August 22, 2017



Mitigation

Emergency Temporary Aid and Sheltering THREE-PHASE APPROACH

Temporary
Transitional
Centers

Priorities and Vision

- Services are available.
- Laws regarding public and private property will be enforced.
- No one has to live on the streets in Tacoma.

Short-Term
Transitional
Housing
Options



City Council Approved Plan



Insurance: \$250k

Contingency: \$680k

2 non-consecutive mitigation sites, 1 stabilization site

Funded through one-time resources at estimated cost of \$3.4 M



Additional

Stabilization

Amenities

Mitigation and Stabilization

Amenities

- 24-hour security
- Portable toilets
- Handwashing stations
- Potable water
- Waste receptacles and regular pick-up
- On-site showers
- On-site laundry units
- Perimeter fencing
- Storage

Services including but not limited to:

- Screening for housing options
- Mental health/substance use disorder services/counselling
- Needle exchange services
- Transportation to shower/laundry facilities
- ID/License assistance
- Domestic violence victims
- Veterans outreach
- Meals
- Dental/Physical health assessments
- Prenatal care

Enforcement

Illegal activity









18th and Portland Mitigation Site















Key Metrics – Mitigation Site

Health and Safety at Site

- 29,250 gallons of waste disposed during mitigation
- 96,000 gallons of waste disposed after closure
- Sanitary Services 6 toilets and hand washing stations

Identify and Assess Need

- 118+ individuals
- 70 tents and 9 vehicles
- 100% of individuals participated in basic assessment
 - · To identify services needed by individuals, resources of individuals, and barriers faced by individuals
- 4 individuals provided housing referrals
- 1 individual exited to substance use inpatient treatment
- 1 individual exited to mental health inpatient treatment
- 84 transitioned to stabilization site

Health and Safety in Neighborhood

- 9 calls for service to the Police Department at site and adjacent properties
- 41 outreach contacts at nearby businesses and residences

Connect to Services

- 205 offers of services by service providers
- 185 services received on site (multiple days and multiple services by many people)







Temporary Transitional Center -Stabilization Site

Stabilization Site

- 1423 Puyallup Avenue
- Transition from mitigation site: June 26th
- 84 individuals transitioned









Stabilization Site - Key Metrics

Identify and Assess Need

- 90 individuals living at site
- 82 tent sites in use
- 43 individuals have developed housing stability plans with Catholic Community Services
- 5 residents have transitioned from site into housing

Connect to Services

 Continued connection to services by over 15+ service providers

Health and Safety in Neighborhood

- 66 outreach contacts with nearby businesses and individuals
- 16 volunteers participating on community advisory committee











Council Actions -Since Emergency Declaration

- Municipal Code Amendments
 - Interim zoning and land use controls (June 6th)
 - Permit City to site temporary emergency shelters
 - Human habitation of vehicles (July 11th)
 - Enforce on vehicle, reduce permitted use to 72 hours, one mile minimum distance to move vehicle
 - Unlawful camping (July 11th)
 - Unlawful to camp on any public property in City of Tacoma except in locations where camping expressly allowed
- Amendments all tied to emergency declaration





Ongoing Enforcement Efforts

- Homeless Outreach Team (HOT)
 - 5 Tacoma Police Officers
 - 2 NCS Outreach Workers
 - 1 Mental Health Professional
 - 1 Code Enforcement Officer
 - HOT Team Enforcement Efforts (City-wide)
 - 131 Homeless encampments removed
 - 365 Homeless individuals contacted
 - 349 Living in vehicle contacts
 - 40 enforcement actions (primarily trespassing)
 - 39 Human habitation of vehicle citations
 - 18 Unlawful Camping Citations

TPD Enforcement Efforts (Area surrounding site)

