ 2,854,813</b>
<b>1155 - TFD EMS Special Revenue Total</b>	<b>\$ 32,116,886</b>	<b>\$ 34,699,300</b>	<b>\$ 70,941,086</b>	<b>\$ 36,241,786</b>
<b>1180 - Tourism &amp; Convention</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(41)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (41)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Taxes</b>				
4335440 - Motel/Hotel Transient Tax	9,445,059	9,860,059	6,717,386	(3,142,673)
<b>Other Taxes Total</b>	<b>\$ 9,445,059</b>	<b>\$ 9,860,059</b>	<b>\$ 6,717,386</b>	<b>\$ (3,142,673)</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	111,245	49,255	49,992	737
6011301 - Amortization of Premium/Discount	(2,082)	(8,000)	(7,992)	8
<b>Miscellaneous Revenues Total</b>	<b>\$ 109,163</b>	<b>\$ 41,255</b>	<b>\$ 42,000</b>	<b>\$ 745</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	2,839,436	2,839,436
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,839,436</b>	<b>\$ 2,839,436</b>
<b>1180 - Tourism &amp; Convention Total</b>	<b>\$ 9,554,181</b>	<b>\$ 9,901,314</b>	<b>\$ 9,598,822</b>	<b>\$ (302,492)</b>
<b>1185 - HRHS Special Revenue</b>				
<b>Sales Tax</b>				
4313250 - Sales Tax .1% Mental Health	11,707,925	12,425,934	11,201,409	(1,224,525)
<b>Sales Tax Total</b>	<b>\$ 11,707,925</b>	<b>\$ 12,425,934</b>	<b>\$ 11,201,409</b>	<b>\$ (1,224,525)</b>
<b>Intergovernmental Revenues</b>				
4331250 - Dir Fed EEOC Empl Disc 30.001	52,260	52,000	52,000	-
4331283 - Dir Fed HUD Fair Hsng 14.401	90,844	168,000	168,000	-
4331295 - Dir Fed DOJ JAG 16.738	377,678	142,945	141,996	(949)
4332200 - Ind WA Dept of Social & Health Svcs	-	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4333240 - Ind Fed Dept of Transportation 20.205	188,800	-	-	-
4334270 - Direct WA Dept of Transportation	251,789	-	-	-
4335103 - Criminal Justice-Violent Crime	213,063	449,859	400,000	(49,859)
4335104 - CrimJust-Spec Progr	219,696	-	-	-
4338002 - IntrLclNonGrtSvcs	-	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 1,394,130</b>	<b>\$ 812,804</b>	<b>\$ 761,996</b>	<b>\$ (50,808)</b>
<b>Charges for Services</b>				
4341000 - Charge for Services-Misc	81,800	60,000	-	(60,000)
4349480 - Tenant Relocation Reimbursement	-	3,000	-	(3,000)
6418010 - Miscellaneous Non-Operating Sales - Non	4,740	-	-	-
6420000 - Capital Gains & Losses on Investments	(923)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 85,617</b>	<b>\$ 63,000</b>	<b>\$ -</b>	<b>\$ (63,000)</b>
<b>Miscellaneous Revenues</b>				
4345223 - Non-Grt Reimb-Pierce County	-	-	-	-
6011300 - Pooled Investments Revenue	242,267	11,600	154,452	142,852
6011301 - Amortization of Premium/Discount	(3,127)	-	4,200	4,200
6300000 - Contributions and Donations	147,805	-	-	-
6300005 - Contributions and Donations - SD	3,000	-	-	-
6311000 - Transfer from Other Active Fund	1,228,576	1,297,200	-	(1,297,200)
6311010 - Transfer from General Fund	371,096	587,500	-	(587,500)
6411030 - Proceeds from the Sale of Capital Assets	850,000	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,839,618</b>	<b>\$ 1,896,300</b>	<b>\$ 158,652</b>	<b>\$ (1,737,648)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	2,532,311	1,787,532	(744,779)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 2,532,311</b>	<b>\$ 1,787,532</b>	<b>\$ (744,779)</b>
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 16,027,289</b>	<b>\$ 17,730,349</b>	<b>\$ 13,909,589</b>	<b>\$ (3,820,760)</b>
<b>1195 - CED Special Revenue</b>				
<b>Sales Tax</b>				
4313000 - City Sales/Use Tax	-	-	1,659,295	1,659,295
4313280 - Sales Tax .1% Arts-Tacoma Creates	-	-	11,289,576	11,289,576
<b>Sales Tax Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,948,871</b>	<b>\$ 12,948,871</b>
<b>Intergovernmental Revenues</b>				
4331220 - Direct Fed Commerce 11.805	829,941	598,437	608,000	9,563
4331280 - Dir Fed HUD HOME 14.239	2,165,431	3,553,958	4,192,702	638,744
4331281 - Dir Fed HUD CDBG 14.218	2,884,254	6,976,616	5,953,908	(1,022,708)
4331282 - Dir Fed HUD ESG 14.231	399,712	-	440,432	440,432
4331360 - Dir Fed Natl Endow Arts 45.024	75,027	-	-	-
4331370 - Direct Federal Small Bus Admin 59.065	50,000	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4333003 - Ind Fed Dept of Homeland Sec 97.042	-	-	-	-
4333245 - Indirect Fed DOT Transit Admin 20.500	1,319,152	-	-	-
4333261 - Ind Fed EPA Watershed Tech 66.123	44,889	-	-	-
4333282 - Ind Fed HUD HERA CDBG-NSP 14.228	-	-	-	-
4334360 - Dir WA Dept of Commerce	-	-	-	-
4334370 - Direct WA Historical Society Grant	228,997	-	-	-
4337100 - Interlocal Grants - Puyallup Tribe	8,000	-	-	-
4337104 - Interlocal Grants - Gtr Tac Comm Fund	1,500	-	-	-
4337106 - Interlocal Grant - Metro Parks	28,500	72,000	-	(72,000)
4337107 - Interlocal Grants - Sound Transit	27,527	72,000	-	(72,000)
4337108 - Interlocal Grants - Pierce County	5,000	-	-	-
4338002 - IntrLclNonGrtSvcs	-	-	106,680	106,680
4339281 - Ind Fed ARRA HUD CDBG-NSP 14.228	-	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 8,067,929</b>	<b>\$ 11,273,011</b>	<b>\$ 11,301,722</b>	<b>\$ 28,711</b>
<b>Charges for Services</b>				
4341000 - Charge for Services-Misc	258,702	-	-	-
4341930 - Accounting & Finance Charges	81,169	-	-	-
4342100 - Law Enforcement Services	815,631	2,437,273	2,682,451	245,178
4342101 - Law Enforcement-Building High Rate	642,655	-	-	-
4342102 - Law Enforcement-Building Low Rate	345,500	-	-	-
4342103 - Law Enforcement-Land	128,508	-	-	-
4343760 - Other Cust Fees Revenue	22,092	-	-	-
4345820 - Land Use Fees	30,000	-	-	-
4345900 - Other Planning & Development Fees	3,000	-	-	-
4348002 - Muni Art Program Services	39,295	295,000	265,500	(29,500)
4349487 - Minority Business Consult Fee	84,673	60,000	240,000	180,000
6420000 - Capital Gains & Losses on Investments	(1,134)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 2,450,090</b>	<b>\$ 2,792,273</b>	<b>\$ 3,187,951</b>	<b>\$ 395,678</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	131,017	-	131,868	131,868
6011301 - Amortization of Premium/Discount	(3,211)	-	3,660	3,660
6012000 - Other Interest Earnings	630	-	-	-
6311000 - Transfer from Other Active Fund	86,964	-	-	-
6311010 - Transfer from General Fund	9,500	-	1,000,000	1,000,000
6311067 - Transfer from Motor Vehicle Fuel Tax	78,000	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	-	-	-	-
6311105 - Transfer from Transp Capital Fund	71,931	-	-	-
6311110 - Transfer From Paths & Trails Fund	18,000	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	746,396	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,139,227</b>	<b>\$ -</b>	<b>\$ 1,135,528</b>	<b>\$ 1,135,528</b>

### Cash Balance

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4300000 - Beginning Cash Balance Budget	-	2,135,856	3,884,543	1,748,687
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 2,135,856</b>	<b>\$ 3,884,543</b>	<b>\$ 1,748,687</b>
<b>1195 - CED Special Revenue Total</b>	<b>\$ 11,657,246</b>	<b>\$ 16,201,140</b>	<b>\$ 32,458,615</b>	<b>\$ 16,257,475</b>
<b>1200 - Library Special Revenue</b>				
<b>Intergovernmental Revenues</b>				
4338170 - Library Services	251,788	190,000	199,992	9,992
<b>Intergovernmental Revenues Total</b>	<b>\$ 251,788</b>	<b>\$ 190,000</b>	<b>\$ 199,992</b>	<b>\$ 9,992</b>
<b>Charges for Services</b>				
4341500 - Sale of Maps & Publications	1,238	2,000	1,992	(8)
6420000 - Capital Gains & Losses on Investments	(668)	(1,090)	(936)	154
<b>Charges for Services Total</b>	<b>\$ 570</b>	<b>\$ 910</b>	<b>\$ 1,056</b>	<b>\$ 146</b>
<b>Miscellaneous Revenues</b>				
4345330 - Sale of Junk & Salvage	58,196	60,000	60,000	-
4360000 - Other Miscellaneous Revenue	18	-	-	-
6011300 - Pooled Investments Revenue	177,658	132,000	114,000	(18,000)
6011301 - Amortization of Premium/Discount	(2,629)	(9,700)	(8,304)	1,396
6300000 - Contributions and Donations	11,625	5,500	6,000	500
<b>Miscellaneous Revenues Total</b>	<b>\$ 244,869</b>	<b>\$ 187,800</b>	<b>\$ 171,696</b>	<b>\$ (16,104)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	918,000	421,745	(496,255)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 918,000</b>	<b>\$ 421,745</b>	<b>\$ (496,255)</b>
<b>1200 - Library Special Revenue Total</b>	<b>\$ 497,227</b>	<b>\$ 1,296,710</b>	<b>\$ 794,489</b>	<b>\$ (502,221)</b>
<b>1236 - CED Small Bus Entrp</b>				
<b>Indirect Costs</b>				
5950011 - Assmt-Contract Compliance	815,636	528,521	482,184	(46,337)
<b>Indirect Costs Total</b>	<b>\$ 815,636</b>	<b>\$ 528,521</b>	<b>\$ 482,184</b>	<b>\$ (46,337)</b>
<b>1236 - CED Small Bus Entrp Total</b>	<b>\$ 815,636</b>	<b>\$ 528,521</b>	<b>\$ 482,184</b>	<b>\$ (46,337)</b>
<b>1267 - TPD Special Revenue</b>				
<b>Intergovernmental Revenues</b>				
4331283 - Dir Fed HUD Fair Hsng 14.401	-	-	-	-
4331290 - Dir Fed Dept of Justice 16.999	54,481	8,000	74,596	66,596
4331291 - Dir Fed Dept of Justice 16.710	643,487	-	-	-
4331295 - Dir Fed DOJ JAG 16.738	14,700	36,000	-	(36,000)
4332240 - Ind WA Recreation&ConservationFundingBrd	-	-	-	-
4332300 - Ind WA Criminal Justice Population Grant	170,308	145,000	146,000	1,000

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4333007 - Ind Fed Dept of Homeland Sec 97.012	24,882	24,000	26,000	2,000
4333230 - Ind Dept of Interior	-	-	-	-
4333241 - Ind Fed Dept of Transport 20.600	42,073	25,000	14,800	(10,200)
4333242 - Ind Fed Dept of Transport 20.601	-	-	4,000	4,000
4333244 - Ind Fed Dept of Transport 20.616	27,771	16,000	3,600	(12,400)
4333290 - Ind Fed Dept of Justice 16.738	363,929	342,000	-	(342,000)
4333291 - Ind Fed Dept of Justice 16.588	7,794	6,000	14,000	8,000
4334069 - Direct WA Auto Theft Prevention Auth	210,077	-	206,952	206,952
4334370 - Direct WA Historical Society Grant	-	-	-	-
4336011 - State Vessel Registration Fees	61,850	120,000	71,368	(48,632)
<b>Intergovernmental Revenues Total</b>	<b>\$ 1,621,352</b>	<b>\$ 722,000</b>	<b>\$ 561,316</b>	<b>\$ (160,684)</b>
<b>Licenses &amp; Permits</b>				
4322400 - Animal Licenses	50	-	-	-
<b>Licenses &amp; Permits Total</b>	<b>\$ 50</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4342100 - Law Enforcement Services	660,619	300,000	189,900	(110,100)
4347190 - Other Revenue - Misc	4,885	-	-	-
6420000 - Capital Gains & Losses on Investments	(175)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 665,329</b>	<b>\$ 300,000</b>	<b>\$ 189,900</b>	<b>\$ (110,100)</b>
<b>Fines &amp; Forfeits</b>				
4350040 - Driving Under the Influence	236	-	-	-
4357500 - Narcotics Seizure/Forfeiture - State	769,184	570,000	600,000	30,000
4357510 - Narcotics Seizure/Forfeiture - Fed Govt	35,021	-	140,000	140,000
<b>Fines &amp; Forfeits Total</b>	<b>\$ 804,441</b>	<b>\$ 570,000</b>	<b>\$ 740,000</b>	<b>\$ 170,000</b>
<b>Miscellaneous Revenues</b>				
4342900 - Vending Machine Sales	1,481	-	-	-
4345315 - Insurance 3rd Party Settlement	33,595	-	-	-
4360000 - Other Miscellaneous Revenue	51,100	10,000	10,000	-
4369800 - Cashier Over & Short	62	-	-	-
6011300 - Pooled Investments Revenue	47,500	-	50,136	50,136
6011301 - Amortization of Premium/Discount	(581)	-	1,380	1,380
6300000 - Contributions and Donations	10,400	-	-	-
6300020 - Contributions - Other	7,302	-	-	-
6311000 - Transfer from Other Active Fund	52,000	-	-	-
6311010 - Transfer from General Fund	69,848	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	3,700	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 276,406</b>	<b>\$ 10,000</b>	<b>\$ 61,516</b>	<b>\$ 51,516</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	458,710	296,352	(162,357)

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Cash Balance Total</b>	\$ -	\$ 458,710	\$ 296,352	\$ (162,357)
<b>1267 - TPD Special Revenue Total</b>	<b>\$ 3,367,578</b>	<b>\$ 2,060,710</b>	<b>\$ 1,849,084</b>	<b>\$ (211,625)</b>
<b>1431 - IT Municipal CableTV</b>				
<b>Business Tax</b>				
4315550 - Cable TV Franchise Fee	4,749,771	4,826,000	723,537	(4,102,463)
4315551 - Miscellaneous Franchise Fees	119,647	98,193	-	(98,193)
4315750 - Cable TV PEG Fees	277,467	272,492	-	(272,492)
<b>Business Tax Total</b>	<b>\$ 5,146,885</b>	<b>\$ 5,196,685</b>	<b>\$ 723,537</b>	<b>\$ (4,473,148)</b>
<b>Utility Tax</b>				
4315351 - Click! Agreement Fee	1,387,333	1,362,464	-	(1,362,464)
<b>Utility Tax Total</b>	<b>\$ 1,387,333</b>	<b>\$ 1,362,464</b>	<b>\$ -</b>	<b>\$ (1,362,464)</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(428)	-	-	-
6421400 - Surplus Scrap Sales	1,050	-	-	-
<b>Charges for Services Total</b>	<b>\$ 622</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4345420 - I-NET Sys-Interfund	169,320	175,920	-	(175,920)
4345440 - I-NET Sys-Priv Prts WSST	303,235	280,000	-	(280,000)
4360000 - Other Miscellaneous Revenue	24,021	-	-	-
6011300 - Pooled Investments Revenue	125,262	70,000	70,008	8
6011301 - Amortization of Premium/Discount	(1,686)	-	2,700	2,700
<b>Miscellaneous Revenues Total</b>	<b>\$ 620,151</b>	<b>\$ 525,920</b>	<b>\$ 72,708</b>	<b>\$ (453,212)</b>
<b>1431 - IT Municipal CableTV Total</b>	<b>\$ 7,154,991</b>	<b>\$ 7,085,069</b>	<b>\$ 796,245</b>	<b>\$ (6,288,824)</b>
<b>1500 - CED Loc Emp Apprent</b>				
<b>Intergovernmental Revenues</b>				
4331260 - Dir Fed EPA Brownfields 66.815	138,742	337,556	170,000	(167,556)
<b>Intergovernmental Revenues Total</b>	<b>\$ 138,742</b>	<b>\$ 337,556</b>	<b>\$ 170,000</b>	<b>\$ (167,556)</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(41)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (41)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	9,071	-	6,648	6,648
6011301 - Amortization of Premium/Discount	(163)	-	180	180
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,908</b>	<b>\$ -</b>	<b>\$ 6,828</b>	<b>\$ 6,828</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Personnel Services</b>				
5195000 - Int Act Alloc-Labor Regular	13,050	-	-	-
<b>Personnel Services Total</b>	<b>\$ 13,050</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5950012 - Assmt-Contract Compliance - LEAP	361,531	551,791	445,406	(106,385)
<b>Indirect Costs Total</b>	<b>\$ 361,531</b>	<b>\$ 551,791</b>	<b>\$ 445,406</b>	<b>\$ (106,385)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	31,018	55,903	24,885
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 31,018</b>	<b>\$ 55,903</b>	<b>\$ 24,885</b>
<b>1500 - CED Loc Emp Apprent Total</b>	<b>\$ 522,190</b>	<b>\$ 920,365</b>	<b>\$ 678,137</b>	<b>\$ (242,228)</b>
<b>1650 - Traffic Enforcement</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(44)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (44)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fines &amp; Forfeits</b>				
4350011 - Red Light Infractions	2,608,017	2,900,000	2,000,992	(899,008)
4350013 - Speed Camera Infractions	1,539,537	2,000,000	2,898,992	898,992
4350020 - Traffic Infractions	1,128,044	1,006,296	1,006,128	(168)
<b>Fines &amp; Forfeits Total</b>	<b>\$ 5,275,598</b>	<b>\$ 5,906,296</b>	<b>\$ 5,906,112</b>	<b>\$ (184)</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	6,955	-	18,024	18,024
6011301 - Amortization of Premium/Discount	(382)	-	504	504
6311010 - Transfer from General Fund	1,231,275	1,521,714	1,234,931	(286,783)
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,237,849</b>	<b>\$ 1,521,714</b>	<b>\$ 1,253,459</b>	<b>\$ (268,255)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	55,657	55,657
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 55,657</b>	<b>\$ 55,657</b>
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 6,513,403</b>	<b>\$ 7,428,010</b>	<b>\$ 7,215,228</b>	<b>\$ (212,782)</b>
<b>1991 - Governmental Fund Type Capital Asset Fund</b>				
<b>Miscellaneous Revenues</b>				
6411000 - Gain/Loss on Disposal of Capital Assets	(950,715)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ (950,715)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1991 - Governmental Fund Type Capital Asset Fund Total</b>	<b>\$ (950,715)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>2010 - Voted Bonds</b>				
<b>Property Tax</b>				
4311000 - General Property Tax-Prior Period	111,501	-	-	-
4311100 - General Property Tax-Current Period	5,379,746	5,440,750	5,461,000	20,250
4311300 - Sales Tax Title Property	745	-	-	-
<b>Property Tax Total</b>	<b>\$ 5,491,992</b>	<b>\$ 5,440,750</b>	<b>\$ 5,461,000</b>	<b>\$ 20,250</b>
<b>2010 - Voted Bonds Total</b>	<b>\$ 5,491,992</b>	<b>\$ 5,440,750</b>	<b>\$ 5,461,000</b>	<b>\$ 20,250</b>
<b>2035 - LTGO Bonds 1994/1997</b>				
<b>Miscellaneous Revenues</b>				
6311010 - Transfer from General Fund	6,058,618	6,946,045	7,003,080	57,035
6311116 - Transfer from Parking Fund	-	1,532,295	1,539,972	7,677
6398570 - Other Long Term Debt Proceeds	402,034	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 6,460,652</b>	<b>\$ 8,478,340</b>	<b>\$ 8,543,052</b>	<b>\$ 64,712</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	7	7
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7</b>	<b>\$ 7</b>
<b>2035 - LTGO Bonds 1994/1997 Total</b>	<b>\$ 6,460,652</b>	<b>\$ 8,478,340</b>	<b>\$ 8,543,059</b>	<b>\$ 64,719</b>
<b>2038 - CTED PWTF #98 Loan</b>				
<b>Miscellaneous Revenues</b>				
6311010 - Transfer from General Fund	2,049,765	943,669	934,481	(9,188)
6311067 - Transfer from Motor Vehicle Fuel Tax	230,816	228,590	226,368	(2,222)
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ 1,160,849</b>	<b>\$ (11,410)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	2	2
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2</b>	<b>\$ 2</b>
<b>2038 - CTED PWTF #98 Loan Total</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ 1,160,851</b>	<b>\$ (11,408)</b>
<b>2040 - LTGO Bonds 2009A-F</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(1)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (1)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	187	-	-	-
6011301 - Amortization of Premium/Discount	(3)	-	-	-
6311010 - Transfer from General Fund	423,632	423,632	423,624	(8)
6311117 - Transfer from Cheney Stadium Fund	2,663,771	2,765,643	2,869,116	103,474

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6398570 - Other Long Term Debt Proceeds	4,024,689	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 7,112,276</b>	<b>\$ 3,189,275</b>	<b>\$ 3,292,740</b>	<b>\$ 103,466</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	20	20
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20</b>	<b>\$ 20</b>
<b>2040 - LTGO Bonds 2009A-F Total</b>	<b>\$ 7,112,275</b>	<b>\$ 3,189,275</b>	<b>\$ 3,292,760</b>	<b>\$ 103,485</b>
<b>2041 - 2010 LTGO Bonds</b>				
<b>Miscellaneous Revenues</b>				
6311010 - Transfer from General Fund	5,973,996	5,581,478	5,472,612	(108,866)
6311064 - Transfer from REET	2,635,348	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	189,729	1,488,964	1,466,940	(22,024)
6311102 - Transfer from Real Estate Excise Tax 2	189,729	1,488,964	1,466,940	(22,024)
6311116 - Transfer from Parking Fund	2,412,397	887,526	887,304	(222)
<b>Miscellaneous Revenues Total</b>	<b>\$ 11,401,198</b>	<b>\$ 9,446,932</b>	<b>\$ 9,293,796</b>	<b>\$ (153,136)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	24	24
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24</b>	<b>\$ 24</b>
<b>2041 - 2010 LTGO Bonds Total</b>	<b>\$ 11,401,198</b>	<b>\$ 9,446,932</b>	<b>\$ 9,293,820</b>	<b>\$ (153,112)</b>
<b>2043 - LTGO Bond Issuances</b>				
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	801	-	-	-
6011301 - Amortization of Premium/Discount	36	-	-	-
6311000 - Transfer from Other Active Fund	-	800,000	799,992	(8)
6311010 - Transfer from General Fund	1,682,540	2,662,974	2,663,760	786
6398500 - Long Term General Obligation Bond Proceeds	287,950	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,971,327</b>	<b>\$ 3,462,974</b>	<b>\$ 3,463,752</b>	<b>\$ 778</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	13	13
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13</b>	<b>\$ 13</b>
<b>2043 - LTGO Bond Issuances Total</b>	<b>\$ 1,971,327</b>	<b>\$ 3,462,974</b>	<b>\$ 3,463,765</b>	<b>\$ 791</b>
<b>3209 - 1997 Bnd Cons/Dvl PM</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	-	-	-	-
<b>Charges for Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	941	-	-	-
6011301 - Amortization of Premium/Discount	(72)	-	-	-
6223000 - Miscellaneous Income	90,992	-	-	-
6311010 - Transfer from General Fund	-	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 91,861</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3209 - 1997 Bnd Cons/Dvl PM Total</b>	<b>\$ 91,861</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3210 - Real Estate Ex Tax</b>				
<b>Sales Tax</b>				
4313210 - Local Revitalization Financing Sales	1,114,362	1,000,000	1,580,321	580,321
<b>Sales Tax Total</b>	<b>\$ 1,114,362</b>	<b>\$ 1,000,000</b>	<b>\$ 1,580,321</b>	<b>\$ 580,321</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	62	-	-	-
<b>Charges for Services Total</b>	<b>\$ 62</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Taxes</b>				
4317300 - Real Estate Excise Tax Revenue	10,094,839	7,500,000	6,150,000	(1,350,000)
4317400 - REET Growth Management	10,094,831	7,500,000	6,150,000	(1,350,000)
<b>Other Taxes Total</b>	<b>\$ 20,189,669</b>	<b>\$ 15,000,000</b>	<b>\$ 12,300,000</b>	<b>\$ (2,700,000)</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	776,120	200,000	642,024	442,024
6011301 - Amortization of Premium/Discount	5,978	-	17,796	17,796
6311000 - Transfer from Other Active Fund	896,990	296,668	-	(296,668)
6311010 - Transfer from General Fund	13,851,531	8,256,000	595,572	(7,660,428)
6311061 - Capital Contribution from General Fund	-	-	-	-
6311065 - Transfer from CIP	13,191,278	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	-	-	-	-
6311105 - Transfer from Transp Capital Fund	72,000	-	-	-
6379000 - Contributions for Capital Resources	-	(500,000)	-	500,000
6398500 - Long Term General Obligation Bond Procee	25,007,050	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 53,800,947</b>	<b>\$ 8,252,668</b>	<b>\$ 1,255,392</b>	<b>\$ (6,997,276)</b>
<b>Internal Transfers</b>				
6011100 - Interest Earnings-Interfund Loans	-	-	141,336	141,336
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 141,336</b>	<b>\$ 141,336</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	2,399,999	2,773,572	373,573
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 2,399,999</b>	<b>\$ 2,773,572</b>	<b>\$ 373,573</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>3210 - Real Estate Ex Tax Total</b>	<b>\$ 75,105,040</b>	<b>\$ 26,652,667</b>	<b>\$ 18,050,621</b>	<b>\$ (8,602,046)</b>
<b>3211 - Capital Project Fund</b>				
<b>Intergovernmental Revenues</b>				
4334280 - Direct WA Transportation Improve Brd	1,486,116	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 1,486,116</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4341000 - Charge for Services-Misc	10,674	-	-	-
4347122 - Other Fees & Charges - Culture & Recreat	-	-	-	-
6420000 - Capital Gains & Losses on Investments	(1,729)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 8,945</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Taxes</b>				
4317300 - Real Estate Excise Tax Revenue	-	-	-	-
4317400 - REET Growth Management	-	-	-	-
<b>Other Taxes Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	106,270	-	59,256	<b>59,256</b>
6011301 - Amortization of Premium/Discount	(4,142)	-	1,164	<b>1,164</b>
6300005 - Contributions and Donations - SD	5,530	-	-	-
6300020 - Contributions - Other	-	-	-	-
6310010 - Transf-In Bond Funds-Capital Related	62,130	307,966	-	<b>(307,966)</b>
6311000 - Transfer from Other Active Fund	22,930,800	-	-	-
6311010 - Transfer from General Fund	6,292,603	-	-	-
6311061 - Capital Contribution from General Fund	66,660	7,976,000	595,572	<b>(7,380,428)</b>
6311064 - Transfer from REET	254,396	-	-	-
6311065 - Transfer from CIP	681,432	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	1,910,335	4,417,000	2,675,026	<b>(1,741,974)</b>
6311102 - Transfer from Real Estate Excise Tax 2	582,000	-	-	-
6311108 - Transfer from Street Initiative Fnd 1085	168,000	-	-	-
6371500 - Contrib in Aid of Constr - Other Cash	-	-	-	-
6379000 - Contributions for Capital Resources	-	-	-	-
6438610 - Sale & Leasehold Tax Deposits	7,300	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 33,063,315</b>	<b>\$ 12,700,966</b>	<b>\$ 3,331,018</b>	<b>\$ (9,369,948)</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	59,136	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 59,136</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
6011100 - Interest Earnings-Interfund Loans	26,163	296,668	141,324	<b>(155,344)</b>
<b>Internal Transfers Total</b>	<b>\$ 26,163</b>	<b>\$ 296,668</b>	<b>\$ 141,324</b>	<b>\$ (155,344)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>3211 - Capital Project Fund Total</b>	<b>\$ 34,643,675</b>	<b>\$ 12,997,634</b>	<b>\$ 3,472,342</b>	<b>\$ (9,525,292)</b>
<b>3216 - Police Facility 2002</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(0)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	10,242	-	-	-
6011301 - Amortization of Premium/Discount	(547)	-	-	-
6311010 - Transfer from General Fund	816,542	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	3,449,257	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 4,275,493</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3216 - Police Facility 2002 Total</b>	<b>\$ 4,275,493</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3218 - 2009 LTGO Bond Proj</b>				
<b>Intergovernmental Revenues</b>				
4337102 - Interlocal Grant - Port of Tacoma	31,029	-	-	-
4337106 - Interlocal Grant - Metro Parks	-	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 31,029</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(118)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (118)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	10,046	-	-	-
6011301 - Amortization of Premium/Discount	(613)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 9,433</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3218 - 2009 LTGO Bond Proj Total</b>	<b>\$ 40,344</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3220 - 2010 LTGO BONDS</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(337)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (337)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	52,193	-	-	-
6011301 - Amortization of Premium/Discount	(1,696)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 50,497</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	307,966	-	(307,966)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 307,966</b>	<b>\$ -</b>	<b>\$ (307,966)</b>
<b>3220 - 2010 LTGO BONDS Total</b>	<b>\$ 50,160</b>	<b>\$ 307,966</b>	<b>\$ -</b>	<b>\$ (307,966)</b>
<b>4110 - PDS Permitting</b>				
<b>Intergovernmental Revenues</b>				
4339000 - Advanced Payment - Unearned Revenue	13,999	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 13,999</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Licenses &amp; Permits</b>				
4321010 - Fire Prevention Bureau Permits	771,477	739,868	753,183	13,315
4322001 - Barricade Permit Fee-Leasehold Taxable	14,000	-	46,083	46,083
4322002 - Barricade Permit Fee-Non-Taxable	78,339	-	301,006	301,006
4322003 - Overtime Parking Permit Fee	37,247	-	63,074	63,074
4322020 - IPMS Revenue	872,460	-	-	-
4322021 - PDS Technology Permit Revenue	195,370	1,000,000	979,535	(20,465)
4322040 - PDS Reserve Revenue.	78,800	400,000	331,483	(68,517)
4322050 - Building Permits	5,228,949	9,157,256	5,375,027	(3,782,229)
4322100 - Heating & Plumbing Permits	-	-	1,110,899	1,110,899
4322200 - Sign Permitting	-	-	135,703	135,703
4322300 - Streets & Curbs Permit	-	2,361,824	115,828	(2,245,996)
4322310 - Site Development Fees	2,634,287	1,190,042	2,156,089	966,047
<b>Licenses &amp; Permits Total</b>	<b>\$ 9,910,929</b>	<b>\$ 14,848,990</b>	<b>\$ 11,367,910</b>	<b>\$ (3,481,080)</b>
<b>Charges for Services</b>				
4322060 - Strong Motion Instrumentation Fund	837,034	-	-	-
4322061 - Emergency Preparedness Revenue	118,165	800,000	642,939	(157,061)
4322070 - Endangered Species Act	1,069,568	-	-	-
4322071 - PDS Natural Resource Permit Revenue	175,995	1,000,000	924,060	(75,940)
4341000 - Charge for Services-Misc	90	-	-	-
4343529 - Metered Parking Fee Taxable	-	-	-	-
4345800 - Permit Pre-Application Fees	-	1,108,000	241,721	(866,279)
4345820 - Land Use Fees	851,617	1,147,168	982,409	(164,759)
4345840 - Site Development Inspection Fees	87,958	2,878,460	2,244,246	(634,214)
4345850 - Building Permit Inspection Fees	11,124,312	8,547,256	6,866,253	(1,681,003)
4345900 - Other Planning & Development Fees	205,621	-	256,578	256,578
6420000 - Capital Gains & Losses on Investments	(412)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 14,469,948</b>	<b>\$ 15,480,884</b>	<b>\$ 12,158,206</b>	<b>\$ (3,322,678)</b>
<b>Fines &amp; Forfeits</b>				
4357000 - Court Costs Recoupment	1,388	-	-	-
<b>Fines &amp; Forfeits Total</b>	<b>\$ 1,388</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Miscellaneous Revenues</b>				
4345300 - Misc Work Order Revenue	14,114	-	3,880,612	<b>3,880,612</b>
4360000 - Other Miscellaneous Revenue	5,224	-	-	-
4369800 - Cashier Over & Short	(0)	-	-	-
6011300 - Pooled Investments Revenue	181,186	-	253,908	<b>253,908</b>
6011301 - Amortization of Premium/Discount	655	-	7,032	<b>7,032</b>
6311000 - Transfer from Other Active Fund	-	1,400,000	3,334,992	<b>1,934,992</b>
6311010 - Transfer from General Fund	1,446,904	1,505,002	1,504,992	<b>(10)</b>
6438610 - Sale & Leasehold Tax Deposits	10,769	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,658,853</b>	<b>\$ 2,905,002</b>	<b>\$ 8,981,536</b>	<b>\$ 6,076,534</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	1,440,906	1,632,515	<b>191,609</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,440,906</b>	<b>\$ 1,632,515</b>	<b>\$ 191,609</b>
<b>4110 - PDS Permitting Total</b>	<b>\$ 26,055,117</b>	<b>\$ 34,675,782</b>	<b>\$ 34,140,167</b>	<b>\$ (535,615)</b>
<b>4120 - PW TacRail Mountain</b>				
<b>Charges for Services</b>				
4343262 - Demurrage Revenue	484,190	340,000	350,268	<b>10,268</b>
4343271 - Rail Movement - Mountain Division	1,950,324	2,328,800	2,200,008	<b>(128,792)</b>
4343272 - Rail Storage	28,632	20,000	120,000	<b>100,000</b>
4343273 - Rail Operating Fees - Mountain Division	41,178	60,000	30,000	<b>(30,000)</b>
4343760 - Other Cust Fees Revenue	86,604	80,000	40,008	<b>(39,992)</b>
4343780 - External Overhead	103	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	30,000	-	-	-
6418010 - Miscellaneous Non-Operating Sales - Non	55	-	-	-
6420000 - Capital Gains & Losses on Investments	(355)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 2,620,732</b>	<b>\$ 2,828,800</b>	<b>\$ 2,740,284</b>	<b>\$ (88,516)</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	23,538	6,000	10,008	<b>4,008</b>
6011301 - Amortization of Premium/Discount	(1,160)	-	216	<b>216</b>
6223000 - Miscellaneous Income	184,000	368,000	360,000	<b>(8,000)</b>
6223005 - Miscellaneous Income - SD	9,750	-	-	-
6311010 - Transfer from General Fund	400,000	800,000	1,801,214	<b>1,001,214</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 616,128</b>	<b>\$ 1,174,000</b>	<b>\$ 2,171,438</b>	<b>\$ 997,438</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	275,635	413,000	160,008	<b>(252,992)</b>
6221015 - Rental of City Property/Non Leasehold -	354,679	340,000	370,008	<b>30,008</b>
<b>Indirect Costs Total</b>	<b>\$ 630,315</b>	<b>\$ 753,000</b>	<b>\$ 530,016</b>	<b>\$ (222,984)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	33,704	-	(33,704)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 33,704</b>	<b>\$ -</b>	<b>\$ (33,704)</b>
<b>4120 - PW TacRail Mountain Total</b>	<b>\$ 3,867,175</b>	<b>\$ 4,789,504</b>	<b>\$ 5,441,738</b>	<b>\$ 652,234</b>
<b>4140 - Public Works</b>				
<b>Licenses &amp; Permits</b>				
4322310 - Site Development Fees	-	40,000	45,000	5,000
<b>Licenses &amp; Permits Total</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 45,000</b>	<b>\$ 5,000</b>
<b>Charges for Services</b>				
4342890 - Hourly/Daily Parking	174,291	-	262,992	262,992
4342892 - Hourly/Daily Parking - Off-Street	2,526,516	2,505,000	2,195,976	(309,024)
4342893 - Hourly/Daily Parking - On-Street	3,047,247	3,003,000	2,763,996	(239,004)
4342894 - Metered Parking Fee Non-Taxable	37,540	-	-	-
4343455 - Monthly Parking Rentals - Oper	-	-	-	-
4343460 - Monthly Parking - Off-Street	4,008,072	5,377,000	4,426,008	(950,992)
4343461 - Monthly Parking -Off street Nontaxable	69,700	516,000	30,000	(486,000)
4343465 - Monthly Permit Parking - On-Street	3,720	-	-	-
4343506 - Rent of Oper Prop Leasehold	1,237,956	86,000	813,984	727,984
4343529 - Metered Parking Fee Taxable	20,473	-	-	-
4344895 - Permit Parking - On-Street	27,803	92,000	56,004	(35,996)
4345820 - Land Use Fees	325,800	-	-	-
4345840 - Site Development Inspection Fees	-	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	5,970	-	-	-
6420000 - Capital Gains & Losses on Investments	(222)	-	-	-
6421400 - Surplus Scrap Sales	501	-	-	-
<b>Charges for Services Total</b>	<b>\$ 11,485,368</b>	<b>\$ 11,579,000</b>	<b>\$ 10,548,960</b>	<b>\$ (1,030,040)</b>
<b>Fines &amp; Forfeits</b>				
4350009 - ADA Parking Infractions	124,545	88,000	42,996	(45,004)
4350010 - Parking Infractions	3,729,731	5,850,000	3,198,495	(2,651,505)
4350011 - Red Light Infractions	-	-	608,493	608,493
<b>Fines &amp; Forfeits Total</b>	<b>\$ 3,854,276</b>	<b>\$ 5,938,000</b>	<b>\$ 3,849,984</b>	<b>\$ (2,088,016)</b>
<b>Miscellaneous Revenues</b>				
4360000 - Other Miscellaneous Revenue	-	-	96,500	96,500
4369800 - Cashier Over & Short	(4)	-	-	-
6011300 - Pooled Investments Revenue	220,311	-	36,408	36,408
6011301 - Amortization of Premium/Discount	(1,097)	-	1,008	1,008
6223000 - Miscellaneous Income	15,528	-	-	-
6311010 - Transfer from General Fund	27,000	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(1,223,513)	-	-	-



## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6411030 - Proceeds from the Sale of Capital Assets	5,930,475	-	-	-
6438610 - Sale & Leasehold Tax Deposits	225,986	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 5,194,685</b>	<b>\$ -</b>	<b>\$ 133,916</b>	<b>\$ 133,916</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	100,461	110,000	110,340	340
6221015 - Rental of City Property/Non Leasehold -	7,901	8,244	8,256	12
<b>Indirect Costs Total</b>	<b>\$ 108,362</b>	<b>\$ 118,244</b>	<b>\$ 118,596</b>	<b>\$ 352</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	2,425,760	2,425,760
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,425,760</b>	<b>\$ 2,425,760</b>
<b>4140 - Public Works Total</b>	<b>\$ 20,642,692</b>	<b>\$ 17,675,244</b>	<b>\$ 17,122,216</b>	<b>\$ (553,028)</b>
<b>4165 - Convention Center</b>				
<b>Business Tax</b>				
4316600 - Admission Tax	22,399	22,534	-	(22,534)
<b>Business Tax Total</b>	<b>\$ 22,399</b>	<b>\$ 22,534</b>	<b>\$ -</b>	<b>\$ (22,534)</b>
<b>Charges for Services</b>				
4343499 - Nontaxable Revenue - Other	12,615	-	16,608	16,608
4344200 - Parking	55	-	-	-
4347122 - Other Fees & Charges - Culture & Recreat	1,312,948	1,025,150	1,393,228	368,078
4347130 - Convention Rent	2,734,648	2,477,323	3,119,480	642,157
4347150 - Catering Revenues	264,118	-	1,294,431	1,294,431
4347152 - Concessions Revenue	8,472	-	66,432	66,432
4347155 - Restaurant Services	1,764,459	1,712,222	-	(1,712,222)
4347160 - Ticketing Revenue	380	-	-	-
4347190 - Other Revenue - Misc	1,815	2,000	4,992	2,992
6420000 - Capital Gains & Losses on Investments	(347)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 6,099,162</b>	<b>\$ 5,216,695</b>	<b>\$ 5,895,171</b>	<b>\$ 678,476</b>
<b>Miscellaneous Revenues</b>				
4369800 - Cashier Over & Short	0	-	-	-
6011300 - Pooled Investments Revenue	107,044	-	111,072	111,072
6011301 - Amortization of Premium/Discount	1,362	-	3,084	3,084
6300000 - Contributions and Donations	50,000	-	-	-
6310020 - Transf-In Capital Other	1,644,123	-	-	-
6311000 - Transfer from Other Active Fund	325,000	-	-	-
6311010 - Transfer from General Fund	1,765,161	-	-	-
6311050 - Hotel/Motel Tax Transfer	7,025,752	9,707,820	9,598,821	(108,999)
6311300 - Contrib from Public Facility District	7,429,437	9,223,332	8,129,350	(1,093,982)
<b>Miscellaneous Revenues Total</b>	<b>\$ 18,347,880</b>	<b>\$ 18,931,152</b>	<b>\$ 17,842,327</b>	<b>\$ (1,088,825)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Indirect Costs</b>				
6221015 - Rental of City Property/Non Leasehold -	102,648	100,800	110,000	9,200
<b>Indirect Costs Total</b>	<b>\$ 102,648</b>	<b>\$ 100,800</b>	<b>\$ 110,000</b>	<b>\$ 9,200</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	155,588	511,046	355,458
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 155,588</b>	<b>\$ 511,046</b>	<b>\$ 355,458</b>
<b>4165 - Convention Center Total</b>	<b>\$ 24,572,090</b>	<b>\$ 24,426,769</b>	<b>\$ 24,358,544</b>	<b>\$ (68,225)</b>
<b>4170 - Baseball Park</b>				
<b>Sales Tax</b>				
4313000 - City Sales/Use Tax	89,275	18,929	50,000	31,071
<b>Sales Tax Total</b>	<b>\$ 89,275</b>	<b>\$ 18,929</b>	<b>\$ 50,000</b>	<b>\$ 31,071</b>
<b>Business Tax</b>				
4316200 - Retailing Tax	20,955	13,466	24,494	11,028
4316300 - Service Tax	92,124	70,973	93,168	22,195
4316600 - Admission Tax	318,324	350,338	399,545	49,207
<b>Business Tax Total</b>	<b>\$ 431,403</b>	<b>\$ 434,777</b>	<b>\$ 517,207</b>	<b>\$ 82,430</b>
<b>Charges for Services</b>				
4347161 - Facility Fee Revenue	309,613	386,286	352,152	(34,134)
6418010 - Miscellaneous Non-Operating Sales - Non	531	-	-	-
6420000 - Capital Gains & Losses on Investments	(5)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 310,139</b>	<b>\$ 386,286</b>	<b>\$ 352,152</b>	<b>\$ (34,134)</b>
<b>Other Taxes</b>				
4318000 - Leasehold Excise Tax	35,280	39,200	39,192	(8)
<b>Other Taxes Total</b>	<b>\$ 35,280</b>	<b>\$ 39,200</b>	<b>\$ 39,192</b>	<b>\$ (8)</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	6,952	4,400	4,392	(8)
6011301 - Amortization of Premium/Discount	34	-	336	336
6223000 - Miscellaneous Income	-	-	-	-
6311010 - Transfer from General Fund	1,397,148	1,291,678	1,358,972	67,294
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,404,133</b>	<b>\$ 1,296,078</b>	<b>\$ 1,363,700</b>	<b>\$ 67,622</b>
<b>Indirect Costs</b>				
6221010 - Rental of City Property/Non Leasehold	82,706	89,937	97,284	7,347
6221015 - Rental of City Property/Non Leasehold -	1,000,000	1,000,000	1,000,008	8
<b>Indirect Costs Total</b>	<b>\$ 1,082,706</b>	<b>\$ 1,089,937</b>	<b>\$ 1,097,292</b>	<b>\$ 7,355</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	160	-	(160)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 160</b>	<b>\$ -</b>	<b>\$ (160)</b>
<b>4170 - Baseball Park Total</b>	<b>\$ 3,352,936</b>	<b>\$ 3,265,367</b>	<b>\$ 3,419,543</b>	<b>\$ 154,176</b>
<b>4180 - PAF Dome</b>				
<b>Business Tax</b>				
4316600 - Admission Tax	2,510,017	2,503,536	3,745,056	1,241,520
<b>Business Tax Total</b>	<b>\$ 2,510,017</b>	<b>\$ 2,503,536</b>	<b>\$ 3,745,056</b>	<b>\$ 1,241,520</b>
<b>Charges for Services</b>				
4342890 - Hourly/Daily Parking	1,035	-	-	-
4342892 - Hourly/Daily Parking - Off-Street	-	-	-	-
4343455 - Monthly Parking Rentals - Oper	43,655	3,000	72,000	69,000
4343460 - Monthly Parking - Off-Street	-	-	-	-
4343499 - Nontaxable Revenue - Other	7,400	-	-	-
4344200 - Parking	2,557,259	3,201,147	2,607,988	(593,159)
4344205 - PAF Parking Lot Rental	99,475	50,000	-	(50,000)
4347120 - Facility Rent Revenue	4,051,378	5,296,879	6,488,980	1,192,101
4347122 - Other Fees & Charges - Culture & Recreat	662,478	605,543	559,759	(45,784)
4347125 - Commercial Rent	355,455	418,180	204,943	(213,237)
4347150 - Catering Revenues	184,176	236,575	143,004	(93,571)
4347151 - Other Concessions	495,210	621,109	920,002	298,893
4347152 - Concessions Revenue	2,031,875	2,667,156	4,355,500	1,688,344
4347160 - Ticketing Revenue	3,201,034	4,040,313	6,074,554	2,034,241
4347161 - Facility Fee Revenue	2,606,466	2,885,770	3,599,468	713,698
4347170 - Marketing Revenue	253,605	222,221	147,223	(74,998)
4347190 - Other Revenue - Misc	29,917	-	-	-
6420000 - Capital Gains & Losses on Investments	(635)	-	-	-
6421400 - Surplus Scrap Sales	12,345	-	-	-
<b>Charges for Services Total</b>	<b>\$ 16,592,128</b>	<b>\$ 20,247,893</b>	<b>\$ 25,173,421</b>	<b>\$ 4,925,528</b>
<b>Fines &amp; Forfeits</b>				
4350010 - Parking Infractions	2,128	-	-	-
<b>Fines &amp; Forfeits Total</b>	<b>\$ 2,128</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4342870 - Advertising	600,981	627,000	660,000	33,000
4342900 - Vending Machine Sales	2,059	-	-	-
4369800 - Cashier Over & Short	(3,215)	-	-	-
6011300 - Pooled Investments Revenue	269,770	-	285,072	285,072
6011301 - Amortization of Premium/Discount	(6)	-	7,920	7,920
6311101 - Transfer from Real Estate Excise Tax 1	-	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6438610 - Sale & Leasehold Tax Deposits	93,590	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 963,178</b>	<b>\$ 627,000</b>	<b>\$ 952,992</b>	<b>\$ 325,992</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	36,306	29,000	42,000	13,000
<b>Indirect Costs Total</b>	<b>\$ 36,306</b>	<b>\$ 29,000</b>	<b>\$ 42,000</b>	<b>\$ 13,000</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	345,400	345,400
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 345,400</b>	<b>\$ 345,400</b>
<b>4180 - PAF Dome Total</b>	<b>\$ 20,103,757</b>	<b>\$ 23,407,429</b>	<b>\$ 30,258,869</b>	<b>\$ 6,851,440</b>
<b>4190 - PAF Performing Arts</b>				
<b>Intergovernmental Revenues</b>				
4334360 - Dir WA Dept of Commerce	-	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4347161 - Facility Fee Revenue	-	35,000	-	(35,000)
6420000 - Capital Gains & Losses on Investments	(56)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (56)</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ (35,000)</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	12,149	7,375	5,952	(1,423)
6011301 - Amortization of Premium/Discount	(143)	-	252	252
6311010 - Transfer from General Fund	3,384,803	1,872,683	2,089,524	216,841
6311064 - Transfer from REET	-	-	-	-
6311101 - Transfer from Real Estate Excise Tax 1	3,994,506	1,500,000	1,000,000	(500,000)
6371300 - CIAC-Direct State Grant Cash	970,000	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,361,315</b>	<b>\$ 3,380,058</b>	<b>\$ 3,095,728</b>	<b>\$ (284,330)</b>
<b>4190 - PAF Performing Arts Total</b>	<b>\$ 8,361,259</b>	<b>\$ 3,415,058</b>	<b>\$ 3,095,728</b>	<b>\$ (319,330)</b>
<b>4200 - ES Solid Waste</b>				
<b>Intergovernmental Revenues</b>				
6223300 - Indirect Federal ARRA-DOE	-	-	-	-
6232300 - Direct WA Dept of Ecology	118,310	-	200,000	200,000
<b>Intergovernmental Revenues Total</b>	<b>\$ 118,310</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>Charges for Services</b>				
4341100 - PW Damage Repair/Replace Maintenance	-	-	-	-
4343130 - Solid Waste Revenue - Residential	54,781,418	60,055,000	63,481,514	3,426,514
4343133 - S/W Rev-Res Recycling Program	-	-	3,197,312	3,197,312

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4343134 - Solid Waste Rev Resi Recycle Education	-	-	689,076	689,076
4343230 - Solid Waste Revenue - Commercial	53,982,430	58,953,000	56,350,275	(2,602,725)
4343231 - Solid Waste Nontax Revenue - Commercial	869,756	-	-	-
4343400 - Revenue - Wholesale	1,046,002	1,000,000	605,712	(394,288)
4343530 - Solid Waste Revenue - Disposal	20,970,948	19,524,000	22,227,362	2,703,362
4343630 - Solid Waste Revenue - Container Rental	733,791	914,000	1,149,626	235,626
4343631 - Solid Waste Nontax Rev-Container Rental	13,851	-	-	-
4343632 - Solid Waste Revenue-Commercial Recycling	3,643,257	3,378,000	3,534,044	156,044
4343730 - Solid Waste Other Service Revenues	388,714	374,000	378,000	4,000
4343760 - Other Cust Fees Revenue	448,536	400,000	538,008	138,008
4343780 - External Overhead	7,629	-	-	-
6420000 - Capital Gains & Losses on Investments	(4,843)	-	-	-
6421400 - Surplus Scrap Sales	1,925	-	-	-
<b>Charges for Services Total</b>	<b>\$ 136,883,414</b>	<b>\$ 144,598,000</b>	<b>\$ 152,150,929</b>	<b>\$ 7,552,929</b>
<b>Miscellaneous Revenues</b>				
4345300 - Misc Work Order Revenue	161,890	-	-	-
4369800 - Cashier Over & Short	(357)	-	-	-
4369805 - Low Income Family Assistance Discount	(42,785)	(197,000)	(199,992)	(2,992)
6011300 - Pooled Investments Revenue	1,354,417	1,059,000	636,637	(422,363)
6011301 - Amortization of Premium/Discount	(17,965)	-	-	-
6223000 - Miscellaneous Income	3,067	-	-	-
6300000 - Contributions and Donations	480	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(752,410)	-	-	-
6411020 - Gain/Loss on Bond Defeasance	-	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	375,475	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,081,811</b>	<b>\$ 862,000</b>	<b>\$ 436,645</b>	<b>\$ (425,355)</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	101,072	72,942	57,096	(15,846)
6221010 - Rental of City Property/Non Leasehold	34,430	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 135,502</b>	<b>\$ 72,942</b>	<b>\$ 57,096</b>	<b>\$ (15,846)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	7,108,163	3,846,318	(3,261,845)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 7,108,163</b>	<b>\$ 3,846,318</b>	<b>\$ (3,261,845)</b>
<b>4200 - ES Solid Waste Total</b>	<b>\$ 138,219,038</b>	<b>\$ 152,641,105</b>	<b>\$ 156,690,988</b>	<b>\$ 4,049,883</b>
<b>4300 - ES Wastewater</b>				
<b>Intergovernmental Revenues</b>				
6243370 - Intergovernmental Operating Revenue	-	1,300,000	-	(1,300,000)
<b>Intergovernmental Revenues Total</b>	<b>\$ -</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>	<b>\$ (1,300,000)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Licenses &amp; Permits</b>				
4322000 - Non-Business Licenses & Permits-Misc	-	-	-	-
<b>Licenses &amp; Permits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4343150 - Wastewater Revenue - Residential	96,864,106	105,680,000	108,126,439	<b>2,446,439</b>
4343250 - Wastewater Revenue - Commercial	30,289,513	35,483,000	33,527,370	<b>(1,955,630)</b>
4343251 - Wastewater Nontax Revenue - Commercial	995,984	-	-	-
4343252 - Wastewater Rev - Commercial -Public Auth	4,189,805	-	-	-
4343253 - Wastewater Rev - Interlocal Wholesale	15,850,409	15,319,000	17,266,363	<b>1,947,363</b>
4343750 - W/W Other Service Revenues	4,204,348	4,600,000	3,400,008	<b>(1,199,992)</b>
4343755 - W/W Revenue - Tagro Retail Sales Revenue	1,114,777	1,243,000	1,099,992	<b>(143,008)</b>
4343756 - Wastewater Nontaxable Revenue - Tagro	24,840	-	-	-
4343757 - W/W Rev - Tagro - Wholesale	144,356	-	-	-
4343758 - W/W Revenue - BioGas Sales	-	399,000	-	<b>(399,000)</b>
4343759 - W/W Revenue - RIN Credit for BioGas	-	406,500	-	<b>(406,500)</b>
4343760 - Other Cust Fees Revenue	165,730	166,050	77,100	<b>(88,950)</b>
4343780 - External Overhead	5,892	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	4,198	-	-	-
6418010 - Miscellaneous Non-Operating Sales - Non	6,212	-	-	-
6420000 - Capital Gains & Losses on Investments	(7,088)	-	-	-
6421400 - Surplus Scrap Sales	14,109	-	-	-
<b>Charges for Services Total</b>	<b>\$ 153,867,192</b>	<b>\$ 163,296,550</b>	<b>\$ 163,497,272</b>	<b>\$ 200,722</b>
<b>Fines &amp; Forfeits</b>				
4353700 - Pollution Fines Sewer	18,229	-	-	-
<b>Fines &amp; Forfeits Total</b>	<b>\$ 18,229</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4345300 - Misc Work Order Revenue	24,144	-	-	-
4369800 - Cashier Over & Short	(757)	-	-	-
4369805 - Low Income Family Assistance Discount	(33,620)	(156,000)	(160,008)	<b>(4,008)</b>
6011300 - Pooled Investments Revenue	2,040,619	1,749,000	1,233,543	<b>(515,457)</b>
6011301 - Amortization of Premium/Discount	(23,571)	-	-	-
6223000 - Miscellaneous Income	12	33,000	-	<b>(33,000)</b>
6223005 - Miscellaneous Income - SD	9,455	-	-	-
6300000 - Contributions and Donations	260	-	-	-
6310010 - Transf-In Bond Funds-Capital Related	6,813,871	-	-	-
6310100 - Reimbursements Non-Revenue Receipts	104,104	-	-	-
6371105 - Contrib in Aid of Constr - Customer Cash	468,453	-	-	-
6371300 - CIAC-Direct State Grant Cash	-	350,000	-	<b>(350,000)</b>
6371302 - CIAC-Direct State Ecology - Cash Capital	-	350,000	-	<b>(350,000)</b>
6379000 - Contributions for Capital Resources	3,000,000	-	-	-
6398620 - Proprietary Revenue Bond Proceeds	49,575,000	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6398645 - LID Installment Notes	(116,552)	-	-	-
6398660 - Proprietary Other Note Proceeds	-	-	43,320,079	43,320,079
6411000 - Gain/Loss on Disposal of Capital Assets	(98,685)	-	-	-
6411010 - Gain/Loss on Disposal of Cap Assets -TPU	(26,751)	-	-	-
6411020 - Gain/Loss on Bond Defeasance	(31,980)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	28,680	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 61,732,682</b>	<b>\$ 2,326,000</b>	<b>\$ 44,393,614</b>	<b>\$ 42,067,614</b>
<b>Operating Expenses</b>				
5419240 - Capital Impairment	(372,021)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ (372,021)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
6221010 - Rental of City Property/Non Leasehold	1,330	-	-	-
6221015 - Rental of City Property/Non Leasehold -	1,047,216	1,085,000	1,138,308	53,308
6221160 - Rental/City Prop - Interfund	1,915,564	2,124,000	2,325,852	201,852
<b>Indirect Costs Total</b>	<b>\$ 2,964,110</b>	<b>\$ 3,209,000</b>	<b>\$ 3,464,160</b>	<b>\$ 255,160</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	39,491,077	22,046,602	(17,444,475)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 39,491,077</b>	<b>\$ 22,046,602</b>	<b>\$ (17,444,475)</b>
<b>4300 - ES Wastewater Total</b>	<b>\$ 218,210,193</b>	<b>\$ 209,622,627</b>	<b>\$ 233,401,648</b>	<b>\$ 23,779,021</b>
<b>4301 - ES Surface Water</b>				
<b>Intergovernmental Revenues</b>				
6232300 - Direct WA Dept of Ecology	427,241	-	777,888	777,888
6243370 - Intergovernmental Operating Revenue	-	1,300,000	-	(1,300,000)
<b>Intergovernmental Revenues Total</b>	<b>\$ 427,241</b>	<b>\$ 1,300,000</b>	<b>\$ 777,888</b>	<b>\$ (522,112)</b>
<b>Licenses &amp; Permits</b>				
4322310 - Site Development Fees	1,102,641	-	-	-
<b>Licenses &amp; Permits Total</b>	<b>\$ 1,102,641</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4343040 - Surface Water Revenue	33,129,492	-	-	-
4343041 - Surface Water Rev-Residential	17,685,564	36,191,000	37,984,864	1,793,864
4343240 - Surface Water Nontaxable Revenue	541,437	-	-	-
4343243 - Surface Water Rev-Commercial	18,794,271	38,403,000	40,623,759	2,220,759
4343740 - S/WTR Other Service Revenues	299,236	312,000	235,296	(76,704)
4343760 - Other Cust Fees Revenue	15,728	14,000	12,748	(1,252)
4343780 - External Overhead	2,619	-	-	-
4345840 - Site Development Inspection Fees	427,030	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	16,034	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6418010 - Miscellaneous Non-Operating Sales - Non	2,423	-	-	-
6420000 - Capital Gains & Losses on Investments	(4,737)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 70,909,097</b>	<b>\$ 74,920,000</b>	<b>\$ 78,856,667</b>	<b>\$ 3,936,667</b>
<b>Miscellaneous Revenues</b>				
4345300 - Misc Work Order Revenue	18,643	63,000	10,008	(52,992)
4369805 - Low Income Family Assistance Discount	(16,030)	(73,000)	(79,992)	(6,992)
6011300 - Pooled Investments Revenue	1,323,560	890,000	630,738	(259,262)
6011301 - Amortization of Premium/Discount	(25,848)	-	-	-
6300000 - Contributions and Donations	19,310	-	-	-
6300005 - Contributions and Donations - SD	-	-	-	-
6310010 - Transf-In Bond Funds-Capital Related	443,107	-	-	-
6310020 - Transf-In Capital Other	896,805	525,000	492,000	(33,000)
6311000 - Transfer from Other Active Fund	787,959	-	-	-
6371100 - Contrib in Aid of Constr - Customer Cash	161,401	-	-	-
6371300 - CIAC-Direct State Grant Cash	-	-	-	-
6371302 - CIAC-Direct State Ecology - Cash Capital	2,715,944	6,819,406	9,460,326	2,640,920
6371505 - Contrib in Aid of Constr - Other Cash -	-	-	-	-
6398620 - Proprietary Revenue Bond Proceeds	51,370,000	-	-	-
6398660 - Proprietary Other Note Proceeds	-	-	2,813,754	2,813,754
6411000 - Gain/Loss on Disposal of Capital Assets	11,391	-	-	-
6411010 - Gain/Loss on Disposal of Cap Assets -TPU	(28,162)	-	-	-
6411020 - Gain/Loss on Bond Defeasance	(118,381)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	35,700	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 57,595,400</b>	<b>\$ 8,224,406</b>	<b>\$ 13,326,834</b>	<b>\$ 5,102,428</b>
<b>Operating Expenses</b>				
5419240 - Capital Impairment	(34,622)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ (34,622)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	25,998,572	25,274,645	(723,927)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 25,998,572</b>	<b>\$ 25,274,645</b>	<b>\$ (723,927)</b>
<b>4301 - ES Surface Water Total</b>	<b>\$ 129,999,757</b>	<b>\$ 110,442,978</b>	<b>\$ 118,236,034</b>	<b>\$ 7,793,056</b>
<b>4450 - Union Station</b>				
<b>Miscellaneous Revenues</b>				
4360000 - Other Miscellaneous Revenue	0	-	-	-
6011000 - Investments-Misc. Revenue	5,932	2,000	7,000	5,000
6362501 - Capital Lease Revenue - Nontaxable	2,673,365	1,600,930	371,844	(1,229,086)
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,679,296</b>	<b>\$ 1,602,930</b>	<b>\$ 378,844</b>	<b>\$ (1,224,086)</b>
<b>Cash Balance</b>				



## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4300000 - Beginning Cash Balance Budget	-	6,332,600	4,524,556	(1,808,044)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 6,332,600</b>	<b>\$ 4,524,556</b>	<b>\$ (1,808,044)</b>
<b>4450 - Union Station Total</b>	<b>\$ 2,679,296</b>	<b>\$ 7,935,530</b>	<b>\$ 4,903,400</b>	<b>\$ (3,032,130)</b>
<b>4500 - Tacoma Rail</b>				
<b>Charges for Services</b>				
4343260 - Line Hauls - Belt Line	50,668,260	52,636,512	62,976,072	<b>10,339,560</b>
4343261 - Local and Miscellaneous - Belt Line	2,821,062	4,554,000	3,010,960	<b>(1,543,040)</b>
4343262 - Demurrage Revenue	2,707,369	2,300,000	2,640,000	<b>340,000</b>
4343264 - Miscellaneous Special Switching Revenue-	1,093,020	-	-	-
4343276 - Rail Equipment and Vehicle Revenue	144,000	-	-	-
4343500 - Revenue - Other	-	698,000	522,000	<b>(176,000)</b>
4343760 - Other Cust Fees Revenue	97,974	-	-	-
4343780 - External Overhead	26,228	-	-	-
4347140 - Other Rent	2,002,816	2,220,000	962,400	<b>(1,257,600)</b>
6420000 - Capital Gains & Losses on Investments	(828)	-	-	-
6421400 - Surplus Scrap Sales	26,141	-	-	-
<b>Charges for Services Total</b>	<b>\$ 59,586,042</b>	<b>\$ 62,408,512</b>	<b>\$ 70,111,432</b>	<b>\$ 7,702,920</b>
<b>Miscellaneous Revenues</b>				
4300020 - Revenue Provided for Capital Projects	-	-	-	-
4345245 - Service Maintenance Transportation Fees	6,088,308	4,800,000	7,200,000	<b>2,400,000</b>
4345265 - Transportation Vendor Service Repair Fee	235,890	-	-	-
6011300 - Pooled Investments Revenue	258,093	225,000	390,000	<b>165,000</b>
6011301 - Amortization of Premium/Discount	(2,506)	-	-	-
6223000 - Miscellaneous Income	64,192	-	-	-
6223005 - Miscellaneous Income - SD	8,250	-	-	-
6371105 - Contrib in Aid of Constr - Customer Cash	36,254	-	-	-
6371301 - CIAC-Direct State DOT - Cash Capital	112,306	-	-	-
6398570 - Other Long Term Debt Proceeds	-	-	-	-
6411010 - Gain/Loss on Disposal of Cap Assets -TPU	(649,715)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 6,151,073</b>	<b>\$ 5,025,000</b>	<b>\$ 7,590,000</b>	<b>\$ 2,565,000</b>
<b>Indirect Costs</b>				
6221015 - Rental of City Property/Non Leasehold -	9,000	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300005 - Appropriation from Current Fund	-	219,334	630,226	<b>410,892</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 219,334</b>	<b>\$ 630,226</b>	<b>\$ 410,892</b>
<b>4500 - Tacoma Rail Total</b>	<b>\$ 65,746,114</b>	<b>\$ 67,652,846</b>	<b>\$ 78,331,658</b>	<b>\$ 10,678,812</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4600 - Water</b>				
<b>Intergovernmental Revenues</b>				
4339000 - Advanced Payment - Unearned Revenue	-	-	-	-
4339005 - Temporary Main Charges	-	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4339004 - Perm Main - Latecomer's Main Constr chgs	219,639	-	-	-
4343120 - Water Revenue - Residential	106,411,332	116,422,335	122,427,929	<b>6,005,594</b>
4343220 - Water Revenue - Commercial/Industrial	22,382,456	21,999,185	23,597,539	<b>1,598,354</b>
4343221 - Water Revenue COT	665,961	193,052	559,245	<b>366,193</b>
4343222 - Water Revenue COT Fire	103,292	45,218	112,070	<b>66,852</b>
4343223 - Water Revenue - Public Utilities	2,750,667	-	-	-
4343224 - Water Revenue Wholesale	6,322,478	5,418,301	5,685,926	<b>267,625</b>
4343229 - Cascade Water Alliance Contract	10,932,565	5,036,541	4,766,667	<b>(269,874)</b>
4343234 - Water Revenue - COT Irrigation	261,690	170,254	282,952	<b>112,698</b>
4343319 - Water Revenue - Large Volume	-	4,286,723	4,799,157	<b>512,434</b>
4343320 - Water Revenue - Industrial/Commercial Sp	13,195,870	13,808,205	14,337,051	<b>528,846</b>
4343322 - Water Other Revenue GE Nontaxable	223,033	80,000	90,000	<b>10,000</b>
4343325 - Wtr Residential Fire Service	230,898	153,231	225,360	<b>72,129</b>
4343326 - Wtr Commercial Fire Service	5,821,357	5,857,510	6,633,459	<b>775,949</b>
4343327 - Wtr Residential Irrigation Service	2,260,012	2,157,840	2,475,487	<b>317,647</b>
4343328 - Wtr Commercial Irrigation Service	4,508,284	4,222,648	4,713,249	<b>490,601</b>
4343330 - Wtr Rev - Inside City PFP Fee	3,694,118	-	4,678,610	<b>4,678,610</b>
4343331 - Wtr Rev - Outside City PFP Fee	2,824,716	-	3,946,174	<b>3,946,174</b>
4343332 - Wtr Rev - Past PFP Fee Outside City	405,958	-	-	-
4343500 - Revenue - Other	-	590,000	717,600	<b>127,600</b>
4343501 - Accrued Revenues	1,133,077	-	-	-
4343520 - Water Revenue Other	1,225,160	1,000,000	1,000,000	-
4343720 - Water Rev - Late fees	383,119	400,000	400,000	-
4343760 - Other Cust Fees Revenue	47,094	40,000	40,000	-
4343780 - External Overhead	743,450	-	-	-
6415200 - Service Provided for Others-Power & Wate	5,114	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	8,000	-	-	-
6418010 - Miscellaneous Non-Operating Sales - Non	496,078	375,384	328,601	<b>(46,783)</b>
6420000 - Capital Gains & Losses on Investments	(16,803)	-	-	-
6421120 - Timber Sales Revenue	6,988	-	-	-
6421400 - Surplus Scrap Sales	103,586	90,000	829,000	<b>739,000</b>
<b>Charges for Services Total</b>	<b>\$ 187,349,187</b>	<b>\$ 182,346,427</b>	<b>\$ 202,646,076</b>	<b>\$ 20,299,649</b>
<b>Miscellaneous Revenues</b>				
4300020 - Revenue Provided for Capital Projects	-	(35,111,569)	(79,331,221)	<b>(44,219,652)</b>
4345300 - Misc Work Order Revenue	51,436	-	-	-
4362000 - Rental Revenues	777,061	845,551	925,000	<b>79,449</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4369800 - Cashier Over & Short	(1)	-	-	-
6011300 - Pooled Investments Revenue	5,009,298	600,000	600,000	-
6011301 - Amortization of Premium/Discount	(63,731)	-	-	-
6012005 - Other Interest Earnings - SD	1,384	-	-	-
6223000 - Miscellaneous Income	50,729	-	-	-
6310010 - Transf-In Bond Funds-Capital Related	70,350	-	-	-
6310020 - Transf-In Capital Other	51,000	-	-	-
6311140 - Transfer from 4600	-	13,108,676	30,851,215	<b>17,742,539</b>
6311151 - Contributions from 4600-05CON	-	-	-	-
6311152 - Contributions from 4600-07CON	-	-	-	-
6311153 - Transfer from 4600-09CON	583	-	-	-
6311156 - Transfer from 4600-10WC-Water Const	18,509,863	-	-	-
6311163 - Contributions from 4600-13WC Water Bond	(264,343)	-	-	-
6311170 - Contribution from 4600-CAPTL	-	44,005,788	83,438,308	<b>39,432,520</b>
6311185 - Transfer from 4600-SDC	-	-	13,521,704	<b>13,521,704</b>
6315000 - Misc Debit/Credit to Retained Earning	(21,253,132)	-	-	-
6332000 - BABs Interest Federal Subsidy	5,555,737	5,540,624	5,594,130	<b>53,506</b>
6371105 - Contrib in Aid of Constr - Customer Cash	16,683,096	-	-	-
6371110 - Contrib in Aid of Constr - LID Contrib	(70,350)	-	-	-
6371150 - Contrib in Aid of Constr - Customer Non	8,953,709	-	-	-
6371200 - Contrib in Aid of Constr - Municipal Cas	18,343	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	9	-	-	-
6411010 - Gain/Loss on Disposal of Cap Assets -TPU	-	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	3,831,704	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 37,912,747</b>	<b>\$ 28,989,070</b>	<b>\$ 55,599,136</b>	<b>\$ 26,610,066</b>
<b>Indirect Costs</b>				
6221015 - Rental of City Property/Non Leasehold -	-	-	-	-
<b>Indirect Costs Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300005 - Appropriation from Current Fund	-	16,956,044	23,404,386	<b>6,448,342</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 16,956,044</b>	<b>\$ 23,404,386</b>	<b>\$ 6,448,342</b>
<b>4600 - Water Total</b>	<b>\$ 225,261,934</b>	<b>\$ 228,291,541</b>	<b>\$ 281,649,598</b>	<b>\$ 53,358,057</b>
<b>4700 - Power</b>				
<b>Intergovernmental Revenues</b>				
6232101 - Direct Federal BPA 81.76515	20,000	-	-	-
6232102 - Direct Federal BPA 81.77349	50,000	-	-	-
6232103 - Ind Fed Dept of Homeland Sec 97.025	4,277	-	-	-
6232104 - Direct Federal BPA 81.78138	50,000	-	-	-
6232105 - Direct Federal BPA 81.75458	13,050	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 137,327</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Charges for Services</b>				
4343110 - Power Revenue - Residential	342,857,786	370,226,732	371,261,293	<b>1,034,561</b>
4343200 - Power Intertie Capacity Assignment Rev	3,206,352	3,206,352	1,202,382	<b>(2,003,970)</b>
4343211 - Power Revenue - General	198,386,773	217,676,783	226,098,115	<b>8,421,332</b>
4343212 - Power Revenue-General Municipal & Tribes	6,488,256	-	-	-
4343213 - Power Revenue - Small General	57,497,463	57,694,435	59,444,279	<b>1,749,844</b>
4343214 - Power Revenue - Sm General-Muni & Tribes	884,710	-	-	-
4343215 - Power Revenue - General High Voltage	40,228,631	47,226,409	52,837,548	<b>5,611,139</b>
4343217 - Power Rev - New Large Load Retail Rev	-	-	10,760,307	<b>10,760,307</b>
4343311 - Power Revenue - Industrial Contract	45,773,304	48,427,859	50,061,362	<b>1,633,503</b>
4343313 - Power Revenue-Street Lights-Other Public	785,460	-	-	-
4343314 - Power Revenue - Street Lights - Municipa	1,524,021	2,063,320	2,198,912	<b>135,592</b>
4343315 - Pow Rev StLts Utility own Muni Maintain	89,924	-	-	-
4343316 - Pow Rev StLtsUtlyOwnMuniMntnd Captl COT	261,744	-	-	-
4343410 - Power Revenue Wholesale	112,548,945	95,840,208	104,798,779	<b>8,958,571</b>
4343413 - BPA Energy Efficiency Incentive	-	-	7,500,000	<b>7,500,000</b>
4343501 - Accrued Revenues	2,143,478	-	-	-
4343504 - Rent of Oper Prop Self Assessed (No Leas	142,080	-	-	-
4343505 - Rent of Oper Prop Govt (No Leasehold)	209,391	-	-	-
4343506 - Rent of Oper Prop Leasehold	3,100,546	2,704,478	4,285,672	<b>1,581,194</b>
4343507 - Interdepartment Rents from Elec Prop	4,769,877	4,924,035	4,597,966	<b>(326,069)</b>
4343510 - Power Revenue Other	14,229	77,788	217,512	<b>139,724</b>
4343511 - Power Revenue Other - Public Utility Tax	1,948,586	2,451,276	1,825,504	<b>(625,772)</b>
4343512 - Power Revenue - Temporary Service	259,731	-	-	-
4343513 - Power Revenue Other - Green Power	110,011	111,948	114,575	<b>2,627</b>
4343514 - Power Revenue Other Utilities	848,897	-	-	-
4343515 - Power Revenue Private Off Street Lightin	2,664,046	3,155,153	2,882,544	<b>(272,609)</b>
4343516 - Power Revenue - Capital Recovery	81,758	-	-	-
4343517 - Power Revenue Other - Wheeling	16,970,031	20,168,000	16,463,608	<b>(3,704,392)</b>
4343518 - Sale of Water & Water Power	2,420	-	-	-
4343519 - Power Revenue Priv Off St Lighting -Muni	41,184	-	-	-
4343640 - Mossyrock Park Camping Revenue	633,980	766,165	722,338	<b>(43,827)</b>
4343641 - Mossyrock Park Misc Revenue	175,838	-	160,254	<b>160,254</b>
4343645 - Taidnapam Park Camping Revenue	648,752	767,131	740,786	<b>(26,345)</b>
4343646 - Taidnapam Park Misc Revenue	126,138	-	87,896	<b>87,896</b>
4343650 - Mayfield Lake Park Camping Revenue	347,238	448,220	374,688	<b>(73,532)</b>
4343651 - Mayfield Lake Park Misc Revenue	101,078	-	89,352	<b>89,352</b>
4343655 - Alder Park Camping Revenue	888,899	1,027,418	975,314	<b>(52,104)</b>
4343656 - Alder Park Misc Revenue	200,791	-	160,034	<b>160,034</b>
4343710 - Power Revenue - Late Fees	1,967,436	2,517,399	2,171,369	<b>(346,030)</b>
4343760 - Other Cust Fees Revenue	340,678	-	-	-
4343780 - External Overhead	477,112	573,785	1,009,911	<b>436,126</b>
4343800 - CATV Revenue	33,570,790	32,758,843	-	<b>(32,758,843)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4343810 - CATV Retail Revenue	17,612	-	-	-
4343820 - CATV Customer Refunds Revenue	143	-	-	-
4343830 - Broadband Revenue	132,260	398,106	-	(398,106)
4343840 - Broadband Tax Revenue	58,699	70,792	-	(70,792)
4343850 - Broadband Wholesale Revenue	847,015	1,977,875	-	(1,977,875)
4343860 - Broadband Qual Reseller Revenue	1,094,539	-	-	-
4343875 - Cable Modem (ISP) Revenue	14,674,655	18,427,102	-	(18,427,102)
4343880 - Misc Revenue - Telecom	894,380	784,424	-	(784,424)
4343885 - Misc Revenue - Telecom Retail	10,049	-	-	-
4343895 - Interdeptmental Revenue - Telecom	574,829	315,113	-	(315,113)
4343990 - Pole Contacts Revenue	3,600	-	-	-
4347190 - Other Revenue - Misc	7,545	-	-	-
6415200 - Service Provided for Others-Power & Wate	1,335,559	1,417,033	1,310,844	(106,189)
6415290 - Street Light Maintenance	33,852	-	-	-
6418000 - Misc Non-Operating Revenue - Taxable	357,087	21,073	495,290	474,217
6420000 - Capital Gains & Losses on Investments	(23,768)	-	-	-
6421120 - Timber Sales Revenue	582,959	-	6,114	6,114
6421400 - Surplus Scrap Sales	746,586	363,508	302,251	(61,257)
<b>Charges for Services Total</b>	<b>\$ 904,665,967</b>	<b>\$ 938,588,763</b>	<b>\$ 925,156,799</b>	<b>\$ (13,431,964)</b>
<b>Miscellaneous Revenues</b>				
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	5	-	-	-
4345300 - Misc Work Order Revenue	10	-	-	-
4360000 - Other Miscellaneous Revenue	273	-	-	-
4362100 - Lease Revenue - Operating	-	-	6,500,000	6,500,000
4369800 - Cashier Over & Short	(644)	-	-	-
6011300 - Pooled Investments Revenue	6,114,694	3,645,145	3,955,752	310,607
6011301 - Amortization of Premium/Discount	(111,445)	-	-	-
6012000 - Other Interest Earnings	1,135	-	-	-
6223000 - Miscellaneous Income	2,376	-	26	26
6310010 - Transf-In Bond Funds-Capital Related	223,114	-	-	-
6310020 - Transf-In Capital Other	-	-	-	-
6311200 - Contribution from 4700	-	-	-	-
6311213 - Transfer from 4700-13CON	6,983,521	-	-	-
6311216 - Transfers from 4700-15CON	6,605,397	-	-	-
6311217 - Transfer from 4700-18LOC	74,834,206	-	-	-
6311218 - Transfer from 4700-19LOC	-	-	89,661,000	89,661,000
6332000 - BABs Interest Federal Subsidy	5,778,542	5,706,000	5,737,472	31,472
6333000 - CREBs Interest Federal Subsidy	1,733,294	1,712,000	1,720,976	8,976
6371105 - Contrib in Aid of Constr - Customer Cash	17,661,940	-	-	-
6371110 - Contrib in Aid of Constr - LID Contrib	(223,114)	-	-	-
6371150 - Contrib in Aid of Constr - Customer Non	768,036	-	-	-
6371400 - CIAC-Dir Fed Energy Cash Grant 81.999	22,813	-	-	-
6371500 - Contrib in Aid of Constr - Other Cash	102,405	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6398660 - Proprietary Other Note Proceeds	75,000,000	-	-	-
6411010 - Gain/Loss on Disposal of Cap Assets -TPU	-	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	112,350	-	757	757
<b>Miscellaneous Revenues Total</b>	<b>\$ 195,608,907</b>	<b>\$ 11,063,145</b>	<b>\$ 107,575,983</b>	<b>\$ 96,512,838</b>
<b>Indirect Costs</b>				
6221015 - Rental of City Property/Non Leasehold -	-	-	-	-
<b>Indirect Costs Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300005 - Appropriation from Current Fund	-	9,179,058	(10,318,607)	(19,497,665)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 9,179,058</b>	<b>\$ (10,318,607)</b>	<b>\$ (19,497,665)</b>
<b>4700 - Power Total</b>	<b>\$ 1,100,412,200</b>	<b>\$ 958,830,966</b>	<b>\$ 1,022,414,175</b>	<b>\$ 63,583,209</b>
<b>4800 - TPU Self Ins Claim</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(801)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (801)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4360005 - Self Insurance Premium Income	4,446,667	3,680,000	3,035,512	(644,488)
6011300 - Pooled Investments Revenue	198,970	150,000	200,000	50,000
6011301 - Amortization of Premium/Discount	(2,788)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 4,642,849</b>	<b>\$ 3,830,000</b>	<b>\$ 3,235,512</b>	<b>\$ (594,488)</b>
<b>Cash Balance</b>				
4300005 - Appropriation from Current Fund	-	2,882,450	2,480,688	(401,762)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 2,882,450</b>	<b>\$ 2,480,688</b>	<b>\$ (401,762)</b>
<b>4800 - TPU Self Ins Claim Total</b>	<b>\$ 4,642,048</b>	<b>\$ 6,712,450</b>	<b>\$ 5,716,200</b>	<b>\$ (996,250)</b>
<b>4805 - Low Income Assistance</b>				
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	29,566	-	-	-
6011301 - Amortization of Premium/Discount	952	-	-	-
6300000 - Contributions and Donations	120,421	-	-	-
6311000 - Transfer from Other Active Fund	-	1,000,000	2,000,000	1,000,000
<b>Miscellaneous Revenues Total</b>	<b>\$ 150,940</b>	<b>\$ 1,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,000,000</b>
<b>Cash Balance</b>				
4300005 - Appropriation from Current Fund	-	1,500,000	500,000	(1,000,000)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>	<b>\$ 500,000</b>	<b>\$ (1,000,000)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4805 - Low Income Assistance Total</b>	<b>\$ 150,940</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>5042 - IT Graphics Svcs</b>				
<b>Charges for Services</b>				
4349230 - Graphic Services Revenue	(217)	-	-	-
6420000 - Capital Gains & Losses on Investments	-	-	-	-
<b>Charges for Services Total</b>	<b>\$ (217)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	-	-	-	-
6011301 - Amortization of Premium/Discount	-	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5042 - IT Graphics Svcs Total</b>	<b>\$ (217)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5050 - TPU Fleet Service</b>				
<b>Charges for Services</b>				
6418010 - Miscellaneous Non-Operating Sales - Non	41,871	-	-	-
6420000 - Capital Gains & Losses on Investments	(3,743)	-	-	-
6421400 - Surplus Scrap Sales	17,558	-	-	-
<b>Charges for Services Total</b>	<b>\$ 55,685</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4300020 - Revenue Provided for Capital Projects	-	-	(592,774)	(592,774)
4345240 - Fleet Assignment Fees	4,995,043	6,979,830	592,774	(6,387,056)
4345241 - Admin Overhead Fees Revenue	2,730,422	2,827,007	2,444,110	(382,897)
4345300 - Misc Work Order Revenue	57,440	60,000	60,000	-
4345305 - Mechanical Shop Repairs	-	6,411,751	8,657,611	2,245,860
4345310 - Motor Pool Rental	(1,407)	250,000	275,000	25,000
6011300 - Pooled Investments Revenue	141,689	50,000	50,000	-
6011301 - Amortization of Premium/Discount	(2,646)	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(179,435)	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	1,049,791	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,790,898</b>	<b>\$ 16,578,588</b>	<b>\$ 11,486,721</b>	<b>\$ (5,091,867)</b>
<b>Personnel Services</b>				
5195000 - Int Act Alloc-Labor Regular	3,767,693	-	-	-
5195001 - Int Act Alloc-Labor Time and half	20,820	-	-	-
5195002 - Int Act Alloc-Labor Double Time	675	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,789,188</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5295001 - Int Act Alloc-Motor Pool	255,052	-	-	-
5900000 - Warehouse Overhead	418,666	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5900002 - Vendor Srvcs Overhead	88,816	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 762,535</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5900001 - Fuel Overhead-Fleet	119,632	-	115,000	115,000
5900004 - Car Wash Overhead-Fleet	510	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 120,142</b>	<b>\$ -</b>	<b>\$ 115,000</b>	<b>\$ 115,000</b>
<b>Cash Balance</b>				
4300005 - Appropriation from Current Fund	-	9,800,670	-	(9,800,670)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 9,800,670</b>	<b>\$ -</b>	<b>\$ (9,800,670)</b>
<b>5050 - TPU Fleet Service Total</b>	<b>\$ 13,518,447</b>	<b>\$ 26,379,258</b>	<b>\$ 11,601,721</b>	<b>\$ (14,777,537)</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(13)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (13)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	3,537	-	2,652	2,652
6011301 - Amortization of Premium/Discount	(57)	-	72	72
<b>Miscellaneous Revenues Total</b>	<b>\$ 3,480</b>	<b>\$ -</b>	<b>\$ 2,724</b>	<b>\$ 2,724</b>
<b>Indirect Costs</b>				
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	505,399	626,150	625,379	(771)
<b>Indirect Costs Total</b>	<b>\$ 505,399</b>	<b>\$ 626,150</b>	<b>\$ 625,379</b>	<b>\$ (771)</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program Total</b>	<b>\$ 508,866</b>	<b>\$ 626,150</b>	<b>\$ 628,103</b>	<b>\$ 1,953</b>
<b>5400 - Equipment Rental</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(632)	-	-	-
6421400 - Surplus Scrap Sales	7,342	-	-	-
<b>Charges for Services Total</b>	<b>\$ 6,710</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4340520 - Fuel Sales Revenue - Internal	169,838	-	-	-
4345240 - Fleet Assignment Fees	1,884,578	1,962,000	2,436,261	474,261
4345241 - Admin Overhead Fees Revenue	3,984,214	3,871,800	3,580,416	(291,384)
4345300 - Misc Work Order Revenue	-	10,090,054	10,601,699	511,645
4345305 - Mechanical Shop Repairs	210,608	-	-	-
4360000 - Other Miscellaneous Revenue	887	-	-	-
6011300 - Pooled Investments Revenue	221,085	-	252,336	252,336



## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6011301 - Amortization of Premium/Discount	(1,637)	-	6,996	6,996
6310020 - Transf-In Capital Other	100,125	-	-	-
6311000 - Transfer from Other Active Fund	1,742,595	1,155,000	-	(1,155,000)
6311010 - Transfer from General Fund	8,300,407	7,493,790	1,884,000	(5,609,790)
6311100 - Transfer from EMS Levy	-	-	2,400,000	2,400,000
6311108 - Transfer from Street Initiative Fnd 1085	743,842	-	-	-
6411000 - Gain/Loss on Disposal of Capital Assets	(56,060)	-	-	-
6411010 - Gain/Loss on Disposal of Cap Assets -TPU	4,050	-	-	-
6411030 - Proceeds from the Sale of Capital Assets	519,625	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 17,824,158</b>	<b>\$ 24,572,644</b>	<b>\$ 21,161,708</b>	<b>\$ (3,410,936)</b>
<b>Personnel Services</b>				
5195000 - Int Act Alloc-Labor Regular	7,766,108	-	-	-
5195001 - Int Act Alloc-Labor Time and half	397,905	-	-	-
5195002 - Int Act Alloc-Labor Double Time	11,933	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	402	-	-	-
<b>Personnel Services Total</b>	<b>\$ 8,176,347</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5900000 - Warehouse Overhead	1,198,280	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 1,198,280</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	286,100	1,903,176	1,617,076
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 286,100</b>	<b>\$ 1,903,176</b>	<b>\$ 1,617,076</b>
<b>5400 - Equipment Rental Total</b>	<b>\$ 27,205,495</b>	<b>\$ 24,858,744</b>	<b>\$ 23,064,884</b>	<b>\$ (1,793,860)</b>
<b>5453 - PWS Asphalt Plant</b>				
<b>Charges for Services</b>				
4343502 - Product Sales	5,635	5,000	-	(5,000)
6420000 - Capital Gains & Losses on Investments	(27)	(40)	(40)	-
6421400 - Surplus Scrap Sales	202	-	-	-
<b>Charges for Services Total</b>	<b>\$ 5,810</b>	<b>\$ 4,960</b>	<b>\$ (40)</b>	<b>\$ (5,000)</b>
<b>Miscellaneous Revenues</b>				
4345460 - Gravel Pit Aggregate Sales Revenue	811,984	400,000	-	(400,000)
4345470 - Asphalt Production Sales Revenue	1,664,319	1,680,000	2,025,000	345,000
4345480 - Warehouse Raw Material Revenue	56,318	1,600	-	(1,600)
6011300 - Pooled Investments Revenue	8,995	6,000	6,000	-
6011301 - Amortization of Premium/Discount	(35)	(800)	(800)	-
6311301 - Contribution from 4200	230,068	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 2,771,649</b>	<b>\$ 2,086,800</b>	<b>\$ 2,030,200</b>	<b>\$ (56,600)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Personnel Services</b>				
5195000 - Int Act Alloc-Labor Regular	117,479	-	-	-
5195001 - Int Act Alloc-Labor Time and half	19,129	-	-	-
<b>Personnel Services Total</b>	<b>\$ 136,608</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5295000 - Int Act Alloc-Equipment	15,415	-	-	-
5900000 - Warehouse Overhead	1,291,136	1,160,000	120,000	(1,040,000)
<b>Operating Expenses Total</b>	<b>\$ 1,306,551</b>	<b>\$ 1,160,000</b>	<b>\$ 120,000</b>	<b>\$ (1,040,000)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	2,667	2,667
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,667</b>	<b>\$ 2,667</b>
<b>5453 - PWS Asphalt Plant Total</b>	<b>\$ 4,220,618</b>	<b>\$ 3,251,760</b>	<b>\$ 2,152,827</b>	<b>\$ (1,098,933)</b>
<b>5540 - Comms Equip Res</b>				
<b>Charges for Services</b>				
4343506 - Rent of Oper Prop Leasehold	154,604	405,987	220,152	(185,835)
4345380 - Radio Comm Svc-Interfund	3,876,238	3,215,804	3,535,521	319,717
4345381 - Radio Comm Svc - External	-	-	-	-
4345382 - Radio Dispatch External Revenue	542,619	1,092,431	649,392	(443,039)
4345383 - Radio Fee Offset Revenue	853,702	-	-	-
4345384 - Radio Non-Dispatch External Revenue	198,833	-	-	-
4345385 - Radio Comm Services Network User Fees	247,747	922,888	1,352,688	429,800
4345386 - Radio Ext Work Order Billing Revenue	35,522	42,979	44,280	1,301
6420000 - Capital Gains & Losses on Investments	(488)	-	-	-
6421400 - Surplus Scrap Sales	113	-	-	-
<b>Charges for Services Total</b>	<b>\$ 5,908,890</b>	<b>\$ 5,680,089</b>	<b>\$ 5,802,033</b>	<b>\$ 121,944</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	152,390	-	125,292	125,292
6011301 - Amortization of Premium/Discount	(1,723)	-	3,468	3,468
6311000 - Transfer from Other Active Fund	18,363	-	-	-
6311010 - Transfer from General Fund	38,563	-	-	-
6438610 - Sale & Leasehold Tax Deposits	1,942	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 209,534</b>	<b>\$ -</b>	<b>\$ 128,760</b>	<b>\$ 128,760</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	209,633	270,000	60,367
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 209,633</b>	<b>\$ 270,000</b>	<b>\$ 60,367</b>
<b>5540 - Comms Equip Res Total</b>	<b>\$ 6,118,424</b>	<b>\$ 5,889,722</b>	<b>\$ 6,200,793</b>	<b>\$ 311,071</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5550 - ThirdPartyLiabClaims</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(749)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (749)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4342980 - Employer-Self Ins.Contrib	8,076,722	9,838,600	12,838,867	<b>3,000,267</b>
6011300 - Pooled Investments Revenue	138,816	-	144,204	<b>144,204</b>
6011301 - Amortization of Premium/Discount	(4,579)	-	3,996	<b>3,996</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,210,959</b>	<b>\$ 9,838,600</b>	<b>\$ 12,987,067</b>	<b>\$ 3,148,467</b>
<b>5550 - ThirdPartyLiabClaims Total</b>	<b>\$ 8,210,210</b>	<b>\$ 9,838,600</b>	<b>\$ 12,987,067</b>	<b>\$ 3,148,467</b>
<b>5560 - UnemplCompensationFd</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(64)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (64)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4342970 - Unemploy Comp.contr.	1,048,315	1,267,200	840,702	<b>(426,498)</b>
6011300 - Pooled Investments Revenue	17,984	-	21,396	<b>21,396</b>
6011301 - Amortization of Premium/Discount	(174)	-	588	<b>588</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,066,125</b>	<b>\$ 1,267,200</b>	<b>\$ 862,686</b>	<b>\$ (404,514)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	167,314	<b>167,314</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 167,314</b>	<b>\$ 167,314</b>
<b>5560 - UnemplCompensationFd Total</b>	<b>\$ 1,066,060</b>	<b>\$ 1,267,200</b>	<b>\$ 1,030,000</b>	<b>\$ (237,200)</b>
<b>5570 - Workers Compensation Fund</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(386)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (386)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4342950 - Ind-Ins-City Portion	18,056,073	15,365,000	9,894,738	<b>(5,470,262)</b>
6011300 - Pooled Investments Revenue	128,040	-	148,536	<b>148,536</b>
6011301 - Amortization of Premium/Discount	(1,291)	-	4,116	<b>4,116</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 18,182,821</b>	<b>\$ 15,365,000</b>	<b>\$ 10,047,390</b>	<b>\$ (5,317,610)</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	143,020	4,957,881	<b>4,814,861</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 143,020</b>	<b>\$ 4,957,881</b>	<b>\$ 4,814,861</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5570 - Workers Compensation Fund Total</b>	<b>\$ 18,182,435</b>	<b>\$ 15,508,020</b>	<b>\$ 15,005,271</b>	<b>\$ (502,749)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
<b>Charges for Services</b>				
4343500 - Revenue - Other	17,462	-	-	-
4343506 - Rent of Oper Prop Leasehold	12,122	-	-	-
4347120 - Facility Rent Revenue	9,130,288	9,869,686	10,739,573	<b>869,887</b>
4347140 - Other Rent	-	-	-	-
6420000 - Capital Gains & Losses on Investments	(382)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 9,159,490</b>	<b>\$ 9,869,686</b>	<b>\$ 10,739,573</b>	<b>\$ 869,887</b>
<b>Miscellaneous Revenues</b>				
4345300 - Misc Work Order Revenue	939	-	-	-
4345315 - Insurance 3rd Party Settlement	625,000	-	-	-
6011300 - Pooled Investments Revenue	95,559	-	50,892	<b>50,892</b>
6011301 - Amortization of Premium/Discount	(2,669)	-	1,416	<b>1,416</b>
6311000 - Transfer from Other Active Fund	100,000	-	-	-
6311010 - Transfer from General Fund	-	600,000	-	<b>(600,000)</b>
6438610 - Sale & Leasehold Tax Deposits	3,250	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 822,079</b>	<b>\$ 600,000</b>	<b>\$ 52,308</b>	<b>\$ (547,692)</b>
<b>Personnel Services</b>				
5195000 - Int Act Alloc-Labor Regular	269,261	-	-	-
5195001 - Int Act Alloc-Labor Time and half	13,642	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,960	-	-	-
<b>Personnel Services Total</b>	<b>\$ 285,864</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
6221005 - Rental of City Property/Other Leasehold	13,125	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 13,125</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	47,440	879,834	<b>832,394</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 47,440</b>	<b>\$ 879,834</b>	<b>\$ 832,394</b>
<b>5700 - Muni Bldgs Acq &amp; Ops Total</b>	<b>\$ 10,280,558</b>	<b>\$ 10,517,126</b>	<b>\$ 11,671,715</b>	<b>\$ 1,154,589</b>
<b>5800 - General Government Internal Services</b>				
<b>Utility Tax</b>				
6313030 - GET Transfer In - Rail	-	-	-	-
<b>Utility Tax Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Intergovernmental Revenues</b>				

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4335400 - Liquor Excise Tax	-	-	-	-
4335401 - Liquor Board Profits	-	-	-	-
4338002 - IntrLclNonGrtsvcs	-	-	-	-
4339000 - Advanced Payment - Unearned Revenue	29,763	-	-	-
<b>Intergovernmental Revenues Total</b>	<b>\$ 29,763</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
4341320 - Filing Fees-Misc	1,018	-	-	-
4341860 - Certified Photostat Record Search	59	-	-	-
4341930 - Accounting & Finance Charges	201,879	-	-	-
4341950 - Legal Services Revenue	25,800	-	-	-
4343503 - Other Service Fees	663	-	-	-
4343760 - Other Cust Fees Revenue	848,846	-	530,600	<b>530,600</b>
4347190 - Other Revenue - Misc	1,459	-	-	-
4348000 - Interfund Charges for Services-Misc	3,490	-	-	-
4349140 - Misc A/R Revenue	759	-	-	-
6420000 - Capital Gains & Losses on Investments	(175)	-	-	-
6421400 - Surplus Scrap Sales	3,963	-	-	-
<b>Charges for Services Total</b>	<b>\$ 1,087,761</b>	<b>\$ -</b>	<b>\$ 530,600</b>	<b>\$ 530,600</b>
<b>Other Taxes</b>				
4318000 - Leasehold Excise Tax	9,254	-	-	-
<b>Other Taxes Total</b>	<b>\$ 9,254</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fines &amp; Forfeits</b>				
4343910 - Penalties and Interest on Assessments	12,043	-	-	-
<b>Fines &amp; Forfeits Total</b>	<b>\$ 12,043</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4345241 - Admin Overhead Fees Revenue	4,476	-	-	-
4345390 - Central Phone Sys-Interfd	2,541,964	-	-	-
4345400 - Ctrl Phone Sys-I/G WSST	217,939	-	-	-
4360000 - Other Miscellaneous Revenue	10,882	-	-	-
4369800 - Cashier Over & Short	535	-	-	-
6011000 - Investments-Misc. Revenue	62,985	-	156,012	<b>156,012</b>
6011300 - Pooled Investments Revenue	304,092	-	432,612	<b>432,612</b>
6011301 - Amortization of Premium/Discount	241	-	11,976	<b>11,976</b>
6012000 - Other Interest Earnings	1,090	-	-	-
6223000 - Miscellaneous Income	50,089	-	-	-
6300000 - Contributions and Donations	-	-	16,000	<b>16,000</b>
6310100 - Reimbursements Non-Revenue Receipts	134	-	-	-
6311000 - Transfer from Other Active Fund	101,485	-	200,000	<b>200,000</b>
6311010 - Transfer from General Fund	100,000	-	152,500	<b>152,500</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 3,395,913</b>	<b>\$ -</b>	<b>\$ 969,100</b>	<b>\$ 969,100</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Personnel Services</b>				
5195000 - Int Act Alloc-Labor Regular	440,566	-	-	-
5195001 - Int Act Alloc-Labor Time and half	18,478	-	-	-
5195002 - Int Act Alloc-Labor Double Time	766	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	20,874	-	-	-
<b>Personnel Services Total</b>	<b>\$ 480,683</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5295000 - Int Act Alloc-Equipment	3,162	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 3,162</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
4348110 - Internal Services Revenue - Plan Only	-	-	-	-
5900005 - Gen Svcs Telecomm Overhead	25,769	-	-	-
5950289 - Assmt-IT Network Services	17,898,335	-	1,427,494	<b>1,427,494</b>
5950316 - Assmt-IT - Database Administration	216,466	1,478,751	1,212,303	<b>(266,448)</b>
5950317 - Assmt-IT - Server Administration	1,672,444	1,627,064	-	<b>(1,627,064)</b>
5950319 - Assmt-GIS	-	752,615	2,120,230	<b>1,367,615</b>
5950338 - Assmt-IT Internal Assessment	266,656	-	-	-
5950340 - Assmt-IT SAP Work Mgt System	4,552,617	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	4,574,849	-	2,724,188	<b>2,724,188</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	4,569,238	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	4,569,063	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	2,829,038	-	-	-
5950346 - Assmt-IT GG PC Support	3,477,358	3,066,894	-	<b>(3,066,894)</b>
5950348 - Assmt-IT Mobile Solutions	1,460,833	-	-	-
5950349 - Assmt-IT GIS Center	401,435	-	-	-
5950350 - Assmt-IT AppDev Pool	1,208,681	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	1,939,926	-	-	-
5950352 - Assmt-IT TPU Dedicated Resources	155,617	-	-	-
5950355 - Assmt-IT GG PC Replacements	1,062,390	1,465,994	1,268,145	<b>(197,849)</b>
5950376 - Assmt-Fin Utility Accounting	2,672,107	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	1,225,886	1,297,200	1,111,624	<b>(185,576)</b>
5950385 - Assmt-HR TPU Dedicated Resouces	762,292	-	-	-
5950386 - Assmt-HR GG Dedicated Resouces	1,176,107	-	-	-
5950389 - Assmt-Customer Support Center	1,123,792	-	-	-
5950390 - Assmt-Fin Payroll Ops	1,093,956	-	-	-
5950391 - Assmt-CMO Office of Equity	2,325,664	1,712,174	766,412	<b>(945,762)</b>
5950392 - Assmt-Hearing Examiner	884,697	908,057	975,331	<b>67,273</b>
5950393 - Assmt-Offc of Mgmt & Budget	2,338,577	2,148,848	2,673,043	<b>524,195</b>
5950394 - Assmt-Continuous Improvement	773,281	994,109	1,208,448	<b>214,339</b>
5950395 - Assmt-Human Resources	9,034,248	14,481,558	13,142,372	<b>(1,339,187)</b>
5950396 - Assmt-CMO Gov Relations	1,362,368	1,393,749	900,038	<b>(493,711)</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950397 - Assmt-City Council	2,664,243	3,204,295	3,715,083	510,788
5950398 - Assmt-City Manager	3,073,289	4,711,274	5,639,887	928,613
5950399 - Assmt-City Atty's Office Civil	9,688,674	10,009,116	10,566,052	556,936
5950401 - Assmt-City Clerk	1,928,362	1,613,845	1,676,358	62,512
5950402 - Assmt-Fin Treasury - A/R	377,367	-	-	-
5950403 - Assmt-Fin Administration	1,451,367	-	-	-
5950404 - Assmt-Fin System Support/Reporting	1,189,240	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	5,093,695	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	2,668,268	-	-	-
5950407 - Assmt-Fin AP Services	1,495,653	-	-	-
5950408 - Assmt-Fin Debt Services	225,357	-	-	-
5950409 - Assmt-Fin Receipting	1,081,713	-	-	-
5950410 - Assmt-Fin Investments	495,419	-	-	-
5950411 - Assmt-Fin Property LID	220,483	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	1,376,965	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	1,932,105	2,000,133	68,029
5950414 - Assmt-Finance	-	19,401,178	21,373,432	1,972,253
5950415 - Assmt-Equal Employment Opportunity	-	1,250,076	2,481,056	1,230,979
5950450 - Assmt-IT SAP	-	22,153,099	16,434,222	(5,718,877)
5950451 - Assmt-IT Application Admin	-	2,027,522	-	(2,027,522)
5950452 - Assmt-IT Data and Server Support	-	-	46,379	46,379
5950453 - Assmt-IT Connectivity	-	6,403,359	324,278	(6,079,081)
5950454 - Assmt-GIS Tech Infra and Coordination	-	2,014,203	-	(2,014,203)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	3,701,297	834,677	(2,866,619)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	509,415	-	(509,415)
5950457 - Assmt-Enterprise Arch and Licensing	-	2,694,100	-	(2,694,100)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	5,555,230	(1,067,831)	(6,623,061)
5950459 - Assmt-Cybersecurity	-	2,297,736	2,465,036	167,300
5950460 - Assmt-MaaS360 Mobile Device Management	-	292,953	-	(292,953)
5950461 - Assmt-IT Telecom	-	2,712,960	2,799,496	86,536
5950462 - Assmt-TFD Emergency	-	755,321	833,532	78,212
5950463 - ASSMT-IT Active Directory	-	-	11,629,784	11,629,784
5950464 - Assmt-IT Help Desk	-	-	855,255	855,255
5950465 - Assmt-IT Project Management	-	-	2,915,557	2,915,557
5950466 - Assmt-IT Geospatial	-	-	958,348	958,348
5950468 - Assmt-IT Analytics	-	-	3,280,760	3,280,760
5950469 - Assmt-IT Business Apps	-	-	3,152,317	3,152,317
5950470 - Assmt-IT APP Enablement	-	-	261,090	261,090
5950471 - Assmt-IT Private Cloud	-	-	1,108,221	1,108,221
5950472 - Assmt- IT Ports Data Network	-	-	1,036,758	1,036,758
5950473 - Assmt-CMO Special Safety	-	-	2,942,678	2,942,678
5950474 - Assmt-CMO Cable Franchise Svc	-	-	3,890,131	3,890,131
6221005 - Rental of City Property/Other Leasehold	-	-	-	-
6221010 - Rental of City Property/Non Leasehold	50	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Indirect Costs Total</b>	\$ 108,683,837	\$ 124,566,097	\$ 131,682,313	\$ 7,116,216
<b>Internal Transfers</b>				
6011100 - Interest Earnings-Interfund Loans	-	-	-	-
<b>Internal Transfers Total</b>	\$ -	\$ -	\$ -	\$ -
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	1,277,730	5,044,784	3,767,054
<b>Cash Balance Total</b>	\$ -	\$ 1,277,730	\$ 5,044,784	\$ 3,767,054
<b>5800 - General Government Internal Services Total</b>	<b>\$ 113,702,416</b>	<b>\$ 125,843,827</b>	<b>\$ 138,226,797</b>	<b>\$ 12,382,970</b>
<b>6050 - Deferred Comp Trust</b>				
<b>Charges for Services</b>				
4343503 - Other Service Fees	275,644	366,776	521,142	154,366
6420000 - Capital Gains & Losses on Investments	(6)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 275,638</b>	<b>\$ 366,776</b>	<b>\$ 521,142</b>	<b>\$ 154,366</b>
<b>Miscellaneous Revenues</b>				
4360000 - Other Miscellaneous Revenue	127,113	64,725	-	(64,725)
6011300 - Pooled Investments Revenue	1,089	-	-	-
6011301 - Amortization of Premium/Discount	(48)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 128,154</b>	<b>\$ 64,725</b>	<b>\$ -</b>	<b>\$ (64,725)</b>
<b>6050 - Deferred Comp Trust Total</b>	<b>\$ 403,792</b>	<b>\$ 431,501</b>	<b>\$ 521,142</b>	<b>\$ 89,641</b>
<b>6100 - Employees Retirement</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	5,589,418	-	-	-
6420001 - Capital Gain/Loss Investment-Retirement	53,545,617	162,500,000	147,399,996	(15,100,004)
<b>Charges for Services Total</b>	<b>\$ 59,135,035</b>	<b>\$ 162,500,000</b>	<b>\$ 147,399,996</b>	<b>\$ (15,100,004)</b>
<b>Miscellaneous Revenues</b>				
4342920 - Employee Contribution	48,201,980	56,042,230	59,057,375	3,015,145
4342960 - Employer Contribution	54,679,269	67,741,518	69,328,217	1,586,699
6011000 - Investments-Misc. Revenue	67,508,714	108,400,000	98,299,992	(10,100,008)
6011300 - Pooled Investments Revenue	111,544	-	-	-
6011301 - Amortization of Premium/Discount	(733)	-	-	-
6020000 - Dividend Income	200,401	-	-	-
6300020 - Contributions - Other	-	-	-	-
6311000 - Transfer from Other Active Fund	-	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 170,701,175</b>	<b>\$ 232,183,748</b>	<b>\$ 226,685,584</b>	<b>\$ (5,498,164)</b>
<b>Cash Balance</b>				



## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
4300000 - Beginning Cash Balance Budget	-	-	19,607,364	19,607,364
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,607,364</b>	<b>\$ 19,607,364</b>
<b>6100 - Employees Retirement Total</b>	<b>\$ 229,836,210</b>	<b>\$ 394,683,748</b>	<b>\$ 393,692,944</b>	<b>\$ (990,804)</b>
<b>6120 - Rel &amp; Pens Police</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(27)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (27)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4342980 - Employer-Self Ins.Contrib	8,560,000	10,381,595	10,612,941	231,346
6011300 - Pooled Investments Revenue	5,025	5,000	6,000	1,000
6011301 - Amortization of Premium/Discount	(45)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 8,564,980</b>	<b>\$ 10,386,595</b>	<b>\$ 10,618,941</b>	<b>\$ 232,346</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	11,748	-	(11,748)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 11,748</b>	<b>\$ -</b>	<b>\$ (11,748)</b>
<b>6120 - Rel &amp; Pens Police Total</b>	<b>\$ 8,564,953</b>	<b>\$ 10,398,343</b>	<b>\$ 10,618,941</b>	<b>\$ 220,598</b>
<b>6150 - Rel &amp; Pens Fire</b>				
<b>Intergovernmental Revenues</b>				
4335430 - Fire Insurance Prem Tax	769,346	795,000	780,000	(15,000)
<b>Intergovernmental Revenues Total</b>	<b>\$ 769,346</b>	<b>\$ 795,000</b>	<b>\$ 780,000</b>	<b>\$ (15,000)</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(36)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (36)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4342980 - Employer-Self Ins.Contrib	9,590,614	11,136,553	12,234,782	1,098,229
4345135 - COBRA Participant Payments	15,944	-	-	-
6011300 - Pooled Investments Revenue	8,153	5,000	6,000	1,000
6011301 - Amortization of Premium/Discount	(66)	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 9,614,644</b>	<b>\$ 11,141,553</b>	<b>\$ 12,240,782</b>	<b>\$ 1,099,229</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	14,157	1,760	(12,396)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 14,157</b>	<b>\$ 1,760</b>	<b>\$ (12,396)</b>
<b>6150 - Rel &amp; Pens Fire Total</b>	<b>\$ 10,383,953</b>	<b>\$ 11,950,710</b>	<b>\$ 13,022,542</b>	<b>\$ 1,071,833</b>

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6430 - Health Care LabMgt</b>				
<b>Charges for Services</b>				
4341970 - Employee Benefit Program Services	2,272,059	-	-	-
6420000 - Capital Gains & Losses on Investments	(2,638)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 2,269,421</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4342910 - Employee Contri-Addit'nal	163,519	-	-	-
4342950 - Ind-Ins-City Portion	-	-	-	-
4342960 - Employer Contribution	1,700,486	2,059,261	2,336,200	<b>276,939</b>
4342970 - Unemploy Comp.contr.	-	-	-	-
4342980 - Employer-Self Ins.Contrib	103,807,417	106,677,479	125,120,601	<b>18,443,122</b>
4345130 - H&W Other-Employer	11,712,549	14,521,985	15,725,939	<b>1,203,954</b>
4345135 - COBRA Participant Payments	256,585	283,755	382,925	<b>99,170</b>
4345140 - Retiree benefit Premium contributions	5,632,664	5,276,955	7,566,670	<b>2,289,715</b>
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	7,665,032	7,798,387	9,263,116	<b>1,464,729</b>
4360000 - Other Miscellaneous Revenue	180	-	-	-
6011300 - Pooled Investments Revenue	775,702	-	467,352	<b>467,352</b>
6011301 - Amortization of Premium/Discount	(8,573)	-	12,936	<b>12,936</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 131,705,560</b>	<b>\$ 136,617,822</b>	<b>\$ 160,875,739</b>	<b>\$ 24,257,917</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	10,093,071	193,448	<b>(9,899,623)</b>
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 10,093,071</b>	<b>\$ 193,448</b>	<b>\$ (9,899,623)</b>
<b>6430 - Health Care LabMgt Total</b>	<b>\$ 133,974,981</b>	<b>\$ 146,710,893</b>	<b>\$ 161,069,187</b>	<b>\$ 14,358,294</b>
<b>6440 - Group Life Trust</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(85)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (85)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenues</b>				
4345130 - H&W Other-Employer	1,523,292	1,592,204	1,593,205	<b>1,001</b>
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	726	-	-	-
6011300 - Pooled Investments Revenue	25,357	-	11,448	<b>11,448</b>
6011301 - Amortization of Premium/Discount	(412)	-	312	<b>312</b>
<b>Miscellaneous Revenues Total</b>	<b>\$ 1,548,962</b>	<b>\$ 1,592,204</b>	<b>\$ 1,604,965</b>	<b>\$ 12,761</b>
<b>6440 - Group Life Trust Total</b>	<b>\$ 1,548,876</b>	<b>\$ 1,592,204</b>	<b>\$ 1,604,965</b>	<b>\$ 12,761</b>
<b>6460 - Dental Care LabMgt</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(51)	-	-	-

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Charges for Services Total</b>	\$ (51)	\$ -	\$ -	\$ -
<b>Miscellaneous Revenues</b>				
4345130 - H&W Other-Employer	10,137,688	10,095,330	10,813,534	718,204
4345135 - COBRA Participant Payments	26,592	29,300	23,260	(6,040)
4345140 - Retiree benefit Premium contributions	765,487	631,000	816,000	185,000
4345150 - EE Voluntary FSA Cntrb & EE Ben Prem	8,911	-	8,160	8,160
6011300 - Pooled Investments Revenue	9,813	-	6,528	6,528
6011301 - Amortization of Premium/Discount	(202)	-	180	180
<b>Miscellaneous Revenues Total</b>	\$ 10,948,287	\$ 10,755,630	\$ 11,667,662	\$ 912,032
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	-	4,486	4,486
<b>Cash Balance Total</b>	\$ -	\$ -	\$ 4,486	\$ 4,486
<b>6460 - Dental Care LabMgt Total</b>	<b>\$ 10,948,236</b>	<b>\$ 10,755,630</b>	<b>\$ 11,672,148</b>	<b>\$ 916,518</b>
<b>6470 - Health Care Fire</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(78)	-	-	-
<b>Charges for Services Total</b>	\$ (78)	\$ -	\$ -	\$ -
<b>Miscellaneous Revenues</b>				
4342980 - Employer-Self Ins.Contrib	4,674,938	7,166,864	8,508,188	1,341,324
6011300 - Pooled Investments Revenue	19,596	16,000	14,724	(1,276)
6011301 - Amortization of Premium/Discount	(274)	-	408	408
<b>Miscellaneous Revenues Total</b>	\$ 4,694,260	\$ 7,182,864	\$ 8,523,320	\$ 1,340,456
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	11,161	16,764	5,603
<b>Cash Balance Total</b>	\$ -	\$ 11,161	\$ 16,764	\$ 5,603
<b>6470 - Health Care Fire Total</b>	<b>\$ 4,694,181</b>	<b>\$ 7,194,025</b>	<b>\$ 8,540,084</b>	<b>\$ 1,346,059</b>
<b>6480 - Health Care Police</b>				
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(58)	-	-	-
<b>Charges for Services Total</b>	\$ (58)	\$ -	\$ -	\$ -
<b>Miscellaneous Revenues</b>				
4342980 - Employer-Self Ins.Contrib	4,600,000	7,345,617	7,812,314	466,697
6011300 - Pooled Investments Revenue	17,844	14,000	14,568	568
6011301 - Amortization of Premium/Discount	(212)	-	408	408
<b>Miscellaneous Revenues Total</b>	\$ 4,617,632	\$ 7,359,617	\$ 7,827,290	\$ 467,673