Focus on traffic enforcement and drug related activity

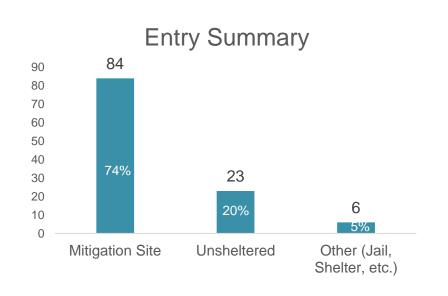
- 72 Drug related arrests in area
- 230 Traffic citations issued
- 55 Pedestrians contacted (walking in roadway)
- 18 Businesses with homeless issues contacted and problems resolved

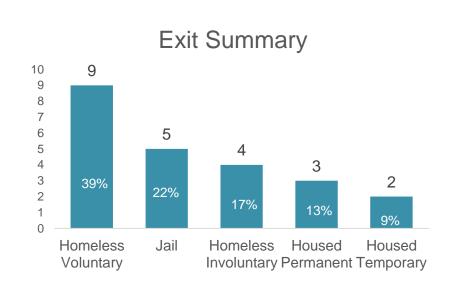






Statistics and Demographics (90 residents)

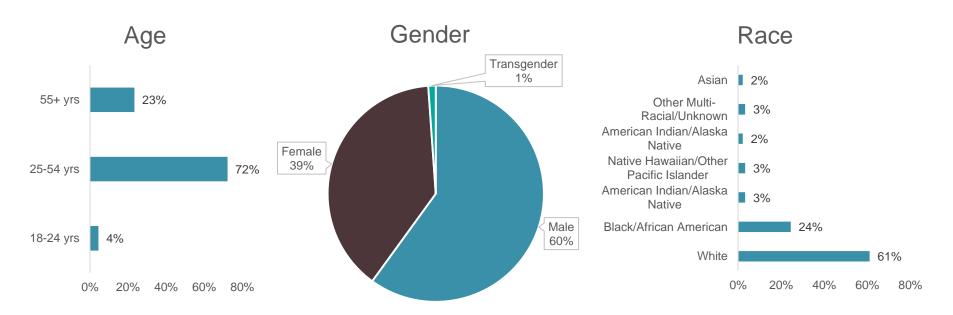




- Majority of stability residents came from Mitigation Site
- 5 residents have found housing options since establishment of stabilization site



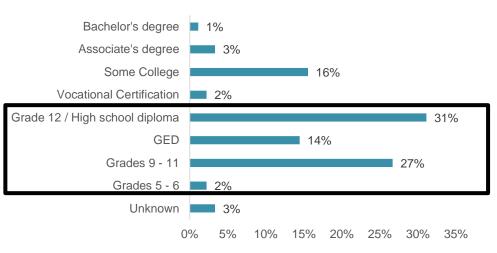
Statistics and Demographics (90 residents)



Majority of residents 25-54 years old, male, white

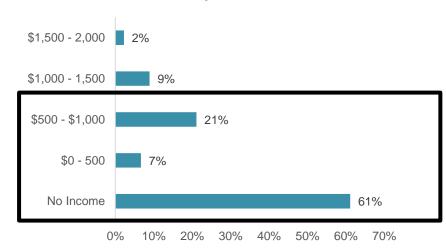
Statistics and Demographics (90 residents)

Education – Grade Last Complete



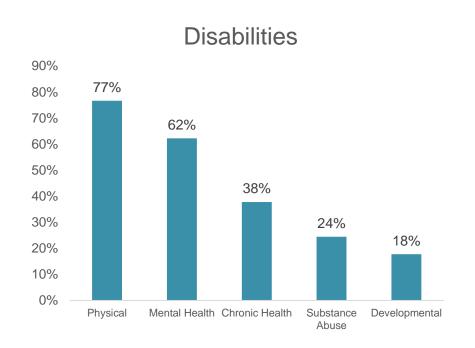
74% of residents have High school diploma or below