## Revenue Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	11,435	38	(11,397)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 11,435</b>	<b>\$ 38</b>	<b>\$ (11,397)</b>
<b>6480 - Health Care Police Total</b>	<b>\$ 4,617,574</b>	<b>\$ 7,371,052</b>	<b>\$ 7,827,328</b>	<b>\$ 456,276</b>
<b>6660 - FWDA Agency Fund</b>				
<b>Miscellaneous Revenues</b>				
6438610 - Sale & Leasehold Tax Deposits	77,351	-	-	-
<b>Miscellaneous Revenues Total</b>	<b>\$ 77,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>6660 - FWDA Agency Fund Total</b>	<b>\$ 77,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>6795 - Public Fac Districts</b>				
<b>Sales Tax</b>				
4313310 - Regional Ctr. Sales & Use Tax (RCW 82.14	7,980,584	8,600,000	8,129,350	(470,650)
<b>Sales Tax Total</b>	<b>\$ 7,980,584</b>	<b>\$ 8,600,000</b>	<b>\$ 8,129,350</b>	<b>\$ (470,650)</b>
<b>Charges for Services</b>				
6420000 - Capital Gains & Losses on Investments	(160)	-	-	-
<b>Charges for Services Total</b>	<b>\$ (160)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Miscellaneous Revenues</b>				
6011300 - Pooled Investments Revenue	50,803	46,116	20,004	(26,112)
6011301 - Amortization of Premium/Discount	(531)	(6,000)	(3,000)	3,000
6332000 - BABs Interest Federal Subsidy	-	-	40,008	40,008
6333000 - CREBs Interest Federal Subsidy	-	-	(6,000)	(6,000)
<b>Miscellaneous Revenues Total</b>	<b>\$ 50,272</b>	<b>\$ 40,116</b>	<b>\$ 51,012</b>	<b>\$ 10,896</b>
<b>Cash Balance</b>				
4300000 - Beginning Cash Balance Budget	-	623,332	-	(623,332)
<b>Cash Balance Total</b>	<b>\$ -</b>	<b>\$ 623,332</b>	<b>\$ -</b>	<b>\$ (623,332)</b>
<b>6795 - Public Fac Districts Total</b>	<b>\$ 8,030,696</b>	<b>\$ 9,263,448</b>	<b>\$ 8,180,362</b>	<b>\$ (1,083,086)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>0010 - General Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	137,792,440	201,039,297	210,879,373	<b>9,840,076</b>
5110110 - Premium Pay	1,012,643	120,000	120,000	-
5110120 - Education/Training	4,354,318	301,300	301,300	-
5110200 - Salaries and Wages Expense - Overtime	12,932,756	5,755,654	6,942,670	<b>1,187,016</b>
5110225 - Salaries & Wages - Vacation	10,645,747	-	-	-
5110250 - Salaries & Wages - Sick Leave	6,563,563	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	11,587,472	-	-	-
5110400 - Salaries and Wages Expense - Other	1,159,996	125,625	150,875	<b>25,250</b>
5110401 - Military Leave Pay	102,747	-	-	-
5110420 - PTO Cashout Pay	385,468	-	-	-
5110430 - Accrued Salaries & Wages	528,588	-	-	-
5110455 - Labor Adjustments-Planning Only	-	703,516	41,000	<b>(662,516)</b>
5110460 - Benefits Adjustment	(48,280)	-	-	-
5110500 - Leave Severance Payoff	2,421,048	1,007,141	1,007,141	-
5110800 - FICA Contributions	5,605,342	6,149,898	6,270,689	<b>120,791</b>
5110810 - Health & Welfare	29,850,954	30,185,981	38,293,016	<b>8,107,035</b>
5110811 - Dental Plan	2,608,286	2,938,266	3,062,940	<b>124,674</b>
5110812 - Personal Time Off	3,998,878	-	-	-
5110820 - Insurance-Group Life	485,584	252,498	453,401	<b>200,904</b>
5110826 - VEBA Retirement Health Savings	2,777	3,120	3,120	-
5110828 - Paid Family and Medical Leave ER	-	384,305	545,950	<b>161,645</b>
5110830 - Industrial Insurance	7,183,763	7,744,900	5,207,951	<b>(2,536,949)</b>
5110835 - State Unemployment Compensation	313,582	341,547	351,593	<b>10,046</b>
5110842 - Employer Retirement Contrib Fire Pension	9,590,614	11,136,553	12,234,782	<b>1,098,229</b>
5110846 - Employer Retirement Contrib Police Pensi	8,560,000	10,381,595	10,612,941	<b>231,346</b>
5110850 - Pension Contributions-TERS	4,796,184	5,441,425	5,783,103	<b>341,678</b>
5110851 - DRS Contributions-LEOFF	7,754,635	8,246,533	8,466,831	<b>220,298</b>
5110855 - Union Pension-Employer Paid	109,782	-	72,984	<b>72,984</b>
5110865 - Deferred Compensation/Defined Contributi	5,713,707	6,663,229	6,482,029	<b>(181,200)</b>
5110895 - Labor To/From Others	-	(1,180,090)	(1,338,654)	<b>(158,564)</b>
5110900 - Labor	(1,085,002)	(2,046,000)	(6,786,800)	<b>(4,740,800)</b>
5110901 - Labor Activity Rate - Adjustments	2,327,004	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(2,078,706)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(4,728,509)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(2,043,068)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(68,398)	-	-	-
5195005 - Int Act Alloc-Labor Triple Time	(0)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 268,335,915</b>	<b>\$ 295,696,292</b>	<b>\$ 309,158,236</b>	<b>\$ 13,461,944</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	442,990	21,700	32,700	<b>11,000</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110411 - Tacoma Police Dept Allowances-Plan Only	-	536,700	537,840	1,140
5220200 - Uniform Expenses	387,982	95,200	232,731	137,531
5412030 - Association Dues & Subscriptions	222,713	148,692	166,201	17,509
5414000 - Training and Professional Development	388,446	506,950	363,675	(143,276)
5414100 - Travel and Subsistence	416,415	461,148	387,005	(74,143)
5414110 - Travel Advance Clearing	-	-	-	-
5414150 - Tuition Reimbursement	48,757	80,000	80,000	-
5419100 - Miscellaneous Employee Reimbursements	6,094	4,350	4,735	385
5419101 - Cell Phone Employee Reimbursements	2,852	2,600	3,060	460
5428900 - Recognize Employees for Years of Servic	40,674	38,100	33,000	(5,100)
<b>Employee-Related Costs Total</b>	<b>\$ 1,956,924</b>	<b>\$ 1,895,441</b>	<b>\$ 1,840,946</b>	<b>\$ (54,495)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	652,344	954,099	621,849	(332,250)
5210010 - Telecommunications Shared Cost	289,994	-	20,922	20,922
5210015 - Cellular Phone Usage	909,591	1,006,905	1,035,790	28,885
5210020 - Long Distance Phone Usage	9,017	9,154	6,423	(2,731)
5210025 - Telecom Equipment Cost	520,522	-	-	-
5210030 - Communication Fixed Fees	78,183	66,000	55,200	(10,800)
5210100 - Office Expense	286,226	254,437	246,816	(7,621)
5210200 - Food & Beverage	129,810	74,902	74,536	(366)
5210300 - Medical Equipment & Supplies	3,530	100	1,100	1,000
5210400 - Safety Equipment & Supplies	1,146,990	718,820	1,074,541	355,721
5210500 - Landscape Equipment & Supplies	22,633	1,000	1,799	799
5210600 - Noncapital Equipment Purchases	66,909	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	959,212	1,270,359	901,793	(368,566)
5216100 - Building Maintenance	301,854	310,000	366,000	56,000
5216110 - Automotive Supplies	37,174	38,000	38,000	-
5216120 - Repair and Maintenance Supplies	50,124	66,200	49,600	(16,600)
5220100 - Operating Supplies	1,410,960	1,628,900	1,627,423	(1,477)
5220150 - Computer Supplies	246,647	293,262	376,136	82,875
5221000 - Inventory Fuel - Internal	254,596	260,000	260,000	-
5221010 - Fuel - External	28,669	34,000	34,000	-
5221100 - Lubricant Expense	999	-	-	-
5230100 - Repairs & Maintenance Materials Expense	44,836	90,500	120,300	29,800
5250150 - Physical Inventory Adjustments	(20,444)	(75,000)	(75,000)	-
5250160 - Inventory Reclaim Account	(344)	-	-	-
5250200 - Purchase Price Variance	(2,106)	-	-	-
5295000 - Int Act Alloc-Equipment	60,904	-	-	-
5295003 - Int Act Alloc-Mail Service	19,961	-	-	-
5295014 - Int Act Alloc-Disposal Fees	1,668	-	-	-
5312020 - Convenience Copier Charges	550,547	511,082	585,880	74,798
5319998 - M&O Costs - Planning Only	-	-	645,446	645,446
5320100 - Repair & Maintenance Services	562,943	649,388	754,813	105,425

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5333000 - Equipment Lease Charges	-	-	-	-
5411000 - Transportation Expense	8,952	9,555	10,774	1,219
5412160 - Computer Repairs	-	2,000	2,000	-
5412170 - Software Licensing & Maintenance Fees	1,163,222	1,511,920	1,720,499	208,579
5412180 - Software Lic & Maint Fees-Non Assessed	317	-	-	-
5412190 - Hardware License and Maintenance Fees	15,244	3,000	3,000	-
5413000 - Postage Expense	313,118	274,065	297,008	22,943
5416000 - Public Utility Services Expense	65,009	328,614	85,961	(242,653)
5416010 - Natural Gas Expense	84,274	99,595	104,478	4,883
5416020 - Wastewater Expense	255,069	241,706	253,815	12,109
5416030 - Surface Water Expense	101,909	101,972	141,868	39,896
5416040 - Water Utility Expense	262,371	232,116	240,243	8,127
5416050 - Electricity Expense	664,720	592,093	611,006	18,913
5416060 - Solid Waste/Garbage Expense	229,306	211,087	262,909	51,822
5417001 - Rent/Lease Auto Equipment	432	-	-	-
5417002 - Rent/Lease Tools & Machinery	2,016	2,600	2,800	200
5417003 - Rent/Lease computers	194	-	-	-
5417004 - Rent/Lease Others	155,305	53,520	117,280	63,760
5418000 - Licenses and Permits	21,342	16,550	15,494	(1,056)
5418150 - Vehicle Expenses	2,677	51,950	35,956	(15,994)
5419200 - Miscellaneous Other Services and Charges	7,596	4,080	14,517	10,437
5423010 - Other Cust Fees Revenue (Late/NSF Check	5,042	1,200	900	(300)
5425000 - Bank Charges	(828)	-	-	-
5425010 - Credit Card Discount Fees	103,837	229,336	181,263	(48,073)
5426000 - Cash Discounts Taken	(654)	(600)	(600)	-
5480009 - Capital Settlement for Services	55,584	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5610000 - Interfund Services	-	-	-	-
5621000 - Buildings	530,117	-	-	-
5631000 - Other Structures & Improvements	36,378	100,000	-	(100,000)
5641500 - Moveable Equipment Over \$5k	137,681	250,000	-	(250,000)
5642500 - Stationary Equipment Over \$5k	62,630	-	-	-
5645500 - Data Processing Equipment Over \$5k	4,938	69,032	40,000	(29,032)
5645510 - Transformers	(136)	-	-	-
5645520 - Meters	(331)	-	-	-
5661000 - Library Materials	2,170,510	2,270,704	2,235,853	(34,851)
5680009 - Capital Settlement for Supplies	(55,584)	-	-	-
5900000 - Warehouse Overhead	3,695	-	-	-
5909990 - OH Loading Adjustment	1,277	-	-	-
6586000 - Agency Type Disbursements	-	83,663	67,329	(16,333)
6586010 - Sale & Leasehold Tax Disbursements	58,880	-	-	-
6842000 - Insurance Recoveries	(91,584)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 14,998,472</b>	<b>\$ 14,901,865</b>	<b>\$ 15,267,722</b>	<b>\$ 365,857</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>External Services</b>				
5310100 - Professional Services Expense	2,437,827	4,515,515	2,983,219	(1,532,296)
5310120 - Safety Inspection Services	6,497	5,400	4,001	(1,399)
5310200 - Investment & Management Fees	42,532	-	-	-
5311100 - Audit Services Expense	42,372	42,652	42,652	-
5311300 - Legal Service	4,066,990	4,159,783	4,459,662	299,879
5311500 - Health Care Misc External Payment	96,921	87,900	86,500	(1,400)
5311600 - Chemical Dependency Services	54,683	110,000	110,000	-
5312010 - Printing & Graphic Service	338,858	324,150	305,535	(18,615)
5318010 - Music License Fees	-	-	-	-
5330100 - External Contract Services	16,107,983	18,925,363	16,112,858	(2,812,505)
5330200 - Human Services Contracts	9,563	-	-	-
5340100 - Temporary Labor Services	29,255	-	-	-
5412000 - Advertising Expense	128,832	188,257	90,032	(98,225)
5412010 - Community Sponsorships	1,441	30,000	-	(30,000)
5412020 - Printing & Binding - Commercial	143	13,500	13,500	-
5419230 - External Payments	127,000	151,000	113,000	(38,000)
5427000 - Witness Fees	266	2,000	2,000	-
5427100 - Interpreter Services	120,300	152,200	152,200	-
5427200 - Juror Expenses	118,427	100,248	100,248	0
5524200 - Lock Box Fees	118,727	227,886	227,880	(6)
<b>External Services Total</b>	<b>\$ 23,848,618</b>	<b>\$ 29,035,855</b>	<b>\$ 24,803,288</b>	<b>\$ (4,232,567)</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	1,776,994	2,099,461	2,442,700	343,239
5420000 - Injuries Damages and Judgements	(291)	1,000	1,000	-
<b>Claims and Premiums Total</b>	<b>\$ 1,776,703</b>	<b>\$ 2,100,461</b>	<b>\$ 2,443,700</b>	<b>\$ 343,239</b>
<b>Debt Service</b>				
6540060 - Transf to Debt Svc 2006B (1997A Refundin	470,292	-	-	-
6540092 - Transf to Debt Svc 2009B LTGO Dock&Salsh	423,632	423,632	423,632	-
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	2,049,765	943,669	934,485	(9,184)
6540102 - Transf to Debt Svc 2010B LTGO Refunding	938,655	593,482	541,630	(51,852)
6540103 - Transf to Debt Svc 2010C LTGO Refunding	1,288,506	1,287,783	1,287,471	(312)
6540104 - Transf to Debt Svc 2010D LTGO BABs	2,283,622	2,255,688	2,222,331	(33,357)
6540105 - Transf to Debt Svc 2010E LTGO RZ Econ Dv	1,463,212	1,444,525	1,421,174	(23,351)
6540140 - Transf to Debt Svc 2015 LTGO Refunding	468,325	6,946,045	7,003,081	57,036
6540145 - Transfer Debt Service 2017 LTGO Dome	1,682,540	-	-	-
6540150 - Transfer to 2017 LTGO Fund-Tacoma Dome	-	2,662,974	2,663,765	791
6540970 - Transf to Debt Svc 1997B LTGO Capital	5,120,001	-	-	-
6611000 - Interest Expense	-	-	50,000	50,000
6615000 - Other Debt Service Costs	6,380	-	-	-
6621000 - Interest Expenses # other	17	-	-	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Debt Service Total</b>	<b>\$ 16,194,948</b>	<b>\$ 16,557,798</b>	<b>\$ 16,547,569</b>	<b>\$ (10,229)</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	19,634	2,700	37,900	35,200
<b>Taxes Total</b>	<b>\$ 19,634</b>	<b>\$ 2,700</b>	<b>\$ 37,900</b>	<b>\$ 35,200</b>
<b>Indirect Costs</b>				
5221170 - Motor Pool Rental	(2,588)	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	1,057	-	-	-
5290005 - Int-Car Wash Settled from PM Order	48,435	20,070	20,070	-
5333020 - Replacement Fee	66,986	-	-	-
5333030 - Full Svc Maint Fee	308	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,602,470	4,490,820	4,357,185	(133,635)
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	268,437	268,437
5390005 - Int-Fleet Fuel Settled from PM Order	1,741,116	2,551,224	1,915,765	(635,459)
5390006 - Int-Fleet Admin OH Settled from PM Order	1,727,950	1,739,880	1,583,322	(156,558)
5415000 - Insurance Expense	354,470	357,548	383,607	26,059
5415005 - Public Liability Insurance - External	10,064	-	-	-
5415010 - Public Liability Insurance - Self Ins	5,158,786	5,554,034	5,901,766	347,732
5417000 - Rent/Lease Buildings	3,740,404	3,954,314	4,260,731	306,417
5417005 - Rent/Lease County & City Building	686,506	716,842	751,888	35,046
5417007 - Rent/Lease Municipal Buildings	1,204,062	1,261,057	1,387,669	126,612
5417008 - Rent/Lease City Parking	35,259	22,380	26,380	4,000
5417009 - Rent/Lease Radio Communications	2,979,933	2,290,642	2,418,980	128,338
5900005 - Gen Svcs Telecomm Overhead	164	-	-	-
5950011 - Assmt-Contract Compliance	94,669	32,293	29,462	(2,831)
5950012 - Assmt-Contract Compliance - LEAP	12,437	53,413	43,115	(10,298)
5950088 - Assmt-PW Admin	(1,424,397)	(1,259,438)	(1,228,079)	31,359
5950289 - Assmt-IT Network Services	5,253,684	-	380,001	380,001
5950316 - Assmt-IT - Database Administration	16,493	371,031	291,805	(79,226)
5950317 - Assmt-IT - Server Administration	373,499	418,662	-	(418,662)
5950319 - Assmt-GIS	-	220,868	545,633	324,765
5950340 - Assmt-IT SAP Work Mgt System	365,278	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	233,031	-	178,160	178,160
5950342 - Assmt-IT SAP Human Resource Mgt Sys	1,279,319	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	1,061,846	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	174,777	-	-	-
5950346 - Assmt-IT GG PC Support	877,364	1,663,521	-	(1,663,521)
5950349 - Assmt-IT GIS Center	30,870	-	-	-
5950350 - Assmt-IT AppDev Pool	831,780	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	579,129	-	-	-
5950355 - Assmt-IT GG PC Replacements	763,483	1,106,502	545,439	(561,063)
5950370 - Assmt-Mail Svc for Gen Govt	201,968	176,106	193,196	17,090
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	608,807	636,711	519,247	(117,464)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950386 - Assmt-HR GG Dedicated Resouces	584,086	-	-	-
5950389 - Assmt-Customer Support Center	558,105	-	-	-
5950390 - Assmt-Fin Payroll Ops	302,476	-	-	-
5950391 - Assmt-CMO Office of Equity	1,082,929	840,399	357,995	<b>(482,404)</b>
5950392 - Assmt-Hearing Examiner	460,943	581,520	768,658	<b>187,138</b>
5950393 - Assmt-Offc of Mgmt & Budget	1,115,052	1,017,983	1,206,051	<b>188,068</b>
5950394 - Assmt-Continuous Improvement	368,707	297,510	331,332	<b>33,822</b>
5950395 - Assmt-Human Resources	2,529,456	4,012,185	3,076,520	<b>(935,665)</b>
5950396 - Assmt-CMO Gov Relations	698,966	576,846	365,389	<b>(211,457)</b>
5950397 - Assmt-City Council	1,225,022	1,484,509	1,640,802	<b>156,292</b>
5950398 - Assmt-City Manager	1,465,369	2,252,876	2,566,525	<b>313,649</b>
5950399 - Assmt-City Atty's Office Civil	2,676,006	2,880,812	2,956,781	<b>75,969</b>
5950401 - Assmt-City Clerk	916,216	681,233	673,412	<b>(7,821)</b>
5950402 - Assmt-Fin Treasury - A/R	55,335	-	-	-
5950403 - Assmt-Fin Administration	319,005	-	-	-
5950404 - Assmt-Fin System Support/Reporting	160,501	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	1,640,959	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	689,660	-	-	-
5950407 - Assmt-Fin AP Services	734,016	-	-	-
5950408 - Assmt-Fin Debt Services	41,421	-	-	-
5950409 - Assmt-Fin Receipting	174,765	-	-	-
5950410 - Assmt-Fin Investments	21,403	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	193,533	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	547,896	548,395	<b>498</b>
5950414 - Assmt-Finance	-	5,363,568	5,394,900	<b>31,332</b>
5950415 - Assmt-Equal Employment Opportunity	-	354,489	680,254	<b>325,765</b>
5950416 - Assmt -CMO Media and Communications	-	646,164	17,065	<b>(629,098)</b>
5950417 - Assmt-Body Cameras Public Disclosure	-	-	922,962	<b>922,962</b>
5950429 - Assmt-Public Disclosure	-	346,179	393,279	<b>47,101</b>
5950450 - Assmt-IT SAP	-	4,671,452	4,327,057	<b>(344,395)</b>
5950451 - Assmt-IT Application Admin	-	574,954	-	<b>(574,954)</b>
5950452 - Assmt-IT Data and Server Support	-	-	11,707	<b>11,707</b>
5950453 - Assmt-IT Connectivity	-	1,853,856	88,910	<b>(1,764,946)</b>
5950454 - Assmt-GIS Tech Infra and Coordination	-	389,157	-	<b>(389,157)</b>
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	1,347,010	219,766	<b>(1,127,244)</b>
5950456 - Assmt-GovMe Support/ Legacy Applications	-	37,155	-	<b>(37,155)</b>
5950457 - Assmt-Enterprise Arch and Licensing	-	790,633	-	<b>(790,633)</b>
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	1,630,283	(281,154)	<b>(1,911,437)</b>
5950459 - Assmt-Cybersecurity	-	674,312	649,035	<b>(25,278)</b>
5950460 - Assmt-MaaS360 Mobile Device Management	-	90,219	-	<b>(90,219)</b>
5950461 - Assmt-IT Telcom	-	1,341,469	1,199,154	<b>(142,315)</b>
5950462 - Assmt-TFD Emergency	-	312,204	313,558	<b>1,354</b>
5950463 - ASSMT-IT Active Directory	-	-	2,713,528	<b>2,713,528</b>
5950464 - Assmt-IT Help Desk	-	-	234,493	<b>234,493</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950465 - Assmt-IT Project Management	-	-	767,653	767,653
5950466 - Assmt-IT Geospatial	-	-	252,330	252,330
5950468 - Assmt-IT Analytics	-	-	863,801	863,801
5950469 - Assmt-IT Business Apps	-	-	829,985	829,985
5950470 - Assmt-IT APP Enablement	-	-	68,741	68,741
5950471 - Assmt-IT Private Cloud	-	-	330,353	330,353
5950472 - Assmt- IT Ports Data Network	-	-	375,440	375,440
5950473 - Assmt-CMO Special Safety	-	-	796,480	796,480
5950474 - Assmt-CMO Cable Francise Svc	-	-	1,817,107	1,817,107
5959998 - Assessments-Planning Only	-	-	45,483	45,483
<b>Indirect Costs Total</b>	<b>\$ 51,703,353</b>	<b>\$ 61,975,350</b>	<b>\$ 62,297,524</b>	<b>\$ 322,174</b>
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	11	-	-	-
5440100 - Metro Parks Payments	10,833,991	7,629,546	7,515,601	(113,945)
5440200 - Tacoma-Pierce County Health	1,165,422	-	-	-
5620000 - Intergovernmental Services	24,976,255	27,997,308	25,927,697	(2,069,611)
6510020 - Contribution to Foss Waterway Dev Auth	-	-	-	-
6530200 - Transfer to Other Funds	17,482,316	3,526,669	2,953,714	(572,955)
6530600 - Contr to Tacoma Comm Redevelop Authority	-	283,349	-	(283,349)
6532100 - Transfer to Capital Improvement Prog	203,128	8,256,000	595,572	(7,660,428)
6532150 - Transfer to Contingency Fund	500,000	550,000	550,000	-
6535100 - Transfer to TFD 1090 Fund	268,366	1,566,011	97,000	(1,469,011)
6535200 - Transfer to NCS 1185 Fund	-	587,500	-	(587,500)
6538500 - Transfer to Performing Arts Center	3,384,803	1,872,683	2,089,524	216,841
6538600 - Transfer to Convention Center	3,409,284	-	-	-
6538650 - Transfer to Cheney Stadium	262,353	1,291,678	1,358,972	67,294
6538770 - Transfer to Traffic Enforcement Fund	1,231,275	1,521,714	1,234,931	(286,783)
6539200 - Transfer Transp Capital Fund	105,712	-	-	-
6539300 - Transfer to City Street Fund (1065)	16,723,618	21,075,005	19,950,005	(1,125,000)
6539400 - Transfer to Street Initiative Fund 1085	2,350,000	6,000,000	4,250,000	(1,750,000)
6539850 - Transfer to GG Fleet Services Fund	7,960,814	7,493,790	1,884,000	(5,609,790)
6539880 - Transfer to Permit Services Fund	1,446,904	1,505,002	1,504,992	(10)
6539881 - Transfer to Permit Fund-Fee Waivers	-	50,000	50,000	-
6539890 - Contributions to Parking Fund	27,000	-	-	-
6545000 - External Contributions	137,000	250,000	2,866,154	2,616,154
<b>Internal Transfers Total</b>	<b>\$ 92,468,255</b>	<b>\$ 91,456,255</b>	<b>\$ 72,828,162</b>	<b>\$ (18,628,093)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	528	-	(528)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 528</b>	<b>\$ -</b>	<b>\$ (528)</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	1,000,000	-	(1,000,000)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Capital Outlay Total</b>	\$ -	\$ 1,000,000	\$ -	\$ (1,000,000)
<b>0010 - General Fund Total</b>	<b>\$ 471,302,820</b>	<b>\$ 514,622,545</b>	<b>\$ 505,225,047</b>	<b>\$ (9,397,498)</b>
<b>1020 - Courts Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	70,152	82,785	88,549	5,765
5110200 - Salaries and Wages Expense - Overtime	60	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	3,201	-	-	-
5110430 - Accrued Salaries & Wages	119	-	-	-
5110800 - FICA Contributions	6,066	6,333	6,774	441
5110810 - Health & Welfare	40	21,798	28,372	6,574
5110811 - Dental Plan	-	2,109	2,267	159
5110812 - Personal Time Off	5,885	-	-	-
5110820 - Insurance-Group Life	242	83	177	94
5110828 - Paid Family and Medical Leave ER	-	166	158	(8)
5110830 - Industrial Insurance	1,424	29	409	380
5110835 - State Unemployment Compensation	127	141	151	10
5110850 - Pension Contributions-TERS	8,756	9,388	10,041	654
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 96,073</b>	<b>\$ 122,830</b>	<b>\$ 136,899</b>	<b>\$ 14,068</b>
<b>Operating Expenses</b>				
5216120 - Repair and Maintenance Supplies	26,371	23,000	23,000	-
<b>Operating Expenses Total</b>	<b>\$ 26,371</b>	<b>\$ 23,000</b>	<b>\$ 23,000</b>	<b>\$ -</b>
<b>External Services</b>				
5310100 - Professional Services Expense	4,725	10,500	10,500	-
<b>External Services Total</b>	<b>\$ 4,725</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ -</b>
<b>1020 - Courts Special Revenue Total</b>	<b>\$ 127,169</b>	<b>\$ 156,330</b>	<b>\$ 170,399</b>	<b>\$ 14,068</b>
<b>1030 - Contingency Fund</b>				
<b>Employee-Related Costs</b>				
5414000 - Training and Professional Development	875	-	-	-
5414100 - Travel and Subsistence	8,238	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 9,113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210100 - Office Expense	645	-	-	-
5210200 - Food & Beverage	6,573	-	-	-
5425010 - Credit Card Discount Fees	239	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 7,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>External Services</b>				
5310100 - Professional Services Expense	397,318	-	-	-
5310200 - Investment & Management Fees	217	-	-	-
5311300 - Legal Service	-	-	50,000	50,000
5330100 - External Contract Services	20,788	550,000	500,000	(50,000)
5330200 - Human Services Contracts	5,176	-	-	-
5412000 - Advertising Expense	-	-	-	-
5412010 - Community Sponsorships	81,286	-	-	-
<b>External Services Total</b>	<b>\$ 504,784</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5950343 - Assmt-IT SAP Financial Mgt Sys	621	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	237	-	-	-
5950403 - Assmt-Fin Administration	144	-	-	-
5950404 - Assmt-Fin System Support/Reporting	1,358	-	-	-
5950410 - Assmt-Fin Investments	426	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	18	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 2,804</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1030 - Contingency Fund Total</b>	<b>\$ 524,158</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>
<b>1050 - Transportation Revs</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	1,435	-	-	-
<b>External Services Total</b>	<b>\$ 1,435</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	230,816	228,591	226,366	(2,225)
6621000 - Interest Expenses # other	26	-	-	-
<b>Debt Service Total</b>	<b>\$ 230,842</b>	<b>\$ 228,591</b>	<b>\$ 226,366</b>	<b>\$ (2,225)</b>
<b>Internal Transfers</b>				
6530100 - Transfer to General Fund	-	-	-	-
6530200 - Transfer to Other Funds	78,000	-	-	-
6530400 - Transfer to CIP Fee-in-Lieu/Mitigation	-	-	-	-
6538760 - Transfer to Paths & Trails Fund	66,833	-	-	-
6539200 - Transfer Transp Capital Fund	1,490,418	114,710	-	(114,710)
6539300 - Transfer to City Street Fund (1065)	8,074,067	8,804,267	6,447,648	(2,356,619)
<b>Internal Transfers Total</b>	<b>\$ 9,709,318</b>	<b>\$ 8,918,977</b>	<b>\$ 6,447,648</b>	<b>\$ (2,471,329)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	66,180	66,180
5010200 - Capital Reserve and Replacement	-	717,743	268,514	(449,229)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 717,743</b>	<b>\$ 334,694</b>	<b>\$ (383,049)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1050 - Transportation Revs Total</b>	<b>\$ 9,941,596</b>	<b>\$ 9,865,311</b>	<b>\$ 7,008,708</b>	<b>\$ (2,856,603)</b>
<b>1060 - Transportation Captl</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	97,765	6,508,851	7,759,438	<b>1,250,587</b>
5110120 - Education/Training	6,221	-	-	-
5110200 - Salaries and Wages Expense - Overtime	3,504	-	-	-
5110225 - Salaries & Wages - Vacation	3,007	-	-	-
5110250 - Salaries & Wages - Sick Leave	1,820	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	5,986	-	-	-
5110430 - Accrued Salaries & Wages	6,335	-	-	-
5110450 - Labor Loading	119,307	-	-	-
5110500 - Leave Severence Payoff	-	-	-	-
5110800 - FICA Contributions	9,041	496,584	592,933	<b>96,349</b>
5110810 - Health & Welfare	25,730	1,128,825	1,598,969	<b>470,144</b>
5110811 - Dental Plan	2,220	109,198	127,785	<b>18,587</b>
5110812 - Personal Time Off	1,271	-	-	-
5110820 - Insurance-Group Life	293	6,509	15,519	<b>9,010</b>
5110828 - Paid Family and Medical Leave ER	-	11,896	18,244	<b>6,348</b>
5110830 - Industrial Insurance	6,327	64,954	3,547	<b>(61,407)</b>
5110835 - State Unemployment Compensation	189	11,055	13,148	<b>2,093</b>
5110850 - Pension Contributions-TERS	13,175	738,104	879,920	<b>141,816</b>
5110890 - Capital Labor Credit	-	(9,082,487)	(11,218,414)	<b>(2,135,926)</b>
5110900 - Labor	282,755	-	-	-
5110901 - Labor Activity Rate - Adjustments	(332,304)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	212,997	-	-	-
5190000 - Int-Labor Settled from Proj	(0)	-	-	-
5190091 - Damage Billing Credit - Labor	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	3,953,903	-	-	-
5195001 - Int Act Alloc-Labor Time and half	85,344	-	-	-
5195002 - Int Act Alloc-Labor Double Time	41,690	-	-	-
<b>Personnel Services Total</b>	<b>\$ 4,546,577</b>	<b>\$ (6,510)</b>	<b>\$ (208,910)</b>	<b>\$ (202,400)</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	93	6,510	8,910	<b>2,400</b>
5412030 - Association Dues & Subscriptions	14,796	-	-	-
5414000 - Training and Professional Development	92	-	-	-
5414100 - Travel and Subsistence	43	-	-	-
5419100 - Miscellaneous Employee Reimbursements	770	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 15,795</b>	<b>\$ 6,510</b>	<b>\$ 8,910</b>	<b>\$ 2,400</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	1,587	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210015 - Cellular Phone Usage	-	-	-	-
5210100 - Office Expense	156	-	-	-
5210200 - Food & Beverage	1,502	-	-	-
5210400 - Safety Equipment & Supplies	3,021	-	-	-
5210500 - Landscape Equipment & Supplies	164	-	-	-
5216070 - Chemicals & Gases	37	-	-	-
5220100 - Operating Supplies	355,690	-	-	-
5220150 - Computer Supplies	3,244	-	-	-
5221175 - Equipment Credits - Plan	-	-	200,000	<b>200,000</b>
5230100 - Repairs & Maintenance Materials Expense	-	-	-	-
5250160 - Inventory Reclaim Account	(16,039)	-	-	-
5280900 - Equipment Charges Corrections	254	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290091 - Damage Billing Credit - Material	-	-	-	-
5295000 - Int Act Alloc-Equipment	43,348	-	-	-
5295003 - Int Act Alloc-Mail Service	106	-	-	-
5295014 - Int Act Alloc-Disposal Fees	561	-	-	-
5312020 - Convenience Copier Charges	728	-	-	-
5320100 - Repair & Maintenance Services	24,621	-	-	-
5321000 - Inventory Fuel - External	-	-	-	-
5333000 - Equipment Lease Charges	-	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	300	-	-	-
5413000 - Postage Expense	2,085	-	-	-
5416000 - Public Utility Services Expense	8,553	-	-	-
5416040 - Water Utility Expense	1,164	-	-	-
5416050 - Electricity Expense	192	-	-	-
5416060 - Solid Waste/Garbage Expense	33	-	-	-
5417001 - Rent/Lease Auto Equipment	11,093	-	-	-
5417002 - Rent/Lease Tools & Machinery	339	-	-	-
5417004 - Rent/Lease Others	7,027	-	-	-
5418000 - Licenses and Permits	13,814	-	-	-
5421000 - Conservation Incentives	-	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check	365	-	-	-
5423030 - GIS Inspection Survey Fees	(3,282)	-	-	-
5426000 - Cash Discounts Taken	(4)	-	-	-
5480009 - Capital Settlement for Services	308,158	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5490091 - Transformers - LDM Credit	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5611000 - Land Easement Rights of Way	64,225	-	-	-
5621100 - Land	4,200	-	-	-
5900000 - Warehouse Overhead	97,871	-	-	-
5909990 - OH Loading Adjustment	712	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Operating Expenses Total</b>	<b>\$ 935,822</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>External Services</b>				
5310100 - Professional Services Expense	2,136,137	-	-	-
5310200 - Investment & Management Fees	965	-	-	-
5311300 - Legal Service	13,320	-	-	-
5312010 - Printing & Graphic Service	7,216	-	-	-
5330100 - External Contract Services	38,195,810	-	-	-
5390091 - Damage Billing Credit - External Service	-	-	-	-
5412000 - Advertising Expense	17,672	-	-	-
5412020 - Printing & Binding - Commercial	2,980	-	-	-
5419230 - External Payments	150	-	-	-
<b>External Services Total</b>	<b>\$ 40,374,251</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	6	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 6</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Debt Service</b>				
6611000 - Interest Expense	-	-	-	-
6621000 - Interest Expenses # other	1,633	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,633</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Taxes</b>				
5422100 - State Business & Occupation Tax	13	-	-	-
<b>Taxes Total</b>	<b>\$ 13</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	175	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	209	-	-	-
5417000 - Rent/Lease Buildings	900	-	-	-
5950045 - Assmt-Fin Treasury - A/R	(5)	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 1,279</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	19,706	-	-	-
6530200 - Transfer to Other Funds	1,768,751	-	-	-
6530400 - Transfer to CIP Fee-in-Lieu/Mitigation	-	-	-	-
6538760 - Transfer to Paths & Trails Fund	36,108	-	-	-
6539200 - Transfer Transp Capital Fund	12,101	-	-	-
6539300 - Transfer to City Street Fund (1065)	36,244	-	-	-
6545000 - External Contributions	-	-	-	-
6571020 - Transf To Capital Other	244,305	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 2,117,215</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	16,722,241	6,375,000	(10,347,241)
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 16,722,241</b>	<b>\$ 6,375,000</b>	<b>\$ (10,347,241)</b>
<b>1060 - Transportation Captl Total</b>	<b>\$ 47,992,590</b>	<b>\$ 16,722,241</b>	<b>\$ 6,375,000</b>	<b>\$ (10,347,241)</b>
<b>1065 - PW Street Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	17,563,160	18,581,541	17,187,943	(1,393,598)
5110110 - Premium Pay	83,366	-	-	-
5110120 - Education/Training	368,284	-	-	-
5110200 - Salaries and Wages Expense - Overtime	1,177,730	459,000	359,000	(100,000)
5110225 - Salaries & Wages - Vacation	1,017,403	-	-	-
5110250 - Salaries & Wages - Sick Leave	618,247	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,119,914	-	-	-
5110400 - Salaries and Wages Expense - Other	61,742	-	-	-
5110420 - PTO Cashout Pay	64,275	66,500	-	(66,500)
5110430 - Accrued Salaries & Wages	62,003	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	(873,961)	(873,961)
5110500 - Leave Severance Payoff	70,016	6,000	-	(6,000)
5110800 - FICA Contributions	1,696,996	1,399,903	1,304,803	(95,100)
5110810 - Health & Welfare	4,266,699	3,411,077	3,825,772	414,696
5110811 - Dental Plan	373,737	329,974	305,744	(24,230)
5110812 - Personal Time Off	501,325	-	-	-
5110820 - Insurance-Group Life	57,437	18,246	34,376	16,129
5110826 - VEBA Retirement Health Savings	17,430	14,560	15,600	1,040
5110828 - Paid Family and Medical Leave ER	-	36,752	50,188	13,436
5110830 - Industrial Insurance	857,810	178,962	12,709	(166,253)
5110835 - State Unemployment Compensation	35,975	31,558	27,646	(3,912)
5110850 - Pension Contributions-TERS	2,301,876	2,069,163	1,949,113	(120,050)
5110855 - Union Pension-Employer Paid	49,000	-	-	-
5110900 - Labor	(129,085)	-	-	-
5110901 - Labor Activity Rate - Adjustments	4,773,949	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(4,743,736)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(10,768,324)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(379,143)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(53,352)	-	-	-
5195003 - Int Act Alloc-High Time Labor	7	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	153	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 21,064,896</b>	<b>\$ 26,603,236</b>	<b>\$ 24,198,934</b>	<b>\$ (2,404,302)</b>
<b>Employee-Related Costs</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110410 - Allowances	34,679	9,004	18,389	9,385
5220200 - Uniform Expenses	34,552	100,620	89,371	(11,249)
5412030 - Association Dues & Subscriptions	30,619	30,085	23,559	(6,526)
5414000 - Training and Professional Development	59,048	50,250	77,050	26,800
5414100 - Travel and Subsistence	25,025	16,900	21,100	4,200
5419100 - Miscellaneous Employee Reimbursements	2,060	3,633	3,633	-
5419101 - Cell Phone Employee Reimbursements	3,120	3,840	1,920	(1,920)
5428900 - Recognize Employees for Years of Servic	3,009	1,160	1,160	-
<b>Employee-Related Costs Total</b>	<b>\$ 192,111</b>	<b>\$ 215,492</b>	<b>\$ 236,183</b>	<b>\$ 20,690</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	31,234	32,921	15,571	(17,350)
5210010 - Telecommunications Shared Cost	46,580	-	9,714	9,714
5210015 - Cellular Phone Usage	113,379	125,759	124,679	(1,080)
5210020 - Long Distance Phone Usage	1,229	610	1,430	820
5210025 - Telecom Equipment Cost	113,067	-	-	-
5210100 - Office Expense	164,000	98,870	82,927	(15,943)
5210200 - Food & Beverage	16,442	3,700	9,100	5,400
5210300 - Medical Equipment & Supplies	1,248	2,000	-	(2,000)
5210400 - Safety Equipment & Supplies	94,810	83,485	106,485	23,000
5210500 - Landscape Equipment & Supplies	32,546	-	-	-
5210600 - Noncapital Equipment Purchases	(8,096)	-	-	-
5216070 - Chemicals & Gases	201,525	6,000	8,000	2,000
5216090 - Law Enforcement Materials Equipment & Su	150	-	-	-
5216100 - Building Maintenance	1,636	-	-	-
5216110 - Automotive Supplies	1,394	-	-	-
5216120 - Repair and Maintenance Supplies	8,417	3,500	3,500	-
5220100 - Operating Supplies	5,106,658	3,624,741	2,190,928	(1,433,813)
5220150 - Computer Supplies	61,410	9,200	29,200	20,000
5221010 - Fuel - External	1,335	-	-	-
5221100 - Lubricant Expense	246	-	-	-
5221175 - Equipment Credits - Plan	-	-	(200,000)	(200,000)
5230100 - Repairs & Maintenance Materials Expense	27,808	8,612	8,612	-
5240700 - Water Purchases	614	-	-	-
5250150 - Physical Inventory Adjustments	5,066	-	-	-
5250160 - Inventory Reclaim Account	(135,870)	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5280900 - Equipment Charges Corrections	-	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	(1,035,584)	-	-	-
5295003 - Int Act Alloc-Mail Service	61	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	1,148	-	-	-
5295014 - Int Act Alloc-Disposal Fees	(544,472)	-	-	-
5295015 - Int Act Alloc-Deicing Mats from PM Order	(4,013)	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5312020 - Convenience Copier Charges	57,435	47,829	60,969	13,140
5319998 - M&O Costs - Planning Only	-	165,608	165,608	-
5320100 - Repair & Maintenance Services	20,295	2,000	2,000	-
5321160 - Car Wash	2,023	-	-	-
5411000 - Transportation Expense	31,462	34,280	34,280	-
5412160 - Computer Repairs	79,598	-	-	-
5412170 - Software Licensing & Maintenance Fees	156,478	92,600	125,600	33,000
5413000 - Postage Expense	16,522	14,660	5,160	(9,500)
5416000 - Public Utility Services Expense	1,848,729	1,998,487	1,968,183	(30,304)
5416010 - Natural Gas Expense	18,825	19,614	20,916	1,302
5416020 - Wastewater Expense	9,692	7,500	8,386	886
5416030 - Surface Water Expense	24,834	22,305	23,784	1,479
5416040 - Water Utility Expense	148,546	165,358	173,616	8,258
5416050 - Electricity Expense	136,585	182,425	165,136	(17,289)
5416060 - Solid Waste/Garbage Expense	487,205	784,620	271,820	(512,800)
5417002 - Rent/Lease Tools & Machinery	8,090	2,000	2,000	-
5417003 - Rent/Lease computers	-	-	-	-
5417004 - Rent/Lease Others	30,566	6,178	6,178	-
5418000 - Licenses and Permits	31,824	17,275	18,275	1,000
5419200 - Miscellaneous Other Services and Charges	164	113,904	190,274	76,370
5419998 - Fixed Costs - For Planning Only	-	72,000	-	(72,000)
5421000 - Conservation Incentives	-	-	-	-
5426000 - Cash Discounts Taken	(6,377)	-	-	-
5641500 - Moveable Equipment Over \$5k	9,228	-	-	-
5642500 - Stationary Equipment Over \$5k	-	100,000	-	(100,000)
5900000 - Warehouse Overhead	627,002	580,318	564,217	(16,101)
5909990 - OH Loading Adjustment	(2,022)	-	-	-
6842000 - Insurance Recoveries	(873)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 8,039,799</b>	<b>\$ 8,428,359</b>	<b>\$ 6,196,548</b>	<b>\$ (2,231,810)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	348,487	509,323	375,530	(133,793)
5310120 - Safety Inspection Services	1,271	-	-	-
5310200 - Investment & Management Fees	1,084	-	-	-
5311300 - Legal Service	2,328	-	-	-
5311500 - Health Care Misc External Payment	12,488	12,290	12,590	300
5312010 - Printing & Graphic Service	5,802	20,350	14,850	(5,500)
5330100 - External Contract Services	3,639,010	4,674,336	3,702,086	(972,250)
5340100 - Temporary Labor Services	1,844	-	-	-
5412000 - Advertising Expense	7,034	15,340	2,340	(13,000)
5419230 - External Payments	-	133,906	-	(133,906)
5427100 - Interpreter Services	-	-	-	-
<b>External Services Total</b>	<b>\$ 4,019,348</b>	<b>\$ 5,365,545</b>	<b>\$ 4,107,396</b>	<b>\$ (1,258,149)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	144	-	-	-
5420000 - Injuries Damages and Judgements	-	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 144</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	5,944	-	-	-
<b>Debt Service Total</b>	<b>\$ 5,944</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	211	-	-	-
5422100 - State Business & Occupation Tax	3,949	-	-	-
<b>Taxes Total</b>	<b>\$ 4,159</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	655	-	-	-
5333020 - Replacement Fee	-	-	-	-
5333030 - Full Svc Maint Fee	(308)	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,062,094	1,783,086	1,890,793	<b>107,707</b>
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	31,968	<b>31,968</b>
5390005 - Int-Fleet Fuel Settled from PM Order	422,936	622,866	453,534	<b>(169,332)</b>
5390006 - Int-Fleet Admin OH Settled from PM Order	572,320	573,480	544,320	<b>(29,160)</b>
5415000 - Insurance Expense	18,143	32,338	42,074	<b>9,736</b>
5415005 - Public Liability Insurance - External	15,121	-	-	-
5415010 - Public Liability Insurance - Self Ins	1,148,326	1,535,751	2,450,113	<b>914,363</b>
5417000 - Rent/Lease Buildings	500	-	-	-
5417007 - Rent/Lease Municipal Buildings	495,936	519,523	562,634	<b>43,112</b>
5417008 - Rent/Lease City Parking	30,964	37,138	37,956	<b>818</b>
5417009 - Rent/Lease Radio Communications	180,240	180,054	161,423	<b>(18,631)</b>
5900005 - Gen Svcs Telecomm Overhead	220	-	-	-
5950011 - Assmt-Contract Compliance	164,402	130,069	118,665	<b>(11,404)</b>
5950012 - Assmt-Contract Compliance - LEAP	44,613	48,116	38,839	<b>(9,277)</b>
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	20,368	3,819	1,126	<b>(2,694)</b>
5950045 - Assmt-Fin Treasury - A/R	33	-	-	-
5950088 - Assmt-PW Admin	579,227	561,709	547,723	<b>(13,986)</b>
5950289 - Assmt-IT Network Services	598,663	-	46,129	<b>46,129</b>
5950316 - Assmt-IT - Database Administration	-	57,364	38,277	<b>(19,086)</b>
5950317 - Assmt-IT - Server Administration	100,983	75,240	-	<b>(75,240)</b>
5950319 - Assmt-GIS	-	25,849	593,198	<b>567,349</b>
5950340 - Assmt-IT SAP Work Mgt System	218,276	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	10,668	-	872	<b>872</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	151,272	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	146,130	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	526,380	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950346 - Assmt-IT GG PC Support	381,618	215,995	-	(215,995)
5950348 - Assmt-IT Mobile Solutions	35,060	-	-	-
5950349 - Assmt-IT GIS Center	38,979	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	109,381	-	-	-
5950355 - Assmt-IT GG PC Replacements	79,424	31,156	81,816	50,660
5950370 - Assmt-Mail Srvs for Gen Govt	46,147	54,415	59,095	4,681
5950381 - Assmt-PW Streets Community Work	(560,530)	(632,283)	(684,617)	(52,334)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	71,988	92,854	71,246	(21,609)
5950386 - Assmt-HR GG Dedicated Resouces	69,065	-	-	-
5950389 - Assmt-Customer Support Center	65,993	-	-	-
5950390 - Assmt-Fin Payroll Ops	42,960	-	-	-
5950391 - Assmt-CMO Office of Equity	128,050	122,560	49,120	(73,439)
5950392 - Assmt-Hearing Examiner	51,856	7,991	12,874	4,884
5950393 - Assmt-Offc of Mgmt & Budget	131,849	148,457	165,480	17,023
5950394 - Assmt-Continuous Improvement	43,598	43,387	45,462	2,074
5950395 - Assmt-Human Resources	299,094	585,118	422,124	(162,994)
5950396 - Assmt-CMO Gov Relations	82,667	84,124	50,135	(33,989)
5950397 - Assmt-City Council	144,852	216,494	225,131	8,637
5950398 - Assmt-City Manager	173,271	328,547	352,149	23,602
5950399 - Assmt-City Atty's Office Civil	316,423	420,123	405,696	(14,427)
5950401 - Assmt-City Clerk	108,338	99,348	92,398	(6,949)
5950402 - Assmt-Fin Treasury - A/R	1,466	-	-	-
5950403 - Assmt-Fin Administration	83,916	-	-	-
5950404 - Assmt-Fin System Support/Reporting	96,914	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	329,403	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	72,681	-	-	-
5950407 - Assmt-Fin AP Services	54,825	-	-	-
5950409 - Assmt-Fin Receipting	3,497	-	-	-
5950410 - Assmt-Fin Investments	2,451	-	-	-
5950411 - Assmt-Fin Property LID	194,731	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	63,642	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	79,903	75,245	(4,658)
5950414 - Assmt-Finance	-	554,938	494,444	(60,494)
5950415 - Assmt-Equal Employment Opportunity	-	51,697	93,337	41,640
5950416 - Assmt -CMO Media and Communications	-	93,505	2,310	(91,194)
5950429 - Assmt-Public Disclosure	-	50,485	53,962	3,477
5950450 - Assmt-IT SAP	-	582,826	499,216	(83,610)
5950451 - Assmt-IT Application Admin	-	83,848	-	(83,848)
5950452 - Assmt-IT Data and Server Support	-	-	1,073	1,073
5950453 - Assmt-IT Connectivity	-	257,680	12,200	(245,480)
5950454 - Assmt-GIS Tech Infra and Coordination	-	239,481	-	(239,481)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	157,644	25,355	(132,289)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	23,645	-	(23,645)
5950457 - Assmt-Enterprise Arch and Licensing	-	92,530	-	(92,530)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	190,796	(32,438)	(223,233)
5950459 - Assmt-Cybersecurity	-	78,917	74,880	(4,037)
5950460 - Assmt-MaaS360 Mobile Device Management	-	14,245	-	(14,245)
5950461 - Assmt-IT Telcom	-	182,750	207,886	25,136
5950462 - Assmt-TFD Emergency	-	45,530	43,023	(2,507)
5950463 - ASSMT-IT Active Directory	-	-	398,468	398,468
5950464 - Assmt-IT Help Desk	-	-	32,175	32,175
5950465 - Assmt-IT Project Management	-	-	88,564	88,564
5950466 - Assmt-IT Geospatial	-	-	29,112	29,112
5950468 - Assmt-IT Analytics	-	-	99,660	99,660
5950469 - Assmt-IT Business Apps	-	-	95,760	95,760
5950470 - Assmt-IT APP Enablement	-	-	7,932	7,932
5950471 - Assmt-IT Private Cloud	-	-	42,030	42,030
5950472 - Assmt- IT Ports Data Network	-	-	47,923	47,923
5950473 - Assmt-CMO Special Safety	-	-	112,142	112,142
5950474 - Assmt-CMO Cable Francise Svc	-	-	249,323	249,323
<b>Indirect Costs Total</b>	<b>\$ 10,271,770</b>	<b>\$ 10,785,104</b>	<b>\$ 11,661,335</b>	<b>\$ 876,231</b>
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	-	-	-	-
5620000 - Intergovernmental Services	38,544	-	-	-
6532100 - Transfer to Capital Improvement Prog	-	-	-	-
6538760 - Transfer to Paths & Trails Fund	200,000	-	-	-
6539200 - Transfer Transp Capital Fund	189,000	-	-	-
6539850 - Transfer to GG Fleet Services Fund	1,635,920	1,155,000	-	(1,155,000)
6571020 - Transf To Capital Other	39,000	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 2,102,464</b>	<b>\$ 1,155,000</b>	<b>\$ -</b>	<b>\$ (1,155,000)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	153,985	153,985
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 153,985</b>	<b>\$ 153,985</b>
<b>1065 - PW Street Fund Total</b>	<b>\$ 45,700,636</b>	<b>\$ 52,552,736</b>	<b>\$ 46,554,380</b>	<b>\$ (5,998,356)</b>
<b>1070 - Transportation Benefit District</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	342	-	-	-
5311100 - Audit Services Expense	6,847	-	-	-
<b>External Services Total</b>	<b>\$ 7,189</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
6510030 - Transfer to Street from TBD	5,368,000	5,796,000	-	(5,796,000)
6539300 - Transfer to City Street Fund (1065)	-	255,000	-	(255,000)
6539400 - Transfer to Street Initiative Fund 1085	10,477,790	11,870,498	11,185,418	(685,080)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Internal Transfers Total</b>	\$ 15,845,790	\$ 17,921,498	\$ 11,185,418	\$ (6,736,080)
<b>1070 - Transportation Benefit District Total</b>	\$ 15,852,979	\$ 17,921,498	\$ 11,185,418	\$ (6,736,080)
<b>1080 - 2% GET (St Op &amp; Mnt)</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	-	-	-	-
<b>External Services Total</b>	\$ -	\$ -	\$ -	\$ -
<b>Taxes</b>				
6515000 - GET Transfer Out	294,625	-	-	-
<b>Taxes Total</b>	\$ 294,625	\$ -	\$ -	\$ -
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	517,284	-	-	-
<b>Internal Transfers Total</b>	\$ 517,284	\$ -	\$ -	\$ -
<b>1080 - 2% GET (St Op &amp; Mnt) Total</b>	\$ 811,909	\$ -	\$ -	\$ -
<b>1085 - 2015 Voted Streets Initiative Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	2,741,668	3,868,529	4,864,094	995,565
5110110 - Premium Pay	20,154	-	-	-
5110120 - Education/Training	70,824	-	-	-
5110200 - Salaries and Wages Expense - Overtime	159,625	100,000	100,000	-
5110225 - Salaries & Wages - Vacation	141,028	-	-	-
5110250 - Salaries & Wages - Sick Leave	103,118	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	202,771	-	-	-
5110400 - Salaries and Wages Expense - Other	(13,588)	-	-	-
5110420 - PTO Cashout Pay	7,266	7,000	7,000	-
5110430 - Accrued Salaries & Wages	13,124	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	873,961	873,961
5110500 - Leave Severance Payoff	373	-	-	-
5110800 - FICA Contributions	263,564	294,816	372,008	77,193
5110810 - Health & Welfare	809,342	819,293	1,295,388	476,095
5110811 - Dental Plan	74,318	79,255	103,524	24,268
5110812 - Personal Time Off	48,304	-	-	-
5110820 - Insurance-Group Life	9,436	3,869	9,728	5,860
5110828 - Paid Family and Medical Leave ER	-	7,332	10,258	2,926
5110830 - Industrial Insurance	155,897	44,715	3,018	(41,698)
5110835 - State Unemployment Compensation	5,512	6,576	8,263	1,686
5110850 - Pension Contributions-TERS	371,852	438,691	551,588	112,897
5110855 - Union Pension-Employer Paid	19,120	-	-	-
5110900 - Labor	(194,680)	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110901 - Labor Activity Rate - Adjustments	(1,286,108)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	1,286,346	-	-	-
5195000 - Int Act Alloc-Labor Regular	2,923,514	-	-	-
5195001 - Int Act Alloc-Labor Time and half	163,941	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(33,595)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 8,063,129</b>	<b>\$ 5,670,077</b>	<b>\$ 8,198,829</b>	<b>\$ 2,528,753</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	8,255	1,386	13,206	<b>11,820</b>
5220200 - Uniform Expenses	179	22,980	33,136	<b>10,156</b>
5412030 - Association Dues & Subscriptions	173	25	25	-
5414000 - Training and Professional Development	24,343	15,000	15,000	-
5414100 - Travel and Subsistence	4,417	3,423	3,423	-
5419100 - Miscellaneous Employee Reimbursements	557	1,200	1,200	-
5428900 - Recognize Employees for Years of Service	167	200	200	-
<b>Employee-Related Costs Total</b>	<b>\$ 38,092</b>	<b>\$ 44,214</b>	<b>\$ 66,190</b>	<b>\$ 21,976</b>
<b>Operating Expenses</b>				
5210010 - Telecommunications Shared Cost	1,150	-	-	-
5210015 - Cellular Phone Usage	1,815	1,421	15,492	<b>14,071</b>
5210020 - Long Distance Phone Usage	39	-	-	-
5210025 - Telecom Equipment Cost	2,160	-	-	-
5210100 - Office Expense	4,631	500	500	-
5210200 - Food & Beverage	(265)	1,050	1,050	-
5210400 - Safety Equipment & Supplies	14,092	62,876	62,876	-
5210600 - Noncapital Equipment Purchases	9,083	8,800	8,800	-
5216070 - Chemicals & Gases	73	200	200	-
5216110 - Automotive Supplies	174	400	400	-
5216120 - Repair and Maintenance Supplies	711	500	500	-
5220100 - Operating Supplies	2,324,863	3,405,490	5,386,372	<b>1,980,882</b>
5220150 - Computer Supplies	3,647	1,000	1,000	-
5221010 - Fuel - External	368	-	-	-
5221100 - Lubricant Expense	4	-	-	-
5230100 - Repairs & Maintenance Materials Expense	274	500	500	-
5250200 - Purchase Price Variance	0	-	-	-
5295000 - Int Act Alloc-Equipment	616,205	-	-	-
5295003 - Int Act Alloc-Mail Service	410	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	3,298	-	-	-
5295014 - Int Act Alloc-Disposal Fees	528,731	-	-	-
5312020 - Convenience Copier Charges	2,695	2,700	2,904	<b>204</b>
5319998 - M&O Costs - Planning Only	-	29,472,657	20,614,983	<b>(8,857,674)</b>
5321160 - Car Wash	7	-	-	-
5411000 - Transportation Expense	14,336	2,600	2,600	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5412160 - Computer Repairs	1,628	3,260	3,260	-
5412170 - Software Licensing & Maintenance Fees	2,694	1,700	3,130	1,430
5413000 - Postage Expense	6,591	1,450	1,450	-
5416030 - Surface Water Expense	199	500	533	33
5416060 - Solid Waste/Garbage Expense	151,325	834,971	1,674,446	839,475
5417002 - Rent/Lease Tools & Machinery	23,365	9,000	9,000	-
5417004 - Rent/Lease Others	-	-	-	-
5418000 - Licenses and Permits	9,893	2,675	2,675	-
5418150 - Vehicle Expenses	-	50,000	50,000	-
5419200 - Miscellaneous Other Services and Charges	6,777	-	-	-
5426000 - Cash Discounts Taken	(4,552)	-	-	-
5611000 - Land Easement Rights of Way	-	-	-	-
5900000 - Warehouse Overhead	480,075	500,000	500,000	-
5909990 - OH Loading Adjustment	48	100	100	-
<b>Operating Expenses Total</b>	<b>\$ 4,206,545</b>	<b>\$ 34,364,350</b>	<b>\$ 28,342,770</b>	<b>\$ (6,021,579)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	373,673	375,000	375,000	-
5310200 - Investment & Management Fees	7,463	-	-	-
5311500 - Health Care Misc External Payment	3,340	3,000	3,000	-
5312010 - Printing & Graphic Service	28,878	3,200	3,200	-
5330100 - External Contract Services	15,145,847	-	-	-
5412000 - Advertising Expense	6,046	900	900	-
5412020 - Printing & Binding - Commercial	853	-	-	-
5427100 - Interpreter Services	-	-	-	-
<b>External Services Total</b>	<b>\$ 15,566,100</b>	<b>\$ 382,100</b>	<b>\$ 382,100</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5333020 - Replacement Fee	-	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	338,858	249,004	322,694	73,690
5390005 - Int-Fleet Fuel Settled from PM Order	132,968	189,432	136,322	(53,110)
5390006 - Int-Fleet Admin OH Settled from PM Order	96,600	97,200	96,768	(432)
5415000 - Insurance Expense	58	71	71	-
5415010 - Public Liability Insurance - Self Ins	-	267,693	427,640	159,947
5417009 - Rent/Lease Radio Communications	43,506	35,214	65,497	30,283
5950011 - Assmt-Contract Compliance	-	59,300	54,101	(5,199)
5950012 - Assmt-Contract Compliance - LEAP	-	84,645	68,325	(16,319)
5950088 - Assmt-PW Admin	163,124	127,203	124,036	(3,167)
5950289 - Assmt-IT Network Services	-	-	20,726	20,726
5950316 - Assmt-IT - Database Administration	-	9,173	9,123	(51)
5950317 - Assmt-IT - Server Administration	-	9,012	-	(9,012)
5950319 - Assmt-GIS	-	1,846	15,345	13,499
5950340 - Assmt-IT SAP Work Mgt System	4,455	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	-	-	7	7

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950342 - Assmt-IT SAP Human Resource Mgt Sys	35,109	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	18,036	-	-	-
5950346 - Assmt-IT GG PC Support	-	20,287	-	(20,287)
5950351 - Assmt-IT GG Dedicated Resources	7,787	-	-	-
5950355 - Assmt-IT GG PC Replacements	1,786	4,258	-	(4,258)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	16,707	16,700	17,013	313
5950386 - Assmt-HR GG Dedicated Resouces	16,029	-	-	-
5950389 - Assmt-Customer Support Center	15,316	-	-	-
5950391 - Assmt-CMO Office of Equity	29,719	22,042	11,730	(10,313)
5950393 - Assmt-Offc of Mgmt & Budget	30,600	26,700	39,515	12,816
5950394 - Assmt-Continuous Improvement	10,119	7,803	10,856	3,053
5950395 - Assmt-Human Resources	69,416	105,232	100,800	(4,432)
5950396 - Assmt-CMO Gov Relations	19,184	15,130	11,972	(3,158)
5950397 - Assmt-City Council	33,618	38,936	53,760	14,824
5950398 - Assmt-City Manager	40,214	59,089	84,090	25,002
5950399 - Assmt-City Atty's Office Civil	73,438	75,558	96,877	21,319
5950401 - Assmt-City Clerk	25,144	17,868	22,064	4,196
5950403 - Assmt-Fin Administration	29	-	-	-
5950404 - Assmt-Fin System Support/Reporting	427	-	-	-
5950410 - Assmt-Fin Investments	6	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	14,370	17,968	3,597
5950414 - Assmt-Finance	-	492,214	515,080	22,866
5950415 - Assmt-Equal Employment Opportunity	-	9,298	22,288	12,990
5950416 - Assmt -CMO Media and Communications	-	17,050	561	(16,489)
5950429 - Assmt-Public Disclosure	-	9,080	12,885	3,806
5950450 - Assmt-IT SAP	-	271,763	271,842	78
5950451 - Assmt-IT Application Admin	-	15,080	-	(15,080)
5950452 - Assmt-IT Data and Server Support	-	-	1,118	1,118
5950453 - Assmt-IT Connectivity	-	37,499	2,913	(34,586)
5950454 - Assmt-GIS Tech Infra and Coordination	-	17,106	-	(17,106)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	11,260	13,807	2,547
5950456 - Assmt-GovMe Support/ Legacy Applications	-	1,689	-	(1,689)
5950457 - Assmt-Enterprise Arch and Licensing	-	6,609	-	(6,609)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	13,628	(17,663)	(31,291)
5950459 - Assmt-Cybersecurity	-	5,637	40,775	35,138
5950460 - Assmt-MaaS360 Mobile Device Management	-	1,858	-	(1,858)
5950461 - Assmt-IT Telcom	-	5,439	9,899	4,460
5950462 - Assmt-TFD Emergency	-	8,189	10,274	2,085
5950463 - ASSMT-IT Active Directory	-	-	69,549	69,549
5950464 - Assmt-IT Help Desk	-	-	7,683	7,683
5950465 - Assmt-IT Project Management	-	-	48,227	48,227
5950466 - Assmt-IT Geospatial	-	-	15,852	15,852
5950468 - Assmt-IT Analytics	-	-	54,268	54,268
5950469 - Assmt-IT Business Apps	-	-	52,143	52,143

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950470 - Assmt-IT APP Enablement	-	-	4,319	4,319
5950471 - Assmt-IT Private Cloud	-	-	13,174	13,174
5950472 - Assmt- IT Ports Data Network	-	-	10,383	10,383
5950473 - Assmt-CMO Special Safety	-	-	26,778	26,778
5950474 - Assmt-CMO Cable Francise Svc	-	-	59,536	59,536
<b>Indirect Costs Total</b>	<b>\$ 1,222,254</b>	<b>\$ 2,477,164</b>	<b>\$ 3,052,991</b>	<b>\$ 575,827</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	-	-	-	-
6538760 - Transfer to Paths & Trails Fund	366,710	-	-	-
6539200 - Transfer Transp Capital Fund	3,040,400	-	-	-
6539300 - Transfer to City Street Fund (1065)	-	-	960,000	960,000
6539850 - Transfer to GG Fleet Services Fund	767,842	-	-	-
6571020 - Transf To Capital Other	675,000	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 4,849,952</b>	<b>\$ -</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>
<b>1085 - 2015 Voted Streets Initiative Fund Total</b>	<b>\$ 33,946,071</b>	<b>\$ 42,937,904</b>	<b>\$ 41,002,881</b>	<b>\$ (1,935,024)</b>
<b>1090 - TFD Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	816,391	1,482,624	669,566	(813,057)
5110120 - Education/Training	-	-	-	-
5110200 - Salaries and Wages Expense - Overtime	3,117	-	-	-
5110225 - Salaries & Wages - Vacation	1,174	-	-	-
5110250 - Salaries & Wages - Sick Leave	15,970	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	46,679	-	-	-
5110400 - Salaries and Wages Expense - Other	(2,456)	-	-	-
5110430 - Accrued Salaries & Wages	10,799	-	-	-
5110455 - Labor Adjustments-Planning Only	-	1,137,232	-	(1,137,232)
5110500 - Leave Severence Payoff	-	-	-	-
5110800 - FICA Contributions	20,993	29,697	51,222	21,525
5110810 - Health & Welfare	229,960	279,930	182,392	(97,538)
5110811 - Dental Plan	20,591	27,111	14,576	(12,535)
5110812 - Personal Time Off	3,646	-	-	-
5110820 - Insurance-Group Life	2,177	1,483	1,339	(144)
5110828 - Paid Family and Medical Leave ER	-	2,965	1,715	(1,250)
5110830 - Industrial Insurance	76,883	86,320	29,128	(57,192)
5110835 - State Unemployment Compensation	1,446	2,520	1,096	(1,424)
5110850 - Pension Contributions-TERS	13,773	14,996	75,929	60,933
5110851 - DRS Contributions-LEOFF	41,143	73,326	-	(73,326)
5110855 - Union Pension-Employer Paid	2,456	-	-	-
5110865 - Deferred Compensation/Defined Contributi	41,905	79,872	-	(79,872)
5110900 - Labor	536,328	-	-	-
5110901 - Labor Activity Rate - Adjustments	(1,564)	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110902 - Benefits Activity Rate - Adjustments	1,640	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	3,728	-	-	-
5195001 - Int Act Alloc-Labor Time and half	233,545	-	-	-
5419102 - Employee Wellness Incentive	(50)	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,120,277</b>	<b>\$ 3,218,076</b>	<b>\$ 1,026,963</b>	<b>\$ (2,191,113)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	165	-	-	-
5414000 - Training and Professional Development	55,930	157,000	157,000	-
5414100 - Travel and Subsistence	18,258	185,000	113,500	(71,500)
<b>Employee-Related Costs Total</b>	<b>\$ 74,352</b>	<b>\$ 342,000</b>	<b>\$ 270,500</b>	<b>\$ (71,500)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	14,354	326,000	270,000	(56,000)
5210025 - Telecom Equipment Cost	1,391	-	-	-
5210100 - Office Expense	40,868	11,000	11,000	-
5210200 - Food & Beverage	2,959	-	-	-
5210300 - Medical Equipment & Supplies	6,884	2,400	2,400	-
5210400 - Safety Equipment & Supplies	30,721	128,208	128,208	-
5210600 - Noncapital Equipment Purchases	17,642	-	-	-
5216100 - Building Maintenance	8,309	78,000	78,000	-
5220100 - Operating Supplies	336,697	433,145	433,145	-
5220150 - Computer Supplies	164,306	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5320100 - Repair & Maintenance Services	6,758	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	6	-	-	-
5412170 - Software Licensing & Maintenance Fees	39,296	43,869	43,869	-
5413000 - Postage Expense	174	-	-	-
5418000 - Licenses and Permits	499	-	-	-
5426000 - Cash Discounts Taken	(547)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5621000 - Buildings	11,477	-	-	-
5641500 - Moveable Equipment Over \$5k	-	180,000	180,000	-
5642500 - Stationary Equipment Over \$5k	58,443	202,659	202,659	-
<b>Operating Expenses Total</b>	<b>\$ 740,239</b>	<b>\$ 1,405,281</b>	<b>\$ 1,349,281</b>	<b>\$ (56,000)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	207,517	-	190,000	190,000
5310200 - Investment & Management Fees	661	-	-	-
5312010 - Printing & Graphic Service	963	-	-	-
5330100 - External Contract Services	186,185	-	-	-
5412000 - Advertising Expense	185	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>External Services Total</b>	<b>\$ 395,511</b>	<b>\$ -</b>	<b>\$ 190,000</b>	<b>\$ 190,000</b>
<b>Debt Service</b>				
6599990 - Principal Portion of Debt Service	266,668	266,668	141,324	(125,344)
6611000 - Interest Expense	14,815	30,000	15,000	(15,000)
<b>Debt Service Total</b>	<b>\$ 281,483</b>	<b>\$ 296,668</b>	<b>\$ 156,324</b>	<b>\$ (140,344)</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	1,121	-	-	-
5950289 - Assmt-IT Network Services	-	-	18	18
5950414 - Assmt-Finance	-	-	744	744
5950450 - Assmt-IT SAP	-	-	286	286
5950452 - Assmt-IT Data and Server Support	-	-	2	2
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	15	15
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(19)	(19)
5950459 - Assmt-Cybersecurity	-	-	43	43
5950465 - Assmt-IT Project Management	-	-	51	51
5950466 - Assmt-IT Geospatial	-	-	17	17
5950468 - Assmt-IT Analytics	-	-	57	57
5950469 - Assmt-IT Business Apps	-	-	55	55
5950470 - Assmt-IT APP Enablement	-	-	4	4
5950471 - Assmt-IT Private Cloud	-	-	6	6
5959998 - Assessments-Planning Only	-	-	(1,278)	(1,278)
<b>Indirect Costs Total</b>	<b>\$ 1,121</b>	<b>\$ -</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Internal Transfers</b>				
6530100 - Transfer to General Fund	850,000	-	-	-
6530200 - Transfer to Other Funds	33,804	-	-	-
6539850 - Transfer to GG Fleet Services Fund	62,175	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 945,979</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	592,208	592,208
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 592,208</b>	<b>\$ 592,208</b>
<b>1090 - TFD Special Revenue Total</b>	<b>\$ 4,558,963</b>	<b>\$ 5,262,025</b>	<b>\$ 3,585,276</b>	<b>\$ (1,676,749)</b>
<b>1100 - PW Property Mgmt</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	17,503	91,011	197,948	106,938
5110300 - Salaries & Wages - Other Paid Leave	1,064	-	-	-
5110420 - PTO Cashout Pay	371	-	-	-
5110430 - Accrued Salaries & Wages	(348)	-	-	-
5110800 - FICA Contributions	1,396	6,665	14,669	8,004

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110810 - Health & Welfare	1,920	13,079	28,777	15,699
5110811 - Dental Plan	200	1,265	2,300	1,035
5110812 - Personal Time Off	1,463	-	-	-
5110820 - Insurance-Group Life	52	91	396	305
5110828 - Paid Family and Medical Leave ER	-	172	216	44
5110830 - Industrial Insurance	157	428	339	(89)
5110835 - State Unemployment Compensation	32	155	331	177
5110850 - Pension Contributions-TERS	2,166	10,321	22,447	12,127
5110901 - Labor Activity Rate - Adjustments	(85,804)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	85,804	-	-	-
5195000 - Int Act Alloc-Labor Regular	195,009	-	-	-
5195001 - Int Act Alloc-Labor Time and half	114	-	-	-
5195002 - Int Act Alloc-Labor Double Time	4,438	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 225,536</b>	<b>\$ 123,187</b>	<b>\$ 267,425</b>	<b>\$ 144,238</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	243	-	-	-
5210100 - Office Expense	32,685	-	-	-
5220100 - Operating Supplies	3,021	-	6,000	6,000
5220150 - Computer Supplies	8	-	-	-
5230100 - Repairs & Maintenance Materials Expense	9,593	10,000	10,000	0
5295000 - Int Act Alloc-Equipment	1,338	-	-	-
5320100 - Repair & Maintenance Services	22,232	-	-	-
5412170 - Software Licensing & Maintenance Fees	32,822	-	-	-
5413000 - Postage Expense	93	-	-	-
5416020 - Wastewater Expense	1,269	-	-	-
5416030 - Surface Water Expense	21,373	50,000	46,920	(3,080)
5416040 - Water Utility Expense	5,746	-	-	-
5416050 - Electricity Expense	8,284	-	-	-
5418000 - Licenses and Permits	1,379	-	-	-
5612000 - LID Assessments	-	-	-	-
5631000 - Other Structures & Improvements	-	150,000	150,000	-
5900000 - Warehouse Overhead	578	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	1,654	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 142,317</b>	<b>\$ 210,000</b>	<b>\$ 212,920</b>	<b>\$ 2,920</b>
<b>External Services</b>				
5310100 - Professional Services Expense	5,270	20,000	20,000	-
5310120 - Safety Inspection Services	197	-	-	-
5310200 - Investment & Management Fees	2,026	-	-	-
5312010 - Printing & Graphic Service	697	-	-	-
5330100 - External Contract Services	8,272	-	-	-
<b>External Services Total</b>	<b>\$ 16,462</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	(8,730)	-	-	-
<b>Taxes Total</b>	<b>\$ (8,730)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	957	-	-	-
5415010 - Public Liability Insurance - Self Ins	-	504	629	125
5417008 - Rent/Lease City Parking	123	-	-	-
5900005 - Gen Svcs Telecomm Overhead	73	-	-	-
5950289 - Assmt-IT Network Services	-	-	332	332
5950316 - Assmt-IT - Database Administration	-	131	183	52
5950317 - Assmt-IT - Server Administration	-	144	-	(144)
5950319 - Assmt-GIS	-	-	820	820
5950343 - Assmt-IT SAP Financial Mgt Sys	698	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	266	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	-	267	378	111
5950391 - Assmt-CMO Office of Equity	-	352	260	(91)
5950392 - Assmt-Hearing Examiner	115,236	-	-	-
5950393 - Assmt-Offc of Mgmt & Budget	-	426	878	452
5950394 - Assmt-Continuous Improvement	-	125	241	117
5950395 - Assmt-Human Resources	-	1,680	2,239	560
5950396 - Assmt-CMO Gov Relations	-	241	266	25
5950397 - Assmt-City Council	-	621	1,194	573
5950398 - Assmt-City Manager	-	943	1,868	925
5950399 - Assmt-City Atty's Office Civil	-	1,206	2,152	946
5950401 - Assmt-City Clerk	-	285	490	205
5950402 - Assmt-Fin Treasury - A/R	195	-	-	-
5950404 - Assmt-Fin System Support/Reporting	2,238	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	67	-	-	-
5950407 - Assmt-Fin AP Services	28	-	-	-
5950410 - Assmt-Fin Investments	323	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	229	399	170
5950414 - Assmt-Finance	-	2,484	6,207	3,723
5950415 - Assmt-Equal Employment Opportunity	-	149	495	347
5950416 - Assmt -CMO Media and Communications	-	272	12	(260)
5950429 - Assmt-Public Disclosure	-	145	286	141
5950450 - Assmt-IT SAP	-	2,046	4,026	1,980
5950451 - Assmt-IT Application Admin	-	241	-	(241)
5950452 - Assmt-IT Data and Server Support	-	-	14	14
5950453 - Assmt-IT Connectivity	-	444	65	(380)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	204	204
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(262)	(262)
5950459 - Assmt-Cybersecurity	-	-	604	604

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950462 - Assmt-TFD Emergency	-	131	228	97
5950463 - ASSMT-IT Active Directory	-	-	925	925
5950464 - Assmt-IT Help Desk	-	-	171	171
5950465 - Assmt-IT Project Management	-	-	714	714
5950466 - Assmt-IT Geospatial	-	-	235	235
5950468 - Assmt-IT Analytics	-	-	804	804
5950469 - Assmt-IT Business Apps	-	-	772	772
5950470 - Assmt-IT APP Enablement	-	-	64	64
5950471 - Assmt-IT Private Cloud	-	-	87	87
5950473 - Assmt-CMO Special Safety	-	-	595	595
5950474 - Assmt-CMO Cable Francise Svc	-	-	1,323	1,323
<b>Indirect Costs Total</b>	<b>\$ 120,204</b>	<b>\$ 13,067</b>	<b>\$ 29,901</b>	<b>\$ 16,834</b>
<b>Internal Transfers</b>				
6539200 - Transfer Transp Capital Fund	362,000	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 362,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	3,821	110,705	106,884
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 3,821</b>	<b>\$ 110,705</b>	<b>\$ 106,884</b>
<b>1100 - PW Property Mgmt Total</b>	<b>\$ 857,789</b>	<b>\$ 370,075</b>	<b>\$ 640,951</b>	<b>\$ 270,876</b>
<b>1110 - LI Guaranty</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	10,265	11,642	11,975	333
5110120 - Education/Training	85	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	689	-	-	-
5110430 - Accrued Salaries & Wages	(787)	-	-	-
5110800 - FICA Contributions	821	891	916	25
5110810 - Health & Welfare	1,371	1,557	2,027	470
5110811 - Dental Plan	143	151	162	11
5110812 - Personal Time Off	799	-	-	-
5110820 - Insurance-Group Life	30	12	24	12
5110828 - Paid Family and Medical Leave ER	-	23	31	8
5110830 - Industrial Insurance	112	2	29	27
5110835 - State Unemployment Compensation	17	20	20	0
5110850 - Pension Contributions-TERS	1,206	1,320	1,358	38
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 14,750</b>	<b>\$ 15,617</b>	<b>\$ 16,542</b>	<b>\$ 925</b>
<b>Operating Expenses</b>				
5416030 - Surface Water Expense	970	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 970</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Indirect Costs</b>				
5415010 - Public Liability Insurance - Self Ins	-	60	90	<b>30</b>
5950289 - Assmt-IT Network Services	-	-	18	<b>18</b>
5950316 - Assmt-IT - Database Administration	-	16	13	<b>(3)</b>
5950317 - Assmt-IT - Server Administration	-	17	-	<b>(17)</b>
5950340 - Assmt-IT SAP Work Mgt System	4,455	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	3,850	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	66	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	183	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	2,157	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	32	32	27	<b>(5)</b>
5950386 - Assmt-HR GG Dedicated Resouces	30	-	-	-
5950389 - Assmt-Customer Support Center	29	-	-	-
5950390 - Assmt-Fin Payroll Ops	219	-	-	-
5950391 - Assmt-CMO Office of Equity	56	42	18	<b>(24)</b>
5950393 - Assmt-Offc of Mgmt & Budget	58	51	62	<b>11</b>
5950394 - Assmt-Continuous Improvement	19	15	17	<b>2</b>
5950395 - Assmt-Human Resources	131	200	158	<b>(42)</b>
5950396 - Assmt-CMO Gov Relations	32	29	19	<b>(10)</b>
5950397 - Assmt-City Council	64	74	84	<b>10</b>
5950398 - Assmt-City Manager	76	112	132	<b>19</b>
5950399 - Assmt-City Atty's Office Civil	139	144	152	<b>8</b>
5950401 - Assmt-City Clerk	48	34	35	<b>0</b>
5950403 - Assmt-Fin Administration	2,326	-	-	-
5950404 - Assmt-Fin System Support/Reporting	20,015	-	-	-
5950407 - Assmt-Fin AP Services	14	-	-	-
5950408 - Assmt-Fin Debt Services	5,183	-	-	-
5950410 - Assmt-Fin Investments	3,625	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	18	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	27	28	<b>1</b>
5950414 - Assmt-Finance	-	4,918	206	<b>(4,712)</b>
5950415 - Assmt-Equal Employment Opportunity	-	18	35	<b>17</b>
5950416 - Assmt -CMO Media and Communications	-	32	1	<b>(32)</b>
5950429 - Assmt-Public Disclosure	-	17	20	<b>3</b>
5950450 - Assmt-IT SAP	-	7,401	195	<b>(7,207)</b>
5950451 - Assmt-IT Application Admin	-	29	-	<b>(29)</b>
5950452 - Assmt-IT Data and Server Support	-	-	0	<b>0</b>
5950453 - Assmt-IT Connectivity	-	53	5	<b>(48)</b>
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	10	<b>10</b>
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(13)	<b>(13)</b>
5950459 - Assmt-Cybersecurity	-	-	29	<b>29</b>
5950462 - Assmt-TFD Emergency	-	16	16	<b>0</b>
5950463 - ASSMT-IT Active Directory	-	-	132	<b>132</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950464 - Assmt-IT Help Desk	-	-	12	12
5950465 - Assmt-IT Project Management	-	-	35	35
5950466 - Assmt-IT Geospatial	-	-	11	11
5950468 - Assmt-IT Analytics	-	-	39	39
5950469 - Assmt-IT Business Apps	-	-	37	37
5950470 - Assmt-IT APP Enablement	-	-	3	3
5950471 - Assmt-IT Private Cloud	-	-	4	4
5950473 - Assmt-CMO Special Safety	-	-	38	38
5950474 - Assmt-CMO Cable Francise Svc	-	-	93	93
<b>Indirect Costs Total</b>	<b>\$ 42,827</b>	<b>\$ 13,335</b>	<b>\$ 1,759</b>	<b>\$ (11,576)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	18,479	18,479
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,479</b>	<b>\$ 18,479</b>
<b>1110 - LI Guaranty Total</b>	<b>\$ 58,547</b>	<b>\$ 28,952</b>	<b>\$ 36,780</b>	<b>\$ 7,828</b>
<b>1140 - PWE Paths &amp; Trails</b>				
<b>Personnel Services</b>				
5110450 - Labor Loading	47,805	-	-	-
5110900 - Labor	(43,359)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(47,805)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	870,343	-	-	-
5195001 - Int Act Alloc-Labor Time and half	40,019	-	-	-
5195002 - Int Act Alloc-Labor Double Time	934	-	-	-
<b>Personnel Services Total</b>	<b>\$ 867,937</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Operating Expenses</b>				
5210200 - Food & Beverage	2	-	-	-
5220100 - Operating Supplies	80	-	-	-
5230100 - Repairs & Maintenance Materials Expense	2,387	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	266	-	-	-
5295003 - Int Act Alloc-Mail Service	38	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5413000 - Postage Expense	519	-	-	-
5416040 - Water Utility Expense	29,311	-	-	-
5418000 - Licenses and Permits	90	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5621000 - Buildings	250,000	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 282,694</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>External Services</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5310100 - Professional Services Expense	209,146	-	-	-
5310200 - Investment & Management Fees	104	-	-	-
5312010 - Printing & Graphic Service	2,363	-	-	-
5330100 - External Contract Services	3,678,667	-	-	-
5412000 - Advertising Expense	2,906	-	-	-
5412020 - Printing & Binding - Commercial	120	-	-	-
<b>External Services Total</b>	<b>\$ 3,893,306</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	1,238	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,238</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	15,223	-	-	-
6530200 - Transfer to Other Funds	129,126	-	-	-
6539200 - Transfer Transp Capital Fund	-	-	-	-
6539300 - Transfer to City Street Fund (1065)	6,046	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 150,396</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	88,874	-	(88,874)
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 88,874</b>	<b>\$ -</b>	<b>\$ (88,874)</b>
<b>1140 - PWE Paths &amp; Trails Total</b>	<b>\$ 5,195,571</b>	<b>\$ 88,874</b>	<b>\$ -</b>	<b>\$ (88,874)</b>
<b>1145 - NCS Demolition</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	25,676	-	-	-
5110120 - Education/Training	1,555	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	2,278	-	-	-
5110430 - Accrued Salaries & Wages	(699)	-	-	-
5110800 - FICA Contributions	2,224	-	-	-
5110810 - Health & Welfare	4,264	-	-	-
5110811 - Dental Plan	507	-	-	-
5110812 - Personal Time Off	1,540	-	-	-
5110820 - Insurance-Group Life	82	-	-	-
5110830 - Industrial Insurance	378	-	-	-
5110835 - State Unemployment Compensation	47	-	-	-
5110850 - Pension Contributions-TERS	3,159	-	-	-
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	(83,590)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	83,590	-	-	-
5195000 - Int Act Alloc-Labor Regular	189,976	-	-	-
5195001 - Int Act Alloc-Labor Time and half	618	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 231,606</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5220100 - Operating Supplies	692	-	-	-
5230100 - Repairs & Maintenance Materials Expense	97	38,380	38,380	-
5295000 - Int Act Alloc-Equipment	915	-	-	-
5295014 - Int Act Alloc-Disposal Fees	1,282	-	-	-
5412170 - Software Licensing & Maintenance Fees	2,239	2,560	2,560	-
5413000 - Postage Expense	1	-	-	-
5417002 - Rent/Lease Tools & Machinery	99	400	400	-
5417004 - Rent/Lease Others	-	1,000	1,000	-
5418000 - Licenses and Permits	8,375	7,770	7,770	-
5423010 - Other Cust Fees Revenue (Late/NSF Check	4,316	-	-	-
5423040 - BLUS Uncollectible Activities	-	30,000	30,000	-
5426000 - Cash Discounts Taken	(2)	-	-	-
5900000 - Warehouse Overhead	22	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 18,037</b>	<b>\$ 80,110</b>	<b>\$ 80,110</b>	<b>\$ -</b>
<b>External Services</b>				
5310100 - Professional Services Expense	85,984	50,000	50,000	-
5310200 - Investment & Management Fees	727	-	-	-
5311100 - Audit Services Expense	1,104	-	-	-
5311300 - Legal Service	14,558	42,000	42,000	-
5312010 - Printing & Graphic Service	285	1,200	1,200	-
5330100 - External Contract Services	624,562	967,620	967,620	-
5412000 - Advertising Expense	715	240	240	-
<b>External Services Total</b>	<b>\$ 727,935</b>	<b>\$ 1,061,060</b>	<b>\$ 1,061,060</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	8,337	52,000	52,000	-
<b>Claims and Premiums Total</b>	<b>\$ 8,337</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ -</b>
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	-	2,000	2,000	-
<b>Debt Service Total</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ -</b>
<b>Taxes</b>				
5422100 - State Business & Occupation Tax	3,660	600	600	-
<b>Taxes Total</b>	<b>\$ 3,660</b>	<b>\$ 600</b>	<b>\$ 600</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5950011 - Assmt-Contract Compliance	-	13,055	11,910	(1,145)
5950012 - Assmt-Contract Compliance - LEAP	-	14,512	11,714	(2,798)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950045 - Assmt-Fin Treasury - A/R	1,962	-	-	-
5950289 - Assmt-IT Network Services	-	-	362	362
5950341 - Assmt-IT SAP Customer Care Sys	25,275	-	16,437	16,437
5950342 - Assmt-IT SAP Human Resource Mgt Sys	465	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	1,436	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	7,360	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	222	-	-	-
5950386 - Assmt-HR GG Dedicated Resouces	213	-	-	-
5950389 - Assmt-Customer Support Center	203	-	-	-
5950391 - Assmt-CMO Office of Equity	394	-	-	-
5950392 - Assmt-Hearing Examiner	57,618	191,146	-	(191,146)
5950393 - Assmt-Offc of Mgmt & Budget	406	-	-	-
5950394 - Assmt-Continuous Improvement	134	-	-	-
5950395 - Assmt-Human Resources	920	-	-	-
5950396 - Assmt-CMO Gov Relations	251	-	-	-
5950397 - Assmt-City Council	446	-	-	-
5950398 - Assmt-City Manager	533	-	-	-
5950399 - Assmt-City Atty's Office Civil	974	-	-	-
5950401 - Assmt-City Clerk	333	-	-	-
5950402 - Assmt-Fin Treasury - A/R	50,437	-	-	-
5950403 - Assmt-Fin Administration	7,686	-	-	-
5950404 - Assmt-Fin System Support/Reporting	6,516	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	32,137	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	3,563	-	-	-
5950407 - Assmt-Fin AP Services	542	-	-	-
5950410 - Assmt-Fin Investments	990	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	1,587	-	-	-
5950414 - Assmt-Finance	-	14,583	14,817	233
5950450 - Assmt-IT SAP	-	37,092	5,696	(31,396)
5950452 - Assmt-IT Data and Server Support	-	-	32	32
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	289	289
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(370)	(370)
5950459 - Assmt-Cybersecurity	-	-	854	854
5950465 - Assmt-IT Project Management	-	-	1,011	1,011
5950466 - Assmt-IT Geospatial	-	-	332	332
5950468 - Assmt-IT Analytics	-	-	1,137	1,137
5950469 - Assmt-IT Business Apps	-	-	1,093	1,093
5950470 - Assmt-IT APP Enablement	-	-	91	91
5950471 - Assmt-IT Private Cloud	-	-	122	122
<b>Indirect Costs Total</b>	<b>\$ 202,603</b>	<b>\$ 270,388</b>	<b>\$ 65,527</b>	<b>\$ (204,861)</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	17,793	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 17,793</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1145 - NCS Demolition Total</b>	<b>\$ 1,209,971</b>	<b>\$ 1,466,158</b>	<b>\$ 1,261,297</b>	<b>\$ (204,861)</b>
<b>1155 - TFD EMS Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	13,906,102	18,451,747	34,885,587	<b>16,433,840</b>
5110110 - Premium Pay	36,869	-	-	-
5110120 - Education/Training	317,433	-	-	-
5110200 - Salaries and Wages Expense - Overtime	869,847	993,000	4,567,341	<b>3,574,341</b>
5110225 - Salaries & Wages - Vacation	1,319,444	-	-	-
5110250 - Salaries & Wages - Sick Leave	844,823	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,064,420	-	-	-
5110400 - Salaries and Wages Expense - Other	(37,445)	-	-	-
5110420 - PTO Cashout Pay	32,779	-	-	-
5110430 - Accrued Salaries & Wages	78,414	-	-	-
5110500 - Leave Severence Payoff	233,306	100,000	100,000	-
5110800 - FICA Contributions	438,485	444,618	852,048	<b>407,430</b>
5110810 - Health & Welfare	2,617,597	2,401,426	6,262,123	<b>3,860,697</b>
5110811 - Dental Plan	233,823	232,554	497,211	<b>264,657</b>
5110812 - Personal Time Off	157,703	-	-	-
5110820 - Insurance-Group Life	43,204	18,205	69,771	<b>51,566</b>
5110828 - Paid Family and Medical Leave ER	-	35,905	49,342	<b>13,438</b>
5110830 - Industrial Insurance	869,913	701,085	1,052,176	<b>351,091</b>
5110835 - State Unemployment Compensation	30,560	31,368	59,036	<b>27,668</b>
5110850 - Pension Contributions-TERS	287,020	324,959	587,305	<b>262,346</b>
5110851 - DRS Contributions-LEOFF	849,599	846,328	1,583,358	<b>737,030</b>
5110855 - Union Pension-Employer Paid	41,764	-	47,702	<b>47,702</b>
5110865 - Deferred Compensation/Defined Contributi	598,475	626,514	1,226,854	<b>600,340</b>
5110895 - Labor To/From Others	-	(576,470)	(525,192)	<b>51,278</b>
5110900 - Labor	(19,759)	-	-	-
5110901 - Labor Activity Rate - Adjustments	323,125	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(324,115)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(736,626)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(955)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(2,512)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 24,073,292</b>	<b>\$ 24,631,238</b>	<b>\$ 51,314,662</b>	<b>\$ 26,683,424</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	6,300	6,300	8,400	<b>2,100</b>
5220200 - Uniform Expenses	26,425	-	46,029	<b>46,029</b>
5412030 - Association Dues & Subscriptions	2,809	900	900	-
5414000 - Training and Professional Development	52,089	61,500	61,500	-
5414100 - Travel and Subsistence	16,270	33,000	33,000	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5428900 - Recognize Employees for Years of Servic	1,219	2,000	2,000	-
<b>Employee-Related Costs Total</b>	<b>\$ 105,112</b>	<b>\$ 103,700</b>	<b>\$ 151,829</b>	<b>\$ 48,129</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	7,898	8,344	8,344	-
5210010 - Telecommunications Shared Cost	3,120	-	-	-
5210015 - Cellular Phone Usage	39,112	42,000	43,000	1,000
5210020 - Long Distance Phone Usage	159	-	-	-
5210025 - Telecom Equipment Cost	5,730	-	-	-
5210100 - Office Expense	14,785	19,500	19,500	-
5210200 - Food & Beverage	2,204	1,900	1,900	-
5210300 - Medical Equipment & Supplies	520,144	543,000	932,000	389,000
5210400 - Safety Equipment & Supplies	12,289	2,000	150,596	148,596
5210600 - Noncapital Equipment Purchases	458	-	-	-
5216100 - Building Maintenance	31	-	-	-
5216110 - Automotive Supplies	311	-	-	-
5216120 - Repair and Maintenance Supplies	3,378	-	-	-
5220100 - Operating Supplies	18,454	67,000	109,000	42,000
5220150 - Computer Supplies	27,361	-	-	-
5221000 - Inventory Fuel - Internal	63,553	63,000	63,000	-
5221010 - Fuel - External	43	10,200	10,200	-
5230100 - Repairs & Maintenance Materials Expense	830	-	-	-
5295000 - Int Act Alloc-Equipment	47	-	-	-
5312020 - Convenience Copier Charges	20,017	-	19,474	19,474
5319998 - M&O Costs - Planning Only	-	-	1,874,500	1,874,500
5320100 - Repair & Maintenance Services	88,322	90,000	90,000	-
5411000 - Transportation Expense	5,526	1,100	1,100	-
5412170 - Software Licensing & Maintenance Fees	128,793	200,200	203,060	2,860
5412180 - Software Lic & Maint Fees-Non Assessed	220	-	-	-
5412190 - Hardware License and Maintenance Fees	9,249	-	-	-
5413000 - Postage Expense	8,217	8,700	8,700	-
5416000 - Public Utility Services Expense	1,335	1,750	1,600	(150)
5416030 - Surface Water Expense	2,239	2,600	2,666	66
5416050 - Electricity Expense	91	1,250	1,051	(199)
5416060 - Solid Waste/Garbage Expense	1,756	-	-	-
5417003 - Rent/Lease computers	-	-	-	-
5418000 - Licenses and Permits	5,571	5,000	5,000	-
5425010 - Credit Card Discount Fees	7,427	4,676	5,560	884
5426000 - Cash Discounts Taken	(1)	-	-	-
5641500 - Moveable Equipment Over \$5k	(321)	-	490,000	490,000
5642500 - Stationary Equipment Over \$5k	-	-	-	-
5645500 - Data Processing Equipment Over \$5k	-	24,000	24,000	-
5645520 - Meters	(148)	-	-	-
6842000 - Insurance Recoveries	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Operating Expenses Total</b>	<b>\$ 998,200</b>	<b>\$ 1,096,220</b>	<b>\$ 4,064,250</b>	<b>\$ 2,968,030</b>
<b>External Services</b>				
5310100 - Professional Services Expense	114,350	312,906	312,906	-
5310200 - Investment & Management Fees	1,056	-	-	-
5311100 - Audit Services Expense	3,420	7,000	7,000	-
5311500 - Health Care Misc External Payment	602	-	-	-
5312010 - Printing & Graphic Service	10,358	22,000	22,000	-
5330100 - External Contract Services	147,014	384,750	234,750	(150,000)
5330200 - Human Services Contracts	72,308	-	-	-
5412000 - Advertising Expense	509	300	300	-
5412010 - Community Sponsorships	-	-	-	-
5412020 - Printing & Binding - Commercial	302	1,000	1,000	-
<b>External Services Total</b>	<b>\$ 349,919</b>	<b>\$ 727,956</b>	<b>\$ 577,956</b>	<b>\$ (150,000)</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	-	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	1,003	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,003</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5422100 - State Business & Occupation Tax	7	-	-	-
<b>Taxes Total</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	297	-	-	-
5333010 - Admin OH Fee	69,954	-	-	-
5333020 - Replacement Fee	4,760	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	489,060	341,510	1,174,488	832,978
5390004 - Int-Fleet Repl Fee Settled from PM Order	901,996	1,019,568	1,573,536	553,968
5390005 - Int-Fleet Fuel Settled from PM Order	66,155	79,680	93,966	14,286
5390006 - Int-Fleet Admin OH Settled from PM Order	74,620	74,520	87,696	13,176
5415000 - Insurance Expense	182	226	226	-
5415010 - Public Liability Insurance - Self Ins	84,818	149,969	55,226	(94,743)
5417009 - Rent/Lease Radio Communications	-	70,430	72,848	2,418
5950045 - Assmt-Fin Treasury - A/R	11	-	-	-
5950289 - Assmt-IT Network Services	469,978	-	56,895	56,895
5950316 - Assmt-IT - Database Administration	-	45,677	39,535	(6,141)
5950317 - Assmt-IT - Server Administration	83,000	91,203	-	(91,203)
5950319 - Assmt-GIS	-	12,925	46,856	33,931
5950340 - Assmt-IT SAP Work Mgt System	31,182	-	-	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950341 - Assmt-IT SAP Customer Care Sys	660	-	33	33
5950342 - Assmt-IT SAP Human Resource Mgt Sys	103,065	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	75,439	-	-	-
5950346 - Assmt-IT GG PC Support	-	76,374	-	(76,374)
5950351 - Assmt-IT GG Dedicated Resources	35,867	-	-	-
5950355 - Assmt-IT GG PC Replacements	-	80,072	40,908	(39,164)
5950370 - Assmt-Mail Srvs for Gen Govt	5,394	10,883	14,774	3,891
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	49,047	49,002	81,710	32,709
5950386 - Assmt-HR GG Dedicated Resouces	47,055	-	-	-
5950389 - Assmt-Customer Support Center	44,962	-	-	-
5950390 - Assmt-Fin Payroll Ops	24,549	-	-	-
5950391 - Assmt-CMO Office of Equity	87,243	64,677	56,335	(8,342)
5950393 - Assmt-Offc of Mgmt & Budget	89,831	78,344	189,788	111,445
5950394 - Assmt-Continuous Improvement	29,704	22,897	52,139	29,243
5950395 - Assmt-Human Resources	203,779	308,778	484,132	175,354
5950396 - Assmt-CMO Gov Relations	56,319	44,394	57,499	13,105
5950397 - Assmt-City Council	98,690	114,248	258,202	143,954
5950398 - Assmt-City Manager	118,053	173,381	403,877	230,496
5950399 - Assmt-City Atty's Office Civil	215,585	221,707	465,289	243,582
5950401 - Assmt-City Clerk	73,812	52,428	105,970	53,543
5950402 - Assmt-Fin Treasury - A/R	794	-	-	-
5950403 - Assmt-Fin Administration	16,630	-	-	-
5950404 - Assmt-Fin System Support/Reporting	19,472	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	36,154	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	73,082	-	-	-
5950407 - Assmt-Fin AP Services	20,709	-	-	-
5950409 - Assmt-Fin Receipting	20,984	-	-	-
5950410 - Assmt-Fin Investments	2,185	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	9,284	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	42,166	86,297	44,131
5950414 - Assmt-Finance	-	347,468	730,213	382,745
5950415 - Assmt-Equal Employment Opportunity	-	27,281	107,046	79,765
5950416 - Assmt -CMO Media and Communications	-	50,028	2,692	(47,336)
5950429 - Assmt-Public Disclosure	-	26,642	61,888	35,246
5950450 - Assmt-IT SAP	-	329,597	635,266	305,669
5950451 - Assmt-IT Application Admin	-	44,248	-	(44,248)
5950452 - Assmt-IT Data and Server Support	-	-	1,585	1,585
5950453 - Assmt-IT Connectivity	-	118,060	13,991	(104,068)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	78,822	32,265	(46,557)
5950457 - Assmt-Enterprise Arch and Licensing	-	46,265	-	(46,265)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	95,398	(41,277)	(136,675)
5950459 - Assmt-Cybersecurity	-	39,458	95,287	55,828
5950460 - Assmt-MaaS360 Mobile Device Management	-	1,652	-	(1,652)
5950461 - Assmt-IT Telcom	-	4,351	21,778	17,427

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950462 - Assmt-TFD Emergency	-	24,027	49,342	25,315
5950463 - ASSMT-IT Active Directory	-	-	208,038	208,038
5950464 - Assmt-IT Help Desk	-	-	36,901	36,901
5950465 - Assmt-IT Project Management	-	-	112,702	112,702
5950466 - Assmt-IT Geospatial	-	-	37,045	37,045
5950468 - Assmt-IT Analytics	-	-	126,819	126,819
5950469 - Assmt-IT Business Apps	-	-	121,854	121,854
5950470 - Assmt-IT APP Enablement	-	-	10,093	10,093
5950471 - Assmt-IT Private Cloud	-	-	34,441	34,441
5950472 - Assmt- IT Ports Data Network	-	-	39,425	39,425
5950473 - Assmt-CMO Special Safety	-	-	128,615	128,615
5950474 - Assmt-CMO Cable Francise Svc	-	-	285,946	285,946
5959998 - Assessments-Planning Only	-	-	1,278	1,278
<b>Indirect Costs Total</b>	<b>\$ 3,834,363</b>	<b>\$ 4,458,352</b>	<b>\$ 8,351,457</b>	<b>\$ 3,893,105</b>
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	-	75,000	-	(75,000)
5620000 - Intergovernmental Services	-	-	-	-
6530100 - Transfer to General Fund	314,500	-	-	-
6539850 - Transfer to GG Fleet Services Fund	-	-	2,400,000	2,400,000
<b>Internal Transfers Total</b>	<b>\$ 314,500</b>	<b>\$ 75,000</b>	<b>\$ 2,400,000</b>	<b>\$ 2,325,000</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	3,606,833	4,080,932	474,099
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 3,606,833</b>	<b>\$ 4,080,932</b>	<b>\$ 474,099</b>
<b>1155 - TFD EMS Special Revenue Total</b>	<b>\$ 29,676,397</b>	<b>\$ 34,699,300</b>	<b>\$ 70,941,086</b>	<b>\$ 36,241,786</b>
<b>1180 - Tourism &amp; Convention</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	2,159	-	-	-
<b>External Services Total</b>	<b>\$ 2,159</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
6538600 - Transfer to Convention Center	7,025,752	9,707,819	9,598,822	(108,997)
<b>Internal Transfers Total</b>	<b>\$ 7,025,752</b>	<b>\$ 9,707,819</b>	<b>\$ 9,598,822</b>	<b>\$ (108,997)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	193,495	-	(193,495)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 193,495</b>	<b>\$ -</b>	<b>\$ (193,495)</b>
<b>1180 - Tourism &amp; Convention Total</b>	<b>\$ 7,027,911</b>	<b>\$ 9,901,314</b>	<b>\$ 9,598,822</b>	<b>\$ (302,492)</b>
<b>1185 - HRHS Special Revenue</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	878,591	1,164,684	896,855	(267,829)
5110120 - Education/Training	25,553	-	-	-
5110250 - Salaries & Wages - Sick Leave	205	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	50,550	-	-	-
5110400 - Salaries and Wages Expense - Other	24	-	-	-
5110420 - PTO Cashout Pay	4,726	-	-	-
5110430 - Accrued Salaries & Wages	5,945	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	(275,895)	(275,895)
5110500 - Leave Severance Payoff	890	-	-	-
5110800 - FICA Contributions	78,148	89,099	68,609	(20,489)
5110810 - Health & Welfare	195,484	232,616	216,844	(15,773)
5110811 - Dental Plan	18,841	22,502	17,329	(5,173)
5110812 - Personal Time Off	73,425	-	-	-
5110820 - Insurance-Group Life	2,824	1,165	1,794	629
5110828 - Paid Family and Medical Leave ER	-	2,602	3,271	669
5110830 - Industrial Insurance	21,939	2,454	29,439	26,985
5110835 - State Unemployment Compensation	1,635	1,980	1,512	(468)
5110850 - Pension Contributions-TERS	112,648	132,075	101,704	(30,372)
5110900 - Labor	32,805	-	(52,562)	(52,562)
5110901 - Labor Activity Rate - Adjustments	(108,474)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	85,094	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	193,557	-	-	-
5195001 - Int Act Alloc-Labor Time and half	161,939	-	-	-
5195002 - Int Act Alloc-Labor Double Time	10,862	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,847,210</b>	<b>\$ 1,649,177</b>	<b>\$ 1,008,899</b>	<b>\$ (640,278)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	14,627	7,150	2,130	(5,020)
5414000 - Training and Professional Development	20,647	12,000	4,000	(8,000)
5414100 - Travel and Subsistence	27,714	15,400	14,064	(1,336)
5419100 - Miscellaneous Employee Reimbursements	443	400	-	(400)
<b>Employee-Related Costs Total</b>	<b>\$ 63,431</b>	<b>\$ 34,950</b>	<b>\$ 20,194</b>	<b>\$ (14,756)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	4	1,675	1,671
5210010 - Telecommunications Shared Cost	3,740	-	-	-
5210015 - Cellular Phone Usage	5,448	3,996	2,908	(1,088)
5210020 - Long Distance Phone Usage	125	270	30	(240)
5210025 - Telecom Equipment Cost	8,535	-	-	-
5210100 - Office Expense	14,953	8,500	2,712	(5,788)
5210200 - Food & Beverage	7,669	12,600	9,395	(3,205)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210400 - Safety Equipment & Supplies	5,045	-	-	-
5210500 - Landscape Equipment & Supplies	-	25,000	-	(25,000)
5216090 - Law Enforcement Materials Equipment & Su	1,133	-	-	-
5220100 - Operating Supplies	28,691	75,903	61,229	(14,674)
5220150 - Computer Supplies	3,033	1,375	1,224	(151)
5230100 - Repairs & Maintenance Materials Expense	195	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	358	-	-	-
5312020 - Convenience Copier Charges	1,282	5,437	-	(5,437)
5319998 - M&O Costs - Planning Only	-	-	(6,375)	(6,375)
5320100 - Repair & Maintenance Services	1,284	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	83,109	100	70	(30)
5412170 - Software Licensing & Maintenance Fees	737	1,000	1,448	448
5412180 - Software Lic & Maint Fees-Non Assessed	-	300	300	-
5413000 - Postage Expense	2,189	1,400	170	(1,230)
5416000 - Public Utility Services Expense	12,459	-	16,813	16,813
5416010 - Natural Gas Expense	2,925	-	-	-
5416020 - Wastewater Expense	312	-	-	-
5416030 - Surface Water Expense	1,494	-	-	-
5416040 - Water Utility Expense	320	-	-	-
5416050 - Electricity Expense	4,788	-	-	-
5416060 - Solid Waste/Garbage Expense	8,720	-	-	-
5417004 - Rent/Lease Others	9,996	7,000	-	(7,000)
5418000 - Licenses and Permits	491	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5621000 - Buildings	363,717	-	-	-
5621100 - Land	459,832	-	-	-
5631000 - Other Structures & Improvements	26,531	-	-	-
5900000 - Warehouse Overhead	1,038	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 1,060,149</b>	<b>\$ 142,885</b>	<b>\$ 91,600</b>	<b>\$ (51,285)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	215,969	415,559	152,959	(262,600)
5310200 - Investment & Management Fees	4,718	-	-	-
5312010 - Printing & Graphic Service	22,979	5,300	3,500	(1,800)
5318000 - Permits & Licenses Service	650	-	-	-
5330100 - External Contract Services	11,452,951	14,963,315	12,242,444	(2,720,872)
5340100 - Temporary Labor Services	28,516	19,000	-	(19,000)
5412000 - Advertising Expense	43,338	1,800	709	(1,091)
5412010 - Community Sponsorships	3,430	25,000	-	(25,000)
5427100 - Interpreter Services	330	-	-	-
<b>External Services Total</b>	<b>\$ 11,772,882</b>	<b>\$ 15,429,974</b>	<b>\$ 12,399,611</b>	<b>\$ (3,030,363)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	-	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	371	-	-	-
<b>Debt Service Total</b>	<b>\$ 371</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	15	-	-	-
<b>Taxes Total</b>	<b>\$ 15</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5390005 - Int-Fleet Fuel Settled from PM Order	-	-	2,257	<b>2,257</b>
5390006 - Int-Fleet Admin OH Settled from PM Order	-	-	9,072	<b>9,072</b>
5415000 - Insurance Expense	1,508	17	11	<b>(6)</b>
5415010 - Public Liability Insurance - Self Ins	9,862	5,090	4,675	<b>(415)</b>
5417000 - Rent/Lease Buildings	50	-	-	-
5950289 - Assmt-IT Network Services	-	-	4,879	<b>4,879</b>
5950316 - Assmt-IT - Database Administration	-	1,866	979	<b>(887)</b>
5950317 - Assmt-IT - Server Administration	-	2,048	-	<b>(2,048)</b>
5950319 - Assmt-GIS	-	923	-	<b>(923)</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	9,961	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	16,350	-	-	-
5950346 - Assmt-IT GG PC Support	-	7,160	-	<b>(7,160)</b>
5950351 - Assmt-IT GG Dedicated Resources	6,190	-	-	-
5950355 - Assmt-IT GG PC Replacements	4,414	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	4,740	3,795	2,023	<b>(1,773)</b>
5950386 - Assmt-HR GG Dedicated Resouces	4,548	-	-	-
5950389 - Assmt-Customer Support Center	4,345	-	-	-
5950390 - Assmt-Fin Payroll Ops	657	-	-	-
5950391 - Assmt-CMO Office of Equity	8,432	5,010	1,395	<b>(3,615)</b>
5950393 - Assmt-Offc of Mgmt & Budget	8,682	6,068	4,698	<b>(1,370)</b>
5950394 - Assmt-Continuous Improvement	2,871	1,774	1,291	<b>(483)</b>
5950395 - Assmt-Human Resources	19,695	23,917	11,985	<b>(11,932)</b>
5950396 - Assmt-CMO Gov Relations	4,809	3,439	1,424	<b>(2,015)</b>
5950397 - Assmt-City Council	9,538	8,851	6,392	<b>(2,459)</b>
5950398 - Assmt-City Manager	11,409	13,431	9,999	<b>(3,432)</b>
5950399 - Assmt-City Atty's Office Civil	20,835	17,173	11,519	<b>(5,655)</b>
5950401 - Assmt-City Clerk	7,134	4,061	2,624	<b>(1,438)</b>
5950402 - Assmt-Fin Treasury - A/R	85	-	-	-
5950403 - Assmt-Fin Administration	14,593	-	-	-
5950404 - Assmt-Fin System Support/Reporting	11,073	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950405 - Assmt-Fin Fund Accounting Services	158,706	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	67	-	-	-
5950407 - Assmt-Fin AP Services	1,794	-	-	-
5950410 - Assmt-Fin Investments	4,637	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	4,888	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	3,266	2,136	(1,130)
5950414 - Assmt-Finance	-	195,793	159,953	(35,840)
5950415 - Assmt-Equal Employment Opportunity	-	2,113	2,650	536
5950416 - Assmt -CMO Media and Communications	-	3,875	66	(3,808)
5950429 - Assmt-Public Disclosure	-	2,064	1,532	(532)
5950450 - Assmt-IT SAP	-	97,569	70,271	(27,298)
5950451 - Assmt-IT Application Admin	-	3,427	-	(3,427)
5950452 - Assmt-IT Data and Server Support	-	-	347	347
5950453 - Assmt-IT Connectivity	-	9,737	347	(9,390)
5950454 - Assmt-GIS Tech Infra and Coordination	-	8,553	-	(8,553)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	5,630	3,569	(2,062)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	845	-	(845)
5950457 - Assmt-Enterprise Arch and Licensing	-	3,305	-	(3,305)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	6,814	(4,566)	(11,380)
5950459 - Assmt-Cybersecurity	-	2,819	10,541	7,722
5950460 - Assmt-MaaS360 Mobile Device Management	-	413	-	(413)
5950461 - Assmt-IT Telcom	-	13,054	1,980	(11,074)
5950462 - Assmt-TFD Emergency	-	1,861	1,222	(639)
5950463 - ASSMT-IT Active Directory	-	-	6,212	6,212
5950464 - Assmt-IT Help Desk	-	-	914	914
5950465 - Assmt-IT Project Management	-	-	12,466	12,466
5950466 - Assmt-IT Geospatial	-	-	4,098	4,098
5950468 - Assmt-IT Analytics	-	-	14,028	14,028
5950469 - Assmt-IT Business Apps	-	-	13,479	13,479
5950470 - Assmt-IT APP Enablement	-	-	1,116	1,116
5950471 - Assmt-IT Private Cloud	-	-	1,510	1,510
5950473 - Assmt-CMO Special Safety	-	-	3,033	3,033
5950474 - Assmt-CMO Cable Franchise Svc	-	-	7,079	7,079
5959998 - Assessments-Planning Only	-	-	(4,536)	(4,536)
<b>Indirect Costs Total</b>	<b>\$ 351,872</b>	<b>\$ 465,761</b>	<b>\$ 384,669</b>	<b>\$ (81,091)</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	352,000	-	-	-
6545000 - External Contributions	1,500,000	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 1,852,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	7,601	4,615	(2,986)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 7,601</b>	<b>\$ 4,615</b>	<b>\$ (2,986)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 16,947,932</b>	<b>\$ 17,730,349</b>	<b>\$ 13,909,589</b>	<b>\$ (3,820,760)</b>
<b>1195 - CED Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	30,586	1,190,869	1,787,907	597,038
5110120 - Education/Training	66	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,634	-	-	-
5110420 - PTO Cashout Pay	716	-	-	-
5110430 - Accrued Salaries & Wages	201	-	-	-
5110455 - Labor Adjustments-Planning Only	-	298,318	-	(298,318)
5110800 - FICA Contributions	2,405	91,009	136,775	45,766
5110810 - Health & Welfare	3,814	226,077	430,123	204,047
5110811 - Dental Plan	325	21,870	34,401	12,531
5110812 - Personal Time Off	1,568	-	-	-
5110820 - Insurance-Group Life	85	1,191	3,290	2,099
5110828 - Paid Family and Medical Leave ER	-	2,930	3,294	364
5110830 - Industrial Insurance	269	393	6,221	5,827
5110835 - State Unemployment Compensation	55	2,031	2,787	756
5110850 - Pension Contributions-TERS	3,712	135,044	186,537	51,493
5110900 - Labor	20,681	-	-	-
5110901 - Labor Activity Rate - Adjustments	(1,150,364)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	895,530	-	-	-
5195000 - Int Act Alloc-Labor Regular	2,221,859	-	-	-
5195001 - Int Act Alloc-Labor Time and half	3,479	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,036,620</b>	<b>\$ 1,969,732</b>	<b>\$ 2,591,335</b>	<b>\$ 621,603</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	299	500	2,500	2,000
5414000 - Training and Professional Development	5,780	-	13,001	13,001
5414100 - Travel and Subsistence	40,316	10,000	25,000	15,000
5419100 - Miscellaneous Employee Reimbursements	257	-	-	-
5419101 - Cell Phone Employee Reimbursements	108	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 46,760</b>	<b>\$ 10,500</b>	<b>\$ 40,501</b>	<b>\$ 30,001</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	408	60,408	60,000
5210010 - Telecommunications Shared Cost	3,600	-	-	-
5210015 - Cellular Phone Usage	4,310	5,048	1,454	(3,594)
5210020 - Long Distance Phone Usage	180	-	-	-
5210025 - Telecom Equipment Cost	7,279	-	-	-
5210100 - Office Expense	6,973	10,000	10,000	-
5210200 - Food & Beverage	9,116	-	20,000	20,000

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5220100 - Operating Supplies	19,082	80,000	85,000	5,000
5220150 - Computer Supplies	7,603	-	6,500	6,500
5230100 - Repairs & Maintenance Materials Expense	1,036	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	510	-	-	-
5312020 - Convenience Copier Charges	7,636	8,164	6,863	(1,301)
5320100 - Repair & Maintenance Services	1,386	500	20,500	20,000
5333300 - Vehicle Maintenance	-	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	700	-	-	-
5412170 - Software Licensing & Maintenance Fees	141	-	10,000	10,000
5413000 - Postage Expense	727	5,000	20,000	15,000
5416030 - Surface Water Expense	2,785	-	-	-
5416050 - Electricity Expense	2,733	-	-	-
5417001 - Rent/Lease Auto Equipment	3,150	-	-	-
5417004 - Rent/Lease Others	929	5,000	8,000	3,000
5418000 - Licenses and Permits	859	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check	4,255	-	-	-
5426000 - Cash Discounts Taken	(117)	-	-	-
5621000 - Buildings	550,081	-	-	-
6550000 - Miscellaneous Expenses	40,631	-	428,847	428,847
<b>Operating Expenses Total</b>	<b>\$ 675,583</b>	<b>\$ 114,120</b>	<b>\$ 677,572</b>	<b>\$ 563,452</b>
<b>External Services</b>				
5310100 - Professional Services Expense	962,881	274,999	8,940,578	8,665,579
5310120 - Safety Inspection Services	926	-	-	-
5310200 - Investment & Management Fees	3,102	-	-	-
5311100 - Audit Services Expense	24,750	6,000	6,000	-
5312010 - Printing & Graphic Service	11,852	3,000	38,000	35,000
5330100 - External Contract Services	5,944,696	6,499,257	12,716,219	6,216,961
5412000 - Advertising Expense	23,088	6,000	9,000	3,000
5412020 - Printing & Binding - Commercial	356	-	-	-
<b>External Services Total</b>	<b>\$ 6,971,650</b>	<b>\$ 6,789,256</b>	<b>\$ 21,709,797</b>	<b>\$ 14,920,540</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	9,745	-	-	-
<b>Taxes Total</b>	<b>\$ 9,745</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5221170 - Motor Pool Rental	(264)	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,085	2,210	1,307	(903)
5390004 - Int-Fleet Repl Fee Settled from PM Order	4,536	4,536	4,536	-
5390005 - Int-Fleet Fuel Settled from PM Order	68	64	100	36



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5390006 - Int-Fleet Admin OH Settled from PM Order	3,360	3,240	3,024	(216)
5411020 - Pool Car Usage	-	-	1,000	1,000
5415000 - Insurance Expense	11,547	25,853	32,095	6,242
5415005 - Public Liability Insurance - External	12,362	-	-	-
5415010 - Public Liability Insurance - Self Ins	1,000	300	5,304	5,004
5417000 - Rent/Lease Buildings	250	-	-	-
5417008 - Rent/Lease City Parking	3,013	2,640	2,640	-
5950289 - Assmt-IT Network Services	-	-	4,481	4,481
5950316 - Assmt-IT - Database Administration	-	78	760	682
5950317 - Assmt-IT - Server Administration	-	86	-	(86)
5950319 - Assmt-GIS	-	-	2,931	2,931
5950341 - Assmt-IT SAP Customer Care Sys	392	-	66	66
5950342 - Assmt-IT SAP Human Resource Mgt Sys	984	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	7,380	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	2,910	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	469	159	1,570	1,412
5950386 - Assmt-HR GG Dedicated Resouces	449	-	-	-
5950389 - Assmt-Customer Support Center	429	-	-	-
5950391 - Assmt-CMO Office of Equity	834	209	1,083	873
5950393 - Assmt-Offc of Mgmt & Budget	858	254	3,647	3,394
5950394 - Assmt-Continuous Improvement	283	74	1,002	928
5950395 - Assmt-Human Resources	1,943	1,000	9,305	8,305
5950396 - Assmt-CMO Gov Relations	533	144	1,105	961
5950397 - Assmt-City Council	943	370	4,962	4,592
5950398 - Assmt-City Manager	1,128	561	7,762	7,200
5950399 - Assmt-City Atty's Office Civil	2,059	718	8,942	8,224
5950401 - Assmt-City Clerk	706	170	2,037	1,867
5950402 - Assmt-Fin Treasury - A/R	4,068	-	-	-
5950403 - Assmt-Fin Administration	1,878	-	-	-
5950404 - Assmt-Fin System Support/Reporting	12,550	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	14	-	-	-
5950407 - Assmt-Fin AP Services	126	-	-	-
5950410 - Assmt-Fin Investments	5,930	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	693	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	137	1,658	1,522
5950414 - Assmt-Finance	-	37,709	152,503	114,794
5950415 - Assmt-Equal Employment Opportunity	-	88	2,057	1,969
5950416 - Assmt -CMO Media and Communications	-	162	52	(110)
5950429 - Assmt-Public Disclosure	-	86	1,189	1,103
5950450 - Assmt-IT SAP	-	16,772	65,444	48,672
5950451 - Assmt-IT Application Admin	-	143	-	(143)
5950452 - Assmt-IT Data and Server Support	-	-	331	331
5950453 - Assmt-IT Connectivity	-	264	269	5
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	3,324	3,324

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(4,252)	(4,252)
5950459 - Assmt-Cybersecurity	-	-	9,817	9,817
5950462 - Assmt-TFD Emergency	-	78	948	871
5950463 - ASSMT-IT Active Directory	-	-	7,799	7,799
5950464 - Assmt-IT Help Desk	-	-	709	709
5950465 - Assmt-IT Project Management	-	-	11,610	11,610
5950466 - Assmt-IT Geospatial	-	-	3,816	3,816
5950468 - Assmt-IT Analytics	-	-	13,065	13,065
5950469 - Assmt-IT Business Apps	-	-	12,553	12,553
5950470 - Assmt-IT APP Enablement	-	-	1,040	1,040
5950471 - Assmt-IT Private Cloud	-	-	1,405	1,405
5950473 - Assmt-CMO Special Safety	-	-	2,226	2,226
5950474 - Assmt-CMO Cable Francise Svc	-	-	5,496	5,496
<b>Indirect Costs Total</b>	<b>\$ 85,515</b>	<b>\$ 98,105</b>	<b>\$ 392,718</b>	<b>\$ 294,613</b>
<b>Internal Transfers</b>				
6530600 - Contr to Tacoma Comm Redevelop Authority	3,122,837	7,079,603	6,659,771	(419,832)
6532100 - Transfer to Capital Improvement Prog	-	-	-	-
6538760 - Transfer to Paths & Trails Fund	91,314	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 3,214,151</b>	<b>\$ 7,079,603</b>	<b>\$ 6,659,771</b>	<b>\$ (419,832)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	139,824	386,922	247,098
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 139,824</b>	<b>\$ 386,922</b>	<b>\$ 247,098</b>
<b>1195 - CED Special Revenue Total</b>	<b>\$ 13,040,024</b>	<b>\$ 16,201,140</b>	<b>\$ 32,458,615</b>	<b>\$ 16,257,475</b>
<b>1200 - Library Special Revenue</b>				
<b>Employee-Related Costs</b>				
5414000 - Training and Professional Development	1,254	6,000	6,000	-
5414100 - Travel and Subsistence	4,783	5,000	5,000	-
<b>Employee-Related Costs Total</b>	<b>\$ 6,037</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	42,000	42,000	-
5210100 - Office Expense	129	2,000	2,000	-
5210200 - Food & Beverage	-	1,000	1,000	-
5220100 - Operating Supplies	8,573	216,300	216,300	-
5220150 - Computer Supplies	-	29,000	29,000	-
5412170 - Software Licensing & Maintenance Fees	163,847	170,000	170,000	-
5661000 - Library Materials	28,412	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 200,961</b>	<b>\$ 460,300</b>	<b>\$ 460,300</b>	<b>\$ -</b>
<b>External Services</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5310100 - Professional Services Expense	12,856	310,000	308,000	(2,000)
5310200 - Investment & Management Fees	3,410	-	-	-
5312010 - Printing & Graphic Service	-	4,000	3,000	(1,000)
5412000 - Advertising Expense	-	6,000	6,000	-
5412020 - Printing & Binding - Commercial	-	-	-	-
<b>External Services Total</b>	<b>\$ 16,266</b>	<b>\$ 320,000</b>	<b>\$ 317,000</b>	<b>\$ (3,000)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	5,410	6,189	779
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 5,410</b>	<b>\$ 6,189</b>	<b>\$ 779</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	500,000	-	(500,000)
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ (500,000)</b>
<b>1200 - Library Special Revenue Total</b>	<b>\$ 223,263</b>	<b>\$ 1,296,710</b>	<b>\$ 794,489</b>	<b>\$ (502,221)</b>
<b>1236 - CED Small Bus Entrp</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	199,628	271,826	228,136	(43,691)
5110120 - Education/Training	4,381	-	-	-
5110200 - Salaries and Wages Expense - Overtime	-	2,000	2,000	-
5110225 - Salaries & Wages - Vacation	3,064	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,952	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	11,512	-	-	-
5110430 - Accrued Salaries & Wages	378	-	-	-
5110500 - Leave Severance Payoff	4,836	-	-	-
5110800 - FICA Contributions	18,163	20,795	17,452	(3,342)
5110810 - Health & Welfare	58,761	49,824	60,797	10,973
5110811 - Dental Plan	2,707	4,820	4,859	39
5110812 - Personal Time Off	10,906	-	-	-
5110820 - Insurance-Group Life	682	272	456	185
5110828 - Paid Family and Medical Leave ER	-	544	412	(131)
5110830 - Industrial Insurance	3,696	66	877	810
5110835 - State Unemployment Compensation	380	462	388	(74)
5110850 - Pension Contributions-TERS	25,808	30,825	25,871	(4,954)
5110901 - Labor Activity Rate - Adjustments	(359)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	359	-	-	-
5195000 - Int Act Alloc-Labor Regular	816	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 349,670</b>	<b>\$ 381,434</b>	<b>\$ 341,248</b>	<b>\$ (40,186)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	40,266	42,000	42,000	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5414000 - Training and Professional Development	-	(1,905)	-	1,905
5414100 - Travel and Subsistence	1,305	(2,205)	-	2,205
5419100 - Miscellaneous Employee Reimbursements	-	100	100	-
<b>Employee-Related Costs Total</b>	<b>\$ 41,571</b>	<b>\$ 37,990</b>	<b>\$ 42,100</b>	<b>\$ 4,110</b>
<b>Operating Expenses</b>				
5210010 - Telecommunications Shared Cost	1,425	-	-	-
5210015 - Cellular Phone Usage	269	3,720	-	(3,720)
5210020 - Long Distance Phone Usage	65	-	-	-
5210025 - Telecom Equipment Cost	2,272	-	-	-
5210100 - Office Expense	1,792	2,000	2,000	-
5210200 - Food & Beverage	687	750	750	-
5217000 - Computer Equipment Replacemnet	250	-	-	-
5220100 - Operating Supplies	705	(3,700)	-	3,700
5220150 - Computer Supplies	1,357	1,000	1,000	-
5312020 - Convenience Copier Charges	3,818	4,082	3,432	(650)
5412170 - Software Licensing & Maintenance Fees	-	32,000	32,000	-
5413000 - Postage Expense	217	300	300	-
5417004 - Rent/Lease Others	463	-	-	-
5418000 - Licenses and Permits	105	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	100	100	-
<b>Operating Expenses Total</b>	<b>\$ 13,424</b>	<b>\$ 40,252</b>	<b>\$ 39,582</b>	<b>\$ (670)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	324,604	2,795	890	(1,905)
5312010 - Printing & Graphic Service	1,125	1,000	1,000	-
5330100 - External Contract Services	20,000	-	-	-
5412000 - Advertising Expense	403	-	-	-
<b>External Services Total</b>	<b>\$ 346,131</b>	<b>\$ 3,795</b>	<b>\$ 1,890</b>	<b>\$ (1,905)</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	5	6	6	-
5415010 - Public Liability Insurance - Self Ins	2,706	-	1,978	1,978
5950289 - Assmt-IT Network Services	5,595	-	511	511
5950316 - Assmt-IT - Database Administration	-	1,462	1,277	(185)
5950317 - Assmt-IT - Server Administration	-	548	-	(548)
5950319 - Assmt-GIS	-	462	7,028	6,567
5950340 - Assmt-IT SAP Work Mgt System	4,455	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	2,992	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	1,992	-	-	-
5950346 - Assmt-IT GG PC Support	3,567	2,387	-	(2,387)
5950351 - Assmt-IT GG Dedicated Resources	1,796	-	-	-
5950355 - Assmt-IT GG PC Replacements	3,993	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	1,424	1,016	798	(217)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950386 - Assmt-HR GG Dedicated Resouces	1,366	-	-	-
5950389 - Assmt-Customer Support Center	1,305	-	-	-
5950390 - Assmt-Fin Payroll Ops	438	-	-	-
5950391 - Assmt-CMO Office of Equity	2,533	1,341	551	(790)
5950393 - Assmt-Offc of Mgmt & Budget	2,608	1,624	1,855	231
5950394 - Assmt-Continuous Improvement	862	474	510	35
5950395 - Assmt-Human Resources	5,916	6,399	4,731	(1,668)
5950396 - Assmt-CMO Gov Relations	1,638	920	562	(358)
5950397 - Assmt-City Council	2,865	2,368	2,523	155
5950398 - Assmt-City Manager	3,427	3,593	3,947	353
5950399 - Assmt-City Atty's Office Civil	6,259	4,595	4,547	(48)
5950401 - Assmt-City Clerk	2,143	1,086	1,036	(51)
5950403 - Assmt-Fin Administration	1,878	-	-	-
5950404 - Assmt-Fin System Support/Reporting	4,073	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	16,068	-	-	-
5950407 - Assmt-Fin AP Services	1,766	-	-	-
5950410 - Assmt-Fin Investments	55	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	1,113	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	874	843	(31)
5950414 - Assmt-Finance	-	5,536	5,288	(248)
5950415 - Assmt-Equal Employment Opportunity	-	566	1,046	481
5950429 - Assmt-Public Disclosure	-	552	605	53
5950450 - Assmt-IT SAP	-	6,119	5,498	(621)
5950451 - Assmt-IT Application Admin	-	917	-	(917)
5950452 - Assmt-IT Data and Server Support	-	-	11	11
5950453 - Assmt-IT Connectivity	-	2,830	137	(2,693)
5950454 - Assmt-GIS Tech Infra and Coordination	-	4,276	-	(4,276)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	2,815	279	(2,536)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	422	-	(422)
5950457 - Assmt-Enterprise Arch and Licensing	-	1,652	-	(1,652)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	3,407	(357)	(3,764)
5950459 - Assmt-Cybersecurity	-	1,409	825	(585)
5950461 - Assmt-IT Telcom	-	4,895	-	(4,895)
5950462 - Assmt-TFD Emergency	-	498	482	(16)
5950463 - ASSMT-IT Active Directory	-	-	2,908	2,908
5950464 - Assmt-IT Help Desk	-	-	361	361
5950465 - Assmt-IT Project Management	-	-	975	975
5950466 - Assmt-IT Geospatial	-	-	320	320
5950468 - Assmt-IT Analytics	-	-	1,098	1,098
5950469 - Assmt-IT Business Apps	-	-	1,055	1,055
5950470 - Assmt-IT APP Enablement	-	-	87	87
5950471 - Assmt-IT Private Cloud	-	-	118	118
5950473 - Assmt-CMO Special Safety	-	-	1,132	1,132
5950474 - Assmt-CMO Cable Francise Svc	-	-	2,794	2,794

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Indirect Costs Total</b>	\$ 84,839	\$ 65,050	\$ 57,363	\$ (7,687)
<b>1236 - CED Small Bus Entrp Total</b>	\$ 835,636	\$ 528,521	\$ 482,184	\$ (46,337)
<b>1267 - TPD Special Revenue</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	570,642	-	-	-
5110110 - Premium Pay	(5,833)	-	-	-
5110120 - Education/Training	29,517	-	-	-
5110200 - Salaries and Wages Expense - Overtime	93,743	984,800	518,248	(466,552)
5110225 - Salaries & Wages - Vacation	25,848	-	-	-
5110250 - Salaries & Wages - Sick Leave	29,009	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	(28,690)	-	-	-
5110400 - Salaries and Wages Expense - Other	(23,282)	-	-	-
5110430 - Accrued Salaries & Wages	(14,745)	-	-	-
5110460 - Benefits Adjustment	48,280	-	-	-
5110800 - FICA Contributions	11,312	-	-	-
5110810 - Health & Welfare	130,928	-	-	-
5110811 - Dental Plan	11,401	-	-	-
5110820 - Insurance-Group Life	1,414	-	-	-
5110830 - Industrial Insurance	25,923	-	-	-
5110835 - State Unemployment Compensation	964	-	-	-
5110851 - DRS Contributions-LEOFF	38,789	-	-	-
5110865 - Deferred Compensation/Defined Contributi	37,248	-	-	-
5110900 - Labor	(12,593)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(122,427)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	122,288	-	-	-
5195000 - Int Act Alloc-Labor Regular	277,927	-	-	-
5195001 - Int Act Alloc-Labor Time and half	761,985	-	-	-
5195002 - Int Act Alloc-Labor Double Time	49,151	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	\$ 2,058,798	\$ 984,800	\$ 518,248	\$ (466,552)
<b>Employee-Related Costs</b>				
5110410 - Allowances	(2,640)	-	-	-
5412030 - Association Dues & Subscriptions	1,398	-	-	-
5414000 - Training and Professional Development	33,484	20,000	20,000	-
5414100 - Travel and Subsistence	77,243	25,000	25,000	-
5419100 - Miscellaneous Employee Reimbursements	22	-	-	-
<b>Employee-Related Costs Total</b>	\$ 109,507	\$ 45,000	\$ 45,000	\$ -
<b>Operating Expenses</b>				
5210000 - Communication Materials	32,257	25,000	25,000	-
5210015 - Cellular Phone Usage	42,629	51,000	51,000	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210030 - Communication Fixed Fees	4,560	-	-	-
5210100 - Office Expense	5,782	1,000	1,000	-
5216090 - Law Enforcement Materials Equipment & Su	14,050	55,000	55,000	-
5216110 - Automotive Supplies	4,978	-	-	-
5220100 - Operating Supplies	424,098	413,000	413,000	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5411000 - Transportation Expense	12	-	-	-
5412170 - Software Licensing & Maintenance Fees	7,015	-	-	-
5416000 - Public Utility Services Expense	55,367	50,000	52,252	2,252
5416040 - Water Utility Expense	7,084	6,000	6,179	179
5416050 - Electricity Expense	47,936	60,000	63,048	3,048
5416060 - Solid Waste/Garbage Expense	18,868	20,000	20,901	901
5417002 - Rent/Lease Tools & Machinery	-	1,500	1,500	-
5417004 - Rent/Lease Others	40	-	-	-
5419200 - Miscellaneous Other Services and Charges	24,319	30,000	30,000	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5641500 - Moveable Equipment Over \$5k	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 688,996</b>	<b>\$ 712,500</b>	<b>\$ 718,879</b>	<b>\$ 6,379</b>
<b>External Services</b>				
5310100 - Professional Services Expense	8,544	94,000	219,000	125,000
5310200 - Investment & Management Fees	914	-	-	-
5330100 - External Contract Services	8,270	87,500	87,500	-
<b>External Services Total</b>	<b>\$ 17,729</b>	<b>\$ 181,500</b>	<b>\$ 306,500</b>	<b>\$ 125,000</b>
<b>Indirect Costs</b>				
5390005 - Int-Fleet Fuel Settled from PM Order	9,961	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	12,250	-	-	-
5417000 - Rent/Lease Buildings	17,378	-	-	-
5950045 - Assmt-Fin Treasury - A/R	17	-	-	-
5950289 - Assmt-IT Network Services	-	-	380	380
5950341 - Assmt-IT SAP Customer Care Sys	428	-	26	26
5950343 - Assmt-IT SAP Financial Mgt Sys	983	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	489	-	-	-
5950402 - Assmt-Fin Treasury - A/R	2,541	-	-	-
5950403 - Assmt-Fin Administration	2,254	-	-	-
5950404 - Assmt-Fin System Support/Reporting	6,216	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	3,094	-	-	-
5950407 - Assmt-Fin AP Services	2,337	-	-	-
5950409 - Assmt-Fin Receipting	5,873	-	-	-
5950410 - Assmt-Fin Investments	883	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	7,077	-	-	-
5950414 - Assmt-Finance	-	14,054	15,534	1,480
5950450 - Assmt-IT SAP	-	6,065	5,972	(93)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950452 - Assmt-IT Data and Server Support	-	-	34	34
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	303	303
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(388)	(388)
5950459 - Assmt-Cybersecurity	-	-	896	896
5950465 - Assmt-IT Project Management	-	-	1,059	1,059
5950466 - Assmt-IT Geospatial	-	-	348	348
5950468 - Assmt-IT Analytics	-	-	1,192	1,192
5950469 - Assmt-IT Business Apps	-	-	1,145	1,145
5950470 - Assmt-IT APP Enablement	-	-	95	95
5950471 - Assmt-IT Private Cloud	-	-	128	128
<b>Indirect Costs Total</b>	<b>\$ 71,780</b>	<b>\$ 20,119</b>	<b>\$ 26,726</b>	<b>\$ 6,606</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	116,791	233,731	116,941
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 116,791</b>	<b>\$ 233,731</b>	<b>\$ 116,941</b>
<b>1267 - TPD Special Revenue Total</b>	<b>\$ 2,946,810</b>	<b>\$ 2,060,710</b>	<b>\$ 1,849,084</b>	<b>\$ (211,625)</b>
<b>1431 - IT Municipal CableTV</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	2,508,866	3,648,203	-	(3,648,203)
5110120 - Education/Training	202	-	-	-
5110200 - Salaries and Wages Expense - Overtime	21,031	-	-	-
5110225 - Salaries & Wages - Vacation	17,315	-	-	-
5110250 - Salaries & Wages - Sick Leave	16,439	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	137,684	-	-	-
5110400 - Salaries and Wages Expense - Other	299	-	-	-
5110420 - PTO Cashout Pay	12,506	-	-	-
5110430 - Accrued Salaries & Wages	10,863	-	-	-
5110500 - Leave Severence Payoff	2,371	-	-	-
5110800 - FICA Contributions	220,065	278,077	-	(278,077)
5110810 - Health & Welfare	605,030	653,940	-	(653,940)
5110811 - Dental Plan	52,184	63,260	-	(63,260)
5110812 - Personal Time Off	206,234	-	-	-
5110820 - Insurance-Group Life	8,204	3,648	-	(3,648)
5110828 - Paid Family and Medical Leave ER	-	6,978	-	(6,978)
5110830 - Industrial Insurance	76,119	14,560	-	(14,560)
5110835 - State Unemployment Compensation	4,613	6,202	-	(6,202)
5110850 - Pension Contributions-TERS	319,280	413,706	-	(413,706)
5110895 - Labor To/From Others	-	(363,890)	-	363,890
5110901 - Labor Activity Rate - Adjustments	122,702	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(122,702)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(278,869)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(68)	-	-	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,940,367</b>	<b>\$ 4,724,684</b>	<b>\$ -</b>	<b>\$ (4,724,684)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	22,433	20,000	-	(20,000)
5414000 - Training and Professional Development	24,534	21,000	-	(21,000)
5414100 - Travel and Subsistence	18,596	42,000	-	(42,000)
5419100 - Miscellaneous Employee Reimbursements	186	500	-	(500)
5419101 - Cell Phone Employee Reimbursements	-	500	-	(500)
5428900 - Recognize Employees for Years of Servic	491	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 66,239</b>	<b>\$ 84,000</b>	<b>\$ -</b>	<b>\$ (84,000)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	314	16,418	-	(16,418)
5210010 - Telecommunications Shared Cost	18,400	-	-	-
5210015 - Cellular Phone Usage	18,427	34,138	-	(34,138)
5210020 - Long Distance Phone Usage	364	800	-	(800)
5210025 - Telecom Equipment Cost	32,933	-	-	-
5210100 - Office Expense	16,589	13,937	-	(13,937)
5210200 - Food & Beverage	2,509	2,600	-	(2,600)
5210400 - Safety Equipment & Supplies	89	1,200	-	(1,200)
5216110 - Automotive Supplies	40	-	-	-
5216120 - Repair and Maintenance Supplies	2,747	1,200	-	(1,200)
5220100 - Operating Supplies	192,718	88,500	-	(88,500)
5220150 - Computer Supplies	24,703	20,000	-	(20,000)
5230100 - Repairs & Maintenance Materials Expense	1,195	8,000	-	(8,000)
5250160 - Inventory Reclaim Account	(2,359)	-	-	-
5295000 - Int Act Alloc-Equipment	47	-	-	-
5312020 - Convenience Copier Charges	7,536	8,604	-	(8,604)
5320100 - Repair & Maintenance Services	3,405	8,000	-	(8,000)
5411000 - Transportation Expense	2,029	1,500	-	(1,500)
5412170 - Software Licensing & Maintenance Fees	12,982	30,500	-	(30,500)
5413000 - Postage Expense	733	2,000	-	(2,000)
5417002 - Rent/Lease Tools & Machinery	3,820	-	-	-
5417003 - Rent/Lease computers	-	-	-	-
5417004 - Rent/Lease Others	176	4,000	-	(4,000)
5418000 - Licenses and Permits	49	-	-	-
5418150 - Vehicle Expenses	21,518	500	-	(500)
5419200 - Miscellaneous Other Services and Charges	-	800	-	(800)
5619998 - Capital Expenditures - For Planning Only	-	500,000	500,000	-
5641500 - Moveable Equipment Over \$5k	162,761	-	-	-
5644500 - Communications Equipment Over \$5k	628,556	-	-	-
5900000 - Warehouse Overhead	5,032	-	-	-
5909990 - OH Loading Adjustment	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Operating Expenses Total</b>	<b>\$ 1,157,313</b>	<b>\$ 742,698</b>	<b>\$ 500,000</b>	<b>\$ (242,698)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	249,500	250,000	-	(250,000)
5310200 - Investment & Management Fees	2,423	-	-	-
5311300 - Legal Service	11,509	50,000	-	(50,000)
5312010 - Printing & Graphic Service	1,741	7,425	-	(7,425)
5330100 - External Contract Services	303,413	472,740	-	(472,740)
5412000 - Advertising Expense	1,188	17,930	-	(17,930)
<b>External Services Total</b>	<b>\$ 569,773</b>	<b>\$ 798,095</b>	<b>\$ -</b>	<b>\$ (798,095)</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	63	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	10,474	10,862	-	(10,862)
5390004 - Int-Fleet Repl Fee Settled from PM Order	38,694	45,504	-	(45,504)
5390005 - Int-Fleet Fuel Settled from PM Order	3,363	3,694	-	(3,694)
5390006 - Int-Fleet Admin OH Settled from PM Order	11,900	12,960	-	(12,960)
5415000 - Insurance Expense	45	2,026	-	(2,026)
5415010 - Public Liability Insurance - Self Ins	25,444	22,581	-	(22,581)
5417000 - Rent/Lease Buildings	154,594	151,224	-	(151,224)
5417007 - Rent/Lease Municipal Buildings	92,366	157,467	-	(157,467)
5900005 - Gen Svcs Telecomm Overhead	26	-	-	-
5950011 - Assmt-Contract Compliance	-	11,627	10,608	(1,019)
5950012 - Assmt-Contract Compliance - LEAP	-	27,810	22,448	(5,362)
5950045 - Assmt-Fin Treasury - A/R	190	-	-	-
5950289 - Assmt-IT Network Services	145,469	-	-	-
5950316 - Assmt-IT - Database Administration	-	6,552	-	(6,552)
5950317 - Assmt-IT - Server Administration	-	7,193	-	(7,193)
5950319 - Assmt-GIS	-	6,924	-	(6,924)
5950340 - Assmt-IT SAP Work Mgt System	22,273	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	285	-	26	26
5950342 - Assmt-IT SAP Human Resource Mgt Sys	25,015	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	19,630	-	-	-
5950346 - Assmt-IT GG PC Support	92,730	48,927	-	(48,927)
5950350 - Assmt-IT AppDev Pool	112,637	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	12,707	-	-	-
5950355 - Assmt-IT GG PC Replacements	9,250	4,973	31,817	26,845
5950370 - Assmt-Mail Svc for Gen Govt	15,582	19,787	22,729	2,942
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	11,904	13,329	-	(13,329)
5950386 - Assmt-HR GG Dedicated Resouces	11,421	-	-	-
5950389 - Assmt-Customer Support Center	10,913	-	-	-
5950390 - Assmt-Fin Payroll Ops	7,233	-	-	-
5950391 - Assmt-CMO Office of Equity	21,175	17,594	-	(17,594)
5950393 - Assmt-Offc of Mgmt & Budget	21,803	21,311	-	(21,311)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950394 - Assmt-Continuous Improvement	7,210	6,228	-	(6,228)
5950395 - Assmt-Human Resources	49,459	83,995	-	(83,995)
5950396 - Assmt-CMO Gov Relations	13,673	12,076	-	(12,076)
5950397 - Assmt-City Council	23,953	31,078	-	(31,078)
5950398 - Assmt-City Manager	28,653	47,163	-	(47,163)
5950399 - Assmt-City Atty's Office Civil	52,325	60,309	-	(60,309)
5950401 - Assmt-City Clerk	17,915	14,262	-	(14,262)
5950402 - Assmt-Fin Treasury - A/R	2,577	-	-	-
5950403 - Assmt-Fin Administration	11,371	-	-	-
5950404 - Assmt-Fin System Support/Reporting	10,085	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	88,376	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	10,796	-	-	-
5950407 - Assmt-Fin AP Services	8,039	-	-	-
5950409 - Assmt-Fin Receipting	209	-	-	-
5950410 - Assmt-Fin Investments	3,770	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	10,653	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	11,470	-	(11,470)
5950414 - Assmt-Finance	-	74,666	-	(74,666)
5950415 - Assmt-Equal Employment Opportunity	-	7,421	-	(7,421)
5950416 - Assmt -CMO Media and Communications	-	(1,303,290)	(36,365)	1,266,925
5950429 - Assmt-Public Disclosure	-	7,247	-	(7,247)
5950450 - Assmt-IT SAP	-	81,225	-	(81,225)
5950451 - Assmt-IT Application Admin	-	12,037	-	(12,037)
5950453 - Assmt-IT Connectivity	-	45,530	-	(45,530)
5950454 - Assmt-GIS Tech Infra and Coordination	-	64,147	-	(64,147)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	42,226	-	(42,226)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	6,333	-	(6,333)
5950457 - Assmt-Enterprise Arch and Licensing	-	24,785	-	(24,785)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	51,106	-	(51,106)
5950459 - Assmt-Cybersecurity	-	21,138	-	(21,138)
5950460 - Assmt-MaaS360 Mobile Device Management	-	2,271	-	(2,271)
5950462 - Assmt-TFD Emergency	-	6,536	-	(6,536)
5959998 - Assessments-Planning Only	-	-	(51,264)	(51,264)
<b>Indirect Costs Total</b>	<b>\$ 1,216,249</b>	<b>\$ 2,303</b>	<b>\$ -</b>	<b>\$ (2,303)</b>
<b>Internal Transfers</b>				
6532100 - Transfer to Capital Improvement Prog	100,919	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 100,919</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	733,289	296,245	(437,044)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 733,289</b>	<b>\$ 296,245</b>	<b>\$ (437,044)</b>
<b>1431 - IT Municipal CableTV Total</b>	<b>\$ 7,050,861</b>	<b>\$ 7,085,069</b>	<b>\$ 796,245</b>	<b>\$ (6,288,824)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1500 - CED Loc Emp Apprent</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	157,154	351,614	198,551	(153,063)
5110120 - Education/Training	3,112	-	-	-
5110200 - Salaries and Wages Expense - Overtime	-	500	500	-
5110300 - Salaries & Wages - Other Paid Leave	8,593	-	-	-
5110430 - Accrued Salaries & Wages	2,747	-	-	-
5110800 - FICA Contributions	13,401	26,899	15,189	(11,709)
5110810 - Health & Welfare	43,658	77,850	40,532	(37,319)
5110811 - Dental Plan	3,264	7,531	3,239	(4,292)
5110812 - Personal Time Off	10,203	-	-	-
5110820 - Insurance-Group Life	496	352	397	45
5110828 - Paid Family and Medical Leave ER	-	703	840	136
5110830 - Industrial Insurance	2,967	104	585	481
5110835 - State Unemployment Compensation	280	598	338	(260)
5110850 - Pension Contributions-TERS	19,805	39,873	22,516	(17,357)
5110901 - Labor Activity Rate - Adjustments	7,855	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(5,701)	-	-	-
5195000 - Int Act Alloc-Labor Regular	93	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 267,930</b>	<b>\$ 506,023</b>	<b>\$ 282,686</b>	<b>\$ (223,337)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	923	750	750	-
5414000 - Training and Professional Development	1,983	6,730	6,730	-
5414100 - Travel and Subsistence	5,505	8,810	13,810	5,000
<b>Employee-Related Costs Total</b>	<b>\$ 8,410</b>	<b>\$ 16,290</b>	<b>\$ 21,290</b>	<b>\$ 5,000</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	17	-	-	-
5210010 - Telecommunications Shared Cost	765	-	-	-
5210015 - Cellular Phone Usage	270	2,294	2,294	-
5210020 - Long Distance Phone Usage	38	-	-	-
5210025 - Telecom Equipment Cost	1,235	-	-	-
5210100 - Office Expense	870	4,803	4,803	-
5210200 - Food & Beverage	554	651	651	-
5217000 - Computer Equipment Replacemnet	250	-	-	-
5220100 - Operating Supplies	153	500	500	-
5220150 - Computer Supplies	1,280	-	-	-
5312020 - Convenience Copier Charges	3,818	4,082	3,432	(650)
5411000 - Transportation Expense	8	1,232	1,232	-
5412170 - Software Licensing & Maintenance Fees	-	45,280	45,280	-
5413000 - Postage Expense	-	400	400	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5417004 - Rent/Lease Others	63	-	-	-
5418000 - Licenses and Permits	3,171	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 12,491</b>	<b>\$ 59,242</b>	<b>\$ 58,592</b>	<b>\$ (650)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	18,511	61,071	61,071	-
5310200 - Investment & Management Fees	166	-	-	-
5311100 - Audit Services Expense	1,302	-	-	-
5312010 - Printing & Graphic Service	1,259	1,115	1,115	-
5330100 - External Contract Services	136,605	206,703	206,703	-
5412000 - Advertising Expense	-	5,000	-	(5,000)
<b>External Services Total</b>	<b>\$ 157,843</b>	<b>\$ 273,889</b>	<b>\$ 268,889</b>	<b>\$ (5,000)</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	5	6	6	-
5415010 - Public Liability Insurance - Self Ins	2,706	2,341	3,596	1,255
5950289 - Assmt-IT Network Services	11,190	-	378	378
5950316 - Assmt-IT - Database Administration	-	1,572	1,148	(423)
5950317 - Assmt-IT - Server Administration	-	668	-	(668)
5950319 - Assmt-GIS	-	231	-	(231)
5950340 - Assmt-IT SAP Work Mgt System	4,455	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	107	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	2,992	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	1,976	-	-	-
5950346 - Assmt-IT GG PC Support	7,133	1,193	-	(1,193)
5950350 - Assmt-IT AppDev Pool	8,664	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	1,821	-	-	-
5950355 - Assmt-IT GG PC Replacements	1,786	975	4,545	3,570
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	1,424	1,238	532	(705)
5950386 - Assmt-HR GG Dedicated Resouces	1,366	-	-	-
5950389 - Assmt-Customer Support Center	1,305	-	-	-
5950390 - Assmt-Fin Payroll Ops	438	-	-	-
5950391 - Assmt-CMO Office of Equity	2,533	1,634	367	(1,267)
5950393 - Assmt-Offc of Mgmt & Budget	2,608	1,979	1,236	(743)
5950394 - Assmt-Continuous Improvement	862	578	340	(239)
5950395 - Assmt-Human Resources	5,916	7,800	3,154	(4,646)
5950396 - Assmt-CMO Gov Relations	1,638	1,121	374	(747)
5950397 - Assmt-City Council	2,865	2,886	1,682	(1,204)
5950398 - Assmt-City Manager	3,427	4,379	2,631	(1,748)
5950399 - Assmt-City Atty's Office Civil	6,259	5,600	3,031	(2,569)
5950401 - Assmt-City Clerk	2,143	1,324	690	(634)
5950403 - Assmt-Fin Administration	1,474	-	-	-
5950404 - Assmt-Fin System Support/Reporting	3,897	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	12,051	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950407 - Assmt-Fin AP Services	765	-	-	-
5950410 - Assmt-Fin Investments	147	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	1,149	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	1,065	562	(503)
5950414 - Assmt-Finance	-	5,834	5,070	(764)
5950415 - Assmt-Equal Employment Opportunity	-	689	697	8
5950429 - Assmt-Public Disclosure	-	673	403	(270)
5950450 - Assmt-IT SAP	-	7,068	4,259	(2,809)
5950451 - Assmt-IT Application Admin	-	1,118	-	(1,118)
5950452 - Assmt-IT Data and Server Support	-	-	11	11
5950453 - Assmt-IT Connectivity	-	2,631	91	(2,540)
5950454 - Assmt-GIS Tech Infra and Coordination	-	2,138	-	(2,138)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	1,408	216	(1,191)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	211	-	(211)
5950457 - Assmt-Enterprise Arch and Licensing	-	826	-	(826)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	1,704	(277)	(1,980)
5950459 - Assmt-Cybersecurity	-	705	639	(66)
5950461 - Assmt-IT Telcom	-	2,719	-	(2,719)
5950462 - Assmt-TFD Emergency	-	607	321	(285)
5950463 - ASSMT-IT Active Directory	-	-	5,287	5,287
5950464 - Assmt-IT Help Desk	-	-	240	240
5950465 - Assmt-IT Project Management	-	-	755	755
5950466 - Assmt-IT Geospatial	-	-	248	248
5950468 - Assmt-IT Analytics	-	-	850	850
5950469 - Assmt-IT Business Apps	-	-	817	817
5950470 - Assmt-IT APP Enablement	-	-	68	68
5950471 - Assmt-IT Private Cloud	-	-	91	91
5950473 - Assmt-CMO Special Safety	-	-	755	755
5950474 - Assmt-CMO Cable Francise Svc	-	-	1,863	1,863
<b>Indirect Costs Total</b>	<b>\$ 95,103</b>	<b>\$ 64,920</b>	<b>\$ 46,680</b>	<b>\$ (18,240)</b>
<b>1500 - CED Loc Emp Apprent Total</b>	<b>\$ 541,778</b>	<b>\$ 920,365</b>	<b>\$ 678,137</b>	<b>\$ (242,227)</b>

### 1650 - Traffic Enforcement

#### Personnel Services

5110100 - Salaries and Wages Expense - Regular	2,647,961	3,791,684	3,507,490	(284,194)
5110110 - Premium Pay	124,378	-	-	-
5110120 - Education/Training	42,996	-	-	-
5110200 - Salaries and Wages Expense - Overtime	-	3,000	3,000	-
5110225 - Salaries & Wages - Vacation	135,043	-	-	-
5110250 - Salaries & Wages - Sick Leave	75,524	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	230,381	-	-	-
5110400 - Salaries and Wages Expense - Other	38,511	9,375	10,625	1,250
5110420 - PTO Cashout Pay	29,327	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110430 - Accrued Salaries & Wages	12,074	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	55,657	55,657
5110800 - FICA Contributions	111,047	134,836	109,335	(25,500)
5110810 - Health & Welfare	538,359	583,452	630,265	46,814
5110811 - Dental Plan	48,731	56,482	50,369	(6,113)
5110812 - Personal Time Off	94,557	-	-	-
5110820 - Insurance-Group Life	8,171	3,792	7,015	3,223
5110828 - Paid Family and Medical Leave ER	-	7,411	9,807	2,395
5110830 - Industrial Insurance	97,946	111,530	70,852	(40,678)
5110835 - State Unemployment Compensation	5,950	6,446	5,963	(483)
5110850 - Pension Contributions-TERS	102,228	149,404	107,067	(42,337)
5110851 - DRS Contributions-LEOFF	138,546	134,348	136,626	2,277
5110865 - Deferred Compensation/Defined Contributi	98,939	103,148	103,961	813
5110900 - Labor	1,289	-	-	-
5110901 - Labor Activity Rate - Adjustments	(123,731)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	123,731	-	-	-
5195000 - Int Act Alloc-Labor Regular	281,208	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 4,863,167</b>	<b>\$ 5,094,908</b>	<b>\$ 4,808,033</b>	<b>\$ (286,876)</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	11,040	-	-	-
5110411 - Tacoma Police Dept Allowances-Plan Only	-	14,580	14,580	-
<b>Employee-Related Costs Total</b>	<b>\$ 11,040</b>	<b>\$ 14,580</b>	<b>\$ 14,580</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210100 - Office Expense	7,016	16,000	16,000	-
5216090 - Law Enforcement Materials Equipment & Su	-	18,000	-	(18,000)
5220100 - Operating Supplies	-	-	-	-
5295000 - Int Act Alloc-Equipment	-	-	-	-
5312020 - Convenience Copier Charges	13,078	10,678	13,447	2,769
5320100 - Repair & Maintenance Services	-	17,700	17,700	-
5413000 - Postage Expense	2,442	9,000	9,000	-
5416050 - Electricity Expense	5,947	5,000	5,149	149
5417004 - Rent/Lease Others	1,005,184	1,426,860	1,426,860	-
<b>Operating Expenses Total</b>	<b>\$ 1,033,667</b>	<b>\$ 1,503,238</b>	<b>\$ 1,488,156</b>	<b>\$ (15,082)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	66,689	-	-	-
5310200 - Investment & Management Fees	134	-	-	-
5312010 - Printing & Graphic Service	-	4,000	4,000	-
5330100 - External Contract Services	13,711	-	-	-
5427100 - Interpreter Services	30,451	30,000	30,000	-
<b>External Services Total</b>	<b>\$ 110,985</b>	<b>\$ 34,000</b>	<b>\$ 34,000</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	9,600	3,000	7,500	4,500
<b>Claims and Premiums Total</b>	<b>\$ 9,600</b>	<b>\$ 3,000</b>	<b>\$ 7,500</b>	<b>\$ 4,500</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	311	-	-	-
<b>Debt Service Total</b>	<b>\$ 311</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	2,360	-	-	-
5415000 - Insurance Expense	44	55	7,509	7,454
5415010 - Public Liability Insurance - Self Ins	9,604	134,116	182,228	48,112
5417005 - Rent/Lease County & City Building	79,306	86,952	92,210	5,258
5950289 - Assmt-IT Network Services	-	-	5,948	5,948
5950316 - Assmt-IT - Database Administration	-	5,850	4,005	(1,845)
5950317 - Assmt-IT - Server Administration	13,833	6,422	-	(6,422)
5950319 - Assmt-GIS	-	-	16,400	16,400
5950342 - Assmt-IT SAP Human Resource Mgt Sys	24,071	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	17,740	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	6,665	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	11,455	11,901	8,277	(3,624)
5950386 - Assmt-HR GG Dedicated Resouces	10,990	-	-	-
5950389 - Assmt-Customer Support Center	10,501	-	-	-
5950391 - Assmt-CMO Office of Equity	20,376	15,709	5,707	(10,002)
5950393 - Assmt-Offc of Mgmt & Budget	20,980	19,028	19,226	198
5950394 - Assmt-Continuous Improvement	6,937	5,561	5,282	(279)
5950395 - Assmt-Human Resources	47,592	74,995	49,044	(25,951)
5950396 - Assmt-CMO Gov Relations	13,145	10,782	5,825	(4,957)
5950397 - Assmt-City Council	23,049	27,748	26,156	(1,592)
5950398 - Assmt-City Manager	27,571	42,110	40,914	(1,196)
5950399 - Assmt-City Atty's Office Civil	50,349	53,847	47,135	(6,712)
5950401 - Assmt-City Clerk	17,239	12,733	10,735	(1,998)
5950403 - Assmt-Fin Administration	10,547	-	-	-
5950404 - Assmt-Fin System Support/Reporting	6,749	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	116,496	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	3,175	-	-	-
5950407 - Assmt-Fin AP Services	4,033	-	-	-
5950410 - Assmt-Fin Investments	365	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	657	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	10,241	8,742	(1,499)
5950414 - Assmt-Finance	-	84,097	81,512	(2,584)
5950415 - Assmt-Equal Employment Opportunity	-	6,626	10,844	4,218
5950416 - Assmt -CMO Media and Communications	-	12,151	273	(11,878)



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950429 - Assmt-Public Disclosure	-	6,471	6,269	(201)
5950450 - Assmt-IT SAP	-	79,909	67,253	(12,656)
5950451 - Assmt-IT Application Admin	-	10,747	-	(10,747)
5950452 - Assmt-IT Data and Server Support	-	-	177	177
5950453 - Assmt-IT Connectivity	-	19,835	1,417	(18,417)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	3,416	3,416
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(4,370)	(4,370)
5950459 - Assmt-Cybersecurity	-	-	10,088	10,088
5950461 - Assmt-IT Telcom	-	-	5,940	5,940
5950462 - Assmt-TFD Emergency	-	5,836	4,999	(837)
5950463 - ASSMT-IT Active Directory	-	-	49,697	49,697
5950464 - Assmt-IT Help Desk	-	-	3,738	3,738
5950465 - Assmt-IT Project Management	-	-	11,931	11,931
5950466 - Assmt-IT Geospatial	-	-	3,921	3,921
5950468 - Assmt-IT Analytics	-	-	13,426	13,426
5950469 - Assmt-IT Business Apps	-	-	12,900	12,900
5950470 - Assmt-IT APP Enablement	-	-	1,068	1,068
5950471 - Assmt-IT Private Cloud	-	-	1,444	1,444
5950473 - Assmt-CMO Special Safety	-	-	12,704	12,704
5950474 - Assmt-CMO Cable Francise Svc	-	-	28,967	28,967
<b>Indirect Costs Total</b>	<b>\$ 555,831</b>	<b>\$ 743,721</b>	<b>\$ 862,959</b>	<b>\$ 119,238</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	34,562	-	(34,562)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 34,562</b>	<b>\$ -</b>	<b>\$ (34,562)</b>
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 6,584,602</b>	<b>\$ 7,428,010</b>	<b>\$ 7,215,228</b>	<b>\$ (212,782)</b>
<b>2010 - Voted Bonds</b>				
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	4,295,000	4,675,000	5,150,000	475,000
6611000 - Interest Expense	1,127,500	765,750	311,000	(454,750)
6615000 - Other Debt Service Costs	300	-	-	-
<b>Debt Service Total</b>	<b>\$ 5,422,800</b>	<b>\$ 5,440,750</b>	<b>\$ 5,461,000</b>	<b>\$ 20,250</b>
<b>2010 - Voted Bonds Total</b>	<b>\$ 5,422,800</b>	<b>\$ 5,440,750</b>	<b>\$ 5,461,000</b>	<b>\$ 20,250</b>
<b>2035 - LTGO Bonds 1994/1997</b>				
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	5,390,000	7,530,000	7,960,000	430,000
6611000 - Interest Expense	668,616	948,340	583,057	(365,283)
<b>Debt Service Total</b>	<b>\$ 6,058,616</b>	<b>\$ 8,478,340</b>	<b>\$ 8,543,057</b>	<b>\$ 64,717</b>

### Reserves

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5010100 - Ending Cash Balance Budget	-	-	2	2
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2</b>	<b>\$ 2</b>
<b>2035 - LTGO Bonds 1994/1997 Total</b>	<b>\$ 6,058,616</b>	<b>\$ 8,478,340</b>	<b>\$ 8,543,059</b>	<b>\$ 64,719</b>
<b>2038 - CTED PWTF #98 Loan</b>				
<b>Debt Service</b>				
6599570 - Other Long Term Debt Principal Payments	2,221,587	1,140,885	1,140,885	0
6611000 - Interest Expense	58,994	31,374	19,965	(11,409)
<b>Debt Service Total</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ 1,160,850</b>	<b>\$ (11,408)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	0	0
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>2038 - CTED PWTF #98 Loan Total</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ 1,160,851</b>	<b>\$ (11,408)</b>
<b>2040 - LTGO Bonds 2009A-F</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	4	-	-	-
<b>External Services Total</b>	<b>\$ 4</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	535,000	690,000	870,000	180,000
6611000 - Interest Expense	2,552,403	2,499,275	2,422,749	(76,526)
<b>Debt Service Total</b>	<b>\$ 3,087,403</b>	<b>\$ 3,189,275</b>	<b>\$ 3,292,749</b>	<b>\$ 103,474</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	11	11
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11</b>	<b>\$ 11</b>
<b>2040 - LTGO Bonds 2009A-F Total</b>	<b>\$ 3,087,406</b>	<b>\$ 3,189,275</b>	<b>\$ 3,292,760</b>	<b>\$ 103,485</b>
<b>2041 - 2010 LTGO Bonds</b>				
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	6,801,752	5,681,400	5,986,732	305,332
6611000 - Interest Expense	4,599,446	3,765,532	3,307,076	(458,456)
<b>Debt Service Total</b>	<b>\$ 11,401,198</b>	<b>\$ 9,446,932</b>	<b>\$ 9,293,808</b>	<b>\$ (153,124)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	12	12
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12</b>	<b>\$ 12</b>
<b>2041 - 2010 LTGO Bonds Total</b>	<b>\$ 11,401,198</b>	<b>\$ 9,446,932</b>	<b>\$ 9,293,820</b>	<b>\$ (153,112)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>2043 - LTGO Bond Issuances</b>				
<b>External Services</b>				
5310100 - Professional Services Expense	27,648	-	-	-
5310200 - Investment & Management Fees	14	-	-	-
5412000 - Advertising Expense	1,172	-	-	-
<b>External Services Total</b>	<b>\$ 28,833</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6599500 - LTGO Bond Principal Payments	955,000	2,020,000	2,105,000	<b>85,000</b>
6611000 - Interest Expense	725,413	1,442,974	1,358,765	<b>(84,209)</b>
6615000 - Other Debt Service Costs	100,280	-	-	-
6615100 - Bond Issuance Expense	99,810	-	-	-
6616000 - Discount on GO Bonds	61,169	-	-	-
6621000 - Interest Expenses # other	116	-	-	-
<b>Debt Service Total</b>	<b>\$ 1,941,787</b>	<b>\$ 3,462,974</b>	<b>\$ 3,463,765</b>	<b>\$ 791</b>
<b>2043 - LTGO Bond Issuances Total</b>	<b>\$ 1,970,620</b>	<b>\$ 3,462,974</b>	<b>\$ 3,463,765</b>	<b>\$ 791</b>
<b>3209 - 1997 Bnd Cons/Dvl PM</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	5	-	-	-
<b>External Services Total</b>	<b>\$ 5</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	50,361	-	-	-
<b>Debt Service Total</b>	<b>\$ 50,361</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3209 - 1997 Bnd Cons/Dvl PM Total</b>	<b>\$ 50,367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3210 - Real Estate Ex Tax</b>				
<b>Operating Expenses</b>				
5619998 - Capital Expenditures - For Planning Only	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310200 - Investment & Management Fees	13,500	3,000	3,000	-
<b>External Services Total</b>	<b>\$ 13,500</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ -</b>
<b>Debt Service</b>				
6540104 - Transf to Debt Svc 2010D LTGO BABs	3,014,805	2,977,928	2,933,890	<b>(44,038)</b>
6621000 - Interest Expenses # other	159	-	-	-
<b>Debt Service Total</b>	<b>\$ 3,014,964</b>	<b>\$ 2,977,928</b>	<b>\$ 2,933,890</b>	<b>\$ (44,038)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Internal Transfers</b>				
5440100 - Metro Parks Payments	1,500,000	750,000	-	(750,000)
6510020 - Contribution to Foss Waterway Dev Auth	-	-	-	-
6532100 - Transfer to Capital Improvement Prog	28,907,416	12,393,000	3,270,598	(9,122,402)
6538500 - Transfer to Performing Arts Center	3,994,506	1,500,000	1,000,000	(500,000)
6538760 - Transfer to Paths & Trails Fund	1,211,935	-	-	-
6539200 - Transfer Transp Capital Fund	4,371,742	7,290,000	6,255,000	(1,035,000)
6539300 - Transfer to City Street Fund (1065)	-	-	2,000,000	2,000,000
6539400 - Transfer to Street Initiative Fund 1085	3,650,000	-	-	-
6539800 - Transfer to Tacoma Dome Operating Fu	-	-	-	-
6545000 - External Contributions	-	-	700,000	700,000
<b>Internal Transfers Total</b>	<b>\$ 43,635,599</b>	<b>\$ 21,933,000</b>	<b>\$ 13,225,598</b>	<b>\$ (8,707,402)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	1,000,000	1,888,133	888,133
5010200 - Capital Reserve and Replacement	-	738,740	-	(738,740)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 1,738,740</b>	<b>\$ 1,888,133</b>	<b>\$ 149,393</b>
<b>3210 - Real Estate Ex Tax Total</b>	<b>\$ 46,664,063</b>	<b>\$ 26,652,668</b>	<b>\$ 18,050,621</b>	<b>\$ (8,602,047)</b>
<b>3211 - Capital Project Fund</b>				
<b>Personnel Services</b>				
5110200 - Salaries and Wages Expense - Overtime	(343)	-	-	-
5110900 - Labor	(9,563)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(43,031)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	43,031	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,072,631	-	-	-
5195001 - Int Act Alloc-Labor Time and half	86,614	-	-	-
5195002 - Int Act Alloc-Labor Double Time	14,607	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,163,946</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	90	-	-	-
5414100 - Travel and Subsistence	27,873	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 27,963</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	1,908	-	-	-
5210010 - Telecommunications Shared Cost	1,840	-	-	-
5210015 - Cellular Phone Usage	1,476	-	-	-
5210025 - Telecom Equipment Cost	2,921	-	-	-
5210100 - Office Expense	72,606	-	-	-
5210200 - Food & Beverage	1,199	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5216100 - Building Maintenance	739,880	-	-	-
5220100 - Operating Supplies	104,526	-	-	-
5220150 - Computer Supplies	150	-	-	-
5230100 - Repairs & Maintenance Materials Expense	4,702	-	-	-
5250160 - Inventory Reclaim Account	(1,749)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	12,498	-	-	-
5295003 - Int Act Alloc-Mail Service	47	-	-	-
5312020 - Convenience Copier Charges	4,617	-	-	-
5320100 - Repair & Maintenance Services	97,127	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	9,452	-	-	-
5413000 - Postage Expense	273	-	-	-
5416000 - Public Utility Services Expense	10,058	-	-	-
5416010 - Natural Gas Expense	77	-	-	-
5416020 - Wastewater Expense	11,886	-	-	-
5416050 - Electricity Expense	1,242	-	-	-
5416060 - Solid Waste/Garbage Expense	196	-	-	-
5417002 - Rent/Lease Tools & Machinery	3,731	-	-	-
5417004 - Rent/Lease Others	30,939	-	-	-
5418000 - Licenses and Permits	75,234	-	-	-
5480009 - Capital Settlement for Services	192,433	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5621100 - Land	365,671	-	-	-
5631000 - Other Structures & Improvements	5,000	-	-	-
5642500 - Stationary Equipment Over \$5k	202,000	-	-	-
5643500 - Furniture & Fixtures Over \$5k	214,769	-	-	-
5645530 - Garbage Containers	-	-	-	-
5900000 - Warehouse Overhead	4,539	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	7,300	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 2,178,546</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>External Services</b>				
5310100 - Professional Services Expense	11,697,163	-	-	-
5310120 - Safety Inspection Services	73	-	-	-
5310200 - Investment & Management Fees	1,979	-	-	-
5312010 - Printing & Graphic Service	15,841	-	-	-
5330100 - External Contract Services	19,736,626	-	-	-
5412000 - Advertising Expense	4,207	-	-	-
5412020 - Printing & Binding - Commercial	281	-	-	-
<b>External Services Total</b>	<b>\$ 31,456,171</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Debt Service</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6615000 - Other Debt Service Costs	285	-	-	-
6621000 - Interest Expenses # other	7,902	-	-	-
<b>Debt Service Total</b>	<b>\$ 8,187</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	2,964	-	-	-
5417000 - Rent/Lease Buildings	1,916	-	-	-
5417008 - Rent/Lease City Parking	16	-	-	-
5900005 - Gen Svcs Telecomm Overhead	1	-	-	-
5950045 - Assmt-Fin Treasury - A/R	39	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 4,936</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
6510020 - Contribution to Foss Waterway Dev Auth	58,432	-	-	-
6530200 - Transfer to Other Funds	14,093,268	296,668	-	(296,668)
6532100 - Transfer to Capital Improvement Prog	-	-	141,324	141,324
6538500 - Transfer to Performing Arts Center	-	-	-	-
6539200 - Transfer Transp Capital Fund	40,150	-	-	-
6539800 - Transfer to Tacoma Dome Operating Fu	-	-	-	-
6540000 - Contributions of Assets	10,993,113	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 25,184,963</b>	<b>\$ 296,668</b>	<b>\$ 141,324</b>	<b>\$ (155,344)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	60,420	60,420
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,420</b>	<b>\$ 60,420</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	12,700,966	3,270,598	(9,430,368)
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 12,700,966</b>	<b>\$ 3,270,598</b>	<b>\$ (9,430,368)</b>
<b>3211 - Capital Project Fund Total</b>	<b>\$ 60,024,713</b>	<b>\$ 12,997,634</b>	<b>\$ 3,472,342</b>	<b>\$ (9,525,292)</b>
<b>3216 - Police Facility 2002</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	205	-	-	-
<b>External Services Total</b>	<b>\$ 205</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6611000 - Interest Expense	72,748	-	-	-
6621000 - Interest Expenses # other	355	-	-	-
<b>Debt Service Total</b>	<b>\$ 73,102</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3216 - Police Facility 2002 Total</b>	<b>\$ 73,307</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>3218 - 2009 LTGO Bond Proj</b>				
<b>Operating Expenses</b>				
5210100 - Office Expense	281	-	-	-
5210200 - Food & Beverage	212	-	-	-
5220100 - Operating Supplies	11,612	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5320100 - Repair & Maintenance Services	-	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5417004 - Rent/Lease Others	2,290	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 14,395</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310100 - Professional Services Expense	4,853	-	-	-
5310200 - Investment & Management Fees	36	-	-	-
5330100 - External Contract Services	14,820	-	-	-
5412000 - Advertising Expense	5	-	-	-
<b>External Services Total</b>	<b>\$ 19,714</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	254	-	-	-
<b>Debt Service Total</b>	<b>\$ 254</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	849,937	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 849,937</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3218 - 2009 LTGO Bond Proj Total</b>	<b>\$ 884,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3220 - 2010 LTGO BONDS</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	(46)	-	-	-
5110900 - Labor	(5,802)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	5,802	-	-	-
<b>Personnel Services Total</b>	<b>\$ (46)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5641500 - Moveable Equipment Over \$5k	112,775	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 112,775</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310200 - Investment & Management Fees	532	-	-	-
5330100 - External Contract Services	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>External Services Total</b>	\$ 532	\$ -	\$ -	\$ -
<b>Internal Transfers</b>				
6510020 - Contribution to Foss Waterway Dev Auth	157,008	-	-	-
6530200 - Transfer to Other Funds	1,240,317	-	-	-
6538760 - Transfer to Paths & Trails Fund	21,167	-	-	-
6539200 - Transfer Transp Capital Fund	6,655	-	-	-
6571010 - Transf-Out Bond Funds - Capital Related	-	307,966	-	(307,966)
<b>Internal Transfers Total</b>	\$ 1,425,147	\$ 307,966	\$ -	\$ (307,966)
<b>3220 - 2010 LTGO BONDS Total</b>	\$ 1,538,408	\$ 307,966	\$ -	\$ (307,966)
<b>4110 - PDS Permitting</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	7,627,096	8,347,033	18,678,967	10,331,934
5110120 - Education/Training	154,600	-	-	-
5110200 - Salaries and Wages Expense - Overtime	57,187	-	-	-
5110225 - Salaries & Wages - Vacation	182,453	-	-	-
5110250 - Salaries & Wages - Sick Leave	128,912	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	424,975	-	-	-
5110400 - Salaries and Wages Expense - Other	14,198	-	-	-
5110420 - PTO Cashout Pay	18,523	-	-	-
5110430 - Accrued Salaries & Wages	41,614	-	-	-
5110500 - Leave Severence Payoff	132,219	94,000	94,000	-
5110800 - FICA Contributions	682,854	8,331,153	1,415,210	(6,915,943)
5110810 - Health & Welfare	1,618,762	1,938,579	3,789,699	1,851,120
5110811 - Dental Plan	145,961	1,369,044	302,861	(1,066,183)
5110812 - Personal Time Off	498,946	-	-	-
5110820 - Insurance-Group Life	25,005	128,058	37,358	(90,700)
5110828 - Paid Family and Medical Leave ER	-	28,507	45,866	17,359
5110830 - Industrial Insurance	227,905	64,233	61,074	(3,160)
5110835 - State Unemployment Compensation	14,544	26,643	30,198	3,555
5110850 - Pension Contributions-TERS	998,270	1,808,187	2,118,195	310,008
5110865 - Deferred Compensation/Defined Contributi	2,500	-	-	-
5110895 - Labor To/From Others	-	(750,000)	(265,000)	485,000
5110900 - Labor	93,608	-	-	-
5110901 - Labor Activity Rate - Adjustments	(107,451)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	107,451	-	-	-
5195000 - Int Act Alloc-Labor Regular	592,249	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(177)	-	-	-
5419102 - Employee Wellness Incentive	-	200	200	-
<b>Personnel Services Total</b>	\$ 13,682,204	\$ 21,385,639	\$ 26,308,630	\$ 4,922,990

### Employee-Related Costs



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110410 - Allowances	4,800	4,800	7,500	2,700
5220200 - Uniform Expenses	-	-	40,000	40,000
5412030 - Association Dues & Subscriptions	10,556	14,178	16,678	2,500
5414000 - Training and Professional Development	38,342	128,718	126,300	(2,418)
5414100 - Travel and Subsistence	17,693	35,004	35,830	826
5414150 - Tuition Reimbursement	442	-	-	-
5419100 - Miscellaneous Employee Reimbursements	653	400	400	-
5419101 - Cell Phone Employee Reimbursements	-	1,993	1,993	-
5428900 - Recognize Employees for Years of Service	1,008	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 73,494</b>	<b>\$ 185,093</b>	<b>\$ 228,701</b>	<b>\$ 43,608</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	311	954	954	-
5210010 - Telecommunications Shared Cost	21,435	-	-	-
5210015 - Cellular Phone Usage	52,097	89,797	105,430	15,633
5210020 - Long Distance Phone Usage	897	1,500	1,500	-
5210025 - Telecom Equipment Cost	73,532	-	-	-
5210100 - Office Expense	61,681	75,000	68,000	(7,000)
5210200 - Food & Beverage	6,397	5,001	5,000	(1)
5210300 - Medical Equipment & Supplies	293	-	-	-
5210400 - Safety Equipment & Supplies	3,972	2,999	20,000	17,001
5216090 - Law Enforcement Materials Equipment & Supplies	283	-	-	-
5220100 - Operating Supplies	6,058	11,001	18,000	6,999
5220150 - Computer Supplies	19,034	15,004	24,940	9,936
5230100 - Repairs & Maintenance Materials Expense	30	-	-	-
5295000 - Int Act Alloc-Equipment	2,607	-	-	-
5295003 - Int Act Alloc-Mail Service	421	-	-	-
5312020 - Convenience Copier Charges	30,591	32,898	49,378	16,480
5318005 - Permit Fund Fee Waivers	-	50,000	40,000	(10,000)
5320100 - Repair & Maintenance Services	9,341	-	-	-
5411000 - Transportation Expense	363	50,801	801	(50,000)
5412170 - Software Licensing & Maintenance Fees	319,742	381,000	535,970	154,970
5412190 - Hardware License and Maintenance Fees	822	-	-	-
5413000 - Postage Expense	22,502	10,602	10,602	-
5417003 - Rent/Lease computers	70	-	-	-
5417004 - Rent/Lease Others	4,215	5,000	5,000	-
5418000 - Licenses and Permits	5,458	597	597	-
5419200 - Miscellaneous Other Services and Charges	22	2,584,439	40,000	(2,544,439)
5425000 - Bank Charges	165	-	-	-
5425010 - Credit Card Discount Fees	304,726	531,346	531,346	-
5900000 - Warehouse Overhead	630	-	-	-
6550000 - Miscellaneous Expenses	831	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	10,769	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 959,297</b>	<b>\$ 3,847,938</b>	<b>\$ 1,457,518</b>	<b>\$ (2,390,420)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>External Services</b>				
5310100 - Professional Services Expense	299,383	1,845,672	724,601	(1,121,071)
5310200 - Investment & Management Fees	3,260	-	-	-
5311100 - Audit Services Expense	5,892	10,000	10,000	-
5311300 - Legal Service	-	2,000	2,000	-
5311500 - Health Care Misc External Payment	479	-	-	-
5312010 - Printing & Graphic Service	19,393	11,998	10,498	(1,500)
5318000 - Permits & Licenses Service	-	450	450	-
5330100 - External Contract Services	87,826	1,177,688	-	(1,177,688)
5412000 - Advertising Expense	13,083	7,000	7,000	-
5419230 - External Payments	-	30,000	-	(30,000)
<b>External Services Total</b>	<b>\$ 429,316</b>	<b>\$ 3,084,808</b>	<b>\$ 754,549</b>	<b>\$ (2,330,259)</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	-	2,000	2,000	-
<b>Claims and Premiums Total</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	6	-	-	-
<b>Debt Service Total</b>	<b>\$ 6</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5422100 - State Business & Occupation Tax	0	-	-	-
5422400 - State Leasehold Tax	6,746	-	-	-
<b>Taxes Total</b>	<b>\$ 6,746</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	334	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	21,917	51,478	58,762	7,284
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	41,448	63,240	21,792
5390005 - Int-Fleet Fuel Settled from PM Order	16,405	56,958	47,809	(9,149)
5390006 - Int-Fleet Admin OH Settled from PM Order	26,880	48,600	57,456	8,856
5415000 - Insurance Expense	128	158	158	-
5415010 - Public Liability Insurance - Self Ins	71,696	158,061	163,982	5,921
5417007 - Rent/Lease Municipal Buildings	508,704	733,423	823,219	89,796
5417008 - Rent/Lease City Parking	33,257	31,344	61,200	29,856
5900005 - Gen Svcs Telecomm Overhead	12	-	-	-
5950045 - Assmt-Fin Treasury - A/R	(22)	-	-	-
5950088 - Assmt-PW Admin	28,744	25,189	24,562	(627)
5950289 - Assmt-IT Network Services	358,079	-	32,992	32,992
5950316 - Assmt-IT - Database Administration	2,062	32,154	24,973	(7,181)
5950317 - Assmt-IT - Server Administration	27,667	31,796	-	(31,796)
5950319 - Assmt-GIS	-	13,617	66,184	52,567

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950340 - Assmt-IT SAP Work Mgt System	62,365	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	1,016	-	226	226
5950342 - Assmt-IT SAP Human Resource Mgt Sys	69,818	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	51,464	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	293,059	-	-	-
5950346 - Assmt-IT GG PC Support	228,257	142,008	-	(142,008)
5950351 - Assmt-IT GG Dedicated Resources	34,301	-	-	-
5950355 - Assmt-IT GG PC Replacements	34,051	14,106	68,180	54,073
5950370 - Assmt-Mail Svc for Gen Govt	9,589	17,808	7,955	(9,853)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	33,225	53,762	49,771	(3,990)
5950386 - Assmt-HR GG Dedicated Resouces	31,876	-	-	-
5950389 - Assmt-Customer Support Center	30,458	-	-	-
5950390 - Assmt-Fin Payroll Ops	16,548	-	-	-
5950391 - Assmt-CMO Office of Equity	59,100	70,960	34,315	(36,645)
5950392 - Assmt-Hearing Examiner	126,759	71,646	129,231	57,586
5950393 - Assmt-Offc of Mgmt & Budget	60,853	85,955	115,605	29,650
5950394 - Assmt-Continuous Improvement	20,122	25,120	31,759	6,639
5950395 - Assmt-Human Resources	138,044	338,775	294,893	(43,882)
5950396 - Assmt-CMO Gov Relations	38,150	48,707	35,024	(13,683)
5950397 - Assmt-City Council	66,855	125,347	157,276	31,929
5950398 - Assmt-City Manager	79,972	190,225	246,011	55,786
5950399 - Assmt-City Atty's Office Civil	146,041	243,246	283,417	40,171
5950401 - Assmt-City Clerk	50,002	57,521	64,549	7,028
5950402 - Assmt-Fin Treasury - A/R	10,505	-	-	-
5950403 - Assmt-Fin Administration	22,785	-	-	-
5950404 - Assmt-Fin System Support/Reporting	31,108	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	164,702	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	5,331	-	-	-
5950407 - Assmt-Fin AP Services	8,261	-	-	-
5950409 - Assmt-Fin Receipting	35,157	-	-	-
5950410 - Assmt-Fin Investments	2,046	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	10,342	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	46,262	52,566	6,303
5950414 - Assmt-Finance	-	298,021	376,715	78,694
5950415 - Assmt-Equal Employment Opportunity	-	29,932	65,205	35,273
5950416 - Assmt -CMO Media and Communications	-	54,888	1,639	(53,249)
5950429 - Assmt-Public Disclosure	-	29,230	37,697	8,467
5950450 - Assmt-IT SAP	-	326,426	360,784	34,358
5950451 - Assmt-IT Application Admin	-	48,547	-	(48,547)
5950452 - Assmt-IT Data and Server Support	-	-	817	817
5950453 - Assmt-IT Connectivity	-	157,270	8,522	(148,747)
5950454 - Assmt-GIS Tech Infra and Coordination	-	126,155	-	(126,155)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	83,045	18,324	(64,721)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	12,456	-	(12,456)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950457 - Assmt-Enterprise Arch and Licensing	-	48,743	-	(48,743)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	100,509	(23,442)	(123,951)
5950459 - Assmt-Cybersecurity	-	41,572	54,116	12,543
5950460 - Assmt-MaaS360 Mobile Device Management	-	12,387	-	(12,387)
5950461 - Assmt-IT Telcom	-	81,367	132,056	50,689
5950462 - Assmt-TFD Emergency	-	26,362	30,055	3,694
5950463 - ASSMT-IT Active Directory	-	-	241,082	241,082
5950464 - Assmt-IT Help Desk	-	-	22,477	22,477
5950465 - Assmt-IT Project Management	-	-	64,006	64,006
5950466 - Assmt-IT Geospatial	-	-	21,039	21,039
5950468 - Assmt-IT Analytics	-	-	72,024	72,024
5950469 - Assmt-IT Business Apps	-	-	69,204	69,204
5950470 - Assmt-IT APP Enablement	-	-	5,732	5,732
5950471 - Assmt-IT Private Cloud	-	-	7,750	7,750
5950473 - Assmt-CMO Special Safety	-	-	70,548	70,548
5950474 - Assmt-CMO Cable Franchise Svc	-	-	174,176	174,176
<b>Indirect Costs Total</b>	<b>\$ 3,068,027</b>	<b>\$ 4,232,581</b>	<b>\$ 4,805,838</b>	<b>\$ 573,257</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	676,833	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 676,833</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	1,937,723	582,932	(1,354,791)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 1,937,723</b>	<b>\$ 582,932</b>	<b>\$ (1,354,791)</b>
<b>4110 - PDS Permitting Total</b>	<b>\$ 18,895,922</b>	<b>\$ 34,675,782</b>	<b>\$ 34,140,167</b>	<b>\$ (535,615)</b>
<b>4120 - PW TacRail Mountain</b>				
<b>Personnel Services</b>				
5110895 - Labor To/From Others	-	1,450,000	1,000,000	(450,000)
5110901 - Labor Activity Rate - Adjustments	(572,351)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	572,351	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,300,799	-	-	-
5195001 - Int Act Alloc-Labor Time and half	110,469	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,972	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,414,240</b>	<b>\$ 1,450,000</b>	<b>\$ 1,000,000</b>	<b>\$ (450,000)</b>
<b>Employee-Related Costs</b>				
5414000 - Training and Professional Development	34,531	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 34,531</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210200 - Food & Beverage	67	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210400 - Safety Equipment & Supplies	-	2,000	2,000	-
5216120 - Repair and Maintenance Supplies	7,725	20,000	20,000	-
5220100 - Operating Supplies	3,361	600	600	-
5230100 - Repairs & Maintenance Materials Expense	162,548	118,180	118,180	-
5295000 - Int Act Alloc-Equipment	2,168	-	-	-
5295014 - Int Act Alloc-Disposal Fees	643	-	-	-
5319998 - M&O Costs - Planning Only	-	-	1,009,000	<b>1,009,000</b>
5320100 - Repair & Maintenance Services	1,613,678	1,420,000	1,420,000	-
5321000 - Inventory Fuel - External	359,486	300,000	300,000	-
5411000 - Transportation Expense	729	-	-	-
5412170 - Software Licensing & Maintenance Fees	11,564	-	-	-
5413000 - Postage Expense	345	60	60	-
5416010 - Natural Gas Expense	20	-	-	-
5416030 - Surface Water Expense	73,398	81,000	84,648	<b>3,648</b>
5416050 - Electricity Expense	20,319	34,015	22,550	<b>(11,465)</b>
5416060 - Solid Waste/Garbage Expense	2,767	2,000	4,265	<b>2,265</b>
5417002 - Rent/Lease Tools & Machinery	216,000	217,000	217,000	-
5417004 - Rent/Lease Others	1,780	1,400	1,400	-
5418000 - Licenses and Permits	1,255	2,400	400	<b>(2,000)</b>
5419205 - Car Hire/Reclaim	315,301	200,000	280,000	<b>80,000</b>
5426000 - Cash Discounts Taken	(5,656)	(4,600)	-	<b>4,600</b>
5900000 - Warehouse Overhead	1,981	-	-	-
5900003 - Capitalized Admin & Gen Expense	4,592	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 2,794,071</b>	<b>\$ 2,394,055</b>	<b>\$ 3,480,103</b>	<b>\$ 1,086,048</b>
<b>External Services</b>				
5310100 - Professional Services Expense	117,106	90,000	90,000	-
5310200 - Investment & Management Fees	488	-	-	-
5312010 - Printing & Graphic Service	574	600	600	-
5318000 - Permits & Licenses Service	1,400	1,600	1,600	-
5330100 - External Contract Services	265,850	420,740	420,740	-
5412000 - Advertising Expense	252	-	-	-
<b>External Services Total</b>	<b>\$ 385,670</b>	<b>\$ 512,940</b>	<b>\$ 512,940</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	3,750	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 3,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	(60,648)	-	-	-
6611000 - Interest Expense	(580)	-	-	-
<b>Debt Service Total</b>	<b>\$ (61,228)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5419000 - Utility Taxes & Assessments	9,008	10,300	10,300	-
5422100 - State Business & Occupation Tax	36	-	-	-
5422200 - State Utility Tax	49,801	55,500	57,000	1,500
<b>Taxes Total</b>	<b>\$ 58,844</b>	<b>\$ 65,800</b>	<b>\$ 67,300</b>	<b>\$ 1,500</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	261	598	740	142
5415005 - Public Liability Insurance - External	114,274	117,500	127,500	10,000
5950011 - Assmt-Contract Compliance	7,724	-	-	-
5950012 - Assmt-Contract Compliance - LEAP	-	6,401	5,167	(1,234)
5950045 - Assmt-Fin Treasury - A/R	278	-	-	-
5950220 - Assmt-TPU Asset Management	128,068	140,366	137,321	(3,045)
5950289 - Assmt-IT Network Services	-	-	1,573	1,573
5950341 - Assmt-IT SAP Customer Care Sys	2,014	-	166	166
5950343 - Assmt-IT SAP Financial Mgt Sys	3,377	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	1,830	-	-	-
5950376 - Assmt-Fin Utility Accounting	77,491	-	-	-
5950402 - Assmt-Fin Treasury - A/R	6,462	-	-	-
5950403 - Assmt-Fin Administration	12,498	-	-	-
5950404 - Assmt-Fin System Support/Reporting	8,766	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	38,671	-	-	-
5950407 - Assmt-Fin AP Services	7,093	-	-	-
5950410 - Assmt-Fin Investments	720	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	16,490	-	-	-
5950414 - Assmt-Finance	-	55,381	64,290	8,909
5950450 - Assmt-IT SAP	-	23,919	24,717	798
5950452 - Assmt-IT Data and Server Support	-	-	140	140
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	1,255	1,255
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(1,606)	(1,606)
5950459 - Assmt-Cybersecurity	-	-	3,707	3,707
5950465 - Assmt-IT Project Management	-	-	4,385	4,385
5950466 - Assmt-IT Geospatial	-	-	1,442	1,442
5950468 - Assmt-IT Analytics	-	-	4,934	4,934
5950469 - Assmt-IT Business Apps	-	-	4,741	4,741
5950470 - Assmt-IT APP Enablement	-	-	393	393
5950471 - Assmt-IT Private Cloud	-	-	531	531
<b>Indirect Costs Total</b>	<b>\$ 426,017</b>	<b>\$ 344,165</b>	<b>\$ 381,394</b>	<b>\$ 37,229</b>
<b>Internal Transfers</b>				
6530600 - Contr to Tacoma Comm Redevelop Authority	-	-	-	-
6545000 - External Contributions	923	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 923</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5010100 - Ending Cash Balance Budget	-	22,544	-	(22,544)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 22,544</b>	<b>\$ -</b>	<b>\$ (22,544)</b>
<b>4120 - PW TacRail Mountain Total</b>	<b>\$ 5,056,819</b>	<b>\$ 4,789,504</b>	<b>\$ 5,441,738</b>	<b>\$ 652,234</b>
<b>4140 - Pubic Works</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	1,506,870	2,424,544	2,211,882	(212,662)
5110200 - Salaries and Wages Expense - Overtime	42,841	-	-	-
5110225 - Salaries & Wages - Vacation	74,538	-	-	-
5110250 - Salaries & Wages - Sick Leave	46,552	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	89,519	-	-	-
5110400 - Salaries and Wages Expense - Other	2,556	-	-	-
5110420 - PTO Cashout Pay	7,594	-	-	-
5110430 - Accrued Salaries & Wages	9,356	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	11,400	11,400
5110800 - FICA Contributions	136,597	184,008	168,686	(15,322)
5110810 - Health & Welfare	465,935	583,875	614,053	30,178
5110811 - Dental Plan	42,193	56,482	49,073	(7,409)
5110812 - Personal Time Off	32,068	-	-	-
5110820 - Insurance-Group Life	5,093	2,424	4,424	1,999
5110828 - Paid Family and Medical Leave ER	-	4,124	6,652	2,528
5110830 - Industrial Insurance	66,670	24,633	3,429	(21,205)
5110835 - State Unemployment Compensation	2,865	4,119	3,522	(597)
5110850 - Pension Contributions-TERS	193,109	274,943	250,827	(24,116)
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	759	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(759)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	11,388	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,404	-	-	-
5195002 - Int Act Alloc-Labor Double Time	518	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 2,737,667</b>	<b>\$ 3,559,153</b>	<b>\$ 3,323,947</b>	<b>\$ (235,206)</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	7,150	11,000	9,900	(1,100)
5220200 - Uniform Expenses	3,421	6,000	3,000	(3,000)
5412030 - Association Dues & Subscriptions	2,894	3,000	158,975	155,975
5414000 - Training and Professional Development	2,795	23,000	2,000	(21,000)
5414100 - Travel and Subsistence	2,158	21,000	-	(21,000)
5419101 - Cell Phone Employee Reimbursements	2,400	2,400	2,400	-
5428900 - Recognize Employees for Years of Servic	110	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 20,928</b>	<b>\$ 66,400</b>	<b>\$ 176,275</b>	<b>\$ 109,875</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Operating Expenses</b>				
5210000 - Communication Materials	87	-	45	45
5210010 - Telecommunications Shared Cost	1,460	-	-	-
5210015 - Cellular Phone Usage	14,130	17,005	18,376	1,372
5210020 - Long Distance Phone Usage	91	-	170	170
5210025 - Telecom Equipment Cost	8,373	-	-	-
5210100 - Office Expense	29,397	72,000	11,500	(60,500)
5210200 - Food & Beverage	629	800	200	(600)
5210400 - Safety Equipment & Supplies	1,368	3,000	1,500	(1,500)
5210500 - Landscape Equipment & Supplies	-	210,000	-	(210,000)
5210600 - Noncapital Equipment Purchases	30,500	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	-	-	-	-
5216120 - Repair and Maintenance Supplies	247	402,000	600	(401,400)
5220100 - Operating Supplies	23,069	89,472	59,930	(29,542)
5220150 - Computer Supplies	81,643	900	1,100	200
5230100 - Repairs & Maintenance Materials Expense	790	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	1,413	-	-	-
5295003 - Int Act Alloc-Mail Service	294	-	-	-
5312020 - Convenience Copier Charges	11,044	10,021	13,658	3,637
5320100 - Repair & Maintenance Services	10,177	588,000	1,066,497	478,497
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	2,990	-	-	-
5412170 - Software Licensing & Maintenance Fees	91,830	800	61,550	60,750
5413000 - Postage Expense	2,890	8,200	7,200	(1,000)
5416000 - Public Utility Services Expense	2,906	2,728	-	(2,728)
5416020 - Wastewater Expense	1,059	1,462	1,945	483
5416030 - Surface Water Expense	1,099	1,218	1,280	62
5416040 - Water Utility Expense	1,513	1,705	1,891	186
5416050 - Electricity Expense	27,114	36,740	33,626	(3,114)
5416060 - Solid Waste/Garbage Expense	2,445	4,102	4,692	590
5417002 - Rent/Lease Tools & Machinery	273	-	-	-
5417003 - Rent/Lease computers	-	-	-	-
5418000 - Licenses and Permits	476	-	720	720
5425000 - Bank Charges	82,805	84,720	182,160	97,440
5425010 - Credit Card Discount Fees	297,516	330,777	358,149	27,372
5480009 - Capital Settlement for Services	1,952,016	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5610000 - Interfund Services	-	120,000	-	(120,000)
5612000 - LID Assessments	-	-	-	-
5631000 - Other Structures & Improvements	2,018,341	-	-	-
5642500 - Stationary Equipment Over \$5k	131,614	-	-	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5643500 - Furniture & Fixtures Over \$5k	74,534	-	-	-
5680009 - Capital Settlement for Supplies	66,324	-	-	-
6550000 - Miscellaneous Expenses	500,000	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	225,986	-	-	-
6842000 - Insurance Recoveries	(9,681)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 5,688,758</b>	<b>\$ 1,985,649</b>	<b>\$ 1,826,789</b>	<b>\$ (158,860)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	77,582	100,000	-	(100,000)
5310200 - Investment & Management Fees	4,218	-	-	-
5311100 - Audit Services Expense	380	-	-	-
5311500 - Health Care Misc External Payment	118	-	-	-
5312010 - Printing & Graphic Service	55,062	72,240	45,700	(26,540)
5330100 - External Contract Services	3,196,665	4,169,697	3,943,333	(226,364)
5412000 - Advertising Expense	3,250	1,000	-	(1,000)
5427100 - Interpreter Services	100	5,000	5,000	-
<b>External Services Total</b>	<b>\$ 3,337,375</b>	<b>\$ 4,347,937</b>	<b>\$ 3,994,033</b>	<b>\$ (353,904)</b>
<b>Debt Service</b>				
6540103 - Transf to Debt Svc 2010C LTGO Refunding	2,412,397	887,526	887,311	(215)
6540140 - Transf to Debt Svc 2015 LTGO Refunding	-	1,532,295	1,539,976	7,681
6599990 - Principal Portion of Debt Service	3,138,242	3,293,888	3,464,326	170,438
6611000 - Interest Expense	664,472	506,080	335,032	(171,048)
6615000 - Other Debt Service Costs	700	-	-	-
6621000 - Interest Expenses # other	-	-	-	-
<b>Debt Service Total</b>	<b>\$ 6,215,811</b>	<b>\$ 6,219,789</b>	<b>\$ 6,226,645</b>	<b>\$ 6,856</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	136,928	143,300	30,202	(113,098)
5422100 - State Business & Occupation Tax	31,033	36,540	65,639	29,099
5422400 - State Leasehold Tax	6,746	-	-	-
<b>Taxes Total</b>	<b>\$ 174,706</b>	<b>\$ 179,840</b>	<b>\$ 95,841</b>	<b>\$ (83,999)</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	96	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	5,941	6,476	7,539	1,063
5390004 - Int-Fleet Repl Fee Settled from PM Order	13,608	13,608	13,608	-
5390005 - Int-Fleet Fuel Settled from PM Order	2,882	3,740	3,645	(95)
5390006 - Int-Fleet Admin OH Settled from PM Order	10,080	9,720	9,072	(648)
5415000 - Insurance Expense	59,099	64,317	36,189	(28,128)
5415010 - Public Liability Insurance - Self Ins	4,870	65,950	553,005	487,055
5417005 - Rent/Lease County & City Building	39,961	46,820	49,652	2,832
5417008 - Rent/Lease City Parking	10,941	11,414	13,834	2,420
5417009 - Rent/Lease Radio Communications	2,072	1,676	1,694	18

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950011 - Assmt-Contract Compliance	-	6,607	6,027	(579)
5950012 - Assmt-Contract Compliance - LEAP	-	10,484	8,463	(2,021)
5950045 - Assmt-Fin Treasury - A/R	55	-	-	-
5950088 - Assmt-PW Admin	86,722	64,231	62,632	(1,599)
5950289 - Assmt-IT Network Services	27,975	-	6,912	6,912
5950316 - Assmt-IT - Database Administration	2,062	6,814	3,902	(2,912)
5950317 - Assmt-IT - Server Administration	-	6,422	-	(6,422)
5950319 - Assmt-GIS	-	2,077	23,428	21,351
5950341 - Assmt-IT SAP Customer Care Sys	71	-	7	7
5950342 - Assmt-IT SAP Human Resource Mgt Sys	19,283	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	22,564	-	-	-
5950346 - Assmt-IT GG PC Support	17,833	13,127	-	(13,127)
5950351 - Assmt-IT GG Dedicated Resources	8,534	-	-	-
5950355 - Assmt-IT GG PC Replacements	1,104	-	4,545	4,545
5950370 - Assmt-Mail Svc for Gen Govt	32,962	37,596	40,003	2,407
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	9,177	11,901	8,064	(3,837)
5950386 - Assmt-HR GG Dedicated Resouces	8,804	-	-	-
5950389 - Assmt-Customer Support Center	8,412	-	-	-
5950390 - Assmt-Fin Payroll Ops	1,973	-	-	-
5950391 - Assmt-CMO Office of Equity	16,323	15,708	5,560	(10,148)
5950393 - Assmt-Offc of Mgmt & Budget	16,807	19,028	18,731	(297)
5950394 - Assmt-Continuous Improvement	5,558	5,561	5,146	(415)
5950395 - Assmt-Human Resources	38,127	74,994	47,782	(27,212)
5950396 - Assmt-CMO Gov Relations	10,549	10,782	5,675	(5,108)
5950397 - Assmt-City Council	18,465	27,748	25,484	(2,264)
5950398 - Assmt-City Manager	22,087	42,110	39,861	(2,249)
5950399 - Assmt-City Atty's Office Civil	40,335	53,847	45,923	(7,925)
5950401 - Assmt-City Clerk	13,810	12,733	10,459	(2,275)
5950402 - Assmt-Fin Treasury - A/R	24	-	-	-
5950403 - Assmt-Fin Administration	38,909	-	-	-
5950404 - Assmt-Fin System Support/Reporting	17,687	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	241,026	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	817	-	-	-
5950407 - Assmt-Fin AP Services	4,659	-	-	-
5950408 - Assmt-Fin Debt Services	10,344	-	-	-
5950409 - Assmt-Fin Receipting	203,528	-	-	-
5950410 - Assmt-Fin Investments	1,565	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	3,703	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	10,241	8,517	(1,724)
5950414 - Assmt-Finance	-	118,757	125,066	6,309
5950415 - Assmt-Equal Employment Opportunity	-	6,626	10,565	3,939
5950416 - Assmt -CMO Media and Communications	-	12,151	266	(11,885)
5950429 - Assmt-Public Disclosure	-	6,471	6,108	(363)
5950450 - Assmt-IT SAP	-	94,709	83,074	(11,635)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950451 - Assmt-IT Application Admin	-	10,747	-	(10,747)
5950452 - Assmt-IT Data and Server Support	-	-	271	271
5950453 - Assmt-IT Connectivity	-	26,090	1,381	(24,709)
5950454 - Assmt-GIS Tech Infra and Coordination	-	19,244	-	(19,244)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	12,668	4,219	(8,449)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	1,900	-	(1,900)
5950457 - Assmt-Enterprise Arch and Licensing	-	7,435	-	(7,435)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	15,332	(5,398)	(20,729)
5950459 - Assmt-Cybersecurity	-	6,342	12,461	6,119
5950460 - Assmt-MaaS360 Mobile Device Management	-	413	-	(413)
5950461 - Assmt-IT Telcom	-	6,527	9,899	3,372
5950462 - Assmt-TFD Emergency	-	5,835	4,870	(966)
5950463 - ASSMT-IT Active Directory	-	-	49,564	49,564
5950464 - Assmt-IT Help Desk	-	-	3,642	3,642
5950465 - Assmt-IT Project Management	-	-	14,738	14,738
5950466 - Assmt-IT Geospatial	-	-	4,845	4,845
5950468 - Assmt-IT Analytics	-	-	16,584	16,584
5950469 - Assmt-IT Business Apps	-	-	15,935	15,935
5950470 - Assmt-IT APP Enablement	-	-	1,320	1,320
5950471 - Assmt-IT Private Cloud	-	-	1,784	1,784
5950473 - Assmt-CMO Special Safety	-	-	12,511	12,511
5950474 - Assmt-CMO Cable Francise Svc	-	-	28,222	28,222
<b>Indirect Costs Total</b>	<b>\$ 1,101,401</b>	<b>\$ 1,006,979</b>	<b>\$ 1,467,286</b>	<b>\$ 460,307</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	235	-	-	-
6538600 - Transfer to Convention Center	325,000	-	-	-
6539850 - Transfer to GG Fleet Services Fund	25,000	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 350,235</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	309,497	11,400	(298,097)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 309,497</b>	<b>\$ 11,400</b>	<b>\$ (298,097)</b>
<b>4140 - Pubilc Works Total</b>	<b>\$ 19,626,881</b>	<b>\$ 17,675,244</b>	<b>\$ 17,122,216</b>	<b>\$ (553,028)</b>
<b>4165 - Convention Center</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	2,162,044	3,060,884	3,404,814	343,930
5110110 - Premium Pay	2,194	-	-	-
5110120 - Education/Training	1,149	-	-	-
5110200 - Salaries and Wages Expense - Overtime	37,813	60,000	60,000	-
5110225 - Salaries & Wages - Vacation	24,933	-	-	-
5110250 - Salaries & Wages - Sick Leave	21,947	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110300 - Salaries & Wages - Other Paid Leave	117,526	-	-	-
5110400 - Salaries and Wages Expense - Other	16,172	-	-	-
5110420 - PTO Cashout Pay	14,679	-	-	-
5110430 - Accrued Salaries & Wages	11,975	-	-	-
5110500 - Leave Severence Payoff	6,092	-	-	-
5110800 - FICA Contributions	187,615	230,333	257,671	27,338
5110810 - Health & Welfare	547,040	709,992	993,023	283,031
5110811 - Dental Plan	47,423	68,682	79,359	10,677
5110812 - Personal Time Off	127,334	-	-	-
5110820 - Insurance-Group Life	6,855	3,061	6,810	3,749
5110828 - Paid Family and Medical Leave ER	-	5,563	8,642	3,078
5110830 - Industrial Insurance	66,291	161,741	7,266	(154,475)
5110835 - State Unemployment Compensation	4,001	5,204	5,277	73
5110850 - Pension Contributions-TERS	271,644	347,104	386,106	39,002
5110901 - Labor Activity Rate - Adjustments	(528)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	528	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,200	-	-	-
5195001 - Int Act Alloc-Labor Time and half	10,761	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(987)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,685,699</b>	<b>\$ 4,652,564</b>	<b>\$ 5,208,968</b>	<b>\$ 556,403</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	1,470	4,550	5,200	650
5220200 - Uniform Expenses	2,902	7,200	7,200	-
5412030 - Association Dues & Subscriptions	11,560	13,100	13,100	-
5414000 - Training and Professional Development	9,586	2,000	5,000	3,000
5414100 - Travel and Subsistence	6,149	5,000	10,000	5,000
5419100 - Miscellaneous Employee Reimbursements	122	-	-	-
5428900 - Recognize Employees for Years of Servic	1,722	960	960	-
<b>Employee-Related Costs Total</b>	<b>\$ 33,511</b>	<b>\$ 32,810</b>	<b>\$ 41,460</b>	<b>\$ 8,650</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	27,326	95,219	95,219	0
5210010 - Telecommunications Shared Cost	22,640	-	33,190	33,190
5210015 - Cellular Phone Usage	724	1,362	1,392	30
5210020 - Long Distance Phone Usage	951	1,700	1,700	-
5210025 - Telecom Equipment Cost	51,820	-	-	-
5210030 - Communication Fixed Fees	31,680	31,680	21,960	(9,720)
5210100 - Office Expense	28,080	9,000	15,000	6,000
5210200 - Food & Beverage	1,061	1,000	1,000	-
5210300 - Medical Equipment & Supplies	2,247	2,000	2,000	-
5210400 - Safety Equipment & Supplies	20,197	8,000	8,000	-
5210500 - Landscape Equipment & Supplies	1,115	4,500	4,500	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210600 - Noncapital Equipment Purchases	137,356	700,000	200,000	(500,000)
5216070 - Chemicals & Gases	1,658	11,500	11,500	-
5216090 - Law Enforcement Materials Equipment & Su	63	-	-	-
5216100 - Building Maintenance	5,704	40,000	40,000	-
5216120 - Repair and Maintenance Supplies	51,974	60,000	60,000	-
5220100 - Operating Supplies	111,124	142,000	172,000	30,000
5220150 - Computer Supplies	1,410	11,000	11,000	-
5221010 - Fuel - External	70	2,000	2,000	-
5230100 - Repairs & Maintenance Materials Expense	11,191	54,000	54,000	-
5250200 - Purchase Price Variance	0	-	-	-
5295000 - Int Act Alloc-Equipment	104	-	-	-
5295003 - Int Act Alloc-Mail Service	76	-	-	-
5312020 - Convenience Copier Charges	-	8,494	-	(8,494)
5320100 - Repair & Maintenance Services	321,320	395,000	395,000	-
5411000 - Transportation Expense	7,743	200	8,000	7,800
5412170 - Software Licensing & Maintenance Fees	135,141	115,000	99,000	(16,000)
5413000 - Postage Expense	735	1,000	1,000	-
5416010 - Natural Gas Expense	51,876	60,423	62,250	1,827
5416020 - Wastewater Expense	30,108	28,089	36,500	8,411
5416030 - Surface Water Expense	18,269	23,666	24,742	1,076
5416040 - Water Utility Expense	29,217	29,620	30,515	895
5416050 - Electricity Expense	359,631	375,260	386,593	11,333
5416060 - Solid Waste/Garbage Expense	66,461	75,347	78,772	3,425
5417002 - Rent/Lease Tools & Machinery	-	1,500	1,500	-
5417004 - Rent/Lease Others	29,609	16,000	16,000	-
5418000 - Licenses and Permits	3,018	3,000	3,000	-
5425000 - Bank Charges	1	-	-	-
5425010 - Credit Card Discount Fees	50,089	42,448	87,115	44,667
5426000 - Cash Discounts Taken	(1)	-	-	-
5645505 - Software Over \$5K	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 1,611,791</b>	<b>\$ 2,350,008</b>	<b>\$ 1,964,447</b>	<b>\$ (385,560)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	105,615	74,500	74,500	-
5310200 - Investment & Management Fees	2,107	-	-	-
5311100 - Audit Services Expense	-	4,000	4,000	-
5311500 - Health Care Misc External Payment	257	-	-	-
5312010 - Printing & Graphic Service	81	-	-	-
5318000 - Permits & Licenses Service	-	2,500	6,500	4,000
5330100 - External Contract Services	3,179,538	3,876,474	3,817,147	(59,327)
5340100 - Temporary Labor Services	48,633	42,500	42,500	-
5412000 - Advertising Expense	12,247	28,000	28,000	-
<b>External Services Total</b>	<b>\$ 3,348,478</b>	<b>\$ 4,027,974</b>	<b>\$ 3,972,647</b>	<b>\$ (55,327)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	8,546	-	-	-
6599500 - LTGO Bond Principal Payments	-	-	5,623,268	5,623,268
6599990 - Principal Portion of Debt Service	7,138,071	7,047,232	1,865,407	(5,181,825)
6611000 - Interest Expense	5,472,146	4,706,723	4,155,955	(550,768)
6615000 - Other Debt Service Costs	1,881	-	-	-
<b>Debt Service Total</b>	<b>\$ 12,620,643</b>	<b>\$ 11,753,956</b>	<b>\$ 11,644,630</b>	<b>\$ (109,326)</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	50,957	54,000	54,000	-
5422100 - State Business & Occupation Tax	87,501	84,000	84,000	-
<b>Taxes Total</b>	<b>\$ 138,457</b>	<b>\$ 138,000</b>	<b>\$ 138,000</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5390005 - Int-Fleet Fuel Settled from PM Order	255	270	222	(48)
5390006 - Int-Fleet Admin OH Settled from PM Order	3,360	3,240	3,024	(216)
5415000 - Insurance Expense	124,475	140,854	197,751	56,897
5415005 - Public Liability Insurance - External	5,908	-	-	-
5415010 - Public Liability Insurance - Self Ins	16,336	46,796	23,113	(23,683)
5417009 - Rent/Lease Radio Communications	1,824	1,676	1,694	18
5900005 - Gen Svcs Telecomm Overhead	21	-	-	-
5950011 - Assmt-Contract Compliance	-	7,082	6,461	(621)
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	5,863	2,630	2,627	(3)
5950045 - Assmt-Fin Treasury - A/R	(11)	-	-	-
5950289 - Assmt-IT Network Services	117,495	-	9,732	9,732
5950316 - Assmt-IT - Database Administration	10,308	13,706	6,312	(7,394)
5950317 - Assmt-IT - Server Administration	55,333	14,580	-	(14,580)
5950319 - Assmt-GIS	-	3,923	-	(3,923)
5950340 - Assmt-IT SAP Work Mgt System	8,909	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	4,973	-	140	140
5950342 - Assmt-IT SAP Human Resource Mgt Sys	21,610	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	38,960	-	-	-
5950346 - Assmt-IT GG PC Support	74,897	21,481	-	(21,481)
5950350 - Assmt-IT AppDev Pool	90,976	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	18,194	-	-	-
5950355 - Assmt-IT GG PC Replacements	5,097	1,950	9,090	7,140
5950370 - Assmt-Mail Svc for Gen Govt	32,962	33,638	25,003	(8,635)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	10,284	14,473	13,042	(1,431)
5950386 - Assmt-HR GG Dedicated Resouces	9,866	-	-	-
5950389 - Assmt-Customer Support Center	9,428	-	-	-
5950390 - Assmt-Fin Payroll Ops	3,288	-	-	-
5950391 - Assmt-CMO Office of Equity	18,293	19,096	8,993	(10,103)
5950393 - Assmt-Offc of Mgmt & Budget	18,835	23,145	30,291	7,146
5950394 - Assmt-Continuous Improvement	6,228	6,758	8,321	1,563

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950395 - Assmt-Human Resources	42,728	91,196	77,271	(13,925)
5950396 - Assmt-CMO Gov Relations	11,803	13,113	9,179	(3,934)
5950397 - Assmt-City Council	20,693	33,741	41,214	7,474
5950398 - Assmt-City Manager	24,753	51,207	64,460	13,253
5950399 - Assmt-City Atty's Office Civil	45,204	65,476	74,269	8,792
5950401 - Assmt-City Clerk	15,477	15,484	16,913	1,429
5950402 - Assmt-Fin Treasury - A/R	220	-	-	-
5950403 - Assmt-Fin Administration	24,360	-	-	-
5950404 - Assmt-Fin System Support/Reporting	19,898	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	188,804	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	41,028	-	-	-
5950407 - Assmt-Fin AP Services	9,040	-	-	-
5950408 - Assmt-Fin Debt Services	12,958	-	-	-
5950409 - Assmt-Fin Receipting	10,049	-	-	-
5950410 - Assmt-Fin Investments	4,997	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	13,516	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	12,453	13,773	1,321
5950414 - Assmt-Finance	-	134,252	143,126	8,874
5950415 - Assmt-Equal Employment Opportunity	-	8,060	17,089	9,029
5950416 - Assmt -CMO Media and Communications	-	14,779	435	(14,344)
5950429 - Assmt-Public Disclosure	-	7,869	9,877	2,008
5950450 - Assmt-IT SAP	-	111,069	111,609	540
5950451 - Assmt-IT Application Admin	-	13,071	-	(13,071)
5950452 - Assmt-IT Data and Server Support	-	-	309	309
5950453 - Assmt-IT Connectivity	-	34,358	2,232	(32,126)
5950454 - Assmt-GIS Tech Infra and Coordination	-	36,347	-	(36,347)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	23,926	5,670	(18,257)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	3,589	-	(3,589)
5950457 - Assmt-Enterprise Arch and Licensing	-	14,044	-	(14,044)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	28,962	(7,253)	(36,215)
5950459 - Assmt-Cybersecurity	-	11,978	16,738	4,761
5950460 - Assmt-MaaS360 Mobile Device Management	-	207	-	(207)
5950461 - Assmt-IT Telcom	-	87,023	89,098	2,075
5950462 - Assmt-TFD Emergency	-	7,097	7,874	776
5950463 - ASSMT-IT Active Directory	-	-	64,767	64,767
5950464 - Assmt-IT Help Desk	-	-	5,889	5,889
5950465 - Assmt-IT Project Management	-	-	19,802	19,802
5950466 - Assmt-IT Geospatial	-	-	6,506	6,506
5950468 - Assmt-IT Analytics	-	-	22,282	22,282
5950469 - Assmt-IT Business Apps	-	-	21,408	21,408
5950470 - Assmt-IT APP Enablement	-	-	1,775	1,775
5950471 - Assmt-IT Private Cloud	-	-	13,628	13,628
5950472 - Assmt- IT Ports Data Network	-	-	10,383	10,383
5950473 - Assmt-CMO Special Safety	-	-	18,485	18,485

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950474 - Assmt-CMO Cable Franchise Svc	-	-	45,639	45,639
<b>Indirect Costs Total</b>	<b>\$ 1,199,496</b>	<b>\$ 1,174,599</b>	<b>\$ 1,270,262</b>	<b>\$ 95,663</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	296,858	118,129	(178,729)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 296,858</b>	<b>\$ 118,129</b>	<b>\$ (178,729)</b>
<b>4165 - Convention Center Total</b>	<b>\$ 22,638,076</b>	<b>\$ 24,426,769</b>	<b>\$ 24,358,544</b>	<b>\$ (68,225)</b>
<b>4170 - Baseball Park</b>				
<b>Personnel Services</b>				
5110901 - Labor Activity Rate - Adjustments	(525)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	525	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,194	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210030 - Communication Fixed Fees	7,920	13,200	11,040	(2,160)
5216100 - Building Maintenance	87,253	-	-	-
5216120 - Repair and Maintenance Supplies	75,100	-	-	-
5416030 - Surface Water Expense	5,665	5,485	5,732	247
5416050 - Electricity Expense	6,888	7,500	7,723	223
6550000 - Miscellaneous Expenses	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 182,827</b>	<b>\$ 26,185</b>	<b>\$ 24,495</b>	<b>\$ (1,690)</b>
<b>External Services</b>				
5310200 - Investment & Management Fees	164	-	-	-
5330100 - External Contract Services	53	-	-	-
<b>External Services Total</b>	<b>\$ 217</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6540091 - Transf to Debt Svc 2009A Cheney	2,203,583	2,305,456	2,408,929	103,474
6540093 - Transf to Debt Svc 2009C LTGO Cheney	460,188	460,188	460,188	-
6615000 - Other Debt Service Costs	1,095	-	-	-
6621000 - Interest Expenses # other	782	-	-	-
<b>Debt Service Total</b>	<b>\$ 2,665,648</b>	<b>\$ 2,765,643</b>	<b>\$ 2,869,117</b>	<b>\$ 103,474</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	247	-	-	-
5422400 - State Leasehold Tax	115,560	128,400	105,400	(23,000)
<b>Taxes Total</b>	<b>\$ 115,807</b>	<b>\$ 128,400</b>	<b>\$ 105,400</b>	<b>\$ (23,000)</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	73,470	81,883	101,528	19,645



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950289 - Assmt-IT Network Services	-	-	70	<b>70</b>
5950341 - Assmt-IT SAP Customer Care Sys	-	-	7	<b>7</b>
5950343 - Assmt-IT SAP Financial Mgt Sys	2,506	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	954	-	-	-
5950402 - Assmt-Fin Treasury - A/R	122	-	-	-
5950403 - Assmt-Fin Administration	3,424	-	-	-
5950404 - Assmt-Fin System Support/Reporting	6,284	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	36,154	-	-	-
5950407 - Assmt-Fin AP Services	14	-	-	-
5950410 - Assmt-Fin Investments	86	-	-	-
5950414 - Assmt-Finance	-	2,884	2,867	<b>(17)</b>
5950450 - Assmt-IT SAP	-	1,230	1,102	<b>(128)</b>
5950452 - Assmt-IT Data and Server Support	-	-	6	<b>6</b>
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	56	<b>56</b>
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(72)	<b>(72)</b>
5950459 - Assmt-Cybersecurity	-	-	165	<b>165</b>
5950465 - Assmt-IT Project Management	-	-	195	<b>195</b>
5950466 - Assmt-IT Geospatial	-	-	64	<b>64</b>
5950468 - Assmt-IT Analytics	-	-	220	<b>220</b>
5950469 - Assmt-IT Business Apps	-	-	211	<b>211</b>
5950470 - Assmt-IT APP Enablement	-	-	18	<b>18</b>
5950471 - Assmt-IT Private Cloud	-	-	24	<b>24</b>
<b>Indirect Costs Total</b>	<b>\$ 123,014</b>	<b>\$ 85,998</b>	<b>\$ 106,463</b>	<b>\$ 20,466</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	59,142	114,068	<b>54,926</b>
5010200 - Capital Reserve and Replacement	-	200,000	200,000	-
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 259,142</b>	<b>\$ 314,068</b>	<b>\$ 54,926</b>
<b>4170 - Baseball Park Total</b>	<b>\$ 3,088,707</b>	<b>\$ 3,265,368</b>	<b>\$ 3,419,543</b>	<b>\$ 154,175</b>
<b>4180 - PAF Dome</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	3,090,612	4,264,031	4,523,010	<b>258,978</b>
5110110 - Premium Pay	2,908	-	-	-
5110120 - Education/Training	2,664	-	-	-
5110200 - Salaries and Wages Expense - Overtime	135,744	220,000	220,000	-
5110225 - Salaries & Wages - Vacation	106,206	-	-	-
5110250 - Salaries & Wages - Sick Leave	70,289	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	181,196	-	-	-
5110400 - Salaries and Wages Expense - Other	36,528	-	-	-
5110420 - PTO Cashout Pay	11,267	-	-	-
5110430 - Accrued Salaries & Wages	14,058	-	-	-
5110500 - Leave Severance Payoff	11,345	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110800 - FICA Contributions	276,487	317,546	339,480	21,934
5110810 - Health & Welfare	879,771	878,148	1,155,149	277,001
5110811 - Dental Plan	78,781	84,948	92,316	7,368
5110812 - Personal Time Off	103,602	-	-	-
5110820 - Insurance-Group Life	10,112	4,264	9,046	4,782
5110828 - Paid Family and Medical Leave ER	-	7,413	11,345	3,932
5110830 - Industrial Insurance	156,275	190,833	9,062	(181,771)
5110835 - State Unemployment Compensation	5,954	7,249	7,022	(227)
5110850 - Pension Contributions-TERS	393,197	483,541	512,909	29,368
5110895 - Labor To/From Others	-	780,000	61,499	(718,501)
5110900 - Labor	-	30,240	30,240	-
5110901 - Labor Activity Rate - Adjustments	(1,548)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	1,548	-	-	-
5195000 - Int Act Alloc-Labor Regular	3,519	-	-	-
5195001 - Int Act Alloc-Labor Time and half	706,944	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(334)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 6,277,124</b>	<b>\$ 7,268,213</b>	<b>\$ 6,971,078</b>	<b>\$ (297,136)</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	6,055	4,900	5,600	700
5220200 - Uniform Expenses	2,902	7,200	7,200	-
5412030 - Association Dues & Subscriptions	8,740	12,000	12,000	-
5414000 - Training and Professional Development	15,041	1,500	14,000	12,500
5414100 - Travel and Subsistence	50,311	52,000	52,000	0
5419100 - Miscellaneous Employee Reimbursements	883	-	-	-
5428900 - Recognize Employees for Years of Servic	8,677	1,000	21,000	20,000
<b>Employee-Related Costs Total</b>	<b>\$ 92,609</b>	<b>\$ 78,600</b>	<b>\$ 111,800</b>	<b>\$ 33,200</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	29,945	2,353	32,353	30,000
5210010 - Telecommunications Shared Cost	23,340	-	3,212	3,212
5210015 - Cellular Phone Usage	273	500	5,814	5,314
5210020 - Long Distance Phone Usage	732	1,000	1,000	-
5210025 - Telecom Equipment Cost	36,552	-	-	-
5210100 - Office Expense	18,638	13,000	12,000	(1,000)
5210200 - Food & Beverage	80,996	113,220	141,153	27,933
5210300 - Medical Equipment & Supplies	1,932	2,000	2,000	-
5210400 - Safety Equipment & Supplies	34,461	8,200	8,200	-
5210500 - Landscape Equipment & Supplies	9,848	5,000	5,000	-
5210600 - Noncapital Equipment Purchases	1,887	-	10,000	10,000
5216070 - Chemicals & Gases	252	12,600	9,600	(3,000)
5216100 - Building Maintenance	8,475	100,000	100,000	-
5216120 - Repair and Maintenance Supplies	195,615	225,000	241,000	16,000