Income per Month

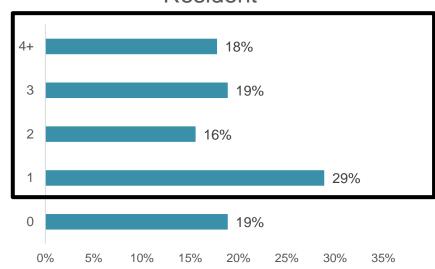


- 89% of residents make less than \$1,000 per month
- Only 3 (3.3%) residents have earned income

Statistics and Demographics (90 residents)

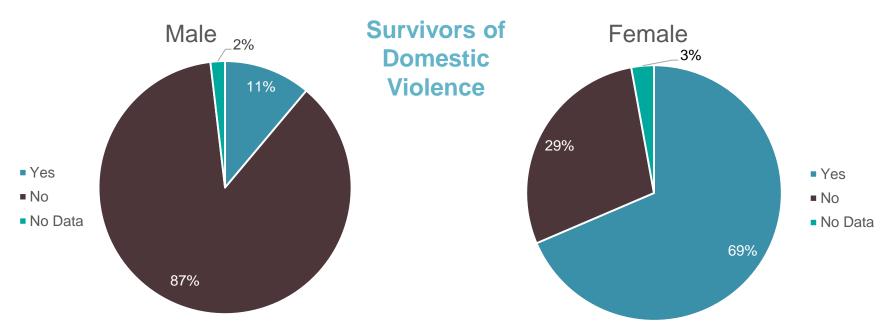


Number of Disabilities per Resident



81% of residents have one or more disabilities

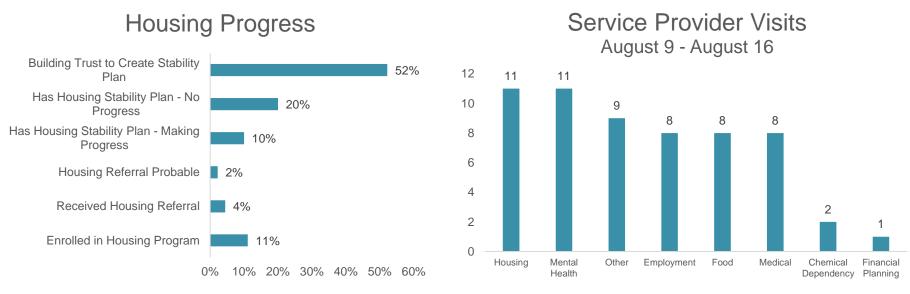
Statistics and Demographics (90 residents)



• 69% of female residents are survivors of domestic violence



Statistics and Demographics (90 residents)



- 48% of residents have a housing stability plan, referral, or are enrolled in a housing program
- 58 service provider visits take place each week



Tacoma Homeless Sites/Shelters

Statistics

August 9 th – 16 th Statistics	Count
Stability Site – Average Daily Turn-Aways	1
Stability Site Waitlist – Interested and Awaiting Openings	47
Nativity House – Shelter Average Daily Turn-Aways	55
Tacoma Rescue Mission – Shelter Average Daily Turn-Aways	2

2 Community Engagement & Feedback

- Visits to Community Stakeholders
 - 10 Neighborhood Council Meetings
- Outside Agency Involvement and Discussions
 - Tacoma Housing Authority, Pierce County, Puyallup Tribe, JMAC, Port Authority, Non-Profit Service Providers, Metro Parks, Health Department, etc.
- Creation of Advisory Committees
 - Stabilization Community Advisory Committee (16 area residents and business members)
 - On-Site Camp Leadership Council (8 peer elected residents of "We the People" stabilization site)
- Success Stories / Challenges



- Majority of individuals at mitigation site moved into stabilization site
- 5 individuals have transitioned from mitigation and stabilization sites into housing options since emergency declaration (3 months)
- 81% of stabilization residents need permanent supportive housing -- but not readily available
- City consistently stabilizing lives of 80+ individuals
- Heightened enforcement and services have reduced resident and area health and safety impacts



Changing nature of encampments

 Conditions continue to exist for homeless outside of stabilization site







Changing nature of encampments















Changing nature of encampments

 Homeless Outreach Team Encampment Stats for the week of August 8-11.