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5220100 - Operating Supplies	378,242	433,870	578,870	145,000
5220150 - Computer Supplies	4,362	6,000	6,000	-
5230100 - Repairs & Maintenance Materials Expense	9,151	40,000	40,000	-
5250200 - Purchase Price Variance	(0)	-	-	-
5295000 - Int Act Alloc-Equipment	6,236	-	-	-
5320100 - Repair & Maintenance Services	122,308	105,000	198,000	93,000
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	1,107	500	500	-
5412170 - Software Licensing & Maintenance Fees	14,442	20,000	44,290	24,290
5413000 - Postage Expense	1,959	2,500	2,500	-
5414400 - Business Incentives	3,589,261	3,998,542	5,035,610	1,037,068
5416000 - Public Utility Services Expense	50,404	52,020	54,384	2,364
5416010 - Natural Gas Expense	66	-	-	-
5416020 - Wastewater Expense	119,131	137,328	143,570	6,242
5416030 - Surface Water Expense	155,869	161,523	168,864	7,341
5416040 - Water Utility Expense	71,257	77,502	79,865	2,363
5416050 - Electricity Expense	600,865	636,603	655,828	19,225
5416060 - Solid Waste/Garbage Expense	150,906	148,404	155,149	6,745
5417001 - Rent/Lease Auto Equipment	668	-	-	-
5417002 - Rent/Lease Tools & Machinery	8,497	5,000	5,000	-
5417004 - Rent/Lease Others	156,582	86,000	95,250	9,250
5418000 - Licenses and Permits	3,972	4,250	4,250	-
5418150 - Vehicle Expenses	219	-	-	-
5425000 - Bank Charges	45	-	-	-
5425010 - Credit Card Discount Fees	36,461	89,567	81,006	(8,561)
5426000 - Cash Discounts Taken	(7)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5631000 - Other Structures & Improvements	7,481	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	93,590	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 6,026,022</b>	<b>\$ 6,487,482</b>	<b>\$ 7,920,269</b>	<b>\$ 1,432,787</b>
<b>External Services</b>				
5310100 - Professional Services Expense	221,417	121,600	180,193	58,593
5310120 - Safety Inspection Services	-	-	13,000	13,000
5310200 - Investment & Management Fees	4,875	-	10,000	10,000
5311100 - Audit Services Expense	-	4,000	4,000	-
5311500 - Health Care Misc External Payment	945	-	-	-
5312010 - Printing & Graphic Service	130	-	-	-
5318000 - Permits & Licenses Service	1,010	-	14,000	14,000
5330100 - External Contract Services	3,066,286	3,560,950	4,298,711	737,761
5340100 - Temporary Labor Services	496,225	348,806	790,781	441,975
5412000 - Advertising Expense	71,430	85,645	85,645	-
5419230 - External Payments	24,379	-	-	-
<b>External Services Total</b>	<b>\$ 3,886,697</b>	<b>\$ 4,121,001</b>	<b>\$ 5,396,330</b>	<b>\$ 1,275,329</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	54,314	45,000	45,000	-
6540150 - Transfer to 2017 LTGO Fund-Tacoma Dome	-	800,000	800,000	-
6599990 - Principal Portion of Debt Service	863,061	-	-	-
6611000 - Interest Expense	11,348	-	-	-
<b>Debt Service Total</b>	<b>\$ 928,722</b>	<b>\$ 845,000</b>	<b>\$ 845,000</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	304	-	-	-
5422100 - State Business & Occupation Tax	229,437	210,200	283,260	73,060
<b>Taxes Total</b>	<b>\$ 229,741</b>	<b>\$ 210,200</b>	<b>\$ 283,260</b>	<b>\$ 73,060</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	456	-	-	-
5390006 - Int-Fleet Admin OH Settled from PM Order	6,720	6,480	6,048	(432)
5415000 - Insurance Expense	165,852	185,029	228,345	43,316
5415005 - Public Liability Insurance - External	1,425	-	-	-
5415010 - Public Liability Insurance - Self Ins	26,512	54,445	26,887	(27,558)
5417009 - Rent/Lease Radio Communications	3,648	3,354	3,388	34
5900005 - Gen Svcs Telecomm Overhead	82	-	-	-
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	9,502	3,006	3,502	497
5950045 - Assmt-Fin Treasury - A/R	(11)	-	-	-
5950289 - Assmt-IT Network Services	106,305	-	13,646	13,646
5950316 - Assmt-IT - Database Administration	-	8,799	7,340	(1,458)
5950317 - Assmt-IT - Server Administration	-	9,659	-	(9,659)
5950319 - Assmt-GIS	-	5,770	-	(5,770)
5950340 - Assmt-IT SAP Work Mgt System	22,273	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	196	-	100	100
5950342 - Assmt-IT SAP Human Resource Mgt Sys	34,244	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	28,243	-	-	-
5950346 - Assmt-IT GG PC Support	67,764	34,607	-	(34,607)
5950350 - Assmt-IT AppDev Pool	82,312	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	15,925	-	-	-
5950355 - Assmt-IT GG PC Replacements	6,201	1,950	13,636	11,686
5950370 - Assmt-Mail Svc for Gen Govt	17,380	27,702	31,821	4,119
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	16,296	17,899	15,171	(2,728)
5950386 - Assmt-HR GG Dedicated Resouces	15,635	-	-	-
5950389 - Assmt-Customer Support Center	14,939	-	-	-
5950390 - Assmt-Fin Payroll Ops	7,343	-	-	-
5950391 - Assmt-CMO Office of Equity	28,987	23,626	10,460	(13,166)
5950393 - Assmt-Offc of Mgmt & Budget	29,847	28,618	35,237	6,619
5950394 - Assmt-Continuous Improvement	9,869	8,364	9,680	1,317
5950395 - Assmt-Human Resources	67,707	112,792	89,887	(22,905)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950396 - Assmt-CMO Gov Relations	18,715	16,216	10,675	(5,541)
5950397 - Assmt-City Council	32,791	41,733	47,940	6,206
5950398 - Assmt-City Manager	39,224	63,333	74,987	11,654
5950399 - Assmt-City Atty's Office Civil	71,630	80,986	86,389	5,403
5950401 - Assmt-City Clerk	24,525	19,151	19,676	525
5950402 - Assmt-Fin Treasury - A/R	977	-	-	-
5950403 - Assmt-Fin Administration	21,210	-	-	-
5950404 - Assmt-Fin System Support/Reporting	14,662	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	168,719	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	2,867	-	-	-
5950407 - Assmt-Fin AP Services	24,575	-	-	-
5950409 - Assmt-Fin Receipting	15,190	-	-	-
5950410 - Assmt-Fin Investments	1,655	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	28,601	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	15,403	16,023	620
5950414 - Assmt-Finance	-	196,638	261,597	64,959
5950415 - Assmt-Equal Employment Opportunity	-	9,966	19,875	9,909
5950416 - Assmt -CMO Media and Communications	-	18,274	500	(17,775)
5950429 - Assmt-Public Disclosure	-	9,732	11,491	1,759
5950450 - Assmt-IT SAP	-	150,237	166,397	16,160
5950451 - Assmt-IT Application Admin	-	16,163	-	(16,163)
5950452 - Assmt-IT Data and Server Support	-	-	568	568
5950453 - Assmt-IT Connectivity	-	46,322	2,598	(43,724)
5950454 - Assmt-GIS Tech Infra and Coordination	-	53,456	-	(53,456)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	35,188	8,451	(26,737)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	5,278	-	(5,278)
5950457 - Assmt-Enterprise Arch and Licensing	-	20,654	-	(20,654)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	42,588	(10,812)	(53,400)
5950459 - Assmt-Cybersecurity	-	17,615	24,959	7,343
5950460 - Assmt-MaaS360 Mobile Device Management	-	826	-	(826)
5950461 - Assmt-IT Telcom	-	73,970	97,013	23,043
5950462 - Assmt-TFD Emergency	-	8,777	9,161	384
5950463 - ASSMT-IT Active Directory	-	-	80,625	80,625
5950464 - Assmt-IT Help Desk	-	-	6,851	6,851
5950465 - Assmt-IT Project Management	-	-	29,520	29,520
5950466 - Assmt-IT Geospatial	-	-	9,704	9,704
5950468 - Assmt-IT Analytics	-	-	33,219	33,219
5950469 - Assmt-IT Business Apps	-	-	31,918	31,918
5950470 - Assmt-IT APP Enablement	-	-	2,643	2,643
5950471 - Assmt-IT Private Cloud	-	-	3,573	3,573
5950473 - Assmt-CMO Special Safety	-	-	21,504	21,504
5950474 - Assmt-CMO Cable Franchise Svc	-	-	53,091	53,091
<b>Indirect Costs Total</b>	<b>\$ 1,250,990</b>	<b>\$ 1,474,607</b>	<b>\$ 1,615,284</b>	<b>\$ 140,677</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	208,953	120,000	120,000	-
6532100 - Transfer to Capital Improvement Prog	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 208,953</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	2,802,325	6,995,849	4,193,524
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 2,802,325</b>	<b>\$ 6,995,849</b>	<b>\$ 4,193,524</b>
<b>4180 - PAF Dome Total</b>	<b>\$ 18,900,858</b>	<b>\$ 23,407,429</b>	<b>\$ 30,258,870</b>	<b>\$ 6,851,441</b>
<b>4190 - PAF Performing Arts</b>				
<b>Personnel Services</b>				
5110900 - Labor	1,544	-	-	-
5110901 - Labor Activity Rate - Adjustments	(200)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	200	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	5,320	-	-	-
5195001 - Int Act Alloc-Labor Time and half	188	-	-	-
<b>Personnel Services Total</b>	<b>\$ 7,052</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	3,036	3,036	-
5210010 - Telecommunications Shared Cost	26,080	-	1,126	1,126
5210020 - Long Distance Phone Usage	583	410	410	-
5210025 - Telecom Equipment Cost	45,666	-	-	-
5216120 - Repair and Maintenance Supplies	31,639	15,369	15,369	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5320100 - Repair & Maintenance Services	56,300	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5416000 - Public Utility Services Expense	47,336	56,473	58,465	1,992
5425000 - Bank Charges	-	1,500	1,500	-
<b>Operating Expenses Total</b>	<b>\$ 207,605</b>	<b>\$ 76,788</b>	<b>\$ 79,906</b>	<b>\$ 3,118</b>
<b>External Services</b>				
5310100 - Professional Services Expense	953,159	1,567,539	1,567,539	-
5310200 - Investment & Management Fees	229	231	231	-
5311100 - Audit Services Expense	-	1,512	1,512	-
5311300 - Legal Service	21,615	-	-	-
5330100 - External Contract Services	6,947,615	-	-	-
<b>External Services Total</b>	<b>\$ 7,922,617</b>	<b>\$ 1,569,282</b>	<b>\$ 1,569,282</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	110	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Debt Service Total</b>	\$ 110	\$ -	\$ -	\$ -
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	172	14,645	14,645	-
<b>Taxes Total</b>	\$ 172	\$ 14,645	\$ 14,645	\$ -
<b>Indirect Costs</b>				
5415000 - Insurance Expense	78,601	87,626	108,692	21,066
5417000 - Rent/Lease Buildings	14,827	-	-	-
5950045 - Assmt-Fin Treasury - A/R	228	-	-	-
5950289 - Assmt-IT Network Services	-	-	840	840
5950343 - Assmt-IT SAP Financial Mgt Sys	3,672	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	1,397	-	-	-
5950403 - Assmt-Fin Administration	13,697	-	-	-
5950404 - Assmt-Fin System Support/Reporting	5,469	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	164,702	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	27	-	-	-
5950407 - Assmt-Fin AP Services	28	-	-	-
5950410 - Assmt-Fin Investments	656	-	-	-
5950414 - Assmt-Finance	-	21,323	34,353	13,031
5950450 - Assmt-IT SAP	-	9,096	13,207	4,111
5950452 - Assmt-IT Data and Server Support	-	-	75	75
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	671	671
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(858)	(858)
5950459 - Assmt-Cybersecurity	-	-	1,981	1,981
5950461 - Assmt-IT Telcom	-	108,780	120,771	11,992
5950465 - Assmt-IT Project Management	-	-	2,343	2,343
5950466 - Assmt-IT Geospatial	-	-	770	770
5950468 - Assmt-IT Analytics	-	-	2,637	2,637
5950469 - Assmt-IT Business Apps	-	-	2,533	2,533
5950470 - Assmt-IT APP Enablement	-	-	210	210
5950471 - Assmt-IT Private Cloud	-	-	284	284
<b>Indirect Costs Total</b>	\$ 283,304	\$ 226,824	\$ 288,509	\$ 61,685
<b>Internal Transfers</b>				
6545000 - External Contributions	-	500,000	-	(500,000)
<b>Internal Transfers Total</b>	\$ -	\$ 500,000	\$ -	\$ (500,000)
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	27,518	143,386	115,868
<b>Reserves Total</b>	\$ -	\$ 27,518	\$ 143,386	\$ 115,868
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	1,000,000	1,000,000	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Capital Outlay Total</b>	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -
<b>4190 - PAF Performing Arts Total</b>	\$ 8,420,860	\$ 3,415,057	\$ 3,095,728	\$ (319,329)
<b>4200 - ES Solid Waste</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	21,660,197	29,359,673	31,192,187	<b>1,832,514</b>
5110110 - Premium Pay	37,973	-	-	-
5110120 - Education/Training	219,562	-	-	-
5110200 - Salaries and Wages Expense - Overtime	2,044,424	2,466,065	2,207,530	<b>(258,535)</b>
5110225 - Salaries & Wages - Vacation	1,415,046	-	-	-
5110250 - Salaries & Wages - Sick Leave	752,080	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,509,882	-	-	-
5110400 - Salaries and Wages Expense - Other	(50,578)	-	-	-
5110420 - PTO Cashout Pay	30,470	4,878	11,500	<b>6,622</b>
5110430 - Accrued Salaries & Wages	102,154	-	-	-
5110500 - Leave Severance Payoff	199,612	82,187	78,000	<b>(4,187)</b>
5110800 - FICA Contributions	2,129,440	2,226,747	2,370,383	<b>143,637</b>
5110810 - Health & Welfare	6,037,463	6,117,764	8,103,722	<b>1,985,958</b>
5110811 - Dental Plan	531,285	591,808	647,706	<b>55,898</b>
5110812 - Personal Time Off	379,386	-	-	-
5110820 - Insurance-Group Life	72,399	29,306	62,335	<b>33,029</b>
5110828 - Paid Family and Medical Leave ER	-	56,688	77,682	<b>20,995</b>
5110830 - Industrial Insurance	1,246,139	1,249,172	863,520	<b>(385,652)</b>
5110835 - State Unemployment Compensation	44,902	49,845	52,243	<b>2,399</b>
5110850 - Pension Contributions-TERS	2,843,878	3,323,288	3,534,408	<b>211,119</b>
5110855 - Union Pension-Employer Paid	406,759	-	43,742	<b>43,742</b>
5110890 - Capital Labor Credit	-	(232,938)	(256,262)	<b>(23,324)</b>
5110895 - Labor To/From Others	-	40,000	40,000	-
5110900 - Labor	68,334	-	-	-
5110901 - Labor Activity Rate - Adjustments	(35,206)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	35,206	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	435,707	-	-	-
5195001 - Int Act Alloc-Labor Time and half	42,223	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(302)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	20,858	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 42,179,294</b>	<b>\$ 45,364,482</b>	<b>\$ 49,028,697</b>	<b>\$ 3,664,215</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	94,965	43,510	71,623	<b>28,113</b>
5220200 - Uniform Expenses	121,087	-	317,952	<b>317,952</b>
5412030 - Association Dues & Subscriptions	29,150	23,150	23,150	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5414000 - Training and Professional Development	103,535	90,360	88,360	(2,000)
5414100 - Travel and Subsistence	55,103	84,700	80,700	(4,000)
5414150 - Tuition Reimbursement	15,394	-	-	-
5419100 - Miscellaneous Employee Reimbursements	1,927	7,925	7,925	-
5419101 - Cell Phone Employee Reimbursements	2,599	2,200	2,200	-
5428900 - Recognize Employees for Years of Servic	4,341	412	412	-
<b>Employee-Related Costs Total</b>	<b>\$ 428,103</b>	<b>\$ 252,257</b>	<b>\$ 592,322</b>	<b>\$ 340,065</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	2,519	8,682	8,682	-
5210010 - Telecommunications Shared Cost	38,732	-	7,856	7,856
5210015 - Cellular Phone Usage	87,340	92,556	101,868	9,312
5210020 - Long Distance Phone Usage	807	85	85	-
5210025 - Telecom Equipment Cost	102,683	-	-	-
5210100 - Office Expense	93,034	116,722	117,722	1,000
5210200 - Food & Beverage	9,666	13,160	16,860	3,700
5210300 - Medical Equipment & Supplies	225	-	-	-
5210400 - Safety Equipment & Supplies	194,603	143,700	191,700	48,000
5210500 - Landscape Equipment & Supplies	2,253	18,000	18,000	-
5210600 - Noncapital Equipment Purchases	3,153	-	-	-
5216070 - Chemicals & Gases	5,947	26,000	26,000	-
5216100 - Building Maintenance	107,132	-	-	-
5216110 - Automotive Supplies	16,341	-	-	-
5216120 - Repair and Maintenance Supplies	27,089	44,000	44,000	-
5217000 - Computer Equipment Replacemnet	738	-	-	-
5220100 - Operating Supplies	427,090	530,812	600,812	70,000
5220150 - Computer Supplies	49,217	46,598	46,098	(500)
5221000 - Inventory Fuel - Internal	256,412	-	-	-
5221010 - Fuel - External	313	-	-	-
5221100 - Lubricant Expense	10	10,000	10,000	-
5230100 - Repairs & Maintenance Materials Expense	217,989	315,300	315,300	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290012 - Int - ES Laboratory Services from PM	-	150,000	150,000	-
5295000 - Int Act Alloc-Equipment	75,367	-	-	-
5295003 - Int Act Alloc-Mail Service	6,422	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	106,637	-	-	-
5295014 - Int Act Alloc-Disposal Fees	1,146	-	-	-
5312020 - Convenience Copier Charges	42,759	29,435	49,867	20,432
5319998 - M&O Costs - Planning Only	-	-	(1,639,292)	(1,639,292)
5320100 - Repair & Maintenance Services	324,065	136,200	476,200	340,000
5321000 - Inventory Fuel - External	-	-	-	-
5321160 - Car Wash	3,548	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	1,176	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5412160 - Computer Repairs	210	-	-	-
5412170 - Software Licensing & Maintenance Fees	139,636	63,005	615,501	552,496
5413000 - Postage Expense	47,447	81,189	76,189	(5,000)
5416010 - Natural Gas Expense	41,808	34,000	35,440	1,440
5416020 - Wastewater Expense	280,095	241,775	350,524	108,748
5416030 - Surface Water Expense	427,419	394,050	465,092	71,042
5416040 - Water Utility Expense	62,586	64,235	66,106	1,871
5416050 - Electricity Expense	369,324	374,875	400,745	25,870
5416060 - Solid Waste/Garbage Expense	72,968	20,216	5,647	(14,569)
5417001 - Rent/Lease Auto Equipment	88	80,000	20,000	(60,000)
5417002 - Rent/Lease Tools & Machinery	3,228	47,000	47,000	-
5417003 - Rent/Lease computers	(0)	-	-	-
5417004 - Rent/Lease Others	3,393	9,200	9,200	-
5418000 - Licenses and Permits	210,932	227,904	227,904	-
5418150 - Vehicle Expenses	70,631	-	-	-
5419200 - Miscellaneous Other Services and Charges	7	91,316	-	(91,316)
5425000 - Bank Charges	(107)	-	-	-
5425010 - Credit Card Discount Fees	558,730	728,326	972,938	244,612
5426000 - Cash Discounts Taken	(8)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5610000 - Interfund Services	(152,736)	-	-	-
5631000 - Other Structures & Improvements	(136)	-	-	-
5641500 - Moveable Equipment Over \$5k	6,414,976	-	-	-
5642500 - Stationary Equipment Over \$5k	(130)	-	-	-
5645530 - Garbage Containers	2,975,501	-	-	-
5900000 - Warehouse Overhead	3,261	-	-	-
5900003 - Capitalized Admin & Gen Expense	-	(601,000)	(601,000)	-
6842000 - Insurance Recoveries	(144,183)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 13,589,355</b>	<b>\$ 3,537,341</b>	<b>\$ 3,233,044</b>	<b>\$ (304,297)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	1,063,726	403,228	(5,912,522)	(6,315,750)
5310200 - Investment & Management Fees	25,714	-	-	-
5311100 - Audit Services Expense	60,289	85,000	85,000	-
5311300 - Legal Service	43,308	-	-	-
5311500 - Health Care Misc External Payment	15,538	4,000	4,000	-
5312010 - Printing & Graphic Service	295,923	269,350	274,350	5,000
5330100 - External Contract Services	21,236,578	21,881,348	29,942,648	8,061,300
5340100 - Temporary Labor Services	38,802	-	24,520	24,520
5412000 - Advertising Expense	87,759	227,280	177,266	(50,014)
5412010 - Community Sponsorships	56,364	100,000	60,000	(40,000)
5412020 - Printing & Binding - Commercial	4,731	-	-	-
5524200 - Lock Box Fees	12,361	13,054	11,339	(1,715)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>External Services Total</b>	<b>\$ 22,941,095</b>	<b>\$ 22,983,260</b>	<b>\$ 24,666,601</b>	<b>\$ 1,683,341</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	152	-	-	-
5420000 - Injuries Damages and Judgements	23,585	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 23,736</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	412,000	514,000	514,000	-
6599990 - Principal Portion of Debt Service	6,705,000	4,430,000	4,725,000	<b>295,000</b>
6611000 - Interest Expense	5,547,072	5,010,300	4,718,900	<b>(291,400)</b>
6611015 - Debt Service Cash Flow Reclass-Operating	663,835	-	-	-
6611017 - Debt Service Cash Flow Reclass-Interest	(663,835)	-	-	-
6612102 - Amortization of Bond Refunding Costs	(27,894)	-	-	-
6615000 - Other Debt Service Costs	1,986	-	-	-
6621000 - Interest Expenses # other	96	-	-	-
<b>Debt Service Total</b>	<b>\$ 12,638,259</b>	<b>\$ 9,954,300</b>	<b>\$ 9,957,900</b>	<b>\$ 3,600</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	1,778	-	-	-
5422100 - State Business & Occupation Tax	2,009,344	2,152,000	2,645,892	<b>493,892</b>
5422400 - State Leasehold Tax	2,756	-	-	-
6515000 - GET Transfer Out	10,982,674	11,667,000	12,217,990	<b>550,990</b>
<b>Taxes Total</b>	<b>\$ 12,996,552</b>	<b>\$ 13,819,000</b>	<b>\$ 14,863,882</b>	<b>\$ 1,044,882</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	7	-	-	-
5290005 - Int-Car Wash Settled from PM Order	95	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	10,103,646	9,685,136	9,290,609	<b>(394,527)</b>
5390004 - Int-Fleet Repl Fee Settled from PM Order	154,638	161,448	153,480	<b>(7,968)</b>
5390005 - Int-Fleet Fuel Settled from PM Order	2,232,058	2,938,168	2,271,233	<b>(666,935)</b>
5390006 - Int-Fleet Admin OH Settled from PM Order	704,945	686,880	610,848	<b>(76,032)</b>
5415000 - Insurance Expense	7,940	26,155	57,859	<b>31,704</b>
5415005 - Public Liability Insurance - External	8,197	-	-	-
5415010 - Public Liability Insurance - Self Ins	295,106	365,933	127,829	<b>(238,104)</b>
5417000 - Rent/Lease Buildings	500,126	553,436	605,804	<b>52,368</b>
5417007 - Rent/Lease Municipal Buildings	20,586	21,558	24,487	<b>2,929</b>
5417008 - Rent/Lease City Parking	6,181	300	4,300	<b>4,000</b>
5417009 - Rent/Lease Radio Communications	347,220	302,146	312,644	<b>10,498</b>
5900005 - Gen Svcs Telecomm Overhead	4	-	-	-
5950011 - Assmt-Contract Compliance	35,789	-	-	-
5950012 - Assmt-Contract Compliance - LEAP	11,569	-	-	-
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	73,839	108,136	108,753	<b>617</b>
5950045 - Assmt-Fin Treasury - A/R	10,600	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950088 - Assmt-PW Admin	71,861	62,972	61,404	(1,568)
5950240 - Assmt-Cust Srv Admin	629,949	731,812	683,261	(48,551)
5950244 - Assmt-CS Business Office	232,862	229,627	182,789	(46,838)
5950248 - Assmt-CS Lobby Service	204,046	250,601	192,288	(58,313)
5950256 - Assmt-CS-Contact Center	659,264	720,607	1,007,654	287,047
5950259 - Assmt-CS Billing Team	189,521	232,098	134,835	(97,263)
5950261 - Assmt-CS Operations Admin	78,251	74,882	85,810	10,928
5950264 - Assmt-CS Business Solutions	58,019	67,455	113,020	45,565
5950266 - Assmt-CS Mail	95,852	108,844	103,389	(5,455)
5950272 - Assmt-Collection Work	134,283	132,336	144,943	12,607
5950277 - Assmt-CS Training	176,457	226,637	297,885	71,248
5950280 - Assmt-UTS CS Support	160,288	200,155	275,157	75,001
5950282 - Assmt-CS Support Services	155,733	152,661	152,886	225
5950289 - Assmt-IT Network Services	369,269	-	88,942	88,942
5950316 - Assmt-IT - Database Administration	-	68,260	51,628	(16,632)
5950317 - Assmt-IT - Server Administration	89,916	74,937	-	(74,937)
5950319 - Assmt-GIS	-	21,233	169,853	148,620
5950340 - Assmt-IT SAP Work Mgt System	169,275	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	555,370	-	265,340	265,340
5950342 - Assmt-IT SAP Human Resource Mgt Sys	259,191	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	253,770	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	361,929	-	-	-
5950346 - Assmt-IT GG PC Support	235,390	165,875	-	(165,875)
5950349 - Assmt-IT GIS Center	38,578	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	285,251	-	-	-
5950353 - Assmt-Customer Service Support (IT)	302,233	-	-	-
5950355 - Assmt-IT GG PC Replacements	21,839	54,063	63,634	9,572
5950365 - Assmt-CS Switchboard Expense	5,981	6,858	7,842	984
5950370 - Assmt-Mail Srv for Gen Govt	18,579	34,627	54,549	19,922
5950381 - Assmt-PW Streets Community Work	560,530	632,283	684,617	52,334
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	123,345	124,699	106,703	(17,997)
5950386 - Assmt-HR GG Dedicated Resouces	118,336	-	-	-
5950389 - Assmt-Customer Support Center	113,072	-	-	-
5950390 - Assmt-Fin Payroll Ops	56,002	-	-	-
5950391 - Assmt-CMO Office of Equity	219,402	164,591	73,566	(91,024)
5950393 - Assmt-Offc of Mgmt & Budget	225,911	199,372	247,837	48,466
5950394 - Assmt-Continuous Improvement	74,700	58,267	68,087	9,820
5950395 - Assmt-Human Resources	512,470	785,783	632,209	(153,574)
5950396 - Assmt-CMO Gov Relations	85,761	161,778	101,369	(60,409)
5950397 - Assmt-City Council	248,190	290,740	337,177	46,437
5950398 - Assmt-City Manager	296,885	441,223	527,408	86,184
5950399 - Assmt-City Atty's Office Civil	542,161	564,204	607,604	43,400
5950401 - Assmt-City Clerk	185,626	133,419	138,383	4,964
5950402 - Assmt-Fin Treasury - A/R	94,388	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950403 - Assmt-Fin Administration	90,158	-	-	-
5950404 - Assmt-Fin System Support/Reporting	73,845	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	445,899	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	213,889	-	-	-
5950407 - Assmt-Fin AP Services	65,923	-	-	-
5950408 - Assmt-Fin Debt Services	10,366	-	-	-
5950409 - Assmt-Fin Receipting	72,114	-	-	-
5950410 - Assmt-Fin Investments	38,098	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	53,573	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	107,305	112,692	5,387
5950414 - Assmt-Finance	-	1,176,140	1,552,263	376,124
5950415 - Assmt-Equal Employment Opportunity	-	69,427	139,789	70,362
5950416 - Assmt -CMO Media and Communications	-	127,312	3,515	(123,797)
5950426 - Assmt-CS Customer Solutions	118,358	232,657	312,992	80,335
5950427 - Assmt-TPU CS Perf Solutions	282,315	366,912	490,492	123,580
5950429 - Assmt-Public Disclosure	-	67,799	80,817	13,018
5950450 - Assmt-IT SAP	-	1,543,034	1,059,746	(483,288)
5950451 - Assmt-IT Application Admin	-	112,604	-	(112,604)
5950452 - Assmt-IT Data and Server Support	-	-	3,368	3,368
5950453 - Assmt-IT Connectivity	-	286,868	18,271	(268,597)
5950454 - Assmt-GIS Tech Infra and Coordination	-	196,716	-	(196,716)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	129,493	53,823	(75,670)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	19,422	-	(19,422)
5950457 - Assmt-Enterprise Arch and Licensing	-	76,007	-	(76,007)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	156,725	(68,858)	(225,583)
5950459 - Assmt-Cybersecurity	-	64,824	158,956	94,131
5950460 - Assmt-MaaS360 Mobile Device Management	-	9,703	-	(9,703)
5950461 - Assmt-IT Telcom	-	146,918	164,862	17,945
5950462 - Assmt-TFD Emergency	-	61,145	64,434	3,289
5950463 - ASSMT-IT Active Directory	-	-	533,232	533,232
5950464 - Assmt-IT Help Desk	-	-	48,187	48,187
5950465 - Assmt-IT Project Management	-	-	188,007	188,007
5950466 - Assmt-IT Geospatial	-	-	61,798	61,798
5950468 - Assmt-IT Analytics	-	-	211,557	211,557
5950469 - Assmt-IT Business Apps	-	-	203,274	203,274
5950470 - Assmt-IT APP Enablement	-	-	16,836	16,836
5950471 - Assmt-IT Private Cloud	-	-	37,092	37,092
5950472 - Assmt- IT Ports Data Network	-	-	32,035	32,035
5950473 - Assmt-CMO Special Safety	-	-	167,953	167,953
5950474 - Assmt-CMO Cable Franchise Svc	-	-	373,406	373,406
<b>Indirect Costs Total</b>	<b>\$ 25,246,820</b>	<b>\$ 26,973,206</b>	<b>\$ 27,250,457</b>	<b>\$ 277,251</b>
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	-	-	6,168	6,168

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5419160 - Interfund Nuisance Code Refuse	2,700,000	2,700,000	2,700,000	-
5419170 - Interfund Alley Grading	750,000	750,000	750,000	-
5620000 - Intergovernmental Services	121	-	-	-
6530200 - Transfer to Other Funds	230,068	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 3,680,189</b>	<b>\$ 3,450,000</b>	<b>\$ 3,456,168</b>	<b>\$ 6,168</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	3,239,784	-	(3,239,784)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 3,239,784</b>	<b>\$ -</b>	<b>\$ (3,239,784)</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	23,067,475	23,641,917	574,442
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 23,067,475</b>	<b>\$ 23,641,917</b>	<b>\$ 574,442</b>
<b>4200 - ES Solid Waste Total</b>	<b>\$ 133,723,402</b>	<b>\$ 152,641,105</b>	<b>\$ 156,690,988</b>	<b>\$ 4,049,883</b>
<b>4300 - ES Wastewater</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	28,370,958	40,584,971	42,694,027	2,109,055
5110110 - Premium Pay	293,250	-	-	-
5110120 - Education/Training	695,160	-	-	-
5110200 - Salaries and Wages Expense - Overtime	1,145,794	1,306,022	1,357,723	51,701
5110225 - Salaries & Wages - Vacation	1,625,424	-	-	-
5110250 - Salaries & Wages - Sick Leave	1,049,274	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,823,516	-	-	-
5110400 - Salaries and Wages Expense - Other	(405,644)	-	-	-
5110420 - PTO Cashout Pay	109,574	155,246	141,545	(13,701)
5110430 - Accrued Salaries & Wages	87,877	-	-	-
5110500 - Leave Severance Payoff	252,752	352,834	329,603	(23,231)
5110800 - FICA Contributions	2,713,212	3,060,418	3,237,863	177,445
5110810 - Health & Welfare	6,889,412	7,202,059	9,514,373	2,312,315
5110811 - Dental Plan	602,069	696,699	760,361	63,662
5110812 - Personal Time Off	941,369	-	-	-
5110820 - Insurance-Group Life	95,117	40,585	85,341	44,756
5110828 - Paid Family and Medical Leave ER	-	78,112	104,541	26,429
5110830 - Industrial Insurance	857,188	825,754	302,167	(523,586)
5110835 - State Unemployment Compensation	57,533	67,228	65,146	(2,082)
5110850 - Pension Contributions-TERS	3,810,893	4,602,336	4,838,846	236,510
5110855 - Union Pension-Employer Paid	493,491	-	327,994	327,994
5110890 - Capital Labor Credit	-	(5,750,156)	(5,206,630)	543,526
5110900 - Labor	(169,338)	-	-	-
5110901 - Labor Activity Rate - Adjustments	1,632,844	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(1,632,779)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5195000 - Int Act Alloc-Labor Regular	646,440	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(20,606)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,507	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	(231)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 51,967,056</b>	<b>\$ 53,222,107</b>	<b>\$ 58,552,901</b>	<b>\$ 5,330,794</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	94,812	49,350	53,697	<b>4,347</b>
5220200 - Uniform Expenses	123,672	222,951	227,594	<b>4,643</b>
5412030 - Association Dues & Subscriptions	123,367	144,751	145,264	<b>513</b>
5414000 - Training and Professional Development	190,588	310,263	318,988	<b>8,725</b>
5414100 - Travel and Subsistence	138,198	167,580	165,305	<b>(2,275)</b>
5419100 - Miscellaneous Employee Reimbursements	2,698	3,635	2,635	<b>(1,000)</b>
5419101 - Cell Phone Employee Reimbursements	4,082	4,045	5,045	<b>1,000</b>
5428900 - Recognize Employees for Years of Servic	6,160	7,650	5,982	<b>(1,668)</b>
5429000 - Temporary Housing	462	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 684,040</b>	<b>\$ 910,225</b>	<b>\$ 924,510</b>	<b>\$ 14,285</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	169,540	145,360	144,130	<b>(1,230)</b>
5210010 - Telecommunications Shared Cost	102,147	-	12,810	<b>12,810</b>
5210015 - Cellular Phone Usage	178,594	154,761	213,440	<b>58,679</b>
5210020 - Long Distance Phone Usage	2,173	2,170	1,964	<b>(206)</b>
5210025 - Telecom Equipment Cost	250,473	-	-	-
5210030 - Communication Fixed Fees	22,704	15,840	21,960	<b>6,120</b>
5210100 - Office Expense	248,045	179,534	177,038	<b>(2,496)</b>
5210200 - Food & Beverage	18,234	34,513	37,608	<b>3,095</b>
5210300 - Medical Equipment & Supplies	94	107	107	-
5210400 - Safety Equipment & Supplies	115,952	125,914	104,210	<b>(21,704)</b>
5210500 - Landscape Equipment & Supplies	126,045	253,678	253,678	-
5210600 - Noncapital Equipment Purchases	6,649	30,000	30,000	-
5216070 - Chemicals & Gases	1,907,814	2,555,613	2,518,814	<b>(36,799)</b>
5216090 - Law Enforcement Materials Equipment & Su	75	-	-	-
5216100 - Building Maintenance	3,063	-	-	-
5216110 - Automotive Supplies	12,288	4,253	2,551	<b>(1,702)</b>
5216120 - Repair and Maintenance Supplies	806	12,785	12,785	-
5217000 - Computer Equipment Replacemnet	38,430	-	-	-
5220100 - Operating Supplies	5,887,721	3,874,878	4,220,056	<b>345,178</b>
5220150 - Computer Supplies	132,658	78,313	76,986	<b>(1,327)</b>
5221010 - Fuel - External	735	-	-	-
5221100 - Lubricant Expense	15,156	23,007	16,107	<b>(6,900)</b>
5221180 - Misc Order Fee	1,796	-	-	-
5230100 - Repairs & Maintenance Materials Expense	292,192	293,252	398,306	<b>105,054</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5241000 - Stock Purchases	742,103	829,531	829,531	-
5250150 - Physical Inventory Adjustments	(55,023)	209,090	-	<b>(209,090)</b>
5250160 - Inventory Reclaim Account	(35,925)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290012 - Int - ES Laboratory Services from PM	-	(236,531)	(75,015)	<b>161,516</b>
5295000 - Int Act Alloc-Equipment	75,785	-	-	-
5295003 - Int Act Alloc-Mail Service	3,343	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	-	-	-	-
5295014 - Int Act Alloc-Disposal Fees	2,427	-	-	-
5312020 - Convenience Copier Charges	99,470	112,315	108,173	<b>(4,142)</b>
5320100 - Repair & Maintenance Services	2,521,494	3,230,999	3,233,315	<b>2,316</b>
5321160 - Car Wash	18,796	15,475	15,235	<b>(240)</b>
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	29,718	14,371	78,771	<b>64,400</b>
5412160 - Computer Repairs	14,098	17,466	17,466	-
5412170 - Software Licensing & Maintenance Fees	726,782	875,596	911,934	<b>36,338</b>
5412190 - Hardware License and Maintenance Fees	6,039	-	-	-
5413000 - Postage Expense	43,816	42,196	41,288	<b>(908)</b>
5416000 - Public Utility Services Expense	1,001	1,054	1,107	<b>53</b>
5416010 - Natural Gas Expense	4,963	4,814	6,827	<b>2,013</b>
5416020 - Wastewater Expense	18,769	11,935	18,678	<b>6,743</b>
5416030 - Surface Water Expense	96,277	104,113	109,573	<b>5,460</b>
5416040 - Water Utility Expense	118,643	128,938	133,862	<b>4,924</b>
5416050 - Electricity Expense	2,889,791	3,341,862	3,432,666	<b>90,804</b>
5416060 - Solid Waste/Garbage Expense	291,240	379,691	870,709	<b>491,018</b>
5417001 - Rent/Lease Auto Equipment	401	-	-	-
5417002 - Rent/Lease Tools & Machinery	107,385	70,592	66,511	<b>(4,081)</b>
5417003 - Rent/Lease computers	(0)	-	-	-
5417004 - Rent/Lease Others	200,993	309,238	310,085	<b>847</b>
5418000 - Licenses and Permits	748,761	866,215	940,111	<b>73,896</b>
5418150 - Vehicle Expenses	16,255	4,251	4,251	-
5419200 - Miscellaneous Other Services and Charges	1,335	57,624	32,624	<b>(25,000)</b>
5425000 - Bank Charges	(91)	6	6	-
5425010 - Credit Card Discount Fees	423,696	537,964	830,026	<b>292,062</b>
5426000 - Cash Discounts Taken	(7,281)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5610000 - Interfund Services	40,643	38,000	38,000	-
5631000 - Other Structures & Improvements	(340)	-	-	-
5641500 - Moveable Equipment Over \$5k	1,136,184	-	-	-
5642500 - Stationary Equipment Over \$5k	77,477	-	-	-
5645505 - Software Over \$5K	157,621	-	-	-
5645520 - Meters	9,067	19,266	16,662	<b>(2,604)</b>



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5645530 - Garbage Containers	-	-	-	-
5900000 - Warehouse Overhead	9,618	-	-	-
5900003 - Capitalized Admin & Gen Expense	0	(4,566,358)	(4,566,358)	-
5909990 - OH Loading Adjustment	73	-	-	-
6842000 - Insurance Recoveries	(9,297)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 20,059,490</b>	<b>\$ 14,203,691</b>	<b>\$ 15,648,586</b>	<b>\$ 1,444,895</b>
<b>External Services</b>				
5310100 - Professional Services Expense	6,633,166	2,801,072	3,308,508	<b>507,436</b>
5310200 - Investment & Management Fees	38,278	-	-	-
5311100 - Audit Services Expense	55,814	50,000	50,000	-
5311300 - Legal Service	135,447	198,688	723,688	<b>525,000</b>
5311500 - Health Care Misc External Payment	7,304	7,268	6,713	<b>(555)</b>
5312010 - Printing & Graphic Service	73,079	61,181	61,121	<b>(60)</b>
5330100 - External Contract Services	18,251,810	3,371,720	2,726,195	<b>(645,525)</b>
5340100 - Temporary Labor Services	21,084	7,807	7,192	<b>(615)</b>
5412000 - Advertising Expense	52,173	253,205	253,705	<b>500</b>
5412010 - Community Sponsorships	62,138	164,301	144,301	<b>(20,000)</b>
5524200 - Lock Box Fees	13,850	14,402	13,587	<b>(815)</b>
<b>External Services Total</b>	<b>\$ 25,344,142</b>	<b>\$ 6,929,644</b>	<b>\$ 7,295,010</b>	<b>\$ 365,366</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	125,853	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 125,853</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	354,000	718,000	718,000	-
6599990 - Principal Portion of Debt Service	20,344,579	15,752,000	17,845,953	<b>2,093,953</b>
6611000 - Interest Expense	8,454,421	11,886,000	11,473,744	<b>(412,256)</b>
6615000 - Other Debt Service Costs	1,225	-	350,000	<b>350,000</b>
6615100 - Bond Issuance Expense	431,415	-	-	-
6621000 - Interest Expenses # other	4,986	-	-	-
6621005 - SRF Loan Interest Expense	1,618,774	1,371,589	1,489,336	<b>117,747</b>
<b>Debt Service Total</b>	<b>\$ 31,209,400</b>	<b>\$ 29,727,589</b>	<b>\$ 31,877,033</b>	<b>\$ 2,149,444</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	4,969	8,100	8,100	-
5422100 - State Business & Occupation Tax	1,588,406	1,843,000	2,215,348	<b>372,348</b>
5422200 - State Utility Tax	908,839	963,000	803,844	<b>(159,156)</b>
6515000 - GET Transfer Out	12,574,897	13,439,000	13,437,816	<b>(1,184)</b>
<b>Taxes Total</b>	<b>\$ 15,077,111</b>	<b>\$ 16,253,100</b>	<b>\$ 16,465,108</b>	<b>\$ 212,008</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	25	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5290005 - Int-Car Wash Settled from PM Order	761	-	-	-
5333020 - Replacement Fee	-	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	1,491,128	1,239,614	1,501,000	<b>261,386</b>
5390004 - Int-Fleet Repl Fee Settled from PM Order	567,406	586,920	592,848	<b>5,928</b>
5390005 - Int-Fleet Fuel Settled from PM Order	522,696	703,592	628,643	<b>(74,949)</b>
5390006 - Int-Fleet Admin OH Settled from PM Order	465,478	443,880	405,216	<b>(38,664)</b>
5415000 - Insurance Expense	505,235	561,354	693,371	<b>132,017</b>
5415010 - Public Liability Insurance - Self Ins	666,808	569,324	39,224	<b>(530,100)</b>
5417000 - Rent/Lease Buildings	77,884	-	-	-
5417007 - Rent/Lease Municipal Buildings	21,208	22,213	24,487	<b>2,274</b>
5417008 - Rent/Lease City Parking	1,059	1,218	18	<b>(1,200)</b>
5417009 - Rent/Lease Radio Communications	254,196	230,174	239,036	<b>8,862</b>
5900005 - Gen Svcs Telecomm Overhead	56	-	-	-
5950011 - Assmt-Contract Compliance	21,938	36,996	33,753	<b>(3,244)</b>
5950012 - Assmt-Contract Compliance - LEAP	65,184	87,514	70,641	<b>(16,873)</b>
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	84,452	124,604	128,015	<b>3,411</b>
5950045 - Assmt-Fin Treasury - A/R	3,048	-	-	-
5950088 - Assmt-PW Admin	71,861	62,972	61,404	<b>(1,568)</b>
5950240 - Assmt-Cust Svc Admin	655,557	737,529	705,481	<b>(32,048)</b>
5950244 - Assmt-CS Business Office	253,237	246,029	202,320	<b>(43,709)</b>
5950248 - Assmt-CS Lobby Service	209,767	252,900	198,769	<b>(54,131)</b>
5950256 - Assmt-CS-Contact Center	687,023	727,960	1,028,430	<b>300,470</b>
5950259 - Assmt-CS Billing Team	243,159	299,050	177,136	<b>(121,913)</b>
5950261 - Assmt-CS Operations Admin	82,370	77,557	87,429	<b>9,873</b>
5950264 - Assmt-CS Business Solutions	72,787	83,399	133,569	<b>50,170</b>
5950266 - Assmt-CS Mail	98,944	112,472	103,389	<b>(9,083)</b>
5950272 - Assmt-Collection Work	142,676	136,471	149,775	<b>13,303</b>
5950273 - Assmt-Meter Reading - Pwr/ Wtr and Swr	157,040	163,117	202,047	<b>38,930</b>
5950277 - Assmt-CS Training	176,457	226,637	297,885	<b>71,248</b>
5950280 - Assmt-UTS CS Support	179,783	215,167	300,998	<b>85,831</b>
5950282 - Assmt-CS Support Services	162,063	153,854	157,858	<b>4,005</b>
5950289 - Assmt-IT Network Services	1,896,698	-	98,178	<b>98,178</b>
5950316 - Assmt-IT - Database Administration	2,062	103,525	100,556	<b>(2,969)</b>
5950317 - Assmt-IT - Server Administration	366,582	127,240	-	<b>(127,240)</b>
5950319 - Assmt-GIS	-	48,005	283,126	<b>235,122</b>
5950340 - Assmt-IT SAP Work Mgt System	467,735	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	608,967	-	258,887	<b>258,887</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	300,124	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	298,143	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	1,317,060	-	-	-
5950346 - Assmt-IT GG PC Support	1,209,051	348,456	-	<b>(348,456)</b>
5950348 - Assmt-IT Mobile Solutions	92,033	-	-	-
5950349 - Assmt-IT GIS Center	138,093	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	356,097	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950353 - Assmt-Customer Service Support (IT)	330,120	-	-	-
5950355 - Assmt-IT GG PC Replacements	33,051	87,412	277,265	<b>189,853</b>
5950365 - Assmt-CS Switchboard Expense	6,124	7,018	8,207	<b>1,189</b>
5950370 - Assmt-Mail Svc for Gen Govt	42,551	46,500	47,163	<b>663</b>
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	142,824	146,801	125,174	<b>(21,627)</b>
5950386 - Assmt-HR GG Dedicated Resouces	137,025	-	-	-
5950388 - Assmt-BioSolids Disposal Costs	-	-	-	-
5950389 - Assmt-Customer Support Center	130,930	-	-	-
5950390 - Assmt-Fin Payroll Ops	74,852	-	-	-
5950391 - Assmt-CMO Office of Equity	254,052	193,762	86,301	<b>(107,461)</b>
5950392 - Assmt-Hearing Examiner	-	-	12,874	<b>12,874</b>
5950393 - Assmt-Offc of Mgmt & Budget	261,588	234,708	290,741	<b>56,033</b>
5950394 - Assmt-Continuous Improvement	86,498	68,593	79,873	<b>11,280</b>
5950395 - Assmt-Human Resources	593,403	925,052	741,651	<b>(183,402)</b>
5950396 - Assmt-CMO Gov Relations	99,304	190,451	118,918	<b>(71,534)</b>
5950397 - Assmt-City Council	287,387	342,270	395,545	<b>53,276</b>
5950398 - Assmt-City Manager	343,771	519,425	618,707	<b>99,283</b>
5950399 - Assmt-City Atty's Office Civil	627,783	664,201	712,787	<b>48,585</b>
5950401 - Assmt-City Clerk	214,942	157,066	162,339	<b>5,273</b>
5950402 - Assmt-Fin Treasury - A/R	79,522	-	-	-
5950403 - Assmt-Fin Administration	85,115	-	-	-
5950404 - Assmt-Fin System Support/Reporting	72,313	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	301,283	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	173,115	-	-	-
5950407 - Assmt-Fin AP Services	142,041	-	-	-
5950408 - Assmt-Fin Debt Services	12,958	-	-	-
5950409 - Assmt-Fin Receipting	71,018	-	-	-
5950410 - Assmt-Fin Investments	46,277	-	-	-
5950411 - Assmt-Fin Property LID	8,996	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	78,818	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	126,323	132,201	<b>5,877</b>
5950414 - Assmt-Finance	-	1,154,891	1,569,128	<b>414,237</b>
5950415 - Assmt-Equal Employment Opportunity	-	81,731	163,988	<b>82,256</b>
5950416 - Assmt -CMO Media and Communications	-	149,877	4,124	<b>(145,753)</b>
5950426 - Assmt-CS Customer Solutions	124,217	234,852	319,380	<b>84,528</b>
5950427 - Assmt-TPU CS Perf Solutions	293,791	369,779	506,443	<b>136,665</b>
5950429 - Assmt-Public Disclosure	-	79,815	94,807	<b>14,992</b>
5950450 - Assmt-IT SAP	-	1,607,695	1,146,376	<b>(461,320)</b>
5950451 - Assmt-IT Application Admin	-	132,562	-	<b>(132,562)</b>
5950452 - Assmt-IT Data and Server Support	-	-	3,405	<b>3,405</b>
5950453 - Assmt-IT Connectivity	-	410,707	21,433	<b>(389,273)</b>
5950454 - Assmt-GIS Tech Infra and Coordination	-	444,750	-	<b>(444,750)</b>
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	292,767	58,223	<b>(234,544)</b>
5950456 - Assmt-GovMe Support/ Legacy Applications	-	43,911	-	<b>(43,911)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950457 - Assmt-Enterprise Arch and Licensing	-	171,841	-	(171,841)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	354,335	(74,487)	(428,822)
5950459 - Assmt-Cybersecurity	-	146,559	171,949	25,390
5950460 - Assmt-MaaS360 Mobile Device Management	-	17,342	-	(17,342)
5950461 - Assmt-IT Telcom	-	406,618	462,673	56,055
5950462 - Assmt-TFD Emergency	-	71,982	75,588	3,606
5950463 - ASSMT-IT Active Directory	-	-	641,771	641,771
5950464 - Assmt-IT Help Desk	-	-	56,529	56,529
5950465 - Assmt-IT Project Management	-	-	203,376	203,376
5950466 - Assmt-IT Geospatial	-	-	66,850	66,850
5950468 - Assmt-IT Analytics	-	-	228,851	228,851
5950469 - Assmt-IT Business Apps	-	-	219,891	219,891
5950470 - Assmt-IT APP Enablement	-	-	18,212	18,212
5950471 - Assmt-IT Private Cloud	-	-	110,605	110,605
5950472 - Assmt- IT Ports Data Network	-	-	137,008	137,008
5950473 - Assmt-CMO Special Safety	-	-	197,028	197,028
5950474 - Assmt-CMO Cable Franchise Svc	-	-	438,047	438,047
<b>Indirect Costs Total</b>	<b>\$ 20,149,598</b>	<b>\$ 18,611,339</b>	<b>\$ 19,554,434</b>	<b>\$ 943,095</b>
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	-	-	6,363	6,363
5620000 - Intergovernmental Services	5,808,163	6,235,064	6,570,074	335,010
6539880 - Transfer to Permit Services Fund	-	1,005,000	1,005,000	-
6571010 - Transf-Out Bond Funds - Capital Related	443,107	-	-	-
6571020 - Transf To Capital Other	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 6,251,270</b>	<b>\$ 7,240,064</b>	<b>\$ 7,581,437</b>	<b>\$ 341,373</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	62,524,863	75,502,628	12,977,765
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 62,524,863</b>	<b>\$ 75,502,628</b>	<b>\$ 12,977,765</b>
<b>4300 - ES Wastewater Total</b>	<b>\$ 170,867,961</b>	<b>\$ 209,622,623</b>	<b>\$ 233,401,648</b>	<b>\$ 23,779,025</b>
<b>4301 - ES Surface Water</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	13,818,714	14,480,286	15,232,281	751,995
5110110 - Premium Pay	64,106	-	-	-
5110120 - Education/Training	359,867	-	-	-
5110200 - Salaries and Wages Expense - Overtime	387,752	358,915	318,915	(40,000)
5110225 - Salaries & Wages - Vacation	467,020	-	-	-
5110250 - Salaries & Wages - Sick Leave	302,486	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	856,720	-	-	-
5110400 - Salaries and Wages Expense - Other	(65,883)	-	-	-
5110420 - PTO Cashout Pay	35,308	32,432	32,432	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110430 - Accrued Salaries & Wages	63,752	-	-	-
5110500 - Leave Severence Payoff	236,703	128,521	27,103	(101,418)
5110800 - FICA Contributions	1,289,283	1,079,407	1,153,007	73,600
5110810 - Health & Welfare	3,245,294	2,524,645	3,390,058	865,413
5110811 - Dental Plan	282,852	244,224	270,924	26,700
5110812 - Personal Time Off	748,229	-	-	-
5110820 - Insurance-Group Life	45,654	14,480	30,418	15,937
5110828 - Paid Family and Medical Leave ER	-	27,705	36,708	9,004
5110830 - Industrial Insurance	429,060	297,921	120,108	(177,813)
5110835 - State Unemployment Compensation	27,294	23,837	24,277	441
5110850 - Pension Contributions-TERS	1,814,856	1,642,064	1,724,684	82,619
5110855 - Union Pension-Employer Paid	97,140	-	-	-
5110890 - Capital Labor Credit	-	(2,358,818)	(2,405,323)	(46,505)
5110895 - Labor To/From Others	-	159,750	159,750	-
5110900 - Labor	(91,221)	-	-	-
5110901 - Labor Activity Rate - Adjustments	1,333,620	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(1,333,620)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	(192,496)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	45,714	-	-	-
5195002 - Int Act Alloc-Labor Double Time	13,322	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	248	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 24,281,773</b>	<b>\$ 18,655,369</b>	<b>\$ 20,115,341</b>	<b>\$ 1,459,972</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	28,578	13,701	16,646	2,945
5220200 - Uniform Expenses	24,135	39,279	87,200	47,921
5412030 - Association Dues & Subscriptions	29,911	15,244	17,244	2,000
5414000 - Training and Professional Development	113,625	164,752	164,752	-
5414100 - Travel and Subsistence	62,256	78,200	73,200	(5,000)
5414150 - Tuition Reimbursement	8,635	13,280	-	(13,280)
5419100 - Miscellaneous Employee Reimbursements	667	500	17,200	16,700
5419101 - Cell Phone Employee Reimbursements	4,959	7,117	7,117	-
5428900 - Recognize Employees for Years of Servic	2,425	1,261	1,261	-
<b>Employee-Related Costs Total</b>	<b>\$ 275,192</b>	<b>\$ 333,334</b>	<b>\$ 384,620</b>	<b>\$ 51,286</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	99,328	75,860	97,204	21,344
5210010 - Telecommunications Shared Cost	40,627	-	6,058	6,058
5210015 - Cellular Phone Usage	127,108	92,294	107,420	15,126
5210020 - Long Distance Phone Usage	1,467	1,063	1,063	-
5210025 - Telecom Equipment Cost	129,107	-	-	-
5210100 - Office Expense	129,819	132,589	109,866	(22,723)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210200 - Food & Beverage	13,121	23,604	24,104	500
5210300 - Medical Equipment & Supplies	166	24	24	-
5210400 - Safety Equipment & Supplies	28,822	34,806	34,806	-
5210500 - Landscape Equipment & Supplies	263,339	388,354	367,159	(21,195)
5210600 - Noncapital Equipment Purchases	11,353	30,000	-	(30,000)
5216070 - Chemicals & Gases	59,039	60,749	60,749	-
5216090 - Law Enforcement Materials Equipment & Su	15	32	32	-
5216100 - Building Maintenance	342	-	-	-
5216110 - Automotive Supplies	4,445	-	-	-
5216120 - Repair and Maintenance Supplies	794	3,554	8,554	5,000
5217000 - Computer Equipment Replacemnet	23,918	-	-	-
5220100 - Operating Supplies	932,847	808,775	788,231	(20,544)
5220150 - Computer Supplies	73,896	14,239	16,739	2,500
5221010 - Fuel - External	728	200	200	-
5221100 - Lubricant Expense	128	281	281	-
5221180 - Misc Order Fee	(72,796)	-	-	-
5230100 - Repairs & Maintenance Materials Expense	28,409	25,407	25,407	-
5250160 - Inventory Reclaim Account	(406)	-	-	-
5250200 - Purchase Price Variance	-	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290012 - Int - ES Laboratory Services from PM	-	(27,567)	(57,567)	(30,000)
5295000 - Int Act Alloc-Equipment	55,168	-	-	-
5295003 - Int Act Alloc-Mail Service	8,472	-	-	-
5295012 - Int Act Alloc-ES Laboratory Services	(111,083)	-	-	-
5295014 - Int Act Alloc-Disposal Fees	1,358	-	-	-
5312020 - Convenience Copier Charges	45,365	28,375	25,573	(2,802)
5320100 - Repair & Maintenance Services	106,390	411,886	407,886	(4,000)
5321000 - Inventory Fuel - External	-	-	-	-
5321160 - Car Wash	622	294	294	-
5333040 - Vehicle Maintenance - Planning Only	-	(100,000)	-	100,000
5333300 - Vehicle Maintenance	-	-	-	-
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	86,339	107,534	172,534	65,000
5412160 - Computer Repairs	133,591	-	-	-
5412170 - Software Licensing & Maintenance Fees	296,116	215,561	217,561	2,000
5413000 - Postage Expense	73,244	42,938	43,438	500
5416020 - Wastewater Expense	284	340	371	31
5416030 - Surface Water Expense	59,381	16,615	67,518	50,903
5416040 - Water Utility Expense	55,422	59,731	62,060	2,329
5416050 - Electricity Expense	255,735	148,277	254,002	105,725
5416060 - Solid Waste/Garbage Expense	314,370	470,203	652,352	182,149
5417001 - Rent/Lease Auto Equipment	1,766	-	-	-
5417002 - Rent/Lease Tools & Machinery	58,960	123,156	123,156	-
5417003 - Rent/Lease computers	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5417004 - Rent/Lease Others	25,113	12,738	12,738	-
5418000 - Licenses and Permits	333,782	310,254	310,254	-
5418150 - Vehicle Expenses	14,036	-	-	-
5419200 - Miscellaneous Other Services and Charges	741	54,012	47,012	(7,000)
5425010 - Credit Card Discount Fees	222,569	296,570	425,864	129,294
5426000 - Cash Discounts Taken	(148)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5610000 - Interfund Services	40,643	38,000	38,000	-
5631000 - Other Structures & Improvements	(374)	-	-	-
5641500 - Moveable Equipment Over \$5k	304,370	-	-	-
5642500 - Stationary Equipment Over \$5k	64,744	-	-	-
5645520 - Meters	696	-	-	-
5900000 - Warehouse Overhead	6,345	-	-	-
5900003 - Capitalized Admin & Gen Expense	0	(3,649,488)	(3,649,488)	-
6842000 - Insurance Recoveries	(23,314)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 4,326,317</b>	<b>\$ 251,260</b>	<b>\$ 801,456</b>	<b>\$ 550,196</b>
<b>External Services</b>				
5310100 - Professional Services Expense	2,738,056	1,418,237	1,636,237	218,000
5310200 - Investment & Management Fees	25,040	-	-	-
5311100 - Audit Services Expense	38,986	20,000	20,000	-
5311300 - Legal Service	312,983	50,000	350,000	300,000
5311500 - Health Care Misc External Payment	4,784	6,661	6,661	-
5312010 - Printing & Graphic Service	107,553	105,140	105,140	-
5330100 - External Contract Services	14,695,833	5,341,977	3,187,437	(2,154,540)
5340100 - Temporary Labor Services	28,057	25,270	25,270	-
5412000 - Advertising Expense	54,096	119,205	119,205	-
5412010 - Community Sponsorships	102,684	190,000	150,000	(40,000)
5412020 - Printing & Binding - Commercial	1,132	-	-	-
5524200 - Lock Box Fees	7,499	7,851	7,098	(753)
<b>External Services Total</b>	<b>\$ 18,116,703</b>	<b>\$ 7,284,341</b>	<b>\$ 5,607,048</b>	<b>\$ (1,677,293)</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	-	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	114,000	537,000	537,000	-
6599990 - Principal Portion of Debt Service	31,496,163	5,158,000	7,497,233	2,339,233
6611000 - Interest Expense	7,140,273	8,845,000	8,053,200	(791,800)
6611014 - Debt Svcs CF Reclass-Operating Interest	1,677,871	-	-	-
6611015 - Debt Service Cash Flow Reclass-Operating	30,423,181	-	-	-
6611016 - Debt Service Cash FLOW Reclass-Principal	(28,044,688)	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6611017 - Debt Service Cash Flow Reclass-Interest	(4,056,365)	-	-	-
6615000 - Other Debt Service Costs	1,420	-	33,000	33,000
6615100 - Bond Issuance Expense	318,565	-	-	-
6621000 - Interest Expenses # other	7,020	-	-	-
6621005 - SRF Loan Interest Expense	20,414	17,810	126,683	108,873
<b>Debt Service Total</b>	<b>\$ 39,097,854</b>	<b>\$ 14,557,810</b>	<b>\$ 16,247,116</b>	<b>\$ 1,689,306</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	10,633	-	-	-
5422100 - State Business & Occupation Tax	1,033,041	1,131,000	1,189,775	58,775
6515000 - GET Transfer Out	5,806,742	6,032,000	6,345,467	313,467
<b>Taxes Total</b>	<b>\$ 6,850,416</b>	<b>\$ 7,163,000</b>	<b>\$ 7,535,242</b>	<b>\$ 372,242</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	29	-	-	-
5290005 - Int-Car Wash Settled from PM Order	608	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	967,441	848,984	824,498	(24,486)
5390004 - Int-Fleet Repl Fee Settled from PM Order	162,049	124,224	105,000	(19,224)
5390005 - Int-Fleet Fuel Settled from PM Order	250,529	304,902	327,466	22,564
5390006 - Int-Fleet Admin OH Settled from PM Order	134,378	103,680	93,744	(9,936)
5415000 - Insurance Expense	268	331	715	384
5415010 - Public Liability Insurance - Self Ins	142,876	213,143	41,917	(171,226)
5417000 - Rent/Lease Buildings	1,418,207	1,571,143	1,721,541	150,398
5417007 - Rent/Lease Municipal Buildings	212,126	21,558	24,487	2,929
5417008 - Rent/Lease City Parking	10,640	1,218	1,218	-
5417009 - Rent/Lease Radio Communications	42,884	41,734	42,352	618
5900005 - Gen Svcs Telecomm Overhead	4	-	-	-
5950011 - Assmt-Contract Compliance	68,366	47,091	42,963	(4,129)
5950012 - Assmt-Contract Compliance - LEAP	21,656	19,589	15,812	(3,777)
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	42,403	47,775	44,840	(2,936)
5950045 - Assmt-Fin Treasury - A/R	(16)	-	-	-
5950088 - Assmt-PW Admin	71,861	62,972	61,404	(1,568)
5950240 - Assmt-Cust Srvc Admin	757,987	834,723	794,361	(40,362)
5950244 - Assmt-CS Business Office	311,453	295,235	244,136	(51,099)
5950248 - Assmt-CS Lobby Service	255,534	298,882	248,462	(50,420)
5950256 - Assmt-CS-Contact Center	867,453	897,082	1,256,971	359,888
5950259 - Assmt-CS Billing Team	271,766	330,294	187,712	(142,582)
5950261 - Assmt-CS Operations Admin	135,910	125,695	144,097	18,402
5950264 - Assmt-CS Business Solutions	91,775	104,249	170,557	66,308
5950266 - Assmt-CS Mail	163,876	185,034	171,126	(13,908)
5950272 - Assmt-Collection Work	234,995	223,317	246,403	23,087
5950277 - Assmt-CS Training	176,457	226,637	297,885	71,248
5950280 - Assmt-UTS CS Support	212,273	247,692	345,766	98,074
5950282 - Assmt-CS Support Services	187,386	174,129	177,746	3,617



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950289 - Assmt-IT Network Services	39,165	-	34,394	<b>34,394</b>
5950316 - Assmt-IT - Database Administration	24,739	46,409	46,420	<b>11</b>
5950317 - Assmt-IT - Server Administration	201,966	60,045	-	<b>(60,045)</b>
5950319 - Assmt-GIS	-	28,387	290,858	<b>262,471</b>
5950340 - Assmt-IT SAP Work Mgt System	253,913	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	629,197	-	287,491	<b>287,491</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	127,587	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	143,365	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	155,832	-	-	-
5950346 - Assmt-IT GG PC Support	24,966	193,322	-	<b>(193,322)</b>
5950348 - Assmt-IT Mobile Solutions	92,033	-	-	-
5950349 - Assmt-IT GIS Center	16,619	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	283,551	-	-	-
5950353 - Assmt-Customer Service Support (IT)	341,563	-	-	-
5950355 - Assmt-IT GG PC Replacements	60,362	38,943	109,088	<b>70,145</b>
5950365 - Assmt-CS Switchboard Expense	7,121	7,975	9,301	<b>1,326</b>
5950370 - Assmt-Mail Svc for Gen Govt	13,185	7,915	13,069	<b>5,154</b>
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	60,717	51,458	44,741	<b>(6,717)</b>
5950386 - Assmt-HR GG Dedicated Resouces	58,251	-	-	-
5950389 - Assmt-Customer Support Center	55,660	-	-	-
5950390 - Assmt-Fin Payroll Ops	33,974	-	-	-
5950391 - Assmt-CMO Office of Equity	108,001	67,919	30,847	<b>(37,072)</b>
5950392 - Assmt-Hearing Examiner	5,762	-	-	-
5950393 - Assmt-Offc of Mgmt & Budget	111,205	82,271	103,920	<b>21,648</b>
5950394 - Assmt-Continuous Improvement	36,771	24,044	28,549	<b>4,505</b>
5950395 - Assmt-Human Resources	252,265	324,256	265,090	<b>(59,167)</b>
5950396 - Assmt-CMO Gov Relations	42,214	66,759	42,505	<b>(24,254)</b>
5950397 - Assmt-City Council	122,172	119,975	141,380	<b>21,405</b>
5950398 - Assmt-City Manager	146,142	182,073	221,145	<b>39,073</b>
5950399 - Assmt-City Atty's Office Civil	266,880	232,821	254,772	<b>21,951</b>
5950401 - Assmt-City Clerk	91,375	55,056	58,025	<b>2,969</b>
5950402 - Assmt-Fin Treasury - A/R	98	-	-	-
5950403 - Assmt-Fin Administration	39,762	-	-	-
5950404 - Assmt-Fin System Support/Reporting	50,732	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	301,283	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	12,966	-	-	-
5950407 - Assmt-Fin AP Services	21,947	-	-	-
5950408 - Assmt-Fin Debt Services	10,366	-	-	-
5950409 - Assmt-Fin Receipting	15,582	-	-	-
5950410 - Assmt-Fin Investments	17,166	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	31,866	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	44,280	47,253	<b>2,973</b>
5950414 - Assmt-Finance	-	399,708	532,306	<b>132,599</b>
5950415 - Assmt-Equal Employment Opportunity	-	28,649	58,614	<b>29,965</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950416 - Assmt -CMO Media and Communications	-	52,536	1,474	(51,062)
5950426 - Assmt-CS Customer Solutions	152,342	278,749	389,643	110,894
5950427 - Assmt-TPU CS Perf Solutions	339,696	418,509	570,247	151,738
5950429 - Assmt-Public Disclosure	-	27,978	33,887	5,910
5950450 - Assmt-IT SAP	-	1,003,535	398,775	(604,760)
5950451 - Assmt-IT Application Admin	-	46,466	-	(46,466)
5950452 - Assmt-IT Data and Server Support	-	-	1,155	1,155
5950453 - Assmt-IT Connectivity	-	177,882	7,661	(170,221)
5950454 - Assmt-GIS Tech Infra and Coordination	-	263,001	-	(263,001)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	173,127	20,253	(152,873)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	25,967	-	(25,967)
5950457 - Assmt-Enterprise Arch and Licensing	-	101,617	-	(101,617)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	209,535	(25,911)	(235,446)
5950459 - Assmt-Cybersecurity	-	86,667	59,814	(26,853)
5950460 - Assmt-MaaS360 Mobile Device Management	-	8,052	-	(8,052)
5950461 - Assmt-IT Telcom	-	168,652	131,858	(36,793)
5950462 - Assmt-TFD Emergency	-	25,232	27,018	1,786
5950463 - ASSMT-IT Active Directory	-	-	221,361	221,361
5950464 - Assmt-IT Help Desk	-	-	20,205	20,205
5950465 - Assmt-IT Project Management	-	-	70,746	70,746
5950466 - Assmt-IT Geospatial	-	-	23,254	23,254
5950468 - Assmt-IT Analytics	-	-	79,607	79,607
5950469 - Assmt-IT Business Apps	-	-	76,491	76,491
5950470 - Assmt-IT APP Enablement	-	-	6,335	6,335
5950471 - Assmt-IT Private Cloud	-	-	58,173	58,173
5950472 - Assmt- IT Ports Data Network	-	-	73,012	73,012
5950473 - Assmt-CMO Special Safety	-	-	70,424	70,424
5950474 - Assmt-CMO Cable Francise Svc	-	-	156,572	156,572
<b>Indirect Costs Total</b>	<b>\$ 12,013,534</b>	<b>\$ 12,481,081</b>	<b>\$ 12,724,998</b>	<b>\$ 243,918</b>
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	-	-	6,168	6,168
5620000 - Intergovernmental Services	226,236	213,000	213,000	-
6530200 - Transfer to Other Funds	-	-	-	-
6539880 - Transfer to Permit Services Fund	-	2,345,000	2,345,000	-
6571010 - Transf-Out Bond Funds - Capital Related	6,697,319	-	-	-
6571020 - Transf To Capital Other	103,125	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 7,026,680</b>	<b>\$ 2,558,000</b>	<b>\$ 2,564,168</b>	<b>\$ 6,168</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	47,158,784	52,256,045	5,097,261
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 47,158,784</b>	<b>\$ 52,256,045</b>	<b>\$ 5,097,261</b>
<b>4301 - ES Surface Water Total</b>	<b>\$ 111,988,469</b>	<b>\$ 110,442,978</b>	<b>\$ 118,236,034</b>	<b>\$ 7,793,056</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4450 - Union Station</b>				
<b>Operating Expenses</b>				
5425000 - Bank Charges	8,595	9,600	11,140	1,540
<b>Operating Expenses Total</b>	<b>\$ 8,595</b>	<b>\$ 9,600</b>	<b>\$ 11,140</b>	<b>\$ 1,540</b>
<b>Debt Service</b>				
6599990 - Principal Portion of Debt Service	5,280,000	6,325,000	4,520,416	(1,804,584)
6611000 - Interest Expense	2,673,365	1,600,930	371,844	(1,229,086)
6615000 - Other Debt Service Costs	469	-	-	-
<b>Debt Service Total</b>	<b>\$ 7,953,833</b>	<b>\$ 7,925,930</b>	<b>\$ 4,892,260</b>	<b>\$ (3,033,670)</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	45	-	-	-
<b>Taxes Total</b>	<b>\$ 45</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>4450 - Union Station Total</b>	<b>\$ 7,962,473</b>	<b>\$ 7,935,530</b>	<b>\$ 4,903,400</b>	<b>\$ (3,032,130)</b>

<b>4500 - Tacoma Rail</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	16,819,665	22,976,262	23,846,447	870,185
5110110 - Premium Pay	9	-	-	-
5110120 - Education/Training	46,758	-	-	-
5110200 - Salaries and Wages Expense - Overtime	2,367,107	2,150,000	2,145,000	(5,000)
5110225 - Salaries & Wages - Vacation	403,361	-	-	-
5110250 - Salaries & Wages - Sick Leave	281,876	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,020,725	-	-	-
5110400 - Salaries and Wages Expense - Other	(159,229)	361,970	343,100	(18,870)
5110420 - PTO Cashout Pay	130,328	128,100	151,000	22,900
5110430 - Accrued Salaries & Wages	87,043	-	-	-
5110500 - Leave Severence Payoff	58,646	20,000	-	(20,000)
5110800 - FICA Contributions	-	1,728,718	1,802,677	73,959
5110801 - City Pension Contribution - TERS	4,310,435	2,701,944	2,846,369	144,425
5110810 - Health & Welfare	3,933,503	3,923,640	5,147,506	1,223,866
5110811 - Dental Plan	347,127	379,557	411,373	31,816
5110812 - Personal Time Off	1,021,242	-	-	-
5110820 - Insurance-Group Life	50,947	22,976	47,693	24,717
5110828 - Paid Family and Medical Leave ER	-	45,906	60,534	14,628
5110830 - Industrial Insurance	237,707	299,104	302,099	2,995
5110835 - State Unemployment Compensation	91,577	105,840	32,796	(73,044)
5110855 - Union Pension-Employer Paid	2,595,975	-	-	-
5110865 - Deferred Compensation/Defined Contributi	321,283	689,288	715,394	26,106
5110890 - Capital Labor Credit	-	(1,150,000)	100,000	1,250,000
5110895 - Labor To/From Others	-	(453,000)	(720,000)	(267,000)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110900 - Labor	(1,596)	-	-	-
5110901 - Labor Activity Rate - Adjustments	507,981	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(513,240)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,075,960)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(105,482)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(2,898)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 32,774,889</b>	<b>\$ 33,930,306</b>	<b>\$ 37,231,988</b>	<b>\$ 3,301,682</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	65,006	54,000	73,800	19,800
5220200 - Uniform Expenses	39	-	-	-
5412030 - Association Dues & Subscriptions	48,473	47,000	52,000	5,000
5414000 - Training and Professional Development	64,064	99,000	111,000	12,000
5414100 - Travel and Subsistence	121,734	184,000	211,600	27,600
5419100 - Miscellaneous Employee Reimbursements	4,589	16,600	8,100	(8,500)
5419101 - Cell Phone Employee Reimbursements	5,960	5,760	9,200	3,440
5428900 - Recognize Employees for Years of Servic	181	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 310,045</b>	<b>\$ 406,360</b>	<b>\$ 465,700</b>	<b>\$ 59,340</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	49,808	56,800	66,000	9,200
5210010 - Telecommunications Shared Cost	28,342	30,512	47,191	16,679
5210015 - Cellular Phone Usage	66,974	68,000	68,000	-
5210100 - Office Expense	183,377	177,000	127,400	(49,600)
5210200 - Food & Beverage	32,383	29,700	69,000	39,300
5210300 - Medical Equipment & Supplies	518	-	-	-
5210400 - Safety Equipment & Supplies	147,234	161,100	182,400	21,300
5210500 - Landscape Equipment & Supplies	812	-	-	-
5216070 - Chemicals & Gases	14,609	15,300	17,000	1,700
5216100 - Building Maintenance	31,216	60,000	60,000	-
5216110 - Automotive Supplies	67,592	53,100	56,800	3,700
5216120 - Repair and Maintenance Supplies	326,412	462,000	470,000	8,000
5220100 - Operating Supplies	710,132	676,800	556,300	(120,500)
5220150 - Computer Supplies	52,055	57,200	55,000	(2,200)
5221010 - Fuel - External	328	-	-	-
5221100 - Lubricant Expense	421,038	458,900	409,000	(49,900)
5230100 - Repairs & Maintenance Materials Expense	833,854	593,400	583,000	(10,400)
5250150 - Physical Inventory Adjustments	226,958	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5295000 - Int Act Alloc-Equipment	5,088	-	-	-
5295014 - Int Act Alloc-Disposal Fees	269	-	-	-
5320100 - Repair & Maintenance Services	2,187,888	1,082,000	1,102,000	20,000
5321000 - Inventory Fuel - External	4,391,634	5,170,000	7,800,000	2,630,000

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5321160 - Car Wash	7,510	9,040	6,240	(2,800)
5411000 - Transportation Expense	62,466	52,000	48,000	(4,000)
5412170 - Software Licensing & Maintenance Fees	6,367	-	12,060	12,060
5412190 - Hardware License and Maintenance Fees	186	200	1,400	1,200
5413000 - Postage Expense	12,879	14,900	18,100	3,200
5416000 - Public Utility Services Expense	106,917	109,000	120,000	11,000
5416020 - Wastewater Expense	11,971	10,500	17,000	6,500
5416030 - Surface Water Expense	73,274	75,000	82,000	7,000
5416040 - Water Utility Expense	7,664	7,600	11,000	3,400
5416050 - Electricity Expense	145,781	159,450	135,500	(23,950)
5416060 - Solid Waste/Garbage Expense	48,874	65,500	49,000	(16,500)
5417001 - Rent/Lease Auto Equipment	6,815	-	-	-
5417002 - Rent/Lease Tools & Machinery	10,987	19,100	19,000	(100)
5417004 - Rent/Lease Others	1,327,383	832,756	606,992	(225,764)
5418000 - Licenses and Permits	215,245	259,570	295,700	36,130
5418150 - Vehicle Expenses	610	600	-	(600)
5419200 - Miscellaneous Other Services and Charges	-	-	-	-
5419205 - Car Hire/Reclaim	838,592	820,000	850,000	30,000
5421020 - Volume Incentive Allowance	1,541,669	-	-	-
5425000 - Bank Charges	(56)	-	-	-
5426000 - Cash Discounts Taken	(11,447)	-	-	-
5611000 - Land Easement Rights of Way	6,800	-	-	-
5621100 - Land	-	-	-	-
5700200 - Capitalized A&G Expense	-	(400,000)	(700,000)	(300,000)
5900000 - Warehouse Overhead	23,250	-	-	-
5900003 - Capitalized Admin & Gen Expense	(4,592)	-	-	-
5909990 - OH Loading Adjustment	90	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	28,500	34,000	5,500
<b>Operating Expenses Total</b>	<b>\$ 14,217,757</b>	<b>\$ 11,215,528</b>	<b>\$ 13,275,083</b>	<b>\$ 2,059,555</b>
<b>External Services</b>				
5310100 - Professional Services Expense	377,032	387,200	304,600	(82,600)
5310200 - Investment & Management Fees	4,987	-	7,200	7,200
5311100 - Audit Services Expense	69,713	65,000	80,000	15,000
5311300 - Legal Service	39,828	120,000	120,000	-
5311500 - Health Care Misc External Payment	1,768	1,800	1,300	(500)
5312010 - Printing & Graphic Service	8,634	13,900	11,400	(2,500)
5318000 - Permits & Licenses Service	934	1,500	1,500	-
5330100 - External Contract Services	1,728,367	1,948,950	3,193,889	1,244,939
5412000 - Advertising Expense	8,590	20,800	20,000	(800)
<b>External Services Total</b>	<b>\$ 2,239,853</b>	<b>\$ 2,559,150</b>	<b>\$ 3,739,889</b>	<b>\$ 1,180,739</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	44,200	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums Total</b>	\$ 44,200	\$ -	\$ -	\$ -
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	69,876	10,000	10,000	-
6599520 - Revenue Bond Principal Payments	-	1,640,486	1,768,498	128,012
6599990 - Principal Portion of Debt Service	1,704,732	-	-	-
6615000 - Other Debt Service Costs	7,160	-	-	-
6621000 - Interest Expenses # other	6	-	-	-
<b>Debt Service Total</b>	\$ 1,781,774	\$ 1,650,486	\$ 1,778,498	\$ 128,012
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	5,406	1,314	5,000	3,686
5422100 - State Business & Occupation Tax	897,890	971,000	1,315,000	344,000
6515000 - GET Transfer Out	5,299,820	5,410,000	6,319,000	909,000
<b>Taxes Total</b>	\$ 6,203,116	\$ 6,382,314	\$ 7,639,000	\$ 1,256,686
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	2,331	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	277,214	378,927	254,985	(123,942)
5390004 - Int-Fleet Repl Fee Settled from PM Order	583,144	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	179,130	255,958	217,789	(38,169)
5390006 - Int-Fleet Admin OH Settled from PM Order	106,228	112,927	86,111	(26,816)
5390011 - Int-Service Desk Support from IO	2,067	-	-	-
5390016 - Physiccal Security Support	-	-	4,800	4,800
5390017 - LAND Mobile Radio Support	-	-	23,440	23,440
5411050 - Fleet Charge Corrections	-	-	-	-
5415000 - Insurance Expense	87,458	91,000	100,000	9,000
5415005 - Public Liability Insurance - External	948,185	955,000	1,165,000	210,000
5415010 - Public Liability Insurance - Self Ins	866,667	1,200,000	480,000	(720,000)
5417000 - Rent/Lease Buildings	10	-	-	-
5590006 - Int-Accident Damaged Settled from PM Ord	(14,078)	-	-	-
5590007 - Int-Adjustment Settled from PM Ord	9,150	-	-	-
5950011 - Assmt-Contract Compliance	30,132	20,295	18,516	(1,779)
5950012 - Assmt-Contract Compliance - LEAP	30,875	36,584	29,530	(7,053)
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	25,118	29,554	32,832	3,278
5950045 - Assmt-Fin Treasury - A/R	703	-	-	-
5950139 - Assmt-Director's Office Direct Expenses	239,884	174,320	209,637	35,316
5950140 - Assmt-Pub Utility Board Expenses	11,107	6,930	7,866	936
5950148 - Assmt-TPU Communications	32,590	65,121	60,068	(5,053)
5950162 - Assmt-Copy Center	33,027	45,263	46,802	1,539
5950163 - Assmt-TPU Management Services	160,659	213,871	233,756	19,885
5950171 - Assmt-Rcd Mgt & Pub Disclosure	49,925	24,570	38,537	13,967
5950205 - Assmt-TPU Safety Office	-	90,401	-	(90,401)
5950220 - Assmt-TPU Asset Management	192,103	140,366	137,322	(3,045)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950266 - Assmt-CS Mail	49,641	63,420	60,843	(2,577)
5950289 - Assmt-IT Network Services	184,634	-	52,103	52,103
5950316 - Assmt-IT - Database Administration	4,123	54,654	43,800	(10,854)
5950317 - Assmt-IT - Server Administration	13,833	45,568	-	(45,568)
5950319 - Assmt-GIS	-	7,847	-	(7,847)
5950340 - Assmt-IT SAP Work Mgt System	62,365	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	2,424	-	366	366
5950342 - Assmt-IT SAP Human Resource Mgt Sys	156,924	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	134,950	-	-	-
5950353 - Assmt-Customer Service Support (IT)	1,413	-	-	-
5950354 - Assmt-TPU WMS Support (IT)	11,732	-	-	-
5950356 - Assmt-TPU Public Affairs Office	276,086	293,903	353,275	59,372
5950376 - Assmt-Fin Utility Accounting	410,168	-	-	-
5950385 - Assmt-HR TPU Dedicated Resouces	60,015	-	-	-
5950390 - Assmt-Fin Payroll Ops	37,042	-	-	-
5950391 - Assmt-CMO Office of Equity	11,423	-	-	-
5950393 - Assmt-Offc of Mgmt & Budget	7,347	6,315	7,872	1,558
5950394 - Assmt-Continuous Improvement	2,430	32,728	43,138	10,410
5950395 - Assmt-Human Resources	310,269	532,049	565,727	33,678
5950396 - Assmt-CMO Gov Relations	8,151	7,771	4,268	(3,502)
5950397 - Assmt-City Council	15,553	15,170	17,423	2,253
5950398 - Assmt-City Manager	9,656	10,240	12,564	2,325
5950399 - Assmt-City Atty's Office Civil	242,071	274,386	262,260	(12,126)
5950401 - Assmt-City Clerk	6,572	19,058	20,174	1,116
5950402 - Assmt-Fin Treasury - A/R	19,887	-	-	-
5950403 - Assmt-Fin Administration	63,544	-	-	-
5950404 - Assmt-Fin System Support/Reporting	27,036	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	158,407	-	-	-
5950407 - Assmt-Fin AP Services	46,105	-	-	-
5950408 - Assmt-Fin Debt Services	36,260	-	-	-
5950409 - Assmt-Fin Receipting	6,786	-	-	-
5950410 - Assmt-Fin Investments	5,461	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	44,945	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	68,820	71,399	2,579
5950414 - Assmt-Finance	-	683,924	809,787	125,863
5950415 - Assmt-Equal Employment Opportunity	-	44,527	88,566	44,040
5950424 - Assmt-TPU Market Development	-	-	-	-
5950429 - Assmt-Public Disclosure	-	43,483	51,204	7,721
5950450 - Assmt-IT SAP	-	591,094	604,654	13,559
5950451 - Assmt-IT Application Admin	-	72,219	-	(72,219)
5950452 - Assmt-IT Data and Server Support	-	-	1,757	1,757
5950453 - Assmt-IT Connectivity	-	172,526	11,576	(160,950)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	27,399	30,710	3,310
5950456 - Assmt-GovMe Support/ Legacy Applications	-	7,178	-	(7,178)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950457 - Assmt-Enterprise Arch and Licensing	-	28,089	-	(28,089)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	57,920	(39,288)	(97,208)
5950459 - Assmt-Cybersecurity	-	23,957	90,694	66,738
5950460 - Assmt-MaaS360 Mobile Device Management	-	7,226	-	(7,226)
5950462 - Assmt-TFD Emergency	-	10,059	14,024	3,964
5950463 - ASSMT-IT Active Directory	-	-	356,863	356,863
5950464 - Assmt-IT Help Desk	-	-	30,530	30,530
5950465 - Assmt-IT Project Management	-	-	107,270	107,270
5950466 - Assmt-IT Geospatial	-	-	35,260	35,260
5950468 - Assmt-IT Analytics	-	-	120,707	120,707
5950469 - Assmt-IT Business Apps	-	-	115,981	115,981
5950470 - Assmt-IT APP Enablement	-	-	9,606	9,606
5950471 - Assmt-IT Private Cloud	-	-	12,987	12,987
5950473 - Assmt-CMO Special Safety	-	-	106,411	106,411
<b>Indirect Costs Total</b>	<b>\$ 6,280,880</b>	<b>\$ 7,042,618</b>	<b>\$ 7,221,500</b>	<b>\$ 178,882</b>
<b>Internal Transfers</b>				
6530600 - Contr to Tacoma Comm Redevelop Authority	840	-	-	-
6545000 - External Contributions	377	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 1,217</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	4,466,084	6,980,000	2,513,916
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 4,466,084</b>	<b>\$ 6,980,000</b>	<b>\$ 2,513,916</b>
<b>4500 - Tacoma Rail Total</b>	<b>\$ 63,853,730</b>	<b>\$ 67,652,846</b>	<b>\$ 78,331,658</b>	<b>\$ 10,678,812</b>
<b>4600 - Water</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	32,914,656	50,954,528	55,733,564	4,779,036
5110110 - Premium Pay	211,003	191,069	232,320	41,251
5110120 - Education/Training	1,171,790	-	-	-
5110200 - Salaries and Wages Expense - Overtime	1,552,893	1,539,025	2,165,184	626,159
5110225 - Salaries & Wages - Vacation	1,804,867	-	-	-
5110250 - Salaries & Wages - Sick Leave	1,048,355	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	2,241,600	-	-	-
5110400 - Salaries and Wages Expense - Other	233,505	189,755	229,954	40,199
5110420 - PTO Cashout Pay	100,251	77,037	144,070	67,033
5110430 - Accrued Salaries & Wages	131,850	-	-	-
5110455 - Labor Adjustments-Planning Only	-	(2,353,514)	(3,314,845)	(961,331)
5110460 - Benefits Adjustment	-	(1,008,648)	(1,454,361)	(445,713)
5110500 - Leave Severence Payoff	720,776	417,587	175,000	(242,587)
5110800 - FICA Contributions	3,222,553	3,825,955	4,212,510	386,555
5110810 - Health & Welfare	7,860,602	8,960,535	12,129,062	3,168,527



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110811 - Dental Plan	692,919	866,895	969,319	102,423
5110812 - Personal Time Off	1,007,500	-	-	-
5110820 - Insurance-Group Life	109,788	50,812	111,174	60,362
5110826 - VEBA Retirement Health Savings	5,027	2,080	4,160	2,080
5110828 - Paid Family and Medical Leave ER	-	99,516	136,057	36,541
5110830 - Industrial Insurance	1,058,115	1,215,600	822,789	(392,811)
5110835 - State Unemployment Compensation	68,512	86,623	72,453	(14,169)
5110850 - Pension Contributions-TERS	4,410,384	5,762,075	6,303,539	541,464
5110855 - Union Pension-Employer Paid	11,460	-	-	-
5110890 - Capital Labor Credit	-	(10,175,870)	(11,584,164)	(1,408,294)
5110895 - Labor To/From Others	-	(2,900,538)	(5,129,166)	(2,228,628)
5110900 - Labor	(45,719)	-	-	-
5110901 - Labor Activity Rate - Adjustments	5,355,139	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(5,355,139)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	(2,802,509)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(91,987)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(22,923)	-	-	-
5195003 - Int Act Alloc-High Time Labor	20	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 57,615,288</b>	<b>\$ 57,800,521</b>	<b>\$ 61,958,619</b>	<b>\$ 4,158,098</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	170,073	149,204	166,203	16,999
5220200 - Uniform Expenses	4,613	-	2,652	2,652
5412030 - Association Dues & Subscriptions	307,991	371,851	307,905	(63,946)
5414000 - Training and Professional Development	346,699	614,899	680,030	65,131
5414100 - Travel and Subsistence	346,190	412,484	421,053	8,569
5414110 - Travel Advance Clearing	-	-	-	-
5414150 - Tuition Reimbursement	30,611	49,642	112,304	62,662
5414200 - Participant Training Supplies	778	650	14,452	13,802
5419100 - Miscellaneous Employee Reimbursements	8,185	735	-	(735)
5419101 - Cell Phone Employee Reimbursements	5,232	4,800	2,880	(1,920)
5428900 - Recognize Employees for Years of Serv	27,146	46,991	66,980	19,989
<b>Employee-Related Costs Total</b>	<b>\$ 1,247,516</b>	<b>\$ 1,651,256</b>	<b>\$ 1,774,461</b>	<b>\$ 123,205</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	543,922	512,778	685,630	172,852
5210010 - Telecommunications Shared Cost	213,533	253,394	356,948	103,554
5210015 - Cellular Phone Usage	241,641	243,671	285,065	41,394
5210100 - Office Expense	1,446,446	133,807	169,614	35,807
5210200 - Food & Beverage	51,606	54,410	64,469	10,059
5210300 - Medical Equipment & Supplies	769	-	-	-
5210400 - Safety Equipment & Supplies	189,037	133,334	146,977	13,643

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210500 - Landscape Equipment & Supplies	41,301	74,396	44,549	(29,847)
5210600 - Noncapital Equipment Purchases	6,028	-	-	-
5216070 - Chemicals & Gases	1,304,464	1,455,202	249,200	(1,206,002)
5216071 - GRFF Water Treatment Chemicals	-	-	1,480,406	1,480,406
5216090 - Law Enforcement Materials Equipment & Su	5,993	3,714	4,509	795
5216100 - Building Maintenance	35,828	73,280	41,046	(32,234)
5216110 - Automotive Supplies	29,359	31,125	29,602	(1,523)
5216120 - Repair and Maintenance Supplies	161,829	90,050	154,503	64,453
5220100 - Operating Supplies	6,429,640	1,973,934	1,898,106	(75,828)
5220150 - Computer Supplies	377,955	350,346	290,000	(60,346)
5221000 - Inventory Fuel - Internal	8,554	5,183	8,152	2,969
5221010 - Fuel - External	12,294	50,245	5,305	(44,940)
5221100 - Lubricant Expense	9,503	20,049	6,714	(13,335)
5221175 - Equipment Credits - Plan	-	(1,560,748)	(1,873,838)	(313,090)
5221180 - Misc Order Fee	5	-	-	-
5230100 - Repairs & Maintenance Materials Expense	676,703	236,840	515,406	278,566
5240800 - RWSS Water Purchases Expense	3,534,635	4,561,865	4,804,829	242,964
5240802 - RWSS 2010 Debt Service Expense	2,445,931	2,405,928	2,405,928	-
5240803 - RWSS 2013 Debt Service Expense	4,067,297	5,076,450	5,123,241	46,791
5250100 - Inventory Scrap/Write Off	15,939	-	-	-
5250150 - Physical Inventory Adjustments	3,530	-	-	-
5250160 - Inventory Reclaim Account	(90,433)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5280900 - Equipment Charges Corrections	5	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5290003 - Int-Equip Settled from PM Order	157	-	-	-
5290006 - Int-Mail Service Settled from PM Order	-	1,300	-	(1,300)
5295000 - Int Act Alloc-Equipment	131,048	-	-	-
5295003 - Int Act Alloc-Mail Service	8,473	-	-	-
5320100 - Repair & Maintenance Services	174,143	137,000	172,514	35,514
5333300 - Vehicle Maintenance	162	-	3,485	3,485
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	1,113	500	-	(500)
5412160 - Computer Repairs	461	700	-	(700)
5412170 - Software Licensing & Maintenance Fees	581,555	607,448	761,807	154,359
5412190 - Hardware License and Maintenance Fees	978	-	-	-
5413000 - Postage Expense	70,582	84,095	88,773	4,678
5416000 - Public Utility Services Expense	370	3,000	-	(3,000)
5416010 - Natural Gas Expense	32,939	34,868	39,100	4,232
5416020 - Wastewater Expense	19,382	25,166	26,000	834
5416030 - Surface Water Expense	178,559	181,444	194,000	12,556
5416040 - Water Utility Expense	24,063	18,716	28,000	9,284
5416050 - Electricity Expense	1,804,368	1,586,083	1,844,703	258,620
5416060 - Solid Waste/Garbage Expense	318,348	48,284	79,010	30,726

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5417001 - Rent/Lease Auto Equipment	281	-	15,000	15,000
5417002 - Rent/Lease Tools & Machinery	36,858	30,505	95,915	65,410
5417004 - Rent/Lease Others	41,814	97,198	9,088	(88,110)
5418000 - Licenses and Permits	338,618	226,275	228,662	2,387
5418150 - Vehicle Expenses	1,489	700	-	(700)
5419200 - Miscellaneous Other Services and Charges	1,480	-	-	-
5421000 - Conservation Incentives	34,120	261,824	189,200	(72,624)
5425000 - Bank Charges	4,787	9,660	8,447	(1,213)
5425010 - Credit Card Discount Fees	530,155	570,000	1,548,808	978,808
5426000 - Cash Discounts Taken	(1,817)	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5610000 - Interfund Services	40,643	72,500	78,721	6,221
5621100 - Land	8,247	-	-	-
5641500 - Moveable Equipment Over \$5k	8,077	-	-	-
5645500 - Data Processing Equipment Over \$5k	25,329	-	-	-
5645505 - Software Over \$5K	-	-	-	-
5645520 - Meters	983,488	-	-	-
5700200 - Capitalized A&G Expense	(12)	(4,579,142)	(5,212,873)	(633,731)
5900000 - Warehouse Overhead	44,486	-	-	-
5900003 - Capitalized Admin & Gen Expense	(98,620)	-	-	-
5909990 - OH Loading Adjustment	544	-	-	-
5909998 - Warehouse Overheads - Planning Only	107,687	(1,046,810)	(1,134,470)	(87,660)
<b>Operating Expenses Total</b>	<b>\$ 27,217,668</b>	<b>\$ 14,550,567</b>	<b>\$ 15,960,251</b>	<b>\$ 1,409,684</b>
<b>External Services</b>				
5310100 - Professional Services Expense	4,324,432	4,289,158	3,137,174	(1,151,984)
5310200 - Investment & Management Fees	95,962	44,000	45,000	1,000
5311100 - Audit Services Expense	137,266	137,000	140,000	3,000
5311300 - Legal Service	265,640	285,000	166,525	(118,475)
5311500 - Health Care Misc External Payment	15,026	14,538	13,530	(1,008)
5312010 - Printing & Graphic Service	118,468	121,276	142,888	21,612
5318000 - Permits & Licenses Service	17,934	-	-	-
5330100 - External Contract Services	10,051,660	1,969,621	2,157,042	187,421
5330120 - Water Treatment Residuals	-	-	215,600	215,600
5340100 - Temporary Labor Services	66,598	-	-	-
5340150 - Admin OH Fee-Non Fleet	(174,668)	(166,199)	(312,724)	(146,525)
5412000 - Advertising Expense	21,512	14,190	53,401	39,211
5412020 - Printing & Binding - Commercial	1,624	-	-	-
5524200 - Lock Box Fees	16,166	17,000	15,923	(1,077)
<b>External Services Total</b>	<b>\$ 14,957,619</b>	<b>\$ 6,725,584</b>	<b>\$ 5,774,359</b>	<b>\$ (951,225)</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums Total</b>	\$ -	\$ -	\$ -	\$ -
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	359,844	566,000	900,000	334,000
6599520 - Revenue Bond Principal Payments	-	25,326,034	24,933,825	(392,209)
6599990 - Principal Portion of Debt Service	19,946,034	-	-	-
6611000 - Interest Expense	23,395,294	22,349,828	20,069,629	(2,280,199)
6611020 - Interest Expense - Build America Bonds	5,528,821	5,540,624	5,594,130	53,506
6621000 - Interest Expenses # other	7,214	4,000	-	(4,000)
<b>Debt Service Total</b>	<b>\$ 49,237,208</b>	<b>\$ 53,786,486</b>	<b>\$ 51,497,584</b>	<b>\$ (2,288,902)</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	1,402,000	1,525,255	1,510,300	(14,955)
5422100 - State Business & Occupation Tax	8,647,916	8,700,288	9,712,899	1,012,611
6515000 - GET Transfer Out	14,839,274	14,641,259	16,191,766	1,550,507
<b>Taxes Total</b>	<b>\$ 24,889,189</b>	<b>\$ 24,866,802</b>	<b>\$ 27,414,965</b>	<b>\$ 2,548,163</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	92,505	74,240	68,562	(5,678)
5290005 - Int-Car Wash Settled from PM Order	206	80	-	(80)
5390003 - Int-Fleet Maint Settled from PM Order	1,821,143	2,330,878	2,813,637	482,759
5390004 - Int-Fleet Repl Fee Settled from PM Order	3,424,058	2,011,548	-	(2,011,548)
5390005 - Int-Fleet Fuel Settled from PM Order	685,406	1,159,307	1,185,113	25,806
5390006 - Int-Fleet Admin OH Settled from PM Order	503,864	547,238	510,479	(36,759)
5390011 - Int-Service Desk Support from IO	92,503	-	-	-
5390012 - Desktop & Service Desk Support	441,664	445,984	540,944	94,960
5390013 - Int-Cyber Security Support from IO	33,044	300,318	600,939	300,621
5390014 - Int-AMI Support from IO	-	617,879	1,663,330	1,045,451
5390015 - Data Integration & Engineering Support	-	-	145,654	145,654
5390017 - LAND Mobile Radio Support	-	-	220,123	220,123
5390018 - Operational Systems & Network Support	-	-	281,264	281,264
5411040 - Warranty Reimbursements	(46,430)	-	-	-
5411050 - Fleet Charge Corrections	2,659	-	-	-
5415000 - Insurance Expense	294,563	350,779	423,787	73,008
5415005 - Public Liability Insurance - External	566,507	712,000	679,992	(32,008)
5415010 - Public Liability Insurance - Self Ins	480,000	480,000	480,000	-
5417000 - Rent/Lease Buildings	1,248,343	1,260,507	1,468,074	207,567
5590006 - Int-Accident Damaged Settled from PM Ord	(747)	-	-	-
5590007 - Int-Adjustment Settled from PM Ord	60,045	-	-	-
5950011 - Assmt-Contract Compliance	77,169	46,457	42,384	(4,073)
5950012 - Assmt-Contract Compliance - LEAP	45,553	38,294	30,911	(7,383)
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	51,854	69,816	75,421	5,605
5950045 - Assmt-Fin Treasury - A/R	457	-	-	-
5950139 - Assmt-Director's Office Direct Expenses	498,020	461,580	517,621	56,041

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950140 - Assmt-Pub Utility Board Expenses	20,675	22,302	20,441	(1,861)
5950148 - Assmt-TPU Communications	373,955	921,890	1,066,352	144,463
5950162 - Assmt-Copy Center	79,258	125,140	129,393	4,254
5950163 - Assmt-TPU Management Services	357,524	481,209	518,053	36,843
5950171 - Assmt-Rcd Mgt & Pub Disclosure	139,855	67,729	69,210	1,481
5950205 - Assmt-TPU Safety Office	-	209,183	-	(209,183)
5950220 - Assmt-TPU Asset Management	563,504	659,644	831,928	172,284
5950240 - Assmt-Cust Svc Admin	1,090,887	1,234,932	1,177,653	(57,279)
5950244 - Assmt-CS Business Office	596,708	606,871	543,359	(63,513)
5950248 - Assmt-CS Lobby Service	375,674	464,417	412,663	(51,754)
5950256 - Assmt-CS-Contact Center	1,394,864	1,522,099	2,067,249	545,150
5950259 - Assmt-CS Billing Team	822,450	1,053,368	610,724	(442,644)
5950261 - Assmt-CS Operations Admin	249,855	255,402	289,813	34,411
5950264 - Assmt-CS Business Solutions	262,666	309,067	507,562	198,495
5950266 - Assmt-CS Mail	493,071	609,016	559,012	(50,004)
5950272 - Assmt-Collection Work	927,393	905,674	1,024,265	118,591
5950273 - Assmt-Meter Reading - Pwr/ Wtr and Swr	1,206,526	1,238,913	1,534,599	295,686
5950277 - Assmt-CS Training	176,457	226,637	297,885	71,248
5950280 - Assmt-UTS CS Support	467,868	550,427	780,703	230,276
5950282 - Assmt-CS Support Services	269,684	257,616	263,511	5,896
5950289 - Assmt-IT Network Services	1,298,035	-	131,215	131,215
5950316 - Assmt-IT - Database Administration	10,308	151,978	89,127	(62,851)
5950317 - Assmt-IT - Server Administration	124,500	151,679	-	(151,679)
5950319 - Assmt-GIS	-	54,467	11,714	(42,753)
5950336 - Assmt-Warehouse Cost	(236,661)	-	-	-
5950340 - Assmt-IT SAP Work Mgt System	516,735	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	892,663	-	451,448	451,448
5950342 - Assmt-IT SAP Human Resource Mgt Sys	369,185	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	333,497	-	-	-
5950348 - Assmt-IT Mobile Solutions	325,766	-	-	-
5950349 - Assmt-IT GIS Center	66,919	-	-	-
5950353 - Assmt-Customer Service Support (IT)	494,922	-	-	-
5950354 - Assmt-TPU WMS Support (IT)	96,300	-	-	-
5950356 - Assmt-TPU Public Affairs Office	576,470	771,062	871,988	100,926
5950361 - Assmt-TPU Account Executives	154,175	160,238	208,779	48,541
5950365 - Assmt-CS Switchboard Expense	40,873	47,210	54,895	7,686
5950376 - Assmt-Fin Utility Accounting	864,159	-	-	-
5950385 - Assmt-HR TPU Dedicated Resouces	141,192	-	-	-
5950390 - Assmt-Fin Payroll Ops	78,359	-	-	-
5950391 - Assmt-CMO Office of Equity	26,874	-	-	-
5950392 - Assmt-Hearing Examiner	-	15,891	19,409	3,518
5950393 - Assmt-Offc of Mgmt & Budget	17,285	14,498	18,645	4,147
5950394 - Assmt-Continuous Improvement	5,716	75,142	102,169	27,028
5950395 - Assmt-Human Resources	729,948	1,221,559	1,339,882	118,323

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950396 - Assmt-CMO Gov Relations	19,180	17,841	10,110	(7,731)
5950397 - Assmt-City Council	36,591	34,829	41,265	6,436
5950398 - Assmt-City Manager	22,716	23,510	29,758	6,248
5950399 - Assmt-City Atty's Office Civil	430,348	487,798	626,375	138,576
5950401 - Assmt-City Clerk	15,462	43,758	47,781	4,023
5950402 - Assmt-Fin Treasury - A/R	22,269	-	-	-
5950403 - Assmt-Fin Administration	134,052	-	-	-
5950404 - Assmt-Fin System Support/Reporting	110,627	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	133,627	-	-	-
5950407 - Assmt-Fin AP Services	82,223	-	-	-
5950408 - Assmt-Fin Debt Services	72,543	-	-	-
5950409 - Assmt-Fin Receipting	49,329	-	-	-
5950410 - Assmt-Fin Investments	118,549	-	-	-
5950411 - Assmt-Fin Property LID	7,497	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	132,664	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	158,008	169,103	11,095
5950414 - Assmt-Finance	-	1,563,620	2,237,343	673,723
5950415 - Assmt-Equal Employment Opportunity	-	102,231	209,763	107,532
5950424 - Assmt-TPU Market Development	655,390	503,584	629,526	125,942
5950426 - Assmt-CS Customer Solutions	242,575	463,119	651,535	188,416
5950427 - Assmt-TPU CS Perf Solutions	488,887	619,164	845,401	226,237
5950429 - Assmt-Public Disclosure	-	99,835	121,272	21,437
5950450 - Assmt-IT SAP	-	2,306,286	1,554,880	(751,405)
5950451 - Assmt-IT Application Admin	-	165,811	-	(165,811)
5950452 - Assmt-IT Data and Server Support	-	-	4,855	4,855
5950453 - Assmt-IT Connectivity	-	532,351	27,416	(504,934)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	190,183	78,971	(111,212)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	49,823	-	(49,823)
5950457 - Assmt-Enterprise Arch and Licensing	-	194,973	-	(194,973)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	402,035	(101,030)	(503,064)
5950459 - Assmt-Cybersecurity	-	166,288	233,223	66,935
5950460 - Assmt-MaaS360 Mobile Device Management	-	33,445	-	(33,445)
5950462 - Assmt-TFD Emergency	-	23,096	33,214	10,119
5950463 - ASSMT-IT Active Directory	-	-	875,741	875,741
5950464 - Assmt-IT Help Desk	-	-	72,308	72,308
5950465 - Assmt-IT Project Management	-	-	275,848	275,848
5950466 - Assmt-IT Geospatial	-	-	90,672	90,672
5950468 - Assmt-IT Analytics	-	-	310,400	310,400
5950469 - Assmt-IT Business Apps	-	-	298,248	298,248
5950470 - Assmt-IT APP Enablement	-	-	24,702	24,702
5950471 - Assmt-IT Private Cloud	-	-	125,164	125,164
5950472 - Assmt- IT Ports Data Network	-	-	10,383	10,383
5950473 - Assmt-CMO Special Safety	-	-	252,026	252,026
<b>Indirect Costs Total</b>	<b>\$ 29,943,005</b>	<b>\$ 33,473,756</b>	<b>\$ 37,538,138</b>	<b>\$ 4,064,382</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	40,091	-	-	-
6533200 - Contribution to Family Need	60,284	325,000	400,000	75,000
6571020 - Transf To Capital Other	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 100,374</b>	<b>\$ 325,000</b>	<b>\$ 400,000</b>	<b>\$ 75,000</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	35,111,569	79,331,221	44,219,652
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 35,111,569</b>	<b>\$ 79,331,221</b>	<b>\$ 44,219,652</b>
<b>4600 - Water Total</b>	<b>\$ 205,207,868</b>	<b>\$ 228,291,541</b>	<b>\$ 281,649,598</b>	<b>\$ 53,358,057</b>
<b>4700 - Power</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	123,324,883	172,196,538	175,854,120	3,657,583
5110110 - Premium Pay	584,438	556,388	472,073	(84,315)
5110120 - Education/Training	3,815,655	-	-	-
5110200 - Salaries and Wages Expense - Overtime	8,931,005	7,959,628	7,906,304	(53,324)
5110225 - Salaries & Wages - Vacation	4,948,159	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,256,475	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	8,705,484	-	-	-
5110400 - Salaries and Wages Expense - Other	948,847	865,350	803,272	(62,078)
5110401 - Military Leave Pay	2,387	-	-	-
5110420 - PTO Cashout Pay	312,284	393,695	328,540	(65,155)
5110430 - Accrued Salaries & Wages	399,424	-	-	-
5110455 - Labor Adjustments-Planning Only	-	(13,397,929)	-	13,397,929
5110460 - Benefits Adjustment	-	(5,063,398)	-	5,063,398
5110500 - Leave Severance Payoff	1,579,474	837,346	841,507	4,161
5110800 - FICA Contributions	11,854,808	12,611,278	12,986,642	375,364
5110810 - Health & Welfare	25,820,369	26,104,039	31,812,393	5,708,354
5110811 - Dental Plan	2,271,788	2,525,202	2,542,352	17,149
5110812 - Personal Time Off	6,550,865	-	-	-
5110820 - Insurance-Group Life	407,713	171,127	349,465	178,339
5110826 - VEBA Retirement Health Savings	311,975	289,639	280,800	(8,840)
5110828 - Paid Family and Medical Leave ER	-	328,479	423,315	94,836
5110830 - Industrial Insurance	2,277,821	1,430,775	1,496,628	65,854
5110835 - State Unemployment Compensation	259,285	292,733	228,610	(64,123)
5110850 - Pension Contributions-TERS	16,444,566	19,539,193	19,931,338	392,145
5110855 - Union Pension-Employer Paid	61,649	-	25,700	25,700
5110865 - Deferred Compensation/Defined Contributi	153,000	-	-	-
5110890 - Capital Labor Credit	-	(36,158,774)	(38,342,915)	(2,184,141)
5110895 - Labor To/From Others	-	(5,554,814)	(10,957,249)	(5,402,435)
5110900 - Labor	1,015,378	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110901 - Labor Activity Rate - Adjustments	16,385,008	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(16,384,978)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5190091 - Damage Billing Credit - Labor	(818,740)	(801,000)	(732,000)	<b>69,000</b>
5195000 - Int Act Alloc-Labor Regular	(3,580,981)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	1,438	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(37,229)	-	-	-
5195003 - Int Act Alloc-High Time Labor	(27)	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	(381)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 219,801,843</b>	<b>\$ 185,125,495</b>	<b>\$ 206,250,895</b>	<b>\$ 21,125,401</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	417,468	290,163	290,316	<b>153</b>
5220200 - Uniform Expenses	43,623	46,400	34,600	<b>(11,800)</b>
5412030 - Association Dues & Subscriptions	3,741,854	3,246,095	4,103,239	<b>857,144</b>
5414000 - Training and Professional Development	1,148,029	2,323,607	1,304,501	<b>(1,019,106)</b>
5414100 - Travel and Subsistence	1,255,904	1,690,014	1,328,121	<b>(361,893)</b>
5414110 - Travel Advance Clearing	-	-	1,800	<b>1,800</b>
5414150 - Tuition Reimbursement	196,838	443,085	257,880	<b>(185,205)</b>
5419100 - Miscellaneous Employee Reimbursements	42,162	1,540	4,170	<b>2,630</b>
5419101 - Cell Phone Employee Reimbursements	15,505	14,080	20,240	<b>6,160</b>
5428900 - Recognize Employees for Years of Service	79,373	94,370	90,570	<b>(3,800)</b>
<b>Employee-Related Costs Total</b>	<b>\$ 6,940,757</b>	<b>\$ 8,149,354</b>	<b>\$ 7,435,437</b>	<b>\$ (713,917)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	5,373,772	412,498	688,628	<b>276,130</b>
5210010 - Telecommunications Shared Cost	626,595	871,510	1,009,759	<b>138,249</b>
5210015 - Cellular Phone Usage	537,283	606,871	739,973	<b>133,102</b>
5210025 - Telecom Equipment Cost	1,991	3,018	-	<b>(3,018)</b>
5210100 - Office Expense	5,851,583	1,082,189	964,636	<b>(117,553)</b>
5210200 - Food & Beverage	207,916	177,211	228,316	<b>51,105</b>
5210300 - Medical Equipment & Supplies	17,119	8,200	9,500	<b>1,300</b>
5210400 - Safety Equipment & Supplies	827,637	753,544	641,846	<b>(111,698)</b>
5210500 - Landscape Equipment & Supplies	252,192	219,817	230,234	<b>10,417</b>
5210600 - Noncapital Equipment Purchases	17,102	-	-	-
5216070 - Chemicals & Gases	386,016	296,430	296,120	<b>(310)</b>
5216090 - Law Enforcement Materials Equipment & Supplies	603	-	-	-
5216100 - Building Maintenance	528,965	302,500	246,490	<b>(56,010)</b>
5216110 - Automotive Supplies	257,123	182,400	253,560	<b>71,160</b>
5216120 - Repair and Maintenance Supplies	967,897	674,563	570,450	<b>(104,113)</b>
5220090 - Inventory Charges	-	-	16,320	<b>16,320</b>
5220100 - Operating Supplies	29,299,231	6,783,477	6,119,939	<b>(663,538)</b>
5220150 - Computer Supplies	2,319,681	1,267,546	4,571,222	<b>3,303,676</b>



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5221000 - Inventory Fuel - Internal	37,235	29,800	55,300	<b>25,500</b>
5221010 - Fuel - External	31,542	20,800	15,120	<b>(5,680)</b>
5221100 - Lubricant Expense	80,264	83,770	66,500	<b>(17,270)</b>
5221175 - Equipment Credits - Plan	-	(4,809,303)	(4,467,190)	<b>342,113</b>
5230100 - Repairs & Maintenance Materials Expense	1,523,959	391,480	257,700	<b>(133,780)</b>
5240100 - Power Purchases - BPA	237,691,010	249,350,320	243,886,381	<b>(5,463,939)</b>
5240200 - Power Purchases - Other	28,624,960	32,814,512	33,041,536	<b>227,024</b>
5240300 - Power Purchases - Green Products	4,779,709	7,526,866	6,300,000	<b>(1,226,866)</b>
5240301 - Power Purchases Evergreen Options	15,210	-	34,104	<b>34,104</b>
5250150 - Physical Inventory Adjustments	(19,386)	-	-	-
5250160 - Inventory Reclaim Account	(987,256)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5280900 - Equipment Charges Corrections	4,741	-	-	-
5290091 - Damage Billing Credit - Material	(300,515)	(160,000)	(140,000)	<b>20,000</b>
5290092 - Damage Billing Credit - Equipment	(187,812)	(110,000)	(110,000)	-
5295000 - Int Act Alloc-Equipment	(113,635)	-	-	-
5295003 - Int Act Alloc-Mail Service	33,135	-	-	-
5295014 - Int Act Alloc-Disposal Fees	1,953	-	-	-
5295015 - Int Act Alloc-Deicing Mats from PM Order	4,013	-	-	-
5312020 - Convenience Copier Charges	154	-	9,370	<b>9,370</b>
5319998 - M&O Costs - Planning Only	-	-	(6,710,917)	<b>(6,710,917)</b>
5320100 - Repair & Maintenance Services	902,130	1,222,568	263,200	<b>(959,368)</b>
5321000 - Inventory Fuel - External	49	-	-	-
5333300 - Vehicle Maintenance	721	-	-	-
5411000 - Transportation Expense	11,341	4,400	6,420	<b>2,020</b>
5412160 - Computer Repairs	(6,504)	-	-	-
5412170 - Software Licensing & Maintenance Fees	4,859,925	6,668,556	9,232,131	<b>2,563,575</b>
5412180 - Software Lic & Maint Fees-Non Assessed	86,090	-	-	-
5412190 - Hardware License and Maintenance Fees	2,417	-	-	-
5413000 - Postage Expense	419,047	451,292	72,674	<b>(378,618)</b>
5416000 - Public Utility Services Expense	8,735	3,100	-	<b>(3,100)</b>
5416020 - Wastewater Expense	204,864	238,500	200,440	<b>(38,060)</b>
5416030 - Surface Water Expense	391,524	385,800	431,384	<b>45,584</b>
5416040 - Water Utility Expense	198,834	209,350	190,400	<b>(18,950)</b>
5416050 - Electricity Expense	2,254,008	1,774,400	2,268,933	<b>494,533</b>
5416060 - Solid Waste/Garbage Expense	556,635	593,656	567,576	<b>(26,080)</b>
5417001 - Rent/Lease Auto Equipment	27,535	11,000	11,200	<b>200</b>
5417002 - Rent/Lease Tools & Machinery	323,573	71,000	68,400	<b>(2,600)</b>
5417003 - Rent/Lease computers	5,948	-	-	-
5417004 - Rent/Lease Others	277,881	541,522	421,386	<b>(120,136)</b>
5418000 - Licenses and Permits	2,372,245	1,664,844	135,830	<b>(1,529,014)</b>
5418150 - Vehicle Expenses	18,866	2,400	1,640	<b>(760)</b>
5419200 - Miscellaneous Other Services and Charges	2,289	-	12,040	<b>12,040</b>
5421000 - Conservation Incentives	15,598,944	545,400	474,000	<b>(71,400)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5423010 - Other Cust Fees Revenue (Late/NSF Check	46,673	32,000	32,000	-
5423015 - Other Cust Fees Rev (Late/NSF Check Fee/	(24,360)	-	-	-
5424000 - Transmission of Power	35,203,376	46,619,410	44,024,285	(2,595,125)
5424100 - Power Wholesale Billing Credits	-	(4,604,583)	(4,517,240)	87,343
5425000 - Bank Charges	3,936	6,800	4,200	(2,600)
5425010 - Credit Card Discount Fees	2,274,204	2,201,000	4,501,408	2,300,408
5426000 - Cash Discounts Taken	(6,278)	-	-	-
5445600 - Plant Installation Credit - Operating	(557,610)	-	(624,087)	(624,087)
5490091 - Transformers - LDM Credit	(42,483)	-	(18,000)	(18,000)
5610000 - Interfund Services	30,807	-	40,000	40,000
5611000 - Land Easement Rights of Way	17,675	-	-	-
5631000 - Other Structures & Improvements	52,066	-	-	-
5641500 - Moveable Equipment Over \$5k	50,144	-	3,000	3,000
5645500 - Data Processing Equipment Over \$5k	38,551	-	-	-
5645505 - Software Over \$5K	-	-	-	-
5645510 - Transformers	2,577,452	-	-	-
5645520 - Meters	429,206	-	-	-
5645600 - Plant Installation Credit - Capital	(765,937)	(1,019,380)	-	1,019,380
5661000 - Library Materials	263	1,000	840	(160)
5700200 - Capitalized A&G Expense	-	(20,731,000)	(20,300,000)	431,000
5900000 - Warehouse Overhead	(63,059)	-	-	-
5900002 - Vendor Srvcs Overhead	4	-	-	-
5900003 - Capitalized Admin & Gen Expense	(1,836)	-	-	-
5909990 - OH Loading Adjustment	(768)	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	(1,865,655)	(2,100,836)	(235,181)
<b>Operating Expenses Total</b>	<b>\$ 386,471,111</b>	<b>\$ 333,807,399</b>	<b>\$ 324,228,122</b>	<b>\$ (9,579,277)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	25,673,825	19,487,686	16,459,768	(3,027,918)
5310200 - Investment & Management Fees	121,188	-	7,000	7,000
5311100 - Audit Services Expense	211,507	245,000	195,000	(50,000)
5311300 - Legal Service	399,623	838,700	483,000	(355,700)
5311500 - Health Care Misc External Payment	72,166	77,298	79,860	2,562
5312010 - Printing & Graphic Service	459,434	626,874	716,461	89,587
5318000 - Permits & Licenses Service	2,547	100	-	(100)
5330100 - External Contract Services	78,980,812	57,860,173	28,985,900	(28,874,273)
5330110 - Hydro Project Agreements	-	-	6,015,647	6,015,647
5340100 - Temporary Labor Services	1,008,145	-	-	-
5390091 - Damage Billing Credit - External Service	(48,158)	(25,000)	(25,000)	-
5412000 - Advertising Expense	1,169,256	1,037,436	753,360	(284,076)
5412010 - Community Sponsorships	2,000	-	7,000	7,000
5412020 - Printing & Binding - Commercial	5,851	-	3,100	3,100
5524200 - Lock Box Fees	83,924	98,900	45,237	(53,663)
<b>External Services Total</b>	<b>\$ 108,142,120</b>	<b>\$ 80,247,167</b>	<b>\$ 53,726,333</b>	<b>\$ (26,520,834)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	56	-	-	-
5420000 - Injuries Damages and Judgements	56,000	200,000	-	(200,000)
<b>Claims and Premiums Total</b>	<b>\$ 56,056</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ (200,000)</b>
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	3,599,817	2,196,553	6,570,000	4,373,447
6599520 - Revenue Bond Principal Payments	-	16,835,000	16,260,000	(575,000)
6599990 - Principal Portion of Debt Service	20,000,000	-	-	-
6611000 - Interest Expense	18,980,820	42,287,802	49,585,390	7,297,588
6611020 - Interest Expense - Build America Bonds	17,383,647	-	-	-
6611030 - Interest Exp-Clean Renewable Energy Bnds	2,728,552	-	-	-
6611031 - Int Exp - Wells Fargo Line of Credit	804,642	-	-	-
6611032 - Int Exp - Key Bank Line of Credit	137,222	-	-	-
6615000 - Other Debt Service Costs	2,117,061	-	-	-
6615100 - Bond Issuance Expense	265,578	-	-	-
6621000 - Interest Expenses # other	(86,806)	-	6,000	6,000
<b>Debt Service Total</b>	<b>\$ 65,930,532</b>	<b>\$ 61,319,355</b>	<b>\$ 72,421,390</b>	<b>\$ 11,102,035</b>
<b>Charges for Services</b>				
5423025 - Wiring Inspection Fees - SD	(3,657,858)	(3,770,000)	(3,800,000)	(30,000)
<b>Charges for Services Total</b>	<b>\$ (3,657,858)</b>	<b>\$ (3,770,000)</b>	<b>\$ (3,800,000)</b>	<b>\$ (30,000)</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	13,580,164	13,989,908	12,487,482	(1,502,426)
5422100 - State Business & Occupation Tax	28,496,084	30,196,522	31,099,278	902,756
6515000 - GET Transfer Out	68,526,831	70,191,386	69,155,750	(1,035,636)
<b>Taxes Total</b>	<b>\$ 110,603,079</b>	<b>\$ 114,377,816</b>	<b>\$ 112,742,510</b>	<b>\$ (1,635,306)</b>
<b>Indirect Costs</b>				
5221170 - Motor Pool Rental	-	2,000	1,000	(1,000)
5290004 - Int-Motor Pool Settled from PM Order	127,442	112,918	114,656	1,738
5290005 - Int-Car Wash Settled from PM Order	927	332	1,416	1,084
5333010 - Admin OH Fee	3,923	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,169,593	5,704,996	5,490,860	(214,136)
5390004 - Int-Fleet Repl Fee Settled from PM Order	121,381	4,800,000	-	(4,800,000)
5390005 - Int-Fleet Fuel Settled from PM Order	1,582,775	2,488,851	2,108,398	(380,453)
5390006 - Int-Fleet Admin OH Settled from PM Order	1,925,709	2,034,011	1,213,910	(820,101)
5390007 - Int-Fleet Interest from PM	40	-	-	-
5390009 - Int-Fleet Replacement Fee Fund Adj	22,975	-	-	-
5390011 - Int-Service Desk Support from IO	446,411	-	-	-
5390012 - Desktop & Service Desk Support	1,722,491	1,800,943	2,001,494	200,551
5390013 - Int-Cyber Security Support from IO	-	-	2,540,597	2,540,597

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5390014 - Int-AMI Support from IO	-	1,670,564	4,497,151	<b>2,826,587</b>
5390015 - Data Integration & Engineering Support	-	-	1,238,062	<b>1,238,062</b>
5390017 - LAND Mobile Radio Support	-	-	420,271	<b>420,271</b>
5390018 - Operational Systems & Network Support	-	-	681,063	<b>681,063</b>
5390030 - Customer Service Customer Portal	-	-	2,819,688	<b>2,819,688</b>
5411020 - Pool Car Usage	-	5,500	3,900	<b>(1,600)</b>
5411050 - Fleet Charge Corrections	10,058	-	-	-
5415000 - Insurance Expense	406,678	490,290	509,961	<b>19,671</b>
5415005 - Public Liability Insurance - External	1,422,442	1,543,592	1,690,815	<b>147,223</b>
5415010 - Public Liability Insurance - Self Ins	3,100,000	2,000,000	2,075,512	<b>75,512</b>
5417000 - Rent/Lease Buildings	46,624	-	3,600	<b>3,600</b>
5590006 - Int-Accident Damaged Settled from PM Ord	(15,563)	-	-	-
5590007 - Int-Adjustment Settled from PM Ord	77,804	-	-	-
5590008 - Int-Warranty Settled from PM Ord	(2,408)	-	-	-
5900001 - Fuel Overhead-Fleet	0	-	-	-
5950011 - Assmt-Contract Compliance	267,149	88,052	80,332	<b>(7,720)</b>
5950012 - Assmt-Contract Compliance - LEAP	118,221	87,293	70,463	<b>(16,830)</b>
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	175,727	213,705	204,374	<b>(9,331)</b>
5950045 - Assmt-Fin Treasury - A/R	(17,802)	-	-	-
5950139 - Assmt-Director's Office Direct Expenses	1,590,536	1,576,248	1,591,685	<b>15,436</b>
5950140 - Assmt-Pub Utility Board Expenses	68,073	87,822	72,326	<b>(15,496)</b>
5950148 - Assmt-TPU Communications	2,877,760	3,102,376	3,083,956	<b>(18,420)</b>
5950162 - Assmt-Copy Center	378,108	545,823	566,211	<b>20,388</b>
5950163 - Assmt-TPU Management Services	1,556,814	2,016,921	2,113,276	<b>96,355</b>
5950171 - Assmt-Rcd Mgt & Pub Disclosure	465,107	178,033	133,590	<b>(44,443)</b>
5950205 - Assmt-TPU Safety Office	-	617,039	-	<b>(617,039)</b>
5950220 - Assmt-TPU Asset Management	1,017,872	1,245,904	1,290,874	<b>44,970</b>
5950240 - Assmt-Cust Svc Admin	1,987,156	2,178,284	2,194,213	<b>15,929</b>
5950244 - Assmt-CS Business Office	1,516,513	1,355,893	1,331,354	<b>(24,539)</b>
5950248 - Assmt-CS Lobby Service	861,952	1,032,293	1,108,356	<b>76,063</b>
5950256 - Assmt-CS-Contact Center	3,331,019	3,485,386	5,027,882	<b>1,542,496</b>
5950259 - Assmt-CS Billing Team	2,048,973	2,548,616	1,533,420	<b>(1,015,196)</b>
5950261 - Assmt-CS Operations Admin	826,442	803,647	1,011,915	<b>208,269</b>
5950264 - Assmt-CS Business Solutions	569,637	662,287	1,130,200	<b>467,913</b>
5950266 - Assmt-CS Mail	2,009,328	2,380,773	2,338,103	<b>(42,670)</b>
5950272 - Assmt-Collection Work	2,757,001	2,737,699	3,266,052	<b>528,353</b>
5950273 - Assmt-Meter Reading - Pwr/ Wtr and Swr	2,466,675	2,481,711	3,074,009	<b>592,298</b>
5950277 - Assmt-CS Training	176,457	226,637	297,885	<b>71,248</b>
5950280 - Assmt-UTS CS Support	1,145,843	1,288,500	1,937,017	<b>648,516</b>
5950282 - Assmt-CS Support Services	491,255	454,405	490,977	<b>36,571</b>
5950289 - Assmt-IT Network Services	5,063,455	-	325,103	<b>325,103</b>
5950316 - Assmt-IT - Database Administration	65,970	343,262	313,892	<b>(29,370)</b>
5950317 - Assmt-IT - Server Administration	152,166	364,774	-	<b>(364,774)</b>
5950319 - Assmt-GIS	-	220,407	35,142	<b>(185,265)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950336 - Assmt-Warehouse Cost	391,670	-	-	-
5950340 - Assmt-IT SAP Work Mgt System	1,483,386	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	1,600,767	-	1,263,033	<b>1,263,033</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	1,151,785	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	1,415,084	-	-	-
5950348 - Assmt-IT Mobile Solutions	759,633	-	-	-
5950349 - Assmt-IT GIS Center	66,919	-	-	-
5950353 - Assmt-Customer Service Support (IT)	900,332	-	-	-
5950354 - Assmt-TPU WMS Support (IT)	276,679	-	-	-
5950356 - Assmt-TPU Public Affairs Office	1,838,218	2,606,116	2,658,922	<b>52,806</b>
5950361 - Assmt-TPU Account Executives	873,661	908,017	1,183,081	<b>275,064</b>
5950365 - Assmt-CS Switchboard Expense	82,316	90,433	102,131	<b>11,698</b>
5950366 - Assmt-MSO Damage Recovery	41,307	50,000	56,000	<b>6,000</b>
5950376 - Assmt-Fin Utility Accounting	1,136,714	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	-	-	2,129	<b>2,129</b>
5950385 - Assmt-HR TPU Dedicated Resouces	440,492	-	-	-
5950390 - Assmt-Fin Payroll Ops	273,326	-	-	-
5950391 - Assmt-CMO Office of Equity	83,841	-	1,468	<b>1,468</b>
5950392 - Assmt-Hearing Examiner	66,523	39,864	32,283	<b>(7,580)</b>
5950393 - Assmt-Offc of Mgmt & Budget	53,927	42,011	54,175	<b>12,164</b>
5950394 - Assmt-Continuous Improvement	17,832	217,739	271,125	<b>53,386</b>
5950395 - Assmt-Human Resources	2,277,296	3,539,729	3,555,617	<b>15,888</b>
5950396 - Assmt-CMO Gov Relations	59,839	51,698	28,328	<b>(23,370)</b>
5950397 - Assmt-City Council	114,157	100,926	116,085	<b>15,159</b>
5950398 - Assmt-City Manager	70,869	68,127	89,098	<b>20,971</b>
5950399 - Assmt-City Atty's Office Civil	1,533,117	1,737,781	1,825,988	<b>88,208</b>
5950401 - Assmt-City Clerk	48,239	126,798	129,556	<b>2,757</b>
5950402 - Assmt-Fin Treasury - A/R	18,653	-	-	-
5950403 - Assmt-Fin Administration	261,343	-	-	-
5950404 - Assmt-Fin System Support/Reporting	199,176	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	459,390	-	-	-
5950407 - Assmt-Fin AP Services	137,562	-	-	-
5950408 - Assmt-Fin Debt Services	12,958	-	-	-
5950409 - Assmt-Fin Receipting	388,419	-	-	-
5950410 - Assmt-Fin Investments	159,423	-	-	-
5950411 - Assmt-Fin Property LID	9,260	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	463,822	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	457,862	448,746	<b>(9,116)</b>
5950414 - Assmt-Finance	-	5,219,384	4,992,899	<b>(226,485)</b>
5950415 - Assmt-Equal Employment Opportunity	-	296,238	556,644	<b>260,406</b>
5950424 - Assmt-TPU Market Development	2,353,355	2,194,436	2,368,218	<b>173,782</b>
5950425 - Assmt-CS Pay as you Go	541,402	580,165	-	<b>(580,165)</b>
5950426 - Assmt-CS Customer Solutions	534,367	985,499	1,520,248	<b>534,749</b>
5950427 - Assmt-TPU CS Perf Solutions	890,554	1,092,137	1,575,158	<b>483,021</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950429 - Assmt-Public Disclosure	-	289,292	321,816	32,523
5950450 - Assmt-IT SAP	-	6,937,394	3,763,115	(3,174,278)
5950451 - Assmt-IT Application Admin	-	480,473	-	(480,473)
5950452 - Assmt-IT Data and Server Support	-	-	10,834	10,834
5950453 - Assmt-IT Connectivity	-	1,640,813	72,754	(1,568,059)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	769,598	191,125	(578,473)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	201,613	-	(201,613)
5950457 - Assmt-Enterprise Arch and Licensing	-	788,980	-	(788,980)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	1,626,877	(244,512)	(1,871,389)
5950459 - Assmt-Cybersecurity	-	672,903	564,445	(108,458)
5950460 - Assmt-MaaS360 Mobile Device Management	-	76,593	-	(76,593)
5950461 - Assmt-IT Telcom	-	2,176	1,980	(196)
5950462 - Assmt-TFD Emergency	-	66,925	88,984	22,059
5950463 - ASSMT-IT Active Directory	-	-	4,048,515	4,048,515
5950464 - Assmt-IT Help Desk	-	-	191,883	191,883
5950465 - Assmt-IT Project Management	-	-	667,605	667,605
5950466 - Assmt-IT Geospatial	-	-	219,443	219,443
5950468 - Assmt-IT Analytics	-	-	751,230	751,230
5950469 - Assmt-IT Business Apps	-	-	721,819	721,819
5950470 - Assmt-IT APP Enablement	-	-	59,784	59,784
5950471 - Assmt-IT Private Cloud	-	-	266,100	266,100
5950472 - Assmt- IT Ports Data Network	-	-	248,927	248,927
5950473 - Assmt-CMO Special Safety	-	-	668,797	668,797
5950474 - Assmt-CMO Cable Franchise Svc	-	-	7,451	7,451
5959998 - Assessments-Planning Only	-	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 72,624,325</b>	<b>\$ 88,936,382</b>	<b>\$ 97,487,987</b>	<b>\$ 8,551,605</b>
<b>Internal Transfers</b>				
5419150 - Special Reimbursable - Miscellaneous	(4,636,642)	(234,000)	-	234,000
5620000 - Intergovernmental Services	219,561	-	18,000	18,000
6533200 - Contribution to Family Need	200,000	1,000,000	2,000,000	1,000,000
6533205 - Contribution to Community	2,488	-	3,000	3,000
6545000 - External Contributions	3,083	-	2,500	2,500
6571020 - Transf To Capital Other	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ (4,211,510)</b>	<b>\$ 766,000</b>	<b>\$ 2,023,500</b>	<b>\$ 1,257,500</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	89,672,000	149,898,000	60,226,000
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 89,672,000</b>	<b>\$ 149,898,000</b>	<b>\$ 60,226,000</b>
<b>4700 - Power Total</b>	<b>\$ 962,700,456</b>	<b>\$ 958,830,968</b>	<b>\$ 1,022,414,175</b>	<b>\$ 63,583,208</b>

### 4800 - TPU Self Ins Claim

#### Personnel Services

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110901 - Labor Activity Rate - Adjustments	(3,675)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	3,675	-	-	-
5195000 - Int Act Alloc-Labor Regular	8,352	-	-	-
<b>Personnel Services Total</b>	<b>\$ 8,352</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Employee-Related Costs</b>				
5414100 - Travel and Subsistence	149	1,000	1,000	-
5419100 - Miscellaneous Employee Reimbursements	58	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 207</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210100 - Office Expense	13	100	100	-
5210200 - Food & Beverage	40	100	-	(100)
5220100 - Operating Supplies	324	500	500	-
5320100 - Repair & Maintenance Services	-	-	-	-
5412170 - Software Licensing & Maintenance Fees	12,561	10,000	10,000	-
5413000 - Postage Expense	59	100	100	-
5416060 - Solid Waste/Garbage Expense	53	150	-	(150)
5417004 - Rent/Lease Others	-	1,000	1,000	-
<b>Operating Expenses Total</b>	<b>\$ 13,050</b>	<b>\$ 11,950</b>	<b>\$ 11,700</b>	<b>\$ (250)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	161,543	500,000	500,000	-
5310200 - Investment & Management Fees	3,969	4,000	4,000	-
5311300 - Legal Service	369,892	1,000,000	1,000,000	-
5330100 - External Contract Services	1,757	2,500	2,500	-
<b>External Services Total</b>	<b>\$ 537,160</b>	<b>\$ 1,506,500</b>	<b>\$ 1,506,500</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	3,548,033	5,000,000	4,000,000	(1,000,000)
<b>Claims and Premiums Total</b>	<b>\$ 3,548,033</b>	<b>\$ 5,000,000</b>	<b>\$ 4,000,000</b>	<b>\$ (1,000,000)</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	791	1,000	-	(1,000)
5950166 - Assmt-Risk Mgmt (Claims Handling-CS)	3,578	5,000	7,500	2,500
5950167 - Assmt-Risk Mgmt (Claims Handling-Power)	84,877	90,000	91,000	1,000
5950168 - Assmt-Risk Mgmt (Claims Handling-Water)	78,300	75,500	91,000	15,500
5950169 - Assmt-Risk Mgmt (Claims Handling - Rail)	27,608	20,000	7,500	(12,500)
5950343 - Assmt-IT SAP Financial Mgt Sys	2,679	-	-	-
5950367 - Assmt-MSO-Risk Mgmt (Click claims)	2,388	1,500	-	(1,500)
5950376 - Assmt-Fin Utility Accounting	66,803	-	-	-
5950403 - Assmt-Fin Administration	5,895	-	-	-
5950404 - Assmt-Fin System Support/Reporting	2,327	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	134	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950407 - Assmt-Fin AP Services	28	-	-	-
5950410 - Assmt-Fin Investments	4,130	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	146	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 279,683</b>	<b>\$ 193,000</b>	<b>\$ 197,000</b>	<b>\$ 4,000</b>
<b>4800 - TPU Self Ins Claim Total</b>	<b>\$ 4,386,485</b>	<b>\$ 6,712,450</b>	<b>\$ 5,716,200</b>	<b>\$ (996,250)</b>
<b>4805 - Low Income Assistance</b>				
<b>Operating Expenses</b>				
6550000 - Miscellaneous Expenses	165,263	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 165,263</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310200 - Investment & Management Fees	511	-	-	-
<b>External Services Total</b>	<b>\$ 511</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
6533200 - Contribution to Family Need	-	2,500,000	2,500,000	-
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>4805 - Low Income Assistance Total</b>	<b>\$ 165,774</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>5042 - IT Graphics Svcs</b>				
<b>Operating Expenses</b>				
5220100 - Operating Supplies	-	-	-	-
5417003 - Rent/Lease computers	-	-	-	-
5417004 - Rent/Lease Others	-	-	-	-
5642500 - Stationary Equipment Over \$5k	(217)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ (217)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310200 - Investment & Management Fees	-	-	-	-
<b>External Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	101,485	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 101,485</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5042 - IT Graphics Svcs Total</b>	<b>\$ 101,269</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5050 - TPU Fleet Service</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	3,398,720	4,737,523	5,202,619	<b>465,096</b>
5110120 - Education/Training	71,914	-	-	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110200 - Salaries and Wages Expense - Overtime	39,258	-	-	-
5110225 - Salaries & Wages - Vacation	214,363	-	-	-
5110250 - Salaries & Wages - Sick Leave	130,866	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	225,512	-	-	-
5110400 - Salaries and Wages Expense - Other	(236,548)	-	-	-
5110420 - PTO Cashout Pay	2,394	32,830	29,500	(3,330)
5110430 - Accrued Salaries & Wages	12,116	-	-	-
5110500 - Leave Severence Payoff	43,771	-	-	-
5110800 - FICA Contributions	324,758	362,138	397,999	35,862
5110810 - Health & Welfare	907,812	934,200	1,297,009	362,809
5110811 - Dental Plan	76,958	90,371	103,653	13,282
5110812 - Personal Time Off	104,013	-	-	-
5110820 - Insurance-Group Life	11,143	4,737	10,405	5,668
5110826 - VEBA Retirement Health Savings	1,050	1,040	1,040	-
5110828 - Paid Family and Medical Leave ER	-	9,238	13,243	4,005
5110830 - Industrial Insurance	68,956	50,129	67,108	16,980
5110835 - State Unemployment Compensation	6,792	8,054	6,763	(1,290)
5110850 - Pension Contributions-TERS	455,559	537,235	589,977	52,742
5110855 - Union Pension-Employer Paid	255,921	-	255,500	255,500
5110900 - Labor	(239)	-	-	-
5110901 - Labor Activity Rate - Adjustments	1,736,240	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(1,736,240)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(48,952)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	6,494	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 6,072,631</b>	<b>\$ 6,767,495</b>	<b>\$ 7,974,817</b>	<b>\$ 1,207,323</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	39,009	-	-	-
5220200 - Uniform Expenses	12,939	28,200	34,000	5,800
5412030 - Association Dues & Subscriptions	13,378	18,000	25,000	7,000
5414000 - Training and Professional Development	25,868	37,864	193,284	155,420
5414100 - Travel and Subsistence	29,291	30,204	27,972	(2,322)
5419100 - Miscellaneous Employee Reimbursements	103	-	300	300
5428900 - Recognize Employees for Years of Servic	1,774	5,000	4,000	(1,000)
<b>Employee-Related Costs Total</b>	<b>\$ 122,360</b>	<b>\$ 119,268</b>	<b>\$ 284,556</b>	<b>\$ 165,288</b>
<b>Operating Expenses</b>				
5210010 - Telecommunications Shared Cost	9,018	11,876	21,236	9,360
5210015 - Cellular Phone Usage	3,517	3,700	5,260	1,560
5210100 - Office Expense	20,621	28,600	17,400	(11,200)
5210200 - Food & Beverage	60	2,000	-	(2,000)
5210400 - Safety Equipment & Supplies	13,175	13,650	11,000	(2,650)
5216070 - Chemicals & Gases	2,056	1,400	1,800	400

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5216100 - Building Maintenance	206	-	1,400	1,400
5216110 - Automotive Supplies	63,038	-	-	-
5216115 - Core Supplies	544	-	-	-
5216120 - Repair and Maintenance Supplies	1,518	3,000	5,000	2,000
5220100 - Operating Supplies	65,303	83,000	110,000	27,000
5220150 - Computer Supplies	10,436	61,300	2,600	(58,700)
5221000 - Inventory Fuel - Internal	(348)	-	-	-
5221100 - Lubricant Expense	616	650	-	(650)
5221180 - Misc Order Fee	-	-	-	-
5230100 - Repairs & Maintenance Materials Expense	226	200	100	(100)
5250100 - Inventory Scrap/Write Off	(16)	-	-	-
5250150 - Physical Inventory Adjustments	2,234	-	2,400	2,400
5250160 - Inventory Reclaim Account	(9,324)	-	-	-
5295001 - Int Act Alloc-Motor Pool	(16,362)	-	-	-
5320100 - Repair & Maintenance Services	-	1,000	17,000	16,000
5411000 - Transportation Expense	330	300	400	100
5412170 - Software Licensing & Maintenance Fees	61,165	57,000	91,300	34,300
5413000 - Postage Expense	123	400	210	(190)
5416010 - Natural Gas Expense	17,264	14,000	23,000	9,000
5416060 - Solid Waste/Garbage Expense	100	-	-	-
5417001 - Rent/Lease Auto Equipment	1,365	2,000	-	(2,000)
5418000 - Licenses and Permits	6,070	2,000	1,400	(600)
5418150 - Vehicle Expenses	189,189	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	-	30	30
5426000 - Cash Discounts Taken	(7,496)	-	-	-
5641500 - Moveable Equipment Over \$5k	7,536,454	-	-	-
5900000 - Warehouse Overhead	(5,636)	-	-	-
5900002 - Vendor Srvcs Overhead	(4,382)	-	-	-
5909990 - OH Loading Adjustment	(78)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 7,960,986</b>	<b>\$ 286,076</b>	<b>\$ 311,536</b>	<b>\$ 25,460</b>
<b>External Services</b>				
5310100 - Professional Services Expense	198,276	105,000	52,600	(52,400)
5310200 - Investment & Management Fees	9,554	-	-	-
5311500 - Health Care Misc External Payment	36	2,000	3,000	1,000
5312010 - Printing & Graphic Service	1,249	3,200	1,040	(2,160)
5330100 - External Contract Services	31,717	5,000	900	(4,100)
5340100 - Temporary Labor Services	11,089	-	-	-
5412000 - Advertising Expense	378	2,000	250	(1,750)
<b>External Services Total</b>	<b>\$ 252,298</b>	<b>\$ 117,200</b>	<b>\$ 57,790</b>	<b>\$ (59,410)</b>
<b>Taxes</b>				
5422100 - State Business & Occupation Tax	3,877	-	-	-
<b>Taxes Total</b>	<b>\$ 3,877</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	49	-	-	-
5290005 - Int-Car Wash Settled from PM Order	6	-	-	-
5333022 - Replacement Fee-Fund Adjustments	7,188,232	-	-	-
5333025 - Replacement Fee -Interest Credits	(349,785)	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	260,817	216,033	351,108	<b>135,075</b>
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	378,113	<b>378,113</b>
5390005 - Int-Fleet Fuel Settled from PM Order	41,192	59,355	69,095	<b>9,740</b>
5390006 - Int-Fleet Admin OH Settled from PM Order	67,064	73,765	45,985	<b>(27,780)</b>
5390007 - Int-Fleet Interest from PM	349,744	-	-	-
5390009 - Int-Fleet Replacement Fee Fund Adj	(7,210,883)	-	-	-
5390011 - Int-Service Desk Support from IO	12,400	-	-	-
5390012 - Desktop & Service Desk Support	46,764	41,575	69,121	<b>27,546</b>
5415000 - Insurance Expense	1,810	2,089	2,000	<b>(89)</b>
5417000 - Rent/Lease Buildings	555,436	567,336	494,963	<b>(72,373)</b>
5590007 - Int-Adjustment Settled from PM Ord	110,462	-	-	-
5900001 - Fuel Overhead-Fleet	(2,019)	-	-	-
5900004 - Car Wash Overhead-Fleet	(1)	-	-	-
5950139 - Assmt-Director's Office Direct Expenses	96,475	83,477	124,229	<b>40,752</b>
5950140 - Assmt-Pub Utility Board Expenses	5,938	5,922	7,866	<b>1,944</b>
5950148 - Assmt-TPU Communications	7,621	5,983	3,864	<b>(2,119)</b>
5950162 - Assmt-Copy Center	7,324	15,975	16,518	<b>543</b>
5950163 - Assmt-TPU Management Services	29,417	38,616	50,542	<b>11,926</b>
5950171 - Assmt-Rcd Mgt & Pub Disclosure	6,333	4,941	3,838	<b>(1,103)</b>
5950205 - Assmt-TPU Safety Office	-	22,075	-	<b>(22,075)</b>
5950266 - Assmt-CS Mail	28,366	18,358	42,639	<b>24,281</b>
5950289 - Assmt-IT Network Services	190,229	-	11,139	<b>11,139</b>
5950316 - Assmt-IT - Database Administration	-	10,868	8,242	<b>(2,626)</b>
5950317 - Assmt-IT - Server Administration	-	10,276	-	<b>(10,276)</b>
5950319 - Assmt-GIS	-	5,077	-	<b>(5,077)</b>
5950340 - Assmt-IT SAP Work Mgt System	129,184	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	38,566	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	47,476	-	-	-
5950353 - Assmt-Customer Service Support (IT)	9,615	-	-	-
5950354 - Assmt-TPU WMS Support (IT)	23,953	-	-	-
5950356 - Assmt-TPU Public Affairs Office	2,523	4,771	7,000	<b>2,229</b>
5950376 - Assmt-Fin Utility Accounting	116,771	-	-	-
5950385 - Assmt-HR TPU Dedicated Resouces	14,749	-	-	-
5950390 - Assmt-Fin Payroll Ops	9,096	-	-	-
5950391 - Assmt-CMO Office of Equity	2,807	-	-	-
5950393 - Assmt-Offc of Mgmt & Budget	1,806	1,504	1,984	<b>480</b>
5950394 - Assmt-Continuous Improvement	597	7,792	10,869	<b>3,077</b>
5950395 - Assmt-Human Resources	76,253	126,679	142,545	<b>15,867</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950396 - Assmt-CMO Gov Relations	1,999	1,850	1,076	(775)
5950397 - Assmt-City Council	3,822	3,612	4,390	778
5950398 - Assmt-City Manager	2,373	2,438	3,166	728
5950399 - Assmt-City Atty's Office Civil	242,071	274,386	13,113	(261,273)
5950401 - Assmt-City Clerk	1,615	4,538	5,083	545
5950403 - Assmt-Fin Administration	28,882	-	-	-
5950404 - Assmt-Fin System Support/Reporting	12,451	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	190,408	-	-	-
5950407 - Assmt-Fin AP Services	10,793	-	-	-
5950410 - Assmt-Fin Investments	13,178	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	7,150	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	16,386	17,990	1,605
5950414 - Assmt-Finance	-	302,482	122,718	(179,764)
5950415 - Assmt-Equal Employment Opportunity	-	10,602	22,316	11,714
5950429 - Assmt-Public Disclosure	-	10,353	12,902	2,548
5950450 - Assmt-IT SAP	-	200,692	121,089	(79,604)
5950451 - Assmt-IT Application Admin	-	17,195	-	(17,195)
5950452 - Assmt-IT Data and Server Support	-	-	266	266
5950453 - Assmt-IT Connectivity	-	45,383	2,917	(42,466)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	17,729	6,150	(11,579)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	4,644	-	(4,644)
5950457 - Assmt-Enterprise Arch and Licensing	-	18,175	-	(18,175)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	37,478	(7,868)	(45,346)
5950459 - Assmt-Cybersecurity	-	15,501	18,162	2,661
5950460 - Assmt-MaaS360 Mobile Device Management	-	413	-	(413)
5950462 - Assmt-TFD Emergency	-	2,395	3,534	1,138
5950463 - ASSMT-IT Active Directory	-	-	79,303	79,303
5950464 - Assmt-IT Help Desk	-	-	7,693	7,693
5950465 - Assmt-IT Project Management	-	-	21,482	21,482
5950466 - Assmt-IT Geospatial	-	-	7,061	7,061
5950468 - Assmt-IT Analytics	-	-	24,173	24,173
5950469 - Assmt-IT Business Apps	-	-	23,227	23,227
5950470 - Assmt-IT APP Enablement	-	-	1,924	1,924
5950471 - Assmt-IT Private Cloud	-	-	2,601	2,601
5950473 - Assmt-CMO Special Safety	-	-	24,145	24,145
<b>Indirect Costs Total</b>	<b>\$ 2,431,131</b>	<b>\$ 2,308,720</b>	<b>\$ 2,380,271</b>	<b>\$ 71,552</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	16,780,500	592,751	(16,187,749)
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 16,780,500</b>	<b>\$ 592,751</b>	<b>\$ (16,187,749)</b>
<b>5050 - TPU Fleet Service Total</b>	<b>\$ 16,843,282</b>	<b>\$ 26,379,258</b>	<b>\$ 11,601,721</b>	<b>\$ (14,777,537)</b>

### 5086 - TTEP-Tac Training & Employment Program

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>External Services</b>				
5310100 - Professional Services Expense	-	25,000	25,000	-
5310200 - Investment & Management Fees	71	-	-	-
5330100 - External Contract Services	488,599	588,004	588,004	-
5412000 - Advertising Expense	-	2,000	2,000	-
<b>External Services Total</b>	<b>\$ 488,670</b>	<b>\$ 615,004</b>	<b>\$ 615,004</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5950289 - Assmt-IT Network Services	-	-	186	<b>186</b>
5950343 - Assmt-IT SAP Financial Mgt Sys	540	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	205	-	-	-
5950403 - Assmt-Fin Administration	1,416	-	-	-
5950404 - Assmt-Fin System Support/Reporting	1,474	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	16,068	-	-	-
5950407 - Assmt-Fin AP Services	69	-	-	-
5950410 - Assmt-Fin Investments	72	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	18	-	-	-
5950414 - Assmt-Finance	-	7,813	7,620	<b>(193)</b>
5950450 - Assmt-IT SAP	-	3,333	2,930	<b>(403)</b>
5950452 - Assmt-IT Data and Server Support	-	-	17	<b>17</b>
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	149	<b>149</b>
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(190)	<b>(190)</b>
5950459 - Assmt-Cybersecurity	-	-	440	<b>440</b>
5950465 - Assmt-IT Project Management	-	-	520	<b>520</b>
5950466 - Assmt-IT Geospatial	-	-	171	<b>171</b>
5950468 - Assmt-IT Analytics	-	-	585	<b>585</b>
5950469 - Assmt-IT Business Apps	-	-	562	<b>562</b>
5950470 - Assmt-IT APP Enablement	-	-	47	<b>47</b>
5950471 - Assmt-IT Private Cloud	-	-	63	<b>63</b>
<b>Indirect Costs Total</b>	<b>\$ 19,863</b>	<b>\$ 11,146</b>	<b>\$ 13,099</b>	<b>\$ 1,953</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program Total</b>	<b>\$ 508,532</b>	<b>\$ 626,150</b>	<b>\$ 628,103</b>	<b>\$ 1,953</b>

### 5400 - Equipment Rental

#### Personnel Services

5110100 - Salaries and Wages Expense - Regular	4,824,937	6,737,420	7,036,447	<b>299,027</b>
5110110 - Premium Pay	402	-	-	-
5110120 - Education/Training	42,131	-	-	-
5110200 - Salaries and Wages Expense - Overtime	390,104	601,000	601,000	-
5110225 - Salaries & Wages - Vacation	300,165	-	-	-
5110250 - Salaries & Wages - Sick Leave	177,900	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	288,651	-	-	-
5110400 - Salaries and Wages Expense - Other	(401,813)	-	-	-
5110420 - PTO Cashout Pay	7,637	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110430 - Accrued Salaries & Wages	21,484	-	-	-
5110500 - Leave Severence Payoff	56,547	-	-	-
5110800 - FICA Contributions	471,894	513,593	536,769	<b>23,176</b>
5110810 - Health & Welfare	1,248,013	1,345,248	1,750,962	<b>405,714</b>
5110811 - Dental Plan	110,106	130,134	139,932	<b>9,798</b>
5110812 - Personal Time Off	55,947	-	-	-
5110820 - Insurance-Group Life	15,850	6,738	14,073	<b>7,335</b>
5110828 - Paid Family and Medical Leave ER	-	12,987	17,824	<b>4,837</b>
5110830 - Industrial Insurance	255,192	74,140	5,170	<b>(68,970)</b>
5110835 - State Unemployment Compensation	9,883	11,406	10,223	<b>(1,183)</b>
5110850 - Pension Contributions-TERS	626,125	764,024	797,933	<b>33,909</b>
5110855 - Union Pension-Employer Paid	414,946	-	396,578	<b>396,578</b>
5110900 - Labor	(15,978)	-	-	-
5110901 - Labor Activity Rate - Adjustments	3,562,783	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(3,562,783)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	(137,247)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(614)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 8,762,263</b>	<b>\$ 10,196,689</b>	<b>\$ 11,306,911</b>	<b>\$ 1,110,222</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	53,365	54,030	55,900	<b>1,870</b>
5220200 - Uniform Expenses	30,453	6,000	57,000	<b>51,000</b>
5412030 - Association Dues & Subscriptions	8,329	5,000	5,000	-
5414000 - Training and Professional Development	37,769	22,000	21,000	<b>(1,000)</b>
5414100 - Travel and Subsistence	2,731	7,000	7,000	-
5414150 - Tuition Reimbursement	1,011	-	-	-
5419100 - Miscellaneous Employee Reimbursements	418	150	150	-
5428900 - Recognize Employees for Years of Servic	476	150	150	-
<b>Employee-Related Costs Total</b>	<b>\$ 134,552</b>	<b>\$ 94,330</b>	<b>\$ 146,200</b>	<b>\$ 51,870</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	238	2,186	2,186	-
5210010 - Telecommunications Shared Cost	14,810	-	1,948	<b>1,948</b>
5210015 - Cellular Phone Usage	6,355	6,737	6,906	<b>169</b>
5210020 - Long Distance Phone Usage	341	650	650	-
5210025 - Telecom Equipment Cost	25,065	-	-	-
5210100 - Office Expense	6,672	10,800	10,800	-
5210200 - Food & Beverage	2,136	1,900	2,200	<b>300</b>
5210400 - Safety Equipment & Supplies	31,101	20,000	20,000	-
5216070 - Chemicals & Gases	3,272	-	-	-
5216110 - Automotive Supplies	149,710	3,500	4,300	<b>800</b>
5216115 - Core Supplies	201	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5216120 - Repair and Maintenance Supplies	0	-	-	-
5220100 - Operating Supplies	159,627	147,400	132,686	(14,714)
5220150 - Computer Supplies	2,053	9,000	7,000	(2,000)
5221010 - Fuel - External	23	-	-	-
5221100 - Lubricant Expense	11	-	-	-
5230100 - Repairs & Maintenance Materials Expense	2,705	-	-	-
5250150 - Physical Inventory Adjustments	(25,868)	-	-	-
5250160 - Inventory Reclaim Account	(12,015)	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	2,107	-	-	-
5295014 - Int Act Alloc-Disposal Fees	116	-	-	-
5312020 - Convenience Copier Charges	24,273	13,900	24,349	10,449
5320100 - Repair & Maintenance Services	33,716	12,000	12,000	-
5411000 - Transportation Expense	270	450	450	-
5412170 - Software Licensing & Maintenance Fees	7,199	3,300	6,300	3,000
5412190 - Hardware License and Maintenance Fees	887	-	-	-
5413000 - Postage Expense	160	500	500	-
5416000 - Public Utility Services Expense	52,986	58,920	61,573	2,653
5416040 - Water Utility Expense	6,537	7,530	7,754	224
5416050 - Electricity Expense	46,797	50,200	59,896	9,696
5416060 - Solid Waste/Garbage Expense	8,286	9,910	13,863	3,953
5417002 - Rent/Lease Tools & Machinery	14,087	-	-	-
5417003 - Rent/Lease computers	-	-	-	-
5418000 - Licenses and Permits	12,084	3,100	3,100	-
5418150 - Vehicle Expenses	927,843	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check	60	-	-	-
5426000 - Cash Discounts Taken	(31,983)	-	-	-
5480009 - Capital Settlement for Services	-	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5641500 - Moveable Equipment Over \$5k	9,017,247	10,895,790	7,077,077	(3,818,713)
5642500 - Stationary Equipment Over \$5k	29,516	-	-	-
5900000 - Warehouse Overhead	(49,708)	-	-	-
5909990 - OH Loading Adjustment	(73)	-	-	-
5909998 - Warehouse Overheads - Planning Only	-	150	150	-
6842000 - Insurance Recoveries	(2,535)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 10,466,312</b>	<b>\$ 11,257,923</b>	<b>\$ 7,455,688</b>	<b>\$ (3,802,235)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	10,623	88,300	53,600	(34,700)
5310200 - Investment & Management Fees	4,122	-	-	-
5311100 - Audit Services Expense	5,320	5,400	9,000	3,600
5311300 - Legal Service	927	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5311500 - Health Care Misc External Payment	4,754	4,200	6,400	2,200
5312010 - Printing & Graphic Service	504	1,700	1,700	-
5330100 - External Contract Services	867,960	44,400	21,000	(23,400)
5412000 - Advertising Expense	635	750	750	-
<b>External Services Total</b>	<b>\$ 894,843</b>	<b>\$ 144,750</b>	<b>\$ 92,450</b>	<b>\$ (52,300)</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	24,000	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 24,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	0	-	-	-
5422100 - State Business & Occupation Tax	3,929	2,900	3,300	400
5422400 - State Leasehold Tax	129	-	-	-
<b>Taxes Total</b>	<b>\$ 4,058</b>	<b>\$ 2,900</b>	<b>\$ 3,300</b>	<b>\$ 400</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	1,437	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	434,866	132,824	99,630	(33,194)
5390004 - Int-Fleet Repl Fee Settled from PM Order	23,880	23,880	23,880	-
5390005 - Int-Fleet Fuel Settled from PM Order	75,682	26,834	18,230	(8,604)
5390006 - Int-Fleet Admin OH Settled from PM Order	1,680	6,480	6,048	(432)
5415000 - Insurance Expense	93,535	128,399	150,710	22,311
5415010 - Public Liability Insurance - Self Ins	-	199,928	1,558,428	1,358,500
5417000 - Rent/Lease Buildings	248,000	295,200	336,000	40,800
5417008 - Rent/Lease City Parking	26,993	24,000	28,000	4,000
5417009 - Rent/Lease Radio Communications	20,716	15,092	15,246	154
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	14,657	23,105	23,889	785
5950088 - Assmt-PW Admin	245,333	209,067	203,861	(5,206)
5950289 - Assmt-IT Network Services	184,634	-	15,278	15,278
5950316 - Assmt-IT - Database Administration	-	13,479	12,017	(1,462)
5950317 - Assmt-IT - Server Administration	-	14,797	-	(14,797)
5950319 - Assmt-GIS	-	7,155	-	(7,155)
5950340 - Assmt-IT SAP Work Mgt System	169,275	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	232	-	26	26
5950342 - Assmt-IT SAP Human Resource Mgt Sys	52,131	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	41,445	-	-	-
5950346 - Assmt-IT GG PC Support	117,695	38,187	-	(38,187)
5950349 - Assmt-IT GIS Center	4,456	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	55,538	-	-	-
5950355 - Assmt-IT GG PC Replacements	15,319	20,423	13,636	(6,787)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	24,808	27,420	22,996	(4,424)
5950386 - Assmt-HR GG Dedicated Resouces	23,801	-	-	-
5950389 - Assmt-Customer Support Center	22,742	-	-	-



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950390 - Assmt-Fin Payroll Ops	12,274	-	-	-
5950391 - Assmt-CMO Office of Equity	44,128	36,192	15,855	(20,337)
5950393 - Assmt-Offc of Mgmt & Budget	45,437	43,840	53,413	9,573
5950394 - Assmt-Continuous Improvement	15,024	12,812	14,674	1,861
5950395 - Assmt-Human Resources	103,073	172,787	136,250	(36,537)
5950396 - Assmt-CMO Gov Relations	28,487	24,842	16,182	(8,660)
5950397 - Assmt-City Council	49,918	63,931	72,667	8,735
5950398 - Assmt-City Manager	59,712	97,022	113,664	16,643
5950399 - Assmt-City Atty's Office Civil	109,044	124,064	130,948	6,884
5950401 - Assmt-City Clerk	37,335	29,338	29,824	486
5950402 - Assmt-Fin Treasury - A/R	1,612	-	-	-
5950403 - Assmt-Fin Administration	37,436	-	-	-
5950404 - Assmt-Fin System Support/Reporting	20,675	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	156,667	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	252,480	-	-	-
5950407 - Assmt-Fin AP Services	9,638	-	-	-
5950410 - Assmt-Fin Investments	3,061	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	9,905	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	23,595	24,287	691
5950414 - Assmt-Finance	-	138,106	175,497	37,391
5950415 - Assmt-Equal Employment Opportunity	-	15,266	30,127	14,860
5950416 - Assmt -CMO Media and Communications	-	27,995	758	(27,237)
5950429 - Assmt-Public Disclosure	-	14,908	17,417	2,509
5950450 - Assmt-IT SAP	-	160,410	167,248	6,838
5950451 - Assmt-IT Application Admin	-	24,761	-	(24,761)
5950452 - Assmt-IT Data and Server Support	-	-	381	381
5950453 - Assmt-IT Connectivity	-	63,896	3,938	(59,958)
5950454 - Assmt-GIS Tech Infra and Coordination	-	66,285	-	(66,285)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	43,634	8,494	(35,139)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	6,545	-	(6,545)
5950457 - Assmt-Enterprise Arch and Licensing	-	25,611	-	(25,611)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	52,810	(10,867)	(63,677)
5950459 - Assmt-Cybersecurity	-	21,843	25,086	3,243
5950460 - Assmt-MaaS360 Mobile Device Management	-	207	-	(207)
5950461 - Assmt-IT Telcom	-	52,323	55,535	3,212
5950462 - Assmt-TFD Emergency	-	13,445	13,887	441
5950463 - ASSMT-IT Active Directory	-	-	114,196	114,196
5950464 - Assmt-IT Help Desk	-	-	10,385	10,385
5950465 - Assmt-IT Project Management	-	-	29,671	29,671
5950466 - Assmt-IT Geospatial	-	-	9,753	9,753
5950468 - Assmt-IT Analytics	-	-	33,388	33,388
5950469 - Assmt-IT Business Apps	-	-	32,080	32,080
5950470 - Assmt-IT APP Enablement	-	-	2,657	2,657
5950471 - Assmt-IT Private Cloud	-	-	3,592	3,592

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950473 - Assmt-CMO Special Safety	-	-	36,196	36,196
5950474 - Assmt-CMO Cable Francise Svc	-	-	80,475	80,475
<b>Indirect Costs Total</b>	<b>\$ 2,894,763</b>	<b>\$ 2,562,738</b>	<b>\$ 3,975,531</b>	<b>\$ 1,412,793</b>
<b>Internal Transfers</b>				
6539850 - Transfer to GG Fleet Services Fund	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	599,414	84,804	(514,610)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 599,414</b>	<b>\$ 84,804</b>	<b>\$ (514,610)</b>
<b>5400 - Equipment Rental Total</b>	<b>\$ 23,180,791</b>	<b>\$ 24,858,744</b>	<b>\$ 23,064,884</b>	<b>\$ (1,793,860)</b>
<b>5453 - PWS Asphalt Plant</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	248,883	279,855	295,335	15,480
5110120 - Education/Training	5,032	-	-	-
5110200 - Salaries and Wages Expense - Overtime	31,368	35,000	35,000	-
5110225 - Salaries & Wages - Vacation	17,375	-	-	-
5110250 - Salaries & Wages - Sick Leave	5,814	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	14,027	-	-	-
5110400 - Salaries and Wages Expense - Other	(2,080)	-	-	-
5110430 - Accrued Salaries & Wages	878	-	-	-
5110800 - FICA Contributions	24,321	21,409	22,593	1,184
5110810 - Health & Welfare	67,060	57,609	74,983	17,374
5110811 - Dental Plan	6,296	5,573	5,992	420
5110820 - Insurance-Group Life	816	280	591	311
5110828 - Paid Family and Medical Leave ER	-	560	750	190
5110830 - Industrial Insurance	15,609	3,205	213	(2,992)
5110835 - State Unemployment Compensation	509	476	502	26
5110850 - Pension Contributions-TERS	32,183	31,736	33,491	1,755
5110855 - Union Pension-Employer Paid	2,080	-	-	-
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	(25,592)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	25,592	-	-	-
5195000 - Int Act Alloc-Labor Regular	175,643	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,762	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 648,575</b>	<b>\$ 435,701</b>	<b>\$ 469,449</b>	<b>\$ 33,748</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	514	-	720	720
5220200 - Uniform Expenses	2,678	5,000	5,000	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5412030 - Association Dues & Subscriptions	1,235	1,500	1,500	-
5414000 - Training and Professional Development	3,015	3,000	3,000	-
5414100 - Travel and Subsistence	1,664	3,000	3,000	-
5419100 - Miscellaneous Employee Reimbursements	300	600	600	-
<b>Employee-Related Costs Total</b>	<b>\$ 9,406</b>	<b>\$ 13,100</b>	<b>\$ 13,820</b>	<b>\$ 720</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	59	-	-	-
5210010 - Telecommunications Shared Cost	3,320	-	-	-
5210015 - Cellular Phone Usage	2,307	2,308	2,362	<b>54</b>
5210020 - Long Distance Phone Usage	15	-	-	-
5210025 - Telecom Equipment Cost	6,462	-	-	-
5210030 - Communication Fixed Fees	4,560	-	-	-
5210100 - Office Expense	1,687	3,000	3,000	-
5210200 - Food & Beverage	1,571	1,000	1,000	-
5210400 - Safety Equipment & Supplies	787	2,200	2,200	-
5216070 - Chemicals & Gases	-	4,000	4,000	-
5216120 - Repair and Maintenance Supplies	1,688	5,000	5,000	-
5220100 - Operating Supplies	1,344,365	1,210,000	2,192,500	<b>982,500</b>
5220150 - Computer Supplies	313	-	-	-
5221010 - Fuel - External	2,187	-	-	-
5221100 - Lubricant Expense	246	500	500	-
5230100 - Repairs & Maintenance Materials Expense	2,387	10,000	10,000	-
5241000 - Stock Purchases	2,538,256	2,086,600	-	<b>(2,086,600)</b>
5250100 - Inventory Scrap/Write Off	0	-	-	-
5250150 - Physical Inventory Adjustments	(124,602)	-	-	-
5250160 - Inventory Reclaim Account	(1,574,478)	(1,400,000)	(1,265,625)	<b>134,375</b>
5295000 - Int Act Alloc-Equipment	14,482	-	-	-
5295014 - Int Act Alloc-Disposal Fees	2,132	-	-	-
5312020 - Convenience Copier Charges	3,320	5,000	3,528	<b>(1,472)</b>
5411000 - Transportation Expense	33,175	30,000	30,000	-
5412170 - Software Licensing & Maintenance Fees	3,825	3,000	3,000	-
5416010 - Natural Gas Expense	47,693	70,000	64,309	<b>(5,691)</b>
5416020 - Wastewater Expense	27,608	20,000	29,858	<b>9,858</b>
5416030 - Surface Water Expense	18,958	20,000	23,460	<b>3,460</b>
5416040 - Water Utility Expense	10,763	5,000	12,610	<b>7,610</b>
5416050 - Electricity Expense	63,212	32,000	36,253	<b>4,253</b>
5416060 - Solid Waste/Garbage Expense	18,994	20,000	21,327	<b>1,327</b>
5417003 - Rent/Lease computers	-	-	-	-
5418000 - Licenses and Permits	7,723	3,000	3,000	-
5419200 - Miscellaneous Other Services and Charges	269	-	-	-
5425000 - Bank Charges	25	-	-	-
5426000 - Cash Discounts Taken	(8,577)	-	-	-
5900000 - Warehouse Overhead	561	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5909990 - OH Loading Adjustment	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 2,455,293</b>	<b>\$ 2,132,608</b>	<b>\$ 1,182,282</b>	<b>\$ (950,327)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	42,484	7,500	7,500	-
5310120 - Safety Inspection Services	397	-	-	-
5310200 - Investment & Management Fees	152	200	200	-
5311500 - Health Care Misc External Payment	350	400	400	-
5312010 - Printing & Graphic Service	22	-	-	-
5318000 - Permits & Licenses Service	1,673	-	-	-
5330100 - External Contract Services	251,739	-	-	-
5412000 - Advertising Expense	737	-	-	-
<b>External Services Total</b>	<b>\$ 297,554</b>	<b>\$ 8,100</b>	<b>\$ 8,100</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	70	-	-	-
<b>Debt Service Total</b>	<b>\$ 70</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	471,168	170,000	170,000	-
5422100 - State Business & Occupation Tax	14,576	10,000	10,000	-
<b>Taxes Total</b>	<b>\$ 485,745</b>	<b>\$ 180,000</b>	<b>\$ 180,000</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	60,571	114,844	93,532	(21,312)
5390004 - Int-Fleet Repl Fee Settled from PM Order	43,008	43,008	36,480	(6,528)
5390005 - Int-Fleet Fuel Settled from PM Order	14,379	21,434	13,429	(8,005)
5390006 - Int-Fleet Admin OH Settled from PM Order	13,440	12,960	9,072	(3,888)
5415000 - Insurance Expense	4,381	62,069	12,460	(49,609)
5415005 - Public Liability Insurance - External	4,799	-	-	-
5415010 - Public Liability Insurance - Self Ins	-	2,221	3,326	1,106
5417009 - Rent/Lease Radio Communications	-	-	6,776	6,776
5900005 - Gen Svcs Telecomm Overhead	15	-	-	-
5950011 - Assmt-Contract Compliance	36,472	-	-	-
5950045 - Assmt-Fin Treasury - A/R	(5)	-	-	-
5950289 - Assmt-IT Network Services	33,570	-	1,049	1,049
5950316 - Assmt-IT - Database Administration	-	577	476	(101)
5950317 - Assmt-IT - Server Administration	-	634	-	(634)
5950319 - Assmt-GIS	-	1,385	-	(1,385)
5950341 - Assmt-IT SAP Customer Care Sys	71	-	13	13
5950342 - Assmt-IT SAP Human Resource Mgt Sys	2,593	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	3,545	-	-	-
5950346 - Assmt-IT GG PC Support	21,399	9,547	-	(9,547)
5950351 - Assmt-IT GG Dedicated Resources	1,359	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950355 - Assmt-IT GG PC Replacements	-	975	-	(975)
5950370 - Assmt-Mail Srvc for Gen Govt	9,589	13,851	10,228	(3,623)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	1,234	1,174	985	(189)
5950386 - Assmt-HR GG Dedicated Resouces	1,184	-	-	-
5950389 - Assmt-Customer Support Center	1,131	-	-	-
5950390 - Assmt-Fin Payroll Ops	329	-	-	-
5950391 - Assmt-CMO Office of Equity	2,195	1,550	679	(871)
5950393 - Assmt-Offc of Mgmt & Budget	2,260	1,877	2,288	410
5950394 - Assmt-Continuous Improvement	747	549	628	80
5950395 - Assmt-Human Resources	5,127	7,399	5,835	(1,564)
5950396 - Assmt-CMO Gov Relations	1,420	1,064	693	(370)
5950397 - Assmt-City Council	2,483	2,738	3,112	374
5950398 - Assmt-City Manager	2,970	4,155	4,868	712
5950399 - Assmt-City Atty's Office Civil	5,424	5,313	5,608	295
5950401 - Assmt-City Clerk	1,857	1,256	1,277	21
5950402 - Assmt-Fin Treasury - A/R	98	-	-	-
5950403 - Assmt-Fin Administration	6,429	-	-	-
5950404 - Assmt-Fin System Support/Reporting	6,788	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	32,137	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	33,487	-	-	-
5950407 - Assmt-Fin AP Services	2,684	-	-	-
5950410 - Assmt-Fin Investments	144	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	4,451	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	1,010	1,040	30
5950414 - Assmt-Finance	-	21,702	23,650	1,948
5950415 - Assmt-Equal Employment Opportunity	-	654	1,290	636
5950416 - Assmt -CMO Media and Communications	-	1,199	32	(1,167)
5950429 - Assmt-Public Disclosure	-	638	746	108
5950450 - Assmt-IT SAP	-	13,603	13,366	(237)
5950451 - Assmt-IT Application Admin	-	1,060	-	(1,060)
5950452 - Assmt-IT Data and Server Support	-	-	51	51
5950453 - Assmt-IT Connectivity	-	6,507	169	(6,338)
5950454 - Assmt-GIS Tech Infra and Coordination	-	12,829	-	(12,829)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	8,445	679	(7,766)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	1,267	-	(1,267)
5950457 - Assmt-Enterprise Arch and Licensing	-	4,957	-	(4,957)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	10,221	(868)	(11,089)
5950459 - Assmt-Cybersecurity	-	4,228	2,005	(2,223)
5950460 - Assmt-MaaS360 Mobile Device Management	-	413	-	(413)
5950461 - Assmt-IT Telcom	-	13,054	13,859	806
5950462 - Assmt-TFD Emergency	-	576	595	19
5950463 - ASSMT-IT Active Directory	-	-	4,891	4,891
5950464 - Assmt-IT Help Desk	-	-	445	445
5950465 - Assmt-IT Project Management	-	-	2,371	2,371

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950466 - Assmt-IT Geospatial	-	-	779	779
5950468 - Assmt-IT Analytics	-	-	2,668	2,668
5950469 - Assmt-IT Business Apps	-	-	2,564	2,564
5950470 - Assmt-IT APP Enablement	-	-	212	212
5950471 - Assmt-IT Private Cloud	-	-	287	287
5950473 - Assmt-CMO Special Safety	-	-	1,550	1,550
5950474 - Assmt-CMO Cable Francise Svc	-	-	3,446	3,446
<b>Indirect Costs Total</b>	<b>\$ 363,767</b>	<b>\$ 412,942</b>	<b>\$ 288,641</b>	<b>\$ (124,301)</b>
<b>Internal Transfers</b>				
6571020 - Transf To Capital Other	28,500	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 28,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	69,308	10,534	(58,774)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 69,308</b>	<b>\$ 10,534</b>	<b>\$ (58,774)</b>
<b>5453 - PWS Asphalt Plant Total</b>	<b>\$ 4,288,910</b>	<b>\$ 3,251,760</b>	<b>\$ 2,152,827</b>	<b>\$ (1,098,933)</b>
<b>5540 - Comms Equip Res</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	856,449	1,082,219	1,135,587	53,368
5110110 - Premium Pay	150	-	-	-
5110120 - Education/Training	912	-	-	-
5110200 - Salaries and Wages Expense - Overtime	17,679	40,934	20,467	(20,467)
5110225 - Salaries & Wages - Vacation	27,348	-	-	-
5110250 - Salaries & Wages - Sick Leave	18,070	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	44,981	-	-	-
5110400 - Salaries and Wages Expense - Other	483	-	-	-
5110420 - PTO Cashout Pay	1,840	-	-	-
5110430 - Accrued Salaries & Wages	533	-	-	-
5110500 - Leave Severence Payoff	458	9,313	9,779	466
5110800 - FICA Contributions	76,324	80,551	85,804	5,253
5110810 - Health & Welfare	162,057	155,700	202,658	46,958
5110811 - Dental Plan	14,106	15,062	16,196	1,134
5110812 - Personal Time Off	55,228	-	-	-
5110820 - Insurance-Group Life	2,728	1,082	2,271	1,189
5110826 - VEBA Retirement Health Savings	3,205	-	-	-
5110828 - Paid Family and Medical Leave ER	-	2,075	2,829	753
5110830 - Industrial Insurance	25,596	36,842	1,295	(35,548)
5110835 - State Unemployment Compensation	1,638	1,840	1,931	91
5110850 - Pension Contributions-TERS	110,756	122,723	128,776	6,052
5110900 - Labor	-	-	-	-
5110901 - Labor Activity Rate - Adjustments	(7,383)	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110902 - Benefits Activity Rate - Adjustments	7,383	-	-	-
5195000 - Int Act Alloc-Labor Regular	16,874	-	-	-
5195002 - Int Act Alloc-Labor Double Time	364	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 1,437,778</b>	<b>\$ 1,548,341</b>	<b>\$ 1,607,590</b>	<b>\$ 59,249</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	1,388	-	-	-
5220200 - Uniform Expenses	20	-	-	-
5412030 - Association Dues & Subscriptions	1,049	358	376	18
5414000 - Training and Professional Development	3,962	13,000	26,630	13,630
5414100 - Travel and Subsistence	1,367	1,400	1,470	70
5428900 - Recognize Employees for Years of Service	92	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 7,878</b>	<b>\$ 14,758</b>	<b>\$ 28,476</b>	<b>\$ 13,718</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	401,146	433,909	725,604	291,695
5210010 - Telecommunications Shared Cost	4,740	-	-	-
5210015 - Cellular Phone Usage	7,176	10,203	7,312	(2,891)
5210020 - Long Distance Phone Usage	103	-	-	-
5210025 - Telecom Equipment Cost	11,133	-	-	-
5210030 - Communication Fixed Fees	-	-	19,800	19,800
5210100 - Office Expense	8,737	10,864	11,408	544
5210200 - Food & Beverage	853	1,176	1,235	59
5210400 - Safety Equipment & Supplies	181	518	544	26
5216090 - Law Enforcement Materials Equipment & Supplies	24	-	-	-
5220100 - Operating Supplies	31,254	20,000	30,000	10,000
5220150 - Computer Supplies	138	2,000	2,100	100
5230100 - Repairs & Maintenance Materials Expense	52,411	70,000	76,300	6,300
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	80	-	-	-
5312020 - Convenience Copier Charges	6,451	7,356	6,294	(1,062)
5320100 - Repair & Maintenance Services	1,314,989	1,511,727	1,402,583	(109,144)
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5412170 - Software Licensing & Maintenance Fees	4,842	-	20,300	20,300
5413000 - Postage Expense	302	500	525	25
5416050 - Electricity Expense	46,300	57,687	64,554	6,867
5417003 - Rent/Lease computers	-	-	-	-
5417004 - Rent/Lease Others	140,062	149,888	190,039	40,151
5590000 - Int-O/H Settled from Proj	-	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	1,942	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 2,032,864</b>	<b>\$ 2,275,828</b>	<b>\$ 2,558,598</b>	<b>\$ 282,771</b>

### External Services

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5310100 - Professional Services Expense	217,083	81,480	65,740	(15,740)
5310200 - Investment & Management Fees	2,934	-	-	-
5312010 - Printing & Graphic Service	2,157	2,000	2,100	100
5330100 - External Contract Services	212,955	40,000	77,125	37,125
5412000 - Advertising Expense	315	300	316	16
<b>External Services Total</b>	<b>\$ 435,443</b>	<b>\$ 123,780</b>	<b>\$ 145,281</b>	<b>\$ 21,501</b>
<b>Taxes</b>				
5422100 - State Business & Occupation Tax	77	-	-	-
<b>Taxes Total</b>	<b>\$ 77</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	54	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	8,487	930	1,162	232
5390004 - Int-Fleet Repl Fee Settled from PM Order	9,792	9,792	9,792	-
5390005 - Int-Fleet Fuel Settled from PM Order	1,790	2,316	1,323	(993)
5390006 - Int-Fleet Admin OH Settled from PM Order	6,720	6,480	6,048	(432)
5415000 - Insurance Expense	12	15	15	-
5415010 - Public Liability Insurance - Self Ins	6,832	6,002	8,990	2,988
5417000 - Rent/Lease Buildings	8,042	9,840	10,920	1,080
5900005 - Gen Svcs Telecomm Overhead	25,019	-	-	-
5950045 - Assmt-Fin Treasury - A/R	134	-	-	-
5950289 - Assmt-IT Network Services	33,570	-	2,630	2,630
5950316 - Assmt-IT - Database Administration	-	1,560	1,288	(272)
5950317 - Assmt-IT - Server Administration	-	1,713	-	(1,713)
5950319 - Assmt-GIS	-	1,385	-	(1,385)
5950338 - Assmt-IT Internal Assessment	266,656	-	-	-
5950340 - Assmt-IT SAP Work Mgt System	8,909	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	517	-	47	47
5950342 - Assmt-IT SAP Human Resource Mgt Sys	6,716	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	7,365	-	-	-
5950346 - Assmt-IT GG PC Support	21,399	13,127	-	(13,127)
5950350 - Assmt-IT AppDev Pool	25,993	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	5,018	-	-	-
5950355 - Assmt-IT GG PC Replacements	-	5,233	-	(5,233)
5950370 - Assmt-Mail Svc for Gen Govt	-	16,819	23,865	7,046
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	3,196	3,174	2,662	(512)
5950386 - Assmt-HR GG Dedicated Resouces	3,066	-	-	-
5950389 - Assmt-Customer Support Center	2,930	-	-	-
5950390 - Assmt-Fin Payroll Ops	1,973	-	-	-
5950391 - Assmt-CMO Office of Equity	5,685	4,189	1,835	(2,354)
5950393 - Assmt-Offc of Mgmt & Budget	5,854	5,074	6,182	1,108
5950394 - Assmt-Continuous Improvement	1,935	1,483	1,698	215
5950395 - Assmt-Human Resources	13,278	19,998	15,770	(4,229)



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950396 - Assmt-CMO Gov Relations	3,669	2,875	1,873	(1,003)
5950397 - Assmt-City Council	6,431	7,400	8,410	1,011
5950398 - Assmt-City Manager	7,692	11,229	13,155	1,926
5950399 - Assmt-City Atty's Office Civil	14,048	14,359	15,156	796
5950401 - Assmt-City Clerk	4,810	3,396	3,452	56
5950402 - Assmt-Fin Treasury - A/R	2,797	-	-	-
5950403 - Assmt-Fin Administration	3,381	-	-	-
5950404 - Assmt-Fin System Support/Reporting	7,137	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	8,034	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	1,688	-	-	-
5950407 - Assmt-Fin AP Services	4,937	-	-	-
5950409 - Assmt-Fin Receipting	496	-	-	-
5950410 - Assmt-Fin Investments	2,721	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	12,440	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	2,731	2,811	80
5950414 - Assmt-Finance	-	53,664	55,543	1,879
5950415 - Assmt-Equal Employment Opportunity	-	1,767	3,487	1,720
5950416 - Assmt -CMO Media and Communications	-	3,240	88	(3,152)
5950429 - Assmt-Public Disclosure	-	1,726	2,016	290
5950450 - Assmt-IT SAP	-	35,058	32,902	(2,156)
5950451 - Assmt-IT Application Admin	-	2,866	-	(2,866)
5950452 - Assmt-IT Data and Server Support	-	-	120	120
5950453 - Assmt-IT Connectivity	-	11,544	456	(11,089)
5950454 - Assmt-GIS Tech Infra and Coordination	-	12,829	-	(12,829)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	8,445	1,671	(6,774)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	1,267	-	(1,267)
5950457 - Assmt-Enterprise Arch and Licensing	-	4,957	-	(4,957)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	10,221	(2,138)	(12,359)
5950459 - Assmt-Cybersecurity	-	4,228	4,935	707
5950460 - Assmt-MaaS360 Mobile Device Management	-	1,032	-	(1,032)
5950461 - Assmt-IT Telcom	-	-	25,738	25,738
5950462 - Assmt-TFD Emergency	-	1,556	1,607	51
5950463 - ASSMT-IT Active Directory	-	-	13,217	13,217
5950464 - Assmt-IT Help Desk	-	-	1,202	1,202
5950465 - Assmt-IT Project Management	-	-	5,837	5,837
5950466 - Assmt-IT Geospatial	-	-	1,919	1,919
5950468 - Assmt-IT Analytics	-	-	6,569	6,569
5950469 - Assmt-IT Business Apps	-	-	6,311	6,311
5950470 - Assmt-IT APP Enablement	-	-	523	523
5950471 - Assmt-IT Private Cloud	-	-	707	707
5950473 - Assmt-CMO Special Safety	-	-	3,773	3,773
5950474 - Assmt-CMO Cable Franchise Svc	-	-	9,314	9,314
<b>Indirect Costs Total</b>	<b>\$ 561,224</b>	<b>\$ 305,521</b>	<b>\$ 314,880</b>	<b>\$ 9,359</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	126,219	1,144,833	<b>1,018,614</b>
5010200 - Capital Reserve and Replacement	-	759,400	296,607	<b>(462,793)</b>
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 885,619</b>	<b>\$ 1,441,440</b>	<b>\$ 555,821</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	735,875	104,527	<b>(631,348)</b>
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 735,875</b>	<b>\$ 104,527</b>	<b>\$ (631,348)</b>
<b>5540 - Comms Equip Res Total</b>	<b>\$ 4,475,263</b>	<b>\$ 5,889,722</b>	<b>\$ 6,200,793</b>	<b>\$ 311,071</b>
<b>5550 - ThirdPartyLiabClaims</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	75,702	-	260,373	<b>260,373</b>
5110300 - Salaries & Wages - Other Paid Leave	4,539	-	-	-
5110430 - Accrued Salaries & Wages	644	-	-	-
5110800 - FICA Contributions	6,305	-	19,919	<b>19,919</b>
5110810 - Health & Welfare	11,040	-	40,532	<b>40,532</b>
5110811 - Dental Plan	1,034	-	3,239	<b>3,239</b>
5110812 - Personal Time Off	4,732	-	-	-
5110820 - Insurance-Group Life	228	-	521	<b>521</b>
5110830 - Industrial Insurance	742	-	585	<b>585</b>
5110835 - State Unemployment Compensation	135	-	443	<b>443</b>
5110850 - Pension Contributions-TERS	9,428	-	29,526	<b>29,526</b>
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 114,528</b>	<b>\$ -</b>	<b>\$ 355,136</b>	<b>\$ 355,136</b>
<b>Employee-Related Costs</b>				
5414000 - Training and Professional Development	-	613	6,612	<b>5,999</b>
5414100 - Travel and Subsistence	1,341	235	3,056	<b>2,821</b>
5419100 - Miscellaneous Employee Reimbursements	225	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 1,565</b>	<b>\$ 847</b>	<b>\$ 9,668</b>	<b>\$ 8,821</b>
<b>Operating Expenses</b>				
5210100 - Office Expense	705	-	-	-
5210400 - Safety Equipment & Supplies	410	-	-	-
5220100 - Operating Supplies	19	1,500	1,500	<b>(0)</b>
5220150 - Computer Supplies	210	-	-	-
5312020 - Convenience Copier Charges	3,495	-	-	-
5412170 - Software Licensing & Maintenance Fees	12,561	-	-	-
5413000 - Postage Expense	1,111	-	-	-
5418000 - Licenses and Permits	-	-	-	-
5426000 - Cash Discounts Taken	(11)	-	-	-
5610000 - Interfund Services	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Operating Expenses Total</b>	<b>\$ 18,500</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ (0)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	80,339	100,000	100,000	-
5310200 - Investment & Management Fees	1,061	-	-	-
5311100 - Audit Services Expense	7,619	-	-	-
5311300 - Legal Service	8,098	-	-	-
5318010 - Music License Fees	7,486	-	-	-
5412000 - Advertising Expense	162	-	-	-
5412010 - Community Sponsorships	-	-	-	-
<b>External Services Total</b>	<b>\$ 104,764</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	8,653,069	5,990,859	5,990,859	-
<b>Claims and Premiums Total</b>	<b>\$ 8,653,069</b>	<b>\$ 5,990,859</b>	<b>\$ 5,990,859</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	-	18,000	9,180	(8,820)
<b>Taxes Total</b>	<b>\$ -</b>	<b>\$ 18,000</b>	<b>\$ 9,180</b>	<b>\$ (8,820)</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	121	-	-	-
5415000 - Insurance Expense	1,068,280	1,406,000	-	(1,406,000)
5415005 - Public Liability Insurance - External	159,827	5,250	1,800,047	1,794,797
5415010 - Public Liability Insurance - Self Ins	446	36	-	(36)
5950289 - Assmt-IT Network Services	-	-	254	254
5950316 - Assmt-IT - Database Administration	-	-	258	258
5950342 - Assmt-IT SAP Human Resource Mgt Sys	439	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	6,357	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	2,419	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	209	-	532	532
5950386 - Assmt-HR GG Dedicated Resouces	200	-	-	-
5950389 - Assmt-Customer Support Center	192	-	-	-
5950391 - Assmt-CMO Office of Equity	372	-	367	367
5950393 - Assmt-Offc of Mgmt & Budget	383	-	1,236	1,236
5950394 - Assmt-Continuous Improvement	126	-	340	340
5950395 - Assmt-Human Resources	868	-	3,154	3,154
5950396 - Assmt-CMO Gov Relations	235	-	374	374
5950397 - Assmt-City Council	420	-	1,682	1,682
5950398 - Assmt-City Manager	503	-	2,631	2,631
5950399 - Assmt-City Atty's Office Civil	1,633,521	1,091,178	1,189,553	98,375
5950401 - Assmt-City Clerk	314	-	690	690
5950403 - Assmt-Fin Administration	2,803	-	-	-
5950404 - Assmt-Fin System Support/Reporting	4,422	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950405 - Assmt-Fin Fund Accounting Services	24,103	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	268	-	-	-
5950407 - Assmt-Fin AP Services	153	-	-	-
5950410 - Assmt-Fin Investments	4,084	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	2,171	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	-	562	562
5950415 - Assmt-Equal Employment Opportunity	-	-	697	697
5950416 - Assmt -CMO Media and Communications	-	-	17	17
5950429 - Assmt-Public Disclosure	-	-	403	403
5950450 - Assmt-IT SAP	-	-	2,310	2,310
5950453 - Assmt-IT Connectivity	-	-	91	91
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	117	117
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(150)	(150)
5950459 - Assmt-Cybersecurity	-	-	346	346
5950462 - Assmt-TFD Emergency	-	-	321	321
5950464 - Assmt-IT Help Desk	-	-	240	240
5950465 - Assmt-IT Project Management	-	-	410	410
5950466 - Assmt-IT Geospatial	-	-	135	135
5950468 - Assmt-IT Analytics	-	-	461	461
5950469 - Assmt-IT Business Apps	-	-	443	443
5950470 - Assmt-IT APP Enablement	-	-	37	37
5950471 - Assmt-IT Private Cloud	-	-	50	50
5950473 - Assmt-CMO Special Safety	-	-	755	755
5950474 - Assmt-CMO Cable Franchise Svc	-	-	1,863	1,863
<b>Indirect Costs Total</b>	<b>\$ 2,913,233</b>	<b>\$ 2,502,464</b>	<b>\$ 3,010,228</b>	<b>\$ 507,764</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	1,224,930	3,510,496	2,285,566
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 1,224,930</b>	<b>\$ 3,510,496</b>	<b>\$ 2,285,566</b>
<b>5550 - ThirdPartyLiabClaims Total</b>	<b>\$ 11,805,660</b>	<b>\$ 9,838,600</b>	<b>\$ 12,987,067</b>	<b>\$ 3,148,467</b>
<b>5560 - UnemplCompensationFd</b>				
<b>Operating Expenses</b>				
5421000 - Conservation Incentives	-	-	-	-
5610000 - Interfund Services	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310200 - Investment & Management Fees	187	-	-	-
<b>External Services Total</b>	<b>\$ 187</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5420100 - Unemployment Compensation Reimbursement	829,003	1,030,000	1,030,000	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums Total</b>	\$ 829,003	\$ 1,030,000	\$ 1,030,000	\$ -
<b>Indirect Costs</b>				
5415000 - Insurance Expense	10	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	886	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	337	-	-	-
5950403 - Assmt-Fin Administration	2,081	-	-	-
5950404 - Assmt-Fin System Support/Reporting	1,513	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	24,103	-	-	-
5950410 - Assmt-Fin Investments	364	-	-	-
<b>Indirect Costs Total</b>	\$ 29,293	\$ -	\$ -	\$ -
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	237,200	-	(237,200)
<b>Reserves Total</b>	\$ -	\$ 237,200	\$ -	\$ (237,200)
<b>5560 - UnemplCompensationFd Total</b>	\$ 858,483	\$ 1,267,200	\$ 1,030,000	\$ (237,200)
<b>5570 - Workers Compensation Fund</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	1,310,718	-	-	-
5110200 - Salaries and Wages Expense - Overtime	1	-	-	-
5110250 - Salaries & Wages - Sick Leave	355	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	69,044	-	-	-
5110420 - PTO Cashout Pay	10,921	-	-	-
5110430 - Accrued Salaries & Wages	6,011	-	-	-
5110800 - FICA Contributions	110,292	-	-	-
5110810 - Health & Welfare	252,638	-	-	-
5110811 - Dental Plan	21,008	-	-	-
5110812 - Personal Time Off	88,182	-	-	-
5110820 - Insurance-Group Life	4,019	-	-	-
5110830 - Industrial Insurance	41,681	-	-	-
5110835 - State Unemployment Compensation	2,317	-	-	-
5110850 - Pension Contributions-TERS	162,355	-	-	-
5110901 - Labor Activity Rate - Adjustments	(36)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	36	-	-	-
5195000 - Int Act Alloc-Labor Regular	83	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	\$ 2,079,625	\$ -	\$ -	\$ -
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	12,325	-	-	-
5414000 - Training and Professional Development	3,455	-	-	-
5414100 - Travel and Subsistence	722	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Employee-Related Costs Total</b>	<b>\$ 16,503</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210010 - Telecommunications Shared Cost	3,840	-	-	-
5210015 - Cellular Phone Usage	7,801	8,526	4,360	(4,166)
5210020 - Long Distance Phone Usage	187	-	-	-
5210025 - Telecom Equipment Cost	7,820	-	-	-
5210100 - Office Expense	262	-	-	-
5210200 - Food & Beverage	475	-	-	-
5210400 - Safety Equipment & Supplies	21,083	-	-	-
5216120 - Repair and Maintenance Supplies	790	-	-	-
5220100 - Operating Supplies	844	-	-	-
5250160 - Inventory Reclaim Account	(139)	-	-	-
5333300 - Vehicle Maintenance	286	-	-	-
5412170 - Software Licensing & Maintenance Fees	11,908	-	-	-
5413000 - Postage Expense	847	-	-	-
5416060 - Solid Waste/Garbage Expense	27	-	-	-
5417004 - Rent/Lease Others	669	-	-	-
5419200 - Miscellaneous Other Services and Charges	1,464	-	-	-
5610000 - Interfund Services	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 58,163</b>	<b>\$ 8,526</b>	<b>\$ 4,360</b>	<b>\$ (4,166)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	532,217	625,000	666,300	41,300
5310200 - Investment & Management Fees	1,261	-	-	-
5311500 - Health Care Misc External Payment	-	-	-	-
5312010 - Printing & Graphic Service	758	-	-	-
5330100 - External Contract Services	766	-	-	-
<b>External Services Total</b>	<b>\$ 535,002</b>	<b>\$ 625,000</b>	<b>\$ 666,300</b>	<b>\$ 41,300</b>
<b>Claims and Premiums</b>				
5110814 - H&W Claims Provider Payment	-	-	-	-
5420000 - Injuries Damages and Judgements	9,596,524	11,307,496	11,325,411	17,915
<b>Claims and Premiums Total</b>	<b>\$ 9,596,524</b>	<b>\$ 11,307,496</b>	<b>\$ 11,325,411</b>	<b>\$ 17,915</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	2,546,694	2,692,436	2,825,000	132,564
<b>Taxes Total</b>	<b>\$ 2,546,694</b>	<b>\$ 2,692,436</b>	<b>\$ 2,825,000</b>	<b>\$ 132,564</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	54	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,497	2,110	4,432	2,322
5390004 - Int-Fleet Repl Fee Settled from PM Order	9,072	9,072	9,072	-
5390005 - Int-Fleet Fuel Settled from PM Order	1,174	1,546	1,453	(93)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5390006 - Int-Fleet Admin OH Settled from PM Order	10,080	9,720	9,072	(648)
5415000 - Insurance Expense	9	24	24	-
5415005 - Public Liability Insurance - External	520,940	585,000	-	(585,000)
5415010 - Public Liability Insurance - Self Ins	10,685	120	-	(120)
5417000 - Rent/Lease Buildings	21,044	21,328	-	(21,328)
5417007 - Rent/Lease Municipal Buildings	95,376	99,886	126,828	26,942
5417008 - Rent/Lease City Parking	5,524	-	-	-
5950289 - Assmt-IT Network Services	61,545	-	-	-
5950317 - Assmt-IT - Server Administration	55,333	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	10,506	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	20,155	-	-	-
5950346 - Assmt-IT GG PC Support	39,231	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	7,634	-	-	-
5950355 - Assmt-IT GG PC Replacements	9,511	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	4,999	-	-	-
5950386 - Assmt-HR GG Dedicated Resouces	4,796	-	-	-
5950389 - Assmt-Customer Support Center	4,584	-	-	-
5950391 - Assmt-CMO Office of Equity	8,893	-	-	-
5950393 - Assmt-Offc of Mgmt & Budget	9,157	-	-	-
5950394 - Assmt-Continuous Improvement	3,028	-	-	-
5950395 - Assmt-Human Resources	20,772	-	-	-
5950396 - Assmt-CMO Gov Relations	5,744	-	-	-
5950397 - Assmt-City Council	10,060	-	-	-
5950398 - Assmt-City Manager	12,034	-	-	-
5950401 - Assmt-City Clerk	7,524	-	-	-
5950403 - Assmt-Fin Administration	3,395	-	-	-
5950404 - Assmt-Fin System Support/Reporting	5,547	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	28,119	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	4,809	-	-	-
5950407 - Assmt-Fin AP Services	2,350	-	-	-
5950410 - Assmt-Fin Investments	1,896	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	4,378	-	-	-
5950471 - Assmt-IT Private Cloud	-	-	12,591	12,591
5950472 - Assmt- IT Ports Data Network	-	-	20,729	20,729
<b>Indirect Costs Total</b>	<b>\$ 1,024,456</b>	<b>\$ 728,806</b>	<b>\$ 184,200</b>	<b>\$ (544,606)</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	145,756	-	(145,756)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 145,756</b>	<b>\$ -</b>	<b>\$ (145,756)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5570 - Workers Compensation Fund Total</b>	<b>\$ 15,856,967</b>	<b>\$ 15,508,020</b>	<b>\$ 15,005,271</b>	<b>\$ (502,749)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	2,087,693	2,663,837	2,786,168	<b>122,331</b>
5110110 - Premium Pay	38,612	-	-	-
5110120 - Education/Training	9,340	-	-	-
5110200 - Salaries and Wages Expense - Overtime	85,306	55,500	55,500	-
5110225 - Salaries & Wages - Vacation	139,319	-	-	-
5110250 - Salaries & Wages - Sick Leave	99,474	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	114,493	-	-	-
5110400 - Salaries and Wages Expense - Other	6,283	-	-	-
5110430 - Accrued Salaries & Wages	9,329	-	-	-
5110500 - Leave Severance Payoff	3,216	-	-	-
5110800 - FICA Contributions	197,198	202,725	212,571	<b>9,846</b>
5110810 - Health & Welfare	532,002	512,253	666,744	<b>154,491</b>
5110811 - Dental Plan	45,214	49,553	53,284	<b>3,731</b>
5110812 - Personal Time Off	20,734	-	-	-
5110820 - Insurance-Group Life	6,891	2,664	5,572	<b>2,908</b>
5110826 - VEBA Retirement Health Savings	6,566	4,160	6,240	<b>2,080</b>
5110828 - Paid Family and Medical Leave ER	-	5,287	7,016	<b>1,729</b>
5110830 - Industrial Insurance	110,704	30,012	1,475	<b>(28,538)</b>
5110835 - State Unemployment Compensation	4,138	4,529	4,346	<b>(183)</b>
5110850 - Pension Contributions-TERS	273,209	302,079	315,951	<b>13,872</b>
5110855 - Union Pension-Employer Paid	4,980	-	-	-
5110901 - Labor Activity Rate - Adjustments	71,959	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(71,959)	-	-	-
5195000 - Int Act Alloc-Labor Regular	108,429	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,708	-	-	-
5195002 - Int Act Alloc-Labor Double Time	2,877	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,908,715</b>	<b>\$ 3,832,600</b>	<b>\$ 4,114,867</b>	<b>\$ 282,268</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	1,172	700	2,950	<b>2,250</b>
5220200 - Uniform Expenses	14,872	22,900	22,900	-
5412030 - Association Dues & Subscriptions	650	1,200	1,200	-
5414000 - Training and Professional Development	983	10,000	10,000	-
5414100 - Travel and Subsistence	36	5,000	5,000	-
5419101 - Cell Phone Employee Reimbursements	480	480	480	-
5428900 - Recognize Employees for Years of Servic	590	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 18,782</b>	<b>\$ 40,280</b>	<b>\$ 42,530</b>	<b>\$ 2,250</b>

### Operating Expenses



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210000 - Communication Materials	1,906	1,152	1,152	-
5210010 - Telecommunications Shared Cost	3,800	-	5,338	<b>5,338</b>
5210015 - Cellular Phone Usage	8,013	8,021	9,512	<b>1,491</b>
5210020 - Long Distance Phone Usage	24	-	-	-
5210025 - Telecom Equipment Cost	10,908	-	-	-
5210100 - Office Expense	81,819	76,182	76,182	-
5210400 - Safety Equipment & Supplies	23,181	12,150	12,150	-
5216090 - Law Enforcement Materials Equipment & Su	25	-	-	-
5216110 - Automotive Supplies	1,938	-	-	-
5220100 - Operating Supplies	184,864	139,900	139,900	-
5220150 - Computer Supplies	52	500	500	-
5230100 - Repairs & Maintenance Materials Expense	513,158	363,091	363,091	-
5240100 - Power Purchases - BPA	-	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	34,075	-	-	-
5295014 - Int Act Alloc-Disposal Fees	2,185	-	-	-
5312020 - Convenience Copier Charges	2,846	-	2,878	<b>2,878</b>
5319998 - M&O Costs - Planning Only	-	-	750,000	<b>750,000</b>
5320100 - Repair & Maintenance Services	2,326,504	1,969,587	2,465,587	<b>496,000</b>
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5412170 - Software Licensing & Maintenance Fees	2,113	-	-	-
5413000 - Postage Expense	105	200	200	-
5416000 - Public Utility Services Expense	35	-	-	-
5416010 - Natural Gas Expense	78,545	95,238	101,421	<b>6,183</b>
5416020 - Wastewater Expense	54,632	55,185	58,848	<b>3,663</b>
5416030 - Surface Water Expense	23,337	23,535	25,096	<b>1,561</b>
5416040 - Water Utility Expense	63,068	65,574	68,905	<b>3,331</b>
5416050 - Electricity Expense	677,560	778,240	801,422	<b>23,182</b>
5416060 - Solid Waste/Garbage Expense	121,366	127,001	134,956	<b>7,955</b>
5417003 - Rent/Lease computers	-	-	-	-
5418000 - Licenses and Permits	46,965	42,650	42,650	-
5426000 - Cash Discounts Taken	(154)	-	-	-
5480009 - Capital Settlement for Services	456,894	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5612000 - LID Assessments	-	-	-	-
5631000 - Other Structures & Improvements	456,894	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	3,250	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 5,179,906</b>	<b>\$ 3,758,206</b>	<b>\$ 5,059,788</b>	<b>\$ 1,301,582</b>
<b>External Services</b>				
5310100 - Professional Services Expense	1,940,657	614,328	614,328	-
5310120 - Safety Inspection Services	4,385	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5310200 - Investment & Management Fees	1,949	-	-	-
5311300 - Legal Service	49,419	-	-	-
5311500 - Health Care Misc External Payment	238	-	-	-
5312010 - Printing & Graphic Service	347	-	-	-
5330100 - External Contract Services	85,418	840,000	-	(840,000)
5412000 - Advertising Expense	-	1,000	1,000	-
<b>External Services Total</b>	<b>\$ 2,082,412</b>	<b>\$ 1,455,328</b>	<b>\$ 615,328</b>	<b>\$ (840,000)</b>
<b>Debt Service</b>				
5423000 - Bad Debts and Credit Fees	939	-	-	-
<b>Debt Service Total</b>	<b>\$ 939</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	46,142	50,000	50,000	-
<b>Taxes Total</b>	<b>\$ 46,142</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	130	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	28,557	12,548	17,029	4,481
5390004 - Int-Fleet Repl Fee Settled from PM Order	41,340	48,888	40,704	(8,184)
5390005 - Int-Fleet Fuel Settled from PM Order	16,311	20,088	16,720	(3,368)
5390006 - Int-Fleet Admin OH Settled from PM Order	27,160	25,920	24,192	(1,728)
5415000 - Insurance Expense	133,673	156,167	190,385	34,218
5415005 - Public Liability Insurance - External	6,033	-	-	-
5415010 - Public Liability Insurance - Self Ins	-	79,825	593,429	513,604
5417000 - Rent/Lease Buildings	43,200	-	-	-
5417008 - Rent/Lease City Parking	20,599	18,538	18,538	-
5900005 - Gen Svcs Telecomm Overhead	70	-	-	-
5950011 - Assmt-Contract Compliance	11,825	29,597	27,002	(2,595)
5950012 - Assmt-Contract Compliance - LEAP	11,424	37,136	29,976	(7,160)
5950045 - Assmt-Fin Treasury - A/R	44	-	-	-
5950088 - Assmt-PW Admin	105,664	83,123	81,053	(2,070)
5950289 - Assmt-IT Network Services	16,785	-	7,452	7,452
5950316 - Assmt-IT - Database Administration	2,062	9,084	4,237	(4,847)
5950317 - Assmt-IT - Server Administration	-	10,827	-	(10,827)
5950319 - Assmt-GIS	-	6,231	-	(6,231)
5950340 - Assmt-IT SAP Work Mgt System	26,728	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	980	-	7	7
5950342 - Assmt-IT SAP Human Resource Mgt Sys	21,876	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	21,621	-	-	-
5950346 - Assmt-IT GG PC Support	10,700	38,187	-	(38,187)
5950351 - Assmt-IT GG Dedicated Resources	14,712	-	-	-
5950355 - Assmt-IT GG PC Replacements	1,786	11,671	4,545	(7,125)
5950370 - Assmt-Mail Svc for Gen Govt	9,589	8,904	7,955	(949)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	10,411	10,441	8,757	(1,685)
5950386 - Assmt-HR GG Dedicated Resouces	9,988	-	-	-
5950389 - Assmt-Customer Support Center	9,544	-	-	-
5950390 - Assmt-Fin Payroll Ops	4,932	-	-	-
5950391 - Assmt-CMO Office of Equity	18,518	13,781	6,037	(7,744)
5950393 - Assmt-Offc of Mgmt & Budget	19,067	16,694	20,339	3,645
5950394 - Assmt-Continuous Improvement	6,305	4,879	5,588	709
5950395 - Assmt-Human Resources	43,254	65,795	51,882	(13,913)
5950396 - Assmt-CMO Gov Relations	11,956	9,460	6,162	(3,298)
5950397 - Assmt-City Council	20,948	24,344	27,671	3,326
5950398 - Assmt-City Manager	25,058	36,945	43,282	6,337
5950399 - Assmt-City Atty's Office Civil	45,760	47,242	49,863	2,621
5950401 - Assmt-City Clerk	15,667	11,172	11,357	185
5950402 - Assmt-Fin Treasury - A/R	366	-	-	-
5950403 - Assmt-Fin Administration	17,641	-	-	-
5950404 - Assmt-Fin System Support/Reporting	21,557	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	92,394	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	20,521	-	-	-
5950407 - Assmt-Fin AP Services	4,423	-	-	-
5950410 - Assmt-Fin Investments	2,550	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	73,291	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	8,985	9,248	263
5950414 - Assmt-Finance	-	105,548	133,615	28,067
5950415 - Assmt-Equal Employment Opportunity	-	5,813	11,472	5,659
5950416 - Assmt -CMO Media and Communications	-	10,660	289	(10,372)
5950429 - Assmt-Public Disclosure	-	5,677	6,632	955
5950450 - Assmt-IT SAP	-	83,714	89,363	5,648
5950451 - Assmt-IT Application Admin	-	9,428	-	(9,428)
5950452 - Assmt-IT Data and Server Support	-	-	290	290
5950453 - Assmt-IT Connectivity	-	35,599	1,499	(34,099)
5950454 - Assmt-GIS Tech Infra and Coordination	-	57,732	-	(57,732)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	38,003	4,539	(33,465)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	5,700	-	(5,700)
5950457 - Assmt-Enterprise Arch and Licensing	-	22,306	-	(22,306)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	45,996	(5,806)	(51,802)
5950459 - Assmt-Cybersecurity	-	19,025	13,404	(5,621)
5950460 - Assmt-MaaS360 Mobile Device Management	-	1,032	-	(1,032)
5950461 - Assmt-IT Telcom	-	10,878	47,517	36,639
5950462 - Assmt-TFD Emergency	-	5,120	5,288	168
5950463 - ASSMT-IT Active Directory	-	-	43,485	43,485
5950464 - Assmt-IT Help Desk	-	-	3,954	3,954
5950465 - Assmt-IT Project Management	-	-	15,854	15,854
5950466 - Assmt-IT Geospatial	-	-	5,211	5,211
5950468 - Assmt-IT Analytics	-	-	17,840	17,840

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950469 - Assmt-IT Business Apps	-	-	17,141	17,141
5950470 - Assmt-IT APP Enablement	-	-	1,420	1,420
5950471 - Assmt-IT Private Cloud	-	-	1,920	1,920
5950473 - Assmt-CMO Special Safety	-	-	13,783	13,783
5950474 - Assmt-CMO Cable Francise Svc	-	-	30,644	30,644
<b>Indirect Costs Total</b>	<b>\$ 1,047,019</b>	<b>\$ 1,308,703</b>	<b>\$ 1,762,760</b>	<b>\$ 454,057</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	15,000	-	-	-
6532100 - Transfer to Capital Improvement Prog	625,000	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 640,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	72,009	26,442	(45,567)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 72,009</b>	<b>\$ 26,442</b>	<b>\$ (45,567)</b>
<b>5700 - Muni Bldgs Acq &amp; Ops Total</b>	<b>\$ 12,923,916</b>	<b>\$ 10,517,126</b>	<b>\$ 11,671,715</b>	<b>\$ 1,154,590</b>
<b>5800 - General Government Internal Services</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	43,741,000	65,530,273	72,990,325	7,460,052
5110110 - Premium Pay	95,052	76,980	-	(76,980)
5110120 - Education/Training	328,538	-	-	-
5110200 - Salaries and Wages Expense - Overtime	555,203	611,261	422,527	(188,734)
5110225 - Salaries & Wages - Vacation	1,114,644	-	-	-
5110250 - Salaries & Wages - Sick Leave	738,559	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	2,447,445	-	-	-
5110400 - Salaries and Wages Expense - Other	22,049	-	-	-
5110420 - PTO Cashout Pay	214,812	12,648	12,648	-
5110430 - Accrued Salaries & Wages	220,436	-	-	-
5110455 - Labor Adjustments-Planning Only	-	177,730	575,000	397,270
5110500 - Leave Severence Payoff	589,800	15,301	15,300	(1)
5110800 - FICA Contributions	3,798,741	4,823,832	5,419,585	595,754
5110810 - Health & Welfare	8,875,544	10,257,675	14,456,731	4,199,057
5110811 - Dental Plan	775,197	992,382	1,155,357	162,975
5110812 - Personal Time Off	2,126,664	-	-	-
5110820 - Insurance-Group Life	136,662	65,531	145,952	80,421
5110828 - Paid Family and Medical Leave ER	(3)	119,547	180,459	60,911
5110830 - Industrial Insurance	604,733	363,581	201,234	(162,348)
5110835 - State Unemployment Compensation	82,390	111,401	122,072	10,672
5110850 - Pension Contributions-TERS	5,575,699	7,431,134	8,275,482	844,348
5110865 - Deferred Compensation/Defined Contributi	52,239	53,191	37,000	(16,191)
5110895 - Labor To/From Others	-	-	(369,949)	(369,949)
5110900 - Labor	116,143	-	(708,735)	(708,735)

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110901 - Labor Activity Rate - Adjustments	559,591	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(558,212)	-	-	-
5190000 - Int-Labor Settled from Proj	-	-	-	-
5195000 - Int Act Alloc-Labor Regular	17,240	-	-	-
5195001 - Int Act Alloc-Labor Time and half	0	-	-	-
5195002 - Int Act Alloc-Labor Double Time	0	-	-	-
5195004 - Int Act Alloc-Standby Time Labor	0	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 72,230,164</b>	<b>\$ 90,642,468</b>	<b>\$ 102,930,989</b>	<b>\$ 12,288,521</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	18,426	13,200	13,200	-
5220200 - Uniform Expenses	94	-	-	-
5412030 - Association Dues & Subscriptions	838,997	883,564	1,056,548	<b>172,984</b>
5414000 - Training and Professional Development	1,429,138	1,874,039	1,331,692	<b>(542,346)</b>
5414100 - Travel and Subsistence	354,892	480,846	369,897	<b>(110,950)</b>
5414110 - Travel Advance Clearing	-	-	-	-
5414150 - Tuition Reimbursement	80,021	97,000	97,000	-
5414200 - Participant Training Supplies	257	-	1,600	<b>1,600</b>
5419100 - Miscellaneous Employee Reimbursements	723	25,100	17,136	<b>(7,964)</b>
5419101 - Cell Phone Employee Reimbursements	7,551	18,520	9,550	<b>(8,970)</b>
5428900 - Recognize Employees for Years of Servic	8,884	2,200	2,200	-
<b>Employee-Related Costs Total</b>	<b>\$ 2,738,982</b>	<b>\$ 3,394,469</b>	<b>\$ 2,898,823</b>	<b>\$ (495,646)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	502,904	1,439,682	660,379	<b>(779,303)</b>
5210010 - Telecommunications Shared Cost	516,373	82,099	335,800	<b>253,701</b>
5210015 - Cellular Phone Usage	136,861	166,389	217,185	<b>50,796</b>
5210020 - Long Distance Phone Usage	8,650	8,421	10,405	<b>1,984</b>
5210025 - Telecom Equipment Cost	424,527	-	1,600	<b>1,600</b>
5210030 - Communication Fixed Fees	21,336	49,200	45,960	<b>(3,240)</b>
5210100 - Office Expense	264,017	301,332	275,209	<b>(26,123)</b>
5210200 - Food & Beverage	92,918	81,775	93,451	<b>11,676</b>
5210300 - Medical Equipment & Supplies	342	100	100	-
5210400 - Safety Equipment & Supplies	2,014	20,300	72,436	<b>52,136</b>
5210500 - Landscape Equipment & Supplies	-	-	25,000	<b>25,000</b>
5210600 - Noncapital Equipment Purchases	603	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	372	-	-	-
5216100 - Building Maintenance	728	-	-	-
5216120 - Repair and Maintenance Supplies	1,676	-	-	-
5217000 - Computer Equipment Replacemnet	983,294	-	-	-
5220100 - Operating Supplies	75,431	738,506	457,019	<b>(281,487)</b>
5220150 - Computer Supplies	583,679	1,574,904	1,298,452	<b>(276,452)</b>
5221010 - Fuel - External	-	700	700	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5230100 - Repairs & Maintenance Materials Expense	6,734	16,100	1,200	(14,900)
5241000 - Stock Purchases	2	-	-	-
5250150 - Physical Inventory Adjustments	(60)	9,780	9,780	-
5250160 - Inventory Reclaim Account	5,528	(8,722)	(8,722)	-
5250200 - Purchase Price Variance	(0)	-	-	-
5290000 - Int-Mats Settled from Proj	-	-	-	-
5295000 - Int Act Alloc-Equipment	564	-	-	-
5295003 - Int Act Alloc-Mail Service	1,948	-	-	-
5312020 - Convenience Copier Charges	230,251	201,684	252,593	50,909
5320100 - Repair & Maintenance Services	394,524	1,422,106	5,000	(1,417,106)
5390000 - Int-Srvcs Settled from Proj	-	-	-	-
5411000 - Transportation Expense	18,615	9,917	10,062	145
5412170 - Software Licensing & Maintenance Fees	8,837,476	9,950,627	11,865,000	1,914,373
5412180 - Software Lic & Maint Fees-Non Assessed	33,132	10,000	10,000	-
5412190 - Hardware License and Maintenance Fees	1,781,292	975,951	2,291,865	1,315,914
5413000 - Postage Expense	54,150	49,795	51,315	1,520
5416060 - Solid Waste/Garbage Expense	125	-	-	-
5417001 - Rent/Lease Auto Equipment	912	-	-	-
5417002 - Rent/Lease Tools & Machinery	100	-	-	-
5417003 - Rent/Lease computers	(5,712)	-	10,000	10,000
5417004 - Rent/Lease Others	22,803	360,986	390,820	29,834
5418000 - Licenses and Permits	2,425	-	-	-
5418150 - Vehicle Expenses	-	1,800	1,800	-
5419200 - Miscellaneous Other Services and Charges	47	7,443	7,787	344
5423010 - Other Cust Fees Revenue (Late/NSF Check	10,831	46,300	44,299	(2,001)
5425000 - Bank Charges	901	-	-	-
5425010 - Credit Card Discount Fees	127	-	1,076	1,076
5426000 - Cash Discounts Taken	(27)	-	-	-
5480009 - Capital Settlement for Services	287,941	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5641500 - Moveable Equipment Over \$5k	8,054	-	-	-
5642500 - Stationary Equipment Over \$5k	-	-	-	-
5644500 - Communications Equipment Over \$5k	287,941	-	728,376	728,376
5645500 - Data Processing Equipment Over \$5k	437,883	28,858	298,742	269,884
5645505 - Software Over \$5K	70,244	50,000	-	(50,000)
5680009 - Capital Settlement for Supplies	(287,941)	-	-	-
5900000 - Warehouse Overhead	136	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 15,816,669</b>	<b>\$ 17,596,032</b>	<b>\$ 19,464,689</b>	<b>\$ 1,868,657</b>
<b>External Services</b>				
5310100 - Professional Services Expense	5,455,257	4,748,392	3,654,083	(1,094,309)
5310200 - Investment & Management Fees	12,039	-	-	-
5311100 - Audit Services Expense	549,744	449,877	471,828	21,951

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5311300 - Legal Service	382,448	458,238	506,043	47,805
5311500 - Health Care Misc External Payment	321	-	-	-
5312010 - Printing & Graphic Service	73,375	110,352	119,457	9,106
5318000 - Permits & Licenses Service	-	-	4,088	4,088
5330100 - External Contract Services	1,129,666	2,494,018	1,415,919	(1,078,099)
5340100 - Temporary Labor Services	34,045	84,500	92,250	7,750
5412000 - Advertising Expense	63,118	55,092	68,343	13,251
5412010 - Community Sponsorships	3,250	-	-	-
5412020 - Printing & Binding - Commercial	63	20,000	20,000	-
5419230 - External Payments	250	-	-	-
5427100 - Interpreter Services	1,714	-	-	-
<b>External Services Total</b>	<b>\$ 7,705,290</b>	<b>\$ 8,420,469</b>	<b>\$ 6,352,011</b>	<b>\$ (2,068,458)</b>
<b>Claims and Premiums</b>				
5110824 - Health Benefit Provider Admin Payment	-	-	360,000	360,000
5110825 - VEBA Employer Paid Benefit	57	-	-	-
5420000 - Injuries Damages and Judgements	7,186	5,000	5,000	-
<b>Claims and Premiums Total</b>	<b>\$ 7,242</b>	<b>\$ 5,000</b>	<b>\$ 365,000</b>	<b>\$ 360,000</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	514	-	-	-
<b>Debt Service Total</b>	<b>\$ 514</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5422100 - State Business & Occupation Tax	1,102	-	-	-
<b>Taxes Total</b>	<b>\$ 1,102</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5221170 - Motor Pool Rental	1,204	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	16,907	400	400	-
5290005 - Int-Car Wash Settled from PM Order	23	500	500	-
5390003 - Int-Fleet Maint Settled from PM Order	5,608	9,534	27,507	17,973
5390004 - Int-Fleet Repl Fee Settled from PM Order	4,176	4,176	49,680	45,504
5390005 - Int-Fleet Fuel Settled from PM Order	684	6,878	12,066	5,188
5390006 - Int-Fleet Admin OH Settled from PM Order	3,360	9,720	23,208	13,488
5411020 - Pool Car Usage	-	6,900	6,000	(900)
5415000 - Insurance Expense	777	242,857	223,625	(19,232)
5415005 - Public Liability Insurance - External	-	-	607,162	607,162
5415010 - Public Liability Insurance - Self Ins	375,112	385,149	640,825	255,676
5417000 - Rent/Lease Buildings	1,174,187	902,244	1,044,471	142,227
5417007 - Rent/Lease Municipal Buildings	2,282,346	2,587,371	3,036,364	448,993
5417008 - Rent/Lease City Parking	5,377	8,634	8,634	(0)
5417009 - Rent/Lease Radio Communications	-	43,600	43,600	-
5900005 - Gen Svcs Telecomm Overhead	(0)	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950015 - Assmt-TTEP (Tac Trng & Empl Pgm)	1,617	-	-	-
5950162 - Assmt-Copy Center	27,962	33,726	34,872	1,147
5950266 - Assmt-CS Mail	120,557	95,129	129,885	34,755
5950289 - Assmt-IT Network Services	-	-	-	-
5950317 - Assmt-IT - Server Administration	-	-	-	-
5950338 - Assmt-IT Internal Assessment	-	-	-	-
5950340 - Assmt-IT SAP Work Mgt System	-	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	-	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	-	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	-	-	-	-
5950346 - Assmt-IT GG PC Support	-	-	-	-
5950350 - Assmt-IT AppDev Pool	-	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	-	-	-	-
5950355 - Assmt-IT GG PC Replacements	-	-	-	-
5950370 - Assmt-Mail Svc for Gen Govt	143,835	151,372	126,486	(24,886)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	-	-	-	-
5950386 - Assmt-HR GG Dedicated Resouces	-	-	-	-
5950389 - Assmt-Customer Support Center	-	-	-	-
5950390 - Assmt-Fin Payroll Ops	-	-	-	-
5950391 - Assmt-CMO Office of Equity	-	-	-	-
5950393 - Assmt-Offc of Mgmt & Budget	-	-	-	-
5950394 - Assmt-Continuous Improvement	-	-	-	-
5950395 - Assmt-Human Resources	(0)	-	-	-
5950396 - Assmt-CMO Gov Relations	-	-	-	-
5950397 - Assmt-City Council	-	-	-	-
5950398 - Assmt-City Manager	-	-	-	-
5950399 - Assmt-City Atty's Office Civil	-	-	-	-
5950401 - Assmt-City Clerk	-	-	-	-
5950402 - Assmt-Fin Treasury - A/R	-	-	-	-
5950403 - Assmt-Fin Administration	-	-	-	-
5950404 - Assmt-Fin System Support/Reporting	-	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	-	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	-	-	-	-
5950407 - Assmt-Fin AP Services	-	-	-	-
5950410 - Assmt-Fin Investments	-	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	-	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 4,163,733</b>	<b>\$ 4,488,190</b>	<b>\$ 6,015,285</b>	<b>\$ 1,527,095</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	1,328,576	-	-	-
6535200 - Transfer to NCS 1185 Fund	-	1,297,200	-	(1,297,200)
<b>Internal Transfers Total</b>	<b>\$ 1,328,576</b>	<b>\$ 1,297,200</b>	<b>\$ -</b>	<b>\$ (1,297,200)</b>

### Reserves



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5010100 - Ending Cash Balance Budget	-	-	200,000	200,000
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>5800 - General Government Internal Services Total</b>	<b>\$ 103,992,272</b>	<b>\$ 125,843,827</b>	<b>\$ 138,226,797</b>	<b>\$ 12,382,970</b>
<b>6050 - Deferred Comp Trust</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	126,319	165,895	200,213	34,319
5110200 - Salaries and Wages Expense - Overtime	9	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,151	-	-	-
5110430 - Accrued Salaries & Wages	27	-	-	-
5110800 - FICA Contributions	11,044	12,520	15,179	2,659
5110810 - Health & Welfare	32,544	31,763	47,422	15,659
5110811 - Dental Plan	2,786	3,073	3,790	717
5110812 - Personal Time Off	13,858	-	-	-
5110820 - Insurance-Group Life	412	166	400	235
5110828 - Paid Family and Medical Leave ER	-	326	511	184
5110830 - Industrial Insurance	2,058	42	684	642
5110835 - State Unemployment Compensation	233	282	340	58
5110850 - Pension Contributions-TERS	16,268	18,813	22,704	3,892
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 212,708</b>	<b>\$ 232,879</b>	<b>\$ 291,244</b>	<b>\$ 58,364</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	-	1,200	1,200	-
5414000 - Training and Professional Development	-	3,000	3,000	-
5414100 - Travel and Subsistence	-	4,400	4,400	-
<b>Employee-Related Costs Total</b>	<b>\$ -</b>	<b>\$ 8,600</b>	<b>\$ 8,600</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5413000 - Postage Expense	630	2,000	2,000	-
<b>Operating Expenses Total</b>	<b>\$ 630</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ -</b>
<b>External Services</b>				
5310100 - Professional Services Expense	131,061	131,000	146,000	15,000
5310200 - Investment & Management Fees	7	-	-	-
5311300 - Legal Service	-	4,000	4,000	-
5312010 - Printing & Graphic Service	261	-	-	-
5412000 - Advertising Expense	1,654	-	-	-
<b>External Services Total</b>	<b>\$ 132,982</b>	<b>\$ 135,000</b>	<b>\$ 150,000</b>	<b>\$ 15,000</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	8	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 8</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Debt Service</b>				
6621000 - Interest Expenses # other	7	-	-	-
<b>Debt Service Total</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	2	2	2	-
5415005 - Public Liability Insurance - External	20,391	19,950	22,032	<b>2,082</b>
5415010 - Public Liability Insurance - Self Ins	1,312	1,224	2,104	<b>879</b>
5950289 - Assmt-IT Network Services	-	-	442	<b>442</b>
5950316 - Assmt-IT - Database Administration	-	318	301	<b>(17)</b>
5950317 - Assmt-IT - Server Administration	-	349	-	<b>(349)</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	1,290	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	1,059	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	398	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	614	647	623	<b>(25)</b>
5950386 - Assmt-HR GG Dedicated Resouces	589	-	-	-
5950389 - Assmt-Customer Support Center	563	-	-	-
5950391 - Assmt-CMO Office of Equity	1,092	855	430	<b>(425)</b>
5950393 - Assmt-Offc of Mgmt & Budget	1,125	1,035	1,447	<b>412</b>
5950394 - Assmt-Continuous Improvement	372	303	397	<b>95</b>
5950395 - Assmt-Human Resources	2,551	4,080	3,690	<b>(389)</b>
5950396 - Assmt-CMO Gov Relations	703	587	438	<b>(148)</b>
5950397 - Assmt-City Council	1,235	1,509	1,968	<b>459</b>
5950398 - Assmt-City Manager	1,478	2,291	3,078	<b>788</b>
5950399 - Assmt-City Atty's Office Civil	2,698	2,929	3,546	<b>617</b>
5950401 - Assmt-City Clerk	924	693	808	<b>115</b>
5950403 - Assmt-Fin Administration	1,965	-	-	-
5950404 - Assmt-Fin System Support/Reporting	3,762	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	20,086	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	67	-	-	-
5950407 - Assmt-Fin AP Services	417	-	-	-
5950410 - Assmt-Fin Investments	100	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	557	658	<b>101</b>
5950414 - Assmt-Finance	-	4,874	5,898	<b>1,024</b>
5950415 - Assmt-Equal Employment Opportunity	-	360	816	<b>456</b>
5950416 - Assmt -CMO Media and Communications	-	661	21	<b>(640)</b>
5950429 - Assmt-Public Disclosure	-	352	472	<b>120</b>
5950450 - Assmt-IT SAP	-	4,475	4,970	<b>495</b>
5950451 - Assmt-IT Application Admin	-	585	-	<b>(585)</b>
5950452 - Assmt-IT Data and Server Support	-	-	13	<b>13</b>
5950453 - Assmt-IT Connectivity	-	1,079	107	<b>(972)</b>
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	252	<b>252</b>
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(323)	<b>(323)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950459 - Assmt-Cybersecurity	-	-	745	745
5950462 - Assmt-TFD Emergency	-	317	376	59
5950463 - ASSMT-IT Active Directory	-	-	3,093	3,093
5950464 - Assmt-IT Help Desk	-	-	281	281
5950465 - Assmt-IT Project Management	-	-	882	882
5950466 - Assmt-IT Geospatial	-	-	290	290
5950468 - Assmt-IT Analytics	-	-	992	992
5950469 - Assmt-IT Business Apps	-	-	953	953
5950470 - Assmt-IT APP Enablement	-	-	79	79
5950471 - Assmt-IT Private Cloud	-	-	107	107
5950473 - Assmt-CMO Special Safety	-	-	883	883
5950474 - Assmt-CMO Cable Francise Svc	-	-	2,179	2,179
<b>Indirect Costs Total</b>	<b>\$ 64,793</b>	<b>\$ 50,033</b>	<b>\$ 65,049</b>	<b>\$ 15,017</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	2,989	4,249	1,260
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 2,989</b>	<b>\$ 4,249</b>	<b>\$ 1,260</b>
<b>6050 - Deferred Comp Trust Total</b>	<b>\$ 411,128</b>	<b>\$ 431,501</b>	<b>\$ 521,142</b>	<b>\$ 89,641</b>
<b>6100 - Employees Retirement</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	1,022,170	1,496,055	1,650,240	154,185
5110120 - Education/Training	15,874	-	-	-
5110200 - Salaries and Wages Expense - Overtime	3,851	1,300	1,300	-
5110225 - Salaries & Wages - Vacation	27,020	-	-	-
5110250 - Salaries & Wages - Sick Leave	29,224	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	57,457	-	-	-
5110400 - Salaries and Wages Expense - Other	5,072	-	-	-
5110420 - PTO Cashout Pay	4,932	-	-	-
5110430 - Accrued Salaries & Wages	2,180	-	-	-
5110800 - FICA Contributions	84,494	103,655	117,006	13,351
5110810 - Health & Welfare	223,459	244,449	334,385	89,936
5110811 - Dental Plan	21,008	23,647	26,723	3,076
5110812 - Personal Time Off	52,500	-	-	-
5110820 - Insurance-Group Life	3,367	1,496	3,300	1,804
5110828 - Paid Family and Medical Leave ER	-	2,639	3,685	1,046
5110830 - Industrial Insurance	13,744	327	4,823	4,497
5110835 - State Unemployment Compensation	1,926	2,543	2,742	199
5110850 - Pension Contributions-TERS	133,681	169,653	187,137	17,485
5110901 - Labor Activity Rate - Adjustments	19,375	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(19,375)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(44,034)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Personnel Services Total</b>	<b>\$ 1,657,924</b>	<b>\$ 2,045,764</b>	<b>\$ 2,331,343</b>	<b>\$ 285,579</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	6,862	7,500	7,500	-
5414000 - Training and Professional Development	6,624	20,200	2,100	(18,100)
5414100 - Travel and Subsistence	22,431	60,000	10,400	(49,600)
5419100 - Miscellaneous Employee Reimbursements	10	-	-	-
5419101 - Cell Phone Employee Reimbursements	-	1,000	1,000	-
5428900 - Recognize Employees for Years of Servic	217	-	-	-
5430110 - Pension Service Retirements	142,236,679	157,860,000	191,593,000	33,733,000
5430111 - Pension Survivor Retirements	11,594,003	13,850,000	13,177,000	(673,000)
5430112 - Pension Disability Retirements	945,162	1,280,000	989,000	(291,000)
5430140 - Pension Death Benefits	228,747	420,000	374,000	(46,000)
5430160 - Withdrawal of Contributions-Normal	3,503,748	4,720,000	3,699,000	(1,021,000)
5430162 - Withdrawal of Contributions-Additional	3,400	-	-	-
5430163 - Withdrawal of Contributions-Overtime	1,112,736	1,396,000	1,396,000	-
5430170 - Pension Beneficiary Refund	76,595	232,000	232,000	-
<b>Employee-Related Costs Total</b>	<b>\$ 159,737,216</b>	<b>\$ 179,846,700</b>	<b>\$ 211,481,000</b>	<b>\$ 31,634,300</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	1,087	-	-	-
5210010 - Telecommunications Shared Cost	12,883	17,467	22,272	4,805
5210100 - Office Expense	3,594	11,000	5,818	(5,182)
5210200 - Food & Beverage	4,290	4,000	3,600	(400)
5220100 - Operating Supplies	4,225	9,500	8,500	(1,000)
5230100 - Repairs & Maintenance Materials Expense	132	-	-	-
5295003 - Int Act Alloc-Mail Service	167	-	-	-
5312020 - Convenience Copier Charges	14,463	14,000	14,170	170
5411000 - Transportation Expense	89	1,400	1,000	(400)
5412170 - Software Licensing & Maintenance Fees	2,435	-	750	750
5413000 - Postage Expense	19,493	15,000	21,000	6,000
5416060 - Solid Waste/Garbage Expense	12	-	-	-
5417003 - Rent/Lease computers	(0)	-	-	-
5418000 - Licenses and Permits	33	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	600	400	(200)
5425000 - Bank Charges	(58)	-	-	-
5900000 - Warehouse Overhead	27	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 62,871</b>	<b>\$ 72,967</b>	<b>\$ 77,510</b>	<b>\$ 4,543</b>
<b>External Services</b>				
5310100 - Professional Services Expense	770,193	1,815,000	1,831,000	16,000
5310150 - Custodial Bank Services	2,275	-	3,100	3,100
5310200 - Investment & Management Fees	12,900,976	14,880,000	14,610,000	(270,000)
5311100 - Audit Services Expense	39,989	32,800	62,800	30,000