<u>DATE</u>	LOCATION	# SITES	<u># OF</u> PEOPLE	<u>DATE</u>	<u>LOCATION</u>	# SITES	<u># OF</u> PEOPLE	
8-8-17	2701 S J ST	3	4	8-10-17	1100 CT C ST	1	2	
8-8-17	1400 E 44	2	2	8-10-17	621 TAC AV	1	1	
8-8-17	3600 PAC	1	0	8-10-17	1100 LINCOLN	1	6	
8-8-17	1100 PORTLAND	2	7	8-10-17	SCOTT PIERSON TRAIL	2	2	
8-8-17	3500 PAC	1	2	8-11-17	BAY/PUY	1	1	
8-8-17	1100 CT C	1	2	8-11-17	1300 E 25	1	1	
8-8-17	E. WILEY	4	6	8-11-17	DOCK/D ST	1	1	
8-9-17	1400 PUY AV	1	2	8-11-17	2600 E F ST	2	0	
8-9-17	2620 E G	1	1	8-11-17	2700 S J ST	3	1	
8-9-17	3400 E G	1	1	8-11-17	3833 PAC AV	2	1	
8-9-17	1516 6 TH AV	1	1	8-11-17	1140 COMMERCE	6	6	
8-9-17	1637 E SHERMAN	1	7	8-11-17	1400 E 25	1	1	-
8-10-17	2600 STW	1	4	8-11-17	1100 CT C	1	2	4

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What We Have Learned Initial Recommendations

- Extend Emergency Declaration through December
 - Heightened services supported through emergency declaration
 - Enforcement and regulatory tools tied to emergency declaration continuing to learn about impacts
 - Potential need for streamlined procurement
- No Second Mitigation Site at this Time
 - Changing nature of encampments
 - Stabilization site at or near capacity with slow outflow into stable housing
 - Redirect funding to increased sheltering capacity (\$200 K)
 - Provide 20 additional shelter spaces for most vulnerable





Original Plan & Approved Budget

May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Cost
Phase 1 – One Mitigation Site				Phase Mitigati	1 – One on Site			\$380k
Phase 2 – Stabilization Site								\$2.1M

Insurance: \$250k

Contingency: \$680k

Estimated Cost: \$3.4 M

THREE-PHASE APPROACH



Revised Plan & Projected Budget

May Jun Jul Aug Sept Oct Nov Dec Cost

Phase 1 – One Mitigation Site

\$170k

Phase 2 – Stabilization Site

\$2.3M

Insurance: \$100k

BIA (\$160k) + Additional Shelter Capacity (\$200k): \$360k

Transitional Pallet Shelters: \$360k

Contingency: \$110k

Estimated Cost: \$3.4 M



Set-Up Vs. Ongoing Costs

Emergency Aid and Sheltering Phase	Per Site Set-up Costs	Ongoing Monthly Costs
Phase 1 Mitigation Site	\$45,000	\$70,000
Phase 2 Stabilization Shelters	\$900,000	\$248,000

- Monthly Operating Costs Include:
 - \$138k for Management & Security
 - \$19k for Utilities, Sanitation, & Supplies
 - \$90k for Dome BIA & Additional Shelter Capacity

Stabilization Cost Per Person Per Night (Ongoing Operating Only)

THREE-PHASE APPROACH

Assumes 90 residents at stabilization site and 20 residents at additional shelter capacity site(s)



Next Steps

Next review and recommendations

- September / October
 - Provide further updates and recommendations
- October 3rd
 - Recommend ordinance to extend emergency declaration through December 2017



August 22, 2017