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5311300 - Legal Service	7,277	31,618	10,000	(21,618)
5312010 - Printing & Graphic Service	11,357	6,000	8,800	2,800
5330300 - Securities Lending Broker Rebates	1,412,537	-	-	-
5330400 - Securities Lending Agent Fees	139,372	-	-	-
5412000 - Advertising Expense	-	1,000	600	(400)
<b>External Services Total</b>	<b>\$ 15,283,974</b>	<b>\$ 16,766,418</b>	<b>\$ 16,526,300</b>	<b>\$ (240,118)</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	27	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 27</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	14,292	-	-	-
<b>Debt Service Total</b>	<b>\$ 14,292</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	1,533	-	-	-
5415000 - Insurance Expense	49	23	23	-
5415005 - Public Liability Insurance - External	106,888	113,050	124,848	11,798
5415010 - Public Liability Insurance - Self Ins	10,470	9,412	14,097	4,685
5417000 - Rent/Lease Buildings	154,804	148,697	169,538	20,841
5950266 - Assmt-CS Mail	14,183	25,034	28,371	3,337
5950289 - Assmt-IT Network Services	72,735	-	3,501	3,501
5950316 - Assmt-IT - Database Administration	-	2,446	2,117	(329)
5950317 - Assmt-IT - Server Administration	-	2,686	-	(2,686)
5950319 - Assmt-GIS	-	2,539	-	(2,539)
5950340 - Assmt-IT SAP Work Mgt System	22,273	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	10,293	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	19,131	-	-	-
5950346 - Assmt-IT GG PC Support	46,365	13,127	-	(13,127)
5950350 - Assmt-IT AppDev Pool	56,318	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	12,491	-	-	-
5950355 - Assmt-IT GG PC Replacements	5,518	1,332	-	(1,332)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	4,898	4,976	4,376	(601)
5950386 - Assmt-HR GG Dedicated Resouces	4,699	-	-	-
5950389 - Assmt-Customer Support Center	4,490	-	-	-
5950390 - Assmt-Fin Payroll Ops	41,536	-	-	-
5950391 - Assmt-CMO Office of Equity	8,713	6,568	3,017	(3,551)
5950393 - Assmt-Offc of Mgmt & Budget	8,971	7,956	10,163	2,207
5950394 - Assmt-Continuous Improvement	2,967	2,325	2,792	467
5950395 - Assmt-Human Resources	20,352	31,358	25,926	(5,432)
5950396 - Assmt-CMO Gov Relations	5,621	4,508	3,079	(1,429)
5950397 - Assmt-City Council	9,856	11,602	13,827	2,225
5950398 - Assmt-City Manager	11,790	17,608	21,628	4,020

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950399 - Assmt-City Atty's Office Civil	21,531	22,515	24,916	2,401
5950401 - Assmt-City Clerk	7,372	5,324	5,675	350
5950403 - Assmt-Fin Administration	3,323	-	-	-
5950404 - Assmt-Fin System Support/Reporting	8,999	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	3,483	-	-	-
5950407 - Assmt-Fin AP Services	3,421	-	-	-
5950409 - Assmt-Fin Receipting	8,717	-	-	-
5950410 - Assmt-Fin Investments	3,962	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	4,852	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	4,282	4,621	339
5950414 - Assmt-Finance	-	83,821	57,674	(26,147)
5950415 - Assmt-Equal Employment Opportunity	-	2,770	5,732	2,962
5950416 - Assmt -CMO Media and Communications	-	5,081	144	(4,936)
5950429 - Assmt-Public Disclosure	-	2,706	3,314	609
5950450 - Assmt-IT SAP	-	54,169	41,158	(13,011)
5950451 - Assmt-IT Application Admin	-	4,494	-	(4,494)
5950452 - Assmt-IT Data and Server Support	-	-	125	125
5950453 - Assmt-IT Connectivity	-	14,549	749	(13,800)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	15,483	2,091	(13,392)
5950457 - Assmt-Enterprise Arch and Licensing	-	9,088	-	(9,088)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	18,739	(2,674)	(21,413)
5950459 - Assmt-Cybersecurity	-	7,751	6,173	(1,577)
5950462 - Assmt-TFD Emergency	-	2,440	2,642	202
5950463 - ASSMT-IT Active Directory	-	-	20,725	20,725
5950464 - Assmt-IT Help Desk	-	-	1,976	1,976
5950465 - Assmt-IT Project Management	-	-	7,302	7,302
5950466 - Assmt-IT Geospatial	-	-	2,400	2,400
5950468 - Assmt-IT Analytics	-	-	8,216	8,216
5950469 - Assmt-IT Business Apps	-	-	7,895	7,895
5950470 - Assmt-IT APP Enablement	-	-	654	654
5950471 - Assmt-IT Private Cloud	-	-	884	884
5950473 - Assmt-CMO Special Safety	-	-	6,202	6,202
5950474 - Assmt-CMO Cable Franchise Svc	-	-	15,313	15,313
<b>Indirect Costs Total</b>	<b>\$ 722,603</b>	<b>\$ 658,458</b>	<b>\$ 651,211</b>	<b>\$ (7,247)</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	-	-	-	-
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	195,293,441	162,625,580	(32,667,861)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 195,293,441</b>	<b>\$ 162,625,580</b>	<b>\$ (32,667,861)</b>
<b>6100 - Employees Retirement Total</b>	<b>\$ 177,478,907</b>	<b>\$ 394,683,748</b>	<b>\$ 393,692,944</b>	<b>\$ (990,804)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6120 - Rel &amp; Pens Police</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	139,325	173,631	148,058	(25,574)
5110120 - Education/Training	1,173	-	-	-
5110200 - Salaries and Wages Expense - Overtime	679	-	-	-
5110225 - Salaries & Wages - Vacation	3,064	-	-	-
5110250 - Salaries & Wages - Sick Leave	2,743	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,421	-	-	-
5110420 - PTO Cashout Pay	130	-	-	-
5110430 - Accrued Salaries & Wages	742	-	-	-
5110800 - FICA Contributions	12,005	12,741	11,035	(1,706)
5110810 - Health & Welfare	36,405	33,631	36,073	2,442
5110811 - Dental Plan	3,264	3,253	2,883	(370)
5110812 - Personal Time Off	8,984	-	-	-
5110820 - Insurance-Group Life	457	174	296	122
5110828 - Paid Family and Medical Leave ER	-	329	440	111
5110830 - Industrial Insurance	2,291	45	520	475
5110835 - State Unemployment Compensation	260	295	252	(43)
5110850 - Pension Contributions-TERS	17,992	19,690	16,790	(2,900)
5110901 - Labor Activity Rate - Adjustments	(9,686)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	9,686	-	-	-
5195000 - Int Act Alloc-Labor Regular	22,015	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 258,950</b>	<b>\$ 243,790</b>	<b>\$ 216,346</b>	<b>\$ (27,443)</b>
<b>Employee-Related Costs</b>				
5414100 - Travel and Subsistence	6,273	9,000	9,000	-
5430110 - Pension Service Retirements	873,545	857,252	762,527	(94,725)
5430111 - Pension Survivor Retirements	338,237	354,934	315,714	(39,220)
5430112 - Pension Disability Retirements	1,372,028	1,330,813	1,183,759	(147,054)
5430130 - Pension Medical Expenses	5,650,718	7,345,617	7,812,314	466,697
5430140 - Pension Death Benefits	5,000	10,000	10,000	-
<b>Employee-Related Costs Total</b>	<b>\$ 8,245,801</b>	<b>\$ 9,907,616</b>	<b>\$ 10,093,314</b>	<b>\$ 185,698</b>
<b>Operating Expenses</b>				
5210100 - Office Expense	87	1,500	1,351	(149)
5210200 - Food & Beverage	-	-	-	-
5220100 - Operating Supplies	183	1,000	625	(375)
5220150 - Computer Supplies	-	2,000	1,751	(249)
5312020 - Convenience Copier Charges	546	600	555	(45)
5411000 - Transportation Expense	27	200	200	-
5412170 - Software Licensing & Maintenance Fees	52	-	-	-
5413000 - Postage Expense	1,320	1,600	1,600	-

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Operating Expenses Total</b>	<b>\$ 2,215</b>	<b>\$ 6,900</b>	<b>\$ 6,082</b>	<b>\$ (818)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	21,000	25,000	26,400	1,400
5310200 - Investment & Management Fees	42	-	-	-
<b>External Services Total</b>	<b>\$ 21,042</b>	<b>\$ 25,000</b>	<b>\$ 26,400</b>	<b>\$ 1,400</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	178	-	-	-
<b>Debt Service Total</b>	<b>\$ 178</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	4	4	4	-
5415010 - Public Liability Insurance - Self Ins	2,204	1,296	1,942	645
5417000 - Rent/Lease Buildings	13,660	13,121	14,959	1,838
5950289 - Assmt-IT Network Services	-	-	3,366	3,366
5950316 - Assmt-IT - Database Administration	-	337	229	(108)
5950317 - Assmt-IT - Server Administration	-	370	-	(370)
5950342 - Assmt-IT SAP Human Resource Mgt Sys	1,503	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	8,572	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	3,257	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	715	685	474	(212)
5950386 - Assmt-HR GG Dedicated Resouces	686	-	-	-
5950389 - Assmt-Customer Support Center	656	-	-	-
5950390 - Assmt-Fin Payroll Ops	986	-	-	-
5950391 - Assmt-CMO Office of Equity	1,272	905	327	(578)
5950393 - Assmt-Offc of Mgmt & Budget	1,310	1,096	1,100	4
5950394 - Assmt-Continuous Improvement	433	320	302	(18)
5950395 - Assmt-Human Resources	2,971	4,320	2,807	(1,513)
5950396 - Assmt-CMO Gov Relations	826	621	333	(288)
5950397 - Assmt-City Council	1,439	1,598	1,497	(101)
5950398 - Assmt-City Manager	1,721	2,425	2,342	(84)
5950399 - Assmt-City Atty's Office Civil	3,143	3,102	2,698	(404)
5950401 - Assmt-City Clerk	1,076	733	614	(119)
5950403 - Assmt-Fin Administration	2,716	-	-	-
5950404 - Assmt-Fin System Support/Reporting	4,693	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	20,086	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	201	-	-	-
5950407 - Assmt-Fin AP Services	7,023	-	-	-
5950410 - Assmt-Fin Investments	82	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	821	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	590	500	(90)
5950414 - Assmt-Finance	-	124,369	128,355	3,986
5950415 - Assmt-Equal Employment Opportunity	-	382	621	239



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950416 - Assmt -CMO Media and Communications	-	700	16	(684)
5950429 - Assmt-Public Disclosure	-	373	359	(14)
5950450 - Assmt-IT SAP	-	55,592	51,402	(4,190)
5950451 - Assmt-IT Application Admin	-	619	-	(619)
5950452 - Assmt-IT Data and Server Support	-	-	279	279
5950453 - Assmt-IT Connectivity	-	1,142	81	(1,061)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	2,611	2,611
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(3,340)	(3,340)
5950459 - Assmt-Cybersecurity	-	-	7,710	7,710
5950462 - Assmt-TFD Emergency	-	336	286	(50)
5950463 - ASSMT-IT Active Directory	-	-	2,855	2,855
5950464 - Assmt-IT Help Desk	-	-	214	214
5950465 - Assmt-IT Project Management	-	-	9,119	9,119
5950466 - Assmt-IT Geospatial	-	-	2,998	2,998
5950468 - Assmt-IT Analytics	-	-	10,261	10,261
5950469 - Assmt-IT Business Apps	-	-	9,860	9,860
5950470 - Assmt-IT APP Enablement	-	-	817	817
5950471 - Assmt-IT Private Cloud	-	-	1,104	1,104
5950473 - Assmt-CMO Special Safety	-	-	672	672
5950474 - Assmt-CMO Cable Francise Svc	-	-	1,658	1,658
<b>Indirect Costs Total</b>	<b>\$ 82,057</b>	<b>\$ 215,038</b>	<b>\$ 261,430</b>	<b>\$ 46,393</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	15,369	15,369
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,369</b>	<b>\$ 15,369</b>
<b>6120 - Rel &amp; Pens Police Total</b>	<b>\$ 8,610,243</b>	<b>\$ 10,398,343</b>	<b>\$ 10,618,941</b>	<b>\$ 220,598</b>
<b>6150 - Rel &amp; Pens Fire</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	139,324	173,631	148,058	(25,574)
5110120 - Education/Training	1,173	-	-	-
5110200 - Salaries and Wages Expense - Overtime	679	2,000	2,000	-
5110225 - Salaries & Wages - Vacation	3,064	-	-	-
5110250 - Salaries & Wages - Sick Leave	2,743	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	7,421	-	-	-
5110420 - PTO Cashout Pay	130	-	-	-
5110430 - Accrued Salaries & Wages	742	-	-	-
5110800 - FICA Contributions	12,005	12,741	11,035	(1,706)
5110810 - Health & Welfare	36,404	33,631	36,073	2,442
5110811 - Dental Plan	3,263	3,253	2,883	(370)
5110812 - Personal Time Off	8,984	-	-	-
5110820 - Insurance-Group Life	457	174	296	122
5110828 - Paid Family and Medical Leave ER	-	330	440	111

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110830 - Industrial Insurance	2,291	45	520	475
5110835 - State Unemployment Compensation	259	295	252	(43)
5110850 - Pension Contributions-TERS	17,992	19,690	16,790	(2,900)
5110901 - Labor Activity Rate - Adjustments	(9,688)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	9,688	-	-	-
5195000 - Int Act Alloc-Labor Regular	22,019	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 258,951</b>	<b>\$ 245,790</b>	<b>\$ 218,346</b>	<b>\$ (27,444)</b>
<b>Employee-Related Costs</b>				
5414100 - Travel and Subsistence	3,905	5,000	5,000	-
5430110 - Pension Service Retirements	224,521	242,609	227,127	(15,482)
5430111 - Pension Survivor Retirements	1,502,379	1,661,551	1,399,595	(261,956)
5430112 - Pension Disability Retirements	2,185,402	2,346,840	2,308,278	(38,562)
5430130 - Pension Medical Expenses	6,069,968	7,166,864	8,508,188	1,341,324
5430140 - Pension Death Benefits	5,500	10,000	10,000	-
<b>Employee-Related Costs Total</b>	<b>\$ 9,991,674</b>	<b>\$ 11,432,864</b>	<b>\$ 12,458,188</b>	<b>\$ 1,025,324</b>
<b>Operating Expenses</b>				
5210100 - Office Expense	87	1,200	1,351	151
5220100 - Operating Supplies	47	250	625	375
5220150 - Computer Supplies	-	1,500	1,747	247
5312020 - Convenience Copier Charges	667	720	678	(42)
5411000 - Transportation Expense	21	200	200	-
5412170 - Software Licensing & Maintenance Fees	52	-	-	-
5413000 - Postage Expense	1,514	1,600	1,600	-
<b>Operating Expenses Total</b>	<b>\$ 2,388</b>	<b>\$ 5,470</b>	<b>\$ 6,201</b>	<b>\$ 731</b>
<b>External Services</b>				
5310100 - Professional Services Expense	21,000	25,000	26,400	1,400
5310200 - Investment & Management Fees	77	-	-	-
5311500 - Health Care Misc External Payment	14,727	-	-	-
5312010 - Printing & Graphic Service	69	-	-	-
<b>External Services Total</b>	<b>\$ 35,874</b>	<b>\$ 25,000</b>	<b>\$ 26,400</b>	<b>\$ 1,400</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	112	-	-	-
<b>Debt Service Total</b>	<b>\$ 112</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	4	4	4	-
5415010 - Public Liability Insurance - Self Ins	2,204	1,296	1,942	645
5417000 - Rent/Lease Buildings	13,660	13,121	14,959	1,838
5950289 - Assmt-IT Network Services	-	-	4,084	4,084

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950316 - Assmt-IT - Database Administration	-	337	229	(108)
5950317 - Assmt-IT - Server Administration	-	370	-	(370)
5950342 - Assmt-IT SAP Human Resource Mgt Sys	1,503	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	11,073	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	4,210	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	715	685	474	(212)
5950386 - Assmt-HR GG Dedicated Resouces	686	-	-	-
5950389 - Assmt-Customer Support Center	656	-	-	-
5950390 - Assmt-Fin Payroll Ops	1,534	-	-	-
5950391 - Assmt-CMO Office of Equity	1,272	905	327	(578)
5950393 - Assmt-Offc of Mgmt & Budget	1,310	1,096	1,100	4
5950394 - Assmt-Continuous Improvement	433	320	302	(18)
5950395 - Assmt-Human Resources	2,971	4,320	2,807	(1,513)
5950396 - Assmt-CMO Gov Relations	826	621	333	(288)
5950397 - Assmt-City Council	1,439	1,598	1,497	(101)
5950398 - Assmt-City Manager	1,721	2,425	2,342	(84)
5950399 - Assmt-City Atty's Office Civil	3,143	3,102	2,698	(404)
5950401 - Assmt-City Clerk	1,076	733	614	(119)
5950403 - Assmt-Fin Administration	2,976	-	-	-
5950404 - Assmt-Fin System Support/Reporting	4,887	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	20,086	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	201	-	-	-
5950407 - Assmt-Fin AP Services	9,958	-	-	-
5950410 - Assmt-Fin Investments	81	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	292	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	590	500	(90)
5950414 - Assmt-Finance	-	142,979	157,684	14,705
5950415 - Assmt-Equal Employment Opportunity	-	382	621	239
5950416 - Assmt -CMO Media and Communications	-	700	16	(684)
5950429 - Assmt-Public Disclosure	-	373	359	(14)
5950450 - Assmt-IT SAP	-	63,530	62,678	(852)
5950451 - Assmt-IT Application Admin	-	619	-	(619)
5950452 - Assmt-IT Data and Server Support	-	-	342	342
5950453 - Assmt-IT Connectivity	-	1,142	81	(1,061)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	3,183	3,183
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(4,073)	(4,073)
5950459 - Assmt-Cybersecurity	-	-	9,401	9,401
5950462 - Assmt-TFD Emergency	-	336	286	(50)
5950463 - ASSMT-IT Active Directory	-	-	2,855	2,855
5950464 - Assmt-IT Help Desk	-	-	214	214
5950465 - Assmt-IT Project Management	-	-	11,119	11,119
5950466 - Assmt-IT Geospatial	-	-	3,655	3,655
5950468 - Assmt-IT Analytics	-	-	12,512	12,512
5950469 - Assmt-IT Business Apps	-	-	12,022	12,022

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950470 - Assmt-IT APP Enablement	-	-	996	996
5950471 - Assmt-IT Private Cloud	-	-	1,346	1,346
5950473 - Assmt-CMO Special Safety	-	-	672	672
5950474 - Assmt-CMO Cable Franchise Svc	-	-	1,658	1,658
<b>Indirect Costs Total</b>	<b>\$ 88,918</b>	<b>\$ 241,585</b>	<b>\$ 311,839</b>	<b>\$ 70,254</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	1,568	1,568
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,568</b>	<b>\$ 1,568</b>
<b>6150 - Rel &amp; Pens Fire Total</b>	<b>\$ 10,377,916</b>	<b>\$ 11,950,709</b>	<b>\$ 13,022,542</b>	<b>\$ 1,071,833</b>
<b>6430 - Health Care LabMgt</b>				
<b>Personnel Services</b>				
5110810 - Health & Welfare	1,670	-	-	-
5419102 - Employee Wellness Incentive	914,360	1,000,000	1,000,000	-
<b>Personnel Services Total</b>	<b>\$ 916,030</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	29,015	-	-	-
5414000 - Training and Professional Development	150	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 29,165</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210100 - Office Expense	24,475	-	-	-
5210200 - Food & Beverage	567	-	-	-
5210300 - Medical Equipment & Supplies	9,433	10,000	10,000	-
5210500 - Landscape Equipment & Supplies	-	-	-	-
5210600 - Noncapital Equipment Purchases	77,574	-	-	-
5220100 - Operating Supplies	20,349	20,000	-	(20,000)
5295003 - Int Act Alloc-Mail Service	526	-	-	-
5413000 - Postage Expense	5,960	8,400	400	(8,000)
5642500 - Stationary Equipment Over \$5k	11,873	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 150,758</b>	<b>\$ 38,400</b>	<b>\$ 10,400</b>	<b>\$ (28,000)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	477,130	80,000	80,000	-
5310200 - Investment & Management Fees	7,904	-	-	-
5311500 - Health Care Misc External Payment	450	-	130,607	130,607
5312010 - Printing & Graphic Service	7,009	8,000	-	(8,000)
5330100 - External Contract Services	1,750	-	-	-
5412000 - Advertising Expense	494	-	-	-
<b>External Services Total</b>	<b>\$ 494,737</b>	<b>\$ 88,000</b>	<b>\$ 210,607</b>	<b>\$ 122,607</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Claims and Premiums</b>				
5110813 - ER Premium Pmts for fully insured policy	12,375,311	15,250,193	16,111,820	861,627
5110814 - H&W Claims Provider Payment	100,557,431	115,128,102	126,937,002	11,808,900
5110821 - Employee FSA Reimbursement	871,621	-	-	-
5110824 - Health Benefit Provider Admin Payment	8,881,815	13,146,895	11,600,121	(1,546,774)
5110825 - VEBA Employer Paid Benefit	1,700,484	2,059,261	-	(2,059,261)
<b>Claims and Premiums Total</b>	<b>\$ 124,386,662</b>	<b>\$ 145,584,451</b>	<b>\$ 154,648,943</b>	<b>\$ 9,064,492</b>
<b>Indirect Costs</b>				
5950045 - Assmt-Fin Treasury - A/R	11	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	677	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	112,605	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	43,040	-	-	-
5950402 - Assmt-Fin Treasury - A/R	391	-	-	-
5950403 - Assmt-Fin Administration	4,884	-	-	-
5950404 - Assmt-Fin System Support/Reporting	7,758	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	36,154	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	241	-	-	-
5950407 - Assmt-Fin AP Services	3,435	-	-	-
5950410 - Assmt-Fin Investments	12,538	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	401	-	-	-
5950450 - Assmt-IT SAP	-	42	-	(42)
<b>Indirect Costs Total</b>	<b>\$ 222,137</b>	<b>\$ 42</b>	<b>\$ -</b>	<b>\$ (42)</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	-	-	200,000	200,000
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	4,999,237	4,999,237
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,999,237</b>	<b>\$ 4,999,237</b>
<b>6430 - Health Care LabMgt Total</b>	<b>\$ 126,199,488</b>	<b>\$ 146,710,893</b>	<b>\$ 161,069,187</b>	<b>\$ 14,358,294</b>
<b>6440 - Group Life Trust</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	243	-	-	-
<b>External Services Total</b>	<b>\$ 243</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5110813 - ER Premium Pmts for fully insured policy	1,565,319	1,592,204	1,593,205	1,001
<b>Claims and Premiums Total</b>	<b>\$ 1,565,319</b>	<b>\$ 1,592,204</b>	<b>\$ 1,593,205</b>	<b>\$ 1,001</b>
<b>Indirect Costs</b>				

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950343 - Assmt-IT SAP Financial Mgt Sys	1,579	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	601	-	-	-
5950403 - Assmt-Fin Administration	506	-	-	-
5950404 - Assmt-Fin System Support/Reporting	1,551	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	4,017	-	-	-
5950407 - Assmt-Fin AP Services	334	-	-	-
5950410 - Assmt-Fin Investments	326	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 8,914</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	11,760	11,760
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,760</b>	<b>\$ 11,760</b>
<b>6440 - Group Life Trust Total</b>	<b>\$ 1,574,476</b>	<b>\$ 1,592,204</b>	<b>\$ 1,604,965</b>	<b>\$ 12,761</b>
<b>6460 - Dental Care LabMgt</b>				
<b>External Services</b>				
5310100 - Professional Services Expense	16,963	11,194	11,194	-
5310200 - Investment & Management Fees	103	-	-	-
<b>External Services Total</b>	<b>\$ 17,066</b>	<b>\$ 11,194</b>	<b>\$ 11,194</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5110813 - ER Premium Pmts for fully insured policy	10,909,251	10,743,000	11,660,954	917,954
<b>Claims and Premiums Total</b>	<b>\$ 10,909,251</b>	<b>\$ 10,743,000</b>	<b>\$ 11,660,954</b>	<b>\$ 917,954</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	132	-	-	-
<b>Debt Service Total</b>	<b>\$ 132</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5950341 - Assmt-IT SAP Customer Care Sys	18	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	10,380	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	3,955	-	-	-
5950403 - Assmt-Fin Administration	809	-	-	-
5950404 - Assmt-Fin System Support/Reporting	3,491	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	4,017	-	-	-
5950407 - Assmt-Fin AP Services	2,072	-	-	-
5950410 - Assmt-Fin Investments	429	-	-	-
<b>Indirect Costs Total</b>	<b>\$ 25,172</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	1,436	-	(1,436)
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 1,436</b>	<b>\$ -</b>	<b>\$ (1,436)</b>

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6460 - Dental Care LabMgt Total</b>	<b>\$ 10,951,621</b>	<b>\$ 10,755,630</b>	<b>\$ 11,672,148</b>	<b>\$ 916,518</b>
<b>6470 - Health Care Fire</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	195	-	-	-
<b>External Services Total</b>	<b>\$ 195</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5110814 - H&W Claims Provider Payment	4,009,552	7,071,000	8,362,000	1,291,000
5110824 - Health Benefit Provider Admin Payment	627,494	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 4,637,046</b>	<b>\$ 7,071,000</b>	<b>\$ 8,362,000</b>	<b>\$ 1,291,000</b>
<b>Indirect Costs</b>				
5950289 - Assmt-IT Network Services	-	-	2,535	2,535
5950343 - Assmt-IT SAP Financial Mgt Sys	5,817	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	2,214	-	-	-
5950403 - Assmt-Fin Administration	1,821	-	-	-
5950404 - Assmt-Fin System Support/Reporting	1,629	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	20,086	-	-	-
5950407 - Assmt-Fin AP Services	654	-	-	-
5950410 - Assmt-Fin Investments	415	-	-	-
5950414 - Assmt-Finance	-	86,237	103,610	17,374
5950450 - Assmt-IT SAP	-	36,788	39,834	3,045
5950452 - Assmt-IT Data and Server Support	-	-	225	225
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	2,023	2,023
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(2,588)	(2,588)
5950459 - Assmt-Cybersecurity	-	-	5,975	5,975
5950465 - Assmt-IT Project Management	-	-	7,067	7,067
5950466 - Assmt-IT Geospatial	-	-	2,323	2,323
5950468 - Assmt-IT Analytics	-	-	7,952	7,952
5950469 - Assmt-IT Business Apps	-	-	7,641	7,641
5950470 - Assmt-IT APP Enablement	-	-	633	633
5950471 - Assmt-IT Private Cloud	-	-	856	856
<b>Indirect Costs Total</b>	<b>\$ 32,635</b>	<b>\$ 123,025</b>	<b>\$ 178,084</b>	<b>\$ 55,059</b>
<b>6470 - Health Care Fire Total</b>	<b>\$ 4,669,877</b>	<b>\$ 7,194,025</b>	<b>\$ 8,540,084</b>	<b>\$ 1,346,059</b>
<b>6480 - Health Care Police</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	185	-	-	-
<b>External Services Total</b>	<b>\$ 185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Claims and Premiums</b>				
5110814 - H&W Claims Provider Payment	3,948,442	7,245,000	7,662,000	417,000

## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110824 - Health Benefit Provider Admin Payment	508,449	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 4,456,890</b>	<b>\$ 7,245,000</b>	<b>\$ 7,662,000</b>	<b>\$ 417,000</b>
<b>Indirect Costs</b>				
5950289 - Assmt-IT Network Services	-	-	2,322	2,322
5950343 - Assmt-IT SAP Financial Mgt Sys	4,574	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	1,741	-	-	-
5950403 - Assmt-Fin Administration	1,821	-	-	-
5950404 - Assmt-Fin System Support/Reporting	1,629	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	20,086	-	-	-
5950407 - Assmt-Fin AP Services	654	-	-	-
5950410 - Assmt-Fin Investments	317	-	-	-
5950414 - Assmt-Finance	-	88,359	94,937	6,578
5950450 - Assmt-IT SAP	-	37,693	36,499	(1,194)
5950452 - Assmt-IT Data and Server Support	-	-	206	206
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	1,854	1,854
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(2,372)	(2,372)
5950459 - Assmt-Cybersecurity	-	-	5,475	5,475
5950465 - Assmt-IT Project Management	-	-	6,475	6,475
5950466 - Assmt-IT Geospatial	-	-	2,128	2,128
5950468 - Assmt-IT Analytics	-	-	7,286	7,286
5950469 - Assmt-IT Business Apps	-	-	7,001	7,001
5950470 - Assmt-IT APP Enablement	-	-	580	580
5950471 - Assmt-IT Private Cloud	-	-	784	784
<b>Indirect Costs Total</b>	<b>\$ 30,821</b>	<b>\$ 126,052</b>	<b>\$ 163,176</b>	<b>\$ 37,123</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	-	2,152	2,152
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,152</b>	<b>\$ 2,152</b>
<b>6480 - Health Care Police Total</b>	<b>\$ 4,487,895</b>	<b>\$ 7,371,052</b>	<b>\$ 7,827,328</b>	<b>\$ 456,275</b>
<b>6660 - FWDA Agency Fund</b>				
<b>Operating Expenses</b>				
6586010 - Sale & Leasehold Tax Disbursements	77,351	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 77,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6660 - FWDA Agency Fund Total</b>	<b>\$ 77,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>6795 - Public Fac Districts</b>				
<b>External Services</b>				
5310200 - Investment & Management Fees	541	-	-	-
5311100 - Audit Services Expense	4,820	5,000	5,000	-
<b>External Services Total</b>	<b>\$ 5,362</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>



## Expenditure Detail by Fund with Line Item

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Internal Transfers</b>				
6538600 - Transfer to Convention Center	-	9,223,332	-	(9,223,332)
6545000 - External Contributions	7,429,437	-	8,129,350	8,129,350
<b>Internal Transfers Total</b>	<b>\$ 7,429,437</b>	<b>\$ 9,223,332</b>	<b>\$ 8,129,350</b>	<b>\$ (1,093,982)</b>
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	35,116	46,012	10,896
<b>Reserves Total</b>	<b>\$ -</b>	<b>\$ 35,116</b>	<b>\$ 46,012</b>	<b>\$ 10,896</b>
<b>6795 - Public Fac Districts Total</b>	<b>\$ 7,434,799</b>	<b>\$ 9,263,448</b>	<b>\$ 8,180,362</b>	<b>\$ (1,083,086)</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>City Attorney's Office</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	2,392,046	3,120,661	2,839,283	(281,378)
5110120 - Education/Training	3,782	-	-	-
5110200 - Salaries and Wages Expense - Overtime	26	-	-	-
5110225 - Salaries & Wages - Vacation	50,159	-	-	-
5110250 - Salaries & Wages - Sick Leave	23,658	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	144,335	-	-	-
5110400 - Salaries and Wages Expense - Other	11	-	-	-
5110420 - PTO Cashout Pay	13,192	-	-	-
5110430 - Accrued Salaries & Wages	6,968	-	-	-
5110455 - Labor Adjustments-Planning Only	-	-	41,000	41,000
5110800 - FICA Contributions	207,212	234,968	214,567	(20,401)
5110810 - Health & Welfare	544,005	544,950	620,133	75,183
5110811 - Dental Plan	46,957	52,716	49,559	(3,157)
5110812 - Personal Time Off	209,864	-	-	-
5110820 - Insurance-Group Life	7,688	3,121	5,679	2,558
5110828 - Paid Family and Medical Leave ER	-	5,858	7,937	2,079
5110830 - Industrial Insurance	34,734	728	8,945	8,217
5110835 - State Unemployment Compensation	4,398	5,305	4,827	(478)
5110850 - Pension Contributions-TERS	304,931	353,883	321,975	(31,908)
5110900 - Labor	(69,571)	-	-	-
5110901 - Labor Activity Rate - Adjustments	(55)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	55	-	-	-
5195000 - Int Act Alloc-Labor Regular	124	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,924,519</b>	<b>\$ 4,322,189</b>	<b>\$ 4,113,904</b>	<b>\$ (208,286)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	5,878	10,000	8,000	(2,000)
5414000 - Training and Professional Development	865	6,182	5,000	(1,182)
5414100 - Travel and Subsistence	2,587	5,000	5,000	-
5419100 - Miscellaneous Employee Reimbursements	-	100	100	-
5428900 - Recognize Employees for Years of Service	753	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 10,083</b>	<b>\$ 21,282</b>	<b>\$ 18,100</b>	<b>\$ (3,182)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	348	916	500	(416)
5210010 - Telecommunications Shared Cost	10,560	-	-	-
5210015 - Cellular Phone Usage	-	-	1,454	1,454
5210020 - Long Distance Phone Usage	596	625	625	-
5210025 - Telecom Equipment Cost	15,780	-	-	-
5210100 - Office Expense	25,622	29,400	30,651	1,251
5210300 - Medical Equipment & Supplies	92	100	100	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210400 - Safety Equipment & Supplies	73	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	10	-	-	-
5220100 - Operating Supplies	3,600	4,520	3,400	(1,120)
5220150 - Computer Supplies	967	4,175	11,100	6,925
5230100 - Repairs & Maintenance Materials Expense	53	-	-	-
5295000 - Int Act Alloc-Equipment	14	-	-	-
5312020 - Convenience Copier Charges	28,991	13,100	31,231	18,131
5320100 - Repair & Maintenance Services	-	4,000	1,000	(3,000)
5412170 - Software Licensing & Maintenance Fees	-	40	3,582	3,542
5413000 - Postage Expense	7,750	10,000	8,000	(2,000)
5416060 - Solid Waste/Garbage Expense	84	-	-	-
5418000 - Licenses and Permits	70	-	-	-
5419200 - Miscellaneous Other Services and Charges	-	100	100	-
5423010 - Other Cust Fees Revenue (Late/NSF Check	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 94,610</b>	<b>\$ 66,976</b>	<b>\$ 91,743</b>	<b>\$ 24,767</b>
<b>External Services</b>				
5310100 - Professional Services Expense	18,877	5,000	5,000	-
5311300 - Legal Service	-	2,000	2,000	-
5312010 - Printing & Graphic Service	495	1,600	1,600	-
5330100 - External Contract Services	30,735	32,000	38,000	6,000
5427000 - Witness Fees	266	2,000	2,000	-
5427100 - Interpreter Services	43	200	200	-
<b>External Services Total</b>	<b>\$ 50,417</b>	<b>\$ 42,800</b>	<b>\$ 48,800</b>	<b>\$ 6,000</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	39	48	48	-
5415010 - Public Liability Insurance - Self Ins	21,644	20,408	31,466	11,058
5417005 - Rent/Lease County & City Building	290,734	304,208	318,914	14,706
5950289 - Assmt-IT Network Services	128,685	-	5,279	5,279
5950316 - Assmt-IT - Database Administration	-	5,460	3,941	(1,520)
5950317 - Assmt-IT - Server Administration	-	5,994	-	(5,994)
5950319 - Assmt-GIS	-	4,385	-	(4,385)
5950342 - Assmt-IT SAP Human Resource Mgt Sys	22,608	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	15,372	-	-	-
5950346 - Assmt-IT GG PC Support	82,030	23,867	-	(23,867)
5950350 - Assmt-IT AppDev Pool	99,640	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	5,769	-	-	-
5950355 - Assmt-IT GG PC Replacements	10,615	5,820	9,091	3,271
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	10,759	11,108	8,144	(2,963)
5950386 - Assmt-HR GG Dedicated Resouces	10,322	-	-	-
5950389 - Assmt-Customer Support Center	9,863	-	-	-
5950390 - Assmt-Fin Payroll Ops	4,932	-	-	-
5950391 - Assmt-CMO Office of Equity	19,137	14,661	5,615	(9,046)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950393 - Assmt-Offc of Mgmt & Budget	19,705	17,759	18,917	1,158
5950394 - Assmt-Continuous Improvement	6,516	5,190	5,197	7
5950395 - Assmt-Human Resources	44,700	69,995	48,255	(21,740)
5950396 - Assmt-CMO Gov Relations	12,349	10,063	5,731	(4,332)
5950397 - Assmt-City Council	21,648	25,898	25,736	(162)
5950398 - Assmt-City Manager	25,896	39,303	40,256	953
5950399 - Assmt-City Atty's Office Civil	47,290	50,257	46,377	(3,880)
5950401 - Assmt-City Clerk	16,191	11,884	10,562	(1,322)
5950403 - Assmt-Fin Administration	2,933	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	16,068	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	3,630	-	-	-
5950407 - Assmt-Fin AP Services	10,222	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	1,696	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	9,558	8,602	(957)
5950414 - Assmt-Finance	-	56,154	56,774	620
5950415 - Assmt-Equal Employment Opportunity	-	6,184	10,670	4,486
5950416 - Assmt -CMO Media and Communications	-	11,340	268	(11,072)
5950429 - Assmt-Public Disclosure	-	6,039	6,169	129
5950450 - Assmt-IT SAP	-	65,052	57,165	(7,887)
5950451 - Assmt-IT Application Admin	-	10,031	-	(10,031)
5950452 - Assmt-IT Data and Server Support	-	-	123	123
5950453 - Assmt-IT Connectivity	-	29,885	1,395	(28,491)
5950454 - Assmt-GIS Tech Infra and Coordination	-	40,626	-	(40,626)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	26,743	2,904	(23,840)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	4,011	-	(4,011)
5950457 - Assmt-Enterprise Arch and Licensing	-	15,697	-	(15,697)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	32,367	(3,714)	(36,081)
5950459 - Assmt-Cybersecurity	-	13,388	8,574	(4,813)
5950460 - Assmt-MaaS360 Mobile Device Management	-	207	-	(207)
5950461 - Assmt-IT Telcom	-	45,687	47,517	1,829
5950462 - Assmt-TFD Emergency	-	5,447	4,918	(529)
5950463 - ASSMT-IT Active Directory	-	-	46,260	46,260
5950464 - Assmt-IT Help Desk	-	-	3,678	3,678
5950465 - Assmt-IT Project Management	-	-	10,141	10,141
5950466 - Assmt-IT Geospatial	-	-	3,333	3,333
5950468 - Assmt-IT Analytics	-	-	11,411	11,411
5950469 - Assmt-IT Business Apps	-	-	10,965	10,965
5950470 - Assmt-IT APP Enablement	-	-	908	908
5950471 - Assmt-IT Private Cloud	-	-	1,228	1,228
5950473 - Assmt-CMO Special Safety	-	-	11,544	11,544
5950474 - Assmt-CMO Cable Francise Svc	-	-	28,501	28,501
<b>Indirect Costs Total</b>	<b>\$ 960,991</b>	<b>\$ 1,004,728</b>	<b>\$ 912,866</b>	<b>\$ (91,862)</b>
<b>City Attorney's Office Total</b>	<b>\$ 5,040,621</b>	<b>\$ 5,457,975</b>	<b>\$ 5,185,412</b>	<b>\$ (272,563)</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>City Manager's Office</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	512,880	524,382	2,398,178	<b>1,873,796</b>
5110225 - Salaries & Wages - Vacation	1,107	-	-	-
5110250 - Salaries & Wages - Sick Leave	366	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	35,625	-	-	-
5110420 - PTO Cashout Pay	3,698	-	-	-
5110430 - Accrued Salaries & Wages	300	-	-	-
5110500 - Leave Severance Payoff	2,198	-	-	-
5110800 - FICA Contributions	42,280	39,928	183,039	<b>143,111</b>
5110810 - Health & Welfare	109,318	92,798	572,710	<b>479,912</b>
5110811 - Dental Plan	11,473	8,977	45,770	<b>36,793</b>
5110812 - Personal Time Off	42,926	-	-	-
5110820 - Insurance-Group Life	1,556	524	4,797	<b>4,272</b>
5110828 - Paid Family and Medical Leave ER	-	1,043	5,424	<b>4,381</b>
5110830 - Industrial Insurance	8,507	124	6,198	<b>6,074</b>
5110835 - State Unemployment Compensation	884	891	4,002	<b>3,111</b>
5110850 - Pension Contributions-TERS	61,182	59,465	271,953	<b>212,488</b>
5110900 - Labor	(64,227)	-	61,089	<b>61,089</b>
5110901 - Labor Activity Rate - Adjustments	68,224	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(68,224)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(155,054)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 615,017</b>	<b>\$ 728,132</b>	<b>\$ 3,553,160</b>	<b>\$ 2,825,029</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	779	-	11,000	<b>11,000</b>
5414000 - Training and Professional Development	3,083	3,255	(8,190)	<b>(11,445)</b>
5414100 - Travel and Subsistence	8,113	4,000	35,913	<b>31,913</b>
5419100 - Miscellaneous Employee Reimbursements	-	-	285	<b>285</b>
5419101 - Cell Phone Employee Reimbursements	-	-	500	<b>500</b>
5428900 - Recognize Employees for Years of Servic	117	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 12,092</b>	<b>\$ 7,255</b>	<b>\$ 39,508</b>	<b>\$ 32,253</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	106	6,493	<b>6,387</b>
5210010 - Telecommunications Shared Cost	1,440	-	-	-
5210020 - Long Distance Phone Usage	73	-	456	<b>456</b>
5210025 - Telecom Equipment Cost	2,655	-	-	-
5210100 - Office Expense	625	1,000	8,215	<b>7,215</b>
5210200 - Food & Beverage	5,098	5,418	10,960	<b>5,542</b>
5210400 - Safety Equipment & Supplies	-	-	684	<b>684</b>
5216120 - Repair and Maintenance Supplies	-	-	1,200	<b>1,200</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5220100 - Operating Supplies	163	270	26,025	25,755
5220150 - Computer Supplies	-	350	17,925	17,575
5230100 - Repairs & Maintenance Materials Expense	-	-	8,000	8,000
5312020 - Convenience Copier Charges	118	2,818	5,681	2,863
5320100 - Repair & Maintenance Services	-	-	8,000	8,000
5411000 - Transportation Expense	534	-	1,865	1,865
5412170 - Software Licensing & Maintenance Fees	422	-	17,385	17,385
5413000 - Postage Expense	985	-	1,500	1,500
5417004 - Rent/Lease Others	-	-	2,280	2,280
5418150 - Vehicle Expenses	-	-	500	500
5419200 - Miscellaneous Other Services and Charges	-	-	456	456
<b>Operating Expenses Total</b>	<b>\$ 12,113</b>	<b>\$ 9,962</b>	<b>\$ 117,625</b>	<b>\$ 107,663</b>
<b>External Services</b>				
5310100 - Professional Services Expense	71,279	420	143,000	142,580
5311300 - Legal Service	-	-	50,000	50,000
5312010 - Printing & Graphic Service	2,431	13,165	12,417	(748)
5330100 - External Contract Services	10,000	45,940	442,216	396,277
5340100 - Temporary Labor Services	-	-	-	-
5412000 - Advertising Expense	-	-	1,435	1,435
<b>External Services Total</b>	<b>\$ 83,711</b>	<b>\$ 59,525</b>	<b>\$ 649,068</b>	<b>\$ 589,543</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	10	12	12	-
5415010 - Public Liability Insurance - Self Ins	5,410	3,577	23,788	20,211
5417000 - Rent/Lease Buildings	-	-	79,070	79,070
5950289 - Assmt-IT Network Services	-	-	5,305	5,305
5950316 - Assmt-IT - Database Administration	-	1,273	3,923	2,650
5950317 - Assmt-IT - Server Administration	-	1,398	-	(1,398)
5950319 - Assmt-GIS	-	1,385	-	(1,385)
5950340 - Assmt-IT SAP Work Mgt System	4,455	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	-	-	87	87
5950342 - Assmt-IT SAP Human Resource Mgt Sys	5,319	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	3,290	-	-	-
5950346 - Assmt-IT GG PC Support	-	8,353	-	(8,353)
5950351 - Assmt-IT GG Dedicated Resources	2,280	-	-	-
5950355 - Assmt-IT GG PC Replacements	2,207	-	4,545	4,545
5950370 - Assmt-Mail Svc for Gen Govt	9,589	8,904	7,955	(949)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	2,531	2,590	8,107	5,517
5950386 - Assmt-HR GG Dedicated Resouces	2,429	-	-	-
5950389 - Assmt-Customer Support Center	2,321	-	-	-
5950390 - Assmt-Fin Payroll Ops	657	-	-	-
5950391 - Assmt-CMO Office of Equity	4,503	3,418	5,590	2,171
5950393 - Assmt-Offc of Mgmt & Budget	4,636	4,141	18,830	14,690

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950394 - Assmt-Continuous Improvement	1,533	1,210	5,173	3,963
5950395 - Assmt-Human Resources	10,518	16,319	48,035	31,717
5950396 - Assmt-CMO Gov Relations	2,904	2,346	5,705	3,358
5950397 - Assmt-City Council	5,094	6,038	25,618	19,580
5950398 - Assmt-City Manager	6,093	9,163	40,072	30,909
5950399 - Assmt-City Atty's Office Civil	11,127	11,717	46,165	34,448
5950401 - Assmt-City Clerk	3,810	2,771	10,514	7,744
5950403 - Assmt-Fin Administration	2,268	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	20,086	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	214	-	-	-
5950407 - Assmt-Fin AP Services	4,743	-	-	-
5950410 - Assmt-Fin Investments	5	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	2,517	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	2,228	8,562	6,334
5950414 - Assmt-Finance	-	13,955	58,565	44,610
5950415 - Assmt-Equal Employment Opportunity	-	1,442	10,621	9,180
5950416 - Assmt -CMO Media and Communications	-	2,644	267	(2,377)
5950429 - Assmt-Public Disclosure	-	1,408	6,140	4,732
5950450 - Assmt-IT SAP	-	15,535	57,692	42,157
5950451 - Assmt-IT Application Admin	-	2,338	-	(2,338)
5950452 - Assmt-IT Data and Server Support	-	-	127	127
5950453 - Assmt-IT Connectivity	-	8,296	1,388	(6,908)
5950454 - Assmt-GIS Tech Infra and Coordination	-	12,829	-	(12,829)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	8,445	2,930	(5,515)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	1,267	-	(1,267)
5950457 - Assmt-Enterprise Arch and Licensing	-	4,957	-	(4,957)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	10,221	(3,749)	(13,970)
5950459 - Assmt-Cybersecurity	-	4,228	8,653	4,426
5950460 - Assmt-MaaS360 Mobile Device Management	-	207	-	(207)
5950461 - Assmt-IT Telcom	-	-	3,959	3,959
5950462 - Assmt-TFD Emergency	-	1,270	4,896	3,626
5950463 - ASSMT-IT Active Directory	-	-	10,785	10,785
5950464 - Assmt-IT Help Desk	-	-	3,661	3,661
5950465 - Assmt-IT Project Management	-	-	10,235	10,235
5950466 - Assmt-IT Geospatial	-	-	3,365	3,365
5950468 - Assmt-IT Analytics	-	-	11,512	11,512
5950469 - Assmt-IT Business Apps	-	-	11,062	11,062
5950470 - Assmt-IT APP Enablement	-	-	917	917
5950471 - Assmt-IT Private Cloud	-	-	1,239	1,239
5950473 - Assmt-CMO Special Safety	-	-	11,491	11,491
5950474 - Assmt-CMO Cable Francise Svc	-	-	28,371	28,371
5959998 - Assessments-Planning Only	-	-	51,264	51,264
<b>Indirect Costs Total</b>	<b>\$ 120,549</b>	<b>\$ 175,885</b>	<b>\$ 642,451</b>	<b>\$ 466,566</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>City Manager's Office Total</b>	<b>\$ 843,481</b>	<b>\$ 980,758</b>	<b>\$ 5,001,813</b>	<b>\$ 4,021,055</b>
<b>Community &amp; Economic Development</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	3,266,470	3,068,002	3,000,291	(67,711)
5110120 - Education/Training	70,182	-	-	-
5110200 - Salaries and Wages Expense - Overtime	1,792	-	-	-
5110225 - Salaries & Wages - Vacation	58,044	-	-	-
5110250 - Salaries & Wages - Sick Leave	16,463	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	182,957	-	-	-
5110400 - Salaries and Wages Expense - Other	4,659	-	-	-
5110420 - PTO Cashout Pay	8,638	-	-	-
5110430 - Accrued Salaries & Wages	13,616	-	-	-
5110455 - Labor Adjustments-Planning Only	-	(86,945)	-	86,945
5110500 - Leave Severence Payoff	79,090	-	-	-
5110800 - FICA Contributions	291,418	225,529	222,964	(2,565)
5110810 - Health & Welfare	692,465	488,899	587,141	98,243
5110811 - Dental Plan	63,208	47,294	46,936	(358)
5110812 - Personal Time Off	229,884	-	-	-
5110820 - Insurance-Group Life	10,498	3,068	6,000	2,932
5110828 - Paid Family and Medical Leave ER	-	4,188	8,132	3,945
5110830 - Industrial Insurance	59,915	2,511	8,477	5,967
5110835 - State Unemployment Compensation	6,180	5,216	5,100	(115)
5110850 - Pension Contributions-TERS	420,275	347,911	340,233	(7,678)
5110901 - Labor Activity Rate - Adjustments	902,295	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(751,895)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,708,853)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(531)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 3,916,770</b>	<b>\$ 4,105,672</b>	<b>\$ 4,225,276</b>	<b>\$ 119,604</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	42,886	20,500	18,500	(2,000)
5414000 - Training and Professional Development	1,360	450	450	-
5414100 - Travel and Subsistence	52,849	79,734	57,486	(22,248)
5414110 - Travel Advance Clearing	-	-	-	-
5419100 - Miscellaneous Employee Reimbursements	9	-	-	-
5428900 - Recognize Employees for Years of Servic	179	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 97,284</b>	<b>\$ 100,684</b>	<b>\$ 76,436</b>	<b>\$ (24,248)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	768	591	591	-
5210010 - Telecommunications Shared Cost	10,520	-	-	-
5210015 - Cellular Phone Usage	6,367	6,284	15,950	9,666



## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210020 - Long Distance Phone Usage	465	500	500	-
5210025 - Telecom Equipment Cost	19,910	-	-	-
5210100 - Office Expense	17,684	6,109	9,109	3,000
5210200 - Food & Beverage	7,527	2,400	3,400	1,000
5220100 - Operating Supplies	6,146	4,562	4,562	-
5220150 - Computer Supplies	2,506	3,000	3,000	-
5230100 - Repairs & Maintenance Materials Expense	894	10,000	-	(10,000)
5295003 - Int Act Alloc-Mail Service	2,418	-	-	-
5312020 - Convenience Copier Charges	18,298	18,498	13,749	(4,749)
5320100 - Repair & Maintenance Services	261	500	500	-
5411000 - Transportation Expense	-	300	300	-
5412170 - Software Licensing & Maintenance Fees	14,480	-	-	-
5412190 - Hardware License and Maintenance Fees	766	-	-	-
5413000 - Postage Expense	16,780	15,000	4,000	(11,000)
5416010 - Natural Gas Expense	209	-	-	-
5416060 - Solid Waste/Garbage Expense	7	-	-	-
5418000 - Licenses and Permits	963	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check	1,800	500	500	-
5425010 - Credit Card Discount Fees	17	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 128,785</b>	<b>\$ 68,244</b>	<b>\$ 56,161</b>	<b>\$ (12,083)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	605,192	793,842	481,290	(312,552)
5310120 - Safety Inspection Services	158	-	-	-
5311100 - Audit Services Expense	2,790	-	-	-
5311300 - Legal Service	19,228	-	-	-
5312010 - Printing & Graphic Service	15,767	14,125	3,125	(11,000)
5330100 - External Contract Services	86,281	334,686	548,686	214,000
5340100 - Temporary Labor Services	28,555	-	-	-
5412000 - Advertising Expense	62,471	57,341	22,341	(35,000)
5419230 - External Payments	11,500	39,000	19,000	(20,000)
<b>External Services Total</b>	<b>\$ 831,941</b>	<b>\$ 1,238,994</b>	<b>\$ 1,074,442</b>	<b>\$ (164,553)</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	355	-	-	-
<b>Taxes Total</b>	<b>\$ 355</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	52	64	64	-
5415010 - Public Liability Insurance - Self Ins	28,962	26,650	37,291	10,641
5417007 - Rent/Lease Municipal Buildings	411,892	312,994	262,111	(50,883)
5417008 - Rent/Lease City Parking	4	-	-	-
5900005 - Gen Svcs Telecomm Overhead	1	-	-	-
5950011 - Assmt-Contract Compliance	-	6,237	5,690	(547)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950289 - Assmt-IT Network Services	190,229	-	10,461	10,461
5950316 - Assmt-IT - Database Administration	2,062	15,880	8,888	(6,992)
5950317 - Assmt-IT - Server Administration	27,667	14,735	-	(14,735)
5950319 - Assmt-GIS	-	7,155	101,326	94,171
5950340 - Assmt-IT SAP Work Mgt System	26,728	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	18	-	33	33
5950342 - Assmt-IT SAP Human Resource Mgt Sys	29,802	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	36,596	-	-	-
5950346 - Assmt-IT GG PC Support	121,262	46,541	-	(46,541)
5950350 - Assmt-IT AppDev Pool	147,294	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	20,126	-	-	-
5950355 - Assmt-IT GG PC Replacements	30,606	8,873	9,091	218
5950370 - Assmt-Mail Svc for Gen Govt	9,589	8,904	15,910	7,006
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	14,182	14,757	12,344	(2,413)
5950386 - Assmt-HR GG Dedicated Resouces	13,607	-	-	-
5950389 - Assmt-Customer Support Center	13,001	-	-	-
5950390 - Assmt-Fin Payroll Ops	5,808	-	-	-
5950391 - Assmt-CMO Office of Equity	25,227	19,479	8,511	(10,968)
5950393 - Assmt-Offc of Mgmt & Budget	25,976	23,594	28,672	5,078
5950394 - Assmt-Continuous Improvement	8,589	6,896	7,877	981
5950395 - Assmt-Human Resources	58,925	92,992	73,139	(19,852)
5950396 - Assmt-CMO Gov Relations	16,282	13,370	8,686	(4,684)
5950397 - Assmt-City Council	28,537	34,408	39,008	4,600
5950398 - Assmt-City Manager	34,137	52,216	61,015	8,799
5950399 - Assmt-City Atty's Office Civil	62,339	66,771	70,294	3,523
5950401 - Assmt-City Clerk	21,344	15,790	16,009	219
5950402 - Assmt-Fin Treasury - A/R	61	-	-	-
5950403 - Assmt-Fin Administration	14,781	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	140,599	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	5,519	-	-	-
5950407 - Assmt-Fin AP Services	9,902	-	-	-
5950409 - Assmt-Fin Receipting	2,975	-	-	-
5950410 - Assmt-Fin Investments	1,243	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	17,511	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	12,699	13,037	339
5950414 - Assmt-Finance	-	141,168	186,567	45,399
5950415 - Assmt-Equal Employment Opportunity	-	8,216	16,173	7,957
5950416 - Assmt -CMO Media and Communications	-	15,066	406	(14,660)
5950429 - Assmt-Public Disclosure	-	8,024	9,350	1,326
5950450 - Assmt-IT SAP	-	115,011	125,287	10,277
5950451 - Assmt-IT Application Admin	-	13,326	-	(13,326)
5950452 - Assmt-IT Data and Server Support	-	-	405	405
5950453 - Assmt-IT Connectivity	-	46,772	2,114	(44,659)
5950454 - Assmt-GIS Tech Infra and Coordination	-	66,285	-	(66,285)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	43,633	6,363	(37,270)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	6,544	-	(6,544)
5950457 - Assmt-Enterprise Arch and Licensing	-	25,611	-	(25,611)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	52,809	(8,140)	(60,950)
5950459 - Assmt-Cybersecurity	-	21,843	18,793	(3,050)
5950460 - Assmt-MaaS360 Mobile Device Management	-	1,652	-	(1,652)
5950461 - Assmt-IT Telecom	-	62,004	67,315	5,311
5950462 - Assmt-TFD Emergency	-	7,236	7,454	218
5950463 - ASSMT-IT Active Directory	-	-	82,845	82,845
5950464 - Assmt-IT Help Desk	-	-	5,575	5,575
5950465 - Assmt-IT Project Management	-	-	22,227	22,227
5950466 - Assmt-IT Geospatial	-	-	7,306	7,306
5950468 - Assmt-IT Analytics	-	-	25,012	25,012
5950469 - Assmt-IT Business Apps	-	-	24,032	24,032
5950470 - Assmt-IT APP Enablement	-	-	1,990	1,990
5950471 - Assmt-IT Private Cloud	-	-	2,691	2,691
5950473 - Assmt-CMO Special Safety	-	-	17,498	17,498
5950474 - Assmt-CMO Cable Francise Svc	-	-	43,199	43,199
5959998 - Assessments-Planning Only	-	-	(5,781)	(5,781)
<b>Indirect Costs Total</b>	<b>\$ 1,603,434</b>	<b>\$ 1,436,204</b>	<b>\$ 1,448,139</b>	<b>\$ 11,936</b>
<b>Internal Transfers</b>				
6530600 - Contr to Tacoma Comm Redevelop Authority	-	283,349	-	(283,349)
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ 283,349</b>	<b>\$ -</b>	<b>\$ (283,349)</b>
<b>Community &amp; Economic Development Total</b>	<b>\$ 6,578,569</b>	<b>\$ 7,233,147</b>	<b>\$ 6,880,454</b>	<b>\$ (352,693)</b>
<b>Environmental Services</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	1,521	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	527	-	-	-
5110430 - Accrued Salaries & Wages	-	-	-	-
5110800 - FICA Contributions	71	-	-	-
5110810 - Health & Welfare	-	-	-	-
5110811 - Dental Plan	-	-	-	-
5110812 - Personal Time Off	773	-	-	-
5110830 - Industrial Insurance	81	-	-	-
5110835 - State Unemployment Compensation	1	-	-	-
5110900 - Labor	(3,056)	-	-	-
5195000 - Int Act Alloc-Labor Regular	82	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5411000 - Transportation Expense	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310100 - Professional Services Expense	-	-	-	-
5312010 - Printing & Graphic Service	-	-	-	-
5330100 - External Contract Services	-	-	-	-
<b>External Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Environmental Services Total</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Finance</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	3,232,076	4,208,366	4,304,389	<b>96,023</b>
5110120 - Education/Training	39,870	-	-	-
5110200 - Salaries and Wages Expense - Overtime	108,466	15,705	15,705	-
5110225 - Salaries & Wages - Vacation	162,051	-	-	-
5110250 - Salaries & Wages - Sick Leave	107,568	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	189,232	-	-	-
5110400 - Salaries and Wages Expense - Other	(10,677)	-	-	-
5110420 - PTO Cashout Pay	9,874	-	-	-
5110430 - Accrued Salaries & Wages	15,524	-	-	-
5110500 - Leave Severance Payoff	6,545	-	-	-
5110800 - FICA Contributions	290,549	321,361	329,286	<b>7,925</b>
5110810 - Health & Welfare	769,722	762,930	972,757	<b>209,827</b>
5110811 - Dental Plan	67,282	76,786	77,740	<b>954</b>
5110812 - Personal Time Off	66,472	-	-	-
5110820 - Insurance-Group Life	10,552	4,209	8,609	<b>4,400</b>
5110828 - Paid Family and Medical Leave ER	-	7,619	11,230	<b>3,611</b>
5110830 - Industrial Insurance	76,614	12,366	11,317	<b>(1,048)</b>
5110835 - State Unemployment Compensation	6,092	7,154	7,256	<b>102</b>
5110850 - Pension Contributions-TERS	416,111	477,229	488,118	<b>10,889</b>
5110855 - Union Pension-Employer Paid	10,700	-	-	-
5110900 - Labor	89,868	-	-	-
5110901 - Labor Activity Rate - Adjustments	(12,451)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	12,451	-	-	-
5195000 - Int Act Alloc-Labor Regular	27,166	-	-	-
5195001 - Int Act Alloc-Labor Time and half	3,068	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,694,727</b>	<b>\$ 5,893,725</b>	<b>\$ 6,226,407</b>	<b>\$ 332,683</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	3,515	6,300	5,600	<b>(700)</b>
5220200 - Uniform Expenses	413	-	3,000	<b>3,000</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5412030 - Association Dues & Subscriptions	1,186	800	2,400	<b>1,600</b>
5414000 - Training and Professional Development	9,526	16,885	18,900	<b>2,015</b>
5414100 - Travel and Subsistence	6,118	8,860	2,500	<b>(6,360)</b>
5419100 - Miscellaneous Employee Reimbursements	127	-	-	-
5419101 - Cell Phone Employee Reimbursements	1,920	2,000	1,960	<b>(40)</b>
5428900 - Recognize Employees for Years of Servic	514	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 23,318</b>	<b>\$ 34,845</b>	<b>\$ 34,360</b>	<b>\$ (485)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	9,185	234	234	-
5210010 - Telecommunications Shared Cost	14,340	-	1,216	<b>1,216</b>
5210015 - Cellular Phone Usage	10,582	12,465	9,712	<b>(2,753)</b>
5210020 - Long Distance Phone Usage	558	1,159	1,023	<b>(137)</b>
5210025 - Telecom Equipment Cost	40,767	-	-	-
5210100 - Office Expense	39,433	24,245	11,000	<b>(13,245)</b>
5210200 - Food & Beverage	421	-	-	-
5210300 - Medical Equipment & Supplies	74	-	-	-
5210400 - Safety Equipment & Supplies	4,341	-	-	-
5210500 - Landscape Equipment & Supplies	41	-	-	-
5210600 - Noncapital Equipment Purchases	32,645	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	-	-	-	-
5220100 - Operating Supplies	78,025	11,249	7,000	<b>(4,249)</b>
5220150 - Computer Supplies	6,637	12,970	18,000	<b>5,030</b>
5230100 - Repairs & Maintenance Materials Expense	1,635	-	-	-
5250160 - Inventory Reclaim Account	(32)	-	-	-
5295003 - Int Act Alloc-Mail Service	11,313	-	-	-
5312020 - Convenience Copier Charges	16,235	17,365	12,892	<b>(4,473)</b>
5320100 - Repair & Maintenance Services	935	-	-	-
5411000 - Transportation Expense	1,170	-	500	<b>500</b>
5412170 - Software Licensing & Maintenance Fees	455,991	510,183	755,163	<b>244,980</b>
5412180 - Software Lic & Maint Fees-Non Assessed	109	-	-	-
5413000 - Postage Expense	132,708	94,900	139,200	<b>44,300</b>
5416040 - Water Utility Expense	240	-	-	-
5416050 - Electricity Expense	6,613	-	-	-
5416060 - Solid Waste/Garbage Expense	3,690	-	-	-
5417001 - Rent/Lease Auto Equipment	(602)	-	-	-
5417003 - Rent/Lease computers	-	-	-	-
5417004 - Rent/Lease Others	71,414	-	-	-
5418000 - Licenses and Permits	1,462	-	-	-
5418150 - Vehicle Expenses	-	51,650	35,356	<b>(16,294)</b>
5419200 - Miscellaneous Other Services and Charges	1,195	-	-	-
5423010 - Other Cust Fees Revenue (Late/NSF Check	1,735	-	-	-
5425000 - Bank Charges	(300)	-	-	-
5425010 - Credit Card Discount Fees	38,601	149,505	70,487	<b>(79,018)</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5426000 - Cash Discounts Taken	(12)	-	-	-
5621000 - Buildings	530,117	-	-	-
5900000 - Warehouse Overhead	47	-	-	-
5909990 - OH Loading Adjustment	2,022	-	-	-
6586000 - Agency Type Disbursements	-	83,663	67,329	(16,333)
<b>Operating Expenses Total</b>	<b>\$ 1,513,336</b>	<b>\$ 969,588</b>	<b>\$ 1,129,112</b>	<b>\$ 159,524</b>
<b>External Services</b>				
5310100 - Professional Services Expense	62,305	196,888	20,000	(176,888)
5311100 - Audit Services Expense	-	4,752	4,752	-
5312010 - Printing & Graphic Service	70,707	80,594	69,306	(11,288)
5330100 - External Contract Services	1,718,296	5,492	1,283,108	1,277,616
5340100 - Temporary Labor Services	700	-	-	-
5412000 - Advertising Expense	8,890	50,000	-	(50,000)
5427100 - Interpreter Services	24	-	-	-
5524200 - Lock Box Fees	118,727	227,886	227,880	(6)
<b>External Services Total</b>	<b>\$ 1,979,648</b>	<b>\$ 565,612</b>	<b>\$ 1,605,046</b>	<b>\$ 1,039,434</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	55	-	-	-
5420000 - Injuries Damages and Judgements	-	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 55</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5221170 - Motor Pool Rental	-	-	-	-
5290004 - Int-Motor Pool Settled from PM Order	602	-	-	-
5290005 - Int-Car Wash Settled from PM Order	167	-	-	-
5333030 - Full Svc Maint Fee	308	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	4,261	1,978	3,221	1,243
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	15,957	15,957
5390005 - Int-Fleet Fuel Settled from PM Order	2,199	2,944	915	(2,029)
5390006 - Int-Fleet Admin OH Settled from PM Order	11,200	9,720	12,096	2,376
5415000 - Insurance Expense	40	51	51	-
5415010 - Public Liability Insurance - Self Ins	22,996	29,472	44,951	15,479
5417000 - Rent/Lease Buildings	(200)	-	-	-
5417007 - Rent/Lease Municipal Buildings	160,032	167,680	182,250	14,571
5417008 - Rent/Lease City Parking	6,005	5,100	9,100	4,000
5417009 - Rent/Lease Radio Communications	9,120	8,384	8,470	86
5950289 - Assmt-IT Network Services	117,495	-	8,913	8,913
5950316 - Assmt-IT - Database Administration	10,308	17,665	7,963	(9,702)
5950317 - Assmt-IT - Server Administration	83,000	21,071	-	(21,071)
5950319 - Assmt-GIS	-	6,462	58,564	52,102
5950340 - Assmt-IT SAP Work Mgt System	66,819	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	206,741	-	166,505	166,505

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950342 - Assmt-IT SAP Human Resource Mgt Sys	25,268	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	16,859	-	-	-
5950346 - Assmt-IT GG PC Support	74,897	41,767	-	(41,767)
5950350 - Assmt-IT AppDev Pool	90,976	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	77,801	-	-	-
5950355 - Assmt-IT GG PC Replacements	6,621	13,586	36,363	22,777
5950370 - Assmt-Mail Srvc for Gen Govt	41,952	11,872	10,001	(1,872)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	12,024	16,186	12,776	(3,410)
5950386 - Assmt-HR GG Dedicated Resouces	11,536	-	-	-
5950389 - Assmt-Customer Support Center	11,023	-	-	-
5950390 - Assmt-Fin Payroll Ops	4,713	-	-	-
5950391 - Assmt-CMO Office of Equity	21,389	21,363	8,808	(12,556)
5950392 - Assmt-Hearing Examiner	97,950	55,755	71,004	15,249
5950393 - Assmt-Offc of Mgmt & Budget	22,023	25,877	29,674	3,796
5950394 - Assmt-Continuous Improvement	7,282	7,563	8,152	589
5950395 - Assmt-Human Resources	49,959	101,991	75,695	(26,297)
5950396 - Assmt-CMO Gov Relations	13,801	14,664	8,990	(5,674)
5950397 - Assmt-City Council	24,195	37,737	40,371	2,634
5950398 - Assmt-City Manager	28,942	57,269	63,147	5,878
5950399 - Assmt-City Atty's Office Civil	52,853	73,233	72,749	(484)
5950401 - Assmt-City Clerk	18,096	17,318	16,569	(749)
5950402 - Assmt-Fin Treasury - A/R	183	-	-	-
5950403 - Assmt-Fin Administration	9,796	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	5,894	-	-	-
5950407 - Assmt-Fin AP Services	11,377	-	-	-
5950409 - Assmt-Fin Receipting	95,865	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	4,214	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	13,928	13,493	(436)
5950414 - Assmt-Finance	-	93,093	114,884	21,792
5950415 - Assmt-Equal Employment Opportunity	-	9,011	16,737	7,725
5950416 - Assmt -CMO Media and Communications	-	16,525	421	(16,104)
5950429 - Assmt-Public Disclosure	-	8,800	9,676	876
5950450 - Assmt-IT SAP	-	108,795	99,599	(9,196)
5950451 - Assmt-IT Application Admin	-	14,616	-	(14,616)
5950452 - Assmt-IT Data and Server Support	-	-	249	249
5950453 - Assmt-IT Connectivity	-	46,878	2,188	(44,691)
5950454 - Assmt-GIS Tech Infra and Coordination	-	59,870	-	(59,870)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	39,411	5,058	(34,352)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	4,644	-	(4,644)
5950457 - Assmt-Enterprise Arch and Licensing	-	23,133	-	(23,133)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	47,699	(6,472)	(54,171)
5950459 - Assmt-Cybersecurity	-	19,729	14,939	(4,790)
5950460 - Assmt-MaaS360 Mobile Device Management	-	1,445	-	(1,445)
5950461 - Assmt-IT Telcom	-	60,917	7,919	(52,997)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950462 - Assmt-TFD Emergency	-	7,936	7,715	(221)
5950463 - ASSMT-IT Active Directory	-	-	68,730	68,730
5950464 - Assmt-IT Help Desk	-	-	5,770	5,770
5950465 - Assmt-IT Project Management	-	-	17,670	17,670
5950466 - Assmt-IT Geospatial	-	-	5,809	5,809
5950468 - Assmt-IT Analytics	-	-	19,884	19,884
5950469 - Assmt-IT Business Apps	-	-	19,105	19,105
5950470 - Assmt-IT APP Enablement	-	-	1,582	1,582
5950471 - Assmt-IT Private Cloud	-	-	37,152	37,152
5950472 - Assmt- IT Ports Data Network	-	-	31,111	31,111
5950473 - Assmt-CMO Special Safety	-	-	18,109	18,109
5950474 - Assmt-CMO Cable Francise Svc	-	-	44,708	44,708
<b>Indirect Costs Total</b>	<b>\$ 1,538,580</b>	<b>\$ 1,343,140</b>	<b>\$ 1,529,291</b>	<b>\$ 186,151</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	13,407	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 13,407</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Finance Total</b>	<b>\$ 10,763,071</b>	<b>\$ 8,806,910</b>	<b>\$ 10,524,216</b>	<b>\$ 1,717,307</b>

### Fire

#### Personnel Services

5110100 - Salaries and Wages Expense - Regular	51,945,108	75,194,187	77,024,946	1,830,759
5110110 - Premium Pay	104,613	120,000	120,000	-
5110120 - Education/Training	830,828	301,300	301,300	-
5110200 - Salaries and Wages Expense - Overtime	6,141,530	3,417,432	4,785,057	1,367,625
5110225 - Salaries & Wages - Vacation	5,080,083	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,033,037	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	3,874,869	-	-	-
5110400 - Salaries and Wages Expense - Other	8,038	-	-	-
5110420 - PTO Cashout Pay	121,840	-	-	-
5110430 - Accrued Salaries & Wages	182,831	-	-	-
5110500 - Leave Severence Payoff	822,479	-	-	-
5110800 - FICA Contributions	1,241,814	1,293,534	1,351,127	57,592
5110810 - Health & Welfare	10,468,826	10,291,414	12,631,145	2,339,731
5110811 - Dental Plan	905,385	996,790	1,009,214	12,424
5110812 - Personal Time Off	1,037,368	-	-	-
5110820 - Insurance-Group Life	162,224	75,141	154,050	78,909
5110826 - VEBA Retirement Health Savings	2,777	3,120	3,120	-
5110828 - Paid Family and Medical Leave ER	-	144,425	207,576	63,151
5110830 - Industrial Insurance	3,882,484	3,383,828	2,378,100	(1,005,727)
5110835 - State Unemployment Compensation	118,700	127,829	129,914	2,085
5110850 - Pension Contributions-TERS	348,618	391,665	412,155	20,489
5110851 - DRS Contributions-LEOFF	3,695,216	3,892,344	3,911,710	19,366



## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110855 - Union Pension-Employer Paid	72,162	-	72,984	<b>72,984</b>
5110865 - Deferred Compensation/Defined Contributi	2,880,594	3,115,301	2,921,914	<b>(193,388)</b>
5110895 - Labor To/From Others	-	(780,090)	(938,654)	<b>(158,564)</b>
5110900 - Labor	(507,546)	-	-	-
5110901 - Labor Activity Rate - Adjustments	151,427	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(150,866)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(349,921)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(342,395)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(11,218)	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 95,750,906</b>	<b>\$ 101,968,221</b>	<b>\$ 106,475,657</b>	<b>\$ 4,507,437</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	23,564	9,700	9,700	<b>(0)</b>
5220200 - Uniform Expenses	229,004	93,200	225,731	<b>132,531</b>
5412030 - Association Dues & Subscriptions	88,237	25,300	25,300	-
5414000 - Training and Professional Development	68,478	92,000	92,000	-
5414100 - Travel and Subsistence	56,642	96,500	96,500	-
5419100 - Miscellaneous Employee Reimbursements	1,717	-	-	-
5428900 - Recognize Employees for Years of Servic	16,048	15,000	15,000	-
<b>Employee-Related Costs Total</b>	<b>\$ 483,690</b>	<b>\$ 331,700</b>	<b>\$ 464,231</b>	<b>\$ 132,531</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	235,036	189,778	189,778	-
5210010 - Telecommunications Shared Cost	56,932	-	9,640	<b>9,640</b>
5210015 - Cellular Phone Usage	285,771	322,700	322,700	-
5210020 - Long Distance Phone Usage	1,466	900	900	-
5210025 - Telecom Equipment Cost	104,062	-	-	-
5210030 - Communication Fixed Fees	10,560	-	-	-
5210100 - Office Expense	74,278	66,800	66,800	-
5210200 - Food & Beverage	29,657	18,800	18,800	-
5210300 - Medical Equipment & Supplies	1,033	-	-	-
5210400 - Safety Equipment & Supplies	1,034,011	685,500	1,039,884	<b>354,384</b>
5210500 - Landscape Equipment & Supplies	806	1,000	1,000	-
5210600 - Noncapital Equipment Purchases	37,651	-	-	-
5216100 - Building Maintenance	87,472	100,000	100,000	-
5216110 - Automotive Supplies	20,213	15,000	15,000	-
5216120 - Repair and Maintenance Supplies	10,287	6,800	6,800	-
5220100 - Operating Supplies	353,729	483,050	486,150	<b>3,100</b>
5220150 - Computer Supplies	83,271	26,000	26,000	-
5221000 - Inventory Fuel - Internal	254,596	260,000	260,000	-
5221010 - Fuel - External	28,648	34,000	34,000	-
5221100 - Lubricant Expense	999	-	-	-
5230100 - Repairs & Maintenance Materials Expense	33	20,000	20,000	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5250150 - Physical Inventory Adjustments	(20,444)	(75,000)	(75,000)	-
5250160 - Inventory Reclaim Account	(98)	-	-	-
5250200 - Purchase Price Variance	0	-	-	-
5295000 - Int Act Alloc-Equipment	29,950	-	-	-
5295014 - Int Act Alloc-Disposal Fees	796	-	-	-
5312020 - Convenience Copier Charges	121,562	118,000	138,315	20,315
5319998 - M&O Costs - Planning Only	-	-	(1,500)	(1,500)
5320100 - Repair & Maintenance Services	30,106	10,000	10,000	-
5411000 - Transportation Expense	4,818	6,800	6,800	-
5412160 - Computer Repairs	-	2,000	2,000	-
5412170 - Software Licensing & Maintenance Fees	38,019	126,000	128,180	2,180
5412180 - Software Lic & Maint Fees-Non Assessed	208	-	-	-
5412190 - Hardware License and Maintenance Fees	10,946	-	-	-
5413000 - Postage Expense	7,479	10,000	10,000	-
5416000 - Public Utility Services Expense	38,987	42,614	44,770	2,156
5416010 - Natural Gas Expense	62,583	73,795	77,529	3,734
5416020 - Wastewater Expense	203,816	181,372	190,550	9,178
5416030 - Surface Water Expense	52,848	54,652	57,417	2,765
5416040 - Water Utility Expense	160,172	167,648	173,561	5,913
5416050 - Electricity Expense	297,870	270,778	279,827	9,049
5416060 - Solid Waste/Garbage Expense	120,686	126,097	132,478	6,381
5417001 - Rent/Lease Auto Equipment	13	-	-	-
5417002 - Rent/Lease Tools & Machinery	1,501	2,000	2,000	-
5417003 - Rent/Lease computers	(0)	-	-	-
5417004 - Rent/Lease Others	34,971	23,000	23,000	-
5418000 - Licenses and Permits	4,412	3,000	3,000	-
5418150 - Vehicle Expenses	1,385	-	-	-
5425000 - Bank Charges	(152)	-	-	-
5426000 - Cash Discounts Taken	(466)	(600)	(600)	-
5480009 - Capital Settlement for Services	-	-	-	-
5631000 - Other Structures & Improvements	8,406	-	-	-
5641500 - Moveable Equipment Over \$5k	(2,225)	250,000	-	(250,000)
5642500 - Stationary Equipment Over \$5k	7,045	-	-	-
5645500 - Data Processing Equipment Over \$5k	-	40,000	40,000	-
5645510 - Transformers	(136)	-	-	-
5645520 - Meters	(331)	-	-	-
5900000 - Warehouse Overhead	790	-	-	-
6842000 - Insurance Recoveries	(4,003)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 3,922,025</b>	<b>\$ 3,662,484</b>	<b>\$ 3,839,778</b>	<b>\$ 177,295</b>
<b>External Services</b>				
5310100 - Professional Services Expense	226,168	280,000	255,000	(25,000)
5310120 - Safety Inspection Services	5,771	3,000	3,000	-
5311100 - Audit Services Expense	1,140	9,000	9,000	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5311300 - Legal Service	39,400	-	-	-
5311500 - Health Care Misc External Payment	77,994	75,600	75,600	-
5312010 - Printing & Graphic Service	12,827	-	-	-
5330100 - External Contract Services	308,610	272,000	272,000	-
5412000 - Advertising Expense	2,621	3,000	3,000	-
5412010 - Community Sponsorships	150	-	-	-
5412020 - Printing & Binding - Commercial	-	13,500	13,500	-
<b>External Services Total</b>	<b>\$ 674,680</b>	<b>\$ 656,100</b>	<b>\$ 631,100</b>	<b>\$ (25,000)</b>
<b>Claims and Premiums</b>				
5420000 - Injuries Damages and Judgements	(36)	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ (36)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	2,278	-	-	-
<b>Taxes Total</b>	<b>\$ 2,278</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	4,590	3,070	3,070	-
5333020 - Replacement Fee	66,986	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	2,107,677	2,433,210	2,592,259	<b>159,049</b>
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	243,408	<b>243,408</b>
5390005 - Int-Fleet Fuel Settled from PM Order	294,025	360,366	322,075	<b>(38,291)</b>
5390006 - Int-Fleet Admin OH Settled from PM Order	280,980	268,920	267,882	<b>(1,038)</b>
5415000 - Insurance Expense	203,437	217,948	239,830	<b>21,882</b>
5415010 - Public Liability Insurance - Self Ins	351,070	646,215	245,104	<b>(401,111)</b>
5417000 - Rent/Lease Buildings	1,272,738	1,325,756	1,399,177	<b>73,421</b>
5417009 - Rent/Lease Radio Communications	834,894	555,052	677,384	<b>122,332</b>
5950289 - Assmt-IT Network Services	1,309,225	-	116,772	<b>116,772</b>
5950316 - Assmt-IT - Database Administration	-	106,056	81,363	<b>(24,693)</b>
5950317 - Assmt-IT - Server Administration	55,333	126,105	-	<b>(126,105)</b>
5950319 - Assmt-GIS	-	53,313	23,428	<b>(29,885)</b>
5950340 - Assmt-IT SAP Work Mgt System	62,365	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	7,771	-	7,803	<b>7,803</b>
5950342 - Assmt-IT SAP Human Resource Mgt Sys	425,265	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	302,351	-	-	-
5950346 - Assmt-IT GG PC Support	-	328,169	-	<b>(328,169)</b>
5950349 - Assmt-IT GIS Center	2,971	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	130,343	-	-	-
5950355 - Assmt-IT GG PC Replacements	409,920	255,314	95,452	<b>(159,862)</b>
5950370 - Assmt-Mail Svc for Gen Govt	25,171	29,681	22,729	<b>(6,952)</b>
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	202,377	215,745	168,158	<b>(47,587)</b>
5950386 - Assmt-HR GG Dedicated Resouces	194,159	-	-	-
5950389 - Assmt-Customer Support Center	185,522	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950390 - Assmt-Fin Payroll Ops	98,524	-	-	-
5950391 - Assmt-CMO Office of Equity	359,982	284,762	115,937	(168,825)
5950393 - Assmt-Offc of Mgmt & Budget	370,660	344,937	390,580	45,643
5950394 - Assmt-Continuous Improvement	122,564	100,808	107,302	6,494
5950395 - Assmt-Human Resources	840,830	1,359,500	996,332	(363,168)
5950396 - Assmt-CMO Gov Relations	232,332	195,460	118,331	(77,129)
5950397 - Assmt-City Council	407,216	503,016	531,375	28,359
5950398 - Assmt-City Manager	487,111	763,370	831,170	67,801
5950399 - Assmt-City Atty's Office Civil	889,545	976,142	957,556	(18,586)
5950401 - Assmt-City Clerk	304,564	230,832	218,085	(12,746)
5950402 - Assmt-Fin Treasury - A/R	42,766	-	-	-
5950403 - Assmt-Fin Administration	62,822	-	-	-
5950404 - Assmt-Fin System Support/Reporting	40,776	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	176,753	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	318,677	-	-	-
5950407 - Assmt-Fin AP Services	52,363	-	-	-
5950410 - Assmt-Fin Investments	1,554	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	51,238	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	185,651	177,598	(8,053)
5950414 - Assmt-Finance	-	1,415,770	1,489,821	74,051
5950415 - Assmt-Equal Employment Opportunity	-	120,116	220,301	100,185
5950416 - Assmt -CMO Media and Communications	-	220,266	5,540	(214,726)
5950429 - Assmt-Public Disclosure	-	117,300	127,364	10,064
5950450 - Assmt-IT SAP	-	1,411,785	1,302,391	(109,393)
5950451 - Assmt-IT Application Admin	-	194,819	-	(194,819)
5950452 - Assmt-IT Data and Server Support	-	-	3,233	3,233
5950453 - Assmt-IT Connectivity	-	515,942	28,794	(487,148)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	325,140	66,147	(258,993)
5950457 - Assmt-Enterprise Arch and Licensing	-	190,842	-	(190,842)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	393,516	(84,624)	(478,140)
5950459 - Assmt-Cybersecurity	-	162,765	195,351	32,586
5950460 - Assmt-MaaS360 Mobile Device Management	-	9,084	-	(9,084)
5950461 - Assmt-IT Telcom	-	345,919	285,099	(60,819)
5950462 - Assmt-TFD Emergency	-	105,789	101,545	(4,243)
5950463 - ASSMT-IT Active Directory	-	-	920,971	920,971
5950464 - Assmt-IT Help Desk	-	-	75,941	75,941
5950465 - Assmt-IT Project Management	-	-	231,055	231,055
5950466 - Assmt-IT Geospatial	-	-	75,948	75,948
5950468 - Assmt-IT Analytics	-	-	259,997	259,997
5950469 - Assmt-IT Business Apps	-	-	249,819	249,819
5950470 - Assmt-IT APP Enablement	-	-	20,691	20,691
5950471 - Assmt-IT Private Cloud	-	-	137,512	137,512
5950472 - Assmt- IT Ports Data Network	-	-	168,008	168,008
5950473 - Assmt-CMO Special Safety	-	-	264,687	264,687

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950474 - Assmt-CMO Cable Franchise Svc	-	-	588,471	588,471
<b>Indirect Costs Total</b>	<b>\$ 13,589,445</b>	<b>\$ 17,398,452</b>	<b>\$ 17,684,222</b>	<b>\$ 285,770</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	-	-	-	-
6530200 - Transfer to Other Funds	38,563	-	-	-
6535100 - Transfer to TFD 1090 Fund	-	-	-	-
6539850 - Transfer to GG Fleet Services Fund	2,270,000	1,200,000	-	(1,200,000)
<b>Internal Transfers Total</b>	<b>\$ 2,308,563</b>	<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ (1,200,000)</b>
<b>Fire Total</b>	<b>\$ 116,731,551</b>	<b>\$ 125,216,956</b>	<b>\$ 129,094,989</b>	<b>\$ 3,878,032</b>

### Hearing Examiner

<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	4,204	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	1,051	-	-	-
5110430 - Accrued Salaries & Wages	-	-	-	-
5110900 - Labor	(5,255)	-	-	-
<b>Personnel Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210025 - Telecom Equipment Cost	-	-	-	-
5230100 - Repairs & Maintenance Materials Expense	-	-	-	-
5312020 - Convenience Copier Charges	-	-	-	-
5413000 - Postage Expense	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5417008 - Rent/Lease City Parking	-	-	-	-
<b>Indirect Costs Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Hearing Examiner Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Human Resources

<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	21,512	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	13,251	-	-	-
5110430 - Accrued Salaries & Wages	(50,173)	-	-	-
5110500 - Leave Severance Payoff	(1,561)	-	-	-
5110800 - FICA Contributions	234	-	-	-
5110810 - Health & Welfare	48	-	-	-
5110812 - Personal Time Off	11,833	-	-	-
5110830 - Industrial Insurance	43	-	-	-
5110835 - State Unemployment Compensation	5	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110850 - Pension Contributions-TERS	241	-	-	-
5110900 - Labor	793	-	-	-
5195000 - Int Act Alloc-Labor Regular	3,765	-	-	-
<b>Personnel Services Total</b>	<b>\$ (9)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	-	-	-	-
5414000 - Training and Professional Development	-	-	-	-
5414100 - Travel and Subsistence	-	-	-	-
5428900 - Recognize Employees for Years of Servic	-	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210015 - Cellular Phone Usage	-	-	-	-
5210025 - Telecom Equipment Cost	-	-	-	-
5210100 - Office Expense	-	-	-	-
5210200 - Food & Beverage	-	-	-	-
5216120 - Repair and Maintenance Supplies	-	-	-	-
5220100 - Operating Supplies	-	-	-	-
5220150 - Computer Supplies	-	-	-	-
5230100 - Repairs & Maintenance Materials Expense	-	-	-	-
5312020 - Convenience Copier Charges	-	-	-	-
5320100 - Repair & Maintenance Services	-	-	-	-
5413000 - Postage Expense	9	-	-	-
5416060 - Solid Waste/Garbage Expense	-	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 9</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>External Services</b>				
5310100 - Professional Services Expense	-	-	-	-
5311300 - Legal Service	-	-	-	-
5312010 - Printing & Graphic Service	-	-	-	-
5330100 - External Contract Services	-	-	-	-
5412000 - Advertising Expense	-	-	-	-
<b>External Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Human Resources Total</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Information Technology</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	-	-	684,524	<b>684,524</b>
5110455 - Labor Adjustments-Planning Only	-	-	172,856	<b>172,856</b>
5110800 - FICA Contributions	-	-	52,366	<b>52,366</b>
5110810 - Health & Welfare	-	-	162,126	<b>162,126</b>
5110811 - Dental Plan	-	-	12,957	<b>12,957</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110820 - Insurance-Group Life	-	-	1,369	1,369
5110830 - Industrial Insurance	-	-	2,506	2,506
5110835 - State Unemployment Compensation	-	-	1,164	1,164
5110850 - Pension Contributions-TERS	-	-	77,625	77,625
<b>Personnel Services Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,167,492</b>	<b>\$ 1,167,492</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	340,020	3,010	(337,010)
5220100 - Operating Supplies	-	-	3,000	3,000
5220150 - Computer Supplies	-	-	85,000	85,000
5312020 - Convenience Copier Charges	-	-	2,041	2,041
5320100 - Repair & Maintenance Services	-	-	4,000	4,000
5412170 - Software Licensing & Maintenance Fees	-	-	70,200	70,200
5412190 - Hardware License and Maintenance Fees	-	3,000	3,000	-
<b>Operating Expenses Total</b>	<b>\$ -</b>	<b>\$ 343,020</b>	<b>\$ 170,251</b>	<b>\$ (172,769)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	-	72,000	16,000	(56,000)
<b>External Services Total</b>	<b>\$ -</b>	<b>\$ 72,000</b>	<b>\$ 16,000</b>	<b>\$ (56,000)</b>
<b>Indirect Costs</b>				
5415010 - Public Liability Insurance - Self Ins	-	-	45,718	45,718
5950289 - Assmt-IT Network Services	-	-	1,389	1,389
5950316 - Assmt-IT - Database Administration	-	-	36,901	36,901
5950355 - Assmt-IT GG PC Replacements	-	-	13,636	13,636
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	-	-	2,129	2,129
5950391 - Assmt-CMO Office of Equity	-	-	1,468	1,468
5950393 - Assmt-Offc of Mgmt & Budget	-	-	4,946	4,946
5950394 - Assmt-Continuous Improvement	-	-	1,359	1,359
5950395 - Assmt-Human Resources	-	-	12,616	12,616
5950396 - Assmt-CMO Gov Relations	-	-	1,498	1,498
5950397 - Assmt-City Council	-	-	6,728	6,728
5950398 - Assmt-City Manager	-	-	10,525	10,525
5950399 - Assmt-City Atty's Office Civil	-	-	12,125	12,125
5950401 - Assmt-City Clerk	-	-	2,761	2,761
5950413 - Assmt-CAO Labor Negotiations	-	-	2,249	2,249
5950414 - Assmt-Finance	-	5,024	15,199	10,174
5950415 - Assmt-Equal Employment Opportunity	-	-	2,789	2,789
5950416 - Assmt -CMO Media and Communications	-	-	70	70
5950429 - Assmt-Public Disclosure	-	-	1,613	1,613
5950450 - Assmt-IT SAP	-	2,144	15,082	12,939
5950452 - Assmt-IT Data and Server Support	-	-	33	33
5950453 - Assmt-IT Connectivity	-	-	365	365
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	766	766

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(980)	(980)
5950459 - Assmt-Cybersecurity	-	-	2,262	2,262
5950461 - Assmt-IT Telcom	-	-	5,940	5,940
5950462 - Assmt-TFD Emergency	-	-	1,286	1,286
5950464 - Assmt-IT Help Desk	-	-	962	962
5950465 - Assmt-IT Project Management	-	-	2,676	2,676
5950466 - Assmt-IT Geospatial	-	-	879	879
5950468 - Assmt-IT Analytics	-	-	3,011	3,011
5950469 - Assmt-IT Business Apps	-	-	2,893	2,893
5950470 - Assmt-IT APP Enablement	-	-	240	240
5950471 - Assmt-IT Private Cloud	-	-	324	324
5950473 - Assmt-CMO Special Safety	-	-	3,018	3,018
5950474 - Assmt-CMO Cable Francise Svc	-	-	7,451	7,451
<b>Indirect Costs Total</b>	<b>\$ -</b>	<b>\$ 7,168</b>	<b>\$ 221,925</b>	<b>\$ 214,757</b>
<b>Information Technology Total</b>	<b>\$ -</b>	<b>\$ 422,188</b>	<b>\$ 1,575,668</b>	<b>\$ 1,153,480</b>
<b>Library</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	9,291,889	12,741,659	13,071,970	330,312
5110110 - Premium Pay	44,117	-	-	-
5110200 - Salaries and Wages Expense - Overtime	18,374	184,523	-	(184,523)
5110250 - Salaries & Wages - Sick Leave	88,087	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	627,780	-	-	-
5110400 - Salaries and Wages Expense - Other	1,294	-	-	-
5110430 - Accrued Salaries & Wages	26,470	-	-	-
5110455 - Labor Adjustments-Planning Only	-	(182,343)	-	182,343
5110500 - Leave Severence Payoff	476,668	-	-	-
5110800 - FICA Contributions	868,093	973,440	999,045	25,606
5110810 - Health & Welfare	2,570,239	2,796,894	3,449,534	652,641
5110811 - Dental Plan	239,163	270,902	278,568	7,667
5110812 - Personal Time Off	1,140,399	-	-	-
5110820 - Insurance-Group Life	76,816	61,542	57,901	(3,641)
5110828 - Paid Family and Medical Leave ER	-	24,069	32,058	7,988
5110830 - Industrial Insurance	231,465	293,195	67,972	(225,223)
5110835 - State Unemployment Compensation	18,348	21,661	16,993	(4,668)
5110850 - Pension Contributions-TERS	1,107,710	1,304,375	1,372,082	67,707
5110900 - Labor	-	-	(1,054,495)	(1,054,495)
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 16,826,911</b>	<b>\$ 18,489,916</b>	<b>\$ 18,291,629</b>	<b>\$ (198,287)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	19,061	20,000	20,000	-
5414000 - Training and Professional Development	22,321	29,000	29,000	-



## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5414100 - Travel and Subsistence	38,932	49,425	49,425	-
5419100 - Miscellaneous Employee Reimbursements	1,270	500	500	(0)
5428900 - Recognize Employees for Years of Servic	1,590	1,000	1,000	(0)
<b>Employee-Related Costs Total</b>	<b>\$ 83,175</b>	<b>\$ 99,925</b>	<b>\$ 99,924</b>	<b>\$ (1)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	379,517	391,072	391,072	-
5210015 - Cellular Phone Usage	7,508	5,000	5,000	-
5210100 - Office Expense	32,321	49,800	50,133	333
5210200 - Food & Beverage	13,577	10,000	10,000	-
5210400 - Safety Equipment & Supplies	44,129	15,000	15,000	-
5216100 - Building Maintenance	214,382	210,000	210,000	-
5216110 - Automotive Supplies	16,961	23,000	23,000	-
5216120 - Repair and Maintenance Supplies	14,849	38,000	20,600	(17,400)
5220100 - Operating Supplies	271,668	316,620	325,953	9,333
5220150 - Computer Supplies	85,595	120,000	120,000	-
5230100 - Repairs & Maintenance Materials Expense	7,912	10,000	10,000	-
5250200 - Purchase Price Variance	0	-	-	-
5312020 - Convenience Copier Charges	64,008	79,500	79,500	-
5320100 - Repair & Maintenance Services	282,916	310,000	472,025	162,025
5412170 - Software Licensing & Maintenance Fees	448,700	576,338	592,654	16,316
5413000 - Postage Expense	30,846	38,000	38,000	-
5416010 - Natural Gas Expense	20,579	25,000	26,126	1,126
5416020 - Wastewater Expense	44,248	44,934	46,958	2,024
5416030 - Surface Water Expense	22,349	38,320	40,046	1,726
5416040 - Water Utility Expense	39,618	39,868	41,056	1,188
5416050 - Electricity Expense	275,709	283,315	291,754	8,439
5416060 - Solid Waste/Garbage Expense	53,410	56,990	59,556	2,566
5417001 - Rent/Lease Auto Equipment	-	-	-	-
5417002 - Rent/Lease Tools & Machinery	262	-	200	200
5417004 - Rent/Lease Others	3,100	-	5,500	5,500
5418000 - Licenses and Permits	2,858	2,000	3,000	1,000
5425000 - Bank Charges	(275)	-	-	-
5425010 - Credit Card Discount Fees	2,471	6,476	-	(6,476)
5480009 - Capital Settlement for Services	55,584	-	-	-
5490000 - Int-Misc Settled from Proj	-	-	-	-
5590000 - Int-O/H Settled from Proj	-	-	-	-
5641500 - Moveable Equipment Over \$5k	31,402	-	-	-
5642500 - Stationary Equipment Over \$5k	55,584	-	-	-
5661000 - Library Materials	2,170,510	2,270,704	2,235,853	(34,851)
5680009 - Capital Settlement for Supplies	(55,584)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 4,636,715</b>	<b>\$ 4,959,937</b>	<b>\$ 5,112,985</b>	<b>\$ 153,048</b>

### External Services

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5310100 - Professional Services Expense	584,505	564,992	394,406	(170,586)
5311100 - Audit Services Expense	3,744	2,000	2,000	-
5311500 - Health Care Misc External Payment	80	-	-	-
5312010 - Printing & Graphic Service	39,132	65,000	65,000	-
5330100 - External Contract Services	6,329	-	-	-
5412000 - Advertising Expense	10,980	26,000	26,000	-
5412010 - Community Sponsorships	-	-	-	-
5412020 - Printing & Binding - Commercial	-	-	-	-
<b>External Services Total</b>	<b>\$ 644,769</b>	<b>\$ 657,992</b>	<b>\$ 487,406</b>	<b>\$ (170,586)</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	127	-	-	-
<b>Taxes Total</b>	<b>\$ 127</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	4	-	-	-
5390005 - Int-Fleet Fuel Settled from PM Order	15,340	20,204	14,681	(5,523)
5415000 - Insurance Expense	110,852	111,736	111,736	-
5415010 - Public Liability Insurance - Self Ins	142,348	127,704	194,351	66,646
5950289 - Assmt-IT Network Services	-	-	33,007	33,007
5950316 - Assmt-IT - Database Administration	-	34,194	25,697	(8,497)
5950317 - Assmt-IT - Server Administration	-	37,538	-	(37,538)
5950319 - Assmt-GIS	-	-	11,714	11,714
5950340 - Assmt-IT SAP Work Mgt System	4,455	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	141,471	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	91,885	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	35,517	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	67,324	69,560	53,109	(16,451)
5950386 - Assmt-HR GG Dedicated Resouces	64,590	-	-	-
5950389 - Assmt-Customer Support Center	61,717	-	-	-
5950390 - Assmt-Fin Payroll Ops	36,385	-	-	-
5950391 - Assmt-CMO Office of Equity	119,754	91,814	36,616	(55,197)
5950393 - Assmt-Offc of Mgmt & Budget	123,306	111,214	123,357	12,142
5950394 - Assmt-Continuous Improvement	40,773	32,503	33,889	1,386
5950395 - Assmt-Human Resources	279,716	438,329	314,670	(123,659)
5950396 - Assmt-CMO Gov Relations	77,300	63,020	37,372	(25,647)
5950397 - Assmt-City Council	135,467	162,181	167,823	5,642
5950398 - Assmt-City Manager	162,045	246,125	262,507	16,382
5950399 - Assmt-City Atty's Office Civil	295,921	314,727	302,422	(12,304)
5950401 - Assmt-City Clerk	101,318	74,424	68,878	(5,546)
5950403 - Assmt-Fin Administration	64,382	-	-	-
5950404 - Assmt-Fin System Support/Reporting	27,226	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	100,428	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	201	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950407 - Assmt-Fin AP Services	533,172	-	-	-
5950409 - Assmt-Fin Receipting	73,445	-	-	-
5950410 - Assmt-Fin Investments	3,642	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	28,437	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	59,857	56,091	(3,767)
5950414 - Assmt-Finance	-	272,637	312,157	39,520
5950415 - Assmt-Equal Employment Opportunity	-	38,728	69,577	30,849
5950416 - Assmt -CMO Media and Communications	-	71,018	1,749	(69,269)
5950429 - Assmt-Public Disclosure	-	37,819	40,225	2,405
5950450 - Assmt-IT SAP	-	373,671	350,445	(23,226)
5950451 - Assmt-IT Application Admin	-	62,813	-	(62,813)
5950452 - Assmt-IT Data and Server Support	-	-	678	678
5950453 - Assmt-IT Connectivity	-	115,929	9,094	(106,836)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	17,799	17,799
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(22,770)	(22,770)
5950459 - Assmt-Cybersecurity	-	-	52,566	52,566
5950462 - Assmt-TFD Emergency	-	34,108	32,071	(2,036)
5950463 - ASSMT-IT Active Directory	-	-	302,357	302,357
5950464 - Assmt-IT Help Desk	-	-	23,984	23,984
5950465 - Assmt-IT Project Management	-	-	62,172	62,172
5950466 - Assmt-IT Geospatial	-	-	20,436	20,436
5950468 - Assmt-IT Analytics	-	-	69,960	69,960
5950469 - Assmt-IT Business Apps	-	-	67,221	67,221
5950470 - Assmt-IT APP Enablement	-	-	5,567	5,567
5950471 - Assmt-IT Private Cloud	-	-	14,030	14,030
5950472 - Assmt- IT Ports Data Network	-	-	41,494	41,494
5950473 - Assmt-CMO Special Safety	-	-	75,279	75,279
5950474 - Assmt-CMO Cable Francise Svc	-	-	185,856	185,856
<b>Indirect Costs Total</b>	<b>\$ 2,938,423</b>	<b>\$ 3,001,853</b>	<b>\$ 3,579,863</b>	<b>\$ 578,009</b>
<b>Internal Transfers</b>				
6530200 - Transfer to Other Funds	110,217	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 110,217</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	1,000,000	-	(1,000,000)
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ (1,000,000)</b>
<b>Library Total</b>	<b>\$ 25,240,337</b>	<b>\$ 28,209,624</b>	<b>\$ 27,571,808</b>	<b>\$ (637,816)</b>
<b>Municipal Court</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	2,953,072	4,010,988	3,854,615	(156,373)
5110200 - Salaries and Wages Expense - Overtime	17,803	27,300	27,300	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110225 - Salaries & Wages - Vacation	204,408	-	-	-
5110250 - Salaries & Wages - Sick Leave	87,089	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	149,468	-	-	-
5110400 - Salaries and Wages Expense - Other	414	-	-	-
5110420 - PTO Cashout Pay	2,500	-	-	-
5110430 - Accrued Salaries & Wages	6,683	-	-	-
5110500 - Leave Severence Payoff	5,741	-	-	-
5110800 - FICA Contributions	254,115	286,570	277,629	(8,942)
5110810 - Health & Welfare	758,268	774,140	845,488	71,348
5110811 - Dental Plan	67,800	74,887	67,569	(7,318)
5110812 - Personal Time Off	111,194	-	-	-
5110820 - Insurance-Group Life	9,609	4,011	7,709	3,698
5110828 - Paid Family and Medical Leave ER	-	7,368	10,230	2,862
5110830 - Industrial Insurance	47,670	1,034	12,196	11,161
5110835 - State Unemployment Compensation	5,614	6,819	6,553	(266)
5110850 - Pension Contributions-TERS	377,563	454,846	437,113	(17,733)
5110901 - Labor Activity Rate - Adjustments	(801)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	801	-	-	-
5195000 - Int Act Alloc-Labor Regular	1,820	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 5,060,834</b>	<b>\$ 5,647,964</b>	<b>\$ 5,546,401</b>	<b>\$ (101,563)</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	8,890	8,000	8,000	-
5414000 - Training and Professional Development	2,819	6,000	6,000	-
5414100 - Travel and Subsistence	6,298	8,000	8,000	-
5414150 - Tuition Reimbursement	968	-	-	-
5428900 - Recognize Employees for Years of Servic	688	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 19,663</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	693	693	-
5210010 - Telecommunications Shared Cost	26,780	-	-	-
5210015 - Cellular Phone Usage	6,278	6,098	6,070	(28)
5210020 - Long Distance Phone Usage	683	-	-	-
5210025 - Telecom Equipment Cost	48,210	-	-	-
5210100 - Office Expense	30,276	30,000	30,000	-
5210200 - Food & Beverage	91	-	-	-
5210300 - Medical Equipment & Supplies	108	-	-	-
5210400 - Safety Equipment & Supplies	330	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	66	-	-	-
5216120 - Repair and Maintenance Supplies	23,952	-	-	-
5220100 - Operating Supplies	16,802	5,000	5,000	-
5220150 - Computer Supplies	9	76,000	76,000	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5295000 - Int Act Alloc-Equipment	171	-	-	-
5312020 - Convenience Copier Charges	49,164	38,370	49,587	11,217
5320100 - Repair & Maintenance Services	16,486	17,888	97,888	80,000
5412170 - Software Licensing & Maintenance Fees	104	-	-	-
5412190 - Hardware License and Maintenance Fees	1,740	-	-	-
5413000 - Postage Expense	20,836	30,000	30,000	-
5416060 - Solid Waste/Garbage Expense	56	-	-	-
5425010 - Credit Card Discount Fees	62,749	73,355	110,776	37,421
5426000 - Cash Discounts Taken	(6)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 304,885</b>	<b>\$ 277,404</b>	<b>\$ 406,014</b>	<b>\$ 128,610</b>
<b>External Services</b>				
5310100 - Professional Services Expense	1,050	100,000	-	(100,000)
5311100 - Audit Services Expense	19,551	10,000	10,000	-
5312010 - Printing & Graphic Service	50,383	50,000	50,000	-
5330100 - External Contract Services	13,582	14,000	14,000	-
5427100 - Interpreter Services	120,233	152,000	152,000	-
5427200 - Juror Expenses	118,427	100,248	100,248	0
<b>External Services Total</b>	<b>\$ 323,226</b>	<b>\$ 426,248</b>	<b>\$ 326,248</b>	<b>\$ (100,000)</b>
<b>Indirect Costs</b>				
5415000 - Insurance Expense	895	1,992	2,360	368
5415005 - Public Liability Insurance - External	902	-	-	-
5415010 - Public Liability Insurance - Self Ins	34,576	30,684	45,958	15,274
5417005 - Rent/Lease County & City Building	395,772	412,634	432,974	20,340
5950289 - Assmt-IT Network Services	307,724	-	7,590	7,590
5950316 - Assmt-IT - Database Administration	-	14,282	5,553	(8,729)
5950317 - Assmt-IT - Server Administration	138,333	13,574	-	(13,574)
5950319 - Assmt-GIS	-	12,694	-	(12,694)
5950340 - Assmt-IT SAP Work Mgt System	13,364	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	33,991	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	23,491	-	-	-
5950346 - Assmt-IT GG PC Support	196,159	69,214	-	(69,214)
5950350 - Assmt-IT AppDev Pool	238,270	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	11,966	-	-	-
5950355 - Assmt-IT GG PC Replacements	17,396	38,693	9,091	(29,602)
5950370 - Assmt-Mail Svc for Gen Govt	31,164	57,383	45,117	(12,266)
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	16,176	16,224	11,477	(4,747)
5950386 - Assmt-HR GG Dedicated Resouces	15,519	-	-	-
5950389 - Assmt-Customer Support Center	14,829	-	-	-
5950390 - Assmt-Fin Payroll Ops	11,946	-	-	-
5950391 - Assmt-CMO Office of Equity	28,773	21,414	7,913	(13,501)
5950393 - Assmt-Offc of Mgmt & Budget	29,627	25,939	26,657	718
5950394 - Assmt-Continuous Improvement	9,796	7,581	7,323	(257)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950395 - Assmt-Human Resources	67,208	102,233	67,999	(34,234)
5950396 - Assmt-CMO Gov Relations	18,575	14,698	8,076	(6,622)
5950397 - Assmt-City Council	32,549	37,826	36,266	(1,560)
5950398 - Assmt-City Manager	38,935	57,405	56,727	(678)
5950399 - Assmt-City Atty's Office Civil	71,101	73,405	65,353	(8,052)
5950401 - Assmt-City Clerk	24,344	17,358	14,884	(2,474)
5950403 - Assmt-Fin Administration	18,162	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	237,009	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	7,260	-	-	-
5950407 - Assmt-Fin AP Services	6,565	-	-	-
5950410 - Assmt-Fin Investments	65	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	3,758	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	13,961	12,121	(1,840)
5950414 - Assmt-Finance	-	84,056	86,144	2,089
5950415 - Assmt-Equal Employment Opportunity	-	9,033	15,035	6,003
5950416 - Assmt -CMO Media and Communications	-	16,564	378	(16,186)
5950429 - Assmt-Public Disclosure	-	8,821	8,693	(128)
5950450 - Assmt-IT SAP	-	95,884	82,915	(12,969)
5950451 - Assmt-IT Application Admin	-	14,650	-	(14,650)
5950452 - Assmt-IT Data and Server Support	-	-	187	187
5950453 - Assmt-IT Connectivity	-	60,021	1,965	(58,056)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	77,414	4,211	(73,203)
5950457 - Assmt-Enterprise Arch and Licensing	-	45,439	-	(45,439)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	93,694	(5,388)	(99,082)
5950459 - Assmt-Cybersecurity	-	38,754	12,437	(26,317)
5950460 - Assmt-MaaS360 Mobile Device Management	-	619	-	(619)
5950461 - Assmt-IT Telcom	-	115,306	114,826	(480)
5950462 - Assmt-TFD Emergency	-	7,955	6,931	(1,025)
5950463 - ASSMT-IT Active Directory	-	-	67,566	67,566
5950464 - Assmt-IT Help Desk	-	-	5,183	5,183
5950465 - Assmt-IT Project Management	-	-	14,710	14,710
5950466 - Assmt-IT Geospatial	-	-	4,835	4,835
5950468 - Assmt-IT Analytics	-	-	16,546	16,546
5950469 - Assmt-IT Business Apps	-	-	15,898	15,898
5950470 - Assmt-IT APP Enablement	-	-	1,317	1,317
5950471 - Assmt-IT Private Cloud	-	-	11,083	11,083
5950472 - Assmt- IT Ports Data Network	-	-	41,494	41,494
5950473 - Assmt-CMO Special Safety	-	-	16,267	16,267
5950474 - Assmt-CMO Cable Franchise Svc	-	-	40,163	40,163
<b>Indirect Costs Total</b>	<b>\$ 2,096,198</b>	<b>\$ 1,707,400</b>	<b>\$ 1,426,835</b>	<b>\$ (280,564)</b>
<b>Municipal Court Total</b>	<b>\$ 7,804,806</b>	<b>\$ 8,081,016</b>	<b>\$ 7,727,499</b>	<b>\$ (353,517)</b>

### Neighborhood & Community Services

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	3,775,861	5,414,745	5,831,313	<b>416,568</b>
5110120 - Education/Training	110,266	-	-	-
5110200 - Salaries and Wages Expense - Overtime	80,054	39,000	39,000	-
5110225 - Salaries & Wages - Vacation	141,238	-	-	-
5110250 - Salaries & Wages - Sick Leave	84,248	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	263,439	-	-	-
5110400 - Salaries and Wages Expense - Other	6,616	-	-	-
5110420 - PTO Cashout Pay	2,392	-	-	-
5110430 - Accrued Salaries & Wages	11,906	-	-	-
5110455 - Labor Adjustments-Planning Only	-	86,945	-	<b>(86,945)</b>
5110500 - Leave Severence Payoff	51,711	-	-	-
5110800 - FICA Contributions	353,790	407,950	440,871	<b>32,921</b>
5110810 - Health & Welfare	943,330	1,034,783	1,317,680	<b>282,897</b>
5110811 - Dental Plan	83,984	100,101	105,305	<b>5,204</b>
5110812 - Personal Time Off	187,002	-	-	-
5110820 - Insurance-Group Life	12,562	5,415	11,663	<b>6,248</b>
5110828 - Paid Family and Medical Leave ER	-	10,222	13,847	<b>3,625</b>
5110830 - Industrial Insurance	114,480	15,070	13,660	<b>(1,410)</b>
5110835 - State Unemployment Compensation	7,457	9,151	9,665	<b>514</b>
5110850 - Pension Contributions-TERS	488,119	614,033	661,271	<b>47,238</b>
5110900 - Labor	(26,393)	-	(580,533)	<b>(580,533)</b>
5110901 - Labor Activity Rate - Adjustments	148,548	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(127,846)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(290,406)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(16,965)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	636	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 6,406,031</b>	<b>\$ 7,737,415</b>	<b>\$ 7,863,741</b>	<b>\$ 126,327</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	3,900	3,600	4,800	<b>1,200</b>
5220200 - Uniform Expenses	6,981	2,000	4,000	<b>2,000</b>
5412030 - Association Dues & Subscriptions	18,044	9,366	23,275	<b>13,909</b>
5414000 - Training and Professional Development	33,283	24,213	28,649	<b>4,436</b>
5414100 - Travel and Subsistence	48,829	34,398	-	<b>(34,398)</b>
5419100 - Miscellaneous Employee Reimbursements	395	250	250	-
5428900 - Recognize Employees for Years of Servic	1,429	9,900	1,000	<b>(8,900)</b>
<b>Employee-Related Costs Total</b>	<b>\$ 112,860</b>	<b>\$ 83,727</b>	<b>\$ 61,974</b>	<b>\$ (21,753)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	2,165	3,413	3,014	<b>(399)</b>
5210010 - Telecommunications Shared Cost	22,960	-	-	-
5210015 - Cellular Phone Usage	34,917	30,680	45,338	<b>14,658</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210020 - Long Distance Phone Usage	826	1,270	1,369	100
5210025 - Telecom Equipment Cost	46,810	-	-	-
5210100 - Office Expense	25,091	19,788	14,661	(5,127)
5210200 - Food & Beverage	26,633	8,484	2,026	(6,458)
5210300 - Medical Equipment & Supplies	1,297	-	-	-
5210400 - Safety Equipment & Supplies	1,527	2,120	2,773	653
5210500 - Landscape Equipment & Supplies	653	-	799	799
5216090 - Law Enforcement Materials Equipment & Su	11,009	-	-	-
5216120 - Repair and Maintenance Supplies	1,002	11,400	11,000	(400)
5220100 - Operating Supplies	91,375	35,954	34,108	(1,846)
5220150 - Computer Supplies	18,988	4,537	8,881	4,345
5230100 - Repairs & Maintenance Materials Expense	3,115	4,200	4,000	(200)
5250200 - Purchase Price Variance	-	-	-	-
5295000 - Int Act Alloc-Equipment	10,531	-	-	-
5295003 - Int Act Alloc-Mail Service	161	-	-	-
5295014 - Int Act Alloc-Disposal Fees	301	-	-	-
5312020 - Convenience Copier Charges	38,886	28,302	36,789	8,487
5320100 - Repair & Maintenance Services	13,532	37,000	5,000	(32,000)
5333000 - Equipment Lease Charges	-	-	-	-
5411000 - Transportation Expense	989	1,601	499	(1,102)
5412170 - Software Licensing & Maintenance Fees	6,422	3,660	7,137	3,478
5413000 - Postage Expense	15,682	23,065	14,828	(8,237)
5416000 - Public Utility Services Expense	26,022	286,000	41,191	(244,809)
5416010 - Natural Gas Expense	903	800	824	24
5416020 - Wastewater Expense	5,352	5,400	5,643	243
5416030 - Surface Water Expense	5,727	6,000	6,270	270
5416040 - Water Utility Expense	10,190	10,000	10,298	298
5416050 - Electricity Expense	82,958	24,000	24,715	715
5416060 - Solid Waste/Garbage Expense	48,594	28,000	70,235	42,235
5417002 - Rent/Lease Tools & Machinery	254	-	-	-
5417003 - Rent/Lease computers	-	-	-	-
5417004 - Rent/Lease Others	7,065	2,200	1,180	(1,020)
5418000 - Licenses and Permits	4,230	1,150	1,094	(56)
5418150 - Vehicle Expenses	1,292	300	100	(200)
5419200 - Miscellaneous Other Services and Charges	3,514	400	380	(20)
5423010 - Other Cust Fees Revenue (Late/NSF Check	1,507	700	400	(300)
5631000 - Other Structures & Improvements	27,972	-	-	-
5900000 - Warehouse Overhead	80	-	-	-
5909990 - OH Loading Adjustment	(29)	-	-	-
6842000 - Insurance Recoveries	(3,482)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 597,018</b>	<b>\$ 580,422</b>	<b>\$ 354,554</b>	<b>\$ (225,868)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	237,534	437,382	14,728	(422,654)



## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5310120 - Safety Inspection Services	418	-	-	-
5311100 - Audit Services Expense	400	4,400	4,400	-
5311300 - Legal Service	2,821	10,880	6,880	(4,000)
5311500 - Health Care Misc External Payment	147	-	-	-
5312010 - Printing & Graphic Service	60,502	35,278	30,299	(4,979)
5330100 - External Contract Services	10,733,904	14,389,136	11,028,284	(3,360,852)
5330200 - Human Services Contracts	9,563	-	-	-
5412000 - Advertising Expense	3,824	6,717	5,056	(1,660)
5412020 - Printing & Binding - Commercial	143	-	-	-
5419230 - External Payments	83,000	90,000	72,000	(18,000)
<b>External Services Total</b>	<b>\$ 11,132,256</b>	<b>\$ 14,973,793</b>	<b>\$ 11,161,648</b>	<b>\$ (3,812,145)</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	13	-	-	-
5420000 - Injuries Damages and Judgements	-	1,000	1,000	-
<b>Claims and Premiums Total</b>	<b>\$ 13</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	3,355	-	-	-
<b>Taxes Total</b>	<b>\$ 3,355</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5221170 - Motor Pool Rental	(1,761)	-	-	-
5290005 - Int-Car Wash Settled from PM Order	1,066	-	-	-
5390003 - Int-Fleet Maint Settled from PM Order	59,408	38,364	38,926	562
5390005 - Int-Fleet Fuel Settled from PM Order	39,686	34,630	20,087	(14,543)
5390006 - Int-Fleet Admin OH Settled from PM Order	40,600	29,160	24,192	(4,968)
5415000 - Insurance Expense	4,435	10,086	12,434	2,348
5415005 - Public Liability Insurance - External	9,162	-	-	-
5415010 - Public Liability Insurance - Self Ins	50,320	40,047	51,712	11,665
5417000 - Rent/Lease Buildings	435,568	465,378	426,084	(39,294)
5417007 - Rent/Lease Municipal Buildings	357,050	492,292	553,569	61,278
5417008 - Rent/Lease City Parking	23,050	17,280	17,280	-
5417009 - Rent/Lease Radio Communications	12,430	-	-	-
5950011 - Assmt-Contract Compliance	-	13,424	12,247	(1,177)
5950012 - Assmt-Contract Compliance - LEAP	-	10,153	8,195	(1,957)
5950289 - Assmt-IT Network Services	330,104	-	14,747	14,747
5950316 - Assmt-IT - Database Administration	-	10,176	8,437	(1,738)
5950317 - Assmt-IT - Server Administration	-	11,170	-	(11,170)
5950319 - Assmt-GIS	-	9,462	152,282	142,820
5950340 - Assmt-IT SAP Work Mgt System	106,911	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	428	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	53,860	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	47,934	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950346 - Assmt-IT GG PC Support	210,425	68,020	-	(68,020)
5950350 - Assmt-IT AppDev Pool	255,599	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	74,028	-	-	-
5950355 - Assmt-IT GG PC Replacements	36,971	14,464	40,908	26,444
5950370 - Assmt-Mail Svc for Gen Govt	19,178	8,904	15,910	7,006
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	25,631	20,698	17,439	(3,259)
5950386 - Assmt-HR GG Dedicated Resouces	24,590	-	-	-
5950389 - Assmt-Customer Support Center	23,496	-	-	-
5950390 - Assmt-Fin Payroll Ops	14,795	-	-	-
5950391 - Assmt-CMO Office of Equity	45,592	27,320	12,023	(15,297)
5950392 - Assmt-Hearing Examiner	-	191,146	290,746	99,600
5950393 - Assmt-Offc of Mgmt & Budget	46,944	33,093	40,504	7,411
5950394 - Assmt-Continuous Improvement	15,522	9,672	11,128	1,457
5950395 - Assmt-Human Resources	106,491	130,429	103,323	(27,106)
5950396 - Assmt-CMO Gov Relations	29,438	18,753	12,271	(6,481)
5950397 - Assmt-City Council	51,574	48,259	55,105	6,845
5950398 - Assmt-City Manager	61,692	73,239	86,195	12,956
5950399 - Assmt-City Atty's Office Civil	112,660	93,651	99,301	5,650
5950401 - Assmt-City Clerk	38,573	22,146	22,615	469
5950402 - Assmt-Fin Treasury - A/R	3,286	-	-	-
5950403 - Assmt-Fin Administration	26,166	-	-	-
5950404 - Assmt-Fin System Support/Reporting	10,944	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	234,970	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	6,416	-	-	-
5950407 - Assmt-Fin AP Services	23,421	-	-	-
5950409 - Assmt-Fin Receipting	2,480	-	-	-
5950410 - Assmt-Fin Investments	166	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	29,769	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	17,811	18,417	606
5950414 - Assmt-Finance	-	313,787	262,287	(51,501)
5950415 - Assmt-Equal Employment Opportunity	-	11,524	22,847	11,323
5950416 - Assmt -CMO Media and Communications	-	21,132	535	(20,597)
5950429 - Assmt-Public Disclosure	-	11,254	13,208	1,954
5950450 - Assmt-IT SAP	-	210,626	176,502	(34,124)
5950451 - Assmt-IT Application Admin	-	18,691	-	(18,691)
5950452 - Assmt-IT Data and Server Support	-	-	569	569
5950453 - Assmt-IT Connectivity	-	66,910	2,986	(63,924)
5950454 - Assmt-GIS Tech Infra and Coordination	-	87,667	-	(87,667)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	57,709	8,964	(48,745)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	8,655	-	(8,655)
5950457 - Assmt-Enterprise Arch and Licensing	-	33,873	-	(33,873)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	69,845	(11,468)	(81,313)
5950459 - Assmt-Cybersecurity	-	28,889	26,475	(2,414)
5950460 - Assmt-MaaS360 Mobile Device Management	-	3,303	-	(3,303)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950461 - Assmt-IT Telcom	-	90,287	71,275	(19,012)
5950462 - Assmt-TFD Emergency	-	10,149	10,531	381
5950463 - ASSMT-IT Active Directory	-	-	84,221	84,221
5950464 - Assmt-IT Help Desk	-	-	7,875	7,875
5950465 - Assmt-IT Project Management	-	-	31,313	31,313
5950466 - Assmt-IT Geospatial	-	-	10,292	10,292
5950468 - Assmt-IT Analytics	-	-	35,236	35,236
5950469 - Assmt-IT Business Apps	-	-	33,855	33,855
5950470 - Assmt-IT APP Enablement	-	-	2,805	2,805
5950471 - Assmt-IT Private Cloud	-	-	3,789	3,789
5950473 - Assmt-CMO Special Safety	-	-	24,719	24,719
5950474 - Assmt-CMO Cable Franchise Svc	-	-	61,027	61,027
<b>Indirect Costs Total</b>	<b>\$ 3,101,066</b>	<b>\$ 3,003,528</b>	<b>\$ 3,045,922</b>	<b>\$ 42,394</b>
<b>Internal Transfers</b>				
5440200 - Tacoma-Pierce County Health	1,165,422	-	-	-
5620000 - Intergovernmental Services	7,742	-	-	-
6530200 - Transfer to Other Funds	380,596	-	-	-
6539200 - Transfer Transp Capital Fund	25,105	-	-	-
6539850 - Transfer to GG Fleet Services Fund	15,000	-	-	-
6539890 - Contributions to Parking Fund	27,000	-	-	-
<b>Internal Transfers Total</b>	<b>\$ 1,620,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Neighborhood &amp; Community Services Total</b>	<b>\$ 22,973,463</b>	<b>\$ 26,379,884</b>	<b>\$ 22,488,839</b>	<b>\$ (3,891,046)</b>
<b>Non-Departmental</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	-	-	107,658	107,658
5110455 - Labor Adjustments-Planning Only	-	885,859	(172,856)	(1,058,715)
5110500 - Leave Severance Payoff	-	1,007,141	1,007,141	-
5110800 - FICA Contributions	-	-	8,236	8,236
5110810 - Health & Welfare	-	-	40,532	40,532
5110811 - Dental Plan	-	-	3,239	3,239
5110820 - Insurance-Group Life	-	-	215	215
5110830 - Industrial Insurance	-	-	585	585
5110835 - State Unemployment Compensation	-	-	183	183
5110842 - Employer Retirement Contrib Fire Pension	9,590,614	11,136,553	12,234,782	1,098,229
5110846 - Employer Retirement Contrib Police Pensi	8,560,000	10,381,595	10,612,941	231,346
5110850 - Pension Contributions-TERS	-	-	12,208	12,208
5110901 - Labor Activity Rate - Adjustments	(12,774)	-	-	-
5110902 - Benefits Activity Rate - Adjustments	12,774	-	-	-
5195000 - Int Act Alloc-Labor Regular	29,031	-	-	-
<b>Personnel Services Total</b>	<b>\$ 18,179,645</b>	<b>\$ 23,411,148</b>	<b>\$ 23,854,864</b>	<b>\$ 443,716</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Employee-Related Costs</b>				
5220200 - Uniform Expenses	2,662	-	-	-
5412030 - Association Dues & Subscriptions	-	-	-	-
5414000 - Training and Professional Development	-	-	-	-
5414100 - Travel and Subsistence	6,299	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 8,961</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	-	-	-
5210100 - Office Expense	459	-	-	-
5210200 - Food & Beverage	8,190	-	-	-
5220100 - Operating Supplies	4,492	10,000	10,000	-
5250160 - Inventory Reclaim Account	(214)	-	-	-
5250200 - Purchase Price Variance	(2,107)	-	-	-
5295003 - Int Act Alloc-Mail Service	1,395	-	-	-
5319998 - M&O Costs - Planning Only	-	-	500,000	<b>500,000</b>
5411000 - Transportation Expense	-	-	-	-
5413000 - Postage Expense	13,676	-	-	-
5416030 - Surface Water Expense	6,450	-	-	-
5416040 - Water Utility Expense	42,982	-	-	-
5417004 - Rent/Lease Others	2,741	-	-	-
5418000 - Licenses and Permits	355	-	-	-
5426000 - Cash Discounts Taken	-	-	-	-
5610000 - Interfund Services	-	-	-	-
6586010 - Sale & Leasehold Tax Disbursements	58,880	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 137,299</b>	<b>\$ 10,000</b>	<b>\$ 510,000</b>	<b>\$ 500,000</b>
<b>External Services</b>				
5310100 - Professional Services Expense	101,789	549,700	-	<b>(549,700)</b>
5310200 - Investment & Management Fees	42,377	-	-	-
5311300 - Legal Service	4,005,541	4,146,903	4,400,782	<b>253,879</b>
5311600 - Chemical Dependency Services	54,683	110,000	110,000	-
5312010 - Printing & Graphic Service	9,041	-	-	-
5318010 - Music License Fees	-	-	-	-
5330100 - External Contract Services	1,146,166	1,038,615	1,522,975	<b>484,360</b>
5330200 - Human Services Contracts	-	-	-	-
5412000 - Advertising Expense	4,432	-	-	-
<b>External Services Total</b>	<b>\$ 5,364,030</b>	<b>\$ 5,845,218</b>	<b>\$ 6,033,757</b>	<b>\$ 188,539</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	1,700,486	2,059,261	2,336,200	<b>276,939</b>
<b>Claims and Premiums Total</b>	<b>\$ 1,700,486</b>	<b>\$ 2,059,261</b>	<b>\$ 2,336,200</b>	<b>\$ 276,939</b>
<b>Debt Service</b>				

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
6540060 - Transf to Debt Svc 2006B (1997A Refundin	470,292	-	-	-
6540092 - Transf to Debt Svc 2009B LTGO Dock&Salsh	423,632	423,632	423,632	-
6540099 - Transf to Debt Svc Public Wrks Trust Fnd	2,049,765	943,669	934,485	(9,184)
6540102 - Transf to Debt Svc 2010B LTGO Refunding	938,655	593,482	541,630	(51,852)
6540103 - Transf to Debt Svc 2010C LTGO Refunding	1,288,506	1,287,783	1,287,471	(312)
6540104 - Transf to Debt Svc 2010D LTGO BABs	2,283,622	2,255,688	2,222,331	(33,357)
6540105 - Transf to Debt Svc 2010E LTGO RZ Econ Dv	1,463,212	1,444,525	1,421,174	(23,351)
6540140 - Transf to Debt Svc 2015 LTGO Refunding	468,325	6,946,045	7,003,081	57,036
6540145 - Transfer Debt Service 2017 LTGO Dome	1,682,540	-	-	-
6540150 - Transfer to 2017 LTGO Fund-Tacoma Dome	-	2,662,974	2,663,765	791
6540970 - Transf to Debt Svc 1997B LTGO Capital	5,120,001	-	-	-
6615000 - Other Debt Service Costs	6,380	-	-	-
6621000 - Interest Expenses # other	14	-	-	-
<b>Debt Service Total</b>	<b>\$ 16,194,945</b>	<b>\$ 16,557,798</b>	<b>\$ 16,497,569</b>	<b>\$ (60,229)</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	659	-	-	-
5415000 - Insurance Expense	584	-	-	-
5415010 - Public Liability Insurance - Self Ins	1,000,000	-	-	-
5417008 - Rent/Lease City Parking	4,400	-	-	-
5950011 - Assmt-Contract Compliance	79,006	6,501	5,931	(570)
5950012 - Assmt-Contract Compliance - LEAP	12,437	43,260	34,920	(8,341)
5950289 - Assmt-IT Network Services	-	-	18,350	18,350
5950316 - Assmt-IT - Database Administration	-	-	258	258
5950341 - Assmt-IT SAP Customer Care Sys	178	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	92,002	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	35,071	-	-	-
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	-	-	532	532
5950391 - Assmt-CMO Office of Equity	-	-	367	367
5950393 - Assmt-Offc of Mgmt & Budget	-	-	1,236	1,236
5950394 - Assmt-Continuous Improvement	-	-	340	340
5950395 - Assmt-Human Resources	-	-	3,154	3,154
5950396 - Assmt-CMO Gov Relations	-	-	374	374
5950397 - Assmt-City Council	-	-	1,682	1,682
5950398 - Assmt-City Manager	-	-	2,631	2,631
5950399 - Assmt-City Atty's Office Civil	-	-	3,031	3,031
5950401 - Assmt-City Clerk	-	-	690	690
5950402 - Assmt-Fin Treasury - A/R	415	-	-	-
5950403 - Assmt-Fin Administration	22,958	-	-	-
5950404 - Assmt-Fin System Support/Reporting	29,862	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	160,684	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	5,800	-	-	-
5950407 - Assmt-Fin AP Services	32,962	-	-	-
5950408 - Assmt-Fin Debt Services	41,421	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950410 - Assmt-Fin Investments	12,488	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	2,700	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	-	562	562
5950414 - Assmt-Finance	-	964,216	739,775	(224,441)
5950415 - Assmt-Equal Employment Opportunity	-	-	697	697
5950416 - Assmt -CMO Media and Communications	-	-	17	17
5950429 - Assmt-Public Disclosure	-	-	403	403
5950450 - Assmt-IT SAP	-	411,343	286,720	(124,623)
5950452 - Assmt-IT Data and Server Support	-	-	1,605	1,605
5950453 - Assmt-IT Connectivity	-	-	91	91
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	-	14,562	14,562
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	-	(18,630)	(18,630)
5950459 - Assmt-Cybersecurity	-	-	43,006	43,006
5950462 - Assmt-TFD Emergency	-	-	321	321
5950464 - Assmt-IT Help Desk	-	-	240	240
5950465 - Assmt-IT Project Management	-	-	50,866	50,866
5950466 - Assmt-IT Geospatial	-	-	16,720	16,720
5950468 - Assmt-IT Analytics	-	-	57,238	57,238
5950469 - Assmt-IT Business Apps	-	-	54,997	54,997
5950470 - Assmt-IT APP Enablement	-	-	4,555	4,555
5950471 - Assmt-IT Private Cloud	-	-	6,158	6,158
5950473 - Assmt-CMO Special Safety	-	-	755	755
5950474 - Assmt-CMO Cable Franchise Svc	-	-	1,863	1,863
<b>Indirect Costs Total</b>	<b>\$ 1,533,627</b>	<b>\$ 1,425,320</b>	<b>\$ 1,336,019</b>	<b>\$ (89,301)</b>

### Internal Transfers

5419150 - Special Reimbursable - Miscellaneous	11	-	-	-
5440100 - Metro Parks Payments	10,833,991	7,629,546	7,515,601	(113,945)
5620000 - Intergovernmental Services	8,445,727	11,322,805	9,166,712	(2,156,093)
6510020 - Contribution to Foss Waterway Dev Auth	-	-	-	-
6530200 - Transfer to Other Funds	16,883,093	3,526,669	2,953,714	(572,955)
6532100 - Transfer to Capital Improvement Prog	203,128	8,256,000	595,572	(7,660,428)
6532150 - Transfer to Contingency Fund	500,000	550,000	550,000	-
6535100 - Transfer to TFD 1090 Fund	268,366	1,566,011	97,000	(1,469,011)
6535200 - Transfer to NCS 1185 Fund	-	587,500	-	(587,500)
6538500 - Transfer to Performing Arts Center	3,384,803	1,872,683	2,089,524	216,841
6538600 - Transfer to Convention Center	3,409,284	-	-	-
6538650 - Transfer to Cheney Stadium	262,353	1,291,678	1,358,972	67,294
6538770 - Transfer to Traffic Enforcement Fund	1,231,275	1,521,714	1,234,931	(286,783)
6539200 - Transfer Transp Capital Fund	80,607	-	-	-
6539300 - Transfer to City Street Fund (1065)	16,723,618	21,075,005	19,950,005	(1,125,000)
6539400 - Transfer to Street Initiative Fund 1085	2,350,000	6,000,000	4,250,000	(1,750,000)
6539880 - Transfer to Permit Services Fund	1,446,904	1,505,002	1,504,992	(10)
6545000 - External Contributions	137,000	250,000	2,672,154	2,422,154

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Internal Transfers Total</b>	\$ 66,160,162	\$ 66,954,613	\$ 53,939,177	\$ (13,015,436)
<b>Reserves</b>				
5010100 - Ending Cash Balance Budget	-	528	-	(528)
<b>Reserves Total</b>	\$ -	\$ 528	\$ -	\$ (528)
<b>Capital Outlay</b>				
5600000 - Planned Expenditure for Capital Projects	-	-	-	-
<b>Capital Outlay Total</b>	\$ -	\$ -	\$ -	\$ -
<b>Non-Departmental Total</b>	\$ 109,279,155	\$ 116,263,886	\$ 104,507,586	\$ (11,756,300)
<b>Planning &amp; Development Services</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	1,296,214	1,398,694	1,590,542	191,847
5110120 - Education/Training	8,031	-	-	-
5110200 - Salaries and Wages Expense - Overtime	-	1,200	1,200	-
5110250 - Salaries & Wages - Sick Leave	166	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	69,517	-	-	-
5110400 - Salaries and Wages Expense - Other	9,425	-	-	-
5110420 - PTO Cashout Pay	6,939	-	-	-
5110430 - Accrued Salaries & Wages	1,163	-	-	-
5110500 - Leave Severance Payoff	9,299	-	-	-
5110800 - FICA Contributions	111,917	218,091	120,687	(97,403)
5110810 - Health & Welfare	248,542	218,783	316,146	97,363
5110811 - Dental Plan	22,684	48,360	25,265	(23,094)
5110812 - Personal Time Off	109,028	-	-	-
5110820 - Insurance-Group Life	3,973	4,110	3,067	(1,043)
5110828 - Paid Family and Medical Leave ER	-	2,997	4,039	1,042
5110830 - Industrial Insurance	33,584	4,304	4,059	(244)
5110835 - State Unemployment Compensation	2,361	2,569	2,512	(57)
5110850 - Pension Contributions-TERS	146,607	171,343	173,887	2,544
5110900 - Labor	(93,608)	-	-	-
5110901 - Labor Activity Rate - Adjustments	167,402	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(105,045)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(238,738)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	2,048	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	\$ 1,811,508	\$ 2,070,449	\$ 2,241,405	\$ 170,956
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	1,767	2,026	2,026	-
5414000 - Training and Professional Development	6,479	17,948	17,948	-
5414100 - Travel and Subsistence	7,785	12,081	12,081	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5419100 - Miscellaneous Employee Reimbursements	344	500	500	-
5428900 - Recognize Employees for Years of Servic	193	-	-	-
<b>Employee-Related Costs Total</b>	<b>\$ 16,568</b>	<b>\$ 32,556</b>	<b>\$ 32,556</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	209	209	-
5210010 - Telecommunications Shared Cost	5,300	-	-	-
5210015 - Cellular Phone Usage	6,529	8,841	9,084	<b>243</b>
5210020 - Long Distance Phone Usage	206	300	300	-
5210025 - Telecom Equipment Cost	11,090	-	-	-
5210100 - Office Expense	7,081	4,120	4,120	-
5210200 - Food & Beverage	9,078	11,000	11,000	-
5220100 - Operating Supplies	2,471	500	500	-
5220150 - Computer Supplies	4,014	2,030	2,030	-
5295003 - Int Act Alloc-Mail Service	3,424	-	-	-
5312020 - Convenience Copier Charges	15,751	13,906	17,316	<b>3,410</b>
5412170 - Software Licensing & Maintenance Fees	6,264	2,500	2,500	-
5413000 - Postage Expense	45,143	20,000	20,000	-
5417001 - Rent/Lease Auto Equipment	1,022	-	-	-
5417004 - Rent/Lease Others	19,986	14,570	14,570	-
5419200 - Miscellaneous Other Services and Charges	-	80	10,080	<b>10,000</b>
5425000 - Bank Charges	(100)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 137,260</b>	<b>\$ 78,056</b>	<b>\$ 91,709</b>	<b>\$ 13,653</b>
<b>External Services</b>				
5310100 - Professional Services Expense	188,411	581,341	404,195	<b>(177,146)</b>
5312010 - Printing & Graphic Service	26,020	27,488	27,488	-
5330100 - External Contract Services	714	224,569	505	<b>(224,064)</b>
5412000 - Advertising Expense	7,778	13,000	13,000	-
5419230 - External Payments	32,500	-	-	-
<b>External Services Total</b>	<b>\$ 255,423</b>	<b>\$ 846,398</b>	<b>\$ 445,188</b>	<b>\$ (401,210)</b>
<b>Indirect Costs</b>				
5390003 - Int-Fleet Maint Settled from PM Order	2,217	-	-	-
5415000 - Insurance Expense	21	24	24	-
5415010 - Public Liability Insurance - Self Ins	10,822	9,183	15,823	<b>6,639</b>
5417000 - Rent/Lease Buildings	2,100	-	-	-
5417007 - Rent/Lease Municipal Buildings	77,820	81,499	91,643	<b>10,145</b>
5417008 - Rent/Lease City Parking	1,800	-	-	-
5950011 - Assmt-Contract Compliance	15,663	-	-	-
5950289 - Assmt-IT Network Services	95,115	-	3,327	<b>3,327</b>
5950316 - Assmt-IT - Database Administration	-	2,231	2,266	<b>35</b>
5950317 - Assmt-IT - Server Administration	-	2,449	-	<b>(2,449)</b>
5950319 - Assmt-GIS	-	5,770	46,856	<b>41,086</b>



## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950340 - Assmt-IT SAP Work Mgt System	4,455	-	-	-
5950342 - Assmt-IT SAP Human Resource Mgt Sys	11,570	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	9,494	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	30,637	-	-	-
5950346 - Assmt-IT GG PC Support	60,631	34,607	-	(34,607)
5950351 - Assmt-IT GG Dedicated Resources	4,622	-	-	-
5950355 - Assmt-IT GG PC Replacements	7,304	10,466	22,727	12,260
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	5,506	4,538	4,684	146
5950386 - Assmt-HR GG Dedicated Resouces	5,282	-	-	-
5950389 - Assmt-Customer Support Center	5,047	-	-	-
5950390 - Assmt-Fin Payroll Ops	2,521	-	-	-
5950391 - Assmt-CMO Office of Equity	9,794	5,990	3,230	(2,761)
5950392 - Assmt-Hearing Examiner	-	7,991	12,874	4,883
5950393 - Assmt-Offc of Mgmt & Budget	10,084	7,256	10,880	3,624
5950394 - Assmt-Continuous Improvement	3,335	2,120	2,989	869
5950395 - Assmt-Human Resources	22,876	28,599	27,755	(843)
5950396 - Assmt-CMO Gov Relations	6,322	4,112	3,296	(816)
5950397 - Assmt-City Council	11,079	10,581	14,803	4,221
5950398 - Assmt-City Manager	13,252	16,058	23,154	7,096
5950399 - Assmt-City Atty's Office Civil	24,201	20,533	26,674	6,141
5950401 - Assmt-City Clerk	8,286	4,856	6,075	1,219
5950403 - Assmt-Fin Administration	9,984	-	-	-
5950404 - Assmt-Fin System Support/Reporting	4,822	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	112,479	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	161	-	-	-
5950407 - Assmt-Fin AP Services	654	-	-	-
5950410 - Assmt-Fin Investments	84	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	3,812	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	3,905	4,947	1,042
5950414 - Assmt-Finance	-	46,062	44,513	(1,549)
5950415 - Assmt-Equal Employment Opportunity	-	2,526	6,137	3,611
5950416 - Assmt -CMO Media and Communications	-	4,633	154	(4,479)
5950429 - Assmt-Public Disclosure	-	2,468	3,548	1,080
5950450 - Assmt-IT SAP	-	36,441	37,438	997
5950451 - Assmt-IT Application Admin	-	4,098	-	(4,098)
5950452 - Assmt-IT Data and Server Support	-	-	97	97
5950453 - Assmt-IT Connectivity	-	24,055	802	(23,253)
5950454 - Assmt-GIS Tech Infra and Coordination	-	53,456	-	(53,456)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	35,188	1,901	(33,287)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	5,278	-	(5,278)
5950457 - Assmt-Enterprise Arch and Licensing	-	20,654	-	(20,654)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	42,588	(2,433)	(45,021)
5950459 - Assmt-Cybersecurity	-	17,615	5,616	(11,999)
5950460 - Assmt-MaaS360 Mobile Device Management	-	826	-	(826)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950461 - Assmt-IT Telcom	-	23,931	19,798	(4,133)
5950462 - Assmt-TFD Emergency	-	2,225	2,829	604
5950463 - ASSMT-IT Active Directory	-	-	23,263	23,263
5950464 - Assmt-IT Help Desk	-	-	2,116	2,116
5950465 - Assmt-IT Project Management	-	-	6,642	6,642
5950466 - Assmt-IT Geospatial	-	-	2,183	2,183
5950468 - Assmt-IT Analytics	-	-	7,474	7,474
5950469 - Assmt-IT Business Apps	-	-	7,181	7,181
5950470 - Assmt-IT APP Enablement	-	-	595	595
5950471 - Assmt-IT Private Cloud	-	-	804	804
5950473 - Assmt-CMO Special Safety	-	-	6,640	6,640
5950474 - Assmt-CMO Cable Francise Svc	-	-	16,393	16,393
<b>Indirect Costs Total</b>	<b>\$ 593,851</b>	<b>\$ 584,813</b>	<b>\$ 517,719</b>	<b>\$ (67,094)</b>
<b>Internal Transfers</b>				
6539881 - Transfer to Permit Fund-Fee Waivers	-	50,000	50,000	-
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>Planning &amp; Development Services Total</b>	<b>\$ 2,814,610</b>	<b>\$ 3,662,272</b>	<b>\$ 3,378,577</b>	<b>\$ (283,696)</b>

### Police

#### Personnel Services

5110100 - Salaries and Wages Expense - Regular	55,019,960	86,838,506	91,701,306	4,862,800
5110110 - Premium Pay	863,914	-	-	-
5110120 - Education/Training	3,278,939	-	-	-
5110200 - Salaries and Wages Expense - Overtime	6,564,480	2,069,294	2,073,208	3,914
5110225 - Salaries & Wages - Vacation	4,856,637	-	-	-
5110250 - Salaries & Wages - Sick Leave	3,062,665	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	5,789,428	-	-	-
5110400 - Salaries and Wages Expense - Other	1,140,146	125,625	150,875	25,250
5110401 - Military Leave Pay	102,747	-	-	-
5110420 - PTO Cashout Pay	172,454	-	-	-
5110430 - Accrued Salaries & Wages	293,446	-	-	-
5110460 - Benefits Adjustment	(48,280)	-	-	-
5110500 - Leave Severence Payoff	905,004	-	-	-
5110800 - FICA Contributions	1,594,792	1,823,330	1,744,964	(78,366)
5110810 - Health & Welfare	11,978,944	12,495,933	15,898,496	3,402,562
5110811 - Dental Plan	1,031,128	1,195,243	1,270,560	75,318
5110812 - Personal Time Off	629,566	-	-	-
5110820 - Insurance-Group Life	177,155	86,838	183,402	96,564
5110828 - Paid Family and Medical Leave ER	-	168,763	234,225	65,462
5110830 - Industrial Insurance	2,589,397	4,015,596	2,684,980	(1,330,616)
5110835 - State Unemployment Compensation	135,884	147,269	155,892	8,623
5110850 - Pension Contributions-TERS	603,896	754,208	707,544	(46,665)

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5110851 - DRS Contributions-LEOFF	4,059,419	4,354,189	4,555,122	200,933
5110855 - Union Pension-Employer Paid	26,920	-	-	-
5110865 - Deferred Compensation/Defined Contributi	2,833,113	3,547,928	3,560,115	12,187
5110895 - Labor To/From Others	-	(400,000)	(400,000)	-
5110900 - Labor	(254,159)	(2,046,000)	(4,865,861)	(2,819,861)
5110901 - Labor Activity Rate - Adjustments	86,501	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(67,624)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(153,692)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	(1,772,432)	-	-	-
5195002 - Int Act Alloc-Labor Double Time	(77,131)	-	-	-
5195005 - Int Act Alloc-Labor Triple Time	-	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 105,423,219</b>	<b>\$ 115,176,723</b>	<b>\$ 119,654,829</b>	<b>\$ 4,478,106</b>
<b>Employee-Related Costs</b>				
5110410 - Allowances	412,010	2,100	12,600	10,500
5110411 - Tacoma Police Dept Allowances-Plan Only	-	536,700	537,840	1,140
5220200 - Uniform Expenses	148,922	-	-	-
5412030 - Association Dues & Subscriptions	24,695	30,100	30,100	-
5414000 - Training and Professional Development	228,606	282,517	153,917	(128,600)
5414100 - Travel and Subsistence	176,958	141,550	105,500	(36,050)
5414150 - Tuition Reimbursement	47,790	80,000	80,000	-
5419100 - Miscellaneous Employee Reimbursements	2,061	2,600	2,700	100
5428900 - Recognize Employees for Years of Servic	17,930	10,700	14,500	3,800
<b>Employee-Related Costs Total</b>	<b>\$ 1,058,972</b>	<b>\$ 1,086,267</b>	<b>\$ 937,157</b>	<b>\$ (149,110)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	22,557	20,143	17,133	(3,011)
5210010 - Telecommunications Shared Cost	127,260	-	10,066	10,066
5210015 - Cellular Phone Usage	537,066	601,200	601,200	-
5210020 - Long Distance Phone Usage	3,688	3,500	300	(3,200)
5210025 - Telecom Equipment Cost	203,844	-	-	-
5210030 - Communication Fixed Fees	67,623	66,000	55,200	(10,800)
5210100 - Office Expense	19,412	1,000	1,000	-
5210200 - Food & Beverage	6,737	3,200	4,150	950
5210300 - Medical Equipment & Supplies	926	-	-	-
5210400 - Safety Equipment & Supplies	62,576	15,200	15,200	-
5210500 - Landscape Equipment & Supplies	22	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	948,106	1,270,359	901,793	(368,566)
5216120 - Repair and Maintenance Supplies	34	10,000	10,000	-
5220100 - Operating Supplies	562,104	742,500	709,050	(33,450)
5220150 - Computer Supplies	43,589	35,000	-	(35,000)
5221010 - Fuel - External	20	-	-	-
5230100 - Repairs & Maintenance Materials Expense	31,073	6,300	7,900	1,600

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5250200 - Purchase Price Variance	-	-	-	-
5295000 - Int Act Alloc-Equipment	15,734	-	-	-
5295003 - Int Act Alloc-Mail Service	189	-	-	-
5295014 - Int Act Alloc-Disposal Fees	570	-	-	-
5312020 - Convenience Copier Charges	162,663	148,096	162,824	<b>14,728</b>
5320100 - Repair & Maintenance Services	103,387	63,000	49,400	<b>(13,600)</b>
5411000 - Transportation Expense	(150)	854	810	<b>(44)</b>
5412170 - Software Licensing & Maintenance Fees	180,376	211,200	61,698	<b>(149,502)</b>
5412190 - Hardware License and Maintenance Fees	1,792	-	-	-
5413000 - Postage Expense	9,242	4,650	7,830	<b>3,180</b>
5416030 - Surface Water Expense	2,634	3,000	3,135	<b>135</b>
5416060 - Solid Waste/Garbage Expense	2,779	-	-	-
5417004 - Rent/Lease Others	-	200	200	-
5418000 - Licenses and Permits	100	-	-	-
5419200 - Miscellaneous Other Services and Charges	2,586	3,100	3,100	-
5425000 - Bank Charges	(1)	-	-	-
5610000 - Interfund Services	-	-	-	-
5641500 - Moveable Equipment Over \$5k	108,504	-	-	-
5645500 - Data Processing Equipment Over \$5k	4,938	29,032	-	<b>(29,032)</b>
5900000 - Warehouse Overhead	1,187	-	-	-
6842000 - Insurance Recoveries	(84,099)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 3,149,069</b>	<b>\$ 3,237,534</b>	<b>\$ 2,621,989</b>	<b>\$ (615,546)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	216,271	641,250	1,012,300	<b>371,050</b>
5310120 - Safety Inspection Services	150	-	-	-
5310200 - Investment & Management Fees	155	-	-	-
5311100 - Audit Services Expense	14,746	12,500	12,500	-
5311500 - Health Care Misc External Payment	18,605	12,300	10,900	<b>(1,400)</b>
5312010 - Printing & Graphic Service	15,317	400	9,200	<b>8,800</b>
5330100 - External Contract Services	1,071,342	1,640,300	221,000	<b>(1,419,300)</b>
5330200 - Human Services Contracts	-	-	-	-
5412000 - Advertising Expense	595	16,000	1,000	<b>(15,000)</b>
5412010 - Community Sponsorships	1,291	30,000	-	<b>(30,000)</b>
5419230 - External Payments	-	22,000	22,000	-
<b>External Services Total</b>	<b>\$ 1,338,472</b>	<b>\$ 2,374,750</b>	<b>\$ 1,288,900</b>	<b>\$ (1,085,850)</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	76,432	40,200	106,500	<b>66,300</b>
5420000 - Injuries Damages and Judgements	(255)	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 76,177</b>	<b>\$ 40,200</b>	<b>\$ 106,500</b>	<b>\$ 66,300</b>
<b>Debt Service</b>				
6621000 - Interest Expenses # other	3	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Debt Service Total</b>	\$ 3	\$ -	\$ -	\$ -
<b>Taxes</b>				
5419000 - Utility Taxes & Assessments	651	100	300	200
<b>Taxes Total</b>	\$ 651	\$ 100	\$ 300	\$ 200
<b>Indirect Costs</b>				
5290005 - Int-Car Wash Settled from PM Order	42,613	17,000	17,000	-
5390003 - Int-Fleet Maint Settled from PM Order	2,428,245	2,017,268	1,722,779	(294,489)
5390004 - Int-Fleet Repl Fee Settled from PM Order	-	-	9,072	9,072
5390005 - Int-Fleet Fuel Settled from PM Order	1,389,865	2,133,080	1,558,007	(575,073)
5390006 - Int-Fleet Admin OH Settled from PM Order	1,395,170	1,432,080	1,279,152	(152,928)
5415000 - Insurance Expense	22,391	1,094	1,094	-
5415010 - Public Liability Insurance - Self Ins	3,000,000	4,534,637	4,517,546	(17,092)
5417000 - Rent/Lease Buildings	2,003,202	2,083,140	2,273,720	190,580
5417009 - Rent/Lease Radio Communications	2,115,203	1,720,498	1,726,350	5,852
5900005 - Gen Svcs Telecomm Overhead	151	-	-	-
5950289 - Assmt-IT Network Services	2,568,095	-	146,652	146,652
5950316 - Assmt-IT - Database Administration	2,062	156,955	101,028	(55,927)
5950317 - Assmt-IT - Server Administration	69,166	177,098	-	(177,098)
5950319 - Assmt-GIS	-	112,858	81,998	(30,860)
5950340 - Assmt-IT SAP Work Mgt System	13,364	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	374	-	7	7
5950342 - Assmt-IT SAP Human Resource Mgt Sys	510,004	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	394,903	-	-	-
5950346 - Assmt-IT GG PC Support	-	992,862	-	(992,862)
5950349 - Assmt-IT GIS Center	2,971	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	151,729	-	-	-
5950355 - Assmt-IT GG PC Replacements	235,642	744,426	290,901	(453,525)
5950370 - Assmt-Mail Svc for Gen Govt	46,147	41,553	59,663	18,110
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	242,703	251,354	208,801	(42,553)
5950386 - Assmt-HR GG Dedicated Resouces	232,847	-	-	-
5950389 - Assmt-Customer Support Center	222,490	-	-	-
5950390 - Assmt-Fin Payroll Ops	114,634	-	-	-
5950391 - Assmt-CMO Office of Equity	431,713	331,763	143,958	(187,805)
5950392 - Assmt-Hearing Examiner	362,993	183,246	271,337	88,091
5950393 - Assmt-Offc of Mgmt & Budget	444,519	401,868	484,981	83,112
5950394 - Assmt-Continuous Improvement	146,986	117,448	133,236	15,788
5950395 - Assmt-Human Resources	1,008,375	1,583,886	1,237,137	(346,749)
5950396 - Assmt-CMO Gov Relations	278,644	227,720	146,932	(80,788)
5950397 - Assmt-City Council	488,358	586,037	659,803	73,766
5950398 - Assmt-City Manager	584,173	889,364	1,032,057	142,693
5950399 - Assmt-City Atty's Office Civil	1,066,797	1,137,254	1,188,988	51,734
5950401 - Assmt-City Clerk	365,252	268,929	270,795	1,866

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950402 - Assmt-Fin Treasury - A/R	1,075	-	-	-
5950403 - Assmt-Fin Administration	76,374	-	-	-
5950404 - Assmt-Fin System Support/Reporting	43,651	-	-	-
5950405 - Assmt-Fin Fund Accounting Services	389,660	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	326,727	-	-	-
5950407 - Assmt-Fin AP Services	37,496	-	-	-
5950410 - Assmt-Fin Investments	751	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	37,886	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	216,293	220,522	4,229
5950414 - Assmt-Finance	-	1,860,425	1,918,149	57,723
5950415 - Assmt-Equal Employment Opportunity	-	139,941	273,544	133,603
5950416 - Assmt -CMO Media and Communications	-	256,620	6,878	(249,741)
5950417 - Assmt-Body Cameras Public Disclosure	-	-	922,962	922,962
5950429 - Assmt-Public Disclosure	-	136,660	158,146	21,486
5950450 - Assmt-IT SAP	-	1,723,688	1,643,408	(80,280)
5950451 - Assmt-IT Application Admin	-	226,973	-	(226,973)
5950452 - Assmt-IT Data and Server Support	-	-	4,162	4,162
5950453 - Assmt-IT Connectivity	-	892,031	35,753	(856,278)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	688,284	83,467	(604,817)
5950457 - Assmt-Enterprise Arch and Licensing	-	403,990	-	(403,990)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	833,030	(106,782)	(939,811)
5950459 - Assmt-Cybersecurity	-	344,555	246,501	(98,053)
5950460 - Assmt-MaaS360 Mobile Device Management	-	70,812	-	(70,812)
5950461 - Assmt-IT Telcom	-	539,546	510,802	(28,744)
5950462 - Assmt-TFD Emergency	-	123,248	126,088	2,840
5950463 - ASSMT-IT Active Directory	-	-	1,044,808	1,044,808
5950464 - Assmt-IT Help Desk	-	-	94,295	94,295
5950465 - Assmt-IT Project Management	-	-	291,553	291,553
5950466 - Assmt-IT Geospatial	-	-	95,834	95,834
5950468 - Assmt-IT Analytics	-	-	328,073	328,073
5950469 - Assmt-IT Business Apps	-	-	315,230	315,230
5950470 - Assmt-IT APP Enablement	-	-	26,105	26,105
5950471 - Assmt-IT Private Cloud	-	-	112,357	112,357
5950472 - Assmt- IT Ports Data Network	-	-	93,334	93,334
5950473 - Assmt-CMO Special Safety	-	-	328,658	328,658
5950474 - Assmt-CMO Cable Franchise Svc	-	-	730,698	730,698
<b>Indirect Costs Total</b>	<b>\$ 23,295,400</b>	<b>\$ 30,599,514</b>	<b>\$ 29,067,537</b>	<b>\$ (1,531,977)</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	16,509,379	16,674,503	16,756,985	82,482
6530200 - Transfer to Other Funds	69,848	-	-	-
6539850 - Transfer to GG Fleet Services Fund	5,675,814	6,293,790	1,884,000	(4,409,790)
<b>Internal Transfers Total</b>	<b>\$ 22,255,041</b>	<b>\$ 22,968,293</b>	<b>\$ 18,640,985</b>	<b>\$ (4,327,308)</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Police Total</b>	<b>\$ 156,597,003</b>	<b>\$ 175,483,382</b>	<b>\$ 172,318,197</b>	<b>\$ (3,165,185)</b>
<b>Public Works</b>				
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	3,632,518	3,788,026	3,721,796	(66,229)
5110120 - Education/Training	10,389	-	-	-
5110200 - Salaries and Wages Expense - Overtime	231	-	-	-
5110225 - Salaries & Wages - Vacation	92,022	-	-	-
5110250 - Salaries & Wages - Sick Leave	60,216	-	-	-
5110300 - Salaries & Wages - Other Paid Leave	222,125	-	-	-
5110400 - Salaries and Wages Expense - Other	70	-	-	-
5110420 - PTO Cashout Pay	35,717	-	-	-
5110430 - Accrued Salaries & Wages	17,027	-	-	-
5110500 - Leave Severence Payoff	63,874	-	-	-
5110800 - FICA Contributions	310,812	269,562	268,643	(919)
5110810 - Health & Welfare	669,192	550,555	704,843	154,288
5110811 - Dental Plan	60,585	53,258	56,329	3,071
5110812 - Personal Time Off	184,481	-	-	-
5110820 - Insurance-Group Life	11,464	3,788	7,443	3,655
5110828 - Paid Family and Medical Leave ER	-	6,589	9,333	2,744
5110830 - Industrial Insurance	97,193	15,967	6,443	(9,524)
5110835 - State Unemployment Compensation	6,857	6,440	6,258	(182)
5110850 - Pension Contributions-TERS	464,439	429,562	422,052	(7,511)
5110900 - Labor	1,100	-	(347,000)	(347,000)
5110901 - Labor Activity Rate - Adjustments	815,110	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(815,103)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(1,852,506)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	405	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 4,088,217</b>	<b>\$ 5,123,747</b>	<b>\$ 4,856,140</b>	<b>\$ (267,607)</b>
<b>Employee-Related Costs</b>				
5220200 - Uniform Expenses	-	-	-	-
5412030 - Association Dues & Subscriptions	8,405	20,600	15,600	(5,000)
5414000 - Training and Professional Development	11,625	28,500	20,000	(8,500)
5414100 - Travel and Subsistence	3,166	20,500	13,500	(7,000)
5419100 - Miscellaneous Employee Reimbursements	-	400	400	-
5428900 - Recognize Employees for Years of Servic	1,233	1,500	1,500	-
<b>Employee-Related Costs Total</b>	<b>\$ 24,430</b>	<b>\$ 71,500</b>	<b>\$ 51,000</b>	<b>\$ (20,500)</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	2,768	6,793	8,991	2,198
5210010 - Telecommunications Shared Cost	11,722	-	-	-
5210015 - Cellular Phone Usage	14,573	13,637	18,322	4,685

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5210020 - Long Distance Phone Usage	318	700	750	50
5210025 - Telecom Equipment Cost	24,210	-	-	-
5210100 - Office Expense	12,675	20,175	19,127	(1,048)
5210200 - Food & Beverage	2,810	6,000	4,600	(1,400)
5210300 - Medical Equipment & Supplies	-	-	1,000	1,000
5210400 - Safety Equipment & Supplies	3	1,000	1,000	-
5210500 - Landscape Equipment & Supplies	21,112	-	-	-
5216090 - Law Enforcement Materials Equipment & Su	21	-	-	-
5216100 - Building Maintenance	-	-	56,000	56,000
5220100 - Operating Supplies	11,372	9,500	7,500	(2,000)
5220150 - Computer Supplies	1,070	9,200	8,200	(1,000)
5230100 - Repairs & Maintenance Materials Expense	114	40,000	70,400	30,400
5295000 - Int Act Alloc-Equipment	26	-	-	-
5312020 - Convenience Copier Charges	26,486	27,758	28,826	1,068
5319998 - M&O Costs - Planning Only	-	-	146,946	146,946
5320100 - Repair & Maintenance Services	9,344	102,000	2,000	(100,000)
5411000 - Transportation Expense	1,508	-	-	-
5412170 - Software Licensing & Maintenance Fees	12,444	82,000	82,000	0
5413000 - Postage Expense	1,053	8,200	3,400	(4,800)
5416020 - Wastewater Expense	1,654	10,000	10,664	664
5416030 - Surface Water Expense	11,901	-	35,000	35,000
5416040 - Water Utility Expense	5,672	14,000	14,711	711
5416050 - Electricity Expense	1,570	14,000	14,711	711
5416060 - Solid Waste/Garbage Expense	-	-	640	640
5417004 - Rent/Lease Others	500	6,000	66,000	60,000
5418000 - Licenses and Permits	6,462	10,400	8,400	(2,000)
5419200 - Miscellaneous Other Services and Charges	302	400	400	0
5631000 - Other Structures & Improvements	-	100,000	-	(100,000)
<b>Operating Expenses Total</b>	<b>\$ 181,691</b>	<b>\$ 481,763</b>	<b>\$ 609,587</b>	<b>\$ 127,824</b>
<b>External Services</b>				
5310100 - Professional Services Expense	46,214	196,800	141,400	(55,400)
5310120 - Safety Inspection Services	-	2,400	1,001	(1,399)
5311500 - Health Care Misc External Payment	95	-	-	-
5312010 - Printing & Graphic Service	1,003	11,500	12,100	600
5330100 - External Contract Services	56,441	20,000	14,500	(5,500)
5412000 - Advertising Expense	2,451	4,400	6,400	2,000
<b>External Services Total</b>	<b>\$ 106,204</b>	<b>\$ 235,100</b>	<b>\$ 175,401</b>	<b>\$ (59,699)</b>
<b>Debt Service</b>				
6611000 - Interest Expense	-	-	50,000	50,000
<b>Debt Service Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Taxes</b>				



## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5419000 - Utility Taxes & Assessments	12,868	2,600	37,600	35,000
<b>Taxes Total</b>	<b>\$ 12,868</b>	<b>\$ 2,600</b>	<b>\$ 37,600</b>	<b>\$ 35,000</b>
<b>Indirect Costs</b>				
5290004 - Int-Motor Pool Settled from PM Order	455	-	-	-
5415000 - Insurance Expense	11,715	14,493	15,954	1,461
5415010 - Public Liability Insurance - Self Ins	490,638	82,155	640,326	558,171
5417000 - Rent/Lease Buildings	25,440	80,040	82,680	2,640
5417007 - Rent/Lease Municipal Buildings	197,268	206,593	232,309	25,716
5417009 - Rent/Lease Radio Communications	8,286	6,708	6,776	68
5900005 - Gen Svcs Telecomm Overhead	12	-	-	-
5950011 - Assmt-Contract Compliance	-	6,131	5,593	(537)
5950088 - Assmt-PW Admin	(1,424,397)	(1,259,438)	(1,228,079)	31,359
5950289 - Assmt-IT Network Services	207,014	-	6,457	6,457
5950316 - Assmt-IT - Database Administration	2,062	5,517	4,479	(1,037)
5950317 - Assmt-IT - Server Administration	-	6,056	-	(6,056)
5950319 - Assmt-GIS	-	6,001	57,750	51,749
5950340 - Assmt-IT SAP Work Mgt System	62,365	-	-	-
5950341 - Assmt-IT SAP Customer Care Sys	17,521	-	3,725	3,725
5950342 - Assmt-IT SAP Human Resource Mgt Sys	20,161	-	-	-
5950343 - Assmt-IT SAP Financial Mgt Sys	27,555	-	-	-
5950345 - Assmt-IT AppDevGIS Specific	144,140	-	-	-
5950346 - Assmt-IT GG PC Support	131,961	40,574	-	(40,574)
5950349 - Assmt-IT GIS Center	24,929	-	-	-
5950351 - Assmt-IT GG Dedicated Resources	29,837	-	-	-
5950355 - Assmt-IT GG PC Replacements	6,201	13,885	9,091	(4,795)
5950370 - Assmt-Mail Svc for Gen Govt	19,178	8,904	15,910	7,006
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	9,594	11,222	9,257	(1,965)
5950386 - Assmt-HR GG Dedicated Resouces	9,205	-	-	-
5950389 - Assmt-Customer Support Center	8,795	-	-	-
5950390 - Assmt-Fin Payroll Ops	7,562	-	-	-
5950391 - Assmt-CMO Office of Equity	17,066	14,812	6,382	(8,430)
5950392 - Assmt-Hearing Examiner	-	143,382	122,697	(20,686)
5950393 - Assmt-Offc of Mgmt & Budget	17,572	17,942	21,501	3,559
5950394 - Assmt-Continuous Improvement	5,811	5,244	5,907	662
5950395 - Assmt-Human Resources	39,861	70,715	54,847	(15,868)
5950396 - Assmt-CMO Gov Relations	11,019	10,167	6,514	(3,654)
5950397 - Assmt-City Council	19,305	26,164	29,252	3,088
5950398 - Assmt-City Manager	23,093	39,708	45,755	6,047
5950399 - Assmt-City Atty's Office Civil	42,171	50,774	52,712	1,938
5950401 - Assmt-City Clerk	14,439	12,006	12,005	(1)
5950402 - Assmt-Fin Treasury - A/R	7,549	-	-	-
5950403 - Assmt-Fin Administration	8,380	-	-	-
5950404 - Assmt-Fin System Support/Reporting	3,219	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950405 - Assmt-Fin Fund Accounting Services	52,223	-	-	-
5950406 - Assmt-Fin Purch Orders, Bids, Waivers	9,162	-	-	-
5950407 - Assmt-Fin AP Services	11,113	-	-	-
5950410 - Assmt-Fin Investments	1,395	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	9,394	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	9,657	9,777	120
5950414 - Assmt-Finance	-	72,797	83,164	10,366
5950415 - Assmt-Equal Employment Opportunity	-	6,248	12,127	5,879
5950416 - Assmt -CMO Media and Communications	-	7,569	305	(7,264)
5950429 - Assmt-Public Disclosure	-	6,101	7,011	910
5950450 - Assmt-IT SAP	-	80,959	72,138	(8,822)
5950451 - Assmt-IT Application Admin	-	10,134	-	(10,134)
5950452 - Assmt-IT Data and Server Support	-	-	181	181
5950453 - Assmt-IT Connectivity	-	38,037	1,585	(36,452)
5950454 - Assmt-GIS Tech Infra and Coordination	-	55,594	-	(55,594)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	36,596	3,664	(32,932)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	5,489	-	(5,489)
5950457 - Assmt-Enterprise Arch and Licensing	-	21,480	-	(21,480)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	44,292	(4,687)	(48,979)
5950459 - Assmt-Cybersecurity	-	18,320	10,821	(7,499)
5950460 - Assmt-MaaS360 Mobile Device Management	-	1,651	-	(1,651)
5950461 - Assmt-IT Telcom	-	46,993	50,843	3,850
5950462 - Assmt-TFD Emergency	-	5,502	5,590	88
5950463 - ASSMT-IT Active Directory	-	-	49,035	49,035
5950464 - Assmt-IT Help Desk	-	-	4,180	4,180
5950465 - Assmt-IT Project Management	-	-	12,798	12,798
5950466 - Assmt-IT Geospatial	-	-	4,207	4,207
5950468 - Assmt-IT Analytics	-	-	14,401	14,401
5950469 - Assmt-IT Business Apps	-	-	13,838	13,838
5950470 - Assmt-IT APP Enablement	-	-	1,146	1,146
5950471 - Assmt-IT Private Cloud	-	-	1,549	1,549
5950473 - Assmt-CMO Special Safety	-	-	14,570	14,570
5950474 - Assmt-CMO Cable Franchise Svc	-	-	32,395	32,395
<b>Indirect Costs Total</b>	<b>\$ 330,268</b>	<b>\$ 87,174</b>	<b>\$ 620,435</b>	<b>\$ 533,260</b>
<b>Internal Transfers</b>				
5620000 - Intergovernmental Services	-	-	4,000	4,000
6539200 - Transfer Transp Capital Fund	-	-	-	-
6545000 - External Contributions	-	-	194,000	194,000
<b>Internal Transfers Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 198,000</b>	<b>\$ 198,000</b>
<b>Public Works Total</b>	<b>\$ 4,743,679</b>	<b>\$ 6,001,884</b>	<b>\$ 6,598,163</b>	<b>\$ 596,279</b>

### Tacoma Venues and Events

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Personnel Services</b>				
5110100 - Salaries and Wages Expense - Regular	447,109	731,080	748,561	<b>17,481</b>
5110120 - Education/Training	2,031	-	-	-
5110200 - Salaries and Wages Expense - Overtime	-	1,200	1,200	-
5110300 - Salaries & Wages - Other Paid Leave	23,869	-	-	-
5110420 - PTO Cashout Pay	8,224	-	-	-
5110430 - Accrued Salaries & Wages	2,825	-	-	-
5110800 - FICA Contributions	38,244	55,635	57,265	<b>1,630</b>
5110810 - Health & Welfare	98,056	133,902	174,285	<b>40,383</b>
5110811 - Dental Plan	8,636	12,953	13,928	<b>975</b>
5110812 - Personal Time Off	38,088	-	-	-
5110820 - Insurance-Group Life	1,484	731	1,497	<b>766</b>
5110828 - Paid Family and Medical Leave ER	-	1,165	1,920	<b>754</b>
5110830 - Industrial Insurance	7,596	179	2,514	<b>2,335</b>
5110835 - State Unemployment Compensation	800	1,243	1,273	<b>30</b>
5110850 - Pension Contributions-TERS	56,491	82,905	84,887	<b>1,982</b>
5110900 - Labor	(152,948)	-	-	-
5110901 - Labor Activity Rate - Adjustments	13,577	-	-	-
5110902 - Benefits Activity Rate - Adjustments	(18,184)	-	-	-
5195000 - Int Act Alloc-Labor Regular	(41,327)	-	-	-
5195001 - Int Act Alloc-Labor Time and half	83,203	-	-	-
5195002 - Int Act Alloc-Labor Double Time	19,845	-	-	-
5419102 - Employee Wellness Incentive	-	-	-	-
<b>Personnel Services Total</b>	<b>\$ 637,620</b>	<b>\$ 1,020,993</b>	<b>\$ 1,087,330</b>	<b>\$ 66,337</b>
<b>Employee-Related Costs</b>				
5412030 - Association Dues & Subscriptions	2,886	2,000	2,000	-
5414100 - Travel and Subsistence	1,838	1,100	1,100	-
5419100 - Miscellaneous Employee Reimbursements	172	-	-	-
5419101 - Cell Phone Employee Reimbursements	932	600	600	-
<b>Employee-Related Costs Total</b>	<b>\$ 5,828</b>	<b>\$ 3,700</b>	<b>\$ 3,700</b>	<b>\$ -</b>
<b>Operating Expenses</b>				
5210000 - Communication Materials	-	132	132	-
5210010 - Telecommunications Shared Cost	2,180	-	-	-
5210015 - Cellular Phone Usage	-	-	960	<b>960</b>
5210020 - Long Distance Phone Usage	138	200	200	-
5210025 - Telecom Equipment Cost	3,184	-	-	-
5210100 - Office Expense	1,268	2,000	2,000	-
5210200 - Food & Beverage	19,989	9,600	9,600	-
5210600 - Noncapital Equipment Purchases	(3,387)	-	-	-
5220100 - Operating Supplies	9,011	5,175	5,175	-
5230100 - Repairs & Maintenance Materials Expense	8	-	-	-
5250200 - Purchase Price Variance	(0)	-	-	-

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5295000 - Int Act Alloc-Equipment	4,478	-	-	-
5295003 - Int Act Alloc-Mail Service	1,061	-	-	-
5312020 - Convenience Copier Charges	8,385	5,369	7,129	<b>1,760</b>
5320100 - Repair & Maintenance Services	105,976	105,000	105,000	-
5411000 - Transportation Expense	83	-	-	-
5413000 - Postage Expense	10,929	20,250	20,250	-
5416040 - Water Utility Expense	3,497	600	618	<b>18</b>
5416060 - Solid Waste/Garbage Expense	-	-	-	-
5417002 - Rent/Lease Tools & Machinery	-	600	600	-
5417003 - Rent/Lease computers	194	-	-	-
5417004 - Rent/Lease Others	15,527	7,550	4,550	<b>(3,000)</b>
5418000 - Licenses and Permits	430	-	-	-
5426000 - Cash Discounts Taken	(170)	-	-	-
5900000 - Warehouse Overhead	1,590	-	-	-
5909990 - OH Loading Adjustment	(716)	-	-	-
<b>Operating Expenses Total</b>	<b>\$ 183,657</b>	<b>\$ 156,476</b>	<b>\$ 156,214</b>	<b>\$ (262)</b>
<b>External Services</b>				
5310100 - Professional Services Expense	78,235	95,900	95,900	-
5312010 - Printing & Graphic Service	35,232	25,000	25,000	-
5330100 - External Contract Services	925,583	908,625	727,584	<b>(181,041)</b>
5412000 - Advertising Expense	24,790	11,800	11,800	-
<b>External Services Total</b>	<b>\$ 1,063,840</b>	<b>\$ 1,041,325</b>	<b>\$ 860,284</b>	<b>\$ (181,041)</b>
<b>Claims and Premiums</b>				
5110825 - VEBA Employer Paid Benefit	7	-	-	-
<b>Claims and Premiums Total</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Indirect Costs</b>				
5221170 - Motor Pool Rental	(827)	-	-	-
5415010 - Public Liability Insurance - Self Ins	-	3,301	7,732	<b>4,430</b>
5417000 - Rent/Lease Buildings	1,555	-	-	-
5417007 - Rent/Lease Municipal Buildings	-	-	65,787	<b>65,787</b>
5950289 - Assmt-IT Network Services	-	-	1,751	<b>1,751</b>
5950316 - Assmt-IT - Database Administration	-	1,342	1,108	<b>(234)</b>
5950317 - Assmt-IT - Server Administration	-	1,473	-	<b>(1,473)</b>
5950319 - Assmt-GIS	-	1,385	11,714	<b>10,329</b>
5950343 - Assmt-IT SAP Financial Mgt Sys	112	-	-	-
5950346 - Assmt-IT GG PC Support	-	9,547	-	<b>(9,547)</b>
5950351 - Assmt-IT GG Dedicated Resources	41	-	-	-
5950355 - Assmt-IT GG PC Replacements	-	975	4,545	<b>3,570</b>
5950383 - Assmt-ES Offc of Env Pol & Sustainblty	-	2,729	2,289	<b>(440)</b>
5950391 - Assmt-CMO Office of Equity	-	3,602	1,578	<b>(2,024)</b>
5950393 - Assmt-Offc of Mgmt & Budget	-	4,363	5,317	<b>954</b>

## Expenditures by Department with Line Item --- General Fund Only

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
5950394 - Assmt-Continuous Improvement	-	1,275	1,461	186
5950395 - Assmt-Human Resources	-	17,198	13,562	(3,635)
5950396 - Assmt-CMO Gov Relations	-	2,473	1,611	(862)
5950397 - Assmt-City Council	-	6,364	7,233	870
5950398 - Assmt-City Manager	-	9,657	11,314	1,657
5950399 - Assmt-City Atty's Office Civil	-	12,349	13,034	685
5950401 - Assmt-City Clerk	-	2,920	2,969	48
5950407 - Assmt-Fin AP Services	28	-	-	-
5950410 - Assmt-Fin Investments	10	-	-	-
5950412 - Assmt-Fin Purch Procurement Cards	602	-	-	-
5950413 - Assmt-CAO Labor Negotiations	-	2,348	2,418	69
5950414 - Assmt-Finance	-	24,423	26,901	2,478
5950415 - Assmt-Equal Employment Opportunity	-	1,520	2,999	1,479
5950416 - Assmt -CMO Media and Communications	-	2,787	75	(2,711)
5950429 - Assmt-Public Disclosure	-	1,484	1,734	250
5950450 - Assmt-IT SAP	-	20,517	20,273	(244)
5950451 - Assmt-IT Application Admin	-	2,465	-	(2,465)
5950452 - Assmt-IT Data and Server Support	-	-	58	58
5950453 - Assmt-IT Connectivity	-	9,098	392	(8,706)
5950454 - Assmt-GIS Tech Infra and Coordination	-	12,829	-	(12,829)
5950455 - Assmt-Web Appl SharePoint, & Website Dev	-	8,445	1,030	(7,416)
5950456 - Assmt-GovMe Support/ Legacy Applications	-	1,267	-	(1,267)
5950457 - Assmt-Enterprise Arch and Licensing	-	4,957	-	(4,957)
5950458 - Assmt-IT Admin, purchasing, & Proj Mgmt	-	10,221	(1,317)	(11,538)
5950459 - Assmt-Cybersecurity	-	4,228	3,041	(1,187)
5950460 - Assmt-MaaS360 Mobile Device Management	-	413	-	(413)
5950461 - Assmt-IT Telcom	-	10,878	13,859	2,981
5950462 - Assmt-TFD Emergency	-	1,338	1,382	44
5950463 - ASSMT-IT Active Directory	-	-	12,688	12,688
5950464 - Assmt-IT Help Desk	-	-	1,034	1,034
5950465 - Assmt-IT Project Management	-	-	3,597	3,597
5950466 - Assmt-IT Geospatial	-	-	1,183	1,183
5950468 - Assmt-IT Analytics	-	-	4,047	4,047
5950469 - Assmt-IT Business Apps	-	-	3,889	3,889
5950470 - Assmt-IT APP Enablement	-	-	322	322
5950471 - Assmt-IT Private Cloud	-	-	436	436
5950473 - Assmt-CMO Special Safety	-	-	3,244	3,244
5950474 - Assmt-CMO Cable Franchise Svc	-	-	8,010	8,010
<b>Indirect Costs Total</b>	<b>\$ 1,521</b>	<b>\$ 200,170</b>	<b>\$ 264,300</b>	<b>\$ 64,130</b>
<b>Tacoma Venues and Events Total</b>	<b>\$ 1,892,473</b>	<b>\$ 2,422,664</b>	<b>\$ 2,371,828</b>	<b>\$ (50,836)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>City Attorney's Office</b>				
<b>0010 - General Fund</b>				
Personnel Services	3,924,519	4,322,189	4,113,904	(208,286)
Employee-Related Costs	10,083	21,282	18,100	(3,182)
Operating Expenses	94,610	66,976	91,743	24,767
External Services	50,417	42,800	48,800	6,000
Indirect Costs	960,991	1,004,728	912,866	(91,862)
<b>0010 - General Fund Total</b>	<b>\$ 5,040,621</b>	<b>\$ 5,457,975</b>	<b>\$ 5,185,412</b>	<b>\$ (272,563)</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	9,432,563	11,630,170	12,280,481	650,310
Employee-Related Costs	41,122	125,726	120,611	(5,115)
Operating Expenses	156,426	172,111	190,538	18,427
External Services	539,335	877,924	836,110	(41,814)
Claims and Premiums	5,778	5,000	5,000	-
Debt Service	3	-	-	-
Indirect Costs	558,802	744,135	837,043	92,908
Internal Transfers	100,000	-	-	-
<b>5800 - General Government Internal Services Total</b>	<b>\$ 10,834,028</b>	<b>\$ 13,555,066</b>	<b>\$ 14,269,783</b>	<b>\$ 714,717</b>
<b>City Attorney's Office Total</b>	<b>\$ 15,874,649</b>	<b>\$ 19,013,041</b>	<b>\$ 19,455,195</b>	<b>\$ 442,154</b>
<b>City Council</b>				
<b>1030 - Contingency Fund</b>				
Employee-Related Costs	9,113	-	-	-
Operating Expenses	7,457	-	-	-
External Services	504,784	550,000	550,000	-
Indirect Costs	2,804	-	-	-
<b>1030 - Contingency Fund Total</b>	<b>\$ 524,158</b>	<b>\$ 550,000</b>	<b>\$ 550,000</b>	<b>\$ -</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	2,199,635	2,666,671	3,106,668	439,997
Employee-Related Costs	156,401	170,800	170,800	-
Operating Expenses	116,981	90,785	120,164	29,379
External Services	34,673	69,100	69,100	-
Debt Service	174	-	-	-
Indirect Costs	206,101	206,939	253,511	46,572
<b>5800 - General Government Internal Services Total</b>	<b>\$ 2,713,965</b>	<b>\$ 3,204,295</b>	<b>\$ 3,720,243</b>	<b>\$ 515,948</b>
<b>City Council Total</b>	<b>\$ 3,238,122</b>	<b>\$ 3,754,295</b>	<b>\$ 4,270,243</b>	<b>\$ 515,948</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>City Manager's Office</b>				
<b>0010 - General Fund</b>				
Personnel Services	615,017	728,132	3,553,160	2,825,029
Employee-Related Costs	12,092	7,255	39,508	32,253
Operating Expenses	12,113	9,962	117,625	107,663
External Services	83,711	59,525	649,068	589,543
Indirect Costs	120,549	175,885	642,451	466,566
<b>0010 - General Fund Total</b>	<b>\$ 843,481</b>	<b>\$ 980,758</b>	<b>\$ 5,001,813</b>	<b>\$ 4,021,055</b>
<b>1185 - HRHS Special Revenue</b>				
Personnel Services	181,791	231,410	241,178	9,768
Employee-Related Costs	18,994	2,450	2,494	44
Operating Expenses	6,336	6,978	5,704	(1,274)
External Services	2,218	15,000	10,000	(5,000)
Claims and Premiums	-	-	-	-
Indirect Costs	-	1,321	-	(1,321)
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 209,339</b>	<b>\$ 257,159</b>	<b>\$ 259,376</b>	<b>\$ 2,217</b>
<b>1431 - IT Municipal CableTV</b>				
Personnel Services	3,940,367	4,724,684	-	(4,724,684)
Employee-Related Costs	66,239	84,000	-	(84,000)
Operating Expenses	1,157,313	742,698	500,000	(242,698)
External Services	569,773	798,095	-	(798,095)
Indirect Costs	1,216,249	2,303	(0)	(2,303)
Internal Transfers	100,919	-	-	-
Reserves	-	733,289	296,245	(437,044)
<b>1431 - IT Municipal CableTV Total</b>	<b>\$ 7,050,861</b>	<b>\$ 7,085,069</b>	<b>\$ 796,245</b>	<b>\$ (6,288,824)</b>
<b>5570 - Workers Compensation Fund</b>				
Personnel Services	2,079,625	-	-	-
Employee-Related Costs	16,503	-	-	-
Operating Expenses	58,163	8,526	4,360	(4,166)
External Services	535,002	625,000	666,300	41,300
Claims and Premiums	9,596,524	11,307,496	11,325,411	17,915
Taxes	2,546,694	2,692,436	2,825,000	132,564
Indirect Costs	1,024,456	728,806	184,200	(544,606)
Internal Transfers	-	-	-	-
Reserves	-	145,756	-	(145,756)
<b>5570 - Workers Compensation Fund Total</b>	<b>\$ 15,856,967</b>	<b>\$ 15,508,020</b>	<b>\$ 15,005,271</b>	<b>\$ (502,749)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5800 - General Government Internal Services</b>				
Personnel Services	5,736,401	6,685,749	13,118,748	6,432,999
Employee-Related Costs	769,649	928,081	688,831	(239,250)
Operating Expenses	202,220	151,797	429,554	277,757
External Services	466,170	883,960	1,112,693	228,733
Debt Service	207	-	-	-
Indirect Costs	238,499	417,687	807,495	389,808
<b>5800 - General Government Internal Services Total</b>	<b>\$ 7,413,146</b>	<b>\$ 9,067,274</b>	<b>\$ 16,157,321</b>	<b>\$ 7,090,047</b>
<b>City Manager's Office Total</b>	<b>\$ 31,373,794</b>	<b>\$ 32,898,281</b>	<b>\$ 37,220,026</b>	<b>\$ 4,321,746</b>
<b>Click!</b>				
<b>4700 - Power</b>				
Personnel Services	17,155,308	14,957,558	-	(14,957,558)
Employee-Related Costs	94,396	120,139	-	(120,139)
Operating Expenses	1,559,386	1,549,628	-	(1,549,628)
External Services	27,028,992	26,850,376	-	(26,850,376)
Debt Service	243,157	196,553	-	(196,553)
Taxes	7,148,199	7,147,335	-	(7,147,335)
Indirect Costs	3,662,432	3,868,093	-	(3,868,093)
Internal Transfers	(229,180)	(234,000)	-	234,000
<b>4700 - Power Total</b>	<b>\$ 56,662,690</b>	<b>\$ 54,455,682</b>	<b>\$ -</b>	<b>\$ (54,455,682)</b>
<b>Click! Total</b>	<b>\$ 56,662,690</b>	<b>\$ 54,455,682</b>	<b>\$ -</b>	<b>\$ (54,455,682)</b>
<b>Community &amp; Economic Development</b>				
<b>0010 - General Fund</b>				
Personnel Services	3,916,770	4,105,672	4,225,276	119,604
Employee-Related Costs	97,284	100,684	76,436	(24,248)
Operating Expenses	128,785	68,244	56,161	(12,083)
External Services	831,941	1,238,994	1,074,442	(164,553)
Taxes	355	-	-	-
Indirect Costs	1,603,434	1,436,204	1,448,139	11,936
Internal Transfers	-	283,349	-	(283,349)
<b>0010 - General Fund Total</b>	<b>\$ 6,578,569</b>	<b>\$ 7,233,147</b>	<b>\$ 6,880,454</b>	<b>\$ (352,693)</b>
<b>1185 - HRHS Special Revenue</b>				
Operating Expenses	457	-	-	-
External Services	471,624	400,000	-	(400,000)
Debt Service	371	-	-	-
Indirect Costs	-	6,959	(0)	(6,959)
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 472,452</b>	<b>\$ 406,959</b>	<b>\$ (0)</b>	<b>\$ (406,959)</b>



## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1195 - CED Special Revenue</b>				
Personnel Services	1,691,156	1,969,732	1,969,166	(567)
Employee-Related Costs	40,228	10,500	10,500	-
Operating Expenses	608,566	39,120	34,225	(4,895)
External Services	5,084,742	5,518,517	10,724,659	5,206,142
Taxes	9,745	-	-	-
Indirect Costs	75,816	98,105	120,022	21,917
Internal Transfers	3,122,837	6,994,682	6,576,061	(418,621)
Reserves	-	139,824	386,922	247,098
<b>1195 - CED Special Revenue Total</b>	<b>\$ 10,633,089</b>	<b>\$ 14,770,480</b>	<b>\$ 19,821,554</b>	<b>\$ 5,051,074</b>
<b>1236 - CED Small Bus Entrp</b>				
Personnel Services	349,670	381,434	341,248	(40,186)
Employee-Related Costs	41,571	37,990	42,100	4,110
Operating Expenses	13,424	40,252	39,582	(670)
External Services	346,131	3,795	1,890	(1,905)
Indirect Costs	84,839	65,050	57,363	(7,687)
<b>1236 - CED Small Bus Entrp Total</b>	<b>\$ 835,636</b>	<b>\$ 528,521</b>	<b>\$ 482,184</b>	<b>\$ (46,337)</b>
<b>1500 - CED Loc Emp Apprent</b>				
Personnel Services	267,930	506,023	282,686	(223,337)
Employee-Related Costs	8,410	16,290	21,290	5,000
Operating Expenses	12,491	59,242	58,592	(650)
External Services	157,843	273,889	268,889	(5,000)
Indirect Costs	95,103	64,920	46,680	(18,240)
<b>1500 - CED Loc Emp Apprent Total</b>	<b>\$ 541,778</b>	<b>\$ 920,365</b>	<b>\$ 678,137</b>	<b>\$ (242,227)</b>
<b>5086 - TTEP-Tac Training &amp; Employment Program</b>				
External Services	488,670	615,004	615,004	-
Indirect Costs	19,863	11,146	13,099	1,953
<b>5086 - TTEP-Tac Training &amp; Employment Program Total</b>	<b>\$ 508,532</b>	<b>\$ 626,150</b>	<b>\$ 628,103</b>	<b>\$ 1,953</b>
<b>Community &amp; Economic Development Total</b>	<b>\$ 19,570,056</b>	<b>\$ 24,485,622</b>	<b>\$ 28,490,432</b>	<b>\$ 4,004,809</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Environmental Services</b>				
<b>1185 - HRHS Special Revenue</b>				
Personnel Services	703,647	926,156	(0)	(926,156)
Employee-Related Costs	31,600	12,800	-	(12,800)
Operating Expenses	149,075	54,954	-	(54,954)
External Services	626,762	403,700	-	(403,700)
Indirect Costs	64,137	145,052	-	(145,052)
Reserves	-	2,037	-	(2,037)
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 1,575,220</b>	<b>\$ 1,544,700</b>	<b>\$ (0)</b>	<b>\$ (1,544,700)</b>
<b>4200 - ES Solid Waste</b>				
Personnel Services	42,179,294	45,364,482	49,028,697	3,664,215
Employee-Related Costs	428,103	252,257	592,322	340,065
Operating Expenses	13,589,355	3,537,341	3,233,044	(304,297)
External Services	22,941,095	22,983,260	24,666,601	1,683,341
Claims and Premiums	23,736	-	-	-
Debt Service	12,638,259	9,954,300	9,957,900	3,600
Taxes	12,996,552	13,819,000	14,863,882	1,044,882
Indirect Costs	25,246,820	26,973,206	27,250,457	277,251
Internal Transfers	3,680,189	3,450,000	3,456,168	6,168
Reserves	-	3,239,784	-	(3,239,784)
Capital Outlay	-	23,067,475	23,641,917	574,442
<b>4200 - ES Solid Waste Total</b>	<b>\$ 133,723,402</b>	<b>\$ 152,641,105</b>	<b>\$ 156,690,988</b>	<b>\$ 4,049,883</b>
<b>4300 - ES Wastewater</b>				
Personnel Services	51,967,056	53,222,107	58,552,901	5,330,794
Employee-Related Costs	684,040	910,225	924,510	14,285
Operating Expenses	20,059,490	14,203,691	15,648,586	1,444,895
External Services	25,344,142	6,929,644	7,295,010	365,366
Claims and Premiums	125,853	-	-	-
Debt Service	31,209,400	29,727,589	31,877,033	2,149,444
Taxes	15,077,111	16,253,100	16,465,108	212,008
Indirect Costs	20,149,598	18,611,339	19,554,434	943,095
Internal Transfers	6,251,270	7,240,064	7,581,437	341,373
Capital Outlay	-	62,524,863	75,502,628	12,977,765
<b>4300 - ES Wastewater Total</b>	<b>\$ 170,867,961</b>	<b>\$ 209,622,623</b>	<b>\$ 233,401,648</b>	<b>\$ 23,779,025</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4301 - ES Surface Water</b>				
Personnel Services	24,281,773	18,655,369	20,115,341	1,459,972
Employee-Related Costs	275,192	333,334	384,620	51,286
Operating Expenses	4,326,317	251,260	801,456	550,196
External Services	18,116,703	7,284,341	5,607,048	(1,677,293)
Claims and Premiums	-	-	-	-
Debt Service	39,097,854	14,557,810	16,247,116	1,689,306
Taxes	6,850,416	7,163,000	7,535,242	372,242
Indirect Costs	12,013,534	12,481,081	12,724,998	243,918
Internal Transfers	7,026,680	2,558,000	2,564,168	6,168
Capital Outlay	-	47,158,784	52,256,045	5,097,261
<b>4301 - ES Surface Water Total</b>	<b>\$ 111,988,469</b>	<b>\$ 110,442,978</b>	<b>\$ 118,236,034</b>	<b>\$ 7,793,056</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	-	958,544	958,544
Employee-Related Costs	-	-	24,300	24,300
Operating Expenses	128	-	63,380	63,380
External Services	15	-	229,200	229,200
Debt Service	69	-	-	-
Indirect Costs	(2,684)	-	7,108	7,108
Internal Transfers	1,228,576	1,297,200	-	(1,297,200)
<b>5800 - General Government Internal Services Total</b>	<b>\$ 1,226,103</b>	<b>\$ 1,297,200</b>	<b>\$ 1,282,532</b>	<b>\$ (14,668)</b>
<b>Environmental Services Total</b>	<b>\$ 419,381,156</b>	<b>\$ 475,548,606</b>	<b>\$ 509,611,202</b>	<b>\$ 34,062,596</b>
<b>Finance</b>				
<b>0010 - General Fund</b>				
Personnel Services	5,694,727	5,893,725	6,226,407	332,683
Employee-Related Costs	23,318	34,845	34,360	(485)
Operating Expenses	1,513,336	969,588	1,129,112	159,524
External Services	1,979,648	565,612	1,605,046	1,039,434
Claims and Premiums	55	-	-	-
Indirect Costs	1,538,580	1,343,140	1,529,291	186,151
Internal Transfers	13,407	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 10,763,071</b>	<b>\$ 8,806,910</b>	<b>\$ 10,524,216</b>	<b>\$ 1,717,307</b>
<b>1110 - LI Guaranty</b>				
Personnel Services	14,750	15,617	16,542	925
Operating Expenses	970	-	-	-
Indirect Costs	42,827	13,335	1,759	(11,576)
Reserves	-	-	18,479	18,479
<b>1110 - LI Guaranty Total</b>	<b>\$ 58,547</b>	<b>\$ 28,952</b>	<b>\$ 36,780</b>	<b>\$ 7,828</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>2010 - Voted Bonds</b>				
Debt Service	5,422,800	5,440,750	5,461,000	20,250
<b>2010 - Voted Bonds Total</b>	<b>\$ 5,422,800</b>	<b>\$ 5,440,750</b>	<b>\$ 5,461,000</b>	<b>\$ 20,250</b>
<b>2035 - LTGO Bonds 1994/1997</b>				
Debt Service	6,058,616	8,478,340	8,543,057	64,717
Reserves	-	-	2	2
<b>2035 - LTGO Bonds 1994/1997 Total</b>	<b>\$ 6,058,616</b>	<b>\$ 8,478,340</b>	<b>\$ 8,543,059</b>	<b>\$ 64,719</b>
<b>2038 - CTED PWTF #98 Loan</b>				
Debt Service	2,280,581	1,172,259	1,160,850	(11,408)
Reserves	-	-	0	0
<b>2038 - CTED PWTF #98 Loan Total</b>	<b>\$ 2,280,581</b>	<b>\$ 1,172,259</b>	<b>\$ 1,160,851</b>	<b>\$ (11,408)</b>
<b>2040 - LTGO Bonds 2009A-F</b>				
External Services	4	-	-	-
Debt Service	3,087,403	3,189,275	3,292,749	103,474
Reserves	-	-	11	11
<b>2040 - LTGO Bonds 2009A-F Total</b>	<b>\$ 3,087,406</b>	<b>\$ 3,189,275</b>	<b>\$ 3,292,760</b>	<b>\$ 103,485</b>
<b>2041 - 2010 LTGO Bonds</b>				
Debt Service	11,401,198	9,446,932	9,293,808	(153,124)
Reserves	-	-	12	12
<b>2041 - 2010 LTGO Bonds Total</b>	<b>\$ 11,401,198</b>	<b>\$ 9,446,932</b>	<b>\$ 9,293,820</b>	<b>\$ (153,112)</b>
<b>2043 - LTGO Bond Issuances</b>				
External Services	28,833	-	-	-
Debt Service	1,941,787	3,462,974	3,463,765	791
<b>2043 - LTGO Bond Issuances Total</b>	<b>\$ 1,970,620</b>	<b>\$ 3,462,974</b>	<b>\$ 3,463,765</b>	<b>\$ 791</b>
<b>3210 - Real Estate Ex Tax</b>				
Operating Expenses	-	-	-	-
External Services	13,500	3,000	3,000	-
Debt Service	3,014,964	2,977,928	2,933,890	(44,038)
Internal Transfers	43,635,599	21,933,000	13,225,598	(8,707,402)
Reserves	-	1,738,740	1,888,133	149,393
<b>3210 - Real Estate Ex Tax Total</b>	<b>\$ 46,664,063</b>	<b>\$ 26,652,668</b>	<b>\$ 18,050,621</b>	<b>\$ (8,602,047)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>3211 - Capital Project Fund</b>				
Personnel Services	1,163,946	-	-	-
Employee-Related Costs	27,963	-	-	-
Operating Expenses	2,178,546	-	-	-
External Services	31,456,171	-	-	-
Debt Service	8,187	-	-	-
Indirect Costs	4,936	-	-	-
Internal Transfers	25,184,963	296,668	141,324	(155,344)
Reserves	-	-	60,420	60,420
Capital Outlay	-	12,700,966	3,270,598	(9,430,368)
<b>3211 - Capital Project Fund Total</b>	<b>\$ 60,024,713</b>	<b>\$ 12,997,634</b>	<b>\$ 3,472,342</b>	<b>\$ (9,525,292)</b>
<b>3218 - 2009 LTGO Bond Proj</b>				
Operating Expenses	14,395	-	-	-
External Services	19,714	-	-	-
Debt Service	254	-	-	-
Internal Transfers	849,937	-	-	-
<b>3218 - 2009 LTGO Bond Proj Total</b>	<b>\$ 884,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>3220 - 2010 LTGO BONDS</b>				
Personnel Services	(46)	-	-	-
Operating Expenses	112,775	-	-	-
External Services	532	-	-	-
Internal Transfers	1,425,147	307,966	-	(307,966)
<b>3220 - 2010 LTGO BONDS Total</b>	<b>\$ 1,538,408</b>	<b>\$ 307,966</b>	<b>\$ -</b>	<b>\$ (307,966)</b>
<b>5550 - ThirdPartyLiabClaims</b>				
Personnel Services	114,528	-	355,136	355,136
Employee-Related Costs	1,565	847	9,668	8,821
Operating Expenses	18,500	1,500	1,500	(0)
External Services	104,764	100,000	100,000	-
Claims and Premiums	8,653,069	5,990,859	5,990,859	-
Taxes	-	18,000	9,180	(8,820)
Indirect Costs	2,913,233	2,502,464	3,010,228	507,764
Reserves	-	1,224,930	3,510,496	2,285,566
<b>5550 - ThirdPartyLiabClaims Total</b>	<b>\$ 11,805,660</b>	<b>\$ 9,838,600</b>	<b>\$ 12,987,067</b>	<b>\$ 3,148,467</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5800 - General Government Internal Services</b>				
Personnel Services	17,602,400	20,136,869	21,075,845	938,975
Employee-Related Costs	194,832	304,643	273,175	(31,468)
Operating Expenses	434,524	379,865	434,072	54,206
External Services	1,033,861	1,107,087	1,053,053	(54,034)
Claims and Premiums	1,427	-	-	-
Debt Service	0	-	-	-
Indirect Costs	929,396	981,344	1,990,135	1,008,791
<b>5800 - General Government Internal Services Total</b>	<b>\$ 20,196,441</b>	<b>\$ 22,909,809</b>	<b>\$ 24,826,279</b>	<b>\$ 1,916,470</b>
<b>6660 - FWDA Agency Fund</b>				
Operating Expenses	77,351	-	-	-
<b>6660 - FWDA Agency Fund Total</b>	<b>\$ 77,351</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Finance Total</b>	<b>\$ 182,233,775</b>	<b>\$ 112,733,068</b>	<b>\$ 101,112,558</b>	<b>\$ (11,620,510)</b>
<b>Fire</b>				
<b>0010 - General Fund</b>				
Personnel Services	95,750,906	101,968,221	106,475,657	4,507,437
Employee-Related Costs	483,690	331,700	464,231	132,531
Operating Expenses	3,922,025	3,662,484	3,839,778	177,295
External Services	674,680	656,100	631,100	(25,000)
Claims and Premiums	(36)	-	-	-
Taxes	2,278	-	-	-
Indirect Costs	13,589,445	17,398,452	17,684,222	285,770
Internal Transfers	2,308,563	1,200,000	-	(1,200,000)
<b>0010 - General Fund Total</b>	<b>\$ 116,731,551</b>	<b>\$ 125,216,956</b>	<b>\$ 129,094,989</b>	<b>\$ 3,878,032</b>
<b>1090 - TFD Special Revenue</b>				
Personnel Services	2,120,277	3,218,076	1,026,963	(2,191,113)
Employee-Related Costs	74,352	342,000	270,500	(71,500)
Operating Expenses	740,239	1,405,281	1,349,281	(56,000)
External Services	395,511	-	190,000	190,000
Debt Service	281,483	296,668	156,324	(140,344)
Indirect Costs	1,121	-	0	0
Internal Transfers	945,979	-	-	-
Reserves	-	-	592,208	592,208
<b>1090 - TFD Special Revenue Total</b>	<b>\$ 4,558,963</b>	<b>\$ 5,262,025</b>	<b>\$ 3,585,276</b>	<b>\$ (1,676,749)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1155 - TFD EMS Special Revenue</b>				
Personnel Services	24,073,292	24,631,238	51,314,662	26,683,424
Employee-Related Costs	105,112	103,700	151,829	48,129
Operating Expenses	998,200	1,096,220	4,064,250	2,968,030
External Services	349,919	727,956	577,956	(150,000)
Claims and Premiums	-	-	-	-
Debt Service	1,003	-	-	-
Taxes	7	-	-	-
Indirect Costs	3,834,363	4,458,352	8,351,457	3,893,105
Internal Transfers	314,500	75,000	2,400,000	2,325,000
Reserves	-	3,606,833	4,080,932	474,099
<b>1155 - TFD EMS Special Revenue Total</b>	<b>\$ 29,676,397</b>	<b>\$ 34,699,300</b>	<b>\$ 70,941,086</b>	<b>\$ 36,241,786</b>
<b>1185 - HRHS Special Revenue</b>				
External Services	-	-	209,000	209,000
Indirect Costs	-	-	4,451	4,451
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 213,451</b>	<b>\$ 213,451</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	-	559,288	625,703	66,415
Employee-Related Costs	-	71,000	71,000	-
Operating Expenses	-	45,350	62,062	16,712
External Services	-	9,000	9,000	-
Indirect Costs	-	70,683	68,803	(1,880)
<b>5800 - General Government Internal Services Total</b>	<b>\$ -</b>	<b>\$ 755,321</b>	<b>\$ 836,568</b>	<b>\$ 81,248</b>
<b>Fire Total</b>	<b>\$ 150,966,911</b>	<b>\$ 165,933,601</b>	<b>\$ 204,671,370</b>	<b>\$ 38,737,769</b>
<b>Hearing Examiner</b>				
<b>5800 - General Government Internal Services</b>				
Personnel Services	766,551	802,528	863,649	61,121
Employee-Related Costs	3,011	3,700	3,727	27
Operating Expenses	21,549	20,287	20,961	674
External Services	1,494	18,450	18,450	-
Debt Service	47	-	-	-
Indirect Costs	61,874	63,093	70,008	6,915
<b>5800 - General Government Internal Services Total</b>	<b>\$ 854,525</b>	<b>\$ 908,057</b>	<b>\$ 976,795</b>	<b>\$ 68,737</b>
<b>Hearing Examiner Total</b>	<b>\$ 854,525</b>	<b>\$ 908,057</b>	<b>\$ 976,795</b>	<b>\$ 68,737</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Human Resources</b>				
<b>5560 - UnemplCompensationFd</b>				
Operating Expenses	-	-	-	-
External Services	187	-	-	-
Claims and Premiums	829,003	1,030,000	1,030,000	-
Indirect Costs	29,293	-	-	-
Reserves	-	237,200	-	(237,200)
<b>5560 - UnemplCompensationFd Total</b>	<b>\$ 858,483</b>	<b>\$ 1,267,200</b>	<b>\$ 1,030,000</b>	<b>\$ (237,200)</b>
<b>5800 - General Government Internal Services</b>				
Personnel Services	7,773,836	11,637,113	11,815,467	178,354
Employee-Related Costs	820,552	898,102	920,866	22,764
Operating Expenses	363,884	551,349	477,123	(74,226)
External Services	1,185,803	1,794,613	865,606	(929,007)
Claims and Premiums	38	-	360,000	360,000
Debt Service	14	-	-	-
Indirect Costs	512,411	512,437	606,124	93,687
Reserves	-	-	200,000	200,000
<b>5800 - General Government Internal Services Total</b>	<b>\$ 10,656,539</b>	<b>\$ 15,393,614</b>	<b>\$ 15,245,186</b>	<b>\$ (148,428)</b>
<b>6050 - Deferred Comp Trust</b>				
Personnel Services	212,708	232,879	291,244	58,364
Employee-Related Costs	-	8,600	8,600	-
Operating Expenses	630	2,000	2,000	-
External Services	132,982	135,000	150,000	15,000
Claims and Premiums	8	-	-	-
Debt Service	7	-	-	-
Indirect Costs	64,793	50,033	65,049	15,017
Reserves	-	2,989	4,249	1,260
<b>6050 - Deferred Comp Trust Total</b>	<b>\$ 411,128</b>	<b>\$ 431,501</b>	<b>\$ 521,142</b>	<b>\$ 89,641</b>
<b>6430 - Health Care LabMgt</b>				
Personnel Services	916,030	1,000,000	1,000,000	-
Employee-Related Costs	29,165	-	-	-
Operating Expenses	150,758	38,400	10,400	(28,000)
External Services	494,737	88,000	210,607	122,607
Claims and Premiums	124,386,662	145,584,451	154,648,943	9,064,492
Indirect Costs	222,137	42	-	(42)
Internal Transfers	-	-	200,000	200,000
Reserves	-	-	4,999,237	4,999,237
<b>6430 - Health Care LabMgt Total</b>	<b>\$ 126,199,488</b>	<b>\$ 146,710,893</b>	<b>\$ 161,069,187</b>	<b>\$ 14,358,294</b>



## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6440 - Group Life Trust</b>				
External Services	243	-	-	-
Claims and Premiums	1,565,319	1,592,204	1,593,205	1,001
Indirect Costs	8,914	-	-	-
Reserves	-	-	11,760	11,760
<b>6440 - Group Life Trust Total</b>	<b>\$ 1,574,476</b>	<b>\$ 1,592,204</b>	<b>\$ 1,604,965</b>	<b>\$ 12,761</b>
<b>6460 - Dental Care LabMgt</b>				
External Services	17,066	11,194	11,194	-
Claims and Premiums	10,909,251	10,743,000	11,660,954	917,954
Debt Service	132	-	-	-
Indirect Costs	25,172	-	-	-
Reserves	-	1,436	-	(1,436)
<b>6460 - Dental Care LabMgt Total</b>	<b>\$ 10,951,621</b>	<b>\$ 10,755,630</b>	<b>\$ 11,672,148</b>	<b>\$ 916,518</b>
<b>Human Resources Total</b>	<b>\$ 150,651,734</b>	<b>\$ 176,151,042</b>	<b>\$ 191,142,628</b>	<b>\$ 14,991,586</b>
<b>Information Technology</b>				
<b>0010 - General Fund</b>				
Personnel Services	-	-	1,167,492	1,167,492
Operating Expenses	-	343,020	170,251	(172,769)
External Services	-	72,000	16,000	(56,000)
Indirect Costs	-	7,168	221,925	214,757
<b>0010 - General Fund Total</b>	<b>\$ -</b>	<b>\$ 422,188</b>	<b>\$ 1,575,668</b>	<b>\$ 1,153,480</b>
<b>5042 - IT Graphics Svcs</b>				
Operating Expenses	(217)	-	-	-
External Services	-	-	-	-
Internal Transfers	101,485	-	-	-
<b>5042 - IT Graphics Svcs Total</b>	<b>\$ 101,269</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>5540 - Comms Equip Res</b>				
Personnel Services	1,437,778	1,548,341	1,607,590	59,249
Employee-Related Costs	7,878	14,758	28,476	13,718
Operating Expenses	2,032,864	2,275,828	2,558,598	282,771
External Services	435,443	123,780	145,281	21,501
Taxes	77	-	-	-
Indirect Costs	561,224	305,521	314,880	9,359
Reserves	-	885,619	1,441,440	555,821
Capital Outlay	-	735,875	104,527	(631,348)
<b>5540 - Comms Equip Res Total</b>	<b>\$ 4,475,263</b>	<b>\$ 5,889,722</b>	<b>\$ 6,200,793</b>	<b>\$ 311,071</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5800 - General Government Internal Services</b>				
Personnel Services	28,718,779	36,524,080	39,085,884	2,561,805
Employee-Related Costs	753,416	892,417	625,513	(266,904)
Operating Expenses	14,520,957	16,184,487	17,666,835	1,482,348
External Services	4,443,938	3,660,336	2,158,800	(1,501,536)
Taxes	1,102	-	-	-
Indirect Costs	1,659,333	1,491,872	1,375,057	(116,814)
<b>5800 - General Government Internal Services Total</b>	<b>\$ 50,097,525</b>	<b>\$ 58,753,191</b>	<b>\$ 60,912,090</b>	<b>\$ 2,158,899</b>
<b>Information Technology Total</b>				
	<b>\$ 54,674,057</b>	<b>\$ 65,065,101</b>	<b>\$ 68,688,551</b>	<b>\$ 3,623,450</b>
<b>Library</b>				
<b>0010 - General Fund</b>				
Personnel Services	16,826,911	18,489,916	18,291,629	(198,287)
Employee-Related Costs	83,175	99,925	99,924	(1)
Operating Expenses	4,636,715	4,959,937	5,112,985	153,048
External Services	644,769	657,992	487,406	(170,586)
Taxes	127	-	-	-
Indirect Costs	2,938,423	3,001,853	3,579,863	578,009
Internal Transfers	110,217	-	-	-
Capital Outlay	-	1,000,000	-	(1,000,000)
<b>0010 - General Fund Total</b>	<b>\$ 25,240,337</b>	<b>\$ 28,209,624</b>	<b>\$ 27,571,808</b>	<b>\$ (637,816)</b>
<b>1200 - Library Special Revenue</b>				
Employee-Related Costs	6,037	11,000	11,000	-
Operating Expenses	200,961	460,300	460,300	-
External Services	16,266	320,000	317,000	(3,000)
Reserves	-	5,410	6,189	779
Capital Outlay	-	500,000	-	(500,000)
<b>1200 - Library Special Revenue Total</b>	<b>\$ 223,263</b>	<b>\$ 1,296,710</b>	<b>\$ 794,489</b>	<b>\$ (502,221)</b>
<b>Library Total</b>	<b>\$ 25,463,601</b>	<b>\$ 29,506,334</b>	<b>\$ 28,366,297</b>	<b>\$ (1,140,037)</b>
<b>Municipal Court</b>				
<b>0010 - General Fund</b>				
Personnel Services	5,060,834	5,647,964	5,546,401	(101,563)
Employee-Related Costs	19,663	22,000	22,000	-
Operating Expenses	304,885	277,404	406,014	128,610
External Services	323,226	426,248	326,248	(100,000)
Indirect Costs	2,096,198	1,707,400	1,426,835	(280,564)
<b>0010 - General Fund Total</b>	<b>\$ 7,804,806</b>	<b>\$ 8,081,016</b>	<b>\$ 7,727,499</b>	<b>\$ (353,517)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1020 - Courts Special Revenue</b>				
Personnel Services	96,073	122,830	136,899	14,068
Operating Expenses	26,371	23,000	23,000	-
External Services	4,725	10,500	10,500	-
<b>1020 - Courts Special Revenue Total</b>	<b>\$ 127,169</b>	<b>\$ 156,330</b>	<b>\$ 170,399</b>	<b>\$ 14,068</b>
<b>1650 - Traffic Enforcement</b>				
Personnel Services	1,337,547	1,482,771	984,990	(497,781)
Operating Expenses	22,536	47,678	50,447	2,769
External Services	30,585	34,000	34,000	-
Debt Service	311	-	-	-
Indirect Costs	343,905	276,809	239,865	(36,944)
Reserves	-	34,562	-	(34,562)
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 1,734,884</b>	<b>\$ 1,875,820</b>	<b>\$ 1,309,302</b>	<b>\$ (566,518)</b>
<b>4140 - Public Works</b>				
Personnel Services	608,513	656,849	464,577	(192,271)
Operating Expenses	5,795	17,634	19,209	1,575
External Services	1,657	7,000	7,000	-
Indirect Costs	110,396	141,196	129,106	(12,090)
Reserves	-	-	11,400	11,400
<b>4140 - Public Works Total</b>	<b>\$ 726,361</b>	<b>\$ 822,679</b>	<b>\$ 631,293</b>	<b>\$ (191,386)</b>
<b>Municipal Court Total</b>	<b>\$ 10,393,219</b>	<b>\$ 10,935,845</b>	<b>\$ 9,838,492</b>	<b>\$ (1,097,353)</b>
<b>Neighborhood &amp; Community Services</b>				
<b>0010 - General Fund</b>				
Personnel Services	6,406,031	7,737,415	7,863,741	126,327
Employee-Related Costs	112,860	83,727	61,974	(21,753)
Operating Expenses	597,018	580,422	354,554	(225,868)
External Services	11,132,256	14,973,793	11,161,648	(3,812,145)
Claims and Premiums	13	1,000	1,000	-
Taxes	3,355	-	-	-
Indirect Costs	3,101,066	3,003,528	3,045,922	42,394
Internal Transfers	1,620,865	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 22,973,463</b>	<b>\$ 26,379,884</b>	<b>\$ 22,488,839</b>	<b>\$ (3,891,046)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1145 - NCS Demolition</b>				
Personnel Services	231,606	-	-	-
Operating Expenses	18,037	80,110	80,110	-
External Services	727,935	1,061,060	1,061,060	-
Claims and Premiums	8,337	52,000	52,000	-
Debt Service	-	2,000	2,000	-
Taxes	3,660	600	600	-
Indirect Costs	202,603	270,388	65,527	(204,861)
Internal Transfers	17,793	-	-	-
<b>1145 - NCS Demolition Total</b>	<b>\$ 1,209,971</b>	<b>\$ 1,466,158</b>	<b>\$ 1,261,297</b>	<b>\$ (204,861)</b>
<b>1185 - HRHS Special Revenue</b>				
Personnel Services	961,773	491,611	767,721	276,111
Employee-Related Costs	12,838	19,700	17,700	(2,000)
Operating Expenses	904,280	80,953	85,896	4,943
External Services	10,672,278	14,611,274	12,180,611	(2,430,663)
Taxes	15	-	-	-
Indirect Costs	287,735	312,428	380,218	67,789
Internal Transfers	1,852,000	-	-	-
Reserves	-	5,564	4,615	(949)
<b>1185 - HRHS Special Revenue Total</b>	<b>\$ 14,690,920</b>	<b>\$ 15,521,531</b>	<b>\$ 13,436,762</b>	<b>\$ (2,084,769)</b>
<b>Neighborhood &amp; Community Services Total</b>	<b>\$ 38,874,354</b>	<b>\$ 43,367,573</b>	<b>\$ 37,186,897</b>	<b>\$ (6,180,676)</b>
<b>Non-Departmental</b>				
<b>0010 - General Fund</b>				
Personnel Services	18,179,645	23,411,148	23,854,864	443,716
Employee-Related Costs	8,961	-	-	-
Operating Expenses	137,299	10,000	510,000	500,000
External Services	5,364,030	5,845,218	6,033,757	188,539
Claims and Premiums	1,700,486	2,059,261	2,336,200	276,939
Debt Service	16,194,945	16,557,798	16,497,569	(60,229)
Indirect Costs	1,533,627	1,425,320	1,336,019	(89,301)
Internal Transfers	66,160,162	66,954,613	53,939,177	(13,015,436)
Reserves	-	528	-	(528)
Capital Outlay	-	-	-	-
<b>0010 - General Fund Total</b>	<b>\$ 109,279,155</b>	<b>\$ 116,263,886</b>	<b>\$ 104,507,586</b>	<b>\$ (11,756,300)</b>
<b>Non-Departmental Total</b>	<b>\$ 109,279,155</b>	<b>\$ 116,263,886</b>	<b>\$ 104,507,586</b>	<b>\$ (11,756,300)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Planning &amp; Development Services</b>				
<b>0010 - General Fund</b>				
Personnel Services	1,811,508	2,070,449	2,241,405	170,956
Employee-Related Costs	16,568	32,556	32,556	0
Operating Expenses	137,260	78,056	91,709	13,653
External Services	255,423	846,398	445,188	(401,210)
Indirect Costs	593,851	584,813	517,719	(67,094)
Internal Transfers	-	50,000	50,000	-
<b>0010 - General Fund Total</b>	<b>\$ 2,814,610</b>	<b>\$ 3,662,272</b>	<b>\$ 3,378,577</b>	<b>\$ (283,696)</b>
<b>1060 - Transportation Captl</b>				
Personnel Services	641,938	-	-	-
Employee-Related Costs	93	-	-	-
Operating Expenses	56,239	-	-	-
External Services	20,785	-	-	-
Taxes	10	-	-	-
Indirect Costs	175	-	-	-
<b>1060 - Transportation Captl Total</b>	<b>\$ 719,240</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1195 - CED Special Revenue</b>				
Personnel Services	269,734	-	-	-
Employee-Related Costs	5,000	-	-	-
Operating Expenses	42,281	-	-	-
External Services	1,551,742	694,154	612,190	(81,964)
Indirect Costs	10	-	-	-
Internal Transfers	91,314	84,921	83,710	(1,211)
<b>1195 - CED Special Revenue Total</b>	<b>\$ 1,960,081</b>	<b>\$ 779,075</b>	<b>\$ 695,900</b>	<b>\$ (83,175)</b>
<b>4110 - PDS Permitting</b>				
Personnel Services	13,682,204	21,385,639	26,308,630	4,922,990
Employee-Related Costs	73,494	185,093	228,701	43,608
Operating Expenses	959,297	3,847,938	1,457,518	(2,390,420)
External Services	429,316	3,084,808	754,549	(2,330,259)
Claims and Premiums	-	2,000	2,000	-
Debt Service	6	-	-	-
Taxes	6,746	-	-	-
Indirect Costs	3,068,027	4,232,581	4,805,838	573,257
Internal Transfers	676,833	-	-	-
Reserves	-	1,937,723	582,932	(1,354,791)
<b>4110 - PDS Permitting Total</b>	<b>\$ 18,895,922</b>	<b>\$ 34,675,782</b>	<b>\$ 34,140,167</b>	<b>\$ (535,615)</b>
<b>Planning &amp; Development Services Total</b>	<b>24,389,854</b>	<b>39,117,129</b>	<b>38,214,644</b>	<b>(902,485)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Police</b>				
<b>0010 - General Fund</b>				
Personnel Services	105,423,219	115,176,723	119,654,829	4,478,106
Employee-Related Costs	1,058,972	1,086,267	937,157	(149,110)
Operating Expenses	3,149,069	3,237,534	2,621,989	(615,546)
External Services	1,338,472	2,374,750	1,288,900	(1,085,850)
Claims and Premiums	76,177	40,200	106,500	66,300
Debt Service	3	-	-	-
Taxes	651	100	300	200
Indirect Costs	23,295,400	30,599,514	29,067,537	(1,531,977)
Internal Transfers	22,255,041	22,968,293	18,640,985	(4,327,308)
<b>0010 - General Fund Total</b>	<b>\$ 156,597,003</b>	<b>\$ 175,483,382</b>	<b>\$ 172,318,197</b>	<b>\$ (3,165,185)</b>
<b>1267 - TPD Special Revenue</b>				
Personnel Services	2,058,798	984,800	518,248	(466,552)
Employee-Related Costs	109,507	45,000	45,000	-
Operating Expenses	688,996	712,500	718,879	6,379
External Services	17,729	181,500	306,500	125,000
Indirect Costs	71,780	20,119	26,726	6,606
Reserves	-	116,791	233,731	116,941
<b>1267 - TPD Special Revenue Total</b>	<b>\$ 2,946,810</b>	<b>\$ 2,060,710</b>	<b>\$ 1,849,084</b>	<b>\$ (211,625)</b>
<b>1650 - Traffic Enforcement</b>				
Personnel Services	3,226,085	3,226,762	3,384,684	157,921
Employee-Related Costs	11,040	14,580	14,580	-
Operating Expenses	1,011,131	1,455,560	1,437,709	(17,851)
External Services	65,729	-	-	-
Claims and Premiums	9,600	3,000	7,500	4,500
Indirect Costs	179,893	423,096	506,861	83,765
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 4,503,479</b>	<b>\$ 5,122,999</b>	<b>\$ 5,351,334</b>	<b>\$ 228,335</b>
<b>3216 - Police Facility 2002</b>				
External Services	205	-	-	-
Debt Service	73,102	-	-	-
<b>3216 - Police Facility 2002 Total</b>	<b>\$ 73,307</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Police Total</b>	<b>164,120,599</b>	<b>182,667,090</b>	<b>179,518,615</b>	<b>\$ (3,148,475)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Public Works</b>				
<b>0010 - General Fund</b>				
Personnel Services	4,088,217	5,123,747	4,856,140	(267,607)
Employee-Related Costs	24,430	71,500	51,000	(20,500)
Operating Expenses	181,691	481,763	609,587	127,824
External Services	106,204	235,100	175,401	(59,699)
Debt Service	-	-	50,000	50,000
Taxes	12,868	2,600	37,600	35,000
Indirect Costs	330,268	87,174	620,435	533,260
Internal Transfers	-	-	198,000	198,000
<b>0010 - General Fund Total</b>	<b>\$ 4,743,679</b>	<b>\$ 6,001,884</b>	<b>\$ 6,598,163</b>	<b>\$ 596,279</b>
<b>1050 - Transportation Revs</b>				
External Services	1,435	-	-	-
Debt Service	230,842	228,591	226,366	(2,225)
Internal Transfers	9,709,318	8,918,977	6,447,648	(2,471,329)
Reserves	-	717,743	334,694	(383,049)
<b>1050 - Transportation Revs Total</b>	<b>\$ 9,941,596</b>	<b>\$ 9,865,311</b>	<b>\$ 7,008,708</b>	<b>\$ (2,856,603)</b>
<b>1060 - Transportation Captl</b>				
Personnel Services	3,904,639	(6,510)	(208,910)	(202,400)
Employee-Related Costs	15,702	6,510	8,910	2,400
Operating Expenses	879,583	-	200,000	200,000
External Services	40,353,466	-	-	-
Claims and Premiums	6	-	-	-
Debt Service	1,633	-	-	-
Taxes	3	-	-	-
Indirect Costs	1,104	-	-	-
Internal Transfers	2,117,215	-	-	-
Capital Outlay	-	16,722,241	6,375,000	(10,347,241)
<b>1060 - Transportation Captl Total</b>	<b>\$ 47,273,350</b>	<b>\$ 16,722,241</b>	<b>\$ 6,375,000</b>	<b>\$ (10,347,241)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1065 - PW Street Fund</b>				
Personnel Services	21,064,896	26,603,236	24,198,934	(2,404,302)
Employee-Related Costs	192,111	215,492	236,183	20,690
Operating Expenses	8,039,799	8,428,359	6,196,548	(2,231,810)
External Services	4,019,348	5,365,545	4,107,396	(1,258,149)
Claims and Premiums	144	-	-	-
Debt Service	5,944	-	-	-
Taxes	4,159	-	-	-
Indirect Costs	10,271,770	10,785,104	11,661,335	876,231
Internal Transfers	2,102,464	1,155,000	-	(1,155,000)
Reserves	-	-	153,985	153,985
<b>1065 - PW Street Fund Total</b>	<b>\$ 45,700,636</b>	<b>\$ 52,552,736</b>	<b>\$ 46,554,380</b>	<b>\$ (5,998,356)</b>
<b>1070 - Transportation Benefit District</b>				
External Services	7,189	-	-	-
Internal Transfers	15,845,790	17,921,498	11,185,418	(6,736,080)
<b>1070 - Transportation Benefit District Total</b>	<b>\$ 15,852,979</b>	<b>\$ 17,921,498</b>	<b>\$ 11,185,418</b>	<b>\$ (6,736,080)</b>
<b>1080 - 2% GET (St Op &amp; Mnt)</b>				
External Services	-	-	-	-
Taxes	294,625	-	-	-
Internal Transfers	517,284	-	-	-
<b>1080 - 2% GET (St Op &amp; Mnt) Total</b>	<b>\$ 811,909</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>1085 - 2015 Voted Streets Initiative Fund</b>				
Personnel Services	8,063,129	5,670,077	8,198,829	2,528,753
Employee-Related Costs	38,092	44,214	66,190	21,976
Operating Expenses	4,206,545	34,364,350	28,342,770	(6,021,579)
External Services	15,566,100	382,100	382,100	-
Indirect Costs	1,222,254	2,477,164	3,052,991	575,827
Internal Transfers	4,849,952	-	960,000	960,000
<b>1085 - 2015 Voted Streets Initiative Fund Total</b>	<b>\$ 33,946,071</b>	<b>\$ 42,937,904</b>	<b>\$ 41,002,881</b>	<b>\$ (1,935,024)</b>
<b>1100 - PW Property Mgmt</b>				
Personnel Services	225,536	123,187	267,425	144,238
Operating Expenses	142,317	210,000	212,920	2,920
External Services	16,462	20,000	20,000	-
Taxes	(8,730)	-	-	-
Indirect Costs	120,204	13,067	29,901	16,834
Internal Transfers	362,000	-	-	-
Reserves	-	3,821	110,705	106,884
<b>1100 - PW Property Mgmt Total</b>	<b>\$ 857,789</b>	<b>\$ 370,075</b>	<b>\$ 640,951</b>	<b>\$ 270,876</b>



## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>1140 - PWE Paths &amp; Trails</b>				
Personnel Services	867,937	-	-	-
Operating Expenses	282,694	-	-	-
External Services	3,893,306	-	-	-
Debt Service	1,238	-	-	-
Internal Transfers	150,396	-	-	-
Capital Outlay	-	88,874	-	(88,874)
<b>1140 - PWE Paths &amp; Trails Total</b>	<b>\$ 5,195,571</b>	<b>\$ 88,874</b>	<b>\$ -</b>	<b>\$ (88,874)</b>
<b>1650 - Traffic Enforcement</b>				
Personnel Services	299,534	385,375	438,359	52,984
Operating Expenses	-	-	-	-
External Services	14,671	-	-	-
Indirect Costs	32,033	43,816	116,233	72,417
<b>1650 - Traffic Enforcement Total</b>	<b>\$ 346,239</b>	<b>\$ 429,191</b>	<b>\$ 554,592</b>	<b>\$ 125,401</b>
<b>3209 - 1997 Bnd Cons/Dvl PM</b>				
External Services	5	-	-	-
Debt Service	50,361	-	-	-
<b>3209 - 1997 Bnd Cons/Dvl PM Total</b>	<b>\$ 50,367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>4120 - PW TacRail Mountain</b>				
Personnel Services	1,414,240	1,450,000	1,000,000	(450,000)
Employee-Related Costs	34,531	-	-	-
Operating Expenses	2,794,071	2,394,055	3,480,103	1,086,048
External Services	385,670	512,940	512,940	-
Claims and Premiums	3,750	-	-	-
Debt Service	(61,228)	-	-	-
Taxes	58,844	65,800	67,300	1,500
Indirect Costs	426,017	344,165	381,394	37,229
Internal Transfers	923	-	-	-
Reserves	-	22,544	-	(22,544)
<b>4120 - PW TacRail Mountain Total</b>	<b>\$ 5,056,819</b>	<b>\$ 4,789,504</b>	<b>\$ 5,441,738</b>	<b>\$ 652,234</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4140 - Public Works</b>				
Personnel Services	2,129,155	2,902,304	2,859,370	(42,934)
Employee-Related Costs	20,928	66,400	176,275	109,875
Operating Expenses	5,682,963	1,968,015	1,807,580	(160,435)
External Services	3,335,719	4,340,937	3,987,033	(353,904)
Debt Service	6,215,811	6,219,789	6,226,645	6,856
Taxes	174,706	179,840	95,841	(83,999)
Indirect Costs	991,005	865,783	1,338,179	472,397
Internal Transfers	350,235	-	-	-
Reserves	-	309,497	-	(309,497)
<b>4140 - Public Works Total</b>	<b>\$ 18,900,521</b>	<b>\$ 16,852,565</b>	<b>\$ 16,490,923</b>	<b>\$ (361,642)</b>
<b>4450 - Union Station</b>				
Operating Expenses	8,595	9,600	11,140	1,540
Debt Service	7,953,833	7,925,930	4,892,260	(3,033,670)
Taxes	45	-	-	-
<b>4450 - Union Station Total</b>	<b>\$ 7,962,473</b>	<b>\$ 7,935,530</b>	<b>\$ 4,903,400</b>	<b>\$ (3,032,130)</b>
<b>5400 - Equipment Rental</b>				
Personnel Services	8,762,263	10,196,689	11,306,911	1,110,222
Employee-Related Costs	134,552	94,330	146,200	51,870
Operating Expenses	10,466,312	11,257,923	7,455,688	(3,802,235)
External Services	894,843	144,750	92,450	(52,300)
Claims and Premiums	24,000	-	-	-
Taxes	4,058	2,900	3,300	400
Indirect Costs	2,894,763	2,562,738	3,975,531	1,412,793
Internal Transfers	-	-	-	-
Reserves	-	599,414	84,804	(514,610)
<b>5400 - Equipment Rental Total</b>	<b>\$ 23,180,791</b>	<b>\$ 24,858,744</b>	<b>\$ 23,064,884</b>	<b>\$ (1,793,860)</b>
<b>5453 - PWS Asphalt Plant</b>				
Personnel Services	648,575	435,701	469,449	33,748
Employee-Related Costs	9,406	13,100	13,820	720
Operating Expenses	2,455,293	2,132,608	1,182,282	(950,327)
External Services	297,554	8,100	8,100	-
Debt Service	70	-	-	-
Taxes	485,745	180,000	180,000	-
Indirect Costs	363,767	412,942	288,641	(124,301)
Internal Transfers	28,500	-	-	-
Reserves	-	69,308	10,534	(58,774)
<b>5453 - PWS Asphalt Plant Total</b>	<b>\$ 4,288,910</b>	<b>\$ 3,251,760</b>	<b>\$ 2,152,827</b>	<b>\$ (1,098,933)</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>5700 - Muni Bldgs Acq &amp; Ops</b>				
Personnel Services	3,908,715	3,832,600	4,114,867	282,268
Employee-Related Costs	18,782	40,280	42,530	2,250
Operating Expenses	5,179,906	3,758,206	5,059,788	1,301,582
External Services	2,082,412	1,455,328	615,328	(840,000)
Debt Service	939	-	-	-
Taxes	46,142	50,000	50,000	-
Indirect Costs	1,047,019	1,308,703	1,762,760	454,057
Internal Transfers	640,000	-	-	-
Reserves	-	72,009	26,442	(45,567)
<b>5700 - Muni Bldgs Acq &amp; Ops Total</b>	<b>\$ 12,923,916</b>	<b>\$ 10,517,126</b>	<b>\$ 11,671,715</b>	<b>\$ 1,154,590</b>
<b>Public Works Total</b>	<b>\$ 237,033,614</b>	<b>\$ 215,094,941</b>	<b>\$ 183,645,579</b>	<b>\$ (31,449,362)</b>
<b>Retirement</b>				
<b>6100 - Employees Retirement</b>				
Personnel Services	1,657,924	2,045,764	2,331,343	285,579
Employee-Related Costs	159,737,216	179,846,700	211,481,000	31,634,300
Operating Expenses	62,871	72,967	77,510	4,543
External Services	15,283,974	16,766,418	16,526,300	(240,118)
Claims and Premiums	27	-	-	-
Debt Service	14,292	-	-	-
Indirect Costs	722,603	658,458	651,211	(7,247)
Internal Transfers	-	-	-	-
Reserves	-	195,293,441	162,625,580	(32,667,861)
<b>6100 - Employees Retirement Total</b>	<b>\$ 177,478,907</b>	<b>\$ 394,683,748</b>	<b>\$ 393,692,944</b>	<b>\$ (990,804)</b>
<b>6120 - Rel &amp; Pens Police</b>				
Personnel Services	258,950	243,790	216,346	(27,443)
Employee-Related Costs	8,245,801	9,907,616	10,093,314	185,698
Operating Expenses	2,215	6,900	6,082	(818)
External Services	21,042	25,000	26,400	1,400
Debt Service	178	-	-	-
Indirect Costs	82,057	215,038	261,430	46,393
Reserves	-	-	15,369	15,369
<b>6120 - Rel &amp; Pens Police Total</b>	<b>\$ 8,610,243</b>	<b>\$ 10,398,343</b>	<b>\$ 10,618,941</b>	<b>\$ 220,598</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>6150 - Rel &amp; Pens Fire</b>				
Personnel Services	258,951	245,790	218,346	(27,444)
Employee-Related Costs	9,991,674	11,432,864	12,458,188	1,025,324
Operating Expenses	2,388	5,470	6,201	731
External Services	35,874	25,000	26,400	1,400
Debt Service	112	-	-	-
Indirect Costs	88,918	241,585	311,839	70,254
Reserves	-	-	1,568	1,568
<b>6150 - Rel &amp; Pens Fire Total</b>	<b>\$ 10,377,916</b>	<b>\$ 11,950,709</b>	<b>\$ 13,022,542</b>	<b>\$ 1,071,833</b>
<b>6470 - Health Care Fire</b>				
External Services	195	-	-	-
Claims and Premiums	4,637,046	7,071,000	8,362,000	1,291,000
Indirect Costs	32,635	123,025	178,084	55,059
<b>6470 - Health Care Fire Total</b>	<b>\$ 4,669,877</b>	<b>\$ 7,194,025</b>	<b>\$ 8,540,084</b>	<b>\$ 1,346,059</b>
<b>6480 - Health Care Police</b>				
External Services	185	-	-	-
Claims and Premiums	4,456,890	7,245,000	7,662,000	417,000
Indirect Costs	30,821	126,052	163,176	37,123
Reserves	-	-	2,152	2,152
<b>6480 - Health Care Police Total</b>	<b>\$ 4,487,895</b>	<b>\$ 7,371,052</b>	<b>\$ 7,827,328</b>	<b>\$ 456,275</b>
<b>Retirement Total</b>	<b>\$ 205,624,838</b>	<b>\$ 431,597,877</b>	<b>\$ 433,701,839</b>	<b>\$ 2,103,961</b>
<b>Tacoma Power</b>				
<b>4700 - Power</b>				
Personnel Services	202,646,535	170,167,937	206,250,895	36,082,959
Employee-Related Costs	6,846,361	8,029,215	7,435,437	(593,778)
Operating Expenses	384,911,726	332,257,771	324,228,122	(8,029,649)
External Services	81,113,128	53,396,791	53,726,333	329,542
Claims and Premiums	56,056	200,000	-	(200,000)
Debt Service	65,687,375	61,122,802	72,421,390	11,298,588
Charges for Services	(3,657,858)	(3,770,000)	(3,800,000)	(30,000)
Taxes	103,454,880	107,230,481	112,742,510	5,512,029
Indirect Costs	68,961,894	85,068,289	97,487,987	12,419,698
Internal Transfers	(3,982,330)	1,000,000	2,023,500	1,023,500
Capital Outlay	-	89,672,000	149,898,000	60,226,000
<b>4700 - Power Total</b>	<b>\$ 906,037,766</b>	<b>\$ 904,375,286</b>	<b>\$ 1,022,414,175</b>	<b>\$ 118,038,890</b>
<b>Tacoma Power Total</b>	<b>\$ 906,037,766</b>	<b>\$ 904,375,286</b>	<b>#####</b>	<b>\$ 118,038,890</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>Tacoma Rail</b>				
<b>4500 - Tacoma Rail</b>				
Personnel Services	32,774,889	33,930,306	37,231,988	3,301,682
Employee-Related Costs	310,045	406,360	465,700	59,340
Operating Expenses	14,217,757	11,215,528	13,275,083	2,059,555
External Services	2,239,853	2,559,150	3,739,889	1,180,739
Claims and Premiums	44,200	-	-	-
Debt Service	1,781,774	1,650,486	1,778,498	128,012
Taxes	6,203,116	6,382,314	7,639,000	1,256,686
Indirect Costs	6,280,880	7,042,618	7,221,500	178,882
Internal Transfers	1,217	-	-	-
Capital Outlay	-	4,466,084	6,980,000	2,513,916
<b>4500 - Tacoma Rail Total</b>	<b>\$ 63,853,730</b>	<b>\$ 67,652,846</b>	<b>\$ 78,331,658</b>	<b>\$ 10,678,812</b>
<b>Tacoma Rail Total</b>	<b>\$ 63,853,730</b>	<b>\$ 67,652,846</b>	<b>\$ 78,331,658</b>	<b>\$ 10,678,812</b>
<b>Tacoma Venues and Events</b>				
<b>0010 - General Fund</b>				
Personnel Services	637,620	1,020,993	1,087,330	66,337
Employee-Related Costs	5,828	3,700	3,700	-
Operating Expenses	183,657	156,476	156,214	(262)
External Services	1,063,840	1,041,325	860,284	(181,041)
Claims and Premiums	7	-	-	-
Indirect Costs	1,521	200,170	264,300	64,130
<b>0010 - General Fund Total</b>	<b>\$ 1,892,473</b>	<b>\$ 2,422,664</b>	<b>\$ 2,371,828</b>	<b>\$ (50,836)</b>
<b>1180 - Tourism &amp; Convention</b>				
External Services	2,159	-	-	-
Internal Transfers	7,025,752	9,707,819	9,598,822	(108,997)
Reserves	-	193,495	-	(193,495)
<b>1180 - Tourism &amp; Convention Total</b>	<b>\$ 7,027,911</b>	<b>\$ 9,901,314</b>	<b>\$ 9,598,822</b>	<b>\$ (302,492)</b>
<b>1195 - CED Special Revenue</b>				
Personnel Services	75,730	-	622,169	622,169
Employee-Related Costs	1,533	-	30,001	30,001
Operating Expenses	24,737	75,000	643,347	568,347
External Services	335,166	576,585	10,372,947	9,796,362
Indirect Costs	9,689	-	272,697	272,697
<b>1195 - CED Special Revenue Total</b>	<b>\$ 446,854</b>	<b>\$ 651,585</b>	<b>\$ 11,941,161</b>	<b>\$ 11,289,576</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4165 - Convention Center</b>				
Personnel Services	3,685,699	4,652,564	5,208,968	556,403
Employee-Related Costs	33,511	32,810	41,460	8,650
Operating Expenses	1,611,791	2,350,008	1,964,447	(385,560)
External Services	3,348,478	4,027,974	3,972,647	(55,327)
Debt Service	12,620,643	11,753,956	11,644,630	(109,326)
Taxes	138,457	138,000	138,000	-
Indirect Costs	1,199,496	1,174,599	1,270,262	95,663
Reserves	-	296,858	118,129	(178,729)
<b>4165 - Convention Center Total</b>	<b>\$ 22,638,076</b>	<b>\$ 24,426,769</b>	<b>\$ 24,358,544</b>	<b>\$ (68,225)</b>
<b>4170 - Baseball Park</b>				
Personnel Services	1,194	-	-	-
Operating Expenses	182,827	26,185	24,495	(1,690)
External Services	217	-	-	-
Debt Service	2,665,648	2,765,643	2,869,117	103,474
Taxes	115,807	128,400	105,400	(23,000)
Indirect Costs	123,014	85,998	106,463	20,466
Reserves	-	259,142	314,068	54,926
<b>4170 - Baseball Park Total</b>	<b>\$ 3,088,707</b>	<b>\$ 3,265,368</b>	<b>\$ 3,419,543</b>	<b>\$ 154,175</b>
<b>4180 - PAF Dome</b>				
Personnel Services	6,277,124	7,268,213	6,971,078	(297,135)
Employee-Related Costs	92,609	78,600	111,800	33,200
Operating Expenses	6,026,022	6,487,482	7,920,269	1,432,787
External Services	3,886,697	4,121,001	5,396,330	1,275,329
Debt Service	928,722	845,000	845,000	-
Taxes	229,741	210,200	283,260	73,060
Indirect Costs	1,250,990	1,474,607	1,615,284	140,677
Internal Transfers	208,953	120,000	120,000	-
Reserves	-	2,802,325	6,995,849	4,193,524
<b>4180 - PAF Dome Total</b>	<b>\$ 18,900,858</b>	<b>\$ 23,407,429</b>	<b>\$ 30,258,870</b>	<b>\$ 6,851,441</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>4190 - PAF Performing Arts</b>				
Personnel Services	7,052	-	-	-
Operating Expenses	207,605	76,788	79,906	3,118
External Services	7,922,617	1,569,282	1,569,282	-
Debt Service	110	-	-	-
Taxes	172	14,645	14,645	-
Indirect Costs	283,304	226,824	288,509	61,685
Internal Transfers	-	500,000	-	(500,000)
Reserves	-	27,518	143,386	115,868
Capital Outlay	-	1,000,000	1,000,000	-
<b>4190 - PAF Performing Arts Total</b>	<b>\$ 8,420,860</b>	<b>\$ 3,415,057</b>	<b>\$ 3,095,728</b>	<b>\$ (319,329)</b>
<b>6795 - Public Fac Districts</b>				
External Services	5,362	5,000	5,000	-
Internal Transfers	7,429,437	9,223,332	8,129,350	(1,093,982)
Reserves	-	35,116	46,012	10,896
<b>6795 - Public Fac Districts Total</b>	<b>\$ 7,434,799</b>	<b>\$ 9,263,448</b>	<b>\$ 8,180,362</b>	<b>\$ (1,083,086)</b>
<b>Tacoma Venues and Events Total</b>	<b>\$ 69,850,537</b>	<b>\$ 76,753,634</b>	<b>\$ 93,224,857</b>	<b>\$ 16,471,224</b>
<b>Tacoma Water</b>				
<b>4600 - Water</b>				
Personnel Services	57,615,288	57,800,521	61,958,619	4,158,098
Employee-Related Costs	1,247,516	1,651,256	1,774,461	123,205
Operating Expenses	27,217,668	14,550,567	15,960,251	1,409,684
External Services	14,957,619	6,725,584	5,774,359	(951,225)
Claims and Premiums	-	-	-	-
Debt Service	49,237,208	53,786,486	51,497,584	(2,288,902)
Taxes	24,889,189	24,866,802	27,414,965	2,548,163
Indirect Costs	29,943,005	33,473,756	37,538,138	4,064,382
Internal Transfers	100,374	325,000	400,000	75,000
Capital Outlay	-	35,111,569	79,331,221	44,219,652
<b>4600 - Water Total</b>	<b>\$ 205,207,868</b>	<b>\$ 228,291,541</b>	<b>\$ 281,649,598</b>	<b>\$ 53,358,057</b>
<b>Tacoma Water Total</b>	<b>\$ 205,207,868</b>	<b>\$ 228,291,541</b>	<b>\$ 281,649,598</b>	<b>\$ 53,358,057</b>

## Expenditures by Department & Fund with Category

	2017-2018 Actual	2019-2020 Adopted Budget	2021-2022 Proposed Budget	2021-2022 O / (U) 2019-2020
<b>TPU Fleet Service</b>				
<b>5050 - TPU Fleet Service</b>				
Personnel Services	6,072,631	6,767,495	7,974,817	1,207,323
Employee-Related Costs	122,360	119,268	284,556	165,288
Operating Expenses	7,960,986	286,076	311,536	25,460
External Services	252,298	117,200	57,790	(59,410)
Taxes	3,877	-	-	-
Indirect Costs	2,431,131	2,308,720	2,380,271	71,552
Capital Outlay	-	16,780,500	592,751	(16,187,749)
<b>5050 - TPU Fleet Service Total</b>	<b>\$ 16,843,282</b>	<b>\$ 26,379,258</b>	<b>\$ 11,601,721</b>	<b>\$ (14,777,537)</b>
<b>TPU Fleet Service Total</b>	<b>\$ 16,843,282</b>	<b>\$ 26,379,258</b>	<b>\$ 11,601,721</b>	<b>\$ (14,777,537)</b>
<b>TPU Low Income Assistance</b>				
<b>4805 - Low Income Assistance</b>				
Operating Expenses	165,263	-	-	-
External Services	511	-	-	-
Internal Transfers	-	2,500,000	2,500,000	-
<b>4805 - Low Income Assistance Total</b>	<b>\$ 165,774</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>TPU Low Income Assistance Total</b>	<b>\$ 165,774</b>	<b>\$ 2,500,000</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>
<b>TPU Self-Insurance</b>				
<b>4800 - TPU Self Ins Claim</b>				
Personnel Services	8,352	-	-	-
Employee-Related Costs	207	1,000	1,000	-
Operating Expenses	13,050	11,950	11,700	(250)
External Services	537,160	1,506,500	1,506,500	-
Claims and Premiums	3,548,033	5,000,000	4,000,000	(1,000,000)
Indirect Costs	279,683	193,000	197,000	4,000
<b>4800 - TPU Self Ins Claim Total</b>	<b>\$ 4,386,485</b>	<b>\$ 6,712,450</b>	<b>\$ 5,716,200</b>	<b>\$ (996,250)</b>
<b>TPU Self-Insurance Total</b>	<b>\$ 4,386,485</b>	<b>\$ 6,712,450</b>	<b>\$ 5,716,200</b>	<b>\$ (996,250)</b>



# OVERVIEW

## OVERVIEW

The Capital Budget is derived from the Capital Facilities Program (CFP), a six-year planning and financial document that prioritizes capital improvements the City intends to build in the next six years and a plan for how to pay for those improvements. The 2021-2026 Capital Facilities Program does not appropriate funds, but rather it functions as a budgeting tool. The first two years of the CFP inform the City's Capital Budget, which represents actual spending authority and funding commitments.

## CAPITAL BUDGET COMPONENTS

The following section provides a brief overview of the capital projects that are funded in the 2021-2022 biennium.

### SUMMARY

Arranged by CFP project section, this summary includes project titles and total new funding for the 2021-2022 biennium, and it indicates projects' previous appropriations if applicable.

### APPROPRIATION PLAN

Arranged by CFP project sections, this plan provides a description of the projects and more details about specific funding sources.

There are two categories of confirmed funding for capital projects:

Carryforward (Previously Appropriated) – Funding that has been dedicated in a previous biennium by City Council for spending. This does not represent new funding for projects.

New Appropriation – Funding that has not been previously appropriated by City Council. Examples include new grants, additional revenues, or use of cash reserves that are confirmed in 2021-2022.

***Note:** Carryforward funding is based on biennium-end projections for 2021-2022. Variations from these projections may result in revised carryforward amounts.*

The 2021-2022 plan does not include potential funding or funding that has not been confirmed or received by the City (additional grants, for example). If needed, additional funding will be approved for capital projects during the budget amendment and modification processes.

### UTILITIES SPENDING PLAN

This plan provides information on the 2021-2022 capital programs for the City's utilities. Appropriation authority for utility capital projects is adopted as part of each utility's operating budget. Capital needs throughout the biennium may differ from projections and may result in revised spending amounts.

### FUNDING SUMMARY

This section provides an overview of the sources of funding for the Capital Facilities Program. The new funding identified in 2021-2022 is authorized within the Capital Budget. This section includes the following reports:

Funding Summary Report, which identifies totals for each funding source within the Capital Budget.

Funding Detail Report, which identifies all projects by funding source and their expenditure amounts.

## OPERATING IMPACT REPORT

Before projects are included in the CFP, they are analyzed to determine their financial impact on operations, operating expenditures, and revenues. The total costs of each approved project are identified as part of the capital budgeting process and associated operating expenses are either included in the current operating budget or reductions taken elsewhere in the operating budget to absorb the additional operating costs.

When and if this is applicable and significant, the impact has been stated in the Expenditures Summary Section in the appropriate Department Section of this budget document.

Often there is no negative financial impact to the operating budget, as the capital project will result in a reduction to maintenance and operation costs.

Some capital projects are deferred maintenance projects. In those instances, no ongoing maintenance impact is shown, as the project is focused on current operations, not an expansion of services.

## **APPROPRIATING CAPITAL PROJECTS**

Unlike the operating budget, which sets the spending plan for the two years of the upcoming biennium, the Capital Budget establishes multiyear or long-term expenditure authority. Once approved by the City Council, the Capital Budget establishes the spending authority for the duration (life) of each project. Amounts approved remain without fiscal limitation until expended or unencumbered by a future ordinance.

## **UTILITIES**

Although utility capital projects are shown with the General Government capital projects, utility projects are budgeted differently. Utility capital projects do not use multiyear appropriation. Rather, each utility only requests capital appropriation for the two years of the upcoming biennium. Any projects that are not completed in the biennium will then be funded in the next biennium's capital budgeting process.

## **CAPITAL FACILITIES PROGRAM**

Please refer to the City of Tacoma 2021-2026 Capital Facilities Program for more information about potential funding, particular projects, or program areas.

## 2021-2022 Capital Projects Summary

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Community Development</b>		<b>4,902,226</b>	<b>4,902,226</b>
Infrastructure Fund (CED)		40,233	40,233
NCS Readiness Site		2,350,000	2,350,000
NCS Teen Home		700,000	700,000
NCS Youth Drop In Overnight Center		1,811,993	1,811,993
<b>Cultural Facilities</b>	<b>1,000,000</b>	<b>41,523,308</b>	<b>42,523,308</b>
Hiedelberg Soccer Stadium			-
Performing Arts Theaters Capital Campaign Contribution	500,000	7,000,000	7,500,000
Performing Arts Theaters Capital Projects Management	500,000	3,000,000	3,500,000
Prairie Line Trail Historic Interpretation Project		440,000	440,000
Tacoma Dome Renovation Project		31,033,308	31,033,308
Tacoma Dome South Addition			-
Tacoma Dome Wayfinding Signage Replacement		50,000	50,000
<b>General Government Municipal Facilities</b>		<b>8,688,572</b>	<b>8,688,572</b>
CityNet MPLS Phase 2 - HFC Network Replacement		305,572	305,572
FM: Beacon Center, Renovation		4,488,000	4,488,000
FM: Deferred Repair & Replacement Program		2,245,000	2,245,000
FM: Municipal Complex, Tenant Improvement Program		1,650,000	1,650,000
<b>Libraries</b>		<b>2,122,000</b>	<b>2,122,000</b>
Kobetich Branch Library Refurbishment		162,000	162,000
Library Physical Infrastructure and Building Repairs		1,786,000	1,786,000
Main Library Elevator Upgrade		174,000	174,000
Main Library Fan Wall Replacement			-
<b>Local Improvement Districts</b>		<b>1,565,000</b>	<b>1,565,000</b>
LID 8655 Streets		700,000	700,000
LID 8660 Alley Paving		335,000	335,000
LID 8661 Paving for Proctor		30,000	30,000
LID 8662 Bennett Street		500,000	500,000
LID 8668			-
<b>Parks and Open Space</b>	<b>300,000</b>	<b>1,245,000</b>	<b>1,545,000</b>
Gas Station Park	300,000	20,000	320,000
Melanie Jan LaPlant Dressel (Central) Park		750,000	750,000
Prairie Line Trail - Art Park		325,000	325,000
Waterway Park		150,000	150,000
<b>Public Safety</b>		<b>8,579,966</b>	<b>8,579,966</b>
FM: Fire Station #5 (Tideflats)		7,005,000	7,005,000
FM: Float Installation (MSOC)		1,499,966	1,499,966
Harrison Range Improvements		75,000	75,000

## 2021-2022 Capital Projects Summary

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Trans - Active Transportation</b>	<b>1,450,000</b>	<b>22,041,305</b>	<b>23,491,305</b>
Bicycle & Pedestrian Education, Encouragement, and Safety Program		123,000	123,000
Fawcett Avenue: South 19th to South 21st		2,893,290	2,893,290
Hilltop Offsite Improvements		342,767	342,767
Historic Water Ditch Trail- Phase III & IV		3,146,161	3,146,161
Missing Link Sidewalks		1,100,000	1,100,000
Pipeline Trail/Cross County Commuter Connector-- Phase II		2,872,867	2,872,867
Pipeline Trail/Cross County Commuter Connector-- Phase III		2,511,057	2,511,057
Prairie Line Trail Phase II		1,102,222	1,102,222
Priority Active Transportation Small Project Improvements	200,000	208,589	408,589
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I		3,122,177	3,122,177
Schuster Parkway Promenade		1,616,660	1,616,660
Sidewalk Abatement Program		403,685	403,685
South 19th St - S. Cedar to Bates Technical College Campus		584,830	584,830
Steele Street Lighting and Pedestrian Improvements		254,000	254,000
TMP Conflicted Corridor Study			-
Unfit/Unsafe Sidewalk Program	1,250,000	1,760,000	3,010,000
<b>Trans - Arterial Streets</b>		<b>48,656,031</b>	<b>48,656,031</b>
56th Street South and Cirque Drive Corridor Improvements		11,637,651	11,637,651
Arterial Overlay Program		1,001,000	1,001,000
East 64th Street : McKinley to Portland Ave (Phase 2)		665,000	665,000
East 64th Street : Pacific to McKinley (Phase 1)		8,721,975	8,721,975
North 21st Street: Proctor to Pearl		200,000	200,000
Portland Avenue Freight and Access Improvements		435,800	435,800
Taylor Way Rehabilitation		25,994,605	25,994,605
<b>Trans - Bridges</b>	<b>200,000</b>	<b>47,322,850</b>	<b>47,522,850</b>
Bridge Capital Projects	200,000	150,000	350,000
East 11th Street Bridge Demolition over the Puyallup River			-
Portland Avenue Bridge over BNSF Tracks Repair			-
Puyallup Bridge F16A & F16B Replacement		42,229,750	42,229,750
Puyallup River Bridge Bearing Upgrades		770,000	770,000
Puyallup River Bridge Corridor Study		250,000	250,000
Yakima Ave Bridge Overlay		3,923,100	3,923,100

## 2021-2022 Capital Projects Summary

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Trans - Safety</b>	<b>1,925,000</b>	<b>21,839,874</b>	<b>23,764,874</b>
15th Street Transient Moorage Replacement		797,783	797,783
6th Avenue Pedestrian Crossing Safety Improvements		3,564,600	3,564,600
ADA Curb Ramp Program	300,000		300,000
First Creek Middle School Safe Routes to School		398,885	398,885
I-5/S. 56th Street Interchange - ADA Compliance		631,322	631,322
Lister Elementary School Safe Routes to School		550,115	550,115
Mary Lyon Elementary Safe Routes to School		348,440	348,440
Neighborhood Programs (PW)	100,000	450,989	550,989
Pedestrian Accessibility Improvements		1,499,000	1,499,000
Pedestrian and Bicycle Counts and Facility Inventories		234,000	234,000
Railroad Crossing Improvements		2,126,750	2,126,750
Safe Routes to School Improvements	700,000	1,200,000	1,900,000
School Beacons	250,000	2,410,000	2,660,000
South 19th and Clay Huntington		721,403	721,403
South 19th Street: Union to Mullen		3,367,865	3,367,865
South Yakima Avenue Traffic Signal Operations and Visibility Improvements		1,122,700	1,122,700
SR 7 (Pac Ave) Signal Corridor Improvements		1,255,166	1,255,166
Systemic Safety Improvements		829,772	829,772
Traffic Enhancements	75,000	331,084	406,084
Vision Zero Implementation	500,000		500,000
<b>Trans - Street Rehabilitation</b>	<b>4,250,000</b>	<b>20,846,116</b>	<b>25,096,116</b>
City Contribution to Streets Initiative	4,250,000	15,000,000	19,250,000
Lincoln Avenue Bridge & Overlay		4,843,722	4,843,722
Streets Initiative Gravel Streets		1,002,394	1,002,394
<b>Trans - Major Projects</b>	<b>6,970,598</b>	<b>14,780,000</b>	<b>21,750,598</b>
City Support for SR167	700,000	500,000	1,200,000
East 29th Street Roundabout & Extension		1,500,000	1,500,000
Links to Opportunity	3,000,000	11,140,000	14,140,000
Municipal Dock Deck Demolition	595,572	500,000	1,095,572
Site 10 Seawall & Esplanade Repair and Replacement	1,445,026	270,000	1,715,026
Site 12 Seawall	1,230,000	470,000	1,700,000
South Sheridan Avenue: 56th to 84th - Complete Street		400,000	400,000
South Sound Freight Priority Modeling & Capital Planning			-
<b>Trans - Traffic Signal/Lighting/ITS</b>	<b>2,200,000</b>	<b>6,094,111</b>	<b>8,294,111</b>
Adding New Streetlights (2021/2022)	200,000		200,000
East Portland Avenue Safety Improvements		2,909,594	2,909,594
South Tacoma Way Corridor Safety Improvements		1,169,517	1,169,517
Streetlight Infrastructure Deferred Maintenance		850,000	850,000
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project		75,000	75,000
Traffic Signal Infrastructure Improvements		1,090,000	1,090,000
Traffic Signal Repair, Replacement, Rehabilitation, and Improvements	2,000,000		2,000,000
<b>Grand Total</b>	<b>\$ 18,295,598</b>	<b>\$ 250,206,359</b>	<b>\$ 268,501,957</b>

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Community Development</b>			
<b>Infrastructure Fund (CED)</b>		<b>40,233</b>	<b>40,233</b>
Funds to cost-share off-site improvements to enable the development of substantial market rate residential and office projects in downtown Tacoma that may not otherwise occur due to inadequate or antiquated public infrastructure.			
			-
City-General Fund			-
City-REET 2		40,233	40,233
<b>NCS Readiness Site</b>			
<b>2,350,000</b>		<b>2,350,000</b>	
Provide interim workforce housing to individuals experiencing homelessness. The facility will incentivize work and training, with the goal of securing livable wage jobs, establishing a good rental history, and securing housing.			
			-
City-General Fund		1,000,000	1,000,000
Grant-Federal		350,000	350,000
City-REET 2		1,000,000	1,000,000
<b>NCS Teen Home</b>			
<b>700,000</b>		<b>700,000</b>	
NCS Teen Home			
			-
Fund_Reserve-1185 - NCS Special Revenue		700,000	700,000
<b>NCS Youth Drop In Overnight Center</b>			
<b>1,811,993</b>		<b>1,811,993</b>	
NCS Drop In Overnight Center (Youth)			
			-
City-General Fund		90,000	90,000
Fund_Reserve-1185 - NCS Special Revenue		1,721,993	1,721,993
<b>Cultural Facilities</b>			
<b>Hiedelberg Soccer Stadium</b>			<b>-</b>
Design and construct a new soccer stadium to host soccer events ranging from professional to community events.			
			-
City-Unidentified City Contribution			-
Grant-Federal			-
Other-Local Contribution			-
Other-Property Owner Contribution			-

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Performing Arts Theaters Capital Campaign Contribution</b>	<b>500,000</b>	<b>7,000,000</b>	<b>7,500,000</b>
Council Resolution 39108 pledged up to \$10 million in funding by 2020 for the Theater District Centennial Campaign. The resolution anticipated providing \$3 million in Capital Campaign contributions in the 2017-2018 biennium.			-
City-General Fund		2,953,000	2,953,000
City-Unidentified City Contribution			-
City-REET 1	500,000	4,047,000	4,547,000
<b>Performing Arts Theaters Capital Projects Management</b>	<b>500,000</b>	<b>3,000,000</b>	<b>3,500,000</b>
This funding allows the Broadway Center for the Performing Arts (BCPA) to provide capital improvements at the Pantages, Rialto, Theater On The Square and the Jones Building.			-
City-REET 1	500,000	3,000,000	3,500,000
<b>Prairie Line Trail Historic Interpretation Project</b>		<b>440,000</b>	<b>440,000</b>
This project will develop an historic interpretation plan for the City's segments of the Prairie Line Trail corridor, as well as design and implement projects identified and informed by that interpretation plan.			-
Fund_Reserve-1195 - Open Space		40,000	40,000
Grant-State		400,000	400,000
<b>Tacoma Dome Renovation Project</b>		<b>31,033,308</b>	<b>31,033,308</b>
Tacoma Dome capital projects approved in the 2017-2018 biennium including seating replacement; dressing room and restroom renovations; a new loading dock; fire, security, audio, and lighting upgrades; exterior renovation; and HVAC replacement.			-
City-General Fund		4,350,000	4,350,000
Debt-LTGO Bonds		25,007,050	25,007,050
Fund_Reserve-4180 - Tacoma Dome		1,226,258	1,226,258
City-REET 1		450,000	450,000
<b>Tacoma Dome South Addition</b>			<b>-</b>
A 10,000 sq. ft. addition to provide adequate and equitable restrooms for guests and waste management solution to meet current environmental and waste diversion goals.			-
City-General Fund			-
<b>Tacoma Dome Wayfinding Signage Replacement</b>		<b>50,000</b>	<b>50,000</b>
Interior and exterior wayfinding and advertising signage.			-
Fund_Reserve-4180 - Tacoma Dome		50,000	50,000

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>General Government Municipal Facilities</b>			
<b>CityNet MPLS Phase 2 - HFC Network Replacement</b>		<b>305,572</b>	<b>305,572</b>
Replacement of 18 network locations migrating from HFC to MPLS			-
<b>Fund_Reserve-1431 - Municipal Cable TV</b>		305,572	305,572
<b>FM: Beacon Center, Renovation</b>			
This project will provide for the renovation of the Beacon Center to address deferred repair and replacement needs as well as enhance programming level of service.			-
<b>City-Contribution from Other Fund</b>		1,700,000	1,700,000
<b>City-General Fund</b>		1,600,000	1,600,000
<b>City-Unidentified City Contribution</b>			-
<b>Grant-State</b>		980,000	980,000
<b>City-REET 1</b>		208,000	208,000
<b>FM: Deferred Repair &amp; Replacement Program</b>			
This program will address priority repair and replacement needs of City-owned facilities. Priority need projects will focus on asset preservation, historic facilities and critical building systems.			-
<b>City-General Fund</b>		945,000	945,000
<b>City-Unidentified City Contribution</b>			-
<b>City-REET 1</b>		1,300,000	1,300,000
<b>FM: Municipal Complex, Tenant Improvement Program</b>			
This program will provide for office remodels and reconfigurations. Many areas of the complex have not undergone significant improvements since it was occupied in 1979 and are in need of improvement.			-
<b>City-General Fund</b>		1,650,000	1,650,000
<b>City-Unidentified City Contribution</b>			-



## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Libraries</b>			
<b>Kobetich Branch Library Refurbishment</b>		<b>162,000</b>	<b>162,000</b>
Replace the roof and furniture at Kobetich Library.			-
City-General Fund		162,000	162,000
<b>Library Physical Infrastructure and Building Repairs</b>		<b>1,786,000</b>	<b>1,786,000</b>
Roofs for 2 buildings, extensive exterior repair on 3 buildings, window replacement on 2 buildings, and HVAC replacement for 3 buildings.			-
City-Unidentified City Contribution			-
-			-
City-REET 1		1,786,000	1,786,000
<b>Main Library Elevator Upgrade</b>		<b>174,000</b>	<b>174,000</b>
Upgrade the Main Library's elevator.			-
City-General Fund		174,000	174,000
<b>Main Library Fan Wall Replacement</b>			-
Replace the current 70 plus year old fan with a wall of fans for the existing supply air handler at the Main Library.			-
City-REET			-

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Local Improvement Districts</b>			
<b>LID 8655 Streets</b>		<b>700,000</b>	<b>700,000</b>
A majority of property owners abutting the streets have signed an advisory petition requesting permanent pavement with storm drainage to replace their temporary oil mat surface. Utility adjustment or replacement may be required.			-
City-REET		207,000	207,000
Debt-LTGO Bonds		235,000	235,000
Other-Property Owner Contribution		258,000	258,000
<b>LID 8660 Alley Paving</b>		<b>335,000</b>	<b>335,000</b>
Permanent alley pavement with storm main extension.			-
Other-Property Owner Contribution		260,000	260,000
Utility_Match-Surface Water		75,000	75,000
<b>LID 8661 Paving for Proctor</b>		<b>30,000</b>	<b>30,000</b>
Grind and overlay of Proctor St from N 38th to and including the cul de sac.			-
Other-Property Owner Contribution		30,000	30,000
<b>LID 8662 Bennett Street</b>		<b>500,000</b>	<b>500,000</b>
A majority of the property owners have signed an advisory survey requesting pervious pavement with Storm drainage to replace existing surface. Substantial completion was issued January 2, 2019.			-
Other-Property Owner Contribution		200,000	200,000
Utility_Match-Surface Water		300,000	300,000
<b>LID 8668</b>			<b>-</b>
Wapato St S. 66th to 68th and alley between Pacific-Bell from S 43rd to 45th			-
City-Contribution from Other Fund			-
Other-Property Owner Contribution			-

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Parks and Open Space</b>			
<b>Gas Station Park</b>	<b>300,000</b>	<b>20,000</b>	<b>320,000</b>
Design and renovate Gas Station Park in South Tacoma in partnership with MetroParks Tacoma and the surrounding community. The new park will provide a recreation area for the community at a defunct gas station site.			-
City-General Fund		20,000	20,000
City-REET 1	300,000		300,000
<b>Melanie Jan LaPlant Dressel (Central) Park</b>		<b>750,000</b>	<b>750,000</b>
Renovations at Central Park on the Foss Waterway. MetroParks will manage the project.			-
Other-Local Contribution			-
Other-Private Contribution			-
City-REET 1		750,000	750,000
<b>Prairie Line Trail - Art Park</b>		<b>325,000</b>	<b>325,000</b>
This project will construct an Art Park adjacent to the trail between Pacific Avenue and S. 15th Street along the United Way property.			-
City-Unidentified City Contribution			-
City-REET 1		325,000	325,000
<b>Waterway Park</b>		<b>150,000</b>	<b>150,000</b>
This project includes planning, design, permitting, remediation and construction of the future Waterway Park and rowing center on the Foss Waterway.			-
Debt-LTGO Bonds		62,680	62,680
Grant-State			-
Other-Local Contribution		87,320	87,320
Other-Private Contribution			-
Other-Unidentified Other			-

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Public Safety</b>			
<b>FM: Fire Station #5 (Tideflats)</b>		<b>7,005,000</b>	<b>7,005,000</b>
This project will provide for a new Fire Station #5, to be located in the Tideflats. The new station will provide Fire response, EMS and hazardous materials capabilities in the Port area.			-
Other-Local Contribution		4,470,000	4,470,000
City-REET 1		2,535,000	2,535,000
<b>FM: Float Installation (MSOC)</b>		<b>1,499,966</b>	<b>1,499,966</b>
This project will provide for a new float system at the Marine Security Operations Center (MSOC), located at 3301 Ruston Way.			-
Debt-LTGO Bonds		307,966	307,966
Other-Private Contribution		625,000	625,000
City-REET 1		567,000	567,000
<b>Harrison Range Improvements</b>		<b>75,000</b>	<b>75,000</b>
Provide for improvements to the Tacoma Police Harrison Range. Initial phase would provide for site improvements, classrooms, and restrooms to the upper range.			-
City-Contribution from Other Fund			-
Fund_Reserve-1267 - TPD Special Revenue		75,000	75,000
<b>Trans - Active Transportation</b>			
<b>Bicycle &amp; Pedestrian Education, Encouragement, and Safety Program</b>		<b>123,000</b>	<b>123,000</b>
This project will improve bicycle and pedestrian safety through education, encouragement, and engineering, which includes bicycle events, purchasing/installing bike racks, striping, signage, and other active transportation improvements.			-
City-Unidentified City Contribution			-
Grant-Federal		60,000	60,000
Fund_Reserve-1085 - Voted Streets Initiative		63,000	63,000
<b>Fawcett Avenue: South 19th to South 21st</b>		<b>2,893,290</b>	<b>2,893,290</b>
This project enhances the Top 4 Bikeways corridor with new crossing treatment at S 21st & Fawcett and traffic calming/bike boulevard improvement on Fawcett from 19th to 21st.			-
Grant-State		1,013,290	1,013,290
Other-Private Contribution		750,000	750,000
Fund_Reserve-1085 - Voted Streets Initiative		1,130,000	1,130,000

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Hilltop Offsite Improvements</b>		<b>342,767</b>	<b>342,767</b>
Offsite improvements to support development of a 282 apartment Transit Oriented Development on vacant property formerly owned by the Washington State Department of Commerce.			-
City-General Fund		15,000	15,000
Grant-Federal		150,000	150,000
Fund_Reserve-1085 - Voted Streets Initiative		25,000	25,000
City-REET 1		135,000	135,000
City-REET 2		17,767	17,767
<b>Historic Water Ditch Trail- Phase III &amp; IV</b>		<b>3,146,161</b>	<b>3,146,161</b>
Phase IV is complete. Phase III will complete 1.1 miles of shared use trail between Pine and M Street on the north side of South Tacoma Way and a sidewalk between Pine and Sprague on the south side of South Tacoma Way.			-
City-Gas Tax - Fund 1140		69,057	69,057
City-Unidentified City Contribution			-
Grant-Federal		2,440,104	2,440,104
Grant-Unidentified Grant			-
-			-
Fund_Reserve-1085 - Voted Streets Initiative		100,000	100,000
City-REET 1		537,000	537,000
<b>Missing Link Sidewalks</b>		<b>1,100,000</b>	<b>1,100,000</b>
This project will complete missing link sidewalks with a focus on providing continuous sidewalk access to Schools, Parks and Community Centers. Complete build out 61st to 72nd design.			-
City-Unidentified City Contribution			-
City-REET 2		600,000	600,000
<b>Pipeline Trail/Cross County Commuter Connector--Phase II</b>		<b>2,872,867</b>	<b>2,872,867</b>
This project will construct a 2.4 mile nonmotorized facility including a multiuse path, limited access gates, bike lanes, lighting, stormwater, curb ramps, sidewalks, pedestrian signals, safety enhancements, and user amenities as needed.			-
City-Contribution from Other Fund		35,000	35,000
City-Gas Tax - Fund 1060		50,000	50,000
Grant-Federal		2,042,600	2,042,600
Fund_Reserve-1085 - Voted Streets Initiative		455,267	455,267
City-REET 1		290,000	290,000

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Pipeline Trail/Cross County Commuter Connector--Phase III</b>		<b>2,511,057</b>	<b>2,511,057</b>
This project will construct a nonmotorized facility including a multiuse path, lighting, limited access gates, stormwater, curb ramps, sidewalks, pedestrian signals, safety enhancements, and user amenities as needed.			
			-
<b>Grant-Federal</b>		1,936,057	1,936,057
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		575,000	575,000
<b>Prairie Line Trail Phase II</b>		<b>1,102,222</b>	<b>1,102,222</b>
This project will construct the southern 1/3 mile of the Prairie Line Trail from South 21st Street to South 25th Street.			
			-
<b>City-Gas Tax - Fund 1060</b>		179,326	179,326
<b>City-General Fund</b>		67,000	67,000
<b>Grant-Unidentified Grant</b>			-
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		75,000	75,000
<b>City-REET 1</b>		780,896	780,896
<b>Priority Active Transportation Small Project Improvements</b>	<b>200,000</b>	<b>208,589</b>	<b>408,589</b>
This project will construct interim, low-cost improvements to the bikeway and pedestrian network, including safety improvements such as of traffic calming, bike lanes, bike boulevards, crossing improvements, trail crossings, and wayfinding.			
			-
<b>City-Contribution from Other Fund</b>		148,589	148,589
<b>Grant-Federal</b>		60,000	60,000
<b>City-REET 1</b>	200,000		200,000
<b>Revitalizing Tacoma's Brewery District with Complete Streets: Phase I</b>		<b>3,122,177</b>	<b>3,122,177</b>
This project will add bike lanes, curb ramps, pedestrian refuge islands, upgrade crossings, upgrade signals for bicycle detection/APS, improve ADA accessibility, add mid-block crossing, and bicycle amenities.			
			-
<b>Grant-Federal</b>		2,414,774	2,414,774
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		707,403	707,403

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Schuster Parkway Promenade</b>		<b>1,616,660</b>	<b>1,616,660</b>
The Schuster Parkway Promenade project will replace an existing sidewalk with a shared-use promenade along Schuster Parkway between South 4th to North 30th and McCarver. The project will include elevated sections. The project will also			
			-
City-Gas Tax - Fund 1140		60,000	60,000
City-Unidentified City Contribution			-
Fund_Reserve-1195 - Open Space		91,314	91,314
Grant-Federal		1,170,172	1,170,172
Grant-State			-
Grant-Unidentified Grant			-
Utility_Funds-Surface Water		95,174	95,174
Fund_Reserve-1065 - Streets Operations		200,000	200,000
<b>Sidewalk Abatement Program</b>		<b>403,685</b>	<b>403,685</b>
This project replaces unfit or unsafe sidewalks following the process outlined in Tacoma Municipal Code 10.18 and Revised Code of Washington 35.68 and assesses the cost upon the abutting property owner.			
			-
Fund_Reserve-1060 - Transportation Capital		403,685	403,685
<b>South 19th St - S. Cedar to Bates Technical College Campus</b>		<b>584,830</b>	<b>584,830</b>
Install approximately 1,200 LF of missing link sidewalk and ADA ramp/signal improvements at the Cedar/S. 19th St. intersection.			
			-
Grant-State		329,240	329,240
Fund_Reserve-1085 - Voted Streets Initiative		255,590	255,590
<b>Steele Street Lighting and Pedestrian Improvements</b>		<b>254,000</b>	<b>254,000</b>
This project will make improvements to the right-of-way including illumination, sidewalk, and landscaping of the southern portion of Steele Street that was vacated by Tacoma Mall owners between S. 42nd and S. 43rd.			
			-
City-Contribution from Other Fund		254,000	254,000
<b>TMP Conflicted Corridor Study</b>			<b>-</b>
This project would conduct an engineering study on two corridors listed in the Transportation Master Plan with 3 or more modal conflicts (Conflicted Corridors) to identify future design and grant eligibility.			
			-
City-Unidentified City Contribution			-
<b>Unfit/Unsafe Sidewalk Program</b>	<b>1,250,000</b>	<b>1,760,000</b>	<b>3,010,000</b>
Program to administer and supplement grants that provide funding to reconstruct unfit/unsafe sidewalks and construct new sidewalks.			
			-
Fund_Reserve-1085 - Voted Streets Initiative			-
City-REET 2	1,250,000	1,760,000	3,010,000

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Trans - Arterial Streets</b>			
<b>56th Street South and Cirque Drive Corridor Improvements</b>		<b>11,637,651</b>	<b>11,637,651</b>
This project is a joint project between City of University Place and City of Tacoma with limits of South 56th Street from I-5 to the west city limit and continuing into the City of University Place to Grandview Drive West.			
			-
City-Gas Tax - Fund 1060		207,750	207,750
City-General Fund		34,991	34,991
Grant-Federal		9,294,979	9,294,979
Fund_Reserve-1085 - Voted Streets Initiative		1,669,931	1,669,931
City-REET 2		430,000	430,000
<b>Arterial Overlay Program</b>		<b>1,001,000</b>	<b>1,001,000</b>
Provide overlay of arterial streets in Tacoma.			
			-
City-Unidentified City Contribution			-
Grant-Federal		750,000	750,000
Fund_Reserve-1085 - Voted Streets Initiative		251,000	251,000
<b>East 64th Street : McKinley to Portland Ave (Phase 2)</b>		<b>665,000</b>	<b>665,000</b>
This project will rehabilitate the roadway, add bike lanes, install and/or replace and widen sidewalks, and upgrade the stormwater system. The project will also interconnect signals at Portland Ave.			
			-
Grant-Unidentified Grant			-
Fund_Reserve-1085 - Voted Streets Initiative		665,000	665,000
<b>East 64th Street : Pacific to McKinley (Phase 1)</b>		<b>8,721,975</b>	<b>8,721,975</b>
This project will rehabilitate the roadway, add bike lanes, install and/or replace and widen sidewalks, and upgrade the stormwater system. The project will also interconnect signals at McKinley and Pacific.			
			-
Grant-State		5,162,991	5,162,991
Fund_Reserve-1065 - Streets Operations		154,002	154,002
Fund_Reserve-1085 - Voted Streets Initiative		3,020,460	3,020,460
Utility_Match-Surface Water		349,882	349,882
Utility_Match-Wastewater		34,640	34,640
<b>North 21st Street: Proctor to Pearl</b>		<b>200,000</b>	<b>200,000</b>
Roadway rehabilitation and streetscape including new sidewalks, ADA compliant curb ramps, bicycle facilities, and a new asphalt surface and re-channelization.			
			-
City-Unidentified City Contribution			-
Grant-Federal			-
Fund_Reserve-1085 - Voted Streets Initiative		200,000	200,000



## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Portland Avenue Freight and Access Improvements</b>		<b>435,800</b>	<b>435,800</b>
Portland Ave, north leg of Lincoln to north leg of E 27th, east along Lincoln approx 200'. Replacement of asphalt with concrete, rechannelization, new signal at SR-509 off ramp, signal improvements & ITS, ADA improvements.			
			-
City-Unidentified City Contribution			-
Grant-Federal		370,430	370,430
Grant-Unidentified Grant			-
Fund_Reserve-1085 - Voted Streets Initiative		65,370	65,370
<b>Taylor Way Rehabilitation</b>		<b>25,994,605</b>	<b>25,994,605</b>
Upgrade Taylor Way to Heavy Haul corridor standards, implement ITS, signal, streetlight, pedestrian, and other transportation corridor improvements.			
			-
Grant-Federal		15,779,296	15,779,296
Grant-State		2,500,000	2,500,000
Other-Local Contribution		550,000	550,000
Other-Private Contribution		1,903,485	1,903,485
Fund_Reserve-1085 - Voted Streets Initiative		1,770,824	1,770,824
Utility_Match-Rail		250,000	250,000
Utility_Match-Tacoma Water		3,000,000	3,000,000
Utility_Match-Wastewater		241,000	241,000
<b>Trans - Bridges</b>			
<b>Bridge Capital Projects</b>	<b>200,000</b>	<b>150,000</b>	<b>350,000</b>
This project supports capital improvements to the City of Tacoma's 43 bridges. This includes replacement, rehabilitation, and maintenance of all bridges.			
			-
City-Gas Tax - Fund 1060	200,000	150,000	350,000
<b>East 11th Street Bridge Demolition over the Puyallup River</b>			<b>-</b>
Remove the existing bridge over the Puyallup River as well as the east and west approaches from Portland Ave to Milwaukee Ave.			
			-
City-Unidentified City Contribution			-

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Portland Avenue Bridge over BNSF Tracks Repair</b>			-
Project consists of installing external post tensioning to improve the load carrying capacity of the bridge.			-
City-Unidentified City Contribution			-
<b>Puyallup Bridge F16A &amp; F16B Replacement</b>		42,229,750	42,229,750
This project replaces two of the six Puyallup River Bridge segments (westerly two segments).			-
City-Gas Tax - Fund 1060		181,005	181,005
Grant-Federal		27,828,538	27,828,538
Grant-State		11,950,000	11,950,000
Other-Local Contribution		500,000	500,000
City-REET 2		1,770,207	1,770,207
<b>Puyallup River Bridge Bearing Upgrades</b>		770,000	770,000
The F16 Series bearings are in poor condition and need to be upgraded.			-
City-Gas Tax - Fund 1060		9,443	9,443
Debt-LTGO Bonds		760,557	760,557
<b>Puyallup River Bridge Corridor Study</b>		250,000	250,000
Determine cost, bridge type, permits, and right of way needs to complete this corridor.			-
City-Gas Tax - Fund 1060		100,000	100,000
City-REET 2		150,000	150,000
<b>Yakima Ave Bridge Overlay</b>		3,923,100	3,923,100
Provide a new cement concrete overlay on the bridge deck, expansion joints, and minor bridge repairs. ADA improvements will be provided where necessary. Other work will include bridge access improvements and re-channelization for bike lane accommodations.			-
City-Contribution from Other Fund		50,000	50,000
Grant-Federal		2,990,000	2,990,000
Fund_Reserve-1085 - Voted Streets Initiative		883,100	883,100
<b>Trans - Safety</b>			
<b>15th Street Transient Moorage Replacement</b>		797,783	797,783
This project will remove and replace approximately 225 lineal feet dock floats and install a new steel gangway ramp utilized for transient moorage along the Thea Foss Waterway.			-
City-Contribution from Other Fund		199,446	199,446
Grant-Other		598,337	598,337

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>6th Avenue Pedestrian Crossing Safety Improvements</b>		<b>3,564,600</b>	<b>3,564,600</b>
Upgrade existing traffic signal heads and signal phasing, install APS, improve signal timing, install ADA crossing improvements, median islands and pedestrian actuated rectangular rapid flashing beacons.			-
<b>Grant-Federal</b>		2,613,100	2,613,100
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		401,500	401,500
<b>City-REET 2</b>		550,000	550,000
<b>ADA Curb Ramp Program</b>	<b>300,000</b>		<b>300,000</b>
This program seeks to provide curb ramps to improve access to sidewalks and other facilities.			-
<b>City-REET 1</b>	300,000		300,000
<b>First Creek Middle School Safe Routes to School</b>		<b>398,885</b>	<b>398,885</b>
This project will improve safety for students by installing a HAWK signal on Portland Avenue. Infrastructure improvements will be enhanced by providing education through incentives and encouragement, as well as increased enforcement.			-
<b>Grant-State</b>		318,885	318,885
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		80,000	80,000
<b>I-5/S. 56th Street Interchange - ADA Compliance</b>		<b>631,322</b>	<b>631,322</b>
Washington State Department of Transportation (WSDOT) has requested the City of Tacoma to design and manage the construction of a WSDOT project to construct new ADA compliant crossing ramps along the sidewalks and on/off ramps at the I-5 interchange with			-
<b>Grant-State</b>		631,322	631,322
<b>Lister Elementary School Safe Routes to School</b>		<b>550,115</b>	<b>550,115</b>
This project will improve safety by relocating and improving a school crossing, installing school zone beacons, and improving bus/parent access. The project will be enhanced through education incentives, encouragement, and increased enforcement.			-
<b>Grant-State</b>		450,115	450,115
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		100,000	100,000
<b>Mary Lyon Elementary Safe Routes to School</b>		<b>348,440</b>	<b>348,440</b>
School safety improvements including installation of ADA compliant curb ramps at S46th St & Pacific Ave, at S46th St & S Bell St, and at S45th & S A St.			-
<b>Grant-State</b>		296,174	296,174
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		52,266	52,266

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Neighborhood Programs (PW)</b>	<b>100,000</b>	<b>450,989</b>	<b>550,989</b>
This project designs and constructs neighborhood traffic calming devices, such as speed humps, traffic circles, and bulbouts to address citizen and community requests.			-
<b>City-Unidentified City Contribution</b>			-
<b>City-REET 1</b>		30,000	30,000
<b>City-REET 2</b>	100,000	420,989	520,989
<b>Pedestrian Accessibility Improvements</b>		<b>1,499,000</b>	<b>1,499,000</b>
This project will replace curb ramps between McKinley and Pacific along S. 38th Street and various ADA curb ramps in the City of Tacoma ROW to current ADA standards as well as replacing substandard driveways. This project will also install bus pads.			-
<b>City-Contribution from Other Fund</b>		189,000	189,000
<b>Other-Private Contribution</b>		5,000	5,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		1,305,000	1,305,000
<b>Pedestrian and Bicycle Counts and Facility Inventories</b>		<b>234,000</b>	<b>234,000</b>
This project will conduct pedestrian and bicycle counts and inventory infrastructure/facilities to determine future safety needs.			-
<b>Grant-Federal</b>		210,600	210,600
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		23,400	23,400
<b>Railroad Crossing Improvements</b>		<b>2,126,750</b>	<b>2,126,750</b>
Review existing rail crossings, gather public comment, recommend updates, and construct recommendations where applicable at 6th & Titlow, S. 19th & Narrows Marina, McCarver & Ruston Way, E. C and E. D Sts in the Dome District, and other locations.			-
<b>City-Gas Tax - Fund 1060</b>		400,000	400,000
<b>Grant-Federal</b>		1,106,750	1,106,750
<b>Grant-State</b>		450,000	450,000
<b>-</b>			-
<b>Fund_Reserve-1065 - Streets Operations</b>		10,000	10,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		60,000	60,000
<b>City-Gas Tax - Multimodal</b>		100,000	100,000

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Safe Routes to School Improvements</b>	<b>700,000</b>	<b>1,200,000</b>	<b>1,900,000</b>
This project will implement strategies outlined in the Safe Routes to School Implementation Plan and construct improvements at schools throughout the City.			
			-
City-Unidentified City Contribution			-
City-REET 2	700,000	1,200,000	1,900,000
<b>School Beacons</b>	<b>250,000</b>	<b>2,410,000</b>	<b>2,660,000</b>
This project will continue installing school zone flashing beacons on arterials as identified on the school priority list developed by the City and School District.			
			-
City-Contribution from Other Fund		500,000	500,000
Fund_Reserve-1085 - Voted Streets Initiative		300,000	300,000
City-REET 1	250,000		250,000
City-REET 2		1,610,000	1,610,000
<b>South 19th and Clay Huntington</b>		<b>721,403</b>	<b>721,403</b>
Install full traffic signal, Accessible Pedestrian Signals (APS), curb ramps meeting ADA, ADA compliant sidewalk, signage/pavement markings and pedestrian countdown signal at intersection.			
			-
Grant-State		613,193	613,193
Fund_Reserve-1085 - Voted Streets Initiative		108,210	108,210
<b>South 19th Street: Union to Mullen</b>		<b>3,367,865</b>	<b>3,367,865</b>
Project consists of grinding the outer lane on each side of the street, overlaying the roadway with HMA and constructing ADA compliant ramps. Traffic signals will also be upgraded.			
			-
Grant-Federal		2,517,865	2,517,865
Fund_Reserve-1085 - Voted Streets Initiative		850,000	850,000
<b>South Yakima Avenue Traffic Signal Operations and Visibility Improvements</b>		<b>1,122,700</b>	<b>1,122,700</b>
Upgrade existing traffic signal heads and phasing, install APS, and improve signal timing, communication and coordination. Includes ADA improvements as required.			
			-
Grant-Federal		1,010,400	1,010,400
Fund_Reserve-1085 - Voted Streets Initiative		112,300	112,300
<b>SR 7 (Pac Ave) Signal Corridor Improvements</b>		<b>1,255,166</b>	<b>1,255,166</b>
Improve the visibility of traffic signal heads and improve the phasing, timing, and coordination between signals. Upgrade signal infrastructure to accessible countdown pedestrian signals and push buttons, improve crosswalks, and upgrade signs.			
			-
City-Gas Tax - Fund 1060		170,000	170,000
Grant-Federal		945,166	945,166
Fund_Reserve-1065 - Streets Operations		140,000	140,000

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Systemic Safety Improvements</b>		<b>829,772</b>	<b>829,772</b>
Improve pedestrian visibility at S 19th & Fawcett, McKinley & E 37th, McKinley & E 36th, S 19th & Yakima, and S 19th & Tacoma Ave. with lighting, bulb outs, high visibility markings, protected signal phasing and a HAWK signal at S 19th & Fawcett.			-
Grant-Federal		586,800	586,800
Fund_Reserve-1085 - Voted Streets Initiative		242,972	242,972
<b>Traffic Enhancements</b>	<b>75,000</b>	<b>331,084</b>	<b>406,084</b>
This project designs and constructs guardrails, fences, medians, islands, and other vehicle/bicycle/pedestrian barriers for safety and mobility.			-
City-Unidentified City Contribution			-
Other-Private Contribution		6,084	6,084
City-REET 1	75,000	75,000	150,000
City-REET 2		250,000	250,000
<b>Vision Zero Implementation</b>	<b>500,000</b>		<b>500,000</b>
This project would implement the actions and targets outlined in the Vision Zero Action Plan to eliminate traffic fatalities and serious injuries.			-
City-Unidentified City Contribution			-
City-REET 1	500,000		500,000
<b>Trans - Street Rehabilitation</b>			
<b>City Contribution to Streets Initiative</b>	<b>4,250,000</b>	<b>15,000,000</b>	<b>19,250,000</b>
As part of the streets initiative approved by voters in November 2015, the City committed to contribute \$30 M over 10 years.			-
City-General Fund	4,250,000	10,233,114	14,483,114
City-REET		3,650,000	3,650,000
City-Unidentified City Contribution			-
Debt-LTGO Bonds		1,116,886	1,116,886
<b>Lincoln Avenue Bridge &amp; Overlay</b>		<b>4,843,722</b>	<b>4,843,722</b>
As of 2016, the project will provide a non-motorized facility from the east end of the bridge to the Gog-Li-Hi-Te Wetland.			-
City-Contribution from Other Fund		28,000	28,000
Grant-Federal		4,512,420	4,512,420
Other-Heavy Haul Permit		303,302	303,302
<b>Streets Initiative Gravel Streets</b>		<b>1,002,394</b>	<b>1,002,394</b>
Upgrading various existing gravel roads across the city to paved roads with associated stormwater upgrades, signage, and other requirements.			-
Fund_Reserve-1085 - Voted Streets Initiative		1,002,394	1,002,394

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Trans - Major Projects</b>			
<b>City Support for SR167</b>	<b>700,000</b>	<b>500,000</b>	<b>1,200,000</b>
This project will provide grant match requested by WSDOT project grants- \$500K for 70th Ave East project and \$1.5M for the Port of Tacoma Spur as requested to assist in securing funding for completion of SR167, and \$500k for 509 Shared Use Trail.			
			-
<b>City-Unidentified City Contribution</b>			-
<b>City-REET 1</b>	700,000		700,000
<b>City-REET 2</b>		500,000	500,000
<b>East 29th Street Roundabout &amp; Extension</b>		<b>1,500,000</b>	<b>1,500,000</b>
The project will improve 29th Street by constructing a roundabout with asphalt paving, sidewalks, ADA ramp improvements, crosswalk pavers, lighting, and constructing a new segment of 30th Street which will intersect with the roundabout.			
			-
<b>Other-Local Contribution</b>		1,500,000	1,500,000
<b>Links to Opportunity</b>	<b>3,000,000</b>	<b>11,140,000</b>	<b>14,140,000</b>
This project will include a Multimodal Mobility Plan and streetscape design to address non-vehicular access to the Tacoma Link Extension Project. The project will also include an Equity and Empowerment Initiative focused on job access.			
			-
<b>Grant-Federal</b>		4,000,000	4,000,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>		3,640,000	3,640,000
<b>City-REET 2</b>	3,000,000		3,000,000
<b>Grant-Local</b>		3,500,000	3,500,000
<b>Municipal Dock Deck Demolition</b>	<b>595,572</b>	<b>500,000</b>	<b>1,095,572</b>
Project includes demolition and complete removal of the timber elements including the deck and the stringers and timber header beams to eliminate further deterioration.			
			-
<b>City-General Fund</b>	595,572	470,000	1,065,572
<b>Debt-LTGO Bonds</b>		30,000	30,000
<b>Site 10 Seawall &amp; Esplanade Repair and Replacement</b>	<b>1,445,026</b>	<b>270,000</b>	<b>1,715,026</b>
This project will address subsidence behind the seawall at Site 10. Repairs will remove the existing seawall and esplanade and install a new seawall to provide a service life of 30 years.			
			-
<b>City-General Fund</b>		270,000	270,000
<b>City-REET 1</b>	1,445,026		1,445,026
<b>Site 12 Seawall</b>	<b>1,230,000</b>	<b>470,000</b>	<b>1,700,000</b>
This project will address subsidence behind the seawall at Site 12. Repairs will remove the existing seawall and install a new seawall to provide a service life of 30 years.			
			-
<b>City-General Fund</b>		100,000	100,000
<b>City-REET 1</b>	1,230,000	370,000	1,600,000

## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>South Sheridan Avenue: 56th to 84th - Complete Street</b>		<b>400,000</b>	<b>400,000</b>
This project would complete South Sheridan Avenue street as a "Complete Street," adding curb, gutters, missing link sidewalks, and streetlighting.			
			-
City-Unidentified City Contribution			-
Grant-State			-
City-REET 2		400,000	400,000
<b>South Sound Freight Priority Modeling &amp; Capital Planning</b>			<b>-</b>
This project will develop a South Sound freight travel demand model.			
			-
City-Unidentified City Contribution			-
Grant-Unidentified Grant			-
<b>Trans - Traffic Signal/Lighting/ITS</b>			
<b>Adding New Streetlights (2021/2022)</b>	<b>200,000</b>		<b>200,000</b>
This project will add 200 new streetlights to existing Tacoma Public Utility Poles during the 2019-2020 Biennium.			
			-
City-REET 2	200,000		200,000
<b>East Portland Avenue Safety Improvements</b>		<b>2,909,594</b>	<b>2,909,594</b>
This project will construct needed safety improvements along the Portland Ave corridor. The project will include a variety of safety improvements including signal system upgrades (12" signals with retroreflective backplates)			
			-
City-Contribution from Other Fund		500,000	500,000
City-Gas Tax - Fund 1060		125,000	125,000
Grant-Federal		1,368,535	1,368,535
Fund_Reserve-1085 - Voted Streets Initiative		566,059	566,059
City-REET 2		350,000	350,000
<b>South Tacoma Way Corridor Safety Improvements</b>		<b>1,169,517</b>	<b>1,169,517</b>
This project will construct needed safety improvements along the South Tacoma Way/E. 26th Street corridor. The project will include a variety of safety improvements including signal system upgrades (12" signals with retroreflective backplates)			
			-
City-Gas Tax - Fund 1060		99,710	99,710
Grant-Federal		923,930	923,930
Fund_Reserve-1085 - Voted Streets Initiative		145,877	145,877
<b>Streetlight Infrastructure Deferred Maintenance</b>		<b>850,000</b>	<b>850,000</b>
This project will restore service to 70 streetlights that are out due to failed assets and unrecoverable 3rd party damages. Work includes replacement of damaged circuits, ornamental streetlight poles, and other infrastructure requiring significant materi			
			-
City-REET 2		850,000	850,000



## 2021-2022 Capital Projects Appropriation Plan

Project Title	New 2021-2022	Previously Appropriated	Total Funding
<b>Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project</b>		<b>75,000</b>	<b>75,000</b>
This project will develop, update, and calibrate a citywide travel demand model used for traffic analysis, Growth Management Act concurrency and arterial grant funding. This project will include data collection and asset management.			
<b>City-REET 2</b>		75,000	75,000
<b>Traffic Signal Infrastructure Improvements</b>		<b>1,090,000</b>	<b>1,090,000</b>
This project includes repair and replacement of failed and outdated traffic signal infrastructure along the top three Pierce Transit corridors. This restores signal functionality along the 6th Avenue and Pacific Avenue corridors (Route 1).			
<b>City-Unidentified City Contribution</b>			-
<b>Fund_Reserve-1065 - Streets Operations</b>		90,000	90,000
<b>City-REET 1</b>		250,000	250,000
<b>City-REET 2</b>		750,000	750,000
<b>Traffic Signal Repair, Replacement, Rehabilitation, and Improvements</b>	<b>2,000,000</b>		<b>2,000,000</b>
This project includes reconstruction, repair, replacement, rehabilitation, and improvements to damaged, failed, and outdated traffic signal infrastructure throughout the City. Work will focus on major transit routes where possible.			
<b>City-REET 2</b>	2,000,000		-
			2,000,000
<b>Grand Total</b>	<b>\$ 18,295,598</b>	<b>\$ 250,206,359</b>	<b>\$ 268,501,957</b>

# 2021-2026 Capital Facilities Program Utilities Projects

Project Title	Total Confirmed Funding
<b>Environmental Services</b>	<b>227,603,504</b>
Central Treatment Plant Improvements	61,773,869
Facilities Projects	1,946,752
North End Treatment Plant Projects	11,253,629
Pump Station Projects	3,622,537
Solid Waste Management Facilities Upgrades and Maintenance	19,891,509
Surface Water Collection System Projects	57,333,491
Treatment and Low Impact Projects	21,061,279
Wastewater Collection System Projects	50,720,438
<b>Tacoma Power</b>	<b>297,824,000</b>
General Plant	87,447,000
Power Generation	51,983,000
Power Management	26,102,000
T&D Projects	98,228,000
Utility Technology Services	34,064,000
<b>Tacoma Rail</b>	<b>10,240,000</b>
Communications	-
Facility Upgrades	4,085,000
Rail Equipment/Vehicles	1,510,000
Track Improvements	4,645,000
<b>Tacoma Water</b>	<b>142,096,723</b>
General Improvements	50,956,309
RWSS Cost Share Eligible Projects	2,881,669
Water Distribution	55,384,092
Water Quality	5,987,335
Water Supply/Transmission/Storage	26,887,318
<b>Grand Total</b>	<b>677,764,227</b>

## 2021-2022 Capital Budget Funding Summary Report

Funding Source	New 2021-2022 Funding	Total Confirmed Funding	Total Requested Funding
City-Contribution from Other Fund		3,615,564	4,191,864
City-Gas Tax - Fund 1060	200,000	1,872,234	1,872,234
City-Gas Tax - Fund 1140		129,057	129,057
City-Gas Tax - Multimodal		100,000	100,000
City-General Fund	4,845,572	28,979,677	40,479,677
City-REET		3,857,000	4,132,000
City-REET 1	6,000,026	23,435,922	23,635,922
City-REET 2	7,250,000	19,974,196	19,974,196
City-Unidentified City Contribution		-	126,871,390
Debt-LTGO Bonds		27,520,139	27,520,139
Debt-Other	600,000	600,000	600,000
Fund_Reserve-1060 - Transportation Capital		403,685	403,685
Fund_Reserve-1065 - Streets Operations		594,002	594,002
Fund_Reserve-1085 - Voted Streets Initiative		21,401,923	21,641,923
Fund_Reserve-1185 - NCS Special Revenue		2,421,993	2,421,993
Fund_Reserve-1195 - Open Space		131,314	131,314
Fund_Reserve-1267 - TPD Special Revenue		75,000	350,000
Fund_Reserve-4180 - Tacoma Dome		1,276,258	1,276,258
Grant-Federal	1,400,000	89,252,516	118,300,016
Grant-State	1,260,000	26,355,210	37,261,210
Grant-Unidentified Grant		-	35,731,955
Other-Heavy Haul Permit		303,302	303,302
Other-Local Contribution		7,107,320	22,432,320
Other-Private Contribution		3,289,569	6,614,569
Other-Property Owner Contribution		748,000	21,395,000
Utility_Funds-Rail	6,980,000	6,980,000	29,230,000
Utility_Funds-Solid Waste	9,653,317	19,891,509	25,571,509
Utility_Funds-Surface Water	50,316,165	80,436,696	141,733,957
Utility_Funds-Tacoma Power	149,898,000	297,824,000	592,644,000
Utility_Funds-Tacoma Water	79,715,232	142,096,723	249,896,510
Utility_Funds-Wastewater	73,982,858	127,370,473	197,596,999
<b>Grand Total</b>	<b>392,101,170</b>	<b>938,043,282</b>	<b>1,755,037,001</b>

## 2021-2022 Capital Budget Funding Detail Report

Funding Source	New 2021-2022 Funding	Total Confirmed Funding	Total Requested Funding
<b>City-Contribution from Other Fund</b>		<b>3,133,035</b>	<b>3,709,335</b>
15th Street Transient Moorage Replacement		199,446	199,446
East Portland Avenue Safety Improvements		500,000	500,000
FM: Beacon Center, Renovation		1,700,000	1,700,000
Harrison Range Improvements		-	300,000
LID 8668		-	276,300
Pipeline Trail/Cross County Commuter Connector--Phase II		35,000	35,000
Priority Active Transportation Small Project Improvements		148,589	148,589
School Beacons		500,000	500,000
Yakima Ave Bridge Overlay		50,000	50,000
<b>City-Gas Tax - Fund 1060</b>	<b>200,000</b>	<b>1,872,234</b>	<b>1,872,234</b>
56th Street South and Cirque Drive Corridor Improvements		207,750	207,750
Bridge Capital Projects	200,000	350,000	350,000
East Portland Avenue Safety Improvements		125,000	125,000
Pipeline Trail/Cross County Commuter Connector--Phase II		50,000	50,000
Prairie Line Trail Phase II		179,326	179,326
Puyallup Bridge F16A & F16B Replacement		181,005	181,005
Puyallup River Bridge Bearing Upgrades		9,443	9,443
Puyallup River Bridge Corridor Study		100,000	100,000
Railroad Crossing Improvements		400,000	400,000
South Tacoma Way Corridor Safety Improvements		99,710	99,710
SR 7 (Pac Ave) Signal Corridor Improvements		170,000	170,000
<b>City-Gas Tax - Fund 1140</b>		<b>129,057</b>	<b>129,057</b>
Historic Water Ditch Trail- Phase III & IV		69,057	69,057
Schuster Parkway Promenade		60,000	60,000
<b>City-Gas Tax - Multimodal</b>		<b>100,000</b>	<b>100,000</b>
Railroad Crossing Improvements		100,000	100,000
<b>City-General Fund</b>	<b>4,845,572</b>	<b>25,864,677</b>	<b>37,364,677</b>
56th Street South and Cirque Drive Corridor Improvements		34,991	34,991
City Contribution to Streets Initiative	4,250,000	14,483,114	14,483,114
FM: Beacon Center, Renovation		1,600,000	1,600,000
FM: Deferred Repair & Replacement Program		945,000	945,000
FM: Municipal Complex, Tenant Improvement Program		1,650,000	1,650,000
Gas Station Park		20,000	20,000
Hilltop Offsite Improvements		15,000	15,000
Infrastructure Fund (CED)		-	-
Main Library Elevator Upgrade		174,000	174,000
Municipal Dock Deck Demolition	595,572	1,065,572	1,065,572
NCS Readiness Site		1,000,000	1,000,000
NCS Youth Drop In Overnight Center		90,000	90,000
Prairie Line Trail Phase II		67,000	67,000
Site 10 Seawall & Esplanade Repair and Replacement		270,000	270,000
Site 12 Seawall		100,000	100,000
Tacoma Dome Renovation Project		4,350,000	4,350,000
Tacoma Dome South Addition		-	11,500,000
<b>City-REET</b>		<b>3,650,000</b>	<b>3,925,000</b>
City Contribution to Streets Initiative		3,650,000	3,650,000
Main Library Fan Wall Replacement		-	275,000
<b>City-Unidentified City Contribution</b>		<b>-</b>	<b>126,871,390</b>
Arterial Overlay Program		-	234,100
Bicycle & Pedestrian Education, Encouragement, and Safety Program		-	370,000
City Contribution to Streets Initiative		-	10,750,000
City Support for SR167		-	800,000
East 11th Street Bridge Demolition over the Puyallup River		-	9,000,000
FM: Beacon Center, Renovation		-	1,212,000
FM: Deferred Repair & Replacement Program		-	49,170,000
FM: Municipal Complex, Tenant Improvement Program		-	5,040,000
Hiedelberg Soccer Stadium		-	15,000,000
Historic Water Ditch Trail- Phase III & IV		-	992,310
Library Physical Infrastructure and Building Repairs		-	1,855,000
Missing Link Sidewalks		-	1,515,000
Neighborhood Programs (PW)		-	500,000
North 21st Street: Proctor to Pearl		-	1,878,000

## 2021-2022 Capital Budget Funding Detail Report

Funding Source	New 2021-2022 Funding	Total Confirmed Funding	Total Requested Funding
Portland Avenue Bridge over BNSF Tracks Repair	-	-	5,000,000
Portland Avenue Freight and Access Improvements	-	-	588,330
Prairie Line Trail - Art Park	-	-	3,000,000
Safe Routes to School Improvements	-	-	500,000
Schuster Parkway Promenade	-	-	2,117,650
South Sheridan Avenue: 56th to 84th - Complete Street	-	-	15,744,000
South Sound Freight Priority Modeling & Capital Planning	-	-	155,000
TMP Conflicted Corridor Study	-	-	300,000
Traffic Enhancements	-	-	250,000
Traffic Signal Infrastructure Improvements	-	-	400,000
Vision Zero Implementation	-	-	500,000
<b>Debt-LTGO Bonds</b>	<b>27,285,139</b>		<b>27,285,139</b>
City Contribution to Streets Initiative	1,116,886		1,116,886
FM: Float Installation (MSOC)	307,966		307,966
Municipal Dock Deck Demolition	30,000		30,000
Puyallup River Bridge Bearing Upgrades	760,557		760,557
Tacoma Dome Renovation Project	25,007,050		25,007,050
Waterway Park	62,680		62,680
<b>Fund_Reserve-1060 - Transportation Capital</b>	<b>403,685</b>		<b>403,685</b>
Sidewalk Abatement Program	403,685		403,685
<b>Fund_Reserve-1065 - Streets Operations</b>	<b>594,002</b>		<b>594,002</b>
East 64th Street : Pacific to McKinley (Phase 1)	154,002		154,002
Railroad Crossing Improvements	10,000		10,000
Schuster Parkway Promenade	200,000		200,000
SR 7 (Pac Ave) Signal Corridor Improvements	140,000		140,000
Traffic Signal Infrastructure Improvements	90,000		90,000
<b>Fund_Reserve-1085 - Voted Streets Initiative</b>	<b>19,841,333</b>		<b>20,081,333</b>
56th Street South and Cirque Drive Corridor Improvements	1,669,931		1,669,931
6th Avenue Pedestrian Crossing Safety Improvements	401,500		401,500
Arterial Overlay Program	251,000		251,000
Bicycle & Pedestrian Education, Encouragement, and Safety Program	63,000		63,000
East 64th Street : McKinley to Portland Ave (Phase 2)	665,000		665,000
East 64th Street : Pacific to McKinley (Phase 1)	3,020,460		3,020,460
East Portland Avenue Safety Improvements	566,059		566,059
Fawcett Avenue: South 19th to South 21st			1,130,000
First Creek Middle School Safe Routes to School			80,000
Hilltop Offsite Improvements	25,000		25,000
Historic Water Ditch Trail- Phase III & IV	100,000		100,000
Links to Opportunity	3,640,000		3,640,000
Lister Elementary School Safe Routes to School			100,000
Mary Lyon Elementary Safe Routes to School	52,266		52,266
Missing Link Sidewalks	500,000		500,000
North 21st Street: Proctor to Pearl	200,000		200,000
Pedestrian and Bicycle Counts and Facility Inventories	23,400		23,400
Pipeline Trail/Cross County Commuter Connector--Phase II	455,267		455,267
Pipeline Trail/Cross County Commuter Connector--Phase III	575,000		575,000
Portland Avenue Freight and Access Improvements	65,370		65,370
Prairie Line Trail Phase II	75,000		75,000
Railroad Crossing Improvements	60,000		60,000
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I	707,403		707,403
School Beacons	300,000		300,000
South 19th and Clay Huntington	108,210		108,210
South 19th Street: Union to Mullen	850,000		850,000
South Tacoma Way Corridor Safety Improvements	145,877		145,877
South Yakima Avenue Traffic Signal Operations and Visibility Improvements	112,300		112,300
Streets Initiative Gravel Streets	1,002,394		1,002,394
Systemic Safety Improvements	242,972		242,972
Taylor Way Rehabilitation	1,770,824		1,770,824
Unfit/Unsafe Sidewalk Program	-		240,000
Yakima Ave Bridge Overlay	883,100		883,100

## 2021-2022 Capital Budget Funding Detail Report

Funding Source	New 2021-2022 Funding	Total Confirmed Funding	Total Requested Funding
<b>Fund_Reserve-1185 - NCS Special Revenue</b>		<b>2,421,993</b>	<b>2,421,993</b>
NCS Teen Home		700,000	700,000
NCS Youth Drop In Overnight Center		1,721,993	1,721,993
<b>Fund_Reserve-1195 - Open Space</b>		<b>131,314</b>	<b>131,314</b>
Prairie Line Trail Historic Interpretation Project		40,000	40,000
Schuster Parkway Promenade		91,314	91,314
<b>Fund_Reserve-1267 - TPD Special Revenue</b>		<b>75,000</b>	<b>350,000</b>
Harrison Range Improvements		75,000	350,000
<b>Fund_Reserve-4180 - Tacoma Dome</b>		<b>1,226,258</b>	<b>1,226,258</b>
Tacoma Dome Renovation Project		1,226,258	1,226,258
<b>Grant-Federal</b>	<b>1,400,000</b>	<b>84,320,096</b>	<b>113,367,596</b>
56th Street South and Cirque Drive Corridor Improvements		9,294,979	9,294,979
6th Avenue Pedestrian Crossing Safety Improvements		2,613,100	2,613,100
Arterial Overlay Program		750,000	2,250,000
Bicycle & Pedestrian Education, Encouragement, and Safety Program		60,000	60,000
East Portland Avenue Safety Improvements		1,368,535	1,368,535
Facility Upgrades	1,400,000	1,400,000	1,400,000
Hiedelberg Soccer Stadium		-	12,000,000
Hilltop Offsite Improvements		150,000	150,000
Historic Water Ditch Trail- Phase III & IV		2,440,104	2,440,104
Links to Opportunity		4,000,000	4,000,000
NCS Readiness Site		350,000	350,000
North 21st Street: Proctor to Pearl		-	15,547,500
Pedestrian and Bicycle Counts and Facility Inventories		210,600	210,600
Pipeline Trail/Cross County Commuter Connector--Phase II		2,042,600	2,042,600
Pipeline Trail/Cross County Commuter Connector--Phase III		1,936,057	1,936,057
Portland Avenue Freight and Access Improvements		370,430	370,430
Priority Active Transportation Small Project Improvements		60,000	60,000
Puyallup Bridge F16A & F16B Replacement		27,828,538	27,828,538
Railroad Crossing Improvements		1,106,750	1,106,750
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I		2,414,774	2,414,774
Schuster Parkway Promenade		1,170,172	1,170,172
South 19th Street: Union to Mullen		2,517,865	2,517,865
South Tacoma Way Corridor Safety Improvements		923,930	923,930
South Yakima Avenue Traffic Signal Operations and Visibility Improvements		1,010,400	1,010,400
SR 7 (Pac Ave) Signal Corridor Improvements		945,166	945,166
Systemic Safety Improvements		586,800	586,800
Taylor Way Rehabilitation		15,779,296	15,779,296
Yakima Ave Bridge Overlay		2,990,000	2,990,000
<b>Grant-State</b>	<b>1,260,000</b>	<b>26,025,970</b>	<b>36,931,970</b>
East 64th Street : Pacific to McKinley (Phase 1)		5,162,991	5,162,991
Fawcett Avenue: South 19th to South 21st			1,013,290
First Creek Middle School Safe Routes to School			318,885
FM: Beacon Center, Renovation		980,000	980,000
I-5/S. 56th Street Interchange - ADA Compliance		631,322	631,322
Lister Elementary School Safe Routes to School			450,115
Mary Lyon Elementary Safe Routes to School		296,174	296,174
Prairie Line Trail Historic Interpretation Project		400,000	400,000
Puyallup Bridge F16A & F16B Replacement		11,950,000	11,950,000
Railroad Crossing Improvements		450,000	1,450,000
Schuster Parkway Promenade			4,000,000
South 19th and Clay Huntington		613,193	613,193
South Sheridan Avenue: 56th to 84th - Complete Street		-	3,756,000
Taylor Way Rehabilitation		2,500,000	2,500,000
Track Improvements	1,260,000	1,260,000	1,260,000
Waterway Park			2,150,000

## 2021-2022 Capital Budget Funding Detail Report

Funding Source	New 2021-2022 Funding	Total Confirmed Funding	Total Requested Funding
<b>Grant-Unidentified Grant</b>		-	<b>35,731,955</b>
East 64th Street : McKinley to Portland Ave (Phase 2)		-	7,000,000
Historic Water Ditch Trail- Phase III & IV			5,623,085
Portland Avenue Freight and Access Improvements		-	3,333,870
Prairie Line Trail Phase II		-	7,000,000
Schuster Parkway Promenade			12,000,000
South Sound Freight Priority Modeling & Capital Planning		-	775,000
<b>Other-Local Contribution</b>	<b>7,107,320</b>		<b>22,432,320</b>
East 29th Street Roundabout & Extension	1,500,000		1,500,000
FM: Fire Station #5 (Tideflats)	4,470,000		4,470,000
Hiedelberg Soccer Stadium	-		13,000,000
Melanie Jan LaPlant Dressel (Central) Park	-		2,325,000
Puyallup Bridge F16A & F16B Replacement	500,000		500,000
Taylor Way Rehabilitation	550,000		550,000
Waterway Park	87,320		87,320
<b>Other-Private Contribution</b>	<b>3,284,569</b>		<b>6,609,569</b>
Fawcett Avenue: South 19th to South 21st	750,000		750,000
FM: Float Installation (MSOC)	625,000		625,000
Melanie Jan LaPlant Dressel (Central) Park	-		2,325,000
Taylor Way Rehabilitation			1,903,485
Traffic Enhancements	6,084		6,084
Waterway Park			1,000,000
<b>Other-Property Owner Contribution</b>	-		<b>20,647,000</b>
Hiedelberg Soccer Stadium			20,000,000
LID 8668			647,000
<b>Utility_Funds-Rail</b>	<b>6,980,000</b>	<b>6,980,000</b>	<b>29,230,000</b>
Communications	-		250,000
Facility Upgrades	2,685,000	2,685,000	10,685,000
Rail Equipment/Vehicles	1,510,000	1,510,000	5,510,000
Track Improvements	2,785,000	2,785,000	12,785,000
<b>Utility_Funds-Solid Waste</b>	<b>9,653,317</b>	<b>19,891,509</b>	<b>25,571,509</b>
Solid Waste Management Facilities Upgrades and Maintenance	9,653,317	19,891,509	25,571,509
<b>Utility_Funds-Surface Water</b>	<b>50,316,165</b>	<b>80,436,696</b>	<b>141,733,957</b>
Facilities Projects		1,946,752	8,615,322
Schuster Parkway Promenade		95,174	95,174
Surface Water Collection System Projects	33,372,415	57,333,491	95,055,307
Treatment and Low Impact Projects	16,943,750	21,061,279	37,968,154
<b>Utility_Funds-Tacoma Power</b>	<b>149,898,000</b>	<b>297,824,000</b>	<b>592,644,000</b>
General Plant	47,379,000	87,447,000	102,067,000
Power Generation	30,318,000	51,983,000	149,433,000
Power Management	11,389,000	26,102,000	55,102,000
T&D Projects	47,149,000	98,228,000	220,664,000
Utility Technology Services	13,663,000	34,064,000	65,378,000
<b>Utility_Funds-Tacoma Water</b>	<b>79,715,232</b>	<b>142,096,723</b>	<b>249,896,510</b>
General Improvements	34,160,735	50,956,309	67,773,012
RWSS Cost Share Eligible Projects	1,160,937	2,881,669	7,049,984
Water Distribution	23,316,180	55,384,092	91,081,501
Water Quality	2,519,433	5,987,335	9,901,335
Water Supply/Transmission/Storage	18,557,947	26,887,318	74,090,678
<b>Utility_Funds-Wastewater</b>	<b>73,982,858</b>	<b>127,370,473</b>	<b>197,596,999</b>
Central Treatment Plant Improvements	38,498,151	61,773,869	84,984,313
North End Treatment Plant Projects	8,486,902	11,253,629	16,960,580
Pump Station Projects	2,069,937	3,622,537	6,262,009
Wastewater Collection System Projects	24,927,868	50,720,438	89,390,097

## 2021-2022 Capital Budget Funding Detail Report

Funding Source	New 2021-2022 Funding	Total Confirmed Funding	Total Requested Funding
<b>City-REET 1</b>	<b>5,500,026</b>	<b>18,888,922</b>	<b>19,088,922</b>
ADA Curb Ramp Program	300,000	300,000	500,000
City Support for SR167	700,000	700,000	700,000
FM: Beacon Center, Renovation		208,000	208,000
FM: Deferred Repair & Replacement Program		1,300,000	1,300,000
FM: Fire Station #5 (Tideflats)		2,535,000	2,535,000
FM: Float Installation (MSOC)		567,000	567,000
<b>Gas Station Park</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
Hilltop Offsite Improvements		135,000	135,000
Historic Water Ditch Trail- Phase III & IV		537,000	537,000
Library Physical Infrastructure and Building Repairs		1,786,000	1,786,000
Melanie Jan LaPlant Dressel (Central) Park		750,000	750,000
Neighborhood Programs (PW)		30,000	30,000
Performing Arts Theaters Capital Projects Management	500,000	3,500,000	3,500,000
Pipeline Trail/Cross County Commuter Connector--Phase II		290,000	290,000
Prairie Line Trail - Art Park		325,000	325,000
Prairie Line Trail Phase II		780,896	780,896
Priority Active Transportation Small Project Improvements	200,000	200,000	200,000
School Beacons	250,000	250,000	250,000
Site 10 Seawall & Esplanade Repair and Replacement	1,445,026	1,445,026	1,445,026
Site 12 Seawall	1,230,000	1,600,000	1,600,000
Tacoma Dome Renovation Project		450,000	450,000
Traffic Enhancements	75,000	150,000	150,000
Traffic Signal Infrastructure Improvements		250,000	250,000
Vision Zero Implementation	500,000	500,000	500,000
<b>City-REET 2</b>	<b>7,250,000</b>	<b>19,974,196</b>	<b>19,974,196</b>
56th Street South and Cirque Drive Corridor Improvements		430,000	430,000
6th Avenue Pedestrian Crossing Safety Improvements		550,000	550,000
Adding New Streetlights (2021/2022)	200,000	200,000	200,000
City Support for SR167		500,000	500,000
East Portland Avenue Safety Improvements		350,000	350,000
Hilltop Offsite Improvements		17,767	17,767
Infrastructure Fund (CED)		40,233	40,233
Links to Opportunity	3,000,000	3,000,000	3,000,000
Missing Link Sidewalks		600,000	600,000
NCS Readiness Site		1,000,000	1,000,000
Neighborhood Programs (PW)	100,000	520,989	520,989
Puyallup Bridge F16A & F16B Replacement		1,770,207	1,770,207
Puyallup River Bridge Corridor Study		150,000	150,000
Safe Routes to School Improvements	700,000	1,900,000	1,900,000
School Beacons		1,610,000	1,610,000
South Sheridan Avenue: 56th to 84th - Complete Street		400,000	400,000
Streetlight Infrastructure Deferred Maintenance		850,000	850,000
Traffic Enhancements		250,000	250,000
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project		75,000	75,000
Traffic Signal Infrastructure Improvements		750,000	750,000
Traffic Signal Repair, Replacement, Rehabilitation, and Improvements	2,000,000	2,000,000	2,000,000
Unfit/Unsafe Sidewalk Program	1,250,000	3,010,000	3,010,000
<b>Grant-Local</b>		<b>3,500,000</b>	<b>3,500,000</b>
Links to Opportunity		3,500,000	3,500,000
<b>Debt-Other</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>
Track Improvements	600,000	600,000	600,000
<b>Grand Total</b>	<b>391,601,170</b>	<b>925,028,201</b>	<b>1,742,021,920</b>



## 2021-2022 Capital Budget Operating Impacts Report

Project Title	Total Costs Through 2022	Est. Annual Maintenance
<b>Community Development</b>	<b>4,902,226</b>	<b>375,000</b>
Infrastructure Fund (CED)	40,233	
NCS Readiness Site	2,350,000	125,000
NCS Teen Home	700,000	125,000
NCS Youth Drop In Overnight Center	1,811,993	125,000
<b>Cultural Facilities</b>	<b>106,473,308</b>	<b>46,500</b>
Hiedelberg Soccer Stadium	60,000,000	
Performing Arts Theaters Capital Projects Management	3,500,000	
Prairie Line Trail Historic Interpretation Project	440,000	10,000
Tacoma Dome Renovation Project	31,033,308	36,500
Tacoma Dome South Addition	11,500,000	
<b>General Government Municipal Facilities</b>	<b>64,110,572</b>	<b>39,000</b>
CityNet MPLS Phase 2 - HFC Network Replacement	305,572	15,000
FM: Beacon Center, Renovation	5,700,000	24,000
FM: Deferred Repair & Replacement Program	51,415,000	
FM: Municipal Complex, Tenant Improvement Program	6,690,000	
<b>Libraries</b>	<b>4,090,000</b>	<b>163,100</b>
Library Physical Infrastructure and Building Repairs	3,641,000	155,000
Main Library Elevator Upgrade	174,000	8,100
Main Library Fan Wall Replacement	275,000	
<b>Parks and Open Space</b>	<b>15,245,000</b>	<b>55,000</b>
Gas Station Park	320,000	
Melanie Jan LaPlant Dressel (Central) Park	5,400,000	
Prairie Line Trail - Art Park	3,325,000	5,000
Waterway Park	6,200,000	50,000
<b>Public Safety</b>	<b>9,154,966</b>	<b>40,000</b>
FM: Fire Station #5 (Tideflats)	7,005,000	24,000
FM: Float Installation (MSOC)	1,499,966	4,000
Harrison Range Improvements	650,000	12,000
<b>Trans - Active Transportation</b>	<b>56,510,520</b>	<b>505,070</b>
Bicycle & Pedestrian Education, Encouragement, and Safety Program	493,000	36,000
Fawcett Avenue: South 19th to South 21st	2,893,290	47,040
Hilltop Offsite Improvements	342,767	30,000
Historic Water Ditch Trail- Phase III & IV	9,761,556	105,000
Missing Link Sidewalks	2,615,000	5,000
Pipeline Trail/Cross County Commuter Connector--Phase II	2,872,867	5,000
Pipeline Trail/Cross County Commuter Connector--Phase III	2,511,057	5,000
Prairie Line Trail Phase II	8,102,222	25,000
Priority Active Transportation Small Project Improvements	408,589	45,000
Revitalizing Tacoma's Brewery District with Complete Streets: Phase I	3,122,177	75,000
Schuster Parkway Promenade	19,734,310	100,000
Sidewalk Abatement Program	403,685	10,776
Unfit/Unsafe Sidewalk Program	3,250,000	16,254

## 2021-2022 Capital Budget Operating Impacts Report

Project Title	Total Costs Through 2022	Est. Annual Maintenance
<b>Trans - Arterial Streets</b>	<b>71,072,831</b>	<b>1,084,612</b>
56th Street South and Cirque Drive Corridor Improvements	11,637,651	413,400
Arterial Overlay Program	2,735,100	1,000
East 64th Street : Pacific to McKinley (Phase 1)	8,721,975	106,188
North 21st Street: Proctor to Pearl	17,625,500	169,471
Portland Avenue Freight and Access Improvements	4,358,000	205,150
Taylor Way Rehabilitation	25,994,605	189,403
<b>Trans - Bridges</b>	<b>61,522,850</b>	<b>173,505</b>
Bridge Capital Projects	350,000	10,000
East 11th Street Bridge Demolition over the Puyallup River	9,000,000	129,835
Portland Avenue Bridge over BNSF Tracks Repair	5,000,000	8,000
Puyallup Bridge F16A & F16B Replacement	42,229,750	500
Puyallup River Bridge Bearing Upgrades	770,000	500
Puyallup River Bridge Corridor Study	250,000	
Yakima Ave Bridge Overlay	3,923,100	24,670
<b>Trans - Major Projects</b>	<b>22,150,598</b>	<b>170,500</b>
City Support for SR167	2,000,000	
East 29th Street Roundabout & Extension	1,500,000	25,200
Links to Opportunity	14,140,000	140,800
Municipal Dock Deck Demolition	1,095,572	1,500
Site 10 Seawall & Esplanade Repair and Replacement	1,715,026	1,500
Site 12 Seawall	1,700,000	1,500
<b>Trans - Safety</b>	<b>23,715,874</b>	<b>237,334</b>
15th Street Transient Moorage Replacement	797,783	5,000
6th Avenue Pedestrian Crossing Safety Improvements	3,564,600	
First Creek Middle School Safe Routes to School	398,885	19,000
I-5/S. 56th Street Interchange - ADA Compliance	631,322	
Lister Elementary School Safe Routes to School	550,115	6,800
Mary Lyon Elementary Safe Routes to School	348,440	
Neighborhood Programs (PW)	1,050,989	600
Pedestrian and Bicycle Counts and Facility Inventories	234,000	25,000
Railroad Crossing Improvements	3,126,750	57,000
Safe Routes to School Improvements	2,400,000	28,000
School Beacons	2,660,000	5,000
South 19th and Clay Huntington	721,403	3,611
South 19th Street: Union to Mullen	3,367,865	40,471
South Yakima Avenue Traffic Signal Operations and Visibility Improvements	1,122,700	5,000
SR 7 (Pac Ave) Signal Corridor Improvements	1,255,166	9,682
Systemic Safety Improvements	829,772	5,770
Traffic Enhancements	656,084	26,400
<b>Trans - Street Rehabilitation</b>	<b>31,002,394</b>	<b>36,671</b>
City Contribution to Streets Initiative	30,000,000	
Streets Initiative Gravel Streets	1,002,394	36,671

## 2021-2022 Capital Budget Operating Impacts Report

Project Title	Total Costs Through 2022	Est. Annual Maintenance
<b>Trans - Traffic Signal/Lighting/ITS</b>	<b>6,694,111</b>	<b>596,000</b>
Adding New Streetlights (2019/2020)	-	
Adding New Streetlights (2021/2022)	200,000	
East Portland Avenue Safety Improvements	2,909,594	247,000
South Tacoma Way Corridor Safety Improvements	1,169,517	114,000
Streetlight Infrastructure Deferred Maintenance	850,000	90,000
Traffic Model Update/Mode Choice/Pvmt Mgmt Integration Project	75,000	100,000
Traffic Signal Infrastructure Improvements	1,490,000	45,000
<b>Grand Total</b>	<b>476,645,250</b>	<b>3,522,292</b>

## GLOSSARY

**Ad Valorem Tax** – A tax which is levied in proportion to the value of the property against which it is levied, such as property tax.

**Allocation** – The process of distributing budget dollars among the various elements of the City's budget, also known as assessments or internal service allocations.

**Appropriation** – Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Assessed Valuation** – A government sets a valuation upon real estate or other property as a basis for levying taxes. An assessed valuation represents the appraised value less any exemptions.

**Biennium Budget** – A financial operations plan (budget) spanning two years.

**Balanced Budget** – Washington State Law requires jurisdictions to propose and adopt balanced budgets, in which appropriations are limited to the total estimated revenues.

**Basis of Budgeting** – Basis of budgeting refers to the method used for recognizing revenues and expenditures in the budget. The City uses the modified accrual basis of accounting for budgetary purposes in all funds, which is in compliance with General Accepted Accounting Principles and is also aligned with the City's accounting practices.

**Capital Asset** – Long term assets such as land, improvements to land, easements, buildings and related improvements, vehicles, machinery and equipment, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

**Capital Expenditure (Outlay)** – An expenditure that acquires, adds value to, or extends the useful life of an existing capital asset. This includes the purchase of major equipment (e.g. fire trucks, radios, police vehicles, telecommunications equipment, furniture).

**Capital Facilities Program (CFP)** – A comprehensive plan that projects the capital needs of the community. Generally, it is a cyclical process that projects the needs for a set number of years. Capital improvements are essential to sound infrastructure. The capital budget is derived from the long-term CFP.

**Capital Project** – Non-recurring expenditure (with a start and end date) that results in the acquisition of or addition to existing capital assets; categorized by one or more of the following: (1) new construction such as buildings, streets, or utility infrastructure; or (2) major maintenance, renovation, or replacement of an existing asset that increases the effectiveness and useful life of the asset.

**City Charter** – The rules that govern the City, a compilation of past ordinances.

**Classification** – A system for objectively and accurately defining the duties, responsibilities, tasks, and authority level of a job.

**Contingency** – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contributions and Transfers** – Budgeted amounts sent by one fund to another or to external agencies.

**Cost Center** – Lowest-level accounting group within a department.

**Debt Service** – The amount of money necessary to pay interest and principal to holders of a government's debt instruments.

**Debt Service Fund** – Debt Service Funds are used to account for the accumulation of resources for, and the payment of, interest and principal on general long-term debt. They are further used to account for the payment of debt on special assessment projects. The City now includes its special assessment guaranty fund in this fund type per requirements of GASB

Statement 6. Therefore, this fund type also includes costs related to servicing of special assessment debt (such as foreclosures) in the guaranty fund. The guaranty fund is used to generate revenue, including proceeds from property sold, for debt service purposes.

**Department** – A combination of divisions headed by a director with a specific and unique set of goals and objectives.

**Division** – A functional unit within a department consisting of one or more cost centers engaged in activities supporting the unit's mission and objectives.

**Enterprise Fund** – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises – where the stated intent is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples include Solid Waste, Permitting Services, and Power.

**Expenditures** – Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** – Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** – A twelve month period designated as the operating year for accounting purposes. The fiscal year used by the City of Tacoma begins January 1st and ends December 31st.

**Fixed Costs** – These appropriations are for expenditures controlled at the City level rather than at the department level. Examples are insurance, rent, and communications.

**Fixed Assets** – Long term assets which are intended to continue to be held or used, such as land, buildings, machinery, or equipment.

**Full Time Equivalent (FTE)** – A calculation used to convert part time hours to equivalent full time positions. Full time employee salaries are budgeted at 2,088 hours per year for 2019 and 2,096 for 2020. The full time equivalent of an employee is calculated by dividing number of hours budgeted by the annual full time salary hours. The average of the two years' FTE is presented in this budget document.

**Fund** – A fiscal and accounting entity with a self balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances and changes therein. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** – Total assets which include cash, accounts receivable, and inventory less total liabilities which include accounts payable and deferred revenue. Fund balances less required reserves are generally available for appropriation and are treated as a non-recurring resource.

### **Generally Accepted Accounting Principles**

**(GAAP)** – Uniform minimum standards/ guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures.

**General Fund** – The General Fund is the primary fund of the City. The accounting for all financial resources except those required to be accounted for in another fund is accomplished within this fund. It derives a majority of its revenue from property, sales, business, and utility taxes, and receives all other City revenues not designated for specific use by statute or the City Charter.

**General Government** – These are the activities and services provided to the citizens exclusive of the services provided by Tacoma Public Utilities.

**General Long-Term Debt** – Represents any unmatured debt not considered to be a fund liability.

**General Obligation Bonds (GO Bonds)** – Bonds which are secured by the full faith and credit of the issuer. GO bonds issued by local governments are secured by a pledge of the issuer's property taxing power or authority.

**Grant** – A grant is a contribution of one government unit or funding source to another.

The contribution is usually made to aid in the support of specified function, e.g., education or drug enforcement; however, sometimes it is for general purpose.

**Intergovernmental Revenue** – Revenue collected by one government and distributed to another level or governing entity.

**Interim** – Temporary staff assignment until someone is appointed to the position permanently.

**Internal Service Expenses** – Expenses charged to departments for services rendered by providers.

**Internal Service Revenues** – Revenues received by service providers from customer departments.

**Internal Services Fund (ISF)** – Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments of the City, or to other governmental units, on a cost reimbursement basis.

**Line-Item Budget** – A budget which provides detailed cost information by type of expenditure such as personnel costs, personnel benefits, services, supplies, etc. This is sometimes referred to as an object expenditure budget.

**Measures of Efficiency** – Information related to inputs, or resources used, to units of output or outcome.

**Maintenance & Operations (M&O) Budget** – Ongoing expenditures supporting departmental functions.

**Operating Transfers** – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; such as transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** – A formal action by the City Council that adopts a practice, directs an action, or authorizes a transaction or budget. It has higher legal standing than a resolution.

**Overhead** – The indirect cost associated with providing a service, including such items as centralized human resource and finance activities.

**Performance Measures** – Measures used to evaluate the quality and effectiveness of programs and services.

**Personnel Services** – Expenditures for wages and fringe benefits of employees.

**Program** – An organizational unit that provides a specified service or function.

**Program Budget** – A budget document that classifies or groups programs into specifically defined program function categories. Programs within a category contain activities, services or projects that are similar in function.

**Program Function** – A specifically defined functional category that contains programs that serve the same function by providing similar services or activities.

**Property Tax** – A tax which is based according to value of property and is the source of monies that pay general obligation debt, support the General Fund, and support the Emergency Management Services (EMS) Fund.

**Reserves** – Money set aside to provide stability in the event of unforeseen expenditure needs or revenue shortfalls.

**Resolution** – An opinion, policy, or directive of the City Council expressed in a formally drafted document and voted upon. It has lower legal standing than an ordinance.

**Retained Earnings** – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** – Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increases in other liabilities.

**Revenue Bonds** – Bonds payable from a specific source of revenue which do not pledge the full faith and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from the operation of the financed project.

**SAP** – SAP is the City's Enterprise Resource Planning (ERP) software. ERP software provides customers with the ability to interact with a common corporate database for a comprehensive range of activities such as inventory control, order tracking, customer service, finance, and human resources.

**Self-Insurance** – The retention by an entity of a risk of loss arising out of the ownership of property or from some other cause instead of transferring that risk through the purchase of an insurance policy.

**Small Business Enterprise (SBE)** –The goal of the City’s SBE program is to facilitate procurement, education, and small business assistance to promote equitable participation by historically underutilized businesses in the provision of supplies, services, and public works to the City.

**Special Revenue Fund (SRF)** – Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital project(s)) that are legally restricted to expenditure for specific purposes, i.e. grants.

**Strategic Plan** – A formalized plan that identifies citywide long-term goals and objectives and outlines possible strategies and approaches to achieving those goals and objectives.

**Tacoma 2025** – Tacoma’s strategic plan based on a vision the community set for the city over the next 10 years.

**Tax Rate** – The amount of tax stated in terms of a unit of the tax base; for example, the City of Tacoma expresses the tax in terms of dollars per thousand of taxable value.

**Trust & Agency Fund** – Trust & Agency Funds are used to account for assets that are held by the City as trustee or agent for individuals, private organizations, and/or other governmental units and/or funds. These include: (1) expendable trust funds; (2) non-expendable trust funds (the City has no non-expendable trust funds); (3) pension trust funds; and (4) agency funds.

**Unreserved Fund Balanced** – Represents resources that can be used for any purpose of the fund in which they are reported.

## ACRONYMS

**ADA** – Americans with Disabilities Act  
**ALS** – Advanced Life Support  
**ARRA** – American Recovery and Reinvestment Act of 2009  
**AUC** – Assets Under Construction  
**B&O** – Business & Operating  
**BABs** – Build America Bonds  
**BCPA** – Broadway Center for the Performing Arts  
**BLS** – Basic Life Support  
**BLUS** – Building and Land Use  
**CAO** – City Attorney’s Office  
**CAFR** – Comprehensive Annual Financial Report  
**CARES** – Cleanup and Revitalization Efforts  
**CCF** – Centum Cubic Feet (water measurement)  
**CDBG** – Community Development Block Grant  
**CED** – Community & Economic Development  
**CFP** – Capital Facilities Program  
**CIAC** – Contributions In Aid of Construction  
**CLID** – Consolidated Local Improvement District  
**CMAQ** – Congestion Mitigation and Air Quality Improvement Program  
**CMO** – City Manager’s Office  
**CNG** – Compressed Natural Gas  
**CO** – Controlling (Module used in SAP)  
**COPS** – Community Oriented Policing Services  
**COT** – City of Tacoma  
**CREBs** – Clean Renewable Energy Bonds  
**CSC** – Customer Support Center  
**CSSF** – Central Service Summary Fund  
**CTED** – Community, Trade, and Economic Development  
**CUFR** – Component Unit Financial Report  
**DRS** – Department of Retirement Systems  
**EMS** – Emergency Medical Services  
**ERP** – Enterprise Resource Planning  
**ES** – Environmental Services  
**FCC** – Federal Communications Commission  
**FTE** – Full Time Equivalent  
**FWDA** – Foss Waterway Development Authority  
**GAAP** – Generally Accepted Accounting Principles  
**GASB** – Government Accounting Standards Board  
**GDP** – Gross Domestic Product  
**GF** – General Fund  
**GFOA** – Government Finance Officers Association  
**GG** – General Government  
**GIS** – Geographic Information System

**GMA** – Growth Management Act  
**GO** – General Obligation  
**GTCC** – Greater Tacoma Convention Center  
**HFC** – Hybrid fiber-coaxial  
**HOME** – Home Investment Partnerships  
**HUB** – Historically Underutilized Business  
**HUD** – Housing and Urban Development  
**ICMA** – International City/County Management Association  
**ILS** – Integrated Library System  
**IPMS** – Integrated Permit Management System  
**ISF** – Internal Service Fund  
**LEAP** – Local Employment & Apprenticeship Training Program  
**LEOFF** – Law Enforcement Officers and Fire Fighters  
**LID** – Local Improvement District  
**LIHEAP** – Low Income Home Energy Assistance Program  
**LOS** – Level of Service  
**LTGO** – Limited Tax General Obligation  
**M&O** – Maintenance & Operations  
**MBE** – Minority Business Enterprise  
**MCO** – Media & Communications Office  
**MFPT** – Multi-Family Property Tax Exemption  
**MPLS** – Multiprotocol Label Switching  
**NCS** – Neighborhood & Community Services  
**NPDES** – National Pollutant Discharge Elimination System  
**OEHR** – Office of Equity & Human Rights  
**OEPS** – Office of Environmental Policy & Sustainability  
**OMB** – Office of Management & Budget  
**PCI** – Pavement Condition Index  
**PDS** – Planning & Development Services  
**PEACE** – Partnering for Equity and Community Engagement  
**PEG** – Public, Education, and Government  
**PERS** – Public Employees Retirement System  
**PM** – Plant Maintenance (Orders used in SAP)  
**PW** – Public Works  
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**PWE** – Public Works Engineering  
**PWF** – Public Works Facilities  
**PWS** – Public Works Streets



**PWTF** – Public Works Trust Fund  
**RCW** – Revised Code of Washington  
**REET** – Real Estate Excise Tax  
**SAFER** – Staffing for Adequate Fire & Emergency Response  
**SAP** – Systems, Applications and Products in Data Processing  
**SBE** – Small Business Enterprise  
**SD** – Sales Document  
**SEPA** – State Environmental Policy Act  
**SLA** – Service Level Agreement  
**SMA** – Shoreline Management Act  
**SRF** – State Revolving Fund *or* Special Revenue Fund  
**SS911** – South Sound 911  
**SWAT** – Special Weapons And Tactics  
**STAR** – Sustainability Tools for Assessing and Rating Communities  
**T&L** – Tax & License

**RFID** – Radio Frequency Identification  
**RZED** – Recovery Zone Economic Development  
**RWSS** – Regional Water Supply System  
**TAGRO** – TAcomaGROw  
**TBD** – Transportation Benefit District  
**TCCS** – Tacoma Crime Control System  
**TEEE** – Traffic Enforcement, Engineering & Education  
**TERS** – Tacoma Employees' Retirement System  
**TFD** – Tacoma Fire Department  
**TIMS** – Tacoma Information Management System  
**TIP** – Transportation Improvement Program  
**TMC** – Tacoma Municipal Code  
**TOOL** – Trade Occupations Opportunity Learning Center  
**TPD** – Tacoma Police Department  
**TPU** – Tacoma Public Utilities  
**TRCVB** – Tacoma Regional Convention and Visitor Bureau  
**TRMD** – Tacoma Rail Mountain Division  
**TTEP s**– Tacoma Training & Employment